



ADOPTED
ANNUAL
OPERATING & CAPITAL
BUDGET

City of
Temple
2017





ANNUAL OPERATING & CAPITAL BUDGET

*For Fiscal Year
October 1, 2016 to September 30, 2017*

This budget will raise more revenue from property taxes than last year's budget by an amount of \$1,780,804, which is a 7.50% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$706,611.

The record vote of each member of the governing body by name voting on the adoption of
FY 2016-2017 Budget was as follows:

City Council	FOR	AGAINST
Tim Davis, Mayor Pro-Tempore – District 1	✓	
Judy Morales, Council Member – District 2	✓	
Perry Cloud, Council Member – District 3	<i>Not Present</i>	<i>Not Present</i>
Mike Pilkington, Council Member – District 4	✓	

The municipal property tax rates for the preceding fiscal year and each property tax rate that has been adopted or calculated for the current fiscal year, include:

Fiscal Year Tax Year	2016-2017 2016	2015-2016 2015
Adopted Operating Rate	\$ 0.314200	\$ 0.323400
Adopted Debt Rate	\$ 0.343000	\$ 0.306400
Total Adopted Rate	\$ 0.657200	\$ 0.629800
Effective Tax Rate	\$ 0.624600	\$ 0.572000
Effective Operating Rate (M&O)	\$ 0.469100	\$ 0.472900
Maximum Operating Rate (M&O)	\$ 0.506600	\$ 0.510700
Debt Rate (I&S)	\$ 0.343000	\$ 0.306400
Rollback Rate	\$ 0.657400	\$ 0.629900

The total amount of outstanding municipal debt obligations (principal & interest) is as follows:

Type of Debt	Total Outstanding Debt	Current Year Debt
Property Tax Supported	\$ 140,390,000	\$ 13,615,490
Self-Supporting	\$ 4,535,000	\$ 1,285,066
Total Debt	\$ 144,925,000	\$ 14,900,556

Due to the passage of S.B. No. 656, Section 102.007 of the Texas Local Government Code was amended to require that the following information be included as the cover page for a budget document.



ANNUAL OPERATING & CAPITAL BUDGET

*For Fiscal Year
October 1, 2016 to September 30, 2017*



DANIEL A. DUNN

MAYOR

JUDY MORALES

COUNCIL MEMBER

TIMOTHY DAVIS

COUNCIL MEMBER

MIKE PILKINGTON

COUNCIL MEMBER

PERRY T. CLOUD

MAYOR PRO-TEMPORE

JONATHAN GRAHAM

CITY MANAGER

BRYNN MYERS

ASSISTANT CITY MANAGER

TRACI L. BARNARD, C.P.A.

DIRECTOR OF FINANCE

KAYLA LANDEROS

CITY ATTORNEY

LACY BORGESON

CITY SECRETARY

MELISSA PRZYBYLSKI, C.P.A.

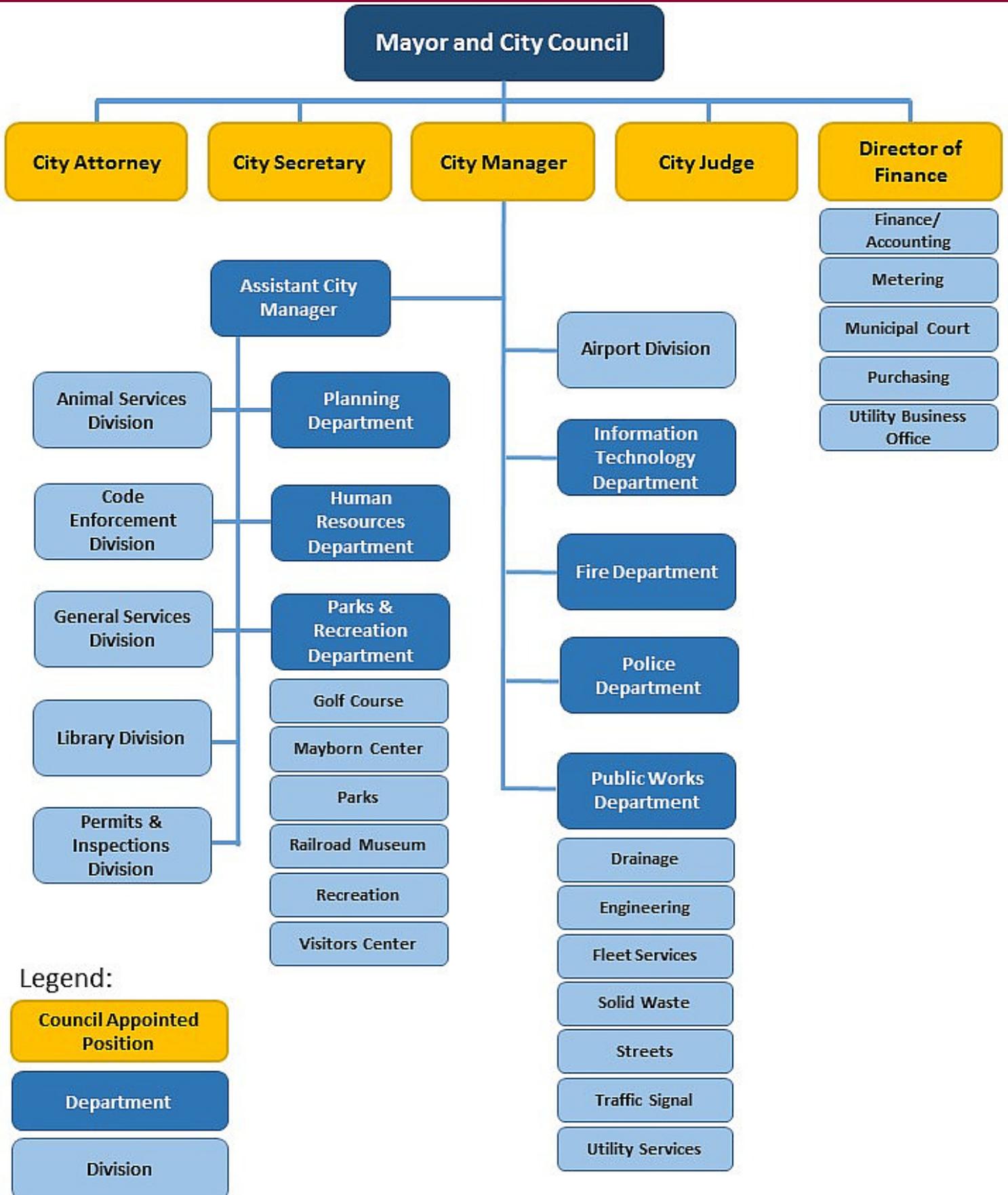
ASSISTANT DIRECTOR OF FINANCE

JENNIFER EMERSON

BUDGET COORDINATOR



ORGANIZATIONAL STRUCTURE





DISTINGUISHED BUDGET PRESENTATION AWARD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Temple
Texas**

For the Fiscal Year Beginning

October 1, 2015

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Temple, Texas** for its annual budget for the fiscal year beginning **October 1, 2015**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

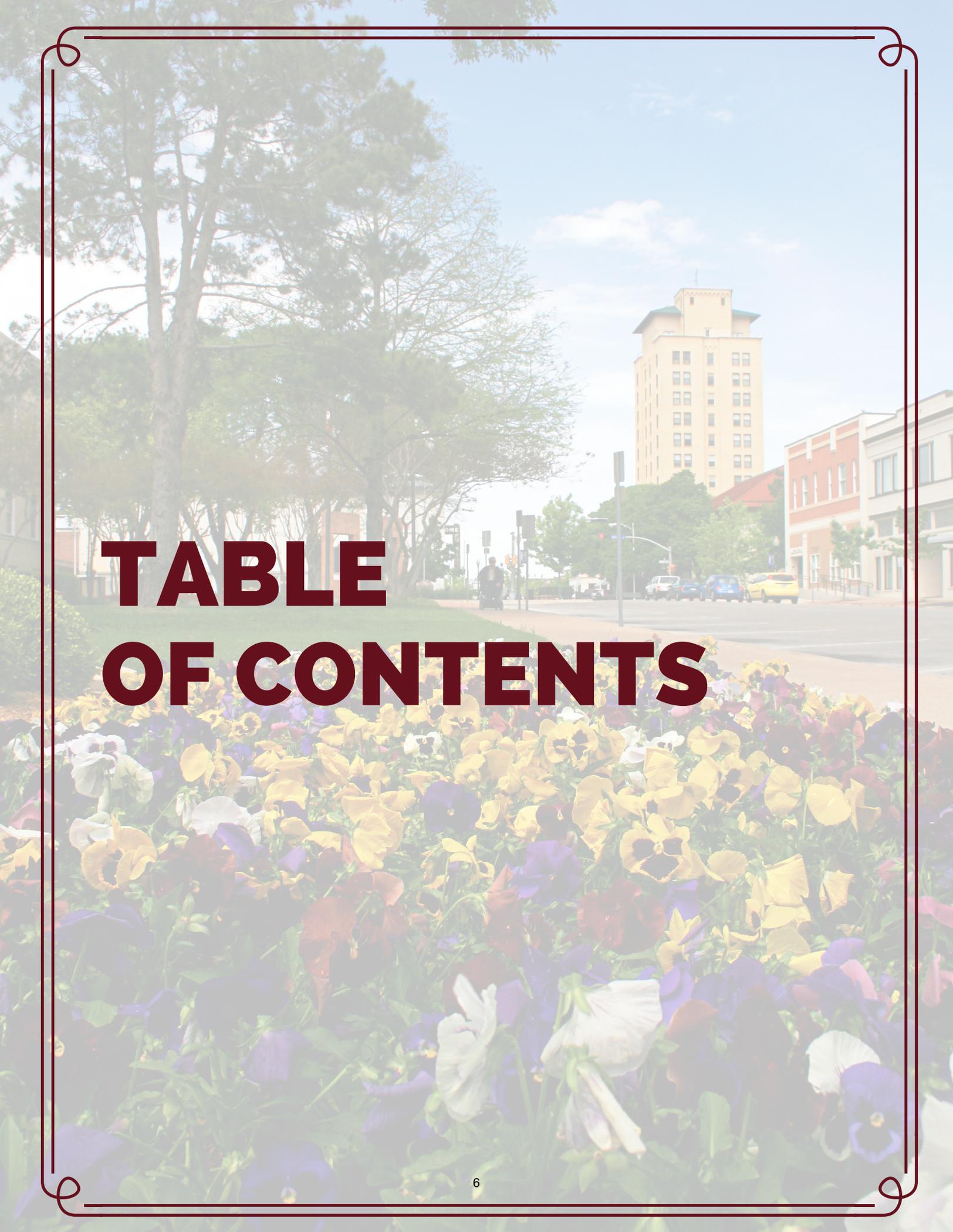


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BUDGET MESSAGE

August 26, 2016

Honorable Mayor and City Council,

I am pleased to present my proposed Fiscal Year 2016-2017 Budget (FY 2017 Budget) for the City of Temple totaling \$143,124,381 for all funds.

The emphasis and focus of this FY 2017 Budget is on providing services that our residents request and responding to the growth of our community. Whether it is improving our streets and roads, enhancing public safety, providing a place where residents can check out books, providing places where residents can swim or walk along a trail or play ball, or picking up the trash, the City continues to provide multiple services to our residents. That is what we do and who we are, a service delivery organization that is responsive to the needs and desires of the community we serve.

“*Temple Tomorrow*,” our strategic plan, has four strategic focus areas:

1. Serving Our Community
2. Improving Our Infrastructure
3. Expanding the Tax Base
4. Growing the Health and Biosciences Industries

The four (4) focus areas provide the foundation for our planning, budgeting, and work plans. Accordingly, the FY 2017 Budget, as with past budgets, continues to allocate resources with all four of these strategic focus areas in mind.

Budget Development & Background

Budget Process—The City’s budget is a complex document representing the culmination of months of preparation and discussion. Developing a budget is a year round process and

the framework for the development of this budget began in late 2015 with the City Manager working on timelines and issue identification. Through late 2015 and early 2016, I worked with Finance to develop the budget calendar and process for the FY 2017 Budget.

In February, I held a planning retreat with department and division heads to identify and discuss issues for the upcoming budget. Additionally, the Finance staff and I met with Departments to conduct a status review of current year budget and performance indicators and provide initial direction regarding issues identified in the planning retreat.

Also in February, the City Council held a budget retreat to discuss various strategic issues and to review and, as might be needed, update the City’s Strategic Plan. The Strategic Plan establishes the mission and vision of the City, identifies four (4) major areas of focus, and establishes the specific goals and objectives. The areas of focus identified in the Plan are: (1) Expand the Tax Base, (2) Grow Health and Bioscience, (3) Improve Our Infrastructure, and (4) Serve our Community. These focus areas and their associated goals and objectives guided the development of the FY 2017 Budget. During the retreat, Council also received information regarding potential budget issues identified by staff.

From February through the delivery of the FY 2017 Budget, staff has worked on preparing, reviewing, researching and responding to questions from Finance and me relating to the programs and services this Proposed Budget recommends.

Budget Approach—This year’s budget, has been developed within the framework of the strategic plan priorities adopted by the City Council and the budget parameters (“the Rules of Engagement”) that I briefed the Council on at the

February 26 budget retreat and May 19, 2016 budget work session. Those Rules are:

1. Maintain current services and service levels;
2. Preserve, protect, and develop our workforce;
3. Grow our tax base & economy; and
4. Preserve and enhance our facilities and infrastructure.

All within a framework of fiscal restraint and responsibility, while looking for opportunities to improve or enhance the level of services.

Financial Highlights—The FY 2017 Budget appropriates a total of \$143,124,381 for the upcoming fiscal year. Of this amount, \$124,491,453 is allocated for the operations and maintenance budget which includes debt service and transfers and \$18,557,928 is allocated for routine capital for the general operating budget which includes equipment and public infrastructure projects. Included in this amount is \$13,790,000 of Reinvestment Zone infrastructure improvements. In accordance with current fiscal and financial policies, \$2,370,818 of the routine capital is funded with fund balance or retained earnings. The breakdown of this amount is as follows:

\$ 2,359,218 – General Fund

\$ 11,600 – Hotel/Motel Tax Fund

As in previous years, the FY 2017 Budget is a balanced budget under the policies and parameters discussed in earlier planning sessions with the City Council.

In addition, \$35,000,000 is included for capital improvements programs (CIP). This encompasses several multi-year, non-routine capital recommended for Utility Revenue Bond Funding (UR CIP).

City Manager's Highlights

With the above in mind, I will highlight a few areas of general priority and significance in the FY 2017 Budget.

Public Safety—The FY 2017 Budget includes several initiatives designed to enhance public safety services. The Budget recommends upgrading two existing corporal level classifications to lieutenant positions and two existing corporal level classifications to sergeant positions to provide the needed level of supervision in our Police Department. Funding is also included to back-fill the four upgraded positions with four police officer positions, as well as, the addition of two police officers position for General Investigations Unit. This will result in a net gain of six additional positions in the Police Department. Additionally, the Budget includes funding for the replacement of 8 marked and 3 unmarked police vehicles and the addition of 1 marked and 3 unmarked police vehicles.

The Budget also recommends upgrading three firefighter positions to fire driver positions to allow full time staffing of the Rescue #3 apparatus and upgrading the fire marshal position from a captain classification to a deputy chief classification to allow for a clear chain of command within the department.

Parks and Recreation—In May of 2015, voters approved a \$27,675,000 Parks bond package that includes 24 projects ranging from neighborhood park improvements, new community parks, new and upgraded athletic facilities, facility upgrades, water recreation projects, and linkage trails.

The FY 2017 Budget includes operating and maintenance expenses associated with bond improvements anticipated to come online during FY 2017 including Jaycee, Carver, Western Hills, Oak Creek, Optimist, and Jefferson

neighborhood parks improvements, Wilson football field, Scott & White baseball complex, Northam baseball complex, Sammons Community Center, and Crossroads Park. The operations and maintenance expenses for FY 2017 total \$309,158, of which \$202,500 is for capital equipment. Included in the operations and maintenance expenses is the addition of one aquatic/maintenance worker.

Community Development—The FY 2017 Budget continues to leverage our Community Development Block Grant (CDBG) funds to maintain our Community Development program which is tasked with assisting with the implementation of the East Temple Redevelopment Plan. Programs proposed for funding include the housing improvement program, infrastructure improvements, and a demolition program.

Solid Waste & Recycling—The FY 2017 Budget includes the addition of a residential solid waste route which includes an additional Automated Route Operator position and an additional solid waste truck. We currently have 11 residential solid waste routes serving approximately 23,300 customers. The addition of a solid waste route will assist in reducing the average customers per route back to a manageable level. The good news is that we are a growing city, and that impact is reflected in the need to add equipment and a route to our residential collection.

Additionally, the FY 2017 Budget includes the replacement of four solid waste trucks and a placeholder to provide for the continued operation of our residential curbside program. We are currently working with our recycling contractor, Balcones Recycling, on an amendment to our agreement which will likely have an impact on the FY 17 operations. Our adjustment to residential solid waste rates of \$1.25 per month partially reflects this estimated impact, as well as, other operational impacts that we've experienced since

our last rate increase. The last adjustment to residential solid waste rates occurred in FY 2013 and was associated with the addition of curbside recycling. The last adjustment for general operations occurred in FY 2010.

Transportation Infrastructure—The FY 2017 Budget includes the fifth year of a multi-year transportation capital improvement program. The Transportation CIP (TCIP) is a ten-year, \$126,700,000 effort to expand and maintain our major transportation infrastructure. The TCIP is a result of our recent assessments and reports on both the condition of our transportation infrastructure and the need to improve our mobility.

The project areas identified in the TCIP are intended to address both the need to improve our existing transportation infrastructure and provide new capacity and connectivity. The TCIP is a dynamic program that has, and will continue to, evolve and change in response to community needs.

A key element in the TCIP is a recognition that, in addition to building new roads to increase capacity and connectivity, we also need to take care of the streets and roads that we have built. What we refer to as the "Legacy Pavement Preservation Program." Taking care of existing infrastructure is the most cost effective way to manage and maintain the system, as the more infrastructure deteriorates, the more costly it is to restore serviceability. The Legacy Pavement Preservation Program enhances pavement performance, extends pavement life, decreases lifetime roadway costs, reduces user delays, and provides improved safety and mobility.

The implementation and financing plan recommended for the TCIP is a phased approach which groups projects in three-year packages with design and right-of-way acquisition funded first and, in most cases, construction funded in

the following package. Each three-year package also includes \$9,000,000 for the Legacy Pavement Preservation Program – an average of \$3,000,000 each year.

This phased approach allows us to allocate construction funds only when projects are ready, minimize and stabilize the tax rate impact, maximizes opportunity for tax base growth; and allows us to balance debt amortization.

The funding for implementation of the TCIP program was also established as a phased plan with an initial tax rate adjustment of 1.25 cents in FY 2013 and an additional tax rate adjustment of 3.5 cents in FY 2017. The FY 2017 Budget reflects the planned 3.5 cent tax rate impact.

Additionally, the FY 2017 Budget includes funding for the second year of a three year plan to implement detection technology at 100% of the City's signalized intersections. Detection allows the signal to operate more efficiently, which improves coordination and timing.

Utility Infrastructure—The City has invested almost \$107,716,000 over the past 10 years in improving and extending our water and sewer infrastructure. The FY 2017 Budget includes an additional \$35,000,000 to continue this work. Our utility infrastructure, no less so than our transportation infrastructure, is extremely important to our ability to deliver services in one of our core mission areas. I believe our strategic plan, our strategic focus areas, and our community expectations relative to the services we provide, should reflect this.

Other Highlights—In addition to the programs and positions detailed above, the FY 2017 Budget also includes the addition of a part-time Maintenance Worker in the Code Enforcement division to assist with maintenance of city-owned vacant lots and privately owned lots that have been issued an order to mow; an Auto Technician

Il position in the Fleet Services division to assist with the maintenance of the city's fleet; a Utility Technician II position, funded through the Reinvestment Zone No. 1, in the Parks Department to assist with the ongoing maintenance of projects in the Reinvestment Zone; an Environmental Programs Technician in the Utility Services division to conduct customer service inspections for backflow and cross-connection prevention; an Administrative Assistant I, partially funded through the Community Development Block Grant program, in the General Services division to provide support for necessary administrative functions; and, an additional Combination Building Inspector position to maintain timely plan review and inspection services in response to growth and increased development activities within the community. The ongoing cost associated with this additional Combination Building Inspector position is proposed to be recovered through an adjustment to the Building Permit Fee schedule.

The FY 2017 Budget also provides for the full year implementation of Civil Service pay plan adjustments that went into effect in April 2016. The Budget also includes an allocation for our performance pay program for general government employees as well as an allocation for the initial phase of implementation of the 2016 General Government Comprehensive Classification/Compensation Plan update that is currently underway and scheduled to be completed in October 2016.

The FY 2017 Budget also includes continued funding for a group health insurance plan, employee retirement plan, and employee longevity program.

One of the strategic focus areas identified in our Strategic Plan is to “expand the tax base.” In order for us to continue to meet the demands for current service, and in order for us to meet the needs of projected growth and development, it is

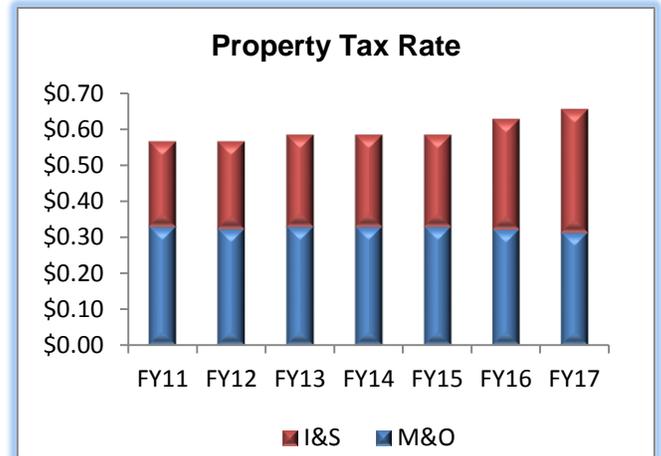
critical that this objective be met. As Council will recall, the FY 2008 Budget included a funding commitment to a “matrix incentive pool” at \$800,000. This “matrix incentive pool” was intended to provide funding for economic development incentives relating to economic development agreements with new and/or expanding businesses. The FY 2017 Budget continues that commitment and includes a \$522,000 “placeholder” investment to maintain and replenish the matrix funding level.

Financial Highlights by Fund

General Fund Revenues—Total revenues for the FY 2017 General Fund Budget are presented at \$67,491,178, an increase of 2.36% compared to the FY 2016 Adopted Budget. The three largest sources of revenue for the General Fund are sales tax, property tax, and solid waste charges.

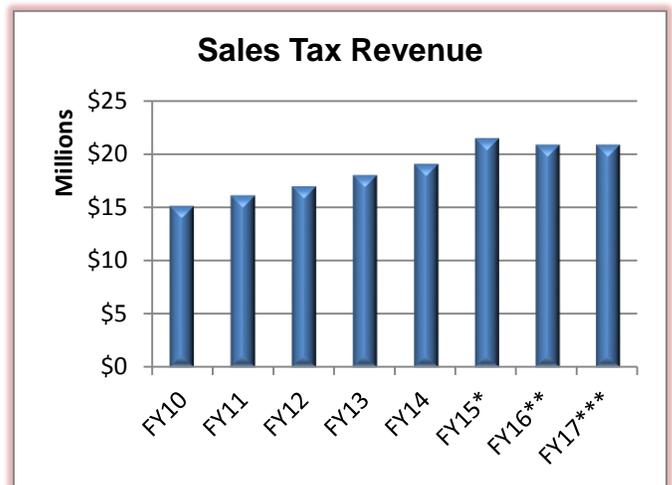
Property Tax—In the FY 2017 Budget, property tax accounts for 19.29% of the General Fund budgeted revenues and is the second largest revenue source of the General Fund. The tax rate for FY 2017 is at 65.72¢ per \$100 valuation, which includes the planned 3.5¢ tax rate adjustment for the Transportation Capital Improvement Program.

This rate is based on a certified appraised value of \$3,970,340,738 (net taxable value not adjusted for frozen values). The tax rate is comprised of two components, the Maintenance and Operations rate (M&O) and the Interest Sinking rate (I&S). This year’s tax rate is 31.42¢ for the M&O rate and 34.30¢ for the I&S rate.



Sales Tax—While much attention is focused on the property tax rate number, our single largest source of revenue for the General Fund continues to be sales tax revenue. In the FY 2017 Budget, sales tax is projected to account for 30.92% of the General Fund budgeted revenues.

The FY 2017 Budget estimates \$20,870,000 in sales tax revenue, a 2.63% increase in sales tax revenue over budgeted FY 2016 sales tax revenue.



*Includes a \$1,798,088 prior period audit adjustment

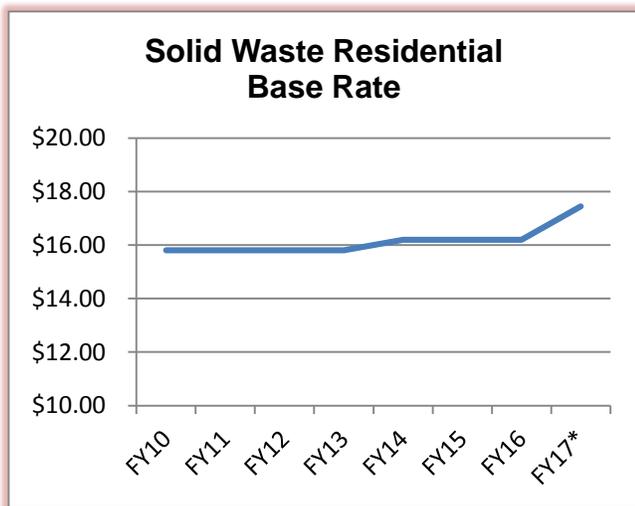
**Forecasted for FY 2016

***Budgeted for FY 2017

Solid Waste Rates—Charges associated with solid waste services represent the third largest source of revenue for the General Fund and are projected to account for 14.70% of total General Fund revenues. \$9,918,339 in solid waste revenue is projected for FY 2017, representing a 4.82% increase from the FY 2016 solid waste revenue adopted budget of \$9,461,996. The FY 2017 Budget includes an adjustment to residential solid waste rates of \$1.25 per month as previously mentioned. The last adjustment to residential solid waste rates occurred in FY 2013 and was associated with the addition of curbside recycling. The last adjustment for general operations occurred in FY 2010.



*Forecasted for FY 2016
 **Budgeted for FY 2017



*FY 2017 Budgeted Residential Base Rate

General Fund Expenditures—Total expenditures for the FY 2017 General Fund Budget are presented at \$70,472,396, an increase of 2.53% compared to the FY 2016 Adopted Budget. As noted above, significant programs in the FY 2017 Budget that have contributed to this increase include the following:

- Additional solid waste route;
- Four (4) upgraded and six (6) additional positions in the Police Department;
- Full year implementation of Civil Service pay plan adjustments that went into effect in April 2016;
- Allocation for the initial phase of implementation of the 2016 General Government Comprehensive Classification/Compensation Plan update that is currently underway;
- Parks and Recreation operation/maintenance cost for Park Bond projects coming online in FY 2017.

Capital Improvement Programs—The City Staff continues to manage the largest capital improvement programs in the history of the community. As of June 30, 2016, a total of \$247,728,412 has been allocated for various capital projects including such improvements as water and sewer infrastructure, transportation infrastructure, parks improvements, and public safety infrastructure.

Funding sources for these projects can be identified in eight major areas:

- Utility Revenue Bonds
- General Obligation Bonds
- Certificates of Obligation
- General Operating Budget Funding
- Limited Tax Notes
- TxDOT Pass Through Finance Agreement
- Grants
- Reinvestment Zone No. 1

Within the Capital Improvement Projects section of this document, the specific projects recommended are listed within three categories. The categories are routine capital, multi-year non-routine capital, and projects identified for future funding.

Water and Wastewater Fund—Total revenues for the FY 2017 Water and Wastewater Fund Budget are presented at \$34,029,828, an increase of 1.68% compared to the FY 2016 Adopted Budget.

Expenses, capital improvements, and debt service for the FY 2017 Water and Wastewater Fund Budget are presented at \$34,029,828, an increase of 1.68% compared with prior year. The capital improvements include the allocation of \$35,000,000 to continue the long-term replacement program of water and sewer infrastructures and equipment needs. A 6.39% rate increase was approved in the FY 2013 Budget to support these operational and capital programs.

Hotel/Motel Tax Fund—Total revenues for the Hotel/Motel Fund Budget are presented at \$1,900,800, a decrease of 1.85% compared to the FY 2016 Adopted Budget. 20.15% of the Hotel/Motel revenues are from the operations of the Frank Mayborn Center. Expenditures for the Hotel/Motel Fund Budget are presented at \$1,912,400, a decrease of 18.83% compared to the FY 2016 Adopted Budget. The FY 2016 Budget included several non-recurring expenditures, including the Master Plan for the Bend of the River Botanic Garden. Funding for the Frank Mayborn Center, Tourism/Marketing, and Railroad & Heritage Museum are funded through the Hotel/Motel Tax Fund. Agencies seeking community enhancement grants whose services are eligible for funding by hotel/motel tax revenues are also funded through the Hotel/Motel Tax Fund.

Federal and State Grant Fund—Total revenues and expenditures for Federal and State Grant Fund Budget are presented at \$410,971, an increase of 15.00% compared to the FY 2016 Adopted Budget. Total revenues include the award of the Community Development Block Grant (CDBG) at \$410,971. The proposed allocation of CDBG funds are as follows:

- Public service agencies - \$57,500
- Demolition - \$70,000
- Housing improvements - \$103,471
- Infrastructure improvements- \$100,000
- General administration - \$80,000

Drainage Fund—Total revenues are presented at \$1,175,740, a 3.26% increase from prior year. Expenditures are presented at \$1,175,740, a decrease of 28.66% compared to the FY 2016 Adopted Budget. The FY 2016 Budget included several major capital purchases which are not recurring. The expenditures of the drainage fund represent personnel and operational cost related to maintenance of existing drainage systems.

Conclusion

This is only a brief synopsis of the Budget for FY 2017. Developing the budget is a team effort that requires participation and input by citizens, City Council and City staff. My thanks to all of the Department and Division Heads who contributed to the development of this Budget. Their ability to respond, many times on short notice, to my inquiries and requests for additional information was appreciated and helpful.

Some of our continuing efforts are not reflected in individual line items in the budget: our focus on developing a world-class engaged team of employees and our efforts to engage the community. In partnership with the Temple Economic Development Corporation, the

Reinvestment Zone, the Chamber, our school districts and other strategic partners, we're committed to making Temple *the* place where businesses and residents want to live, work and play.

Finally, I want to extend a special word of appreciation to Director of Finance Traci Barnard and her staff for their many hours of work and effort. Of special note is the work done by Assistant Director of Finance Melissa Przybylski and Budget Coordinator Jennifer Emerson. I also need to recognize Assistant City Manager Brynn Myers for her work, insight, and input into the development of the FY 2017 Budget. Quite simply, this document could not have been produced without them.

Respectfully submitted,



Jonathan Graham | City Manager





STRATEGIC & ACTION PLANS

The City of Temple’s strategic plan, “**Temple Tomorrow**”, establishes the mission, vision, and values of the City; identifies four (4) major areas of focus; and establishes the City’s goals, objectives, and action items. The areas of focus identified in the Plan are:

-  Expand the Tax Base;
-  Grow Health and Bioscience;
-  Improve our Infrastructure; and
-  Serve the Community.

These focus areas and their related goals and objectives guided the development of the FY 2017 Budget. Action items associated with strategic plan goals or objectives have been incorporated throughout this budget document as part of each division’s introductory page. **An icon is listed with each action item throughout the document to help readers quickly identify that item’s associated strategic plan focus area.**

The “*Temple Tomorrow*” Strategic Plan was first adopted by City Council in FY 2009 and is updated each year as part of the annual budget process.



City of Temple Temple Tomorrow Strategic Plan

Our Mission:

Temple will be a place of choice to live and work.

Our Vision:

Temple will provide the Best Jobs, the Best Education, and the Best Quality of Life.

Our Values:

Integrity. Excellence. Dedication.

Our Areas of Focus:

-  Expand the Tax Base
-  Grow Health and Bioscience
-  Improve our Infrastructure
-  Serve the Community



Expand the Tax Base

Strategic Goal 1: Economic development and tax base enhancement through addition to existing job base, new business creation, redevelopment, and industry retention and expansion.

Objectives:

- Expand retail sales in Temple.
- Foster downtown redevelopment.
- Foster redevelopment along Temple's strategic corridors.
- Improve the development process.
- Support and encourage small business development.
- Support the efforts of the Temple Economic Development Corporation (TEDC).

Strategic Goal 2: Excellence in Temple schools and higher education to assist in attracting employers and employees.

Objectives:

- Expand our collaborative efforts with public and private education to enhance or improve the image of education in the community.
- Further develop business/education collaborations related to specific industries the City and TEDC are targeting with an emphasis on higher-end, creative class businesses and workforce.



Grow Health and Bioscience

Strategic Goal 3: A vibrant and growing Healthcare and Bioscience economic cluster in Temple.

Objectives:

- Facilitate expansion of the Texas A&M University Health Science Center College of Medicine Temple mission and programs.
- Facilitate introducing the entrepreneurial climate to commercialize ongoing research.
- Promote and enhance both the healthcare mixed-use district (TMED) and the West Temple Life Science, Research, and Technology Campus (S&W West Campus).
- Support skills training and education efforts in basic science and life science.



Improve our Infrastructure

Strategic Goal 4: A transportation system that moves people to and through the community in a safe, efficient, and convenient manner.

Objectives:

- Maintain, manage, and improve the transportation network.
- Plan for the unique needs of aging and disabled persons.
- Develop and implement expansion of rail transportation through Temple.
- Improve and expand the capacity of existing and planned surface transportation system.
- Maximize use and development of the Draughton-Miller Central Texas Regional Airport.

Strategic Goal 5: A transportation system that is integrated with and compliments neighborhood and community character.

Objectives:

- Develop and implement a formal traffic calming program.
- Promote well-designed roadways that are aesthetically pleasing and reflective of the surrounding community character.

Strategic Goal 6: A transportation system that offers a variety of choice in modes of transit.

Objectives:

- Develop and implement inter-modal facilities for moving goods through the community.
- Develop new and/or enhance existing pedestrian and bicycle amenities and facilities throughout the City.
- Enhance the public transit system to better address the varying needs of the community.

Strategic Goal 7: Water, wastewater, solid waste, and drainage system to meet current and future demands.



Serve the Community

Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Objectives:

- Address code content and enforcement procedures to enhance public safety and better coordinate inter-departmental functions.
- Support the mission and essential responsibilities of the City's key public safety functions and personnel through adequate budget and community support.

Strategic Goal 9: Citizen engagement, education, responsive government, and community support.

Objectives:

- Keep citizens informed and engaged to encourage participation in local government and the community.

Strategic Goal 10: Enhanced image and identity for Temple.

Objectives:

- Develop policies, practices, and incentives to influence the location, pattern, character, quality and timing of new growth.
- Focus on development quality and outcomes, as well as public beautification efforts along Temple's major corridors and at community entries.
- Support a renewed vitality and development interest in Temple's oldest neighborhoods.

Strategic Goal 11: Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

Objectives:

- Encourage a diverse mix of residential options.
- Encourage an expanding housing stock that offers local buyers and renters both affordability and value.
- Invest in parks, recreational, and cultural facilities and programs that enhance community wellness, quality of place, and community amenities.



A photograph of a field of blue lupine flowers. The background is a soft-focus field of many similar flowers. In the foreground, a single stalk of lupine flowers is in sharp focus, showing several blue flowers with white centers and a cluster of unopened buds at the top. The entire image is framed by a thin black line with decorative scrollwork at the corners.

USER GUIDE

Budget Process

Budgeting is an essential element of the financial planning, control and evaluation process of municipal government. The “operating budget” is the City’s annual operating plan as required by City Charter. The City Charter establishes the fiscal year that begins on October 1st and ends on September 30th. The budget process begins in February each year and ends on or before September 15th when the budget is legally adopted by the City Council.

The operating budget will be balanced with current revenues and other financing sources inclusive of beginning unreserved, undesignated fund balance. Unencumbered budget appropriations lapse at year end and do not carry forward to future years.

The budget process will be coordinated in order to identify major policy issues for City Council consideration several months prior to the budget approval date so that proper decisions can be made.

Quarterly financial reports, along with monthly general ledger reports, will be prepared to enable the Department Managers to manage their budgets and to enable the Director of Finance to monitor and control the budget as authorized by the City Council. Summary financial reports will be presented to the City Council quarterly. Such reports will be in a format that will enable the City Council and other intended users to readily evaluate the financial position and results of operations of the City.

The City should establish an adequate contingent appropriation in the General Fund and Water and Sewer Fund. Expenditures from this appropriation shall be made only in cases of emergency. The contingency appropriations shall be distributed only by transfer to departmental appropriations. All transfers from the contingent appropriation will be evaluated using the following criteria:

1. Is the request an emergency requiring immediate action?
2. Why was the item not budgeted in the normal budget process?
3. Why the transfer cannot be made within the division or department?

Annual budgets are legally adopted for the General Fund, Special Revenue Funds, Debt Service Fund and the Proprietary Fund. Capital Project Funds do not have formally adopted budgets, rather they are long range projections for planning purposes.

Budget amendment forms must be submitted to Finance for review. The City Manager is authorized, without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item greater than \$5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased. The Director of Finance is authorized, without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item less than \$5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased. If an amendment is seeking funding between departments, from contingency accounts or other financing sources, then the amendment must also be approved by the City Council. Amendments are submitted to City Council at each council meeting. Budget amendments for Council approved projects require only the Director of Finance and City Manager signatures.

The budget should be prepared according to the following schedule:

1. In February, budget packets will be prepared for departments.
2. A meeting will be scheduled for the first part of March to distribute packets and instructions for preparing the budget.
3. On or about April 15th, a work session will be scheduled with City Council to identify issues and receive policy guidance for the budget.
4. Within the next three to four weeks, after Departments have submitted their budget proposals, a review session will be scheduled with each department to review their budget proposals. After about two weeks, a second review session will be scheduled with departments.

5. At the first City Council meeting in June, a follow-up policy guidance session with City Council will be scheduled. An interim report on revenues and expenditures will be provided to the City Council.
6. During July, work sessions will be scheduled with the City Council to review the budget.
7. On or before August 1st, the City Manager will file the budget with the Director of Finance. At the next regular meeting of the City Council, the Council shall set the time and place of a public hearing. A notice will be published at least fifteen days prior to the date of the public hearing.
8. On or before September 15th, a final public hearing will be scheduled. The budget will be adopted along with the adoption of the tax rate and tax roll.

This year's budget calendar is included at the end of this section.

Form of Government

The City of Temple utilizes a Council – Manager form of government and is organized under the Constitution and Laws of the State of Texas. Temple is a home-rule corporation. The City Council is composed of four members with a Mayor elected at-large. The City Council appoints the City Manager, City Attorney, Director of Finance, City Secretary, and the Municipal Judge. These staff members work with the direction of the City Council. All other staff members work with the direction of the City Manager.

The City Manager is the Chief Executive Officer and the head of the administrative branch of the City Government. He is responsible for the proper administration of all affairs of the City.

Basis of Presentation

The accounts of the City are organized and operated on the basis of funds or account groups, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balances or retained earnings, revenues and expenditures or expenses. The various funds are grouped by category and type in the financial statements. The

City maintains the following fund types within three broad fund categories and the account groups:

Governmental Fund Types

Governmental funds are those through which most governmental functions of the City are financed.

The acquisition, use and balances of the City's expendable financial resources and the related current liabilities (except those, if any, which should be accounted for in proprietary or fiduciary funds) are accounted for through governmental funds. The measurement focus is upon determination of financial position and changes in financial position, rather than upon net income determination. The following governmental fund types are maintained by the City:

- I. **General Fund** – The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.
- II. **Special Revenue Funds** – Special revenue funds are used to account for the proceeds of certain specific revenue sources that are legally restricted to expenditures for specified purposes. The individual special revenue funds are:
 - A. **Hotel/Motel Tax Fund** – Levy and utilization of Hotel-Motel occupancy tax, Civic Center revenues, and Railroad Museum revenues.
 - B. **Reinvestment Zone No. 1 Fund** – Ad Valorem taxes levied on and used in a designated zone.
 - C. **Federal/State Grant Fund** – Operations of projects utilizing federal and state grant funds.
 - D. **Drainage Fund** – Levy and utilization of a municipal drainage fee.

- III. ***Debt Service Fund*** – The Debt Service Fund is used to account for the accumulation of, resources for, and payment of general long-term debt principal, interest and related cost.

Exhibit 1 following the User Guide illustrates the relationship between governmental fund types and the different departments within the City.

Proprietary Fund Types

Proprietary funds are used to account for the City's ongoing organizations and activities, which are similar to those found in the private sector. The measurement focus is upon determination of net income and capital maintenance. The following proprietary fund type is maintained by the City:

- I. ***Enterprise Fund*** – Enterprise funds are used to account for operations (1) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred, or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. The City has one enterprise fund, as follows:
- A. **Water and Sewer Enterprise Fund**
– Water and sewer services provided to residents of the City.

Exhibit 1 following the User Guide illustrates the relationship between proprietary fund types and the different departments within the City.

Basis of Accounting

Revenues and Expenditures

Basis of accounting refers to the time at which revenues and expenditures or expenses, and the

related assets and liabilities, are recognized in the accounts and reported in the financial statements.

Governmental funds and agency funds are accounted for using the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible-to-accrual (i.e., both measurable and available). Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, if measurable, are generally recognized when the related fund liability is incurred. Exceptions to this general rule include the unmatured principal and interest on general obligation long-term debt which is recognized when due and accrued vacation and sick leave, which is included in the General Long-Term Debt Account Group. These exceptions are in conformity with generally accepted accounting principles.

Property tax revenues are recognized when they become available. In this case, available means when due, or past due and receivable within the current period and collected within the current period or soon enough thereafter to be used to pay liabilities of the current period. Such time thereafter shall not exceed 60 days. Tax collections expected to be received subsequent to the 60-day availability period are reported as deferred revenue.

Sales taxes are recorded when susceptible-to-accrual (i.e., both measurable and available). Sales taxes are considered measurable when in the custody of the State Comptroller and are recognized as revenue at that time. Other major revenues that are considered susceptible to accrual include utility franchise taxes, grants-in-aid earned and other intergovernmental revenues. In applying the susceptible-to-accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual grant programs are used for guidance. There are essentially two types of intergovernmental revenues. In one, monies must be expended for the specific purpose or project before any amounts will be paid to the City; therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are revocable only for failure to comply with prescribed compliance requirements. These

resources are reflected as revenues at the time of receipt, or earlier, if the susceptible-to-accrual criteria are met.

The accrual basis of accounting is utilized by the proprietary fund. Under the accrual basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable (i.e., water billings and accrued interest). Expenses are recorded in the accounting period incurred, if measurable.

Revenues in the Water and Sewer Fund are recognized as billed on a cycle basis. Unbilled utility account receivables are not material and are not recorded in the financial statements.

Encumbrances

Encumbrances represent commitments related to unperformed (executory) contracts for goods or services. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the general fund, enterprise fund and special revenue funds. Encumbrances outstanding at year end are reported as reservations of fund balances and do not constitute expenditures or liabilities since the commitments will be honored during the subsequent year.

For the budgetary purposes, appropriations lapse at fiscal year end except for that portion related to encumbered amounts. Encumbrances outstanding at year end and the related appropriation are carried forward to the new fiscal year through a supplemental budgetary allocation.

Basis of Budgeting

The budget of a general government fund type (for example, the General Fund and Special Revenue Funds such as the Hotel/Motel Tax Fund, Federal/State Grant Fund, Reinvestment Zone No. 1 Fund, and Drainage Fund) is prepared on a modified accrual basis. Briefly, this means that obligations of the City (for example, outstanding purchase orders) are budgeted as expenses, but

revenues are recognized only when they are actually received.

The Enterprise Fund (i.e., Water and Sewer), on the other hand, is budgeted on a full accrual basis. Not only are expenditures recognized when a commitment is made (e.g. through a purchase order), but revenues are also recognized when they are obligated to the City (for example, water user fees are recognized as revenue when bills are produced).

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases this conforms to the way the City prepares its budget. Two exceptions, (1) the treatment of depreciation expense (this is not shown in the budget, although the full purchase price of equipment and capital improvements is, while purchases of capital improvements are depreciated in the CAFR for enterprise funds) and (2) compensated absences (accrued but unused sick leave) are treated slightly different in the budget and CAFR.

The Comprehensive Annual Financial Report shows both fund expenditures and revenues on a GAAP basis for comparison purposes.

Fund Balance/Working Capital

The number one goal of the City Council is to improve or maintain the financial health of the City. Annual revenue projections are conservative. Expenditures are closely monitored. In stable economic times, the combination of these two strategies results in excess revenues over expenditures. Unencumbered budget appropriations lapse at year end and do not carry forward to future years. The excess revenues are then available to increase the fund balance. The General Fund Balance is increased from excess revenues each year as part of the budget process to attain the appropriate level.

It shall be the goal of the City to maintain an undesignated fund balance in the General Fund equal to at least four months of the fund's operating budget.

Debt Reserves

Debt reserves are established to protect bond holders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and the marketability of bonds.

The amount of debt reserves are established by bond covenants adopted in association with each bond issuance.

The City Council may establish, upon recommendation of the Director of Finance, supplemental Debt Service reserves. Such reserves shall not be deemed to confer any rights upon bondholders over and above those set forth in the Bond Covenant for each bond issue.

Governmental Fund Types

General Fund

General Fund	General Fund	General Fund	General Fund
General Government	Airport	Highway & Streets	Parks & Recreation
Assistant City Manager	Airport	Engineering	Golf Course
City Council		Street	Library
City Manager		Traffic Signal	Parks
City Secretary			Parks & Recreation - Admin
Economic Development			Recreation
Facility Services			
Finance			
Fleet Services			
General Services			
Human Resources			
ITS			
Inspections/Permits			
Legal			
Planning			
Purchasing			
Social Security Building			
Special Services			
	General Fund	General Fund	General Fund
	Other	Public Safety	Solid Waste
	Capital	Animal Services	Solid Waste
	Debt Service	Code Enforcement	
	Transfer Out	Communications	
		Fire	
		Municipal Court	
		Police	

Debt Service Fund

Debt Service Fund
Debt Service
Debt Service

Special Revenue Funds

Drainage Fund	Federal/State Grant Fund
Drainage	Federal/State Grants
Drainage	Community Dvlpmt - Admin
	Projects/Grants
	Airport Grant
	Parks Grant
	Police Grant
Reinvestment Zone No. 1 Fund	Hotel/Motel Tax Fund
Reinvestment Zone No. 1	Hotel/Motel
Reinvestment Zone No. 1	Mayborn Center
'03 CO's Reinvestment Zone	Tourism Marketing
'07 CO's Reinvestment Zone	Railroad/Heritage Museum
'13 CO's Reinvestment Zone	

Proprietary Fund Types

Utility Enterprise Fund

Water and Sewer Fund
Water and Sewer
Debt Service
Metering
Public Works - Admin
Purchasing
Sewer Collection
Sewer Treatment
Utility Business Office
Water Distribution
Water Treatment



“Pre-Budget” Departmental Meetings – Fire, PARD, Police, Public Works	February 5 - 9
Executive Leadership Budget Retreat – Highlight Issues, Feedback on Budget Process, and Discuss FY 2017 Budget & CIP Process and Calendar	February 12
Executive Leadership Meeting – Discuss Budget Guidelines & Training	February 16
Council Budget Retreat – Discuss Strategic Planning & FY 2017 Budget Planning	February 26
Department Budget Training	February 15 - 29
Announce Notice of Funding Availability for PSA/Community Enhancement Grants	March 4
PSA/Community Enhancement Grants’ Briefings	March 11
Departmental Deadlines:	
Departmental Budget Submissions	March 25
Performance & Introduction (iPages)	April 1
Capital Improvement Plan (CIP)	April 8
Council Work Session – Discuss Strategic Planning & FY 2017 Budget Planning	April 7
Review of Departmental Requests:	
Budget Big Picture Meeting	April 12
Facility Services Request Review	April 12
Personnel Requests Review	April 13
Fleet Services Review	April 25
ITS Requests Review	April 14
PSA/Community Enhancement Grant Deadline to Submit Request	April 8
Budget Review Sessions	April 15 – May 11
Council Work Session – Topic TBD	April 21
Council Work Session – Topic TBD	May 5
Chief Appraiser sends notices of appraised value; City receives preliminary tax roll	May 15
Budget Review Sessions Follow Up	May 16 – 20
Council Work Session – Discuss Budget/CIP, Strategic Plan, Community Enhancement Grants	May 19
Council Work Session – Topic TBD	June 2
CDBG Public Hearing – Funding Recommendations for Community Enhancement Grants	June 16
[Begins CDBG Environmental Review Process and 30-day comment period for 5-Year & Annual Consolidated Action Plan]	



File City Budget & CIP Documents with City Secretary	June 24
Employee Briefings on FY 2017 Budget – Post-Budget Filing	TBD
Council Work Session – Topic TBD	July 7
Schedule Public Hearings – Proposed Budget/CIP	July 7
- To consider adopting a resolution setting the date, time and place of public hearings on proposed FY 2016-2017 Budget for August 4, 2016 and August 26, 2016.	
Publish Ad – “Notice of Public Hearing on Budget”	July 10
Council Work Session – Topic TBD	July 21
Chief Appraiser certifies the approved appraisal roll for each taxing entity	July 25
Chief Appraiser delivers final Effective Tax Rate (ETR) calculation to taxing entities	July 28
Publish Ad – “Notice of Public Hearing on Budget”	July 31
Chief Appraiser publishes notice of effective and rollback tax rates	August 1
Council Work Session – Topic TBD	August 4
Initial Public Hearing - City’s Budget	August 4
Publish Ad – “Notice of Proposed (Exceeds) Tax Rate”	August 7
Supplemental Notice of Hearing on Tax Rate Increase	August 7
1st Readings – Approving the Tax Roll & Levying Taxes and Setting a Tax Rate	August 12 (SM) @ 8:30 am
1st Public Hearing - Tax Increase	
Council Work Session – discuss Budget & CIP	August 18
Adoption of Annual Consolidated Action Plan (CDBG Budget)	August 18
2nd Public Hearing - Tax Increase	August 18
Final Budget/CIP Public Hearing and Adoption; Public Hearings and Adoption of tax rate and tax roll	August 26 (SM) @ 8:30 am
Final Public Hearing – City’s Budget	
2nd and Final Reading – Approving the Tax Roll & Levying Taxes and Setting a Tax Rate	



An aerial photograph of a city street, likely in a downtown area. The street is lined with various buildings, including a prominent tall, multi-story brick building on the right. There are many trees, some with green foliage and others with autumn-colored leaves. A parking lot with several cars is visible in the foreground. The overall scene is bright and clear, suggesting a sunny day. The text "FISCAL & BUDGETARY POLICY" is overlaid in large, bold, yellow letters across the center of the image.

FISCAL & BUDGETARY POLICY

I. STATEMENT OF PURPOSE

The broad purpose of the following Fiscal and Budgetary Policy Statements is to enable the City to achieve and maintain a long-term stable and positive financial condition. The watchwords of the City's financial management include integrity, prudent stewardship, planning, accountability, full disclosure and communication.

The more specific purpose is to provide guidelines to the Director of Finance in planning and directing the City's day-to-day financial affairs and in developing recommendations to the City Manager and City Council.

The scope of these policies generally spans, among other issues, accounting, auditing, financial reporting, internal controls, operating and capital budgeting, revenue management, cash and investment management, expenditure control, asset management, debt management, and planning concepts, in order to:

- A. present fairly and with full disclosure the financial position and results of the financial operations of the City in conformity to generally accepted accounting principles (GAAP) and;
- B. determine and demonstrate compliance with finance-related legal and contractual issues in accordance with provisions of the Texas Local Government Code and other pertinent legal documents and mandates.

The City Council will annually review and approve the Fiscal and Budgetary Policy Statements as part of the budget process.

II. OPERATING BUDGET

- A. **Preparation** – Budgeting is an essential element of the financial planning, control, and evaluation process of municipal government. The “operating budget” is the City's annual financial operating plan. The annual budget includes all of the operating departments of the general fund, proprietary

fund, the debt service fund, special revenue funds, and capital project funds of the City. The budget is prepared by the City Manager and Director of Finance with the cooperation of all City Departments, on a basis which is consistent with generally accepted accounting principles. The City Manager presents the budget to the City Council and in accordance with Article 12 of the Charter, files a copy with the City Secretary and the Director of Finance. The budget should be presented to the City Council no later than the 1st day of August and should be enacted by the City Council on or before the fifteenth day of the last month of the preceding fiscal year.

1. **Proposed Budget** – A proposed budget shall be prepared by the City Manager with the participation of all the City's Department Heads within the provisions of the City Charter.
 - a. The budget shall include four basic segments for review and evaluation. These segments are: (1) revenues, (2) personnel costs, (3) operations and maintenance costs, and (4) capital and other (non-capital) project costs.
 - b. The budget review process shall include City Council participation in the development of each of the four segments of the proposed budget and public hearings to allow for citizen participation in the budget preparation.
 - c. The budget process shall span sufficient time to address policy and fiscal issues by the City Council.
 - d. A copy of the proposed budget shall be filed by the City Manager with the City Secretary and Director of Finance when it is submitted to the City Council in accordance with the provisions of the City Charter.
2. **Adoption** – Upon the presentation by the Director of Finance of a proposed budget

document to the City Council, the City Council shall call and publicize a public hearing. The City Council will subsequently adopt by Ordinance such budget, as it may have been amended, as the City's Annual Budget effective for the fiscal year beginning October 1st.

- B. **Balanced Budget** – The operating budget will be balanced with current revenues, which may include beginning fund balances less required reserves as established by City Council, greater than or equal to current expenditures/expenses.
- C. **Planning** – The budget process will be coordinated so as to identify major policy issues for City Council consideration several months prior to the budget approval date. This will allow adequate time for appropriate decisions and analysis of financial impacts.
- D. **Reporting** – Periodic financial reports will be prepared by the Director of Finance to enable the Department Managers to manage their budgets and to enable the Director of Finance to monitor and control the budget as authorized by the City Manager. Summary financial and budgetary reports will be presented by the Director of Finance to the City Council to understand the overall budget and financial status.
- E. **Control and Accountability** – The Department Heads of each department will be solely responsible to insure that their department budgets will not exceed budgeted amounts. In addition, each Department Head will be solely responsible to achieve budgeted revenues that are generated by activities of that department. Failure to achieve budgetary control of their individual expenditure and revenue budgets will be evaluated and investigated by the City Manager.
- F. **Expenditure Requests** – The Finance Department will evaluate expenditure requests from departments to ensure that the requests are in the amount and kind originally budgeted in those departments and

that adequate funds are available to comply with individual expense request. The Director of Finance will make every effort to assist departments in obtaining purchases to accomplish the goals and objectives delineated in the budget information for each department set forth in the current yearly adopted budget.

- G. **Contingent Appropriation** – The City Manager should establish an adequate contingent appropriation in each of the operating funds. Expenditures from this appropriation shall be made only in cases of emergency or an unforeseen/unusual need. A detailed account shall be recorded and reported. The transfer of this budget appropriation shall be under the control of the City Council. Any transfer of contingency must be expressly approved in advance by the City Council.

All transfers from the contingent appropriation will be evaluated using the following criteria:

1. Is the request of such an emergency nature that it must be made immediately?
2. Why was the item not budgeted in the normal budget process?
3. Why the transfer cannot be made within the division or department?

III. REVENUE POLICIES

- A. **Characteristics** – The City Finance Department will strive for the following optimum characteristics in its revenue system:
1. **Simplicity** – The City, where possible and without sacrificing accuracy, will strive to keep the revenue system simple in order to reduce compliance costs for the taxpayer or service recipient. A corresponding decrease in the City's cost of collection and a reduction in avoidance to pay should result.

2. Certainty – A knowledge and understanding of revenue sources increases the reliability of the revenue system. The City will understand its revenue sources and enact consistent collection policies to provide assurances that the revenue base will materialize according to budgets and plans.
 3. Equity – The City shall make every effort to maintain equity in its revenue system structure; i.e., the City should seek to minimize or eliminate all forms of subsidization between entities, funds, services, utilities, and customer classes.
 4. Revenue Adequacy – The City should require that there be a balance in the revenue system; i.e., the revenue base will have the characteristics of fairness and neutrality as it applies to cost of service, willingness to pay, and ability to pay.
 5. Administration – The benefits of a revenue source should exceed the cost of levying and collecting that revenue. The cost of collection should be reviewed annually for cost effectiveness as a part of the indirect cost of service analysis. Where appropriate, the City will use the administrative processes of State, Federal or Local Governmental collection agencies in order to reduce administrative cost.
 6. Diversification and Stability – A diversified revenue system with a stable source of income shall be maintained. This will help avoid instabilities in two particular revenue sources due to factors such as fluctuations in the economy and variations in the weather.
- B. Issues – The following considerations and issues will guide the City Finance Department in its revenue policies concerning specific sources of funds:

1. Cost/Benefit of Abatement – The City will use caution in the analysis of tax or fee incentives that are used to encourage development. Ideally, a cost/benefit (fiscal impact) and analysis should be performed as part of such caution.
2. Non-Recurring Revenues – One-time or non-recurring revenues should not be used to finance current ongoing operations. Non-recurring revenues should be used only for non-recurring expenditures and not be used for budget balancing purposes.
3. Property Tax Revenues – All real and business personal property located within the City shall be valued at 100% of the fair market value for any given year based on the current appraisal supplied to the City by the Bell County Tax Appraisal District. Reappraisal and reassessment shall be done every third year.

Conservative budgeted revenue estimates result in a projected ninety-eight percent (98%) budgeted collection rate for current ad valorem taxes. Two percent (2%) of estimated current ad valorem taxes will be projected and used as the budget for delinquent ad valorem tax collections. The combined ad valorem tax collections budgeted each fiscal year will be no less than one hundred percent (100%) of the tax levy and should insure that ad valorem tax collection projections will not be over estimated.

The Finance Department will endeavor with the Tax Assessor Collector to collect ad valorem taxes in excess of ninety-seven percent (97%) of total ad valorem tax levy with a goal of one hundred percent (100%) collection of actual ad valorem taxes levied in each fiscal year.

All delinquent taxes shall be aggressively pursued each year by the Tax Assessor/Collector. Tax accounts

delinquent greater than 90 days shall be submitted for collection each year to an attorney selected by the Bell County Tax Appraisal District. A penalty shall be assessed on all delinquent property taxes, which shall include all court costs, as well as an amount for compensation of the attorney as permitted by State law and in accordance with the attorney's contract with the County. Annual performance criteria will be developed for the attorney and reported to the City Council.

4. Interest Income – Interest earned from investment of available monies, whether pooled or not, will be distributed to the funds in accordance with the equity balance of the fund from which monies were provided to be invested.
5. User-Based Fees and Service Charges – For services associated with a user fee or charge, the direct and indirect costs of that service will be offset by a fee where possible. There will be an annual review by all Department Heads of fees and charges to ensure that fees provide adequate coverage of cost of services for their respective departments.

The City Council will determine how much of the cost of a service should be recovered by fees and charges.

6. Enterprise Fund Rates – The Director of Utilities will review rates annually, and the City Council will adopt rates that will generate revenues sufficient to cover operating expenses, meet the legal restrictions of all applicable bond covenants, and provide for an adequate level of working capital.

Additionally, enterprise activity rates and other legal funds of the City will include transfers to and receive credits from other funds as follows:

- a. General and Administrative Charges – Administrative costs should be charged to all funds for services of general overhead, such as administration, finance, customer billing, personnel, data processing, engineering, and legal counsel, and other costs as appropriate. The charges will be determined by the Director of Finance through an indirect cost allocation following accepted practices and procedures not to exceed 10%.
- b. Payment in-lieu-of-costs – This transfer will be made in accordance with the following methods, not to exceed 5% of the total estimated operating revenues of the respective fund.
 - (1) *In-Lieu-of-franchise-fee*. In-lieu-of-franchise fee will be included as a part of the rate computation of gross sales consistent with the franchise rates charged to investor owned utility franchises to operate within the City. Currently, the City levies a 5% franchise fee.
 - (2) *Payment-in-lieu-of-ad valorem tax*. Rates will be calculated so as to include a fee equal to the ad valorem taxes lost as a result of municipal ownership of the various utility and other enterprise activities owned by the City. Net book value will be used as a basis, barring absence of known market value and applied only to capital assets actually within the incorporated City limits.
7. Intergovernmental Revenues (Federal/State/Local) – All potential grants will be examined for matching requirements and the source of the matching requirements. These revenue sources will be expended only for intended purpose of grant aid. It must be clearly understood that operational

requirements set up as a result of a grant or aid could be discontinued once the term and conditions of the project have terminated.

8. **Revenue Monitoring** – Revenues actually received will be compared to budgeted revenues by the Director of Finance and any variances considered to be material will be investigated. This process will be summarized in the appropriate budget report. The Director of Finance will report results of that investigation to the City Manager and City Council.

IV. EXPENDITURE POLICIES

- A. **Appropriations** – The point of budgetary control is at the department level budget for all funds. When budget adjustments among Departments and/or funds are necessary, they will be made in accordance with the City Charter. Budget appropriation amendments at lower levels of control shall be made in accordance with the applicable administrative procedures.
- B. **Central Control** – No recognized or significant salary or capital budgetary savings in any Department shall be spent by the Department Head without the prior authorization of the City Manager. This control will realize budget savings each year that will be recognized in the approved budget as “unexpended appropriations” or contingency “sweep” accounts. The City Manager is authorized, without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item greater than \$5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased. The Director of Finance is authorized without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item less than \$5,000 provided that the total funds appropriated by the City Council for each

individual department budget are neither increased nor decreased.

- C. **Purchasing** – All City purchases of goods or services will be made in accordance with the City’s current Purchasing Manual.
- D. **Prompt Payment** – All invoices approved for payment by the proper City authorities shall be paid by the Finance Department within thirty (30) calendar days of receipt in accordance with the provisions of Article 601f, Section 2 of the State of Texas Civil Statutes.

The Director of Finance shall establish and maintain proper procedures which will enable the City to take advantage of all purchase discounts, when possible, except in the instance where payments can be reasonably and legally delayed in order to maximize the City’s investable cash.

- E. **Reporting** – Quarterly reports will be presented by the Director of Finance in open Council meetings describing the financial and budgetary conditions of the City. Comparisons of actual to budget and actual to prior year, appropriate ratios and graphs to fully disclose and present meaningful information will be used whenever possible.

V. CAPITAL BUDGET AND PROGRAM

- A. **Preparation** – The City’s Capital Budget will include all capital project funds and all capital resources. The budget will be prepared annually and on a project basis. The Capital Budget will be prepared by the City Manager with the involvement of responsible departments.
- B. **Control** – All capital project expenditures must be appropriated in the Capital Budget. The Finance Department must certify the availability of resources before any capital project contract is presented to the City Council for approval.

C. **Program Planning** – The Capital Budget will be taken from capital improvements plan for future years. The planning time frame for the capital improvements project plan should normally be five years, but a minimum of at least three years. The replacement and maintenance for capital items should also be projected for the next ten (10) years. Future maintenance and operational costs will be considered so that these costs can be included in the operating budget.

D. **Financing Programs** – Where applicable, assessments, impact fees, pro rata charges, or other fees should be used to fund capital projects which have a primary benefit to specific, identifiable property owners.

Recognizing that long-term debt is usually a more expensive financing method, alternative-financing sources will be explored before debt is issued. When debt is issued, it will be used to acquire major assets with expected lives that equal or exceed the average life of the debt issue. The exceptions to this requirement are the traditional costs of marketing and issuing the debt, capitalized labor for design and construction of capital projects, and small component parts which are attached to major equipment purchases.

E. **Timing** – The Financial Analyst will work with Department Heads during the budget preparation to schedule the timing of capital equipment purchases to insure funds availability. The final schedule of capital purchases will be given to Directors or Department Heads to assist them in timing purchase requests to the Purchasing Department.

F. **Infrastructure Maintenance** – The City recognizes the deferred maintenance increases future capital costs. Therefore, a portion of all individual funds with infrastructure should be budgeted each year to maintain the quality of the City's infrastructure. Replacement schedules should be developed in order to anticipate

the deterioration and obsolescence of infrastructure.

G. **Reporting** – Periodic financial reports will be prepared by the Director of Finance to enable the Department Heads to manage their capital budgets and to enable the Finance Department to monitor and control the capital budget as authorized by the City Manager.

VI. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

A. **Accounting** – The City Finance Department is solely responsible for the reporting of the financial affairs, both internally and externally. The Director of Finance is the City's Chief Fiscal Officer and, through responsibility delegated to the Assistant Director of Finance, is responsible for establishing the Chart of Accounts and for properly recording financial transactions.

B. **Auditing** –

1. **Qualifications of the Auditor** – In conformance with the City's Charter and according to the provisions of Texas Local Government Code, Title 4, Chapter 103, the City will be audited annually by outside independent accountants ("auditor"). The auditor must be a CPA that can demonstrate that it has the breadth and depth of staff to conduct the City's audit in accordance with generally accepted auditing standards and contractual requirements. The auditor must hold a license under Article 41a-1, Section 9, of the Civil Statutes of Texas, capable of demonstrating that it has sufficient staff which will enable it to conduct the City's audit in accordance with generally accepted auditing standards as required by the City Charter and applicable state and federal laws. The auditor's report on the City's financial statement will be completed within 120 days of the City's fiscal year end, and the auditor will jointly review the

management letter with the City Council within 30 days of its receipt by the staff.

In conjunction with their review, the Director of Finance shall respond within 100 days in writing to the City Manager and City Council regarding the auditor's Management Letter, addressing the issues contained therein. The City Council shall schedule its formal acceptance of the auditor's report upon the resolution of any issues resulting from the joint review.

2. **Responsibility of Auditor to City Council** – The auditor is retained by and is accountable directly to the City Council and will have access to direct communication with the City Council if the City Staff is unresponsive to auditor recommendations or if the auditor considers such communication necessary to fulfill its legal and professional responsibilities.

C. **Financial Reporting** –

1. **External Reporting** – The City Finance Department shall prepare a written Comprehensive Annual Financial Report (CAFR) which shall be presented to the City's auditor within 60 days of the City's fiscal year end. Accuracy and timeliness of the CAFR is the responsibility of the City staff. The CAFR will be prepared in accordance with generally accepted accounting principles (GAAP). If City staffing limitations preclude such timely reporting, the Director of Finance will inform the City Council of the delay and the reasons therefore. Upon the completion and acceptance of the CAFR, the City's auditor shall present the audited CAFR to the City Council within 120 days of the City's fiscal year end.
2. **Internal Reporting** – The Finance Department will prepare internal financial reports, sufficient to plan, monitor, and control the City's financial affairs. Internal financial reporting objectives are

addressed throughout these policies. As the Finance Department strives for excellence in financial reporting, the following Qualitative Characteristics of Accounting Information will be incorporated in all reports and policies that are prepared or implemented.

Definitions of Qualitative Characteristics of Accounting Information:

- **Bias** – Bias in measurement is the tendency of a measure to fall more often on one side than the other of what it represents instead of being equally likely to fall on either side. Bias in accounting measures means a tendency to be consistently too high or too low. Financial reporting will strive to eliminate bias in accounting data.
- **Comparability** – The quality of information that enables users to identify similarities in and differences between two sets of economic phenomena.
- **Completeness** – The inclusion in reported information of everything material that is necessary for faithful representation.
- **Conservatism** – A prudent reaction to uncertainty to try to insure that uncertainty and risks inherent in financial situations are adequately considered.
- **Consistency** – Conformity from period to period with unchanging policies and procedures.
- **Feedback Value** – The quality of information that enables users to confirm or correct prior expectations.
- **Materiality** – The magnitude of an omission or misstatement of accounting information that, in light of

surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement.

- **Neutrality** – Absence in reported information of bias intended to attain a predetermined result or to induce a particular mode of behavior.
- **Predictive Value** – The quality of information that helps users to increase the likelihood of correctly forecasting the outcome of past or present events.
- **Relevance** – The capacity of information to make a difference in a decision by helping users to form predictions about the outcomes of past, present, and future events or to confirm or correct prior expectations.
- **Reliability** – The quality of information that assures that information is reasonably free from error and bias and faithfully represents what it purports to present.
- **Representational Faithfulness** – Correspondence or agreement between a measure or description and the phenomenon that it purports to represent (sometimes called validity).
- **Timeliness** – Having information available to a decision-maker before it loses its capacity to influence decisions.
- **Understandability** – The quality of information that enables users to perceive its significance.
- **Verifiability** – The ability through consensus among measurers to insure that information represents

what it purports to represent or that the chosen method of measurement has been used without error or bias.

VII. ASSET MANAGEMENT

- A. **Investments** – The Director of Finance shall promptly deposit all City funds with the City's Depository Bank in accordance with the provisions of the current Bank Depository Agreement. The Director of Finance will then promptly invest all funds in any negotiable instrument that the Council has authorized under the provisions of the Public Funds Investment Act, and in accordance with the City Council approved Investment Policies.
- B. **Cash Management** – The City's cash flow will be managed to maximize the cash available to invest. Such cash management will entail the centralization of cash collections, where feasible, utility bills, building and related permits and licenses, and other collection offices as appropriate.

The Finance Department shall use the facsimile check-signing machine, bearing the signatures of the City Manager and Director of Finance.

The Director of Finance may transfer funds, via electronic transfer, through verbal or electronic instructions to the City's Depository only for payment of any obligation of the City under the conditions applicable to the use of the facsimile machine. Payment authorization shall be in accordance with the pay authorization criteria as defined in the current Bank Depository Agreement, approved by Council, stipulating the conditions and control procedures on such activity.

VIII. TREASURY

Cash/Treasury Management – Periodic review of each cash flow position will be performed to determine performance of cash management and investment policies. A detailed policy structure will be followed with respect to Cash/Treasury Management. The underlying

theme will be that idle cash will be invested with the intent to 1) safeguard assets, 2) maintain liquidity, and 3) maximize return. Where legally permitted, pooling of investments will be done.

The City will adhere to the investments authorized through the Public Funds Investment Act and any amendments to such act and will additionally establish comprehensive Investment Policies and Guidelines. Such policies will clarify acceptable investment securities, brokers, terms, and other pertinent investment information.

IX. DEBT MANAGEMENT

A. **Policy Statement** – The City of Temple recognizes the primary purpose of capital facilities is to support provision of services to its residents. Using debt financing to meet the capital needs of the community must be evaluated according to two tests – efficiency and equity. The test of efficiency equates to the highest rate of return for a given investment of resources. The test of equity requires a determination of who should pay for the cost of capital improvements. In meeting the demand for additional capital facilities, the City will strive to balance the load between debt financing and “pay as you go” methods. The City realizes failure to meet the demands of growth may inhibit its continued economic viability, but also realizes that too much debt may have detrimental effects. Through the rigorous testing of the need for additional debt financed facilities and the means by which the debt will be repaid, the City Director of Finance will strike an appropriate balance between service demands and the amount of debt.

B. **Types of Debt** –

1. **General Obligation Bonds (GO's)** – General obligation bonds will be used only to fund capital assets of the general government, are not to be used to fund operating needs of the City and are

backed by the full faith and credit of the City as well as the ad valorem taxing authority of the City as prescribed by law. The term of a bond issue will not exceed the useful life of the asset(s) funded by the bond issue and will generally be limited to no more than twenty years. General obligation bonds must be authorized by a vote of the citizens of the City of Temple.

2. **Revenue Bonds (RB's)** – Revenue bonds will be issued to provide for the capital needs of any activities where the capital requirements are necessary for continuation or expansion of a service which produces a revenue and for which the asset may reasonably be expected to provide for a revenue stream to fund the debt service requirements. The term of the obligation may not exceed the useful life of the asset(s) to be funded by the bond issue and will generally be limited to no more than twenty years.

3. **Certificates of Obligation, Contract Obligations, etc. (CO's)** – Certificates of Obligations or Contract Obligations will be used in order to fund capital requirements which are not otherwise covered under either Revenue Bonds or General Obligation Bonds. Debt service for CO's may be either from general revenues or backed by a specific revenue stream or streams or by a combination of both. Generally CO's will be used to fund capital assets where full bond issues are not warranted as a result of cost of the asset(s) to be funded through the instrument. The term of the obligations may not exceed the useful life of the asset(s) to be funded by the proceeds of the debt issue and will generally be limited to no more than twenty years.

4. **Method of Sale** – The Director of Finance will use a competitive bidding process in the sale of bonds unless the nature of the issue warrants a negotiated bid. In situations where a competitive bidding

process is not elected, the Director of Finance will publicly present the reasons why, and the Director of Finance will participate with the financial advisor in the selection of the underwriter or direct purchaser.

C. **Analysis of Financing Alternatives** –

Finance Staff will explore alternatives to the issuance of debt for capital acquisitions and construction projects. These alternatives will include, but are limited to: 1) grants-in-aid, 2) use of reserves/designations, 3) use of current revenues, 4) contributions from developers and others, 5) leases, and 6) impact fees.

D. **Conditions for Using Debt** – Debt financing of capital improvements and equipment will be done only when the following conditions exist:

- When non-continuous projects (those not requiring continuous annual appropriations) are desired;
- When it can be determined that future users will receive a benefit from the improvement;
- When it is necessary to provide basic services to residents and taxpayers (for example, purchase of water rights);
- When total debt, including that issued by overlapping governmental entities, does not constitute an unreasonable burden to the residents and taxpayers.

E. **Federal Requirements** – The City Finance Department will maintain procedures to comply with arbitrage rebate and other Federal requirements related to the issuance of bonds.

The City Finance Department will maintain post-issuance compliance written procedures for bonds and financed projects. The City will monitor the use of proceeds and expenditures from the Construction/Project

Fund for all bond issues. The City will retain various records with respect to each series of Bonds.

F. **Sound Financing of Debt** – When the City utilizes debt financing, it will ensure that the debt is soundly financed by:

- Conservatively projecting the revenue sources that will be used to pay the debt;
- Financing the improvement over a period not greater than the useful life of the improvement;
- Determining that the benefits of the improvement exceed the costs, including interest costs;
- Maintaining a debt service coverage ratio which ensures that combined debt service requirements will not exceed revenues pledged for the payment of debt; and
- Evaluating proposed debt against the target debt indicators.

G. **Financing Methods** – The City maintains the following policies in relation to methods of financing used to issue debt:

- An Ad Valorem tax rate of \$1.20 per \$100 of assessed value is the maximum municipal tax rate (by City Charter) that may be levied for all General Fund tax supported expenditures and debt service;
- Where possible, the City will use revenue or other self-supporting bonds in lieu of General Obligation Bonds;
- When appropriate, the City will issue non-obligation debt, for example, Industrial Development Revenue bonds, to promote community stability and economic growth; and
- Staff will maintain open communications with bond rating agencies about its

financial condition and whenever possible, issue rated securities.

H. **Elections** – The Charter also regulates which securities may be issued only after a vote of the electors of the City and approved by a majority of those voting on the issue.

1. **Election Required** – Securities payable in whole or in part from Ad Valorem taxes of the City except issues such as tax increment securities, certificates of obligation, and contractual obligations.

2. **Election Not Required** –

- Short-term notes (12 months or less) issued in anticipation of the collection of taxes and other revenues.
- Securities issued for the acquisition of water rights or capital improvements for water treatment.
- Securities payable solely from revenue other than Ad Valorem taxes of the City.
- Refunding securities issued to refund and pay outstanding securities.
- Securities for any special or local improvement district, such as a Public Improvement District (PID).
- Tax increment securities payable from Ad Valorem tax revenue derived from increased valuation for assessment of taxable property within a plan of development or other similar area as defined by applicable State Statutes.
- Securities issued for the acquisition of equipment or facilities pursuant to a lease-purchase contract.

X. FINANCIAL CONDITIONS, RESERVES, AND STABILITY RATIOS

A. **Operational Coverage** – *(No Operating Deficits)* – The City's Proprietary Utility fund will comply with all bond covenants and maintain an operational coverage of at least 125%, such that current operating revenues will exceed current operating expenses.

Deferrals, short-term loans, or one-time sources will be avoided as budget balancing techniques. Reserves will be used for emergencies or non-recurring expenditures, except when balances can be reduced because their levels exceed guideline minimums as stated in Paragraph B, following.

B. **Fund Balance Policies** – The City's Fund Balance is the accumulated difference between assets and liabilities within governmental funds, and it allows the City to meet its contractual obligations, fund disaster or emergency costs, provide cash flow for timing purposes and fund non-recurring expenses appropriated by Council. This policy establishes limitations on the purposes for which Fund Balances can be used in accordance with Governmental Accounting Standards Board (GASB) Statement Number 54.

The City's Fund Balance will report up to five components:

1. **Non-spendable Fund Balance** – amounts that are not in a spendable form or are required to be maintained intact. Assets included in this category are prepaid items, inventory, and non-financial assets held for resale.
2. **Restricted Fund Balance** – represents the portion of fund balance that is subject to legal restrictions, such as grants or hotel/motel tax and bond proceeds.
3. **Committed Fund Balance** – describes the portion of fund balance that is constrained by limitations that the Council has imposed upon itself, and

remains binding unless the Council removes the limitation.

4. Assigned Fund Balance – is that portion of fund balance that reflects the City's *intended* use of the resource and is established in a less formal method by the City for that designated purpose.
5. Unassigned Fund Balance – represents funds that cannot be properly classified in one of the other four categories.

C. **Operating Reserves/Fund Balances** –

1. The General Fund's Unassigned Fund Balance should be at least 33% of the General Fund's annual operating expenditures. This percentage is the equivalent of four months operational expenditures. The General Fund's annual operating expenditures are defined as all personnel and operations expenditures less those related to the operation of the sanitation department and golf course. It also excludes the cost of goods component of the Airport's operational budget. Any expenditure funded with General Fund Balance is also excluded from this calculation.
2. The General Fund's Assigned for Technology Fund Balance is replenished each year at a level sufficient for the City's technology needs based on a recommendation by Management.
3. The General Fund's Assigned for Capital Projects Fund Balance is adopted by Council with the acceptance of the fiscal year end financial statements. At the end of each fiscal year, any available fund balance that is not restricted or allocated to technology is added to the balance of the General Fund's Assigned for Capital Projects Fund Balance.

4. The Enterprise Fund working capital should be maintained at 33% of total operating expenses or the equivalent of four months.

D. **Liabilities and Receivables** – Procedures will be followed to maximize discounts and reduce penalties offered by creditors. Current liabilities will be paid within 30 days of receiving the invoice. Accounts Receivable procedures will target collection for a maximum of 30 days from service. Receivables aging past 120 days will be sent to a collection agency. The Finance Director is authorized to write-off non-collectible accounts that are delinquent for more than 180 days, provided proper delinquency procedures have been followed. The Finance Director will make an annual report to the City Council of the status of delinquent write-offs of non-collectible accounts.

E. **Capital and Debt Service Funds** –

1. Monies in the Capital Projects Funds should be used within 24 months of receipt or within a reasonable time according to construction schedule. Balances will be used to generate interest income to offset construction cost. Any unused monies can be used to fund similar projects as outlined by bond covenants and remaining excess funds will be transferred to the Debt Service Fund, provided that this complies with the bond covenant.

Revenues in the Debt Service Fund are based on property tax revenues, interest earnings and transfers from other funds. Reserves in the Debt Service Fund are designed to provide funding between the date of issuance of new debt and the time that property tax levies are adjusted to reflect the additional debt. Reserve levels should not exceed one month of average annual debt service.

2. Revenue obligations will maintain debt coverage ratios as specified by the bond covenants.

F. **Ratios/Trend Analysis** – Ratios and significant balances will be incorporated into monthly, quarterly and financial reports. This information will provide users with meaningful data to identify major trends of the City's finances through analytical procedures. We have selected the following ratios/balances as key indicators:

- **Fund Balance/Equity (FB/E):**
Assets – liabilities
AL (acceptable level) $\geq 33.0\%$ of operations
- **Working Capital (CA-CL):**
Current assets less current liabilities
AL $\geq 33.0\%$ of operations
- **Current Ratio (CA/CL):**
Current assets divided by current liabilities
AL > 1.00
- **Quick Ratio (Liquid CA/CL):**
"Liquid" current assets divided by current liabilities
AL > 1.00
- **Debt/Assessed Ad Valorem Taxes (D/AV):**
Debt divided by assessed Ad Valorem value
AL < 5
- **Debt Ratio - % (CL+LTL / TA) :**
Current liabilities plus long term liabilities divided by total assets
AL < 1.00
- **Enterprise Operational Operating Coverage (OR/OE):**
Operating revenue divided by operating expense
AL > 1.25

Our goal is to develop minimum/maximum levels for the ratios/balances above through analyzing City of Temple historical trends and anticipated future trends. We will also analyze/compare City of Temple to other

municipalities to develop these acceptable levels.

XI. INTERNAL CONTROLS

- A. **Written Procedures** – Wherever possible, written procedures will be established and maintained by the Director of Finance for all functions involving cash handling and/or accounting throughout the City. These procedures will embrace the general concepts of fiscal responsibility set forth in this policy statement.
- B. **Department Heads Responsibilities** – Each Department Head is responsible to ensure that good internal controls are followed throughout their Department, that all Finance Department directives or internal controls are implemented, and that all independent auditor internal control recommendations are addressed.

XII. STAFFING AND TRAINING

- A. **Adequate Staffing** – Staffing levels will be adequate for the fiscal functions of the City to operate effectively. Overtime shall be used only to address temporary or seasonal demands that require excessive hours. Workload allocation alternatives will be explored before adding staff.
- B. **Training** – The City will support the continuing education efforts of all financial staff members including the investment in time and materials for maintaining a current perspective concerning financial issues. Staff will be held accountable for communicating, teaching, and sharing with other staff members all information and training materials acquired from seminars, conferences, and related education efforts.
- C. **Awards, Credentials, Recognition** – The Finance Department will support efforts and involvement which result in meeting standards and receiving exemplary recitations on behalf of any of the City's fiscal

policies, practices, processes, products, or personnel. Staff certifications may include Certified Public Accountant, Management Accountant, Certified Internal Auditor, and Certified Cash Manager.

The Finance Department will strive to maintain a high level of excellence in its accounting policies and practices as it prepares the CAFR. The CAFR will be presented annually to the Governmental Finance Officers Association (GFOA) for evaluation and consideration for the Certificate of Achievement for Excellence in Financial Reporting. The Budget will also be submitted to the GFOA for evaluation and consideration of the Distinguished Budget Presentation Award.



A photograph of a red fire engine, labeled 'ENGINE-4', parked on a road. The engine is viewed from a side-rear perspective. A thick yellow fire hose is coiled on the ground in the foreground. The background shows a clear blue sky with white clouds and a distant horizon. The entire image is framed by a red border with decorative corner elements.

INVESTMENT POLICY

The Public Funds Investment Act, Chapter 2256, Texas Government Code, as amended, (the "PFIA") prescribes that each City is to adopt rules governing its investment practices and to define the authority of the investment officers. The following Investment Policy addresses the methods, procedures, and practices, which must be exercised to ensure effective and judicious fiscal management of the City's funds.

The Director of Finance, the Assistant Director of Finance, the Treasury/Grants Manager and the designated Senior Accountant are authorized as the Investment Officers of the City of Temple, Texas, and are responsible for all investment decisions and activities.

I. Scope

This policy applies to all investment activities of the City's funds under its control, except those subject to other investment covenants, or excluded by contract. The Investment Policy will govern the activities of the Investment Officers and designated deputies in their management of all public funds covered by this Investment Policy.

In order to make effective use of the City's resources, all funds shall be pooled for investment purposes, except for those funds required to be accounted for in other accounts as stipulated by applicable laws, bond covenants, contracts or City policy. The pooled funds will include, but are not limited to, the funds of the General Fund, Water & Wastewater, GO Interest & Sinking, Hotel/Motel, Capital Projects, Federal/State Grant, Drainage, and Tax Increment Funds. Bond Proceeds may be invested in separate portfolios. The Firemen's Pension Fund, Deferred Compensation Plans, and any investments donated to the City for a particular purpose, or under terms of use specified by the donor, are outside the scope of this Investment Policy.

This policy also requires the formal adoption of an Investment Strategy that specifically addresses each of the City's fund groups. (See Attachment A)

II. Objectives

The primary objectives of the City investment activities, in order of priority, shall be:

- A. Safety – Investments shall be undertaken in a manner that seeks to ensure the preservation of principal.
- B. Liquidity – The City's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements, which might be reasonably anticipated.
- C. Yield – The City's investment strategy is conservative. Given this strategy, the benchmark used by the Director of Finance to determine whether market yields are being achieved shall be the average rolling 90-day T-bill rate. Weighted average yield to maturity shall be the portfolio performance standard. Return on investment is of least importance compared to the safety and liquidity objectives.

Each investment transaction shall seek to first ensure that principal losses are avoided, whether they are from issuer defaults or erosion of market value.

III. Delegation Of Authority

The Director of Finance may designate deputies to assist with the management of the investment portfolio, but only the City Council may designate Investment Officers.

The Investment Officers shall be responsible for all transactions, compliance with internal controls, and insuring that all safekeeping, custodial, and collateral duties are in compliance with this Investment Policy and other applicable laws and regulations.

IV. Standard Of Care

Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence

would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. This investment principle shall be applied in the context of managing the overall investment portfolio.

The Investment Officers, acting in accordance with written procedures and exercising due diligence, shall not be held personally responsible for an individual issuer's credit risk or market price changes, provided that deviations from expectations are reported in a timely manner to the City Manager, and appropriate action is taken to control adverse developments.

V. Ethics And Conflicts Of Interest

The Investment Officers and designated deputies shall refrain from any personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. An Investment Officer who has a personal business relationship with a business organization offering to engage in an investment transaction with the City shall file a statement with the Texas Ethics Commission and the City Council disclosing that personal business interest. A disclosure statement will also be filed if an Investment Officer is related within the second degree by affinity of consanguinity, as determined under Chapter 573, to an individual seeking to sell an investment to the City.

For the purpose of this section, an individual has a personal business relationship with a business organization if:

- A. The individual owns 10 percent or more of the voting stock or shares of the business organization, or owns \$5,000 or more of the fair market value of the business organization;
- B. Funds received by the individual from the business organization exceed 10 percent of the individual's gross income for the previous year; or

- C. The individual has acquired from the business organization during the previous year investments with a book value of \$2,500 or more for the personal account of the individual.

VI. Accounting/Reporting

The Investment Officers shall, not less than quarterly, prepare and submit to the City Council a written report of investment transactions for all funds covered by this Investment Policy for the preceding reporting period. The report should:

- A. Describe the investment position of the entity on the date of the report;
- B. Be prepared and signed by the Investment Officers;
- C. Contain a summary statement that states the beginning market values, ending market value and fully accrued interest for the reporting period;
- D. State the book value and market value of each separately invested asset at the beginning and end of the reporting period by type of asset and fund type invested;
- E. State the maturity date of each separately invested asset that has a maturity date;
- F. State the compliance of the investment portfolio as it relates to the City's Investment Policy, the City's Investment Strategy and the Public Funds Investment Act; and
- G. The reports should be formally reviewed at least annually by an independent auditor and the results of that audit reported to the City Council.

The method used to monitor the market price of acquired investments is to obtain market rates

for the total portfolio from a recognized entity independent from the original transaction.

The City will seek to control the risk of loss due to failure of an investment issuer by monitoring the ratings of portfolio positions to ensure compliance with the rating requirements imposed by the Public Funds Investment Act. Not less than quarterly, the Investment Officers will obtain from a reliable source the current credit rating for each held investment that has a PFIA-required minimum rating and will include this information in the quarterly report. The City shall take all prudent measures that are consistent with this Policy to liquidate an investment that does not have the minimum rating.

VII. Diversification

The City will diversify use of investment types and issuers to avoid incurring unreasonable risks inherent in over-investment in specific instruments, individual issuers or maturities (when appropriate).

The investment portfolio shall not exceed the following guidelines without prior approval of the City Manager:

- A. With the exception of U.S. Treasury securities and authorized pools, no more than 80% of the total investment portfolio will be invested in a single investment type.
- B. Commercial paper shall not exceed more than 5% of the total investment portfolio.
- C. With the exception of U.S. Treasury securities and authorized pools, no more than 40% of the total investment portfolio shall be invested with a single issuer.
- D. The maximum maturity for each investment and the total portfolio will be timed to maturity to meet cash flow needs established by the cash flow analysis. The maximum maturity of any individual

investment shall not exceed three (3) years.

- E. The maximum dollar-weighted average maturity of the total investment portfolio is 270 days.

Maturity schedules shall be timed according to anticipated liquidity needs. Investments, from time to time, may be liquidated before maturity for cash-flow or portfolio restructuring purposes. To meet these disbursement schedules, market gains or losses may be required. Any losses for early maturity liquidation should be minimized, and they should be reported as such to the City Manager in a timely manner. Actual risk of default shall be minimized by adequate collateralization, where applicable. Market risk shall be minimized by diversification of investment type and maturity.

The Investment Officers shall routinely monitor the contents of the investment portfolio, the available markets and the relative values of competing instruments, and shall adjust the investment portfolio accordingly, keeping in mind the overall objectives of the investments.

VIII. Cash Flow Analysis

The Director of Finance monitors cash flows for all of the City's fund types. The purposes will be to determine liquidity needs and the available funds for investing.

IX. Authorized Investments

The following is a list of authorized investments:

- A. Obligations issued, guaranteed, insured by, or backed by the full faith and credit of the United States or its agencies and instrumentalities (i.e. U.S. Treasury and Agency Issues), including obligations of the Federal Deposit Insurance Corporation and U.S. Agency Letters of Credit.
- B. Obligations issued, guaranteed, insured by, or backed by the State of Texas. Obligations issued by counties, cities, and other political subdivisions of the State of Texas

that are rated as to investment quality by a nationally recognized investment rating firm not less than A or its equivalent.

- C. Deposits in Financial Institutions, which are guaranteed or insured by the Federal Deposit Insurance Corporation or its successor or the National Credit Union Share Insurance Fund or its successor and are secured in compliance with Section XII Collateralization Requirements and placed in compliance with the PFIA.
- D. Fully collateralized repurchase agreements that have a defined termination date and are secured by cash or obligations of the United States or its agencies and instrumentalities. The securities purchased by the City must be pledged to the City, held in the City's account and deposited at the time the investment is made with the City's custodial bank. Repurchase agreements can only be placed through primary government securities dealers or financial institutions doing business in Texas.
- E. Commercial paper with a stated maturity of 270 days or less from the date of issuance. Commercial paper must be rated not less than A-1 or P-1, or an equivalent, by at least two nationally recognized credit rating agencies or rated by one credit rating agency plus fully secured by an irrevocable letter of credit issued by a domestic bank.
- F. Investment pools that are authorized by Council, invest only in investments approved by the Public Funds Investment Act, have an advisory board and are continuously rated no lower than AAA or AAA-m or at an equivalent rating by at least one nationally recognized rating agency. Investment pools must provide an offering circular,

investment transaction confirmations, and monthly reports.

- G. S.E.C. registered no-load money market mutual funds that include in its investment objectives the maintenance of a stable net asset value of \$1 for each share and are continuously rated no lower than AAA or at an equivalent rating by at least one nationally recognized rating agency.

An investment that requires a minimum rating under this Policy does not qualify as an authorized investment during the period the investment does not have the minimum rating. The Investment Officers will take all prudent measures that are consistent with this Policy to liquidate an investment that does not have the minimum rating. The Investment Officers will not be required to liquidate investments that were authorized investments at the time of purchase.

The Investment Officers are specifically prohibited from investing in:

- a. Structured notes, investments with inverse-floaters, collateralized mortgage obligations, or any other form of derivatives;
- b. Any investment not authorized by this policy or the Public Funds Investment Act;
- c. Any investment pool in which the City would own more than 20% of the market value of the pool;
- d. Highly sophisticated investments not freely conducted in the marketplace (e.g., derivatives); and
- e. Any one mutual fund in which the City would own more than 10% of the total assets of the mutual fund.

The Investment Officers are also specifically prohibited from borrowing funds for the purpose of reinvesting the funds to leverage return.

X. **Eligible Institutions**

The following financial institutions are eligible for consideration for investment transactions by the Investment Officers:

- A. State or national banks with a main or branch office in the State of Texas;
- B. Savings banks with a main or branch office in the State of Texas;
- C. State or federal credit unions with a main or branch office in the State of Texas;
- D. Brokers approved and designated as primary dealers by the Federal Reserve Bank of New York;
- E. Secondary or regional brokers who meet the following requirements:
 1. Registered and in good standing with the Financial Industry Regulatory Authority (FINRA);
 2. Maintain Texas State Registration;
 3. Have net capital of \$1 million or more for Delivery Versus Payment investment transactions or net capital of \$50 million or more for Repurchase Agreement transactions; and
 4. Have at least five (5) years of operation.
- F. Local government investment pools, (i.e. Texpool, TexSTAR, etc.); and
- G. S.E.C. registered money market mutual funds.

A written copy of the City's Investment Policy shall be presented to any business organization offering to engage in an investment transaction with the City and to the City's investment adviser under contract. The qualified representative of the business organization offering to engage in an investment transaction with the City and the investment adviser under contract shall execute an Investment Policy Certification substantially to the effect that the

business organization or investment adviser has:

- A. Received and reviewed the City's Investment Policy; and
- B. Acknowledged that the business organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the City and the business organization that are not authorized by the City's Investment Policy, except to the extent that this authorization is dependent on an analysis of the makeup of the City's entire portfolio or requires an interpretation of subjective investment standards.

A list of individual qualified broker/dealers authorized to engage in investment transactions with the City shall, at least annually, be reviewed, revised, and adopted by the City Council. (See Attachment B)

All broker/dealers will have on file Trading Authorization Agreements, with the City.

XI. **Investment Purchases/ Trades**

The City will purchase investments on an "as needed" basis only. The City will determine investment requirements based on cash flow analysis and current cash positions. The City will create a competitive environment to evaluate available options best suited for the City's requirements.

Investment selections and term will be determined in accordance with, (1) safety of principal, (2) cash flow needs, (3) investment type as a percentage of total investment portfolio and (4) yield.

Brokers/dealers are not encouraged to contact the City on currently available securities that the broker/dealers believe are items of interest to the City.

The Treasury/Grants Manager will obtain investment alternatives and get approval from an Investment Officer prior to making any

investment decision. After the decision is made, execution will be on a competitive basis. All security purchases and trades conducted through the City will be settled with the City's third party custodial bank using Delivery versus Payment (DVP).

The Director of Finance, Assistant Director of Finance, Treasury/Grants Manager, Senior Accountant, City Manager, and City Secretary are the only individuals authorized to wire funds for the City. Dual authorization shall be used for all non-repetitive wire transfers.

The City's Investment Officer must approve any substitution of securities on repurchase agreements. The City will only enter repurchase agreements under the terms of the Public Securities Agreement (PSA) – Master Repurchase Agreement or similar format.

XII. Collateralization Requirements

Consistent with the requirements of the Public Funds Collateral Act, Chapter 2257, Texas Government Code, as amended, the City will require full collateralization of all non-insured deposits with depository institutions. In order to anticipate market changes and provide a level of security, the collateralization level will be at least 102% of market value of principal and accrued interest on the ledger deposits less the amount insured by the Federal Deposit Insurance Corporation. Securities pledged as collateral shall be held in the City's account by an independent third party with whom the City has a current custodial agreement. A clearly marked evidence of pledge must be supplied to the City for retention. The City must approve any release and/or substitution of collateral before such action is taken. Collateral shall be reviewed at least monthly to assure that the market value of the securities pledged equals or exceeds the required amount.

Obligations authorized by the Public Funds Collateral Act are acceptable for collateralization purposes. The City reserves the right, in its sole discretion, to accept or reject any form of insurance or collateralization pledged towards deposits.

All financial institutions pledging securities as collateral shall be required to sign a collateralization agreement with the City. The agreement shall define the City's rights to the collateral in case of default, bankruptcy, or closing and shall establish a perfected security interest in compliance with Federal and State regulations, including:

- The agreement must be in writing;
- The agreement has to be executed by the financial institution and the City contemporaneously with the deposit
- The agreement must be approved by the Board of Directors or designated committee of the financial institution and a copy of the meeting minutes must be delivered to the City; and
- The agreement must be part of the financial institution's "official record" continuously since its execution.

Private insurance coverage is not an acceptable collateralization form.

XIII. Investment Training

The Investment Officers shall attend:

- A. At least one training session containing at least ten (10) hours of instruction relating to the Investment Officer's responsibilities within 12 months after taking office or assuming duties.
- B. Investment training sessions not less than once in a two-year period that begins on the first day of the City's fiscal year and consists of the two consecutive fiscal years after that date and receive not less than eight (8) hours of instruction relating to investment responsibilities.

Training must include education in investment controls, security risks, strategy risks, market risks, diversification of the investment portfolio, and compliance with the Public Funds Investment Act.

All training shall be from an independent source on the list of approved training seminar sponsors. (See Attachment C)

XIV. **Conclusion**

The Investment Officers will adhere to the Investment Policy in all investment decisions of the City.

All current investment activity, which does not comply with the above stated policy, will be allowed to mature, and all future investment activity will be performed under the terms of this Policy.

In conjunction with the annual financial audit, a compliance audit will be performed on management controls and adherence to this Policy.

An annual review of the Investment Policy and Strategy will be conducted by the Director of Finance. The Investment Policy and Strategy, with any changes, will then be presented for the City Council to review and adopt. Formal adoption of the Investment Policy and Strategy will be documented in the minutes of the City Council meeting and the adopting ordinance.

INVESTMENT STRATEGY –***Attachment A***

The Investment Strategy of the City of Temple, Texas, is adopted to provide investment guidelines that will minimize the risk of loss of principal. In order to make effective use of the City's resources, all monies shall be pooled into one fund, except for those monies required to be accounted for in other accounts as stipulated by applicable laws, bond covenants, contracts or City policy. Investment priorities (in order of importance) are as follows:

- A. Suitability – Any investment allowed by the Investment Policy is suitable. Maturity schedules shall be timed according to anticipated needs.
- B. Safety of Principal – All investments should be of high quality with no perceived default risk.
- C. Liquidity – Bank Deposits, local government investment pools and money market mutual funds shall provide daily liquidity. Fixed maturity investments shall provide liquidity as required by anticipated needs.
- D. Marketability – Investments should have an active and efficient secondary market to enable the City to liquidate investments prior to the maturity for unanticipated cash requirements.
- E. Diversification – The City will diversify use of security types, issuers and maturities as per the Investment Policy.
- F. Yield – The City's investment strategy is conservative. The benchmark shall be the average rolling 90-day T-bill rate.

LIST OF AUTHORIZED BROKERS/DEALERS-***Attachment B***

A list of Broker/Dealers that are authorized to engage in investment transactions with the City shall, at least annually, be reviewed, revised, and adopted. The following Broker/Dealers are authorized for use by the Investment Officer:

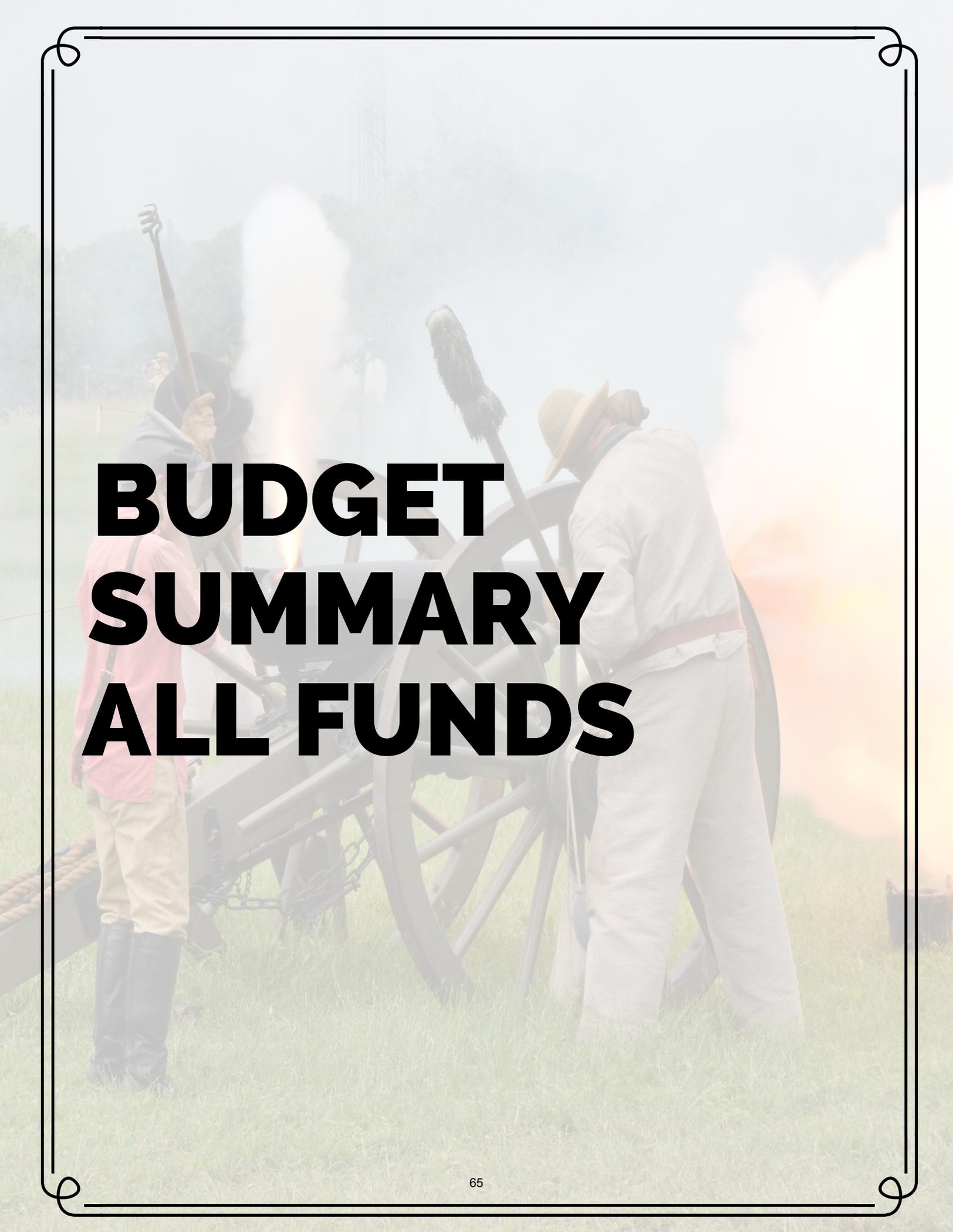
BBVA Securities, Inc.
Cantor Fitzgerald
Coastal Securities
Duncan Williams
FTN Financial
Hilltop Securities
Great Pacific Securities
Mutual Securities, Inc.
Raymond James
Rice Financial Products
Vining-Sparks IBG
Wells Fargo Securities

APPROVED TRAINING SEMINAR SPONSORS –***Attachment C***

All investment training shall be from an independent source approved by the City Council. The following sponsors are hereby approved:

- A. Government Finance Officers' Association (GFOA and GFOAT);
- B. Texas Society of Certified Public Accountants (TSCPA);
- C. Texas Municipal League (TML);
- D. Government Treasurers' Organization of Texas (GTOT);
- E. Sponsors approved by the TSCPA and GFOA, GFOAT, GTOT, to provide CPE credits; or
- F. University of North Texas





BUDGET SUMMARY ALL FUNDS

COMBINED STATEMENT - SOURCES/USES OF FUND

FY 2017

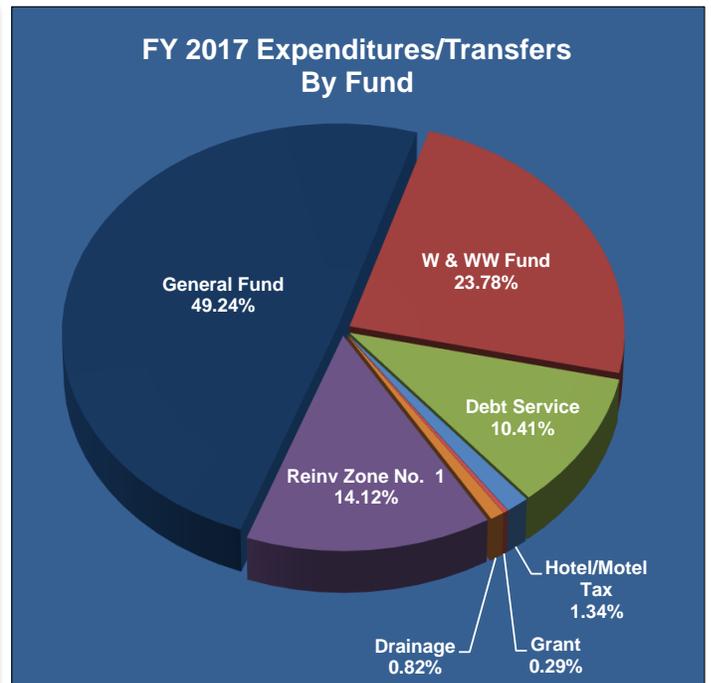
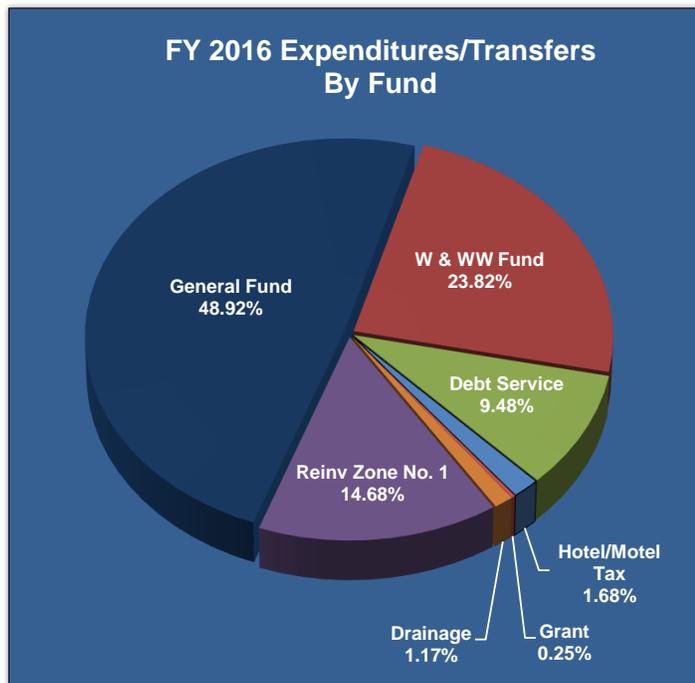
Revenues/Other Sources	Adopted Budget FY 2016	Adopted Budget FY 2017	% Increase/ (Decrease)
General Fund	\$ 65,934,694	\$ 67,491,178	2.36%
Water & Wastewater Fund	33,466,378	34,029,828	1.68%
Debt Service Fund	12,767,675	14,599,530	14.35%
Hotel/Motel Tax Fund	1,936,720	1,900,800	-1.85%
Federal/State Grant Fund	357,357	410,971	15.00%
Drainage Fund	1,138,650	1,175,740	3.26%
Reinvestment Zone No. 1 Fund	21,762,204	22,212,397	2.07%
Total Revenues/Other Sources	\$ 137,363,678	\$ 141,820,444	3.24%

Expenditures/Transfers	Adopted Budget FY 2016	Adopted Budget FY 2017	% Increase/ (Decrease)
General Fund	\$ 68,730,216 ⁽¹⁾	\$ 70,472,396 ⁽²⁾	2.53%
Water & Wastewater Fund	33,466,378	34,029,828	1.68%
Debt Service Fund	13,319,332	14,900,556	11.87%
Hotel/Motel Tax Fund	2,356,118	1,912,400	-18.83%
Federal/State Grant Fund	357,357	410,971	15.00%
Drainage Fund	1,648,150	1,175,740	-28.66%
Reinvestment Zone No. 1 Fund	20,630,776	20,222,490	-1.98%
Total Expenditures/Transfers	\$ 140,508,327	\$ 143,124,381	1.86%

⁽¹⁾ Includes the use of \$2,795,522 in Undesignated Fund Balance - Capital Projects to fund Capital of \$2,095,522 and TEDC Matrix allocation of \$700,000.

⁽²⁾ Includes the use of \$2,981,218 in Undesignated Fund Balance - Capital Projects to fund Capital of \$2,359,218, TEDC Matrix allocation of \$522,000, and Strategic Investment Zone of \$100,000.

FY 2016 Adopted Budget Compared to the FY 2017 Adopted Budget



**COMBINED SUMMARY OF REVENUES, EXPENDITURES AND
FUND BALANCE / NET ASSETS
ALL FUNDS**

FY 2017

	SPECIAL REVENUE FUNDS				
	General Fund	Hotel/Motel Fund	Fed/State Grant Fund	Drainage Fund	Reinvestment Zone No. 1
BEGINNING FUND BALANCE/ NET ASSETS 10/01/16	\$ 21,531,012	\$ 675,164	\$ -	\$ 1,348,983	\$ 2,244,122
REVENUES:					
Taxes	34,106,421	1,462,000	-	-	22,126,397
Water and Sewer revenue	-	-	-	-	-
Drainage fees	-	-	-	1,169,740	-
Franchise fees	6,505,329	-	-	-	-
Licenses and permits	707,500	-	-	-	36,000
Intergovernmental	108,340	-	410,971	-	-
Charges for services	23,420,315	435,200	-	-	-
Fines	1,923,366	-	-	-	-
Interest and other	719,907	3,600	-	6,000	50,000
TOTAL REVENUES	67,491,178	1,900,800	410,971	1,175,740	22,212,397
TOTAL AVAILABLE RESOURCES	\$ 89,022,190	\$ 2,575,964	\$ 410,971	\$ 2,524,723	\$ 24,456,519
EXPENDITURES:					
Personnel Services	\$ 45,207,270	\$ 1,095,636	\$ 77,046	\$ 834,814	\$ -
Operations	20,579,304	776,864	233,925	316,626	657,550
Capital	2,781,078	11,600	100,000	-	13,790,000
Contingency	565,257	28,300	-	24,300	-
Debt Service	55,171	-	-	-	5,774,940
TOTAL EXPENDITURES	\$ 69,188,080	\$ 1,912,400	\$ 410,971	\$ 1,175,740	\$ 20,222,490
OTHER FINANCING SOURCES (USES):					
Transfers in	-	-	-	-	-
Transfers (out)	(1,284,316)	-	-	-	-
	(1,284,316)	-	-	-	-
ENDING FUND BALANCE/ NET ASSETS 9/30/2017	\$ 18,549,794	\$ 663,564	\$ -	\$ 1,348,983	\$ 4,234,029

**COMBINED SUMMARY OF REVENUES, EXPENDITURES AND
FUND BALANCE / NET ASSETS
ALL FUNDS**

FY 2017

	Debt Service Fund	Water/Sewer Enterprise Fund	Total All Funds
BEGINNING FUND BALANCE/			
NET ASSETS 10/01/16	\$ 408,040	\$ 101,997,234	\$ 128,204,555
REVENUES:			
Taxes	12,059,798	-	69,754,616
Water and Sewer revenue	-	31,435,095	31,435,095
Drainage fees	-	-	1,169,740
Franchise fees	-	-	6,505,329
Licenses and permits	-	-	743,500
Intergovernmental	-	-	519,311
Charges for services	-	-	23,855,515
Fines	-	-	1,923,366
Interest and other	1,255,416	2,594,733	4,629,656
TOTAL REVENUES	13,315,214	34,029,828	140,536,128
TOTAL AVAILABLE RESOURCES	\$ 13,723,254	\$ 136,027,062	\$ 268,740,683
EXPENDITURES:			
Personnel Services	\$ -	\$ 4,966,646	\$ 52,181,412
Operations	-	16,234,088	38,798,357
Capital	-	1,875,250	18,557,928
Contingency	-	162,500	780,357
Debt Service	14,900,556	10,791,344	31,522,011
TOTAL EXPENDITURES	\$ 14,900,556	\$ 34,029,828	\$ 141,840,065
OTHER FINANCING SOURCES (USES):			
Transfers in	1,284,316	-	1,284,316
Transfers (out)	-	-	(1,284,316)
	1,284,316	-	-
ENDING FUND BALANCE/			
NET ASSETS 9/30/2017	\$ 107,014	\$ 101,997,234	\$ 126,900,618

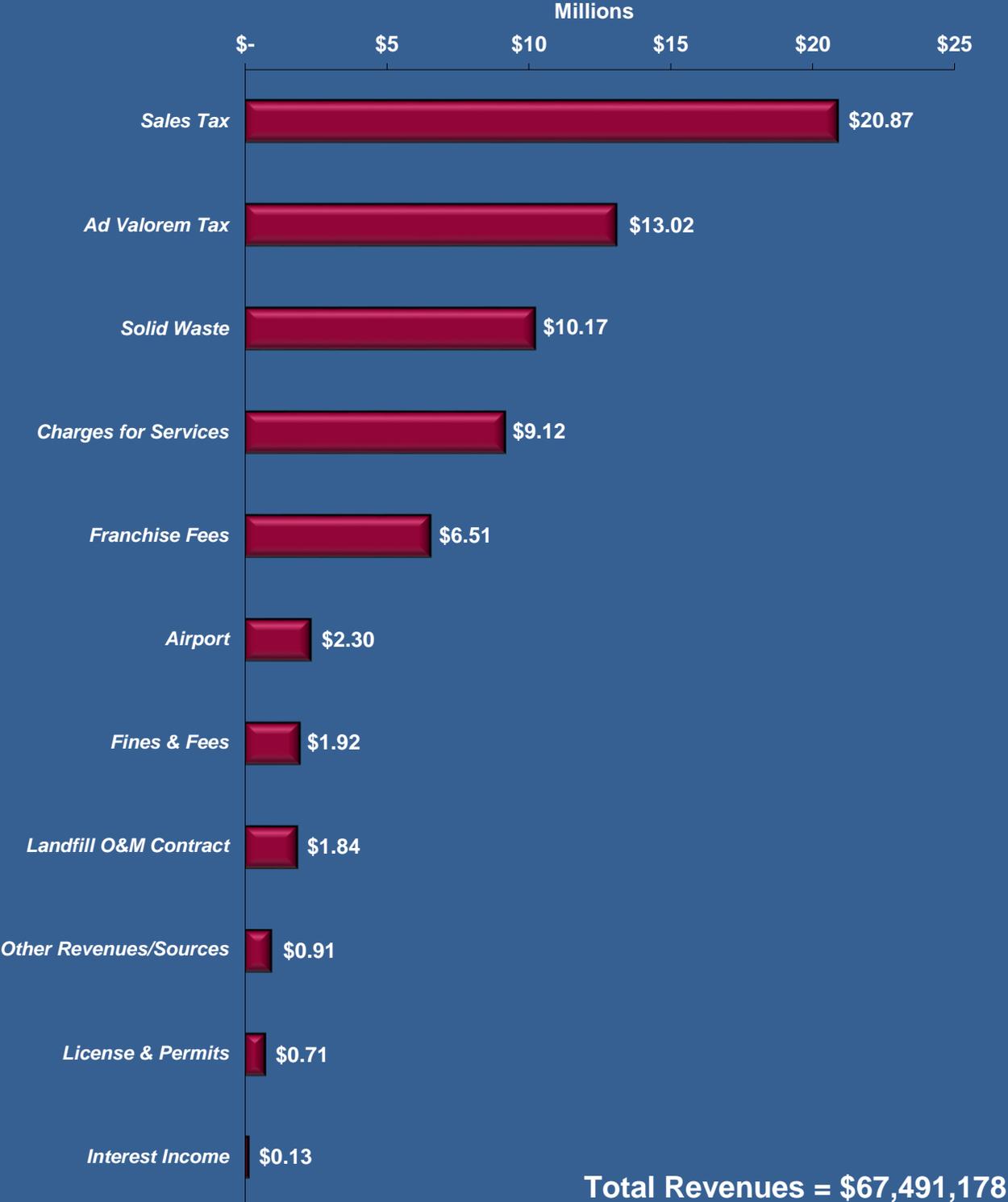
	Actual		2015/2016 AMENDED Budget @ 06/30/16	2016/2017 ADOPTED Budget	+(-)
	9/30/2014	9/30/2015			
Revenues:					
Taxes	\$ 31,390,633	\$ 34,058,553	\$ 33,467,720	\$ 34,106,421	\$ 638,701
Franchise fees	6,382,782	6,780,354	6,538,949	6,505,329	(33,620)
Licenses and permits	662,666	613,187	593,570	707,500	113,930
Intergovernmental	22,939	71,823	88,602	108,340	19,738
Charges for services	21,457,272	22,404,557	23,776,445	23,420,315	(356,130)
Fines	2,438,908	2,086,676	1,996,236	1,923,366	(72,870)
Interest and other	2,024,874	1,096,521	1,053,513	719,907	(333,606)
Total revenues	64,380,074	67,111,671	67,515,035	67,491,178	(23,857)
Expenditures:					
Current:					
General government	13,724,658	14,434,624	15,719,551	14,814,891	(904,660)
Public safety	26,766,223	28,965,226	30,428,431	29,874,607	(553,824)
Highways and streets	2,907,033	2,786,042	3,330,715	3,269,139	(61,576)
Sanitation	5,272,103	5,152,263	5,462,117	5,532,441	70,324
Parks and recreation	7,899,167	7,571,789	8,957,929	8,711,083	(246,846)
Education	1,596,100	1,561,218	1,746,230	1,709,041	(37,189)
Airport	3,184,039	2,404,677	2,995,291	2,297,232	(698,059)
Contingency ⁽¹⁾	-	-	-	565,257	565,257
Capital	1,103,308	1,115,043	2,944,142	2,359,218	(584,924)
Debt service:					
Principal retirement - lease	45,200	46,194	48,106	50,097	1,991
Interest and fiscal charges - lease	9,219	8,976	7,065	5,074	(1,991)
Total expenditures	62,507,050	64,046,052	71,639,577	69,188,080	(2,451,497)
Excess (deficiency) of revenues over expenditures	1,873,024	3,065,619	(4,124,542)	(1,696,902)	2,427,640
Other financing sources (uses):					
Transfers in (out):					
Transfers out - Debt Service	(1,605,584)	(889,270)	(941,270)	(1,284,316)	(343,046)
Transfers out - Grant Fund	(50,000)	(49,450)	(126,269)	-	126,269
Transfers out - Bond Programs	(112,695)	(12,259)	(77,650)	-	77,650
Transfers out - Capital Projects-Designated	(487,405)	(907,432)	(528,513)	-	528,513
Transfers out - Health Insurance	(44,478)	-	-	-	-
Transfers in - Health Insurance	-	14,824	-	-	-
Transfer in - Debt Service	168	-	-	-	-
Lease proceeds	420,121	-	-	-	-
Total other financing sources (uses)	(1,879,873)	(1,843,587)	(1,673,702)	(1,284,316)	389,386
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	(6,849)	1,222,032	(5,798,244)	(2,981,218)	2,817,026
Fund balance, beginning of period	26,114,073	26,107,224	27,329,256	21,531,012	-
Fund balance, end of period	\$ 26,107,224	\$ 27,329,256	\$ 21,531,012	\$ 18,549,794	\$ 2,817,026

Total General Fund Expenditures - By Category

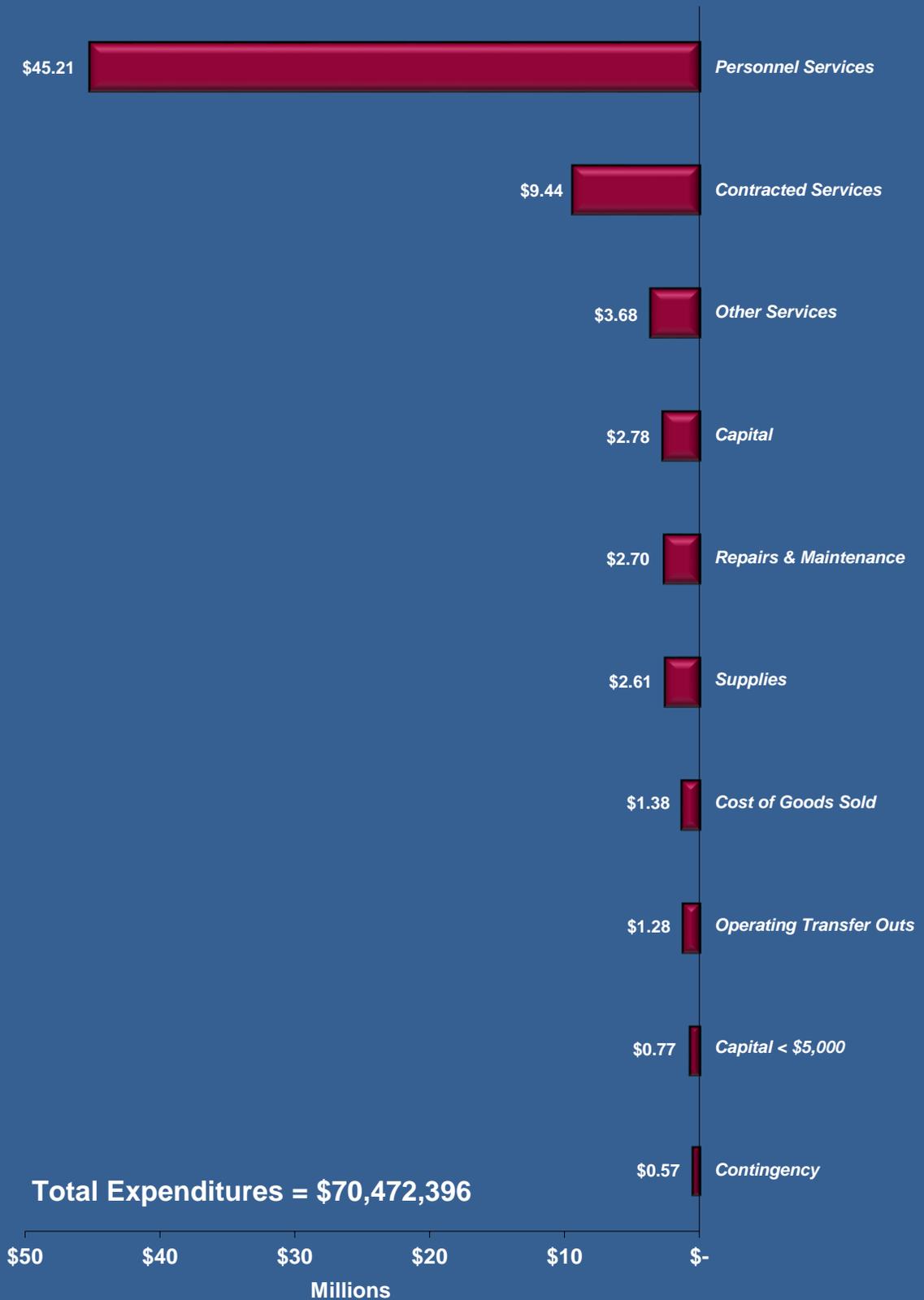
	Actual		2015/2016 Amended Budget @ 06/30/16	2016/2017 ADOPTED Budget	+(-)
	9/30/2014	9/30/2015			
Personnel services	\$ 39,133,293	\$ 41,823,567	\$ 45,171,223	\$ 45,207,270	\$ 36,047
Operations	20,187,593	19,297,581	21,794,611	20,579,304	(1,215,307)
Capital outlay	3,131,745	2,869,734	4,618,572	2,781,078	(1,837,494)
Contingency ⁽¹⁾	-	-	-	565,257	565,257
Debt Service	54,419	55,170	55,171	55,171	-
Fund Total	\$ 62,507,050	\$ 64,046,052	\$ 71,639,577	\$ 69,188,080	\$ (2,451,497)

⁽¹⁾ Contingency is budgeted in Special Services and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets

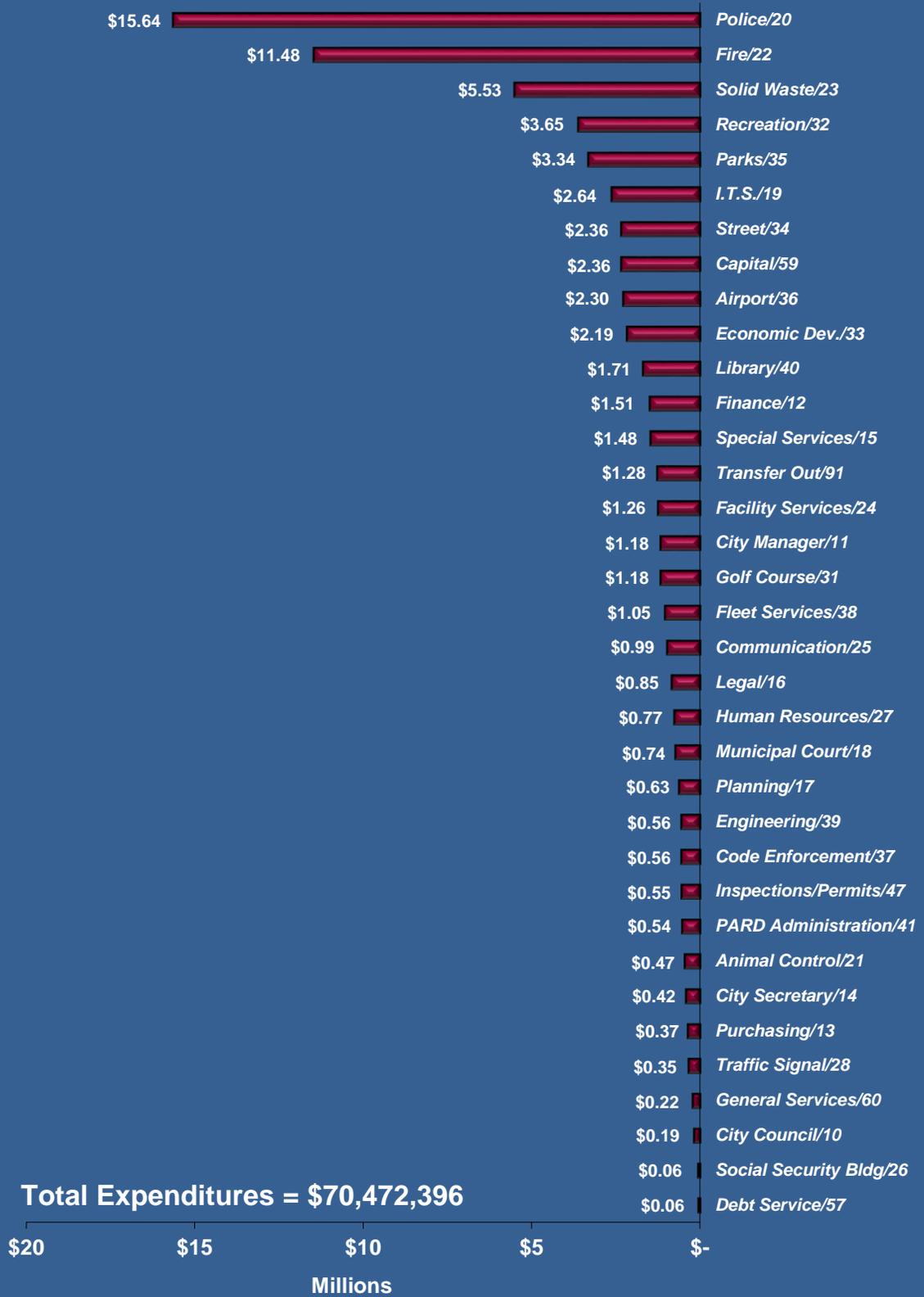
General Fund Revenues by Sources FY 2017 ADOPTED



General Fund Expenditures by Element FY 2017 ADOPTED



General Fund Expenditures by Department FY 2017 ADOPTED



SUMMARY: HOTEL/MOTEL TAX FUND - 240

FY 2017

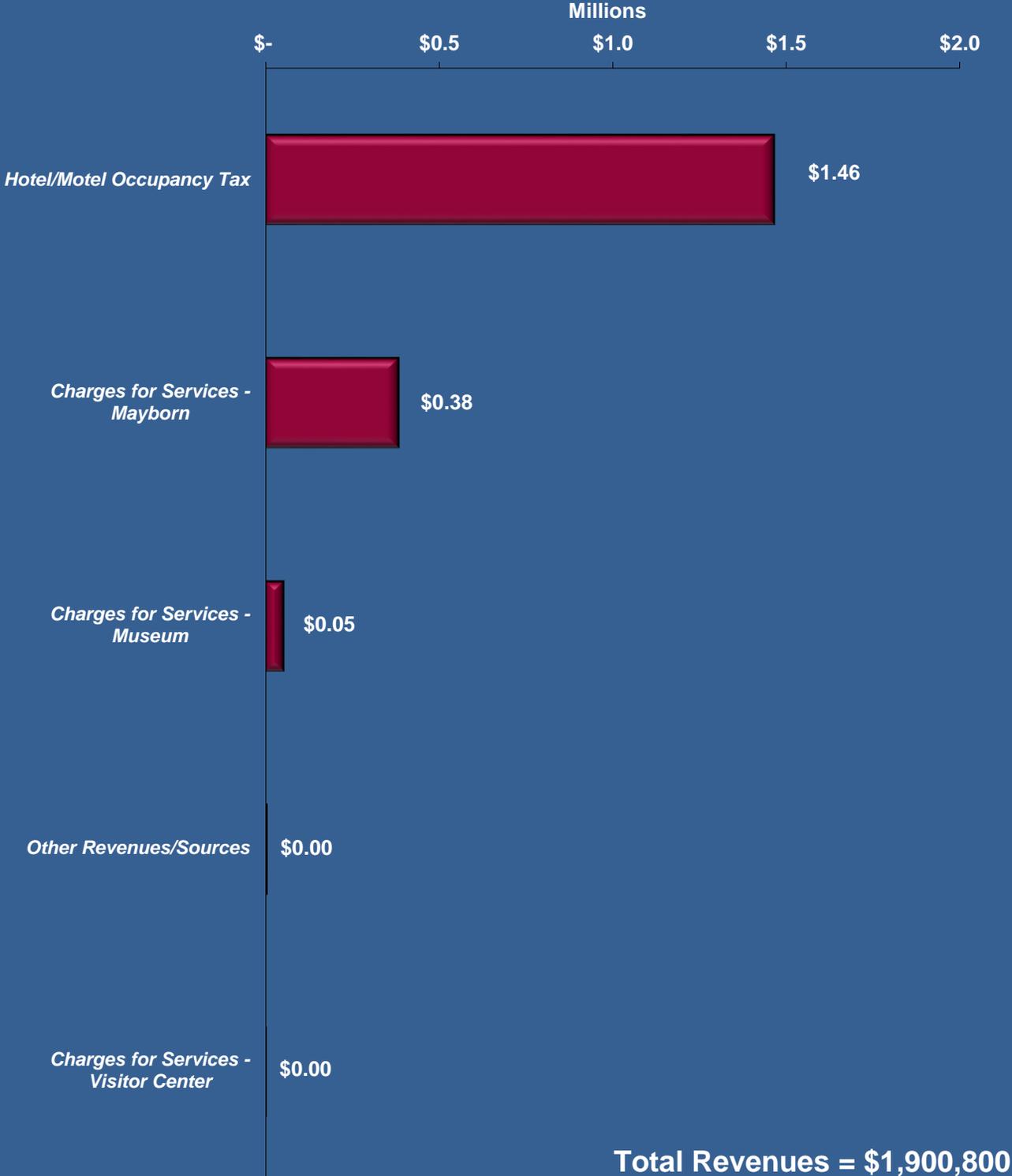
	Actual		2015/2016 Amended Budget @ 06/30/16	2016/2017 ADOPTED Budget	+(-)
	9/30/2014	9/30/2015			
Revenues:					
Taxes	\$ 1,445,935	\$ 1,440,351	\$ 1,459,320	\$ 1,462,000	\$ 2,680
Charges for services	533,266	508,062	468,200	435,200	(33,000)
Interest and other	17,459	51,824	18,200	3,600	(14,600)
Total revenues	1,996,660	2,000,237	1,945,720	1,900,800	(44,920)
Expenditures:					
Mayborn center	1,016,065	1,046,848	1,412,013	1,065,924	(346,089)
Tourism marketing	354,417	339,771	603,521	397,059	(206,462)
Railroad museum	545,077	437,589	590,389	449,417	(140,972)
Total expenditures	1,915,559	1,824,208	2,605,923	1,912,400	(693,523)
Excess (deficiency) of revenues over expenditures	81,101	176,029	(660,203)	(11,600)	648,603
Other financing sources (uses):					
Transfers in - Health Insurance Fund	-	174	-	-	-
Transfers out - Debt Service	(23,242)	-	-	-	-
Transfers out - Health Insurance Fund	(524)	-	-	-	-
Total other financing sources (uses)	(23,766)	174	-	-	-
Deficiency of revenues and other financing sources over expenditures and other financing uses	57,335	176,203	(660,203)	(11,600)	648,603
Fund balance, beginning of year	1,101,829	1,159,164	1,335,367	675,164	(660,203)
Fund balance, end of year	\$ 1,159,164	\$ 1,335,367	\$ 675,164	\$ 663,564	\$ (11,600)

Total Hotel/Motel Tax Fund Expenditures - By Category

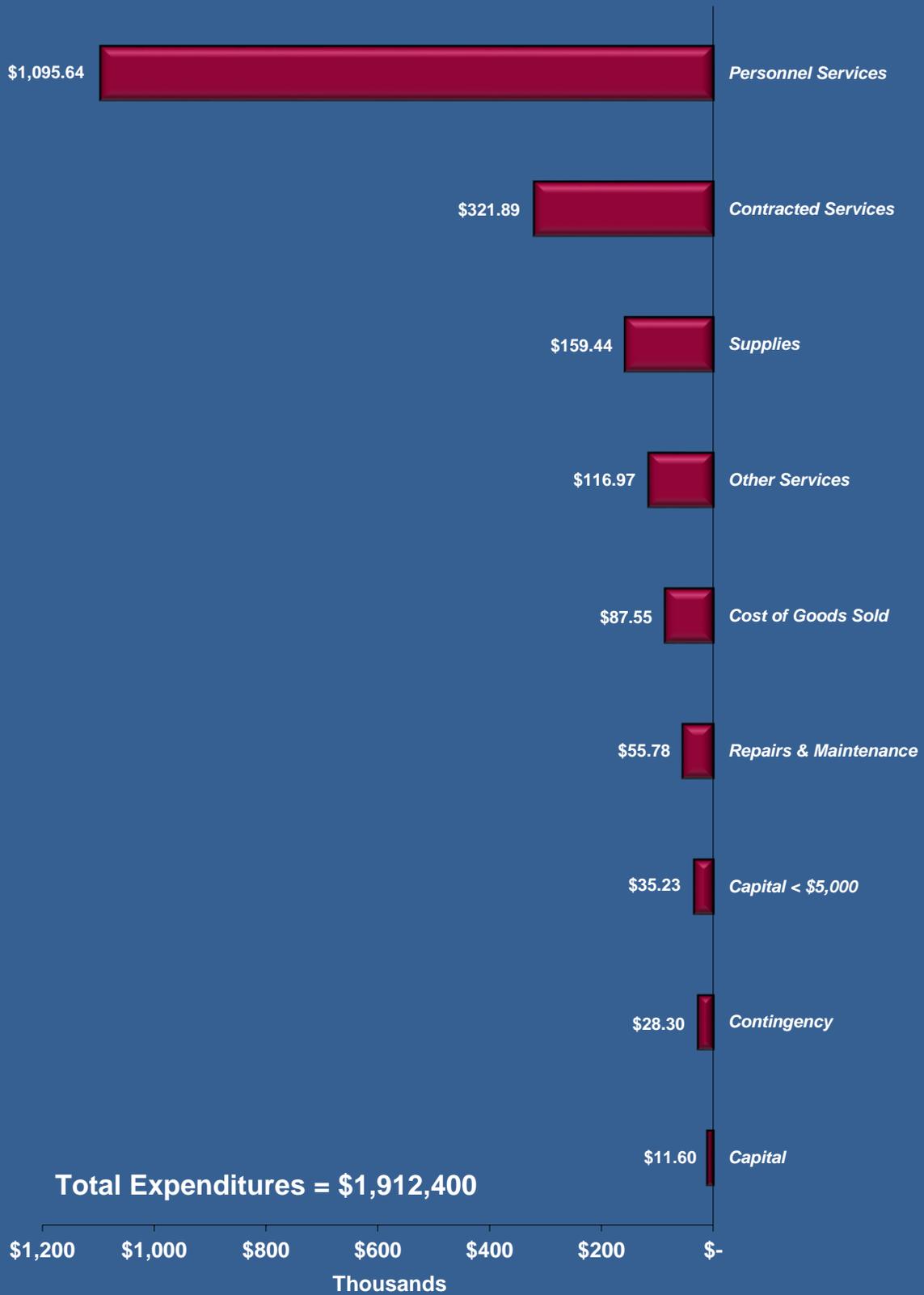
	Actual		2015/2016 Amended Budget @ 06/30/16	2016/2017 ADOPTED Budget	+(-)
	9/30/2014	9/30/2015			
Personnel services	\$ 966,104	\$ 1,010,231	\$ 1,121,915	\$ 1,095,636	\$ (26,279)
Operations	890,942	757,048	1,016,675	776,864	(239,811)
Capital outlay	58,513	56,929	467,333	11,600	(455,733)
Contingency ⁽¹⁾	-	-	-	28,300	28,300
Fund Total	\$ 1,915,559	\$ 1,824,208	\$ 2,605,923	\$ 1,912,400	\$ (693,523)

⁽¹⁾ Contingency is budgeted in each department and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets

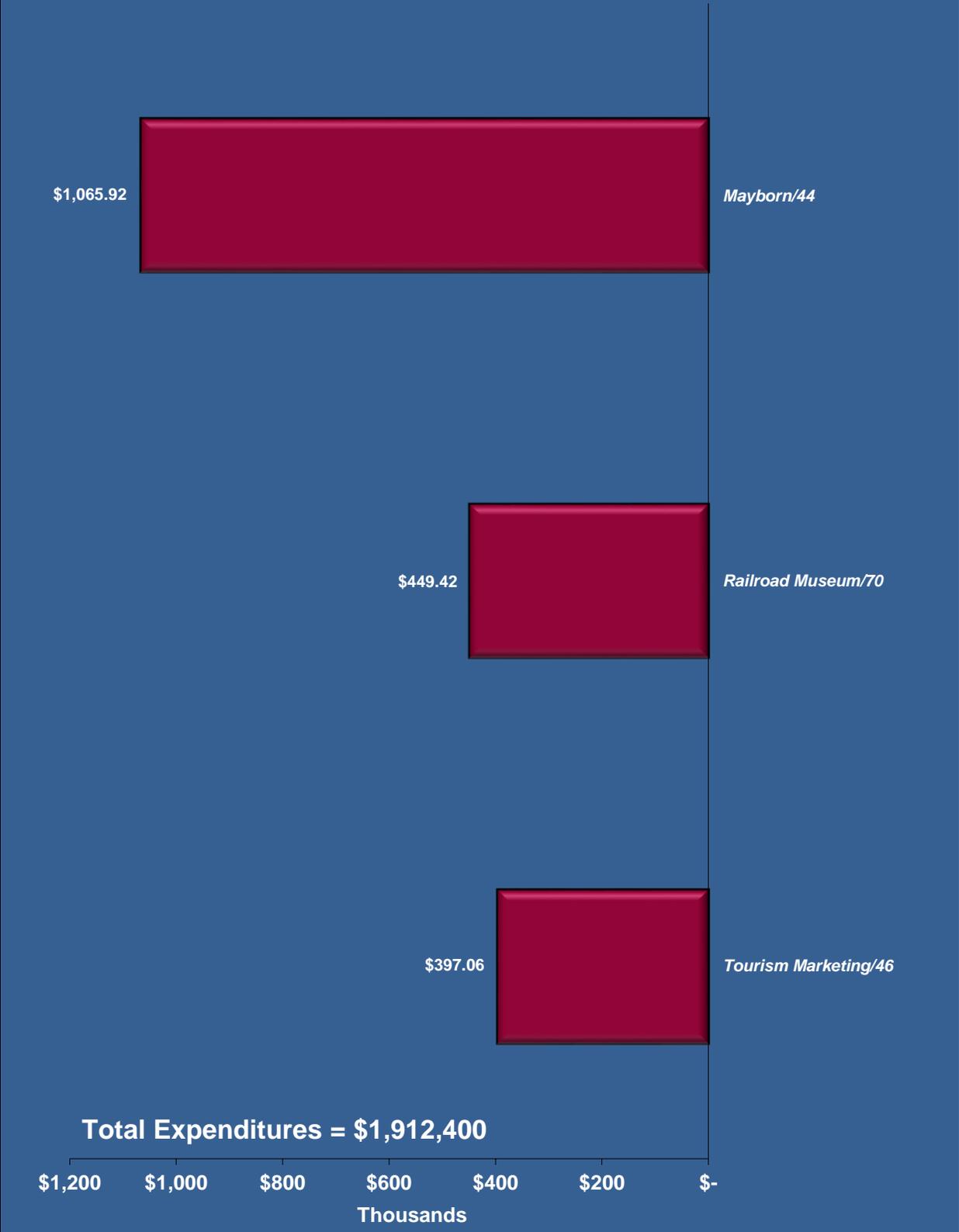
Hotel/Motel Fund Revenues by Sources FY 2017 ADOPTED



Hotel/Motel Fund Expenditures by Element FY 2017 ADOPTED



Hotel/Motel Fund Expenditures by Department FY 2017 ADOPTED



SUMMARY: FEDERAL/STATE GRANT FUND - 260

FY 2017

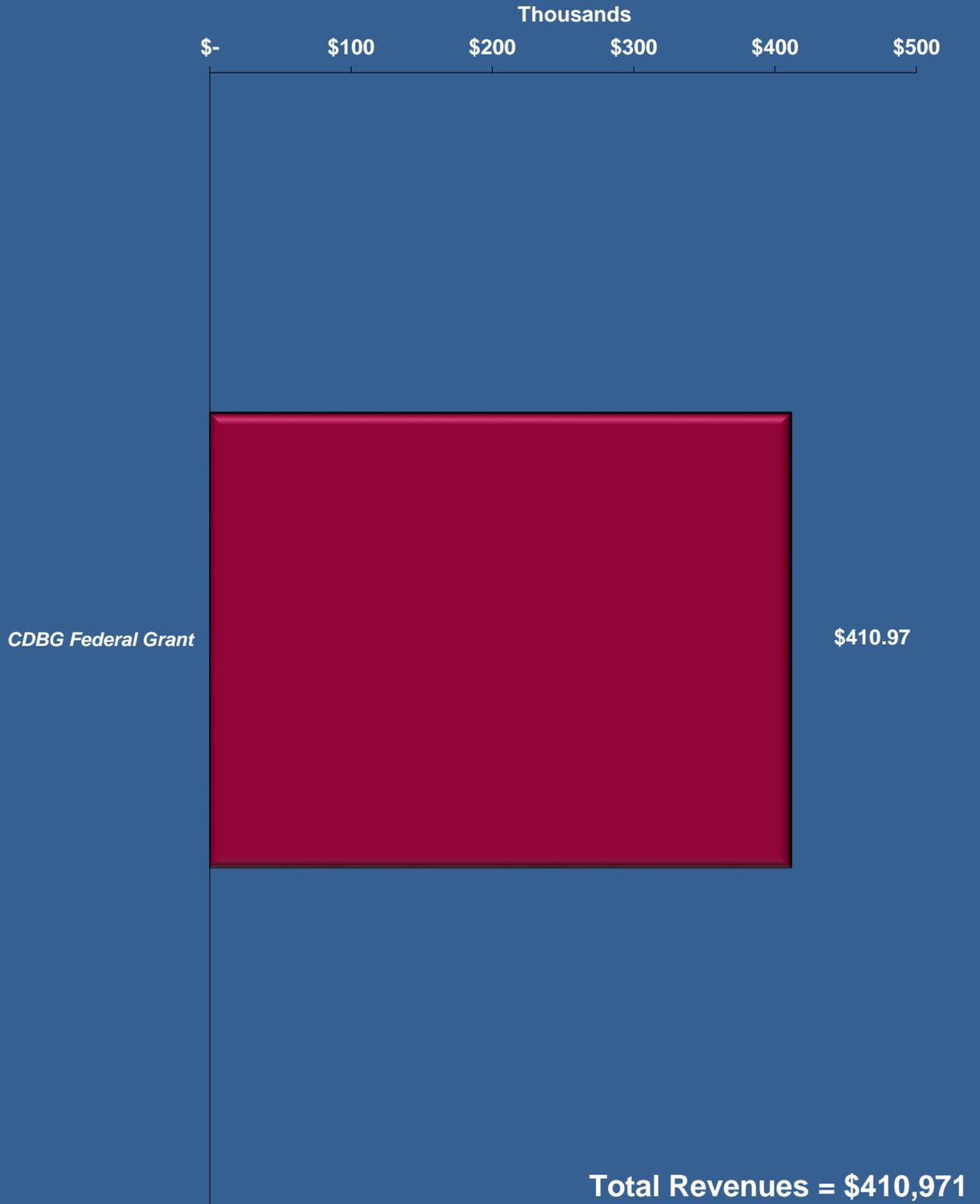
	Actual		2015/2016 Amended Budget @ 06/30/16	2016/2017 ADOPTED Budget	+(-)
	9/30/2014	9/30/2015			
Revenues:					
Intergovernmental	\$ 7,751,766	\$ 808,031	\$ 5,023,033	\$ 410,971	\$ (4,612,062)
Other	-	-	105,629	-	(105,629)
Total revenues	7,751,766	808,031	5,128,662	410,971	(4,717,691)
Expenditures:					
General government	42,880	83,132	71,471	80,036	8,565
Public safety	13,462	61,825	117,096	-	(117,096)
Sanitation	-	-	75,975	-	(75,975)
Health and welfare	278,783	102,069	411,897	330,935	(80,962)
Highways and streets	330,503	83,353	6,866,693	-	(6,866,693)
Parks and recreation	311,179	380,293	152,169	-	(152,169)
Airport	6,827,959	161,884	153,799	-	(153,799)
Total expenditures	7,804,766	872,556	7,849,100	410,971	(7,438,129)
Excess (deficiency) of revenues over expenditures	(53,000)	(64,525)	(2,720,438)	-	2,720,438
Other financing sources (uses):					
Transfers in - General Fund	50,000	49,450	2,720,438	-	(2,720,438)
Transfers in - Capital Projects	3,000	15,075	-	-	-
Total other financing sources (uses)	53,000	64,525	2,720,438	-	(2,720,438)
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	-	-	-	-	-
Fund balance, beginning of year	-	-	-	-	-
Fund balance, end of year	\$ -	\$ -	\$ -	\$ -	\$ -

Total Federal/State Grant Fund Expenditures - By Category

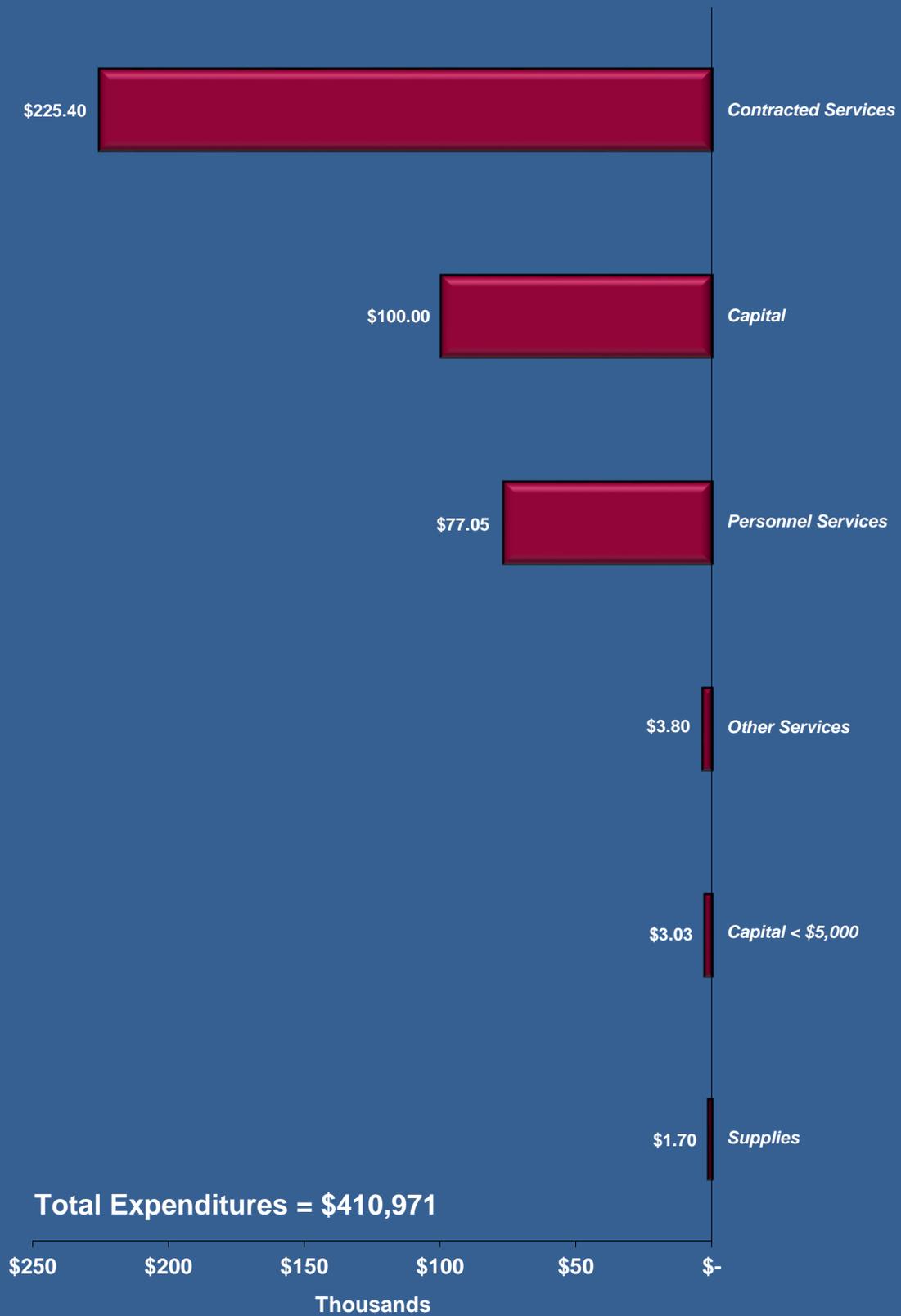
	Actual		2015/2016 Amended Budget @ 06/30/16	2016/2017 ADOPTED Budget	+(-)
	9/30/2014	9/30/2015			
Personnel services	\$ 31,484	\$ 42,729	\$ 66,362	\$ 77,046	\$ 10,684
Operations	300,257	395,844	609,453	233,925	(375,528)
Capital outlay	7,473,026	433,983	7,173,285	100,000	(7,073,285)
Contingency ⁽¹⁾	-	-	-	-	-
Fund Total	\$ 7,804,766	\$ 872,556	\$ 7,849,100	\$ 410,971	\$ (7,438,129)

⁽¹⁾ Contingency is budgeted in each department and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets

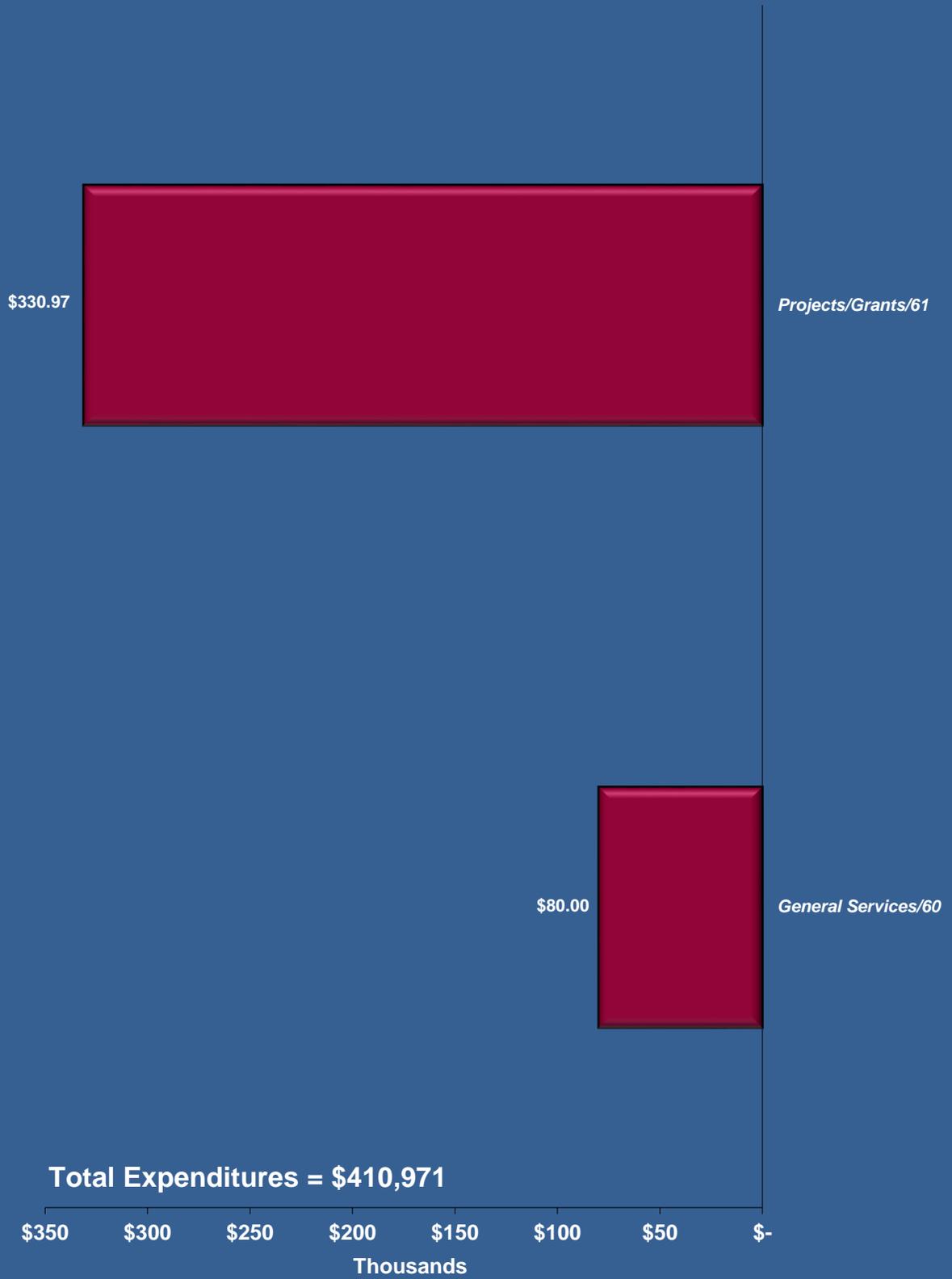
Federal/State Grant Fund Revenues by Sources FY 2017 ADOPTED



Federal/State Grant Fund Expenditures by Element FY 2017 ADOPTED



Federal/State Grant Fund Expenditures by Department FY 2017 ADOPTED



SUMMARY: DRAINAGE FUND - 292

FY 2017

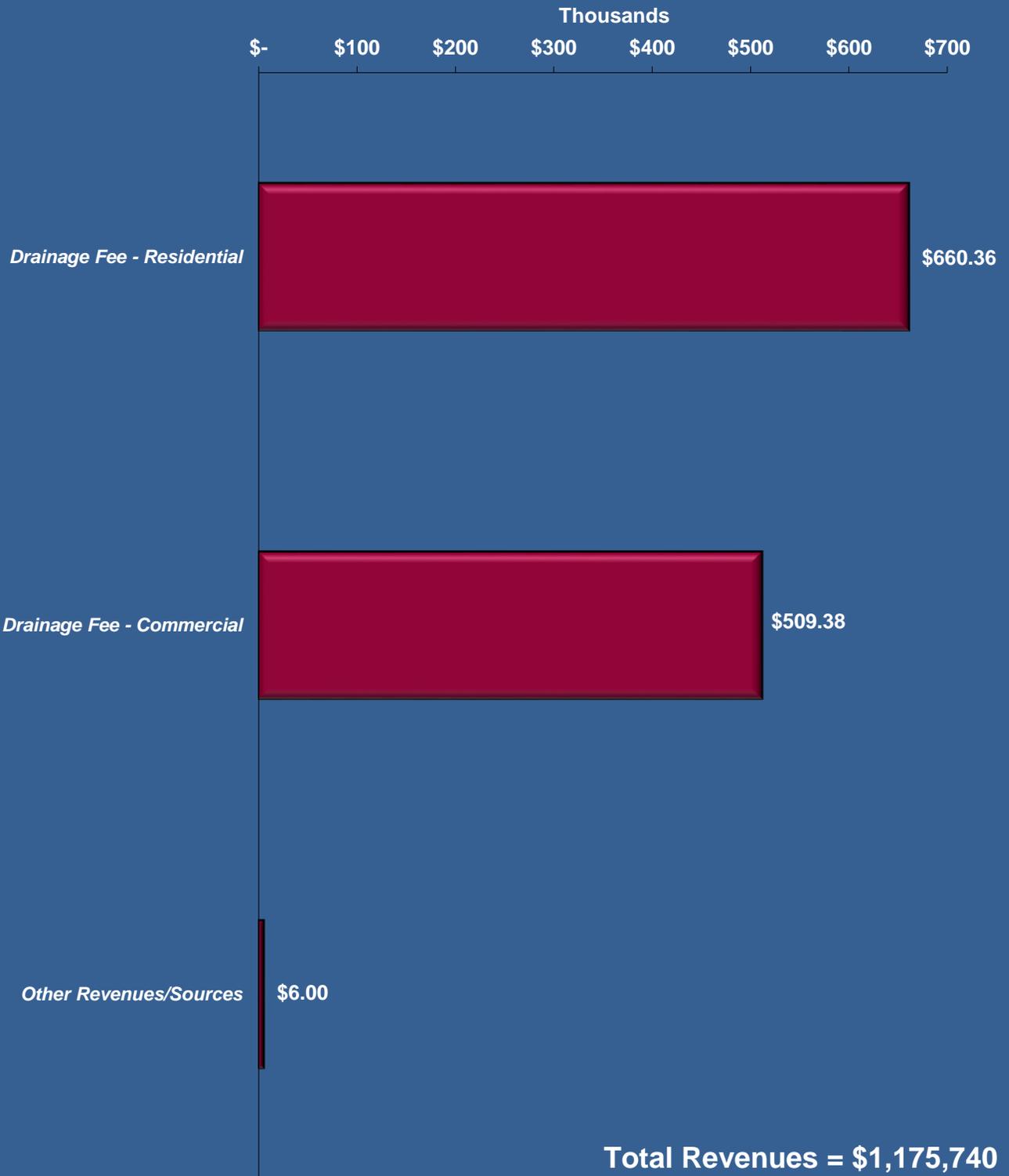
	Actual		2015/2016 Amended Budget @ 06/30/16	2016/2017 ADOPTED Budget	+(-)
	9/30/2014	9/30/2015			
Revenues:					
Drainage fees	\$ 1,109,378	\$ 1,125,126	\$ 1,134,150	\$ 1,169,740	\$ 35,590
Interest and other	24,325	17,645	68,632	6,000	(62,632)
Total revenues	1,133,703	1,142,771	1,202,782	1,175,740	(27,042)
Expenditures:					
Highways and streets:					
Drainage	1,195,454	952,798	1,836,961	1,175,740	(661,221)
Total expenditures	1,195,454	952,798	1,836,961	1,175,740	(661,221)
Excess (deficiency) of revenues over expenditures	(61,751)	189,973	(634,179)	-	634,179
Other financing (uses):					
Transfers in - Health Insurance Fund	-	174	-	-	-
Transfers out - Health Insurance Fund	(524)	-	-	-	-
Total other financing (uses)	(524)	174	-	-	-
Excess (deficiency) of revenues over expenditures and other financing uses	(62,275)	190,147	(634,179)	-	634,179
Fund balance, beginning of year	1,855,290	1,793,015	1,983,162	1,348,983	(634,179)
Fund balance, end of year	\$ 1,793,015	\$ 1,983,162	\$ 1,348,983	\$ 1,348,983	\$ -

Total Drainage Fund Expenditures - By Category

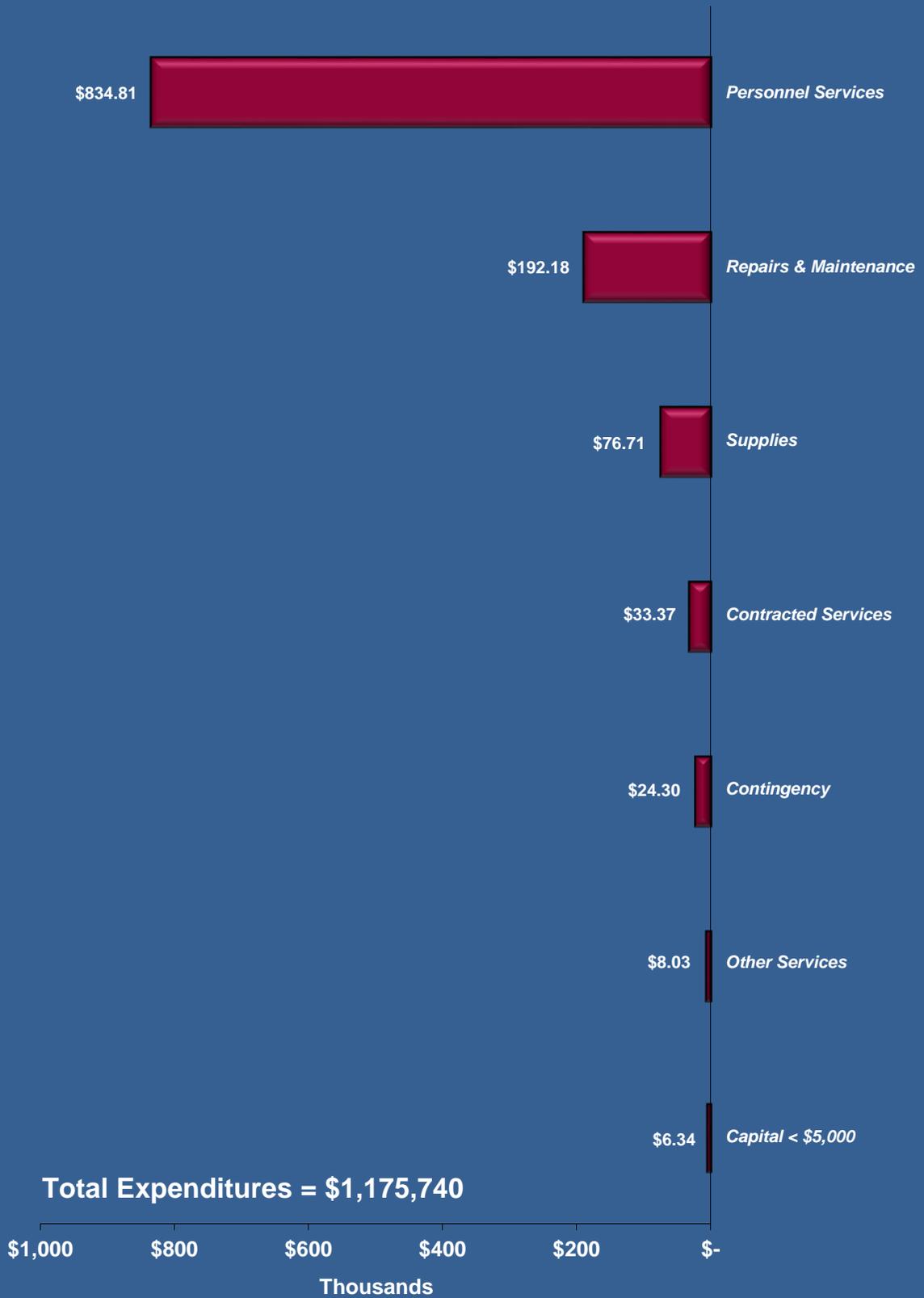
	Actual		2015/2016 Amended Budget @ 06/30/16	2016/2017 ADOPTED Budget	+(-)
	9/30/2014	9/30/2015			
Personnel services	\$ 586,429	\$ 655,501	\$ 828,887	\$ 834,814	\$ 5,927
Operations	259,537	174,975	270,098	316,626	46,528
Capital outlay	349,488	122,322	737,976	-	(737,976)
Contingency ⁽¹⁾	-	-	-	24,300	24,300
Fund Total	\$ 1,195,454	\$ 952,798	\$ 1,836,961	\$ 1,175,740	\$ (661,221)

⁽¹⁾ Contingency is budgeted in each department and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets

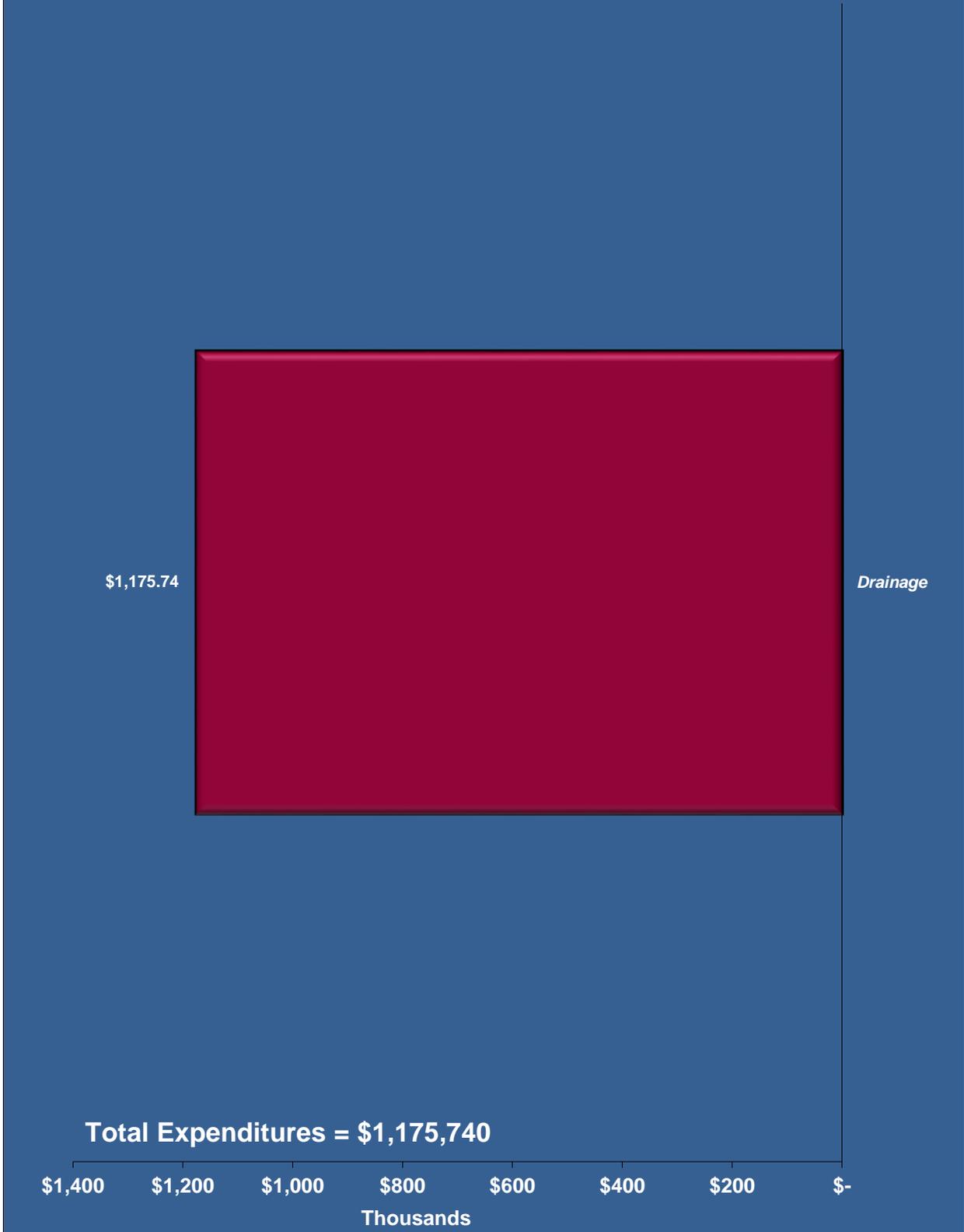
Drainage Fund Revenues by Sources FY 2017 ADOPTED



Drainage Fund Expenditures by Element FY 2017 ADOPTED



Drainage Fund Expenditures by Department FY 2017 ADOPTED

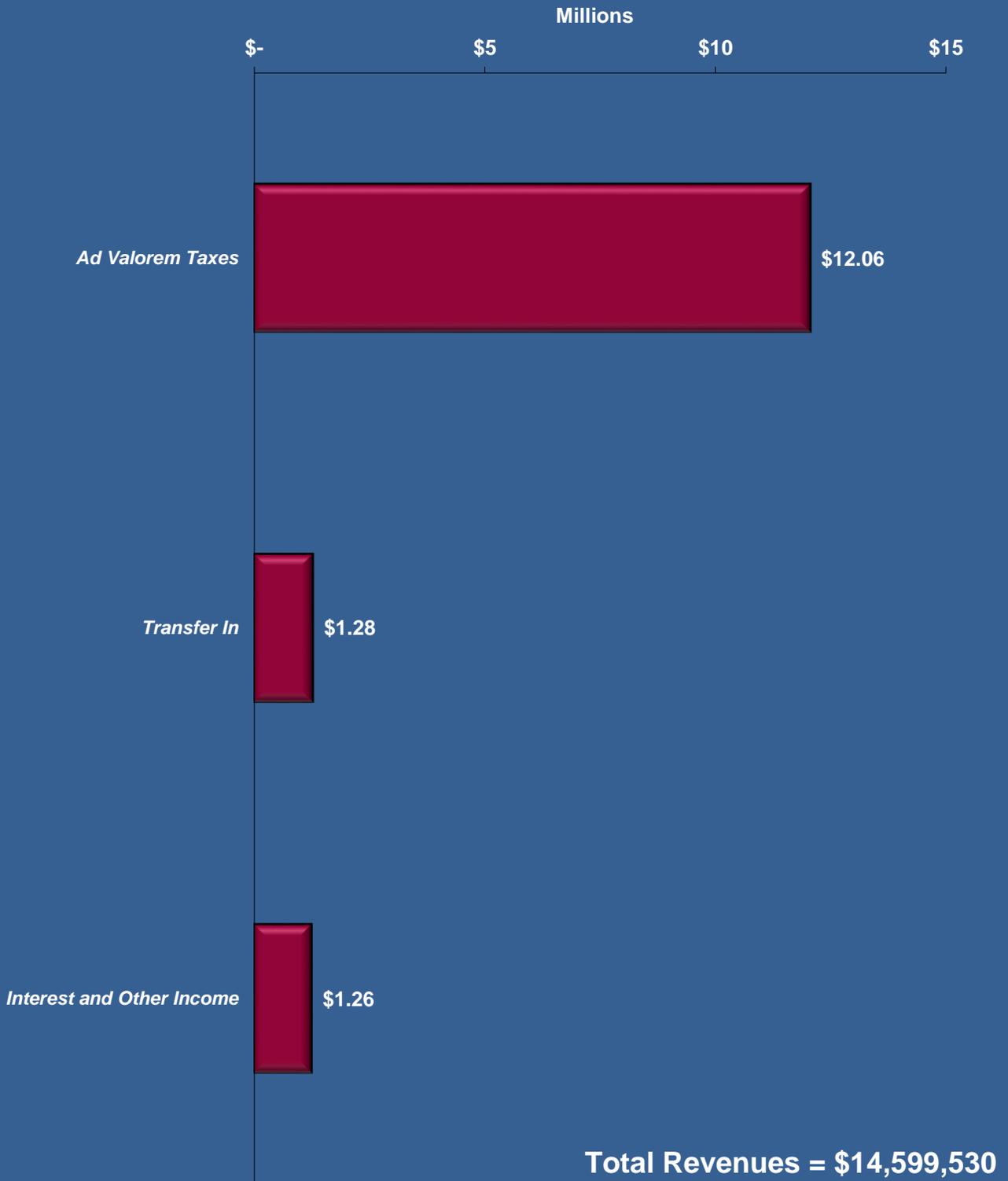


SUMMARY: DEBT SERVICE FUND - 430

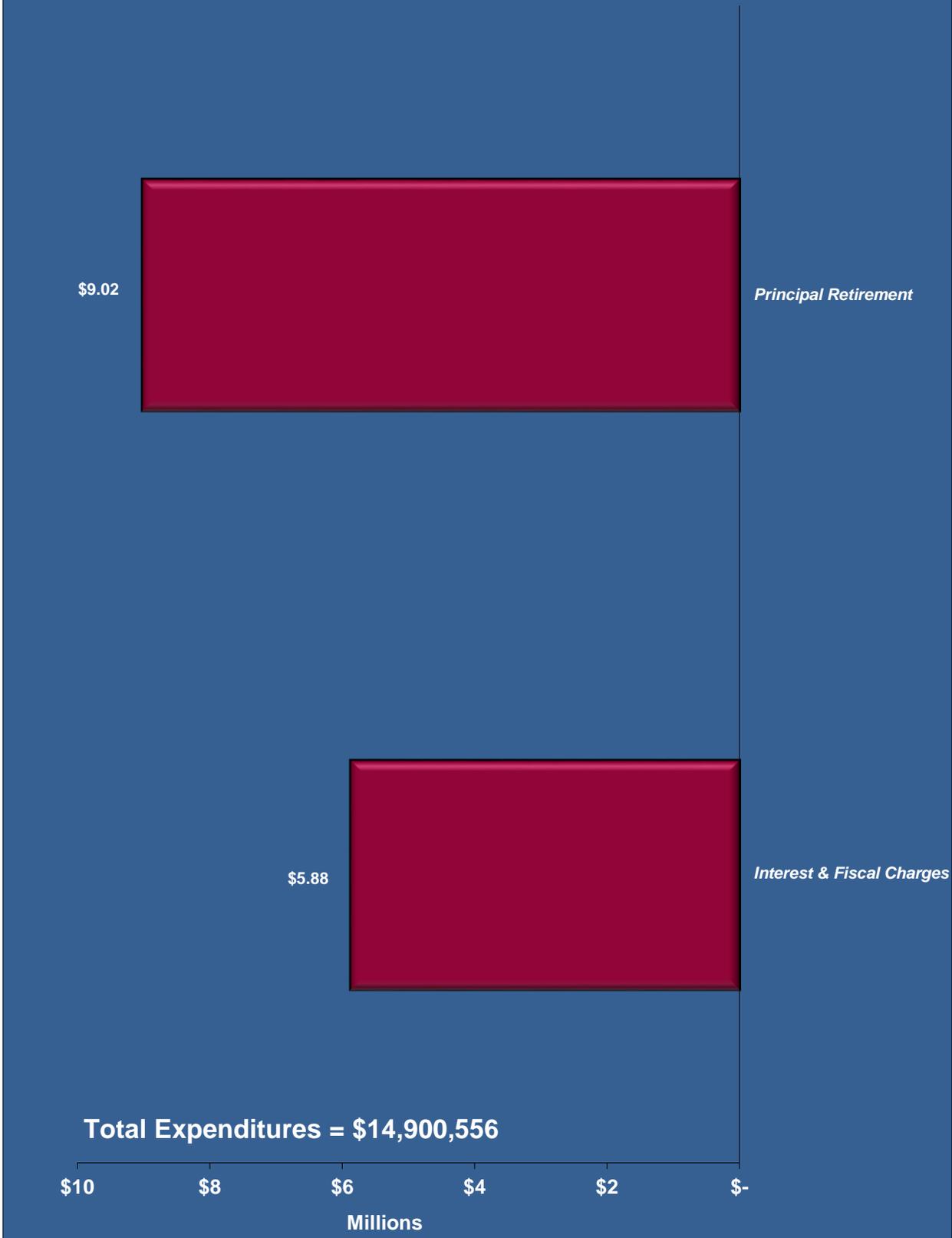
FY 2017

	Actual		2015/2016 Amended Budget @ 06/30/16	2016/2017 ADOPTED Budget	+(-)
	9/30/2014	9/30/2015			
Revenues:					
Taxes	\$ 8,002,722	\$ 8,282,873	\$ 10,511,181	\$ 12,059,798	\$ 1,548,617
Interest and other	495,543	495,383	1,315,224	1,255,416	(59,808)
Total revenues	8,498,265	8,778,256	11,826,405	13,315,214	1,488,809
Expenditures:					
Debt service:					
Principal retirement	5,563,136	5,775,000	7,525,000	9,020,000	1,495,000
Interest and fiscal charges	3,996,474	4,282,678	5,798,255	5,880,556	82,301
Refunding bond issuance costs	105,160	32,168	88,421	-	(88,421)
Total expenditures	9,664,770	10,089,846	13,411,676	14,900,556	1,488,880
Excess (deficiency) of revenues over expenditures	(1,166,505)	(1,311,590)	(1,585,271)	(1,585,342)	(71)
Other financing sources (uses):					
Transfers in - General Fund	1,605,584	889,270	941,270	1,284,316	343,046
Transfers in - Hotel/Motel Tax Fund	23,242	-	-	-	-
Transfers out - General Fund	(168)	-	-	-	-
Refunding bonds issued	16,671,941	7,544,558	9,500,000	-	(9,500,000)
Original issue premium	-	-	1,229,850	-	(1,229,850)
Bond discount	(88,929)	(43,046)	(58,705)	-	58,705
Payment to refunded bond escrow agent	(23,052,209)	(7,469,063)	(10,578,801)	-	10,578,801
Total other financing sources (uses)	(4,840,539)	921,719	1,033,614	1,284,316	250,702
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	(6,007,044)	(389,871)	(551,657)	(301,026)	250,631
Fund balance, beginning of year	7,356,612	1,349,568	959,697	408,040	(551,657)
Fund balance, end of year	\$ 1,349,568	\$ 959,697	\$ 408,040	\$ 107,014	\$ (301,026)
Allocation of Fund Balance, end of year:					
Reserved for Debt Service	\$ 93,666	\$ 132,463	\$ 408,040	\$ 107,014	
Reserved for Capitalized Interest	427,436	-	-	-	
Reserved for Airport Debt Service	353,466	352,234	-	-	
Reserved for Airport Reserve Fund	475,000	475,000	-	-	
	\$ 1,349,568	\$ 959,697	\$ 408,040	\$ 107,014	

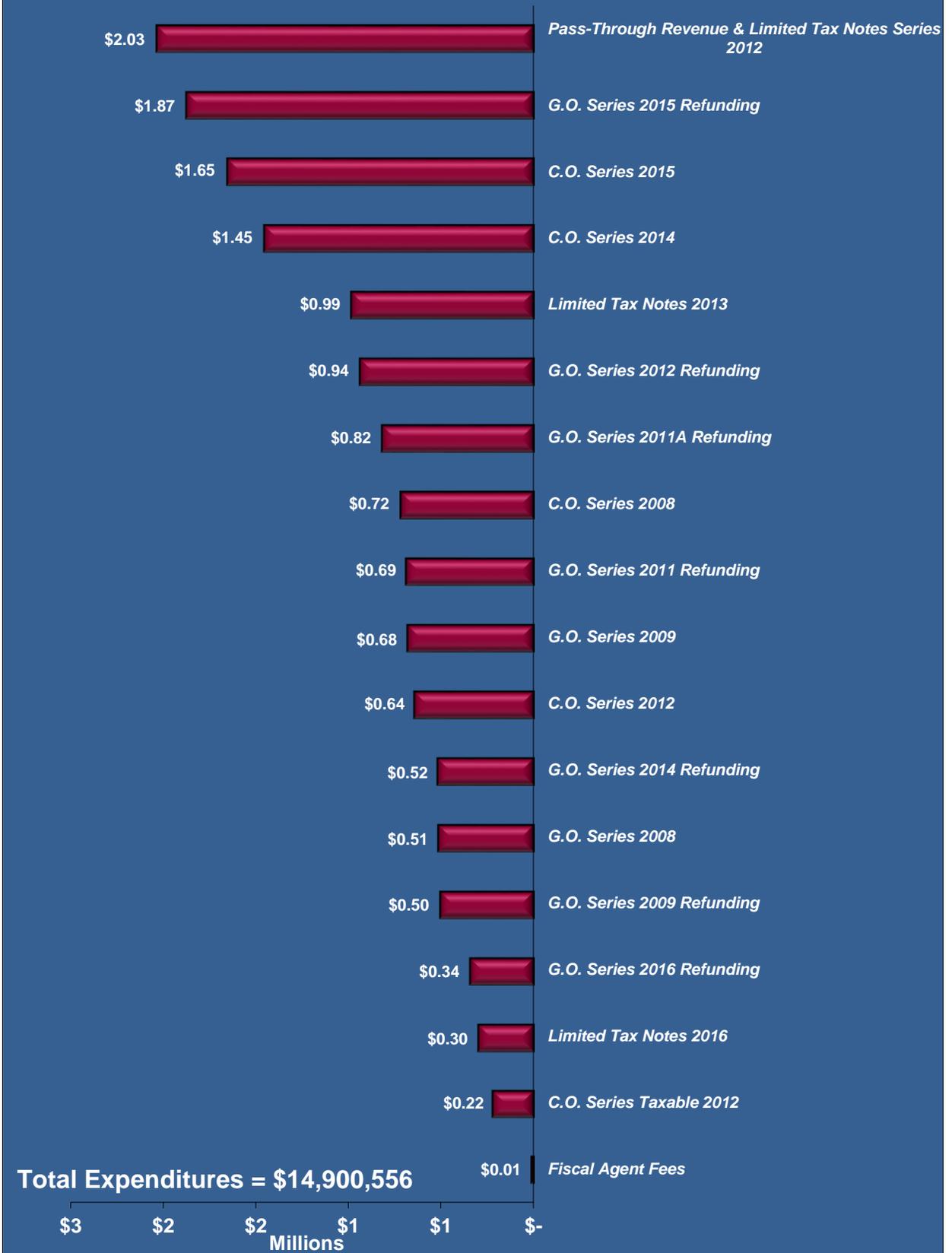
Debt Service Fund Revenues by Sources FY 2017 ADOPTED



Debt Services Fund Expenditures by Element FY 2017 ADOPTED



Debt Services Fund Expenditures by Department FY 2017 ADOPTED



SUMMARY: WATER & WASTEWATER FUND - 520

FY 2017

	Actual		2015/2016 Amended Budget @ 06/30/16	2016/2017 ADOPTED Budget	+(-)
	9/30/2014	9/30/2015			
Operating Revenues:					
Water service	\$ 16,405,192	\$ 16,998,755	\$ 17,712,005	\$ 17,950,015	\$ 238,010
Sewer service	11,775,603	11,245,340	12,384,995	12,387,106	2,111
Effluent	-	-	1,080,550	1,097,974	17,424
Other	1,644,076	2,131,716	1,940,384	1,959,784	19,400
Total operating revenues	29,824,871	30,375,811	33,117,934	33,394,879	276,945
Operating Expenses:					
Personnel services	4,388,510	4,405,792	4,969,392	4,966,646	(2,746)
Supplies	1,493,575	1,454,823	1,918,696	2,016,200	97,504
Repairs and maintenance	1,158,854	1,136,329	1,229,629	1,251,655	22,026
Depreciation	6,330,624	6,065,845	6,500,000	6,500,000	-
Other services and charges	11,175,062	11,127,914	13,754,161	12,966,233	(787,928)
Contingency ⁽¹⁾	-	-	-	162,500	162,500
Total operating expenses	24,546,625	24,190,703	28,371,878	27,863,234	(508,644)
Operating income	5,278,246	6,185,108	4,746,056	5,531,645	785,589
Nonoperating revenues (expenses):					
Interest income	515,564	353,240	348,444	634,949	286,505
Contributions - TxDOT	378,253	381,295	778,070	-	(778,070)
Transfer out - health insurance fund	(6,803)	-	-	-	-
Transfer in - health insurance fund	-	2,267	-	-	-
Interest expense	(2,335,435)	(1,890,569)	(4,033,303)	(4,881,344)	(848,041)
Net nonoperating expenses	(1,448,421)	(1,153,767)	(2,906,789)	(4,246,395)	(1,339,606)
Net income	3,829,825	5,031,341	1,839,267	1,285,250	(554,017)
Increase in net assets	\$ 3,829,825	\$ 5,031,341	\$ 1,839,267	\$ 1,285,250	\$ (554,017)

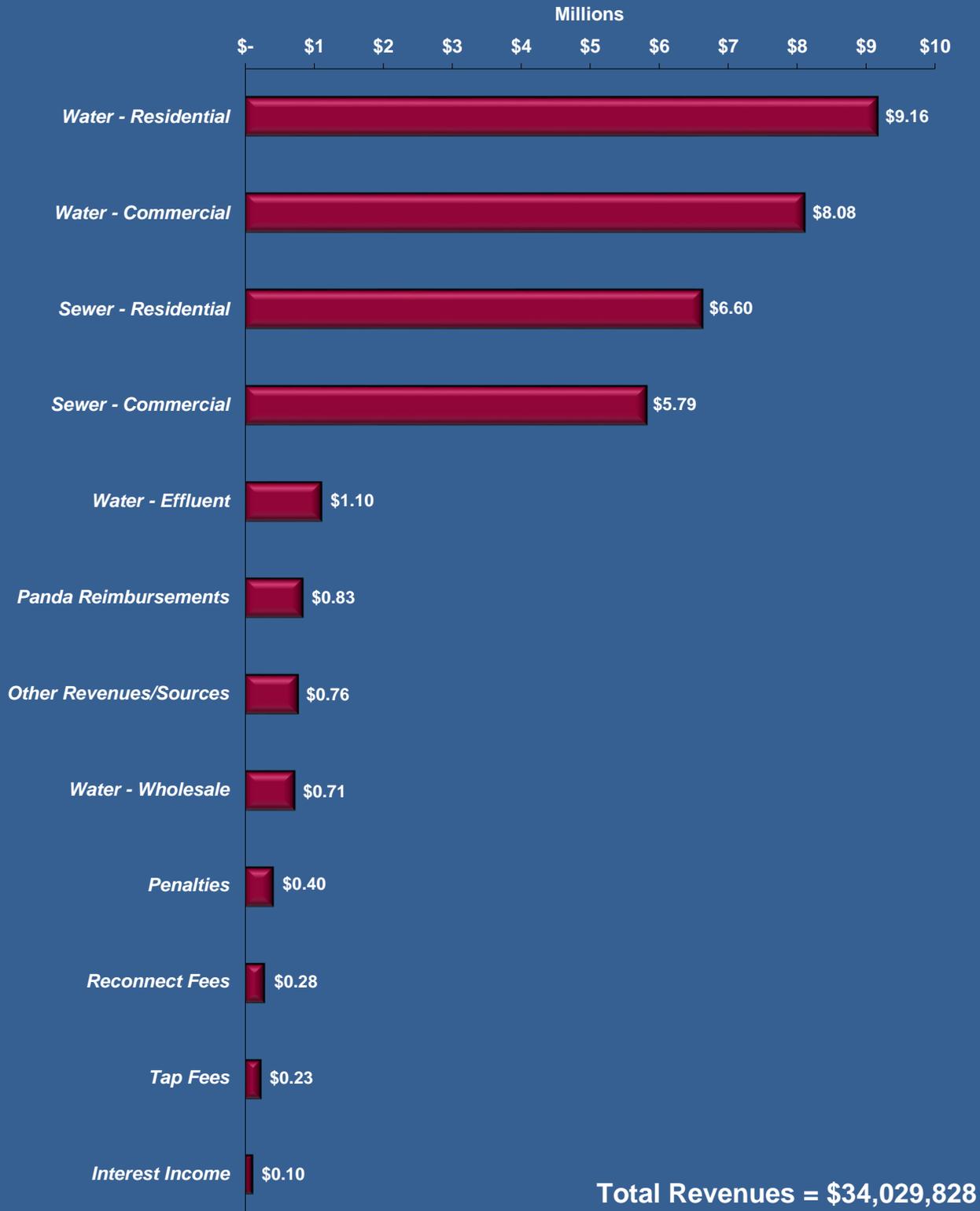
Water & Wastewater Fund - Changes in Working Capital

	Actual		2015/2016 Amended Budget @ 06/30/16	2016/2017 ADOPTED Budget	+(-)
	9/30/2014	9/30/2015			
Gross revenue -					
Operating income	\$ 29,824,871	\$ 30,375,811	\$ 33,117,934	\$ 33,394,879	\$ 276,945
Interest income	515,564	353,240	348,444	634,949	286,505
Contributions - TxDOT	378,253	381,295	778,070	-	(778,070)
Operating expenses ⁽²⁾	(18,216,001)	(18,124,858)	(21,871,878)	(21,200,734)	671,144
Net revenue available for capital & debt	12,502,687	12,985,488	12,372,570	12,829,094	456,524
Capital & debt:					
Principal	(3,240,000)	(3,450,000)	(5,760,000)	(5,910,000)	(150,000)
Interest	(2,335,435)	(1,890,569)	(4,033,303)	(4,881,344)	(848,041)
Capital outlay	(19,062,020)	(13,309,114)	39,742,418	(36,875,250)	(76,617,668)
Transfer out - health insurance fund	(6,803)	-	-	-	-
Transfer in - health insurance fund	-	2,267	-	-	-
Contingency ⁽¹⁾	-	-	(26,802)	(162,500)	(135,698)
Application of bond proceeds	14,302,617	7,989,666	26,363,065	35,000,000	8,636,935
Total capital & debt	(10,341,641)	(10,657,750)	56,285,378	(12,829,094)	(69,114,472)
Net increase (decrease) in working capital	\$ 2,161,046	\$ 2,327,738	\$ 68,657,948	\$ -	\$ (68,657,948)

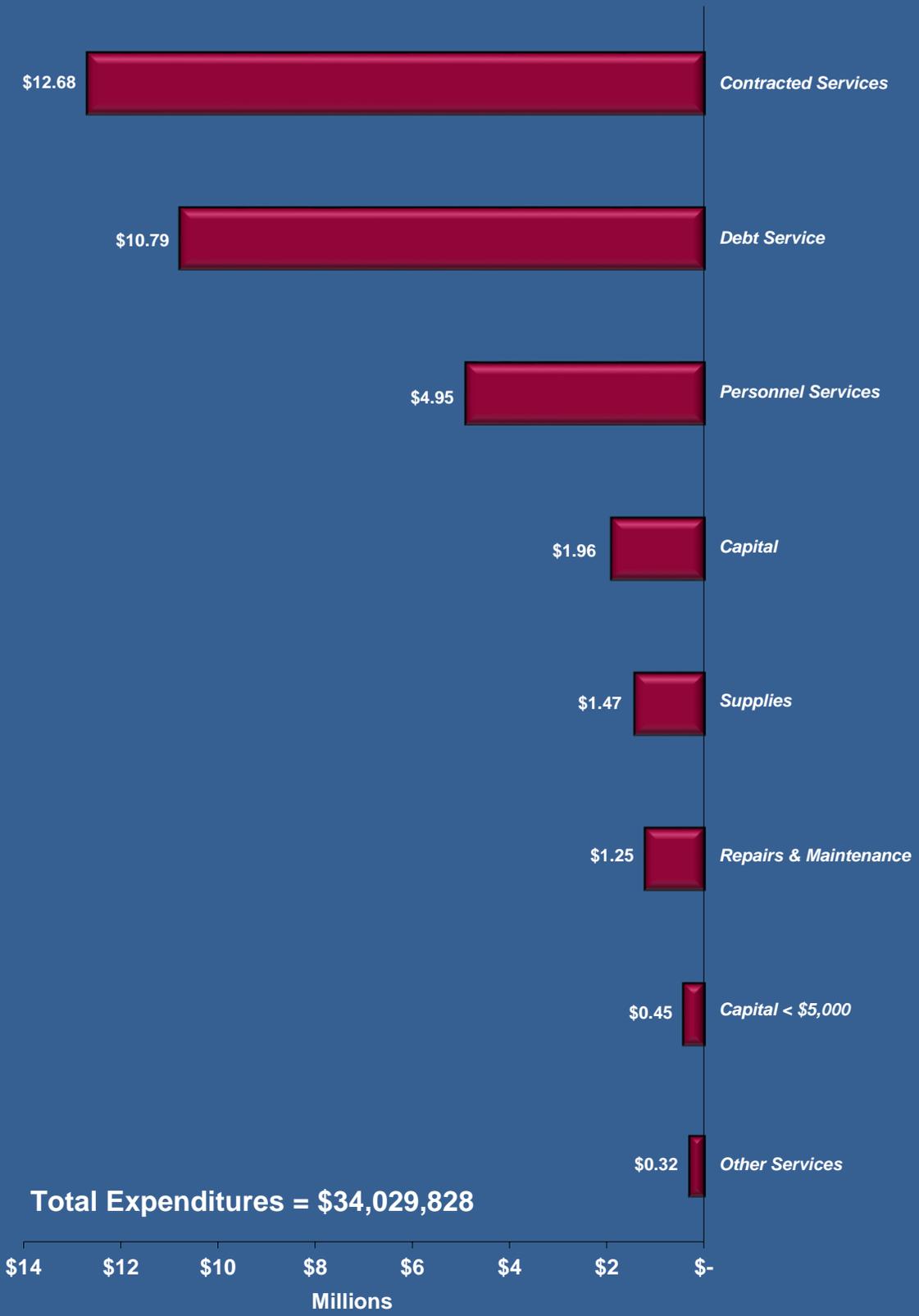
⁽¹⁾ Contingency is moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets

⁽²⁾ Operating expenses less depreciation and contingency

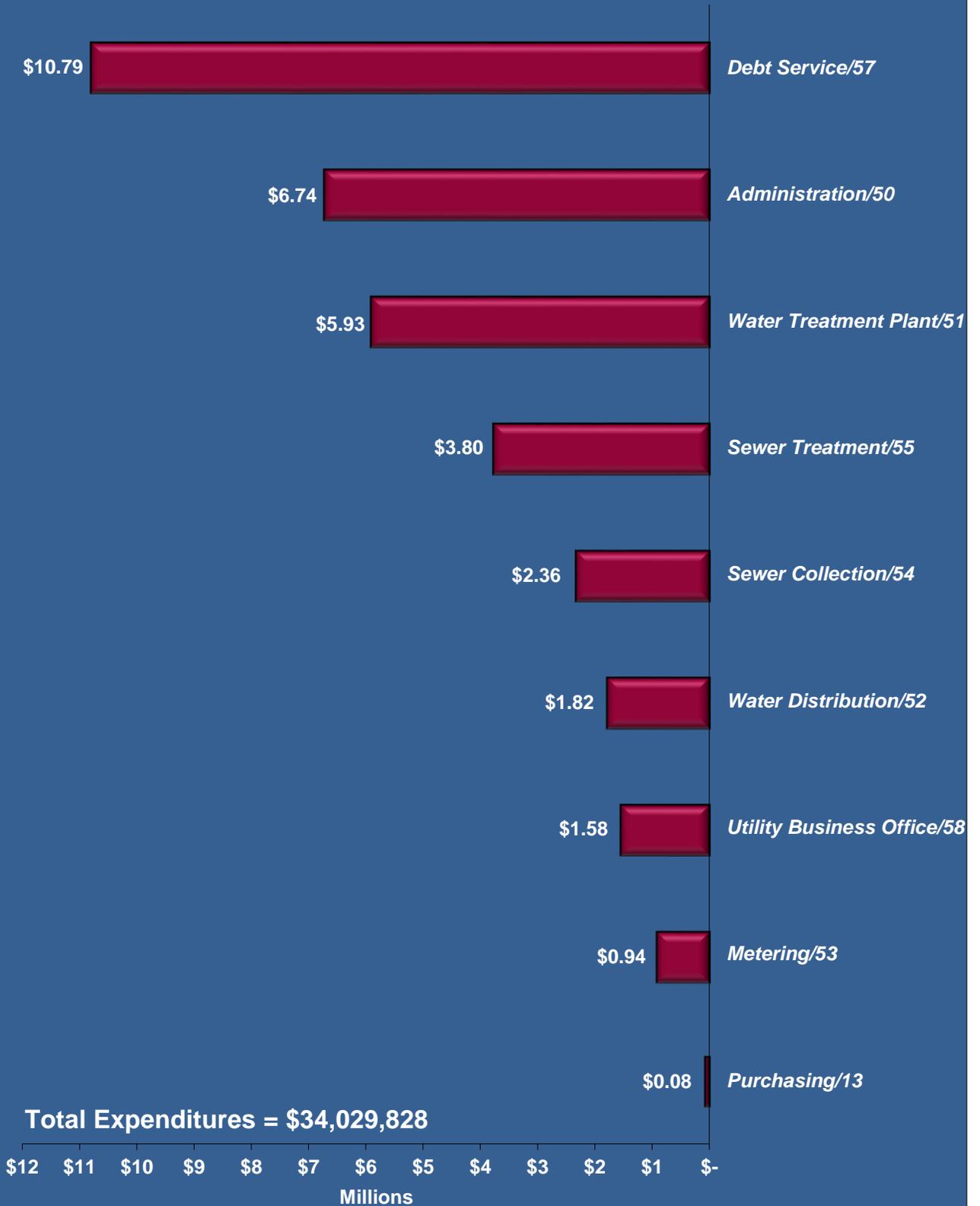
Water & Wastewater Fund Revenues by Sources FY 2017 ADOPTED



Water & Wastewater Fund Expenditures by Element FY 2017 ADOPTED



Water & Wastewater Fund Expenditures by Department FY 2017 ADOPTED



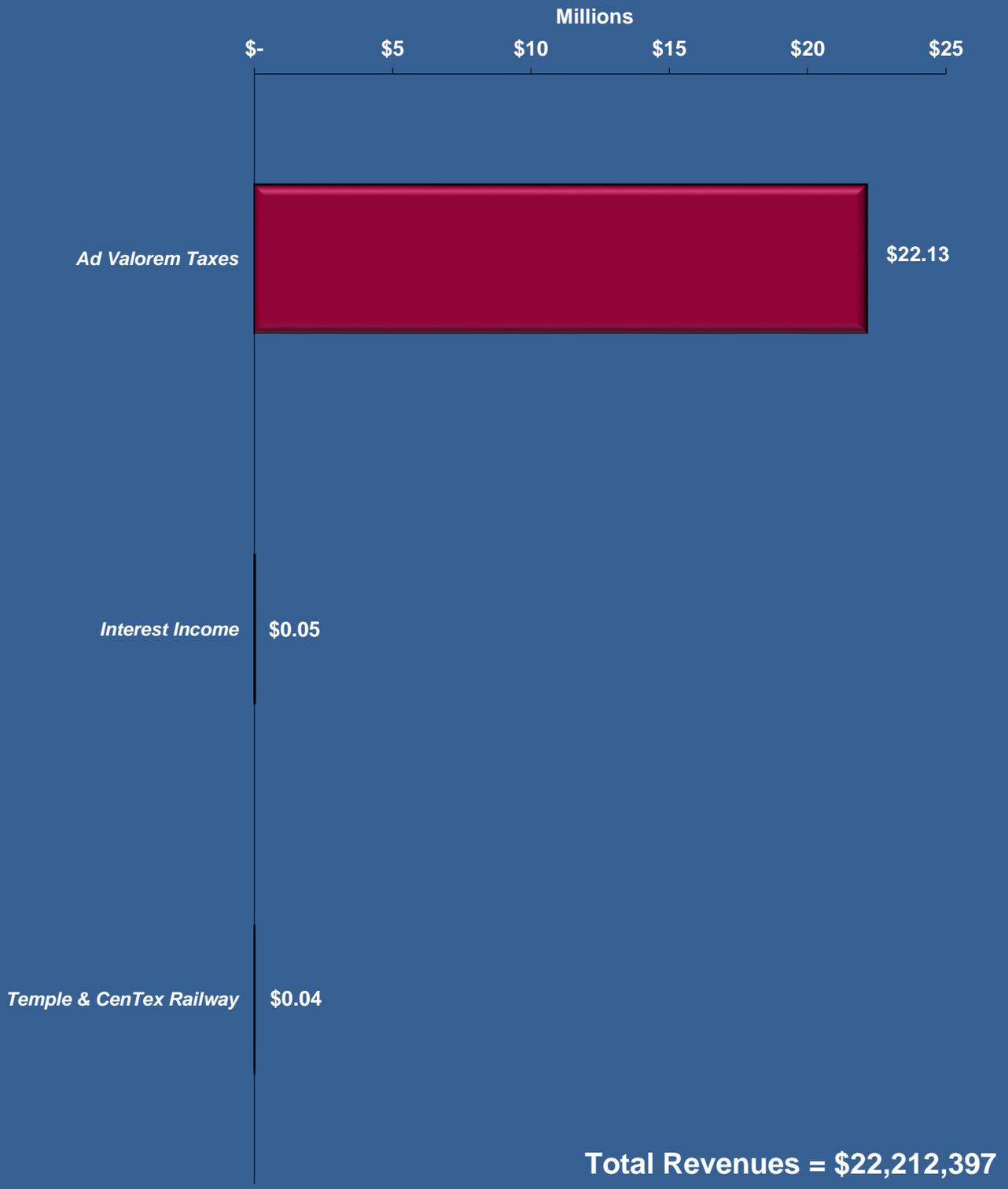
SUMMARY: REINVESTMENT ZONE NO. 1 - 795

FY 2017

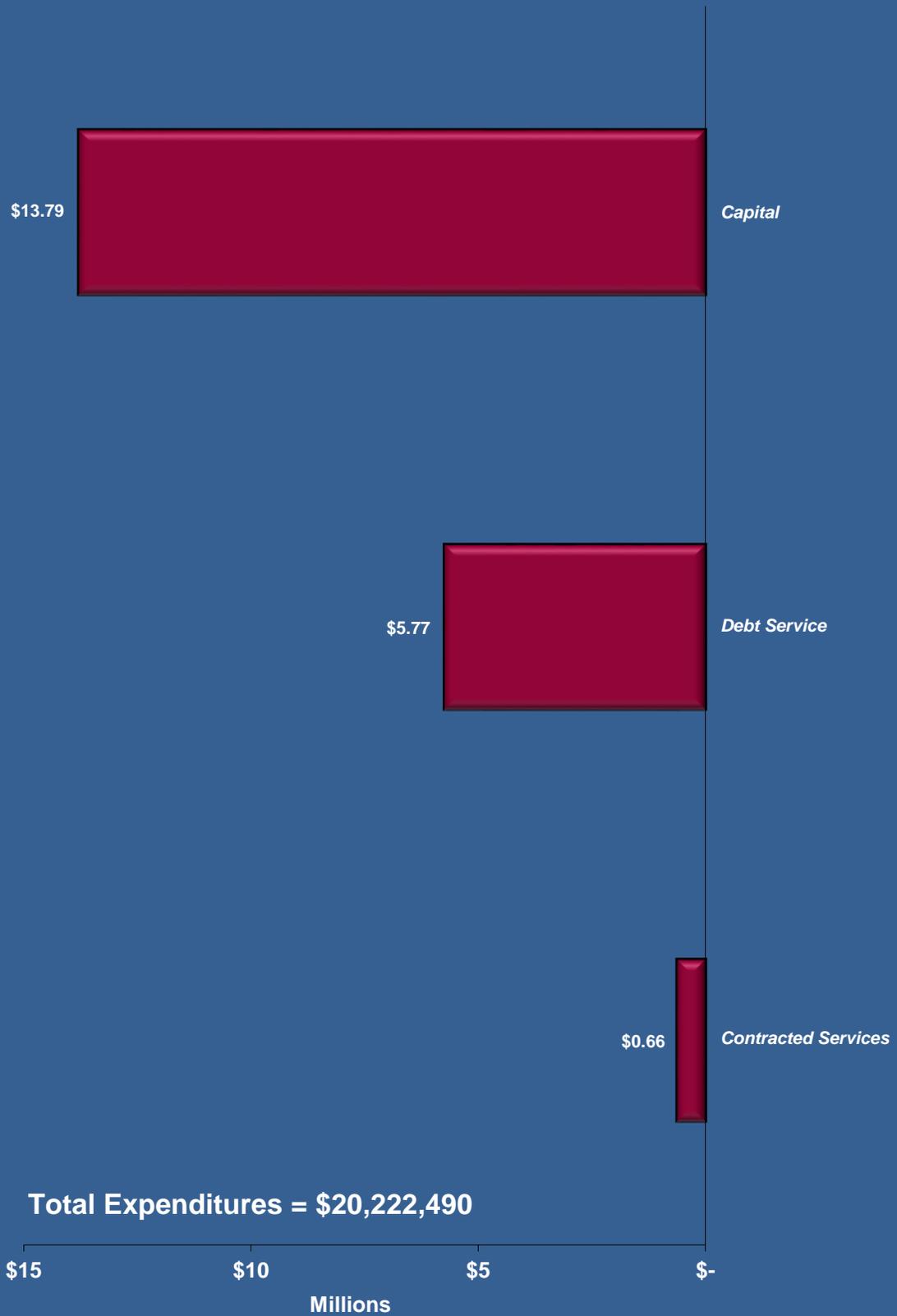
	Actual		2015/2016 Amended Budget @ 06/30/16	2016/2017 ADOPTED Budget ⁽¹⁾	+(-)
	9/30/2014	9/30/2015			
Revenues:					
Taxes	\$ 5,529,970	\$ 14,586,939	\$ 23,200,006	\$ 22,126,397	\$ (1,073,609)
Intergovernmental	-	350,000	970,000	-	(970,000)
Licenses and permits	51,720	61,730	36,000	36,000	-
Interest - other	799,195	1,683,433	896,376	50,000	(846,376)
Total revenues	6,380,885	16,682,102	25,102,382	22,212,397	(2,889,985)
Expenditures:					
Current:					
General government	496,465	485,464	1,046,425	657,550	(388,875)
Capital outlay	2,422,207	21,455,254	38,647,443	13,790,000	(24,857,443)
Debt service:					
Principal retirement	2,555,000	2,655,000	2,820,000	4,020,000	1,200,000
Interest and fiscal charges	2,006,174	1,942,246	1,851,973	1,754,940	(97,033)
Total expenditures	7,479,846	26,537,964	44,365,841	20,222,490	(24,143,351)
Excess (deficiency) of revenues over expenditures	(1,098,961)	(9,855,862)	(19,263,459)	1,989,907	21,253,366
Other financing sources (uses):					
Bond proceeds	-	-	-	-	-
Original issues premium	-	-	-	-	-
Bond discount	-	-	-	-	-
Total other financing sources (uses)	-	-	-	-	-
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	(1,098,961)	(9,855,862)	(19,263,459)	1,989,907	21,253,366
Fund balance, beginning of year	32,462,404	31,363,443	21,507,581	2,244,122	(19,263,459)
Fund balance, end of year	\$ 31,363,443	\$ 21,507,581	\$ 2,244,122	\$ 4,234,029	\$ 1,989,907

⁽¹⁾ As amended in the Financing Plan approved by Council on October 15, 2015

Reinvestment Zone No. 1 Fund Revenues by Sources FY 2017 ADOPTED



Reinvestment Zone No. 1 Fund Expenditures by Element FY 2017 ADOPTED



Reinvestment Zone No. 1 Fund Expenditures by Department FY 2017 ADOPTED

\$20.22

Reinvestment Zone .1/95

Total Expenditures = \$20,222,490

\$20

\$15

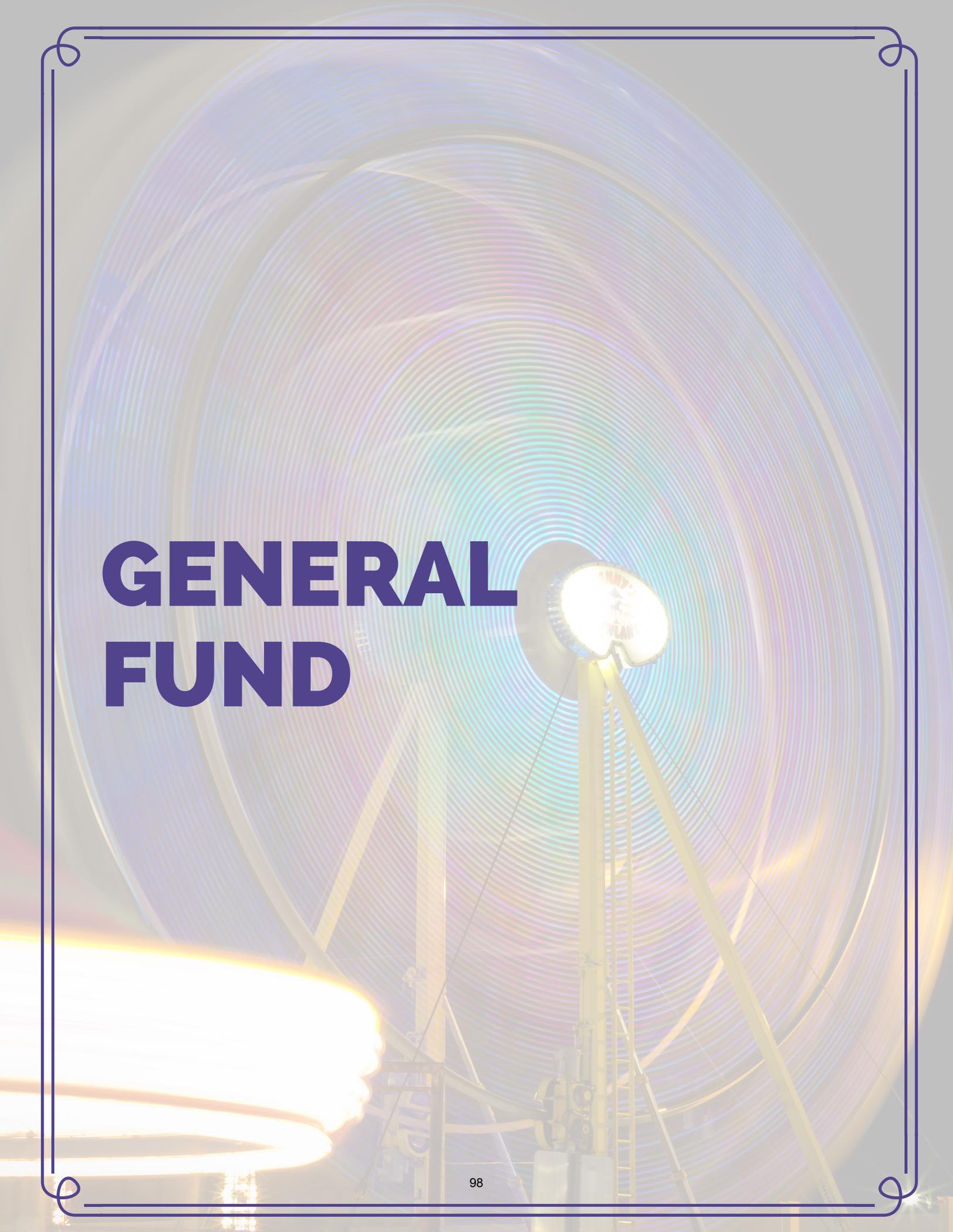
\$10

\$5

\$-

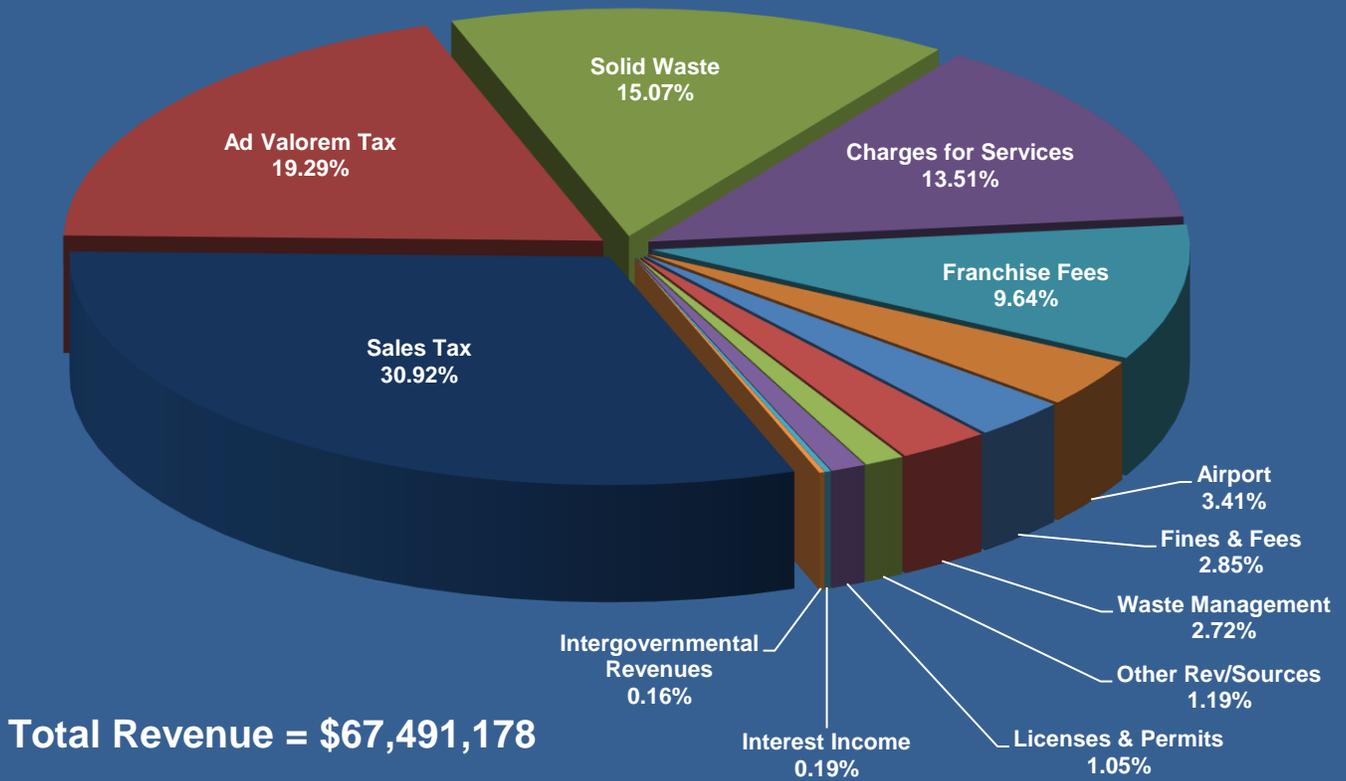
Millions



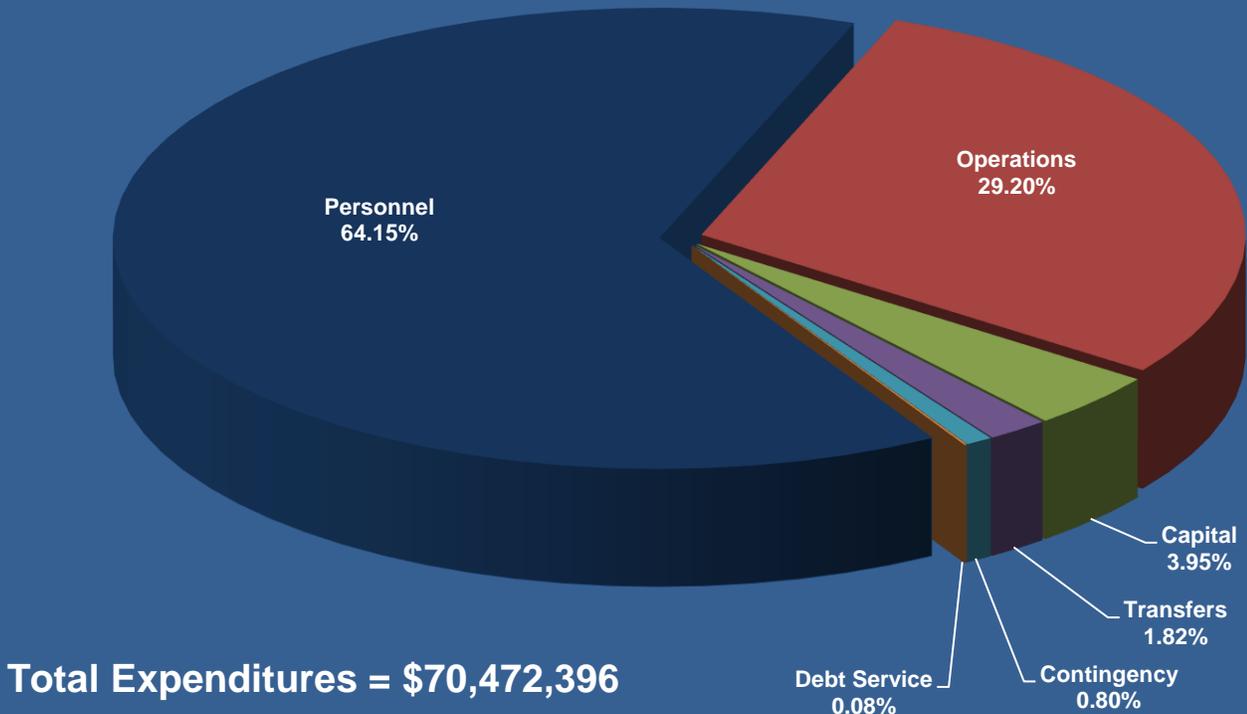


GENERAL FUND

General Fund Revenue by Sources FY 2017 ADOPTED



General Fund Expenditures by Type FY 2017 ADOPTED



REVENUE TOTALS: General Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Current AD Valorem Current Property Tax Collections are calculated using an O&M Rate of \$0.3142, Property Tax Base of \$3,970,340,738 less an adjusted tax ceiling of (\$425,892,821) at a 98% collection rate. Total Tax Rate including I&S @ \$0.6572.	\$ 12,662,598	\$ 12,924,559	\$ 13,040,000	\$ 13,098,760
Discount Current Tax Discount allowed for early payment of AD Valorem Taxes. October 31, 3%; November 30, 2%; December 31, 1%	(300,730)	(233,722)	(342,621)	(300,000)
Delinquent AD Valorem Delinquent tax collections are estimated at 1% of the current tax collections	71,187	131,883	102,409	133,661
Penalty and Interest - AD Valorem Taxes Estimated using historical data. 1.50% per month beginning on the first day of delinquency (February 1st) until tax is 12 months delinquent, at which time a 1.00% per month penalty is assessed until taxes are paid	85,333	90,000	89,000	90,000
TOTAL TAXES	\$ 12,518,388	\$ 12,912,720	\$ 12,888,788	\$ 13,022,421
Sales Tax The State collects 8.25% on gross receipts from the purchase of goods and services within the city limits; 1.50%, City; 0.50%, County; and 6.25% State 0.50% Sales Tax increase was approved in January 1990 and became effective on October 1, 1990	\$ 21,311,743	\$ 20,335,000	\$ 20,759,228	\$ 20,870,000
Mixed Beverage Tax The State collects 14% on gross mixed beverage receipts: 1.50%, City; 1.50%, County; and 11%, State [Reduced by Legislature to 1.16% until August 2013]	156,030	160,000	148,247	150,000
Occupation Taxes Fee for the issuance of license for alcoholic beverages and food dealers permits	48,753	42,000	43,850	45,000
Bingo Tax The State collects 5% of the amount or value of prize won from bingo. 1.25%, City; 1.25%, County; and 2.50%, State	23,639	18,000	18,793	19,000
TOTAL NON-PROPERTY TAXES	\$ 21,540,165	\$ 20,555,000	\$ 20,970,118	\$ 21,084,000
Electric Franchise Franchise fee for use of city streets and R.O.W.'s - quarterly payment based on kilowatt hours delivered within Temple city limits	\$ 3,080,962	\$ 3,045,000	\$ 3,200,418	\$ 3,120,636

REVENUE TOTALS: General Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Gas Franchise 4% franchise fee for the use of city streets and R.O.W.'s. - fee is based on gross revenue. Quarterly payment effective 01/18/94 thru 01/18/09, amended 12/18/08	776,821	650,000	521,147	475,000
Telecommunications Certificated Telecommunications Providers (CTP) compensate municipalities quarterly based on the number of lines within the Municipality and the rate for each category of line calculated monthly. Fee-per-access line is regulated by the Public Utility Commission.	417,820	405,000	433,199	415,000
Cable Television 5% franchise fee paid for use of city streets and R.O.W.'s. Paid on monthly basis. Based on gross receipts	618,045	580,000	639,219	590,000
Public Education Channel 1% of gross revenues for cable television - *Restricted* 52% Director of Communications Salary/Benefits - \$50,361 65% Communications Specialist Salary/Benefits - \$33,564	120,258	83,630	83,630	106,202
Water & Sewer Franchise Fee 5% franchise fee paid by Water and Sewer for the use of City Streets and R.O.W.'s . Monthly payment based on budgeted gross revenue (FY 2017 - \$34,029,828).	1,649,840	1,673,319	1,673,319	1,701,491
Taxi Cabs Fee paid annually by taxi cabs and horse-drawn carriages. Horse-Drawn Carriage Fee will be \$150 for first vehicle and \$25 for each additional. Taxi cabs will be \$450 per vehicle, payable on January 1st.	2,250	2,000	2,250	2,000
Ambulance 3.5% monthly franchise fee paid by Scott & White and Acadian Ambulance Service (non-emergency services). Based on gross receipts.	114,358	100,000	103,971	95,000
TOTAL FRANCHISE FEES	\$ 6,780,354	\$ 6,538,949	\$ 6,657,153	\$ 6,505,329
Building Fee charged to obtain a permit for new and existing building construction within the City	\$ 208,147	\$ 250,000	\$ 460,655	\$ 266,500
Electrical Fee charged to obtain a permit for electrical construction within the City. Fee is to recover a portion of the costs of inspections and code enforcement	83,907	67,525	97,109	81,500
Mechanical Fee for heating/A.C. inspections and code enforcement	71,208	72,000	81,396	72,000

REVENUE TOTALS: General Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Plumbing Permit Fees Fee for plumbing permits on new construction and renovations to recover a portion of the costs of inspections and code enforcement	124,310	107,545	137,602	115,000
Fire Safety Fee for fire lane violations and for fire safety presentations	21,155	15,000	20,310	17,000
Curb and Street Cuts Fee charged for the code enforcement and inspection of curb cuts on city streets	22,560	11,000	23,120	15,000
Other Permits-Fees Fee for all other permits	58,295	55,000	66,573	55,000
Contractor Registration Licenses Annual fee charged to General Contractors for licenses	-	-	-	65,000
Mobile Home Permits HUD Code Manufactured Home Land Lease Community License \$25 fee per year, per park with an additional \$0.25 fee per space, per year	1,624	500	1,211	500
Alarm Permit Fee Initial permit fee (2 years) at no charge; Permit Renewal Fee \$15 (to be renewed every two years); Permit Reinstatement Fee \$15. Per Resolution No. 2010-6162-R & Ordinance No. 2001-2765	21,980	15,000	2,392	20,000
TOTAL LICENSES AND PERMITS	\$ 613,187	\$ 593,570	\$ 890,368	\$ 707,500
Federal Grants	\$ 16,595	\$ 5,237	\$ 10,687	\$ -
State Grants Grant Funding for Replacement of 2008 International/Hood Brush Truck (Asset # 12578) - \$30,000 Grant Funding for Replacement of 2007 Freightliner/G&H Roll-Off Truck (Asset # 12386) - \$30,000	7,800	35,025	35,025	60,000
Traffic Signal Reimbursement Reimbursement from State for traffic signal maintenance	8,352	8,352	8,352	8,352
Civil Preparedness - Federal Grant A partial reimbursement for the Emergency Management Coordinator and Office Assistant II salary & benefits - *Restricted*	39,076	39,988	39,988	39,988
TOTAL INTERGOVERNMENTAL REVENUES	\$ 71,824	\$ 88,602	\$ 94,052	\$ 108,340

REVENUE TOTALS: General Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Vital Statistics	\$ 117,849	\$ 110,000	\$ 119,764	\$ 115,000
Fee for issuance of Birth and Death Certificates				
Vital Statistics Preservation	6,564	-	6,773	-
\$1.00 fee for all Birth and Death Certificates issued by the City of Temple for the preservation of vital statistics records maintained by the Registrar - *Restricted*				
Envelope/Misc. Sales	434	-	19	-
Subdivision Fees	18,465	15,000	18,949	15,000
Fees for zoning and platting				
UR Bond Admin Costs	28,470	33,856	33,856	34,885
50% of Senior Accountant salary & benefits from Capital Improvement Projects Fund - \$34,885				
W&S - Reimbursements	102,260	102,260	102,260	102,260
Dispatch services - \$65,000				
Maintenance & Janitorial Services - \$12,260				
Mowing contract - \$25,000				
I.T. Services/Water-Wastewater	363,488	364,934	364,934	407,422
Fee for Information Technology services and processing. Based on the amount of hardware, software and services provided for utility services.				
W&S Contractual	3,134,696	3,179,306	3,179,306	3,402,983
Fee based on 10% of Water & Sewer Fund gross budgeted revenues (FY 2017 - \$34,029,828). Fee covers administrative, legal, engineering, inspections and other services provided by General Fund departments to the Utility Fund				
Over/Under Account	(339)	-	560	-
TOTAL CHARGES FOR SERVICES - GENERAL GOVT.	\$ 3,771,887	\$ 3,805,356	\$ 3,826,421	\$ 4,077,550
Police Overtime	\$ 810,092	\$ 829,483	\$ 783,154	\$ 133,600
TISD security and events - OT with benefits - \$54,500				
Juvenile Block Grant from Bell County - \$9,600				
Temple Mall - \$42,000				
Temple Lake Park - \$27,500				
Police Revenue	718,054	574,645	773,699	709,447
FY 2017 TISD SRO Deployment Agreement - \$379,667				
FY 2017 TISD SRO Vehicle Mileage - \$12,000				
FY 2017 BISS SRO Deployment Agreement - \$106,813				
FY 2017 BISS SRO Vehicle Usage - \$6,400				
FY 2017 BISS SRO Training - \$1,750				
James Construction Vehicle Charges for Expense Reimbursements - \$69,257				
James Construction Vehicle Charges for One-Time Capital - \$133,560				

REVENUE TOTALS: General Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Police Reports Fee collected for providing copies of accident reports	15,613	15,000	11,187	12,000
Police Donations/Gifts	615	2,435	3,035	-
Dare Donations - Unrestricted	1,465	1,500	1,536	-
Firing Range - Rental Fee	1,380	750	1,540	750
OCU State Seized Funds	25,330	-	33,058	-
OCU Federal Seized Funds	4,481	-	-	-
OCU State Sale of Assets	25,237	-	26,932	-
Blue Santa Donations	-	4,359	4,409	-
County Fire Service Contribution from Bell County for fire services in County	4,630	4,136	4,136	3,500
Fire Donations/Gifts	24,510	7,001	7,101	-
Fire Department Revenue Miscellaneous revenue	10,248	1,000	2,875	1,000
Fire Training Revenue New Hire Full Training Academy - 8 students @ \$3,624 New Hire Fire Only Training Academy - 10 students @ \$2,574	-	75,000	24,070	54,732
TOTAL CHARGES FOR SERVICES - PUBLIC SAFETY	\$ 1,641,654	\$ 1,515,309	\$ 1,676,732	\$ 915,029
Engineering Income	\$ 20	\$ -	\$ 40	\$ -
CNG Sales	1,452	1,500	637	500
Federal Motor Fuel Excise Tax Credit	59,413	-	60,934	60,000
W&S Street Repair Reimbursement from Water & Wastewater Fund for repair of street cuts made to install or repair water and sewer lines and meters	62,195	25,000	104,468	50,000
Fleet Service Charges Reimbursement from the Water & Wastewater Fund for the maintenance and repair of vehicles	73,893	70,000	88,854	70,000
TOTAL CHARGES FOR SERVICES - PUBLIC WORKS	\$ 196,973	\$ 96,500	\$ 254,933	\$ 180,500

REVENUE TOTALS: General Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Solid Waste - Residential Based on a rate of \$17.45 for a 90-gallon plastic cart with 2 pickups per week plus \$5.50 for each additional cart (Resolution 2016-8260-R)	\$ 4,156,062	\$ 4,231,000	\$ 4,292,108	\$ 4,645,620
Solid Waste - Residential Recycling Revenue from the sale of recyclables collected by the Curbside Recycling Program	13,536	12,000	12,674	-
Solid Waste - Commercial - Plastic Based on a commercial rate for 90 and 300 gallon plastic containers with 1 pickup per week \$41.80; 2 pickups per week \$71.00; \$9.00 reload fee	474,596	494,524	492,950	499,469
Solid Waste - Commercial - Sideload Based on a commercial rate for 2, 3 & 4 cubic yard sideload metal containers - ranging from 1 pickup per week - \$54.90 to 6 pickups per week - \$372.20 and \$11.60 - \$21.50 reload fee, depending on the size of container and number of pickups	370,798	386,386	385,354	390,250
Solid Waste - Commercial - Frontload Based on a commercial rate for 2, 3, 4, 6 & 8 cubic yard frontload metal containers - ranging from 1 pickup per week - \$54.90 to 6 pickups per week - \$558.30 and \$11.60 - \$35.60 reload fee, depending on the size of container and number of pickups	2,100,333	2,194,672	2,238,360	2,240,000
Solid Waste - Rolloff Based on a commercial rate for 20, 30 and 40 cubic yard commercial and industrial containers. Pick up as directed by customer - \$123.00 haul charge plus 1.05 X City of Temple Landfill charge plus initial delivery fee plus container rental of \$92.00 to \$113.00 per month, depending on size	2,050,193	1,990,000	2,133,103	1,990,000
Solid Waste - Recycling Fees for collection of cardboard in metal sideload and frontload containers	88,423	88,414	93,162	88,000
Solid Waste - Special Pickup Based on commercial rates for special collection, at customer's request, price varies depending on items to be collected	32,396	25,000	28,462	25,000
Solid Waste - Other Recycling Revenue from the sale of cardboard collected from commercial customers and from the sale of recyclable materials collected at the citizen's drop-off centers	40,198	40,000	44,900	40,000
Solid Waste - Other Charges One-time charges paid by customers for container locking devices and container damage caused by customer	5,450	-	550	-

REVENUE TOTALS: General Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Waste Management Contract Annual lease payment, payable in advance in twelve equal monthly installments	659,587	679,000	659,587	660,000
Waste Management Surcharge Surcharge for each ton of solid waste disposed of at the landfill in any contract year regardless of the source or point of origin of the waste. Surcharge calculated as follows: \$2.78/ton up to 200,000 tons \$3.46/ton over 200,001	1,311,616	1,150,000	1,234,243	1,175,000
Waste Management - Other Revenue to be received upon issuance of landfill permit	-	-	-	250,000
TOTAL CHARGES FOR SERVICES - SOLID WASTE	\$ 11,303,186	\$ 11,290,996	\$ 11,615,453	\$ 12,003,339
Library Fines Fee charged for over due books	\$ 26,690	\$ 20,000	\$ 27,195	\$ 22,000
Lost Books Fee for replacement of lost books	5,428	5,871	6,354	4,000
User Fees/Parks Dept. Temple Youth Sports League Player Fees	10,406	14,000	10,558	11,000
Football Entry Fees Entry Fees/Player Fees received for Flag Football Leagues	7,717	9,500	3,000	7,500
Softball Entry Fees Softball League Fees - City sponsored	62,141	68,000	48,192	62,000
Volleyball Entry Fees Volleyball League Fees - City sponsored	15,936	14,500	13,201	14,500
Basketball Entry Fees Basketball League Fees - City sponsored	15,664	15,000	17,821	15,000
Soccer Entry Fees Soccer League Fees - City sponsored	8,724	7,800	8,301	7,000
Swimming Pool Fees Revenue generated by Walker and Clark Pools	48,870	40,000	37,000	43,000
Sponsors - Temple Bloomin' Festival Revenue generated by sponsorships for Temple Bloomin' Festival	-	28,000	11,500	28,000
Tickets - Temple Bloomin' Festival Revenue generated from ticket sales for Temple Bloomin' Festival	-	106,900	84,903	115,000
Alcoholic Beverage (Beer) - Temple Bloomin' Festival Revenue generated from beer sales for Temple Bloomin' Festival	-	38,500	35,223	45,000

REVENUE TOTALS: General Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Non-Alcoholic Beverage - Temple Bloomin' Festival Revenue generated from non-alcoholic beverage sales for Temple Bloomin' Festival	-	11,500	1,441	2,000
Vendors - Temple Bloomin' Festival Revenue generated by vendors for Temple Bloomin' Festival	-	11,000	16,805	11,000
Merchandise Sales - Temple Bloomin' Festival Revenue generated from merchandise sales at Temple Bloomin' Festival	-	590	-	7,500
Carnival - Temple Bloomin' Festival Revenue generated by carnival for Temple Bloomin' Festival	-	15,000	16,661	15,000
Corporate Games Annual community corporate games	26,643	25,515	25,000	25,000
Mayor's Fitness Council Sponsorship and fees for Mayor's Fitness Council	10,345	10,000	10,380	10,000
Snack & Beverage Sales Sales of snacks and non-alcoholic beverages at Wilson Park Recreation Center	-	-	-	-
Facility Rental/P&R Rental fee for various park facilities such as Gober Party House, Jeff Hamilton Center, Martin Recreation Center, Wilson Park Recreation Center, Athletic Fields, and Park Pavilions	91,764	80,000	85,939	68,000
Merchandise Sales Softball sales	4,674	4,000	3,604	4,000
Recreation Membership Fees Membership fees from Wilson Park, Sammons Senior Center and Clarence Martin Recreation Centers	24,993	24,000	20,312	10,000
Donations/Parks & Rec. Sponsorships for the following events: 4th of July Hot Summer Sounds Other events	51,753	72,800	77,271	45,000
Special Events/Classes Adult Athletics - \$96,000 Youth Athletics - \$10,000 After School - \$440,000 Summer Camp - \$252,000 Contests/Races - \$55,000 (Turkey Trot, Jingle Bun Run, and Resolution Run) Sammons - \$45,500 Special Events - \$3,500 Wilson Classes - \$5,000	823,989	841,423	834,000	907,000

REVENUE TOTALS: General Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Summit Rec - Memberships Annual Membership Fees range from \$107 - \$562 6-Month Membership Fees range from \$97 - \$335 Monthly Membership Fees range from \$23 - \$75 Fee ranges include adults, couples, seniors, families, youth, residents and non-residents. Summit receives 20% of the Combination Golf and Fitness Membership Fees	436,572	430,000	328,367	424,000
Summit Rec - Facility Rental Renting facility for events; Daily Court Fees; Climbing Wall Fees	8,104	8,000	7,604	6,000
Summit Rec - Classes Aerobic lessons and training fees	34,080	34,000	27,000	28,000
Equipment Rental Rental of equipment	-	500	-	-
Summit Rec - Store Sales Sale of recreational supplies, clothes and equipment	570	800	1,014	500
Summit Concession Sales	6,909	5,700	3,812	6,000
Reinvestment Zone No. 1 Reimbursements Reimbursement for mowing in Reinvestment Zone No. 1 - \$229,041 Downtown Transformation Team - \$405,528	240,898	630,500	630,500	634,569
Lion's Junction Water Park - Admission	203,377	175,000	286,000	240,000
Lion's Junction Water Park - Facility Rental	24,533	25,000	28,600	27,000
Lion's Junction Water Park - Lion's Store Sales	1,893	2,100	1,627	2,000
Lion's Junction Water Park - Food & Beverage Sales	88,626	65,000	100,592	90,000
Lion's Junction Water Park - Junction Memberships	31,028	26,500	59,181	40,000
Lion's Locker Rentals	1,074	700	1,192	750
Lion's Catering Fee	483	500	50	500
Lion's Advertising Sales	775	-	775	-
Indoor Pool Rental	10,190	11,500	11,735	11,500
Indoor Pool Classes/Fees	81,140	80,000	89,142	80,000

REVENUE TOTALS: General Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Green Fees	205,193	270,000	185,966	250,000
Golf Tournaments	39,845	40,000	30,580	40,000
Golf Cart Fees	210,803	267,000	192,165	267,000
Golf Pro Shop Sales	83,665	85,000	72,400	80,000
Golf Driving Range	33,843	45,000	39,944	40,000
Golf Lessons Fees for golf lessons and Junior Golf Academy	12,753	15,000	8,310	12,000
Other Golf Revenue	325	-	645	-
Golf Food Sales	73,797	88,000	60,323	70,000
Golf Non-Alcoholic Beverages	16,377	25,000	13,653	20,000
Golf Alcoholic Beverages	40,772	45,000	37,193	40,000
Junior Golf Program Donations Junior Golf Academy Sponsorships and Donations	11,585	4,500	8,687	4,500
Golf Memberships Golf Only Annual Membership fees range from \$610 - \$735 for one Adult Pass, with added fees for each additional pass. Driving Range Annual Membership fees are \$250 for current golf members and \$300 for non-golf members. Golf and Fitness Annual Membership fees range from \$775 - \$1,050 with the Golf Course receiving 80% of the revenue.	60,951	72,000	52,303	50,000
TOTAL CHARGES FOR SERVICES - CULTURE & REC	\$ 3,195,894	\$ 3,916,199	\$ 3,674,021	\$ 3,942,819
AV Gas Sales	\$ 301,825	\$ 315,000	\$ 264,440	\$ 271,000
Oil	10,805	10,000	14,174	10,000
Jet Fuel Sales	1,854,606	2,281,983	2,193,134	1,989,000
Discount on AV Gas Sales Varies depending on fuel sales	(11,929)	(7,000)	(15,593)	(8,500)
Discount Jet Sales Varies depending on fuel sales	(390,322)	(320,000)	(729,716)	(600,000)

REVENUE TOTALS: General Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Ramp and Tie Down \$4.00 fee per night without fuel purchase or \$25.00 per month. Average \$3,300 per month UH-1 Helicopter Program	1,510	-	1,935	-
Warehouse/Hangar Rent Rental of storage hangars varies from \$90 - \$140 Hangar rental varies from \$185 - \$250 per month	151,758	153,000	167,780	194,760
Fire Land Lease	12,458	12,458	12,458	12,458
Private Hangar Rent Rental of private hangars	82,869	80,000	85,798	80,000
FMS Hangar Complex - Rent AMCOM Airport Hangar - lease DACA63-5-06-0210 - termed 03/31/16	245,827	600,808	177,409	325,000
AC Service Operators Rental of Main./Avionics Shop & Flight School	24,600	25,200	25,200	27,360
Over/Under	-	-	81	-
Misc Airport Revenue	10,957	-	(6)	-
TOTAL CHARGES FOR SERVICES - AIRPORT	\$ 2,294,963	\$ 3,151,449	\$ 2,197,094	\$ 2,301,078
Traffic & Criminal Fines Fines from Traffic Tickets, Traffic Warrants and Class C Misdemeanors such as simple assault, public intoxication, affray and dogs running at large	\$ 1,307,308	\$ 1,325,000	\$ 1,369,045	\$ 1,325,000
Commercial Vehicle Enforcement	17,857	-	29,761	10,000
Dismissal Fee \$10.00 Dismissal Fee on Driver's License, Motor Vehicle Inspection (MVI) and Motor Vehicle Registration (MVR)	23,690	22,000	19,800	18,000
Child Safety Fees - Bell County County fee collected when paying registration - \$1.50 per vehicle - City receives a portion *RESTRICTED* Covers funding for the cost of the Community Education Specialist position at \$57,672, which includes \$41,627 for salary & benefits and \$16,045 for operations & maintenance cost.	84,286	71,288	71,288	57,672
False Alarm Violations False Alarm Service Fees: Residential Fines for false alarm calls range from \$25 -\$50 and Commercial Fines range from \$50 - \$100 based on the number of false alarms in a rolling 12 month period. Per Resolution No. 2010-6162-R Ordinance No. 2001-2765.	41,695	32,000	37,360	32,000

REVENUE TOTALS: General Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Animal Shelter Fees collected at the Animal Shelter to recover a portion of the fees associated with the adoption and pickup of stray animals	51,514	42,000	54,783	45,000
Parking Fines Fines for all non-moving violations except for parking in fire lanes	8,405	6,000	2,800	3,000
Jury Fee \$3.00 Jury Empanelment Fee, imposed upon jury convictions only	224	-	210	-
Judicial Efficiency - Local \$25 collected for paying any part of a fine 31 days after conviction (\$12.50 State, \$10 Local, \$2.50 Judicial Efficiency) *RESTRICTED*	5,128	-	5,319	-
Technology Fee \$4.00 fee on all fines except parking *RESTRICTED* Scanners - \$2,700 Wireless Keyboards - \$220 Laser Jet Printers - \$1,050	53,280	40,097	54,670	3,970
Security Fee \$3.00 fee from defendants convicted of a misdemeanor offense for a Municipal Court Building Security Fee *RESTRICTED*	39,739	1,896	40,923	950
Judicial Support Fund \$4.00 fee on all fines except parking *RESTRICTED* . 60¢ of each fee collected goes to the Municipality to promote the efficient operation of the Municipal Courts and the investigation, prosecution, and enforcement of offenses that are within the jurisdiction of the Courts. The remainder of the fees collected are remitted to the State Comptroller.	7,789	-	8,300	-
Juvenile Case Manager Fund \$5.00 fee on all fines except parking *RESTRICTED* 79.56% Juvenile Case Manager I Salary/Benefits - \$69,774 (two positions)	64,085	90,525	69,014	69,774
Misc. Court Fees	1,121	-	150	-
Municipal Court O/U	(226)	-	65	-
Defensive Driving \$10.00 Administrative Processing Fee for Defensive Driving	40,419	40,000	45,858	40,000
Warrant Fees \$50.00 fee collected from all arrested individuals	108,901	95,000	96,384	95,000

REVENUE TOTALS: General Fund
FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Written Notice Fee \$5.00 for issuing a written notice to appear in court when service is performed by a peace officer	66,539	70,000	68,416	65,000
Child Safety Court Costs \$25.00 fee collected on all school zone violations	11,377	12,000	14,420	12,000
Traffic Costs \$3.00 fee collected on all transportation code moving violations	32,860	32,000	33,248	30,000
State Service Fee 10% Administration Fee on all fines collected and remitted to the State	76,395	75,000	80,223	75,000
Credit Card Merchant Charges Recovery of Visa/MasterCard monthly merchant charges as paid by the customer	32,246	32,000	37,564	32,000
Expunction Fee	161	-	100	-
Truancy Prevention (TPDF)	11,883	6,000	12,782	9,000
TOTAL FINES AND FEES	\$ 2,086,676	\$ 1,992,806	\$ 2,152,483	\$ 1,923,366
Interest Income Projected interest earnings assuming a rate of 0.40%	\$ 110,032	\$ 95,000	\$ 162,090	\$ 128,000
Building Rental/Public Service Fee charged for the rental of the Public Services Building. Tenant is CTCOG and Bell County Help Center. Rent is based on square footage.	153,458	154,069	152,603	123,076
City Leases Bell County Public Health District (contract thru 12/31/2021) - \$36,000 Social Security Building (contract thru 06/07/2017) - \$65,971 Scott & White EMS Services (contract thru 08/31/2017) - \$90,000 NeighborWorks - \$601 Farm Leases - \$5,422	218,228	199,533	206,918	197,994
Sale of Scrap	1,241	2,500	407	1,200
Sale of Land	29,262	10,000	1,372	5,000
Sale of Assets Disposal of retired City assets Garbage Collection Vehicle, 2012 International/Heil, asset # 13383 - \$18,000	68,952	84,000	119,788	18,000

REVENUE TOTALS: General Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Insurance Claims Insurance claims collected by City	177,665	112,105	232,918	50,000
Pay in Lieu of Taxes Payment in lieu of taxes paid by the Temple Housing Authority	14,548	14,548	15,195	15,195
Other Revenues This is for all revenues that cannot be classified in any other revenue account	130,710	231,248	80,458	70,000
Insufficient Checks \$25.00 fee collected for insufficient checks.	5,045	5,000	3,200	4,500
Street Use License/Abandonment	2,100	1,200	1,100	1,500
Donations/Gifts	12,541	1,565	9,000	-
Library Reimbursements Coffee for sale to public - \$200	438	400	250	200
Demolition Revenue This is the actual costs billed/collected on buildings that are demolished by the City. A lien is filed with the County for all unpaid demolitions.	7,034	1,500	5,505	1,500
Lot Cutting Fee is to recover costs for mowing grassy lots by the City. A lien is filed with the County for all unpaid lot cuttings	27,520	12,000	15,000	12,000
Claims Due City	962	-	700	-
Tobacco Surcharge \$40 monthly fee assessed to employees for use of tobacco products.	-	-	40	-
Misc. Reimbursements	46,120	-	280,000	-
Library - Building Rental Lease of 8,062 square feet - 6 individual suites	90,664	85,580	97,332	91,742
TOTAL INTEREST AND OTHER	\$ 1,096,521	\$ 1,010,248	\$ 1,383,876	\$ 719,907
Transfer In	\$ 14,824	\$ -	\$ -	\$ -
TOTAL OTHER FINANCING SOURCES (TRANSFERS)	\$ 14,824	\$ -	\$ -	\$ -
REVENUE TOTAL - GENERAL FUND	\$ 67,126,494	\$ 67,467,704	\$ 68,281,492	\$ 67,491,178

Airport

Division Description: The Airport is a safe, efficient aviation facility capable of meeting the business transportation needs of the region and supporting economic growth in Temple. The Airport team provides professional service for the corporate, medical, military and general aviation pilot 7 days a week from 5 a.m. to 10 p.m. The Airport maintains approximately 298,000 square feet of facilities, 2 runways, 6 taxiways, 1 large aircraft parking apron and fuel farm consisting of three 12,000 and four 1,000 gallon tanks on approximately 1,034 acres. \$2.0 projected revenue from fuel sales and rentals.

FY 2016 Accomplishments:

- 1 Completed \$3.2 construction of additional parking, entrance and security facility for the NW area; upgraded fuel farm & installed self serve fuel system

- 2 Completed the Airport Master Plan

- 3 Facilitated the construction of a large business hangar

- 4 Managed the implementation, planning & safety of the 14th annual Central Texas Air Show May 6-8

FY 2017 Action Items:

- 1 Secure \$100,000 TxDOT RAMP Grant plus RZ funding to expand maintenance facility to improve operations & efficiency 

- 2 Market vacant AMCOM hangars and negotiate lease to maintain revenue stream 

- 3 Implement Total FBO...a user friendly web based aviation system to support all aviation services on the Airport! 

- 4 Implement succession & staff development plan for future success of the Airport. Airport leadership averages 28 years of service 

Core Performance Indicators:

Jet Fuel Gallons Sold

	% Change	Gallons
FY 2017	 -13.3%	455,000
FY 2016	 19.8%	524,762
FY 2015	 -3.4%	438,059
FY 2014	 -2.5%	453,546

Avgas Gallons Sold

	% Change	Gallons
FY 2017	 -11.5%	60,000
FY 2016	 6.0%	67,767
FY 2015	 4.2%	63,933
FY 2014	 2.4%	61,378

Compliance with Federal & State Regulations

	# of Findings of Non-Compliance
FY 2017	0
FY 2016	0
FY 2015	0
FY 2014	0

FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 280,053	2.80
Subtotal	\$ 280,053	2.80
P Fixed Based Operations (FBO):		
A Specialized Training	\$ 21,136	0.24
A Customer Marketing & Service	194,950	2.28
A Quality Control Inspections	90,693	1.48
A Fuel, Oil & Prist Inventory	1,247,353	1.36
Subtotal	\$ 1,554,132	5.36
P Maintenance:		
A Specialized Training	\$ 9,672	0.15
A Vehicle / Equip Repair & Maintenance	55,443	0.52
A Buildings and Grounds	230,881	2.33
Subtotal	\$ 295,996	3.00
P Aircraft Rescue and Firefighting:		
A Aircraft Rescue and Firefighting (ARFF)	\$ 107,690	1.46
Subtotal	\$ 107,690	1.46
P Airport Operations:		
A Specialized Training	\$ 3,920	0.03
A Environmental Protection	10,754	0.08
A Airfield Inspections	44,687	0.65
Subtotal	\$ 59,361	0.76
TOTAL DIVISION	\$ 2,297,232	13.38

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 776,763	\$ 865,993	\$ 845,382	\$ 816,731
Supplies	53,261	66,700	60,537	61,050
Capital < \$5,000	33,871	21,768	19,757	13,270
Repair & Maintenance	92,708	124,897	113,357	99,000
Other Services	33,623	34,810	31,594	35,270
Contracted Services	92,772	112,974	102,535	112,111
Cost of Goods Sold	1,263,988	1,758,282	1,595,817	1,159,800
Capital	57,692	9,867	9,867	-
TOTAL EXPENDITURES	\$ 2,404,678	\$ 2,995,291	\$ 2,778,845	\$ 2,297,232

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Airport Director	1.00	1.00	1.00	1.00
Operations Manager - Airport ^{2,3}	1.00	1.00	1.00	1.00
Administrative Assistant I ^{1,4,5}	-	-	1.00	-
Customer Service Rep II ^{1,4}	1.00	1.00	-	-
Airport Services Coordinator ⁴	-	-	1.00	1.00
Operations Specialist I ²	6.00	-	-	-
ARFF Specialist I ²	-	5.00	5.00	5.00
Operations Specialist II ²	1.00	-	-	-
ARFF Supervisor ²	-	1.00	1.00	1.00
PT ARFF Coordinator ²	0.88	-	-	-
PT ARFF Specialist I ²	-	0.88	0.88	0.88
Maintenance Specialist ²	1.00	-	-	-
Operations Supervisor ²	-	1.00	1.00	1.00
Maintenance Technician - Airport ²	2.00	-	-	-
Operations Specialist ²	-	2.00	2.00	2.00
PT Operations Specialist II ²	0.50	-	-	-
PT Operations Specialist ²	-	0.50	0.50	0.50
TOTAL STAFFING	14.38	13.38	14.38	13.38

¹ - In FY 2014, the Administrative Assistant I position was eliminated and a Customer Service Rep II position was added.

² - In FY 2015, the Operations Specialist I positions were reclassified to the ARFF Specialist I positions and one position was eliminated. The Operations Manager was retitled to Assistant Airport Director. The Operations Specialist II position was reclassified to ARFF Supervisor. The ARFF Coordinator (part-time) position was reclassified to ARFF Specialist I (part-time). The Maintenance Specialist position was retitled Operations Supervisor. The Maintenance Technician positions was retitled Operations Specialists. The Operations Specialist II (part-time) was reclassified to an Operations Specialist (part-time) position.

STAFFING (continued)

³ - During FY 2015, the Operations Manager - Airport Position was reinstated and the Assistant Airport Director position was eliminated.

⁴ - In FY 2016, an Administrative Assistant I position was added but frozen. In addition, a Customer Service Rep II position was reclassified to Airport Services Coordinator.

⁵ - In FY 2017, Administrative Assistant I position will be eliminated. Weather Certification add pay will also be eliminated.

General Government

City Council

City Manager

City Secretary

Economic Development

Facility Services

Finance

Fleet Services

General Services

Human Resources

Information Technology Services

Inspections/Permits

Legal

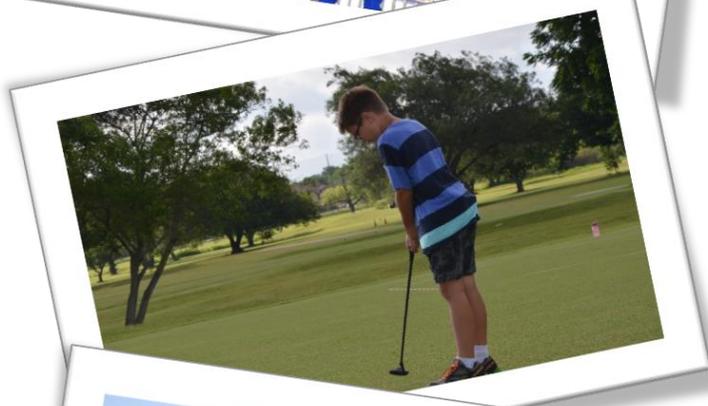
Planning

Purchasing

Social Security Building

Special Services

Division Description: The Mayor and Council members formulate public policy to address community needs and assure responsible development in the City. Council is responsible for appointing the City Manager, City Attorney, Finance Director, City Secretary, Municipal Court Judge and various citizen boards and commissions. Major activities of the City Council are to adopt the annual budget, establish a strategic plan for the City, review and adopt all ordinances and resolutions, and approve purchases/contracts as prescribed by the City Charter and State Law.



	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 75,278	5.00
Subtotal	\$ 75,278	5.00
P City Council:		
A Policy Development	\$ 18,500	-
A Community Awareness & Engagement	25,915	-
A Legislative Initiatives	66,000	-
Subtotal	\$ 110,415	-
TOTAL DIVISION	\$ 185,693	5.00

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 5,972	\$ 26,900	\$ 26,260	\$ 26,374
Supplies	5,692	5,400	4,901	5,400
Capital < \$5,000	520	260	236	260
Other Services	52,436	66,625	60,469	54,725
Contracted Services	97,228	110,025	99,859	98,934
TOTAL EXPENDITURES	\$ 161,848	\$ 209,210	\$ 191,724	\$ 185,693

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Mayor	1.00	1.00	1.00	1.00
Mayor Pro Tem	1.00	1.00	1.00	1.00
Council Member	3.00	3.00	3.00	3.00
TOTAL STAFFING	5.00	5.00	5.00	5.00

Division Description: The City Manager serves as the Chief Executive Officer of the City. The City Manager and staff implement City Council policy decisions and facilitate the coordinated responses of all City departments to daily government activities. The City Manager provides strategic advice to the Council on the long-term directions of the City. This department also includes the City's Communications Division.

FY 2016 Accomplishments:

- 1 Facilitated the preparation of the annual budget and capital program

- 2 Provided management for the City's operating departments and various City initiatives including the Transportation Capital Improvement Program, Utility Capital Program, and Downtown and East Temple Redevelopment

FY 2017 Action Items:

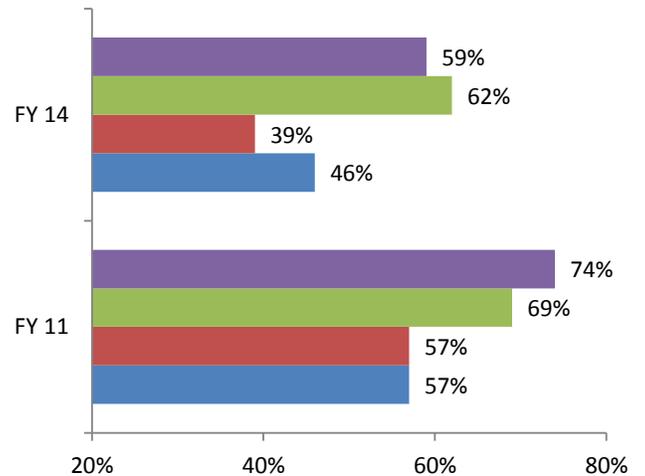
- 1 Facilitate the preparation of the annual budget and capital program

- 2 Provide management for the City's operating departments and various City initiatives including the Transportation Capital Improvement Program, Utility Capital Program, and Downtown and East Temple Redevelopment

Core Performance Indicators:

Citizen Satisfaction

% of survey respondents who rate the following good or excellent:



- The overall quality of life in Temple
- The quality of services provided by the City of Temple
- The value of services for taxes paid
- The overall direction Temple is taking

FY 11 & 14 = Actual

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 455,791	2.00
Subtotal	\$ 455,791	2.00
P City Management:		
A General City Management	\$ 98,096	1.38
A Special Project Management	46,039	0.30
A Legislative Initiatives	3,253	0.05
A City Council Support	27,022	0.42
Subtotal	\$ 174,410	2.15
P Communications:		
A Organization Communications	\$ 28,131	0.33
A Community Awareness & Engagement	99,849	1.25
A Promotion/Marketing	29,368	0.27
Subtotal	\$ 157,348	1.85
P Transformation Temple:		
Transformation Temple	\$ 395,136	3.00
Subtotal	\$ 395,136	3.00
TOTAL DIVISION	\$ 1,182,685	9.00

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 475,572	\$ 607,089	\$ 592,640	\$ 826,739
Supplies	13,556	43,252	39,256	61,550
Capital < \$5,000	18,275	32,860	29,824	1,380
Repair & Maintenance	168	-	-	400
Other Services	20,076	36,643	33,257	51,545
Contracted Services	6,175	245,560	222,870	241,071
Capital	43,345	63,163	38,915	-
TOTAL EXPENDITURES	\$ 577,167	\$ 1,028,567	\$ 956,762	\$ 1,182,685

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
City Manager	1.00	1.00	1.00	1.00
Assistant City Manager ^{1,4}	-	-	-	1.00
Director of Communications	1.00	1.00	1.00	1.00
Communications Specialist	1.00	1.00	1.00	1.00
Executive Assistant to the City Manager	1.00	1.00	1.00	1.00
Transformation Coordinator ⁴	-	-	-	1.00
Transformation Agent - Lead ^{2,3}	-	1.00	-	-
Transformation Agent ²	-	1.00	2.00	2.00
Administrative Assistant II ^{1,3}	-	-	1.00	1.00
TOTAL STAFFING	4.00	6.00	7.00	9.00

¹ - In FY 2014, the Assistant City Manager division was added and the Assistant City Manager and an Administrative Assistant II position were transferred from the City Manager's budget to the new division.

² - In FY 2015, the Transformation Agent - Lead and Transformation Agent positions were added.

³ - In FY 2016, an Administrative Assistant II position will be transferred from the General Services department. Mid-year - one Transformation Agent added and one Transformation Agent-Lead eliminated.

⁴ - In FY 2017, all programs and activities from Assistant City Manager's budget will be transferred to City Manager. This includes the Assistant City Manager position and the Transformation Coordinator position.

Division Description: The City Secretary's Office serves as a support office to the City Council and other City departments. The department is responsible for the publication of official legal notice requirements and for the posting of all official meeting notice requirements. The department serves as the central repository for all official municipal records, performs research and responds to requests for information from the City Council, staff and citizens, coordinates the update and publication of the City's Code of Ordinances, and issues various occupation related permits and licenses. The City Secretary's Office also coordinates the Council's boards and commissions appointment process and maintains the records relating to these appointments. The City Secretary serves as the elections administrator for all City elections, as the Vital Statistics Registrar registering all birth and death records within the City, and the Records Management Officer administering the records management program for the City.

FY 2016 Accomplishments:

- 1 Conducted a successful City Council election and TISD election
- 2 Continued implementation of imaging program for City's permanent records
- 3 Continued participation in Texas Municipal Clerks Certification Program

FY 2017 Action Items:

- 1 Continue implementation of imaging program for City's permanent records 
- 2 Continue participation in Texas Municipal Clerks Certification Program 
- 3 Revise protocol and office procedures for vital records program 
- 4 Conduct a successful City Council election for Council Districts 2 & 3 

Core Performance Indicators:

Permanent Records Digitally Imaged

	% Change	# of Pages
FY 2017	↓ -24.5%	10,000
FY 2016	↓ -0.8%	13,240
FY 2015	↑ 382.4%	13,349
FY 2014	↓ -43.2%	2,767

Compliance with Federal & State Election Laws

	# of Substantiated Complaints
FY 2017	0
FY 2016	0
FY 2015	0
FY 2014	0

Five-Star Local Registrar Vital Registration Award

	Award Received
FY 2017	✓
FY 2016	✓
FY 2015	✓
FY 2014	✓

FY14, 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 95,280	0.90
Subtotal	\$ 95,280	0.90
P Vital Statistics:		
Vital Statistics	\$ 78,616	1.45
Subtotal	\$ 78,616	1.45
P Elections:		
Elections	\$ 15,900	-
Subtotal	\$ 15,900	-
P Licenses/Permits:		
Licenses/Permits	\$ 18,877	0.40
Subtotal	\$ 18,877	0.40
P Records/Information:		
A Public Information Requests	\$ 92,641	1.55
A Records/Destruction/Preservation	36,403	0.90
Subtotal	\$ 129,044	2.45
P City Council/City Boards:		
A Meetings/Events	\$ 59,145	0.60
A Legal Notices	25,293	0.20
Subtotal	\$ 84,438	0.80
TOTAL DIVISION	\$ 422,155	6.00

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 269,571	\$ 365,456	\$ 354,858	\$ 354,173
Supplies	5,448	7,365	6,698	8,785
Capital < \$5,000	631	15,160	13,787	6,010
Repair & Maintenance	-	500	455	500
Other Services	28,711	32,551	29,602	30,676
Contracted Services	16,403	36,753	33,423	22,011
TOTAL EXPENDITURES	\$ 320,763	\$ 457,785	\$ 438,822	\$ 422,155

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
City Secretary	1.00	1.00	1.00	1.00
Deputy City Secretary	1.00	1.00	1.00	1.00
Records Specialist	2.00	2.00	2.00	2.00
Public Records Administrator ⁴	-	-	1.00	1.00
Administrative Assistant III ^{1,3}	-	1.00	1.00	1.00
Records Assistant ^{2,3}	0.63	-	-	-
TOTAL STAFFING	4.63	5.00	6.00	6.00

¹ - The Administrative Assistant III position is 50% funded with restricted revenue funds.

² - In FY 2015, the Records Assistant position was reclassified to full time. The position will be funded 50% with restricted revenues and 50% from the General Fund.

³ - During FY 2015, the Records Assistant position was reclassified to an Administrative Assistant III position.

⁴ - In FY 2016, a Public Records Administrator position was added.

Division Description: The Economic Development budget section was set up to reflect costs of the Temple Economic Development Corporation. Their purpose is to facilitate the growth and expansion of existing businesses in Temple and recruitment of new business to Temple. This creates job opportunities in manufacturing, industrial, biosciences, distribution, research and development, educational, and business sectors. The Temple Economic Development Corporation is funded by a 7.50% of the budgeted sales tax revenue for the City of Temple per contractual agreement.



	Expenditures	FTE
P Economic Development:		
Economic Development	\$ 2,187,072	-
Subtotal	\$ 2,187,072	-
TOTAL DIVISION	\$ 2,187,072	-

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Other Services	\$ 3,241,849	\$ 2,165,687	\$ 2,158,461	\$ 2,187,072
TOTAL EXPENDITURES	\$ 3,241,849	\$ 2,165,687	\$ 2,158,461	\$ 2,187,072

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-

Division Description: The Facility Services Division is responsible for the maintenance of city-owned facilities. Repairs include items such as HVAC, electrical, plumbing, small construction, preventative maintenance, working with contractors, etc. This division also has custodial services which is responsible for city-owned facilities. Tasks for this area includes sweeping, dusting, carpet shampooing, trash removal, etc.

FY 2016 Accomplishments:

- 1 New Work Order Maintenance Software is up and running

- 2 Completed ASHRAE Level II assessment of 5 buildings

- 3 Implemented Facility Management Plan

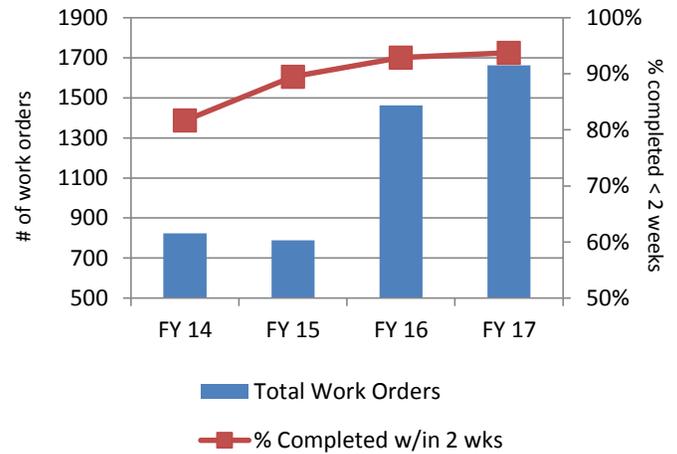
FY 2017 Action Items:

- 1 Implement a preventative maintenance program

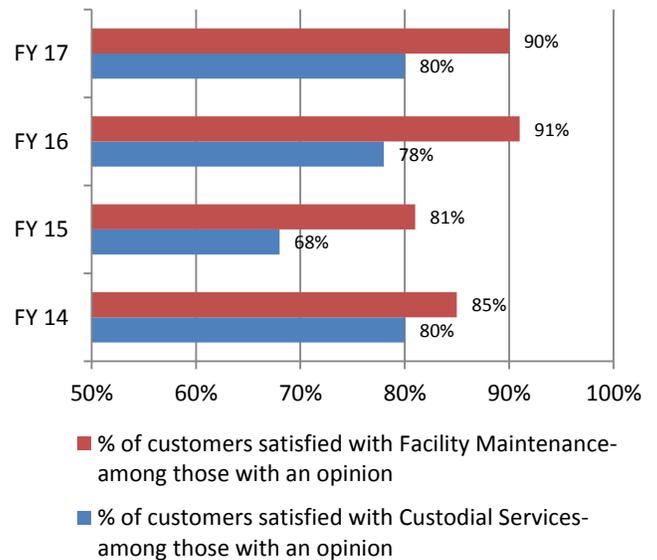


Core Performance Indicators:

Work Orders Completed Within 2 Weeks



Customer Satisfaction



FY14 & 15 & 16 = Actual; FY17 = Targeted

DEPARTMENT/DIVISION TOTALS: Facility Services FY 2017

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 170,075	-
Subtotal	\$ 170,075	-
P Custodial Services:		
A City	\$ 398,385	9.30
A Non-City	67,819	1.73
Subtotal	\$ 466,204	11.03
P Maintenance:		
A City	\$ 579,589	5.32
A Non-City	48,260	0.35
Subtotal	\$ 627,849	5.67
TOTAL DIVISION	\$ 1,264,128	16.70

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 553,896	\$ 691,601	\$ 671,545	\$ 694,031
Supplies	56,905	78,300	71,206	77,001
Capital < \$5,000	1,389	21,860	19,879	4,020
Repair & Maintenance	211,555	282,334	256,755	279,010
Other Services	5,973	16,907	15,375	2,900
Contracted Services	182,533	200,533	182,365	207,166
Capital	18,641	19,230	19,230	-
TOTAL EXPENDITURES	\$ 1,030,891	\$ 1,310,765	\$ 1,236,355	\$ 1,264,128

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Foreman - Facility Maintenance	1.00	1.00	1.00	1.00
Foreman - Custodial	1.00	1.00	1.00	1.00
City Electrician	1.00	1.00	1.00	1.00
Troubleshooter ⁴	-	-	1.00	1.00
Crew Leader ³	-	2.89	2.89	2.89
Building Maintenance Worker ^{1,2}	2.67	2.67	2.67	2.67
Facility Attendant/Custodian ^{1,3}	9.78	6.89	6.89	6.89
Administrative Assistant I ⁵	-	-	-	0.25
TOTAL STAFFING	15.45	15.45	16.45	16.70

¹ - A portion of the Maintenance Worker and the Facility Attendant/Custodian positions are budgeted in the Summit Fitness & Recreation Center and the Golf Course.

² - In FY 2014, a Building Maintenance Worker position was added.

³ - In FY 2015, three Facility Attendant/Custodian positions were reclassified to Crew Leader positions.

⁴ - In FY 2016, one Troubleshooter position was added.

⁵ - In FY 2017, one Administrative Assistant I will be added to General Services with 25% of costs charged to Facility Services.

Division Description: The Finance Department develops and implements the financial policies of the City and is responsible for the accounting records of all City funds. Financial services are provided to all City departments through accounts payable and receivable, payroll, fixed assets, inventory accounting, internal audit, grant and contract administration, treasury management, and preparation of the Comprehensive Annual Financial Report (CAFR). The Finance Department compiles timely financial reports in a format that effectively and efficiently communicates financial data to Council, citizens, bond holders and other interested users. The Finance Department is part of the development team of the City's Annual Budget and monitors budgetary compliance during the fiscal year. In addition, the Director of Finance directly supervises the Purchasing Department, Municipal Court and the Utility Business Office as part of the financial responsibilities of the City financial services.

FY 2016 Accomplishments:

- ① Facilitated the preparation of the annual budget and capital program

- ② Facilitated funding for various City initiatives including the Transportation Capital Improvement Program, Water & Sewer Capital Program, and Parks

- ③ Implement updates to the Civil Service Compensation Plan

FY 2017 Action Items:

- ① Facilitate the preparation of the annual budget and capital program

- ② Facilitate funding for various City initiatives including the Transportation Capital Improvement Program and Water & Sewer Capital Program

- ③ Prepare a Five-Year Fund Forecast for the General Fund and Other Major Operating Funds

- ④ Implement new budget management software for use beginning with the FY 2018 Budget

Core Performance Indicators:

Bond Ratings (Tax-Backed)	
S&P	
FY 2016	AA
FY 2015	AA
FY 2014	AA
FY 2013	AA

Financial Statements	
Unqualified Audit Opinion Received	
FY 2017	
FY 2016	
FY 2015	
FY 2014	

Distinguished Budget Presentation Award & Certificate of Achievement for Excellence in Financial Reporting		
	Budget Award Received	CAFR Award Received
FY 2017		
FY 2016		
FY 2015		
FY 2014		

FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 443,126	3.00
Subtotal	\$ 443,126	3.00
P Accounting:		
A Accounting & Reporting	\$ 89,212	1.15
A Accounts Payable	42,082	0.65
A Payroll	103,647	1.60
A Accounts Receivable	38,363	0.60
Subtotal	\$ 273,304	4.00
P Treasury:		
A Debt Management	\$ 34,067	0.35
A Cash & Investment Management	133,410	0.45
Subtotal	\$ 167,477	0.80
P Budget:		
A Annual Budget	\$ 95,948	1.00
A Capital Improvement Programs (CIP)	25,883	0.35
A Financial Monitoring/Evaluation	64,432	0.95
Subtotal	\$ 186,263	2.30
P Internal Audit:		
Internal Audit	\$ 25,427	0.30
Subtotal	\$ 25,427	0.30
P Grants:		
Grants	\$ 55,402	0.60
Subtotal	\$ 55,402	0.60
P Tax Collections:		
Tax Collections	\$ 357,084	-
Subtotal	\$ 357,084	-
TOTAL DIVISION	\$ 1,508,083	11.00

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 845,266	\$ 939,795	\$ 917,428	\$ 950,019
Supplies	16,992	21,895	19,872	22,570
Capital < \$5,000	23,252	4,727	4,290	1,420
Other Services	26,144	33,430	30,341	36,660
Contracted Services	428,385	484,551	439,778	497,414
TOTAL EXPENDITURES	\$ 1,340,039	\$ 1,484,398	\$ 1,411,710	\$ 1,508,083

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Director of Finance	1.00	1.00	1.00	1.00
Assistant Director of Finance	1.00	1.00	1.00	1.00
Treasury & Grants Manager	1.00	1.00	1.00	1.00
Budget Coordinator ¹	1.00	1.00	1.00	1.00
Financial Analyst ²	-	-	1.00	1.00
Senior Accountant ²	2.00	2.00	1.00	1.00
Accountant ¹	1.00	1.00	1.00	1.00
Accounting Specialist	1.00	1.00	1.00	1.00
Payroll Specialist	1.00	1.00	1.00	1.00
AP/AR Specialist	1.00	1.00	1.00	1.00
Administrative Assistant III	1.00	1.00	1.00	1.00
TOTAL STAFFING	11.00	11.00	11.00	11.00

¹ - During FY 2014, the Budget Coordinator position was created and an Accountant position was eliminated.

² - During FY 2016, the one Senior Account position was eliminated and a Financial Analyst position was added.

Division Description: The Public Works Fleet Services Division provides both management of day to day activities and long term goals to effectively provide fleet services support to all internal customers of the City, including support of internal Fleet Services staff. Staff develops and implements budget, manages fuel purchases and billings, oversees maintenance and repairs, internally audits inventory, and prepares and recommends parts bids. Staff provides scheduled maintenance as well as unscheduled repairs on all City vehicles and equipment. Division also includes record keeping for personnel, purchases, and vehicle repairs, filing them both electronically into Questys and manually. Vehicle/equipment acquisition and disposal is also performed.

FY 2016 Accomplishments:

- 1 Completed implementaion of new Fleet Management Software system

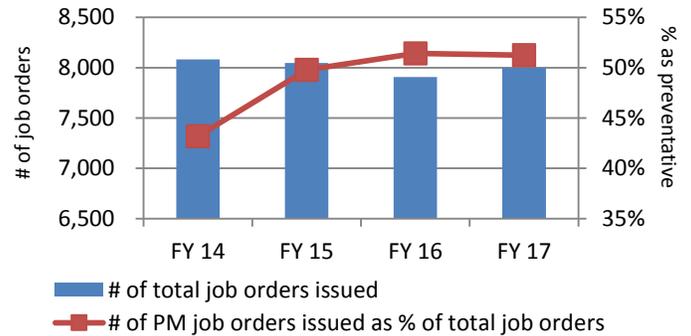
FY 2017 Action Items:

- 1 Complete Fleet ASE Blue Seal Certification



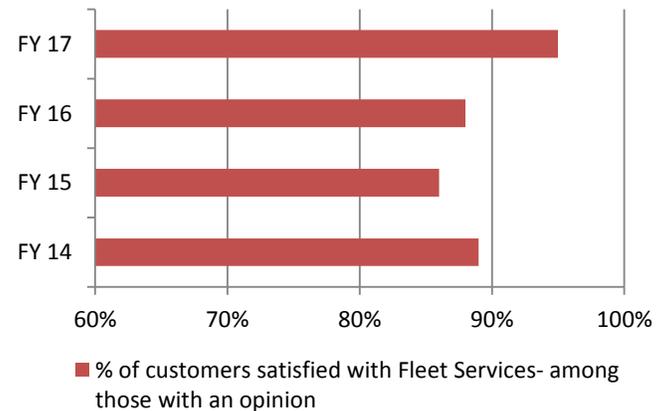
Core Performance Indicators:

Preventative Maintenance



	FY 14	FY 15	FY 16	FY 17
% of employees achieving "ASE Blue Seal Certification"	58.0%	67.0%	58.0%	75.0%
Return Repair Rate < 2.0%	0.57%	0.07%	0.25%	<2.0%
% of fleet availability	96.0%	95.9%	98.2%	98.0%

Customer Satisfaction



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Fleet Services:		
Fleet Services	\$ 1,051,155	19.00
Subtotal	<u>\$ 1,051,155</u>	<u>19.00</u>
TOTAL DIVISION	<u>\$ 1,051,155</u>	<u>19.00</u>

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 919,588	\$ 976,250	\$ 947,939	\$ 969,770
Supplies	17,813	30,861	28,065	27,631
Capital < \$5,000	6,819	8,100	7,366	5,800
Repair & Maintenance	9,766	12,950	11,777	14,550
Other Services	11,143	13,406	12,191	13,385
Contracted Services	14,988	17,515	15,928	20,019
TOTAL EXPENDITURES	\$ 980,117	\$ 1,059,082	\$ 1,023,266	\$ 1,051,155

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Fleet Services Director	1.00	1.00	1.00	1.00
Fleet Services Asst. Director	1.00	1.00	1.00	1.00
Fleet Services Foreman ¹	1.00	1.00	1.00	1.00
Lead Automotive Technician	2.00	2.00	2.00	2.00
Automotive Technician III	2.00	2.00	2.00	2.00
Automotive Technician II ²	6.00	6.00	6.00	7.00
Automotive Technician I	2.00	2.00	2.00	2.00
Inventory Specialist	2.00	2.00	2.00	2.00
Administrative Assistant I	1.00	1.00	1.00	1.00
TOTAL STAFFING	18.00	18.00	18.00	19.00

¹ - In FY 2014, a Fleet Services Foreman position was added for a succession plan. The Fleet Services Assistant Director position will be eliminated once the succession occurs.

² - In FY 2017, one Automotive Technician II will be added.

Division Description: The Department of General Services is composed of the five separate, but related offices: (1) Management Support, (2) Sustainability, (3) Grants, (4) Community Development and (5) Facility Services. The mission of the Department is to enable the City to strive for a sustainable future through improved management/operational practices, diverse and equitable community services, innovative and comfortable working environments and optimized use of external funding and community collaboration.

FY 2016 Accomplishments:

- 1 Develop a Performance Management program

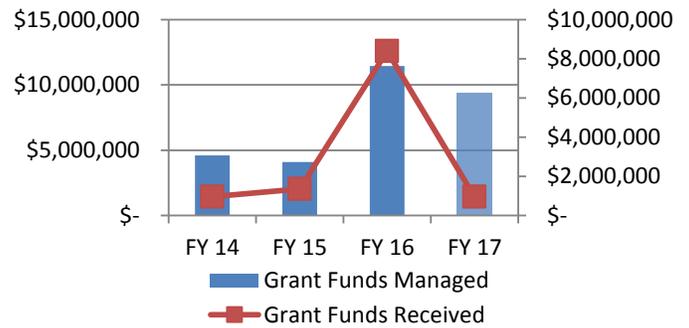
FY 2017 Action Items:

- 1 Implement a Performance Management program 
- 2 Implement an Energy Management Plan, involving Facility and Preventive Maintenance 
- 3 Implement a Sustainable Education Plan for the City and community 
- 4 Develop Water Conservation Incentive program 

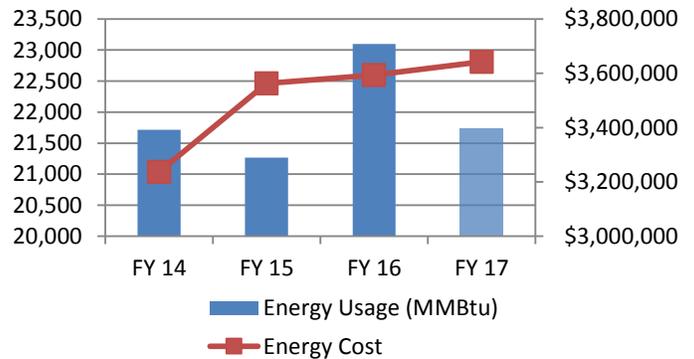
**See Community Development for more information

Core Performance Indicators:

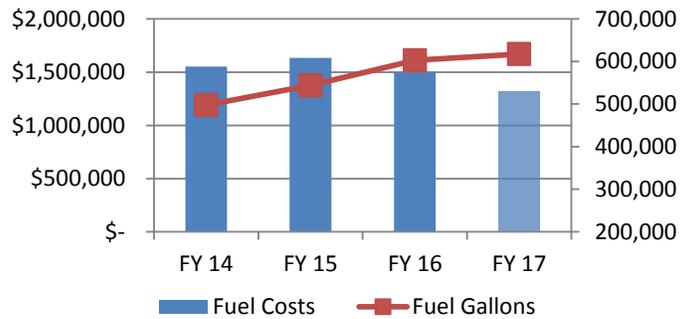
Grant Dollars Received



Energy Usage



Fuel Usage



FY14, 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 88,688	0.90
Subtotal	\$ 88,688	0.90
P Strategic Initiatives:		
Administration	\$ 22,586	0.35
Sustainability	26,936	0.35
Performance Management	33,000	0.55
Subtotal	\$ 82,522	1.25
P Grants:		
Grants	\$ 41,924	0.90
Subtotal	\$ 41,924	0.90
P Community Development:		
Community Development	\$ 7,356	0.10
Subtotal	\$ 7,356	0.10
TOTAL DIVISION	\$ 220,490	3.15

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 181,099	\$ 183,782	\$ 179,408	\$ 184,692
Supplies	1,396	1,950	1,770	2,550
Capital < \$5,000	833	15,243	13,835	3,185
Other Services	10,140	64,170	58,241	28,240
Contracted Services	1,682	21,978	19,947	1,823
Capital	8,965	21,035	21,035	-
TOTAL EXPENDITURES	\$ 204,115	\$ 308,158	\$ 294,235	\$ 220,490

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Director of Administrative Services ³	0.75	-	-	-
General Services Manager ³	-	0.85	1.00	1.00
Community Development Manager ^{5,6}	-	-	0.10	0.10
Sustainability & Grant Manager ⁴	1.00	-	-	-
Management Analyst ¹	1.00	1.00	1.00	1.00
Program Specialist	0.50	0.50	0.80	0.80
Administrative Assistant I ²	-	-	-	0.25
Administrative Assistant II ^{2,5}	1.00	1.00	-	-
TOTAL STAFFING	4.25	3.35	2.90	3.15

¹ - In FY 2014, a Management Analyst position was added.

² - During FY 2014, the Administrative Assistant I part time position was reclassified to an Administrative Assistant II full time position.

³ - In FY 2015, the Administrative Services division was retitled to General Services division. The Director of Administrative Services was retitled to General Services Manager and funded 100% in this division.

⁴ - During FY 2015, the Sustainability & Grant Manager position was eliminated.

⁵ - In FY 2016, a Community Development Manager was added and was funded 90% in the Federal/State Grant fund for CDBG Administration and 10% will be funded in General Services. The Program Specialist was funded 80% in the General Services department and 20% in the Federal/State Grant fund for CDBG Administration. The Administrative Assistant II position was transferred to the City Manager department. The General Services Manager was funded 100% in General Services.

⁶ - In FY 2017, the funding allocation to the Community Development Manager position will change and there will be an Administrative Assistant I position added. The Community Development Manager will be funded 90% in the Federal/State Grant fund, of which 16.31% is considered direct costs related to the implementation of the Home Improvement Program activity and 73.69% Administration. The remaining 10% of the Community Development Manager position will be funded in General Services. The Administrative Assistant I position will be funded 50% in the Federal/State Grant fund, of which 8.42% is considered direct costs related to the implementation of the Home Improvement Program activity and 41.58% Administration. The remaining 50% of the Administrative Assistant I position will be funded 25% in General Services and 25% in Facility Services.

Division Description: Human Resources provides services in support of management by promoting the concept that our employees are our most valuable resource. We do this by promoting and recruiting the best qualified people; recognizing and encouraging the value of diversity in the work place; providing a competitive salary and benefits package; developing the full potential of our work force by providing training and development for career enhancement; and establishing, administering and effectively communicating sound policies, rules and practices that treat employees with dignity and equality while maintaining compliance with employment and labor laws.

FY 2016 Accomplishments:

- 1 Implemented the Civil Service Compensation plan recommendations
- 2 Employee Success Center rollout
- 3 General Government Compensation and Classification Plan review started
- 4 Implemented Online Civil Service Registration
- 5 Updated and Recreated HR Webpages
- 6 Rollout of Employee Assistance Program
- 7 Rollout of Benefit Advocate Center

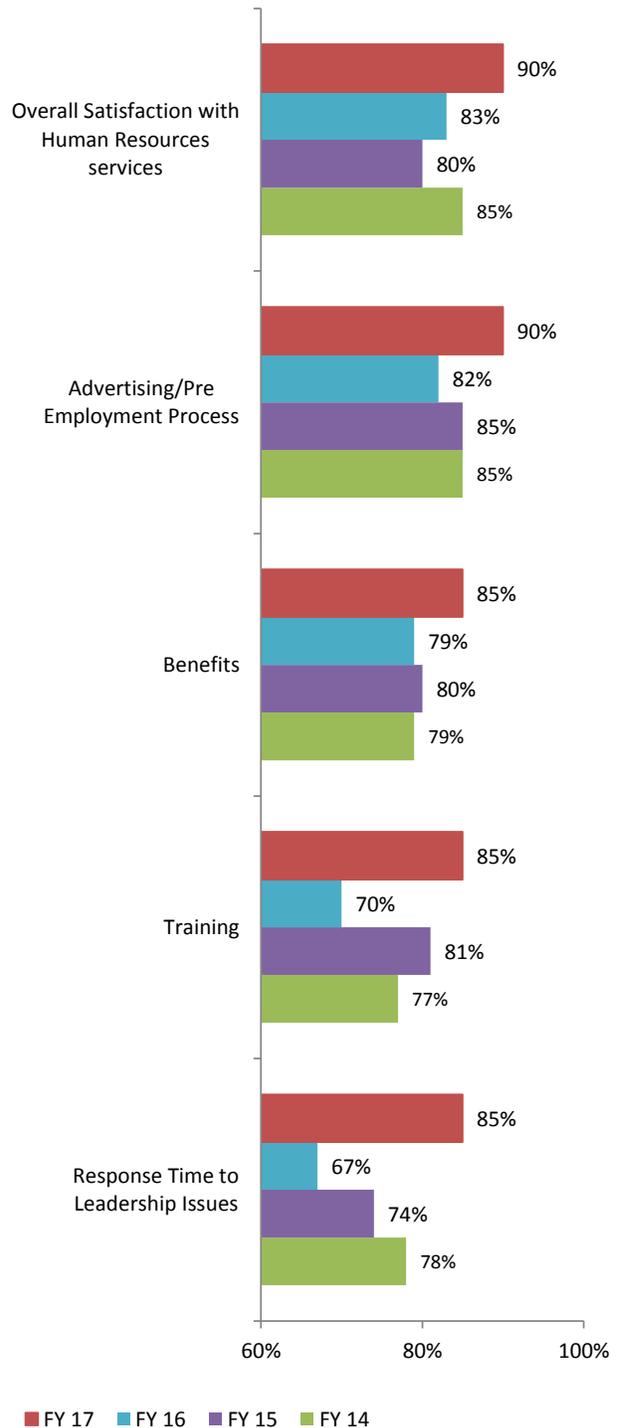
FY 2017 Action Items:

- 1 Implement Online Application 
- 2 Implement Discovery Team Safety Recommendations 
- 3 Update Personnel Policy Manual 
- 4 Create & Implement Civil Service Online Performance Evaluations 
- 5 Civil Service Market Study 
- 6 Implementation of Gen. Govt. Compensation Study Recommendations 
- 7 Implement Online Employee Recruitment 
- 8 Implement Online Onboarding Program 

Core Performance Indicators:

Customer Satisfaction

% of survey respondents who rate the overall quality of the following good or excellent:



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 169,158	1.50
Subtotal	\$ 169,158	1.50
P Civil Service:		
A Training	\$ 5,071	0.02
A Testing	39,259	0.20
Subtotal	\$ 44,330	0.22
P Benefits:		
A Benefit Management	\$ 153,889	1.12
A Retiree Benefits	171,230	0.02
A Employee Recognition/Appreciation	7,156	0.11
A Volunteer Recognition/Appreciation	469	0.01
Subtotal	\$ 332,744	1.26
P Safety & Training:		
A Worker's Compensation	\$ 95,763	1.39
A Training & Orientation	72,025	0.45
Subtotal	\$ 167,788	1.84
P Employment Services:		
A Advertisement/Recruitment	\$ 9,389	0.20
A Compensation Plan	5,189	0.10
A Employee Records Processing	45,857	0.88
Subtotal	\$ 60,435	1.18
TOTAL DIVISION	\$ 774,455	6.00

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Human Resources

FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 410,226	\$ 581,712	\$ 564,842	\$ 591,399
Supplies	24,019	18,853	17,145	11,350
Capital < \$5,000	3,163	6,301	5,730	4,111
Repair & Maintenance	-	-	-	200
Other Services	31,131	118,445	107,714	83,714
Contracted Services	37,732	153,132	139,258	83,681
TOTAL EXPENDITURES	\$ 506,272	\$ 878,443	\$ 834,690	\$ 774,455

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Director of Human Resources	1.00	1.00	1.00	1.00
HR Generalist ^{1,3}	-	2.00	3.00	3.00
Benefits Specialist ¹	1.00	-	-	-
Assistant Director of Human Resources ¹	1.00	-	-	-
HR Specialist ²	1.00	-	-	-
HR Technician ²	-	2.00	2.00	2.00
Compensation Specialist ²	1.00	-	-	-
TOTAL STAFFING	5.00	5.00	6.00	6.00

¹ During FY 2015, the Asst. Director of Human Resources and Benefits Specialist positions were reclassified to HR Generalist positions.

² During FY 2015, the Human Resources Specialist and Compensation Specialist positions were reclassified to HR Technician positions.

³ In FY 2016, one HR Generalist position was added.

Division Description: Information Technology Services, in partnership with our organization, applies information technology to the business priorities of the City in the delivery of effective and efficient government services. Implement and maintain a ubiquitous, accessible, robust, sustainable, secure communications and resource infrastructure that provides the highest availability of computing services.

FY 2016 Accomplishments:

- 1 Replaced 110 Mobile Data Laptops for Police and Fire

- 2 Implement Radwin Wireless Sector Equipment

- 3 Replaced City Network Core Switches

- 4 Replaced over 250 new phones across 14 City locations

FY 2017 Action Items:

- 1 Replace Planning & Permits Software 

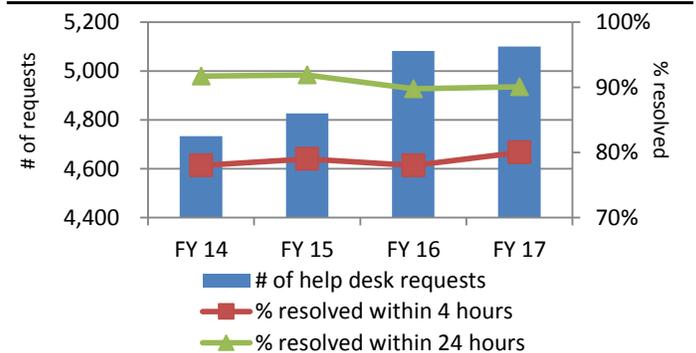
- 2 Replace 100 PC's and Laptops 

- 3 Replace Intergraph Records Management 

- 4 Implement Public Works CityWorks 

Core Performance Indicators:

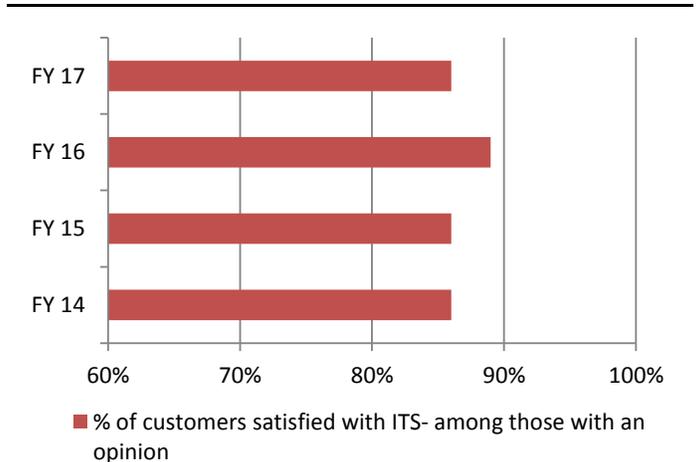
Help Desk Requests



System Availability

	FY 14	FY 15	FY 16	FY 17
% of applications availability	99.88%	99.90%	99.87%	99.90%
% of telecomm availability	99.95%	99.94%	99.97%	99.95%
% of network availability	99.94%	99.95%	99.96%	99.95%

Customer Satisfaction



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 222,263	1.40
Subtotal	\$ 222,263	1.40
P System Administration:		
System Administration	\$ 151,469	1.85
Subtotal	\$ 151,469	1.85
P Telecomm:		
A Telephone Support & Maintenance	\$ 207,830	0.50
A Data & PBX Management	209,807	0.30
Subtotal	\$ 417,637	0.80
P E-Communications:		
E-Communications	\$ 123,337	0.25
Subtotal	\$ 123,337	0.25
P Business Applications Support:		
A General Gov. Application Support	\$ 550,505	4.40
A Public Safety Application Support	120,284	0.80
Subtotal	\$ 670,789	5.20
P Geographic Information Systems:		
A Applications Development	\$ 84,402	0.40
A Land Management, 911 & Mapping	208,785	3.50
Subtotal	\$ 293,187	3.90
P Wireless Systems Support:		
A Wireless Network Management	\$ 29,305	0.10
A Wireless Device Management	304,130	0.30
Subtotal	\$ 333,435	0.40
P Network Administration:		
A Network Support	\$ 63,381	0.70
A Network Management	179,577	0.80
Subtotal	\$ 242,958	1.50
P Business Computing Support:		
A PC/Software Support	\$ 175,747	2.45
A Help Desk	12,265	0.25
Subtotal	\$ 188,012	2.70
TOTAL DIVISION	\$ 2,643,087	18.00

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 1,179,544	\$ 1,309,227	\$ 1,271,259	\$ 1,317,473
Supplies	13,459	14,002	12,733	19,127
Capital < \$5,000	80,760	84,112	76,491	61,790
Repair & Maintenance	471,754	523,717	476,268	545,424
Other Services	52,208	59,750	54,337	79,080
Contracted Services	503,105	600,520	546,113	620,193
Capital	412,264	323,768	323,768	-
TOTAL EXPENDITURES	\$ 2,713,095	\$ 2,915,096	\$ 2,760,970	\$ 2,643,087

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Director of Information Technology	1.00	1.00	1.00	1.00
Assistant Director of Information Technology	1.00	1.00	1.00	1.00
Telecom & Network Specialist	1.00	1.00	1.00	1.00
System/Database Administrator	2.00	2.00	2.00	2.00
Systems Analyst ^{1,2}	3.00	4.00	4.00	4.00
Computer Operator ³	1.00	-	-	-
Computer Technician I	1.00	1.00	1.00	1.00
Technology Support Specialist	2.00	2.00	2.00	2.00
GIS Manager	1.00	1.00	1.00	1.00
GIS Specialist	2.00	2.00	2.00	2.00
Information Technology Specialist ³	-	1.00	1.00	1.00
Network Analyst ²	-	1.00	1.00	1.00
Senior Project Manager	1.00	1.00	1.00	1.00
Systems Analyst ²	0.50	-	-	-
TOTAL STAFFING	16.50	18.00	18.00	18.00

¹ - During FY 2014, a Systems Analyst position was added.

² - In FY 2015, a Systems Analyst position and a Network Analyst position was added and a part-time Systems Analyst position was eliminated.

³ - During FY 2015, the Computer Operator position was eliminated and the Information Technology Specialist position was added.

Division Description: The Inspections and Permits Department is responsible for building plans review, issuing permits and performing inspections for new construction, additions and remodeling projects for residential and commercial properties. Building permits are required to erect, alter or enlarge any structure on residential or commercial property. The Permitting and Inspections Department enforces the International Building, Residential Plumbing, Mechanical Energy, and Fuel Gas Codes along with the National Electrical Code.

FY 2016 Accomplishments:

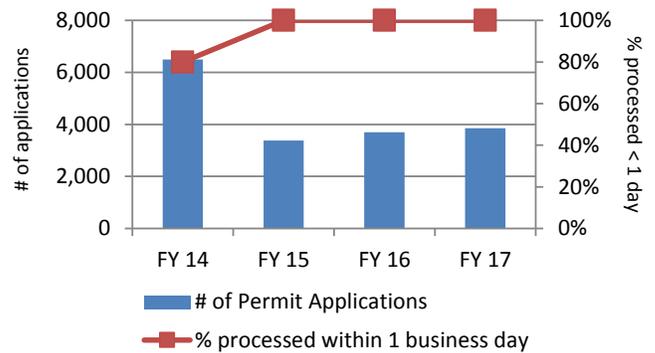
- 1 Completed implementation of the paperless permit processing initiative
- 2 Facilitated the implementation of the "ONESolution" software system
- 3 Implemented Interactive Voice Response (IVR) system
- 4 Educate and inform contractors, superintendents, and general public on implementing and scheduling combination inspections
- 5 Combination inspections are in progress, and contractors are now able to schedule inspections with one call or online
- 6 Implemented process for providing and attending continuing education classes for inspectors in conjunction with combination inspections

FY 2017 Action Items:

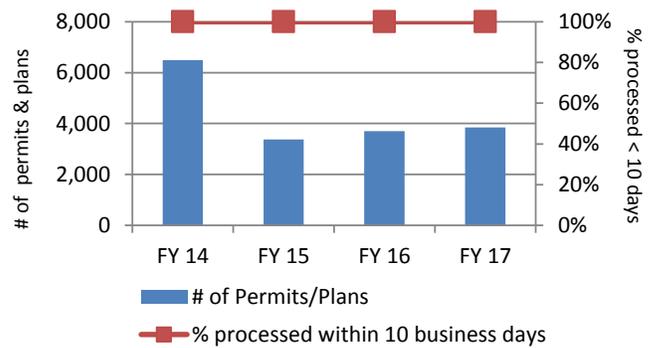
- 1 Get Permit Tech Certification classes 
- 2 Work on plans submitted with payments electronically 
- 3 Working on getting hard copies that are in archives scanned 
- 4 Adoption of 2015 International Codes 
- 5 Adoption of 2014 National Electrical Code 
- 6 Implementation of mobile inspection devices for entering inspections and the ability to access plans for inspectors in the field. Looking at different options 

Core Performance Indicators:

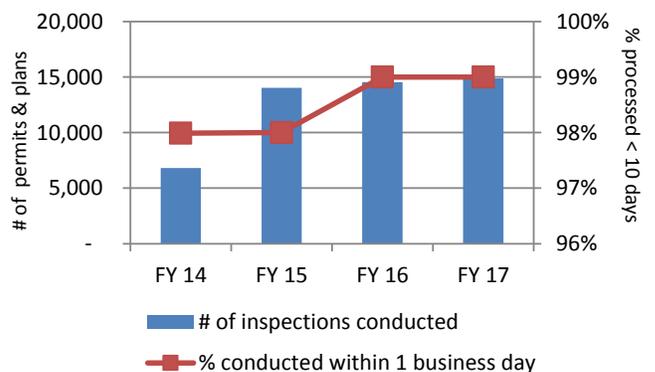
Permit Applications Processed in a Timely Manner



Permits & Plans Reviewed in a Timely Manner



Inspections Conducted in a Timely Manner



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 113,118	1.00
Subtotal	\$ 113,118	1.00
P Permits:		
Permits	\$ 153,684	3.00
Subtotal	\$ 153,684	3.00
P Inspections:		
Inspections	\$ 286,074	4.00
Subtotal	\$ 286,074	4.00
TOTAL DIVISION	\$ 552,876	8.00

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Inspections/Permits FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 385,020	\$ 419,742	\$ 409,752	\$ 497,718
Supplies	10,127	15,222	13,815	16,938
Capital < \$5,000	1,309	10,240	9,294	8,330
Repair & Maintenance	824	2,254	2,046	2,200
Other Services	7,646	21,903	19,879	20,570
Contracted Services	17,375	16,435	14,916	7,120
TOTAL EXPENDITURES	\$ 422,301	\$ 485,796	\$ 469,703	\$ 552,876

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Chief Building Official	1.00	1.00	1.00	1.00
Building Inspector ¹	3.00	-	-	-
Combination Building Inspector ^{1,5}	-	3.00	3.00	4.00
Development Coordinator ³	1.00	-	-	-
Permit Assistant ⁴	2.00	2.00	2.00	2.00
Permit Supervisor ^{2,4}	-	1.00	1.00	1.00
Permit Assistant - PT ^{2,4}	0.50	-	-	-
TOTAL	7.50	7.00	7.00	8.00

¹ In FY 2015, three Building Inspector Positions was reclassified to a new Combination Building Inspector position.

² - In FY 2015, the Permit Assistant-PT position was reclassified to a full-time Permit Supervisor.

³ - During FY 2015, the Development Coordinator position was transferred to the Planning Department.

⁴ - In FY 2016, the Inspections and Permits departments were combined. Two Permit Assistant positions and one Permit Supervisor position were transferred to the combined Inspections/Permits department.

⁵ - In FY 2017, one Combination Building Inspector will be added.

Division Description: The City Attorney serves as the chief legal officer for the City. The City Attorney and deputy city attorneys advise the City Council on legal issues associated with its legislative functions and advise all City departments on legal issues related to daily government activities. The City Attorney and deputy city attorneys review all legal instruments to which the City is a party. The City Attorney and deputy city attorneys also provide legal advice to appointed boards and commissions. The City Attorney and deputy city attorneys assist the City Manager in implementing the City Council's policies.

FY 2016 Accomplishments:

- 1 Acquired right of way and easements for various infrastructure projects
- 2 Drafted amendments to the City's Economic Development Policy; presented amendments to Council for adoption
- 3 Drafted ordinance related to the regulation of Credit Access Businesses; presented ordinance to Council for adoption
- 4 Drafted amendments to Ethics Ordinance which included the creation of an Ethics Review Board; presented amendments to Council for adoption

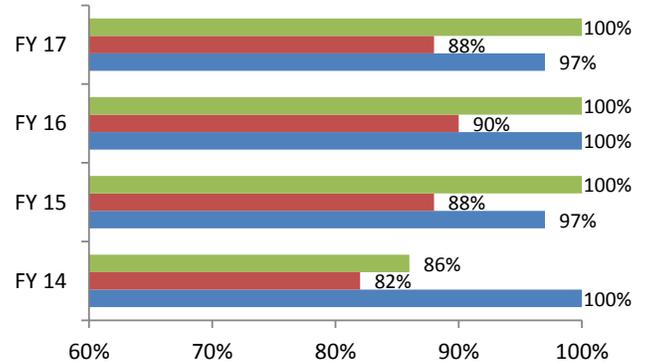
FY 2017 Action Items:

- 1 Continue review of and updates to the City's form contracts 
- 2 Continue review of and updates to the City's Code of Ordinances; work with Municode on recodification of City Code 
- 3 Facilitate the acquisition of property and easements for various infrastructure projects 
- 4 Review and revise City's policies and procedures for various City Boards and Commissions 

Core Performance Indicators:

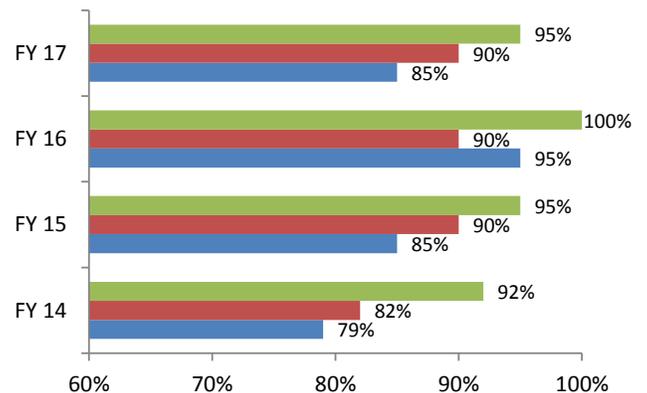
Customer Satisfaction

% of survey respondents who agree with the following:



- The City Attorney's Office has a strong knowledge of City codes/ordinances and State and Federal law.
- My assigned attorney does a good job of keeping me informed on the status of my project/request.
- The legal advice received by me from my assigned attorney was clear and understandable.

% of survey respondents who rate the following good or excellent:



- Overall level of legal services provided by the City Attorney's Office
- Availability of the attorney assigned to your department or division
- Turnaround time for requests for legal assistance

FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 391,518	2.80
Subtotal	\$ 391,518	2.80
P Legal Services:		
A General Legal Services	\$ 189,905	2.80
A Criminal Prosecution	121,111	1.80
Subtotal	\$ 311,016	4.60
P Risk Management:		
A Claims Management	\$ 131,061	1.40
A Insurance Services	14,001	0.20
Subtotal	\$ 145,062	1.60
TOTAL DIVISION	\$ 847,596	9.00

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 656,722	\$ 757,704	\$ 735,731	\$ 760,172
Supplies	7,601	10,120	9,203	10,570
Capital < \$5,000	18,498	18,650	16,960	18,250
Other Services	25,931	35,862	32,613	37,900
Contracted Services	3,339	4,053	3,686	20,704
TOTAL EXPENDITURES	\$ 712,091	\$ 826,389	\$ 798,193	\$ 847,596

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
City Attorney	1.00	1.00	1.00	1.00
Deputy City Attorney ^{2,3}	3.00	4.00	5.00	5.00
Risk Manager-Paralegal	1.00	1.00	1.00	1.00
ROW Coordinator ⁴	-	1.00	-	-
Executive Assistant to City Attorney ⁵	-	-	1.00	1.00
Administrative Assistant III ⁵	1.00	1.00	-	-
Administrative Assistant II	-	1.00	1.00	1.00
Office Assistant I ^{1,3}	1.00	-	-	-
Office Assistant I - Part-time ¹	-	-	-	-
TOTAL STAFFING	7.00	9.00	9.00	9.00

¹ - In FY 2014, the part-time Office Assistant I position was reclassified to full-time.

² - In FY 2015 one Deputy City Attorney position will be reclassified to a First Assistant City Attorney position.

³ - During FY 2015, the First Assistant City Attorney position was eliminated and two Deputy City Attorney positions were added. The Office Assistant I position was reclassified to an Administrative Assistant II.

⁴ - During FY 2015, the ROW Coordinator position was transferred from the City Manager's Department. The ROW Coordinator position is funded with Bond Funds.

⁵ - In FY 2016, the Administrative Assistant III position was reclassified to the Executive Assistant to the City Attorney. ROW Coordinator was reclassified to a Deputy City Attorney and still funded with Bond Funds.

Division Description: The Planning Department provides professional planning services on urban growth and development issues to promote quality of place. The department maintains an updated Comprehensive Plan and Unified Development Code to provide policy recommendations and regulations related to land development. The staff works cooperatively with design professionals, property owners and developers from the concept stage to completion of the project.

FY 2016 Accomplishments:

- 1 Completed amendments to the Unified Development Code (UDC) regulating Credit Access Businesses ("payday lenders") and tattoo studios

- 2 Assisted with successful \$3.8 million Category 7 grant application for Prairie View Road project to the Killeen Temple Metropolitan Planning Organization (KTMPO)

- 3 Managed process for submitting KTMPO MTP (Major Transportation Plan) 2040 City of Temple road and trail projects for potential grant funding

FY 2017 Action Items:

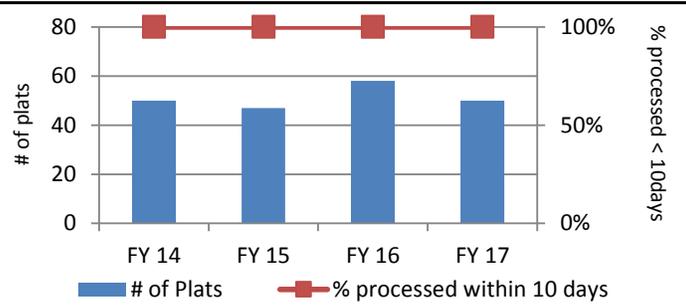
- 1 Amend UDC Downtown, TMED and I-35 Corridor Overlay standards 

- 2 Comprehensive amendments to sidewalk codes and funding mechanisms to improve overall pedestrian connectivity 

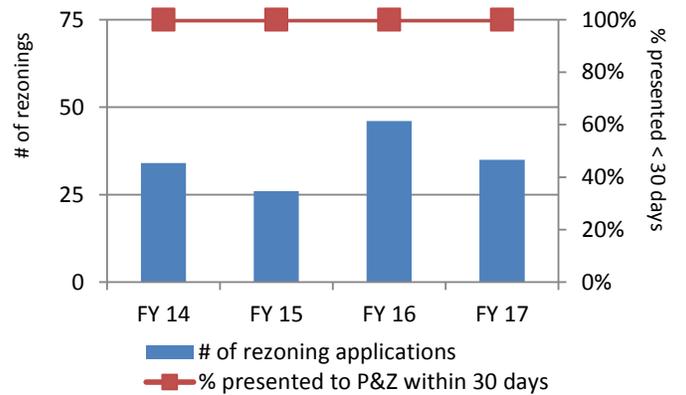
- 3 Conduct route studies for Poison Oak and S. Pea Ridge Roads 

Core Performance Indicators:

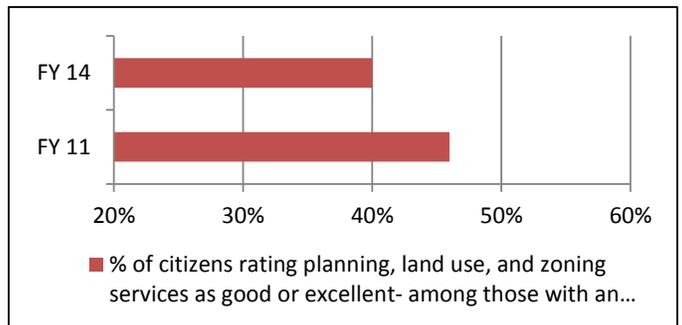
Plat Processing



Re-Zoning Applications



Citizen Satisfaction



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 132,710	1.50
Subtotal	\$ 132,710	1.50
P Development Services:		
A Zoning & Planned Dev.& Conditional Use Permits	\$ 119,178	1.60
A Plats	108,789	1.60
A Permits & Licenses	46,754	0.70
A Plan Review	106,523	1.60
Subtotal	\$ 381,244	5.50
P Long Range Planning/Special Projects:		
A Comprehensive Plan	\$ 60,041	0.50
Subtotal	\$ 60,041	0.50
P Ordinances:		
Ordinances	\$ 59,786	0.50
Subtotal	\$ 59,786	0.50
TOTAL DIVISION	\$ 633,781	8.00

P Program
A Activity

EXPENDITURES	2014-2015	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 521,351	\$ 592,037	\$ 577,947	\$ 589,033
Supplies	3,304	8,253	7,490	6,450
Capital < \$5,000	2,689	8,957	8,129	760
Other Services	12,402	23,859	21,654	20,158
Contracted Services	8,010	15,848	14,384	17,380
TOTAL EXPENDITURES	\$ 547,756	\$ 648,954	\$ 629,604	\$ 633,781

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Director of Planning	1.00	1.00	1.00	1.00
Assistant Director of Planning	1.00	1.00	1.00	1.00
Senior Planner ³	1.00	1.00	2.00	2.00
Planner ^{3,4}	1.00	1.00	-	1.00
Planning Technician ^{1,4}	1.00	2.00	2.00	1.00
Development Coordinator ²	-	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Planning Intern ¹	0.45	-	-	-
TOTAL STAFFING	6.45	8.00	8.00	8.00

¹ - In FY 2015, the Planning Intern position was reclassified to a full-time Planning Technician position.

² - During FY 2015, the Development Coordinator position was transferred to the Planning Department from the Permit Department.

³ - In FY 2016, the Planner position will be reclassified to a Senior Planner position.

⁴ - In FY 2016, the Planning Technician position was reclassified to a Planner position.

Division Description: Purchasing serves as the central control of procurement activities for the City. Purchasing strives to provide high quality, low cost support services to City departments helping to contribute to the overall efficient and cost effective operation of the City of Temple. Purchasing endeavors to foster a favorable climate for business opportunities within the guidelines of the law in order to better serve the vendor community and the various departments of the City. Purchasing administers the competitive bid and competitive proposal processes, generates purchase orders based on requisitions submitted by City departments, processes for payment all expenditures of the City, manages the City's procurement card program, administers the City's wireless device programs, maintains a janitorial supply warehouse, coordinates the disposition of the City's excess personal property, and assists in the coordination of the facility construction projects.

FY 2016 Accomplishments:

- 1 The Department processed 17,155 purchasing card transactions, issued 2,203 purchase orders, and coordinated an unprecedented 79 competitive sealed solicitations
- 2 Assisted the Parks & Recreation Department in coordinating and managing 21 Parks GO Bond projects

FY 2017 Action Items:

- 1 Implement a new purchasing policy and procedures manual 
- 2 Continue to assist the Parks & Recreation Department in coordinating and managing the Parks GO Bond projects 
- 3 Continue to be responsive to vendors and internal City departments with respect to procurement needs 

Core Performance Indicators:

Purchase Orders

	% Change	POs Issued
FY 2017	 0.0%	2,203
FY 2016	 4.9%	2,203
FY 2015	 3.9%	2,101
FY 2014	 -14.3%	2,023

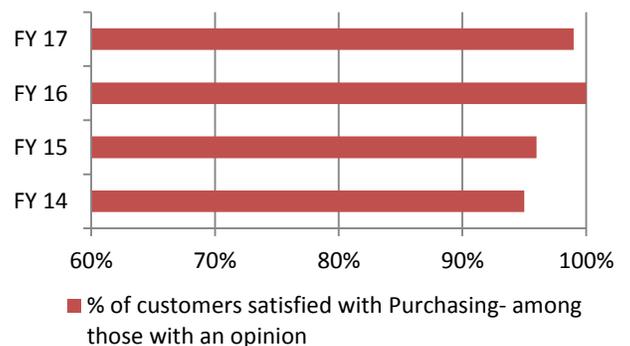
Purchasing Card Transactions

	% Change	Transactions
FY 2017	 0.0%	17,155
FY 2016	 5.2%	17,155
FY 2015	 4.0%	16,313
FY 2014	 0.3%	15,693

Competitive Sealed Solicitations

	% Change	Solicitations
FY 2017	 0.0%	79
FY 2016	 14.5%	79
FY 2015	 11.3%	69
FY 2014	 12.7%	62

Internal Customer Satisfaction



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 76,341	1.20
Subtotal	\$ 76,341	1.20
P Procurement:		
Procurement	\$ 291,461	5.80
Subtotal	\$ 291,461	5.80
TOTAL DIVISION	\$ 367,802	7.00

P Program
A Activity

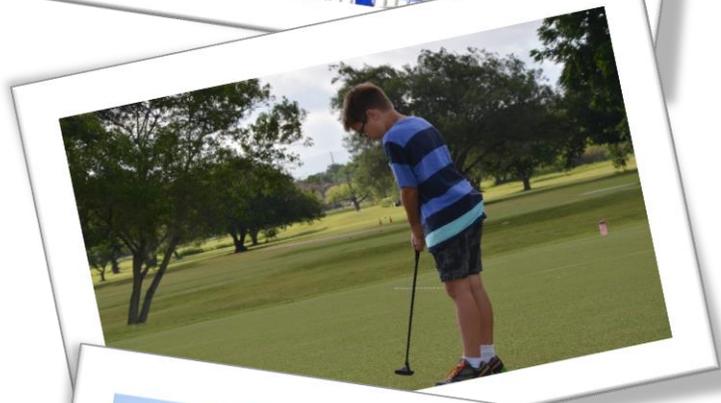
EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 351,543	\$ 368,658	\$ 359,884	\$ 348,276
Supplies	3,261	3,605	3,272	3,910
Capital < \$5,000	6,620	948	860	710
Repair & Maintenance	5	251	228	400
Other Services	6,531	8,335	7,565	12,225
Contracted Services	4,668	1,974	1,792	2,281
TOTAL EXPENDITURES	\$ 372,628	\$ 383,771	\$ 373,600	\$ 367,802

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Director of Purchasing	1.00	1.00	1.00	1.00
Assistant Director of Purchasing	1.00	1.00	1.00	1.00
Procurement Specialist	1.00	1.00	1.00	1.00
Senior Buyer ¹	-	1.00	1.00	1.00
Senior Buyer II ²	-	1.00	1.00	1.00
Accounts Payable Specialist	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
TOTAL STAFFING	5.00	7.00	7.00	7.00

¹ - During FY 2015, the Senior Buyer position was added.

² - During FY 2015, a Senior Buyer II position was added. This position is funded with Bond Funds.

Division Description: The City constructed the 11,475 square feet facility at 511 North Main Street for \$1.4 million in 2003. The Social Security Administration has contracted with the City to lease the facility for ten years with an option to renew. The debt of the building will be paid off in 10 years. The mission of the Social Security Administration is "to promote the economic security of the people living in Central Texas through compassionate and vigilant leadership in managing and administering America's Social Security Programs." Patrons of the Social Security building may obtain new and replacement social security cards; file claims for retirement, survivor, and disability benefits; seek assistance through SSI programs; and have questions answered about the multi-faceted programs administered by the Social Security Administration.



	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 57,971	-
Subtotal	\$ 57,971	-
TOTAL DIVISION	\$ 57,971	-

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Social Security Building FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Supplies	\$ 1,378	\$ 1,744	\$ 1,583	\$ 2,000
Repair & Maintenance	6,024	3,100	2,814	3,100
Contracted Services	49,984	52,785	47,908	52,871
TOTAL EXPENDITURES	\$ 57,386	\$ 57,629	\$ 52,304	\$ 57,971

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL	-	-	-	-

Division Description: Special Services is designed to account for costs that cannot be directly allocated to other departments, such as: contributions to community service agencies and accounts for bad debt expenses. The contingency/contribution to fund balance will be budgeted in this account. Separation pay is currently budgeted in Special Services. Specific activities budgeted in this department include:

- ▶ Contingency/Contribution to fund
- ▶ Contingency/Unprogrammed funds
- ▶ Contributions to community service
- ▶ Bad debt expenses
- ▶ Separation pay



	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 1,481,119	-
Subtotal	\$ 1,481,119	-
TOTAL DIVISION	\$ 1,481,119	-

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 459,812	\$ 351,081	\$ 351,081	\$ 351,081
Other Services	30	10,000	10,000	10,000
Contracted Services	587,611	854,464	915,615	554,781
Contingency	-	9,912	712,070	565,257
Capital Equipment	9,968	-	-	-
TOTAL EXPENDITURES	\$ 1,057,421	\$ 1,225,457	\$ 1,988,766	\$ 1,481,119

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-

Highway & Streets

*Engineering
Street
Traffic Signals*

Division Description: The Public Works Engineering Division provides engineering and construction inspection support services for existing and new public infrastructure (water, sewer, streets, rail and drainage) serving the citizens of Temple. Infrastructure improvement design, administration of professional services and construction contracts, project inspections, review of public and private engineering plans and flood plain administration services are delivered. The division administers Texas Commission on Environmental Quality (TCEQ) related programs complying with Texas Pollutant Discharge Elimination System (TPDES) Phase 2 Storm Water Management (MS4). Engineering Services also provides technical support to the City Council, Development Standards Advisory Board, and City staff.

FY 2016 Accomplishments:

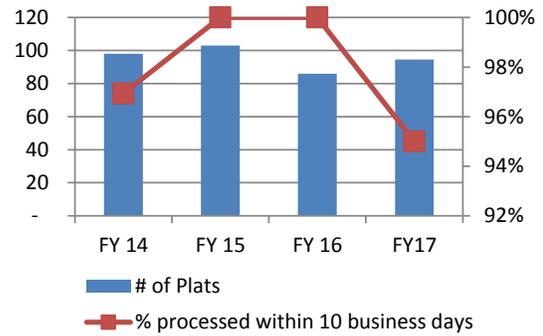
- 1 Reviewed 103 plats, 304 construction plans, and 127 building permits submitted to Engineering.
- 2 Inspected 30 new private construction permits in addition to permits carried over from FY 2014.
- 3 Managed water treatment/storage/distribution, water reclamation, sewer collection/treatment, streets/drainage, and rail capital programs, including cost-sharing projects. Processed \$23.3M in capital design & construction invoicing.

FY 2017 Action Items:

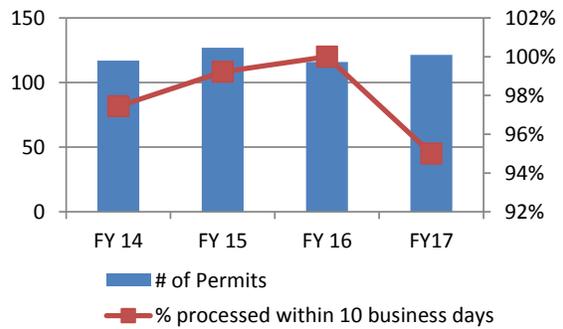
- 1 Review 100% of plats, construction plans and building permits submitted to Engineering. 
- 2 Inspect 100% of privately constructed public infrastructure (construction permits). 
- 3 Manage capital projects assigned to Engineering to rehabilitate, expand, replace, and extend infrastructure. 

Core Performance Indicators:

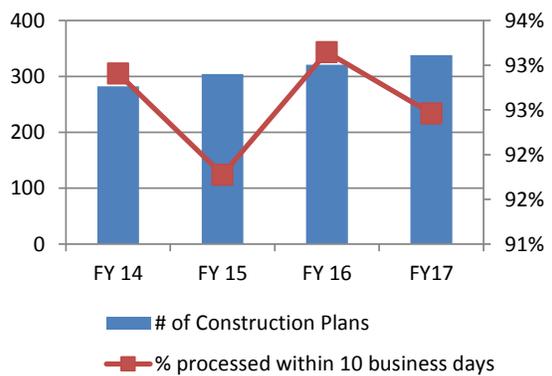
Plats Reviewed in a Timely Manner



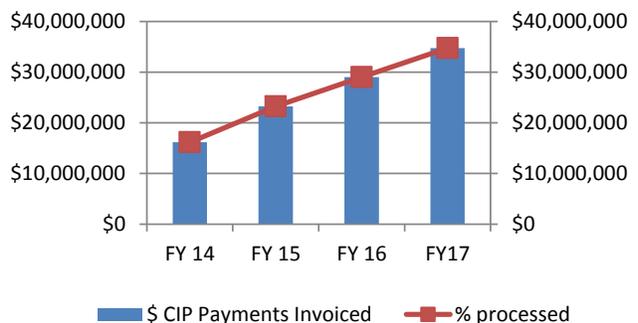
Permits Reviewed in a Timely Manner



Construction Plans Reviewed in a Timely Manner



CIP Payments Processed



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 193,020	1.55
Subtotal	\$ 193,020	1.55
P Inspections:		
A Water & Wastewater	\$ 67,317	1.20
A Streets/Drainage	113,264	1.25
Subtotal	\$ 180,581	2.45
P Capital Improvement Programs (CIP):		
Capital Improvement Programs (CIP)	\$ 46,357	1.65
Subtotal	\$ 46,357	1.65
P Development Services:		
A Permits & Licenses	\$ 32,622	0.50
A Plats	30,201	0.50
A Plan Review	63,052	1.10
A Flood Plain Management	18,188	0.20
Subtotal	\$ 144,063	2.30
TOTAL DIVISION	\$ 564,021	7.95

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 415,906	\$ 457,097	\$ 446,218	\$ 454,201
Supplies	11,288	19,031	17,273	16,638
Capital < \$5,000	7,053	5,100	4,629	4,580
Repair & Maintenance	10,907	16,830	15,275	16,680
Other Services	31,651	54,545	49,505	54,265
Contracted Services	5,399	18,174	16,495	17,657
TOTAL EXPENDITURES	\$ 482,204	\$ 570,777	\$ 549,394	\$ 564,021

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Director of Public Works	0.25	0.25	0.25	0.25
City Engineer	0.30	0.30	0.30	0.30
Assistant City Engineer ³	0.40	-	-	-
Deputy City Engineer ³	-	0.40	0.40	0.40
Project Engineer ²	0.40	0.40	0.40	0.40
CIP Project Manager - EIT ²	0.40	-	-	-
Project Manager ³	-	1.40	1.40	1.40
CIP R.O.W. Agent ¹	1.00	-	-	-
Project Inspector	3.00	3.00	3.00	3.00
PW Mapping & Technology Manager	0.40	0.40	0.40	0.40
Asset Management Analyst ⁴	0.40	0.40	0.40	0.40
Asset Assessor ⁴	0.40	0.40	0.40	0.40
Administrative Assistant I	1.00	1.00	1.00	1.00
TOTAL STAFFING	7.95	7.95	7.95	7.95

¹ - In FY 2014, a CIP R.O.W. Agent position will be authorized. This position will be funded with bond funds.

² - During FY 2014, one Project Engineer position was reclassified to a CIP Project Manager - EIT position. This position is funded 40% in the Water & Wastewater Fund, 40% in the General Fund and 20% in the Drainage Fund.

³ - During FY 2015, the Assistant City Engineer position was reclassified to Deputy City Engineer. The CIP - Project Engineer -EIT was retitled to Project Manager during FY 2015.

⁴ - During FY 2016, the GIS Specialist title changed to Asset Management Analyst and the GPS Assessment Field Collection Technician title was changed to Asset Assessor.

Division Description: The Public Works Street Division is responsible for maintaining the City's roadway system to the highest standard funding allows by providing street maintenance services for the public's safety and convenience. These services include, but are not limited to, the maintenance of street surfaces, curb and gutters, alleys, city-owned parking areas, signage, tree trimming, and street sweeping.

FY 2016 Accomplishments:

- ① Lay 50 lane miles of overlay
- ② Crack seal 250 lane miles of city streets
- ③ Maintained all City of Temple street signs to "Manual on Uniform Traffic Control Devices" (MUTCD) standards
- ④ Continue to respond to street maintenance issues

FY 2017 Action Items:

- ① TCIP Annual Overlay Program 
- ② Crack Seal 250 lane miles of City streets 
- ③ Maintain all City of Temple street signs to MUTCD standards 

Core Performance Indicators:

Potholes Patched

	% Change	Potholes
FY 2017	↑ 17.6%	4,173
FY 2016	↓ -32.0%	3,548
FY 2015	↑ 21.7%	5,217
FY 2014	↑ 77.7%	4,287

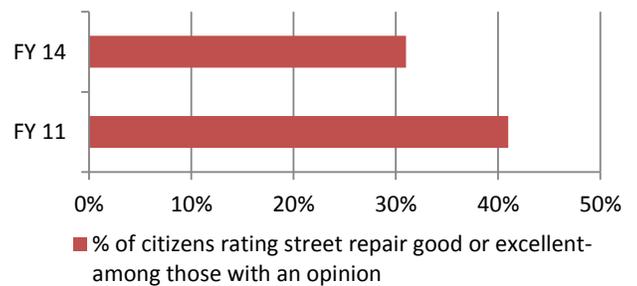
Utility Cuts Patched

	% Change	Utility Cuts
FY 2017	↑ 45.8%	280
FY 2016	↑ 62.7%	192
FY 2015	↑ 21.6%	118
FY 2014	↓ -7.6%	97

Signs Repaired

	% Change	Signs
FY 2017	↓ -27.5%	1,347
FY 2016	↑ 12.9%	1,857
FY 2015	↑ 56.1%	1,645
FY 2014	↓ -34.4%	1,054

Citizen Satisfaction



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 1,091,577	1.20
Subtotal	\$ 1,091,577	1.20
P Traffic Management:		
Traffic Management	\$ 75,964	1.05
Subtotal	\$ 75,964	1.05
P Street and ROW Maintenance:		
A Street & Alley Maintenance	\$ 867,373	16.45
A Signage	141,601	2.30
A Tree Trimming	138,465	2.90
A Utility Cut Repair	44,602	0.60
Subtotal	\$ 1,192,041	22.25
TOTAL DIVISION	\$ 2,359,582	24.50

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 916,401	\$ 1,128,170	\$ 1,101,320	\$ 1,100,979
Supplies	69,531	93,230	84,616	91,684
Capital < \$5,000	554	12,960	11,762	4,460
Repair & Maintenance	204,830	335,884	304,848	349,443
Other Services	5,172	6,831	6,200	6,125
Contracted Services	800,167	809,340	734,557	806,891
Capital	142	-	-	-
TOTAL EXPENDITURES	\$ 1,996,797	\$ 2,386,415	\$ 2,243,303	\$ 2,359,582

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Street & Drainage Services Director	0.50	0.50	0.50	0.50
Street & Drainage Services Asst Director ^{1,2}	0.50	0.50	0.50	0.50
Street Services Foreman ¹	1.00	1.00	1.00	1.00
Foreman - Street Reconstruction ³	-	-	1.00	1.00
Administrative Assistant I	0.50	0.50	0.50	0.50
Crew Leader - Streets	5.00	5.00	5.00	5.00
Crew Leader - Construction	2.00	2.00	2.00	2.00
Equipment Operator II - Street/Drainage	4.00	4.00	4.00	4.00
Equipment Operator I - Streets	4.00	4.00	4.00	4.00
Maintenance Worker - Streets	6.00	6.00	6.00	6.00
TOTAL STAFFING	23.50	23.50	24.50	24.50

¹ - In FY 2014, a Street Services Foreman position was reclassified to a Street & Drainage Services Asst. Director position.

² - In FY 2014, the allocation for the Street & Drainage Services Asst. Director was changed to 50% in Street, 25% in Traffic Signal and 50% in the Drainage Fund.

³ - In FY 2016, one Foreman -Street Reconstruction was added.

Division Description: The Public Works Traffic Division is responsible for providing for the public's safety and convenience through the installation, maintenance, and repair of all traffic signals and school zone flashers within the City of Temple.

FY 2016 Accomplishments:

- 1 Continued refining signal synchronization in key corridors
- 2 Completed upgrade to 1st and Ave R signal
- 3 Added video detection at 9th and Adams, 25th and Adams and 25th and Central

FY 2017 Action Items:

- 1 Perform maintenance on all traffic signals and signalized school zones on a monthly basis 
- 2 Maintain coordination and timing plans through our new Traffic Signal Communication Program 
- 3 Deploy interactive signal map to citizens through City website 
- 4 Upgrade West Adams Ave and Pea Ridge RD. Add pedestrian movements crossing Adams 
- 5 Upgrade W Adams Ave and Kegley Rd. Add pedestrian movements and left turns on Kegley Rd 

Core Performance Indicators:

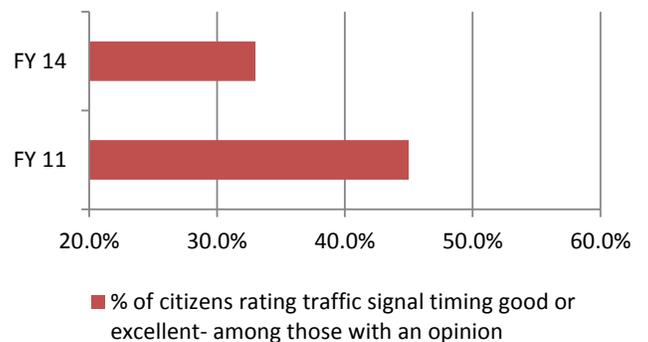
Timing Coordination

		% Change	# of Coordinations
FY 2017		0.0%	3
FY 2016		0.0%	3
FY 2015		50.0%	3
FY 2014		0.0%	2

Monthly Maintenance

		% Change	% On Schedule
FY 2017		0.0%	100%
FY 2016		0.0%	100%
FY 2015		0.0%	100%
FY 2014		0.0%	100%

Citizen Satisfaction



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 75,984	0.55
Subtotal	\$ 75,984	0.55
P Driver Feedback Signs:		
Driver Feedback Signs	\$ 8,498	0.15
Subtotal	\$ 8,498	0.15
P Traffic Signal Maintenance:		
Traffic Signal Maintenance	\$ 202,409	3.25
Subtotal	\$ 202,409	3.25
P Traffic Signal Construction:		
Traffic Signal Construction	\$ 58,645	0.80
Subtotal	\$ 58,645	0.80
TOTAL DIVISION	\$ 345,536	4.75

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Traffic Signals FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 244,851	\$ 266,924	\$ 260,571	\$ 271,250
Supplies	8,858	11,524	10,459	13,041
Capital < \$5,000	1,128	20,190	18,324	2,690
Repair & Maintenance	26,624	28,713	26,060	41,200
Other Services	3,345	13,815	12,538	13,590
Contracted Services	3,442	3,705	3,363	3,765
Capital	18,793	17,207	17,207	-
TOTAL EXPENDITURES	\$ 307,040	\$ 362,078	\$ 348,523	\$ 345,536

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Transportation Director ³	0.25	0.25	0.25	0.25
Street & Drainage Services Assistant Director ¹	0.25	0.25	0.25	0.25
Administrative Assistant I	0.25	0.25	0.25	0.25
Traffic Signal Foreman	1.00	1.00	1.00	1.00
Traffic Signal Communication Technician ²	-	1.00	1.00	1.00
Signal Maintenance Technician	2.00	2.00	2.00	2.00
TOTAL STAFFING	3.75	4.75	4.75	4.75

¹ - In FY 2014, the allocation for the Street & Drainage Services Asst. Director was changed to 50% in Street, 25% in Traffic Signal and 50% in the Drainage Fund.

² - In FY 2015, a Traffic Signal Communication Technician position was added.

³ - In FY 2016, Street & Drainage Services Director was retitled to Transportation Director.

Parks & Recreation

Golf Course

Library

Parks

Parks & Recreation—Administration Services

Recreation

Division Description: Sammons Golf Links is responsible for providing exceptional golf services to Temple residents and visitors including: management of Sammons Golf Links golf course, food and beverage services, well maintained course, golf lessons, leagues, tournaments, driving range and youth development programs.

FY 2016 Accomplishments:

- 1 Made addition to the maintenance shop that houses all equipment
- 2 Installed New South Pump Station
- 3 Hosted the Starburst® Junior Golf Classic
- 4 Completed bunker improvements on holes #9, #10 and #13
- 5 Hosted Junior Golf Fundraising Tournament

FY 2017 Action Items:

- 1 Enhance overall course aesthetics with more chemical and fertilizer applications 
- 2 Increase sale of merchandise in the pro shop 
- 3 Increase total sales in the grill 
- 4 Oversee greens to provide better conditions through the winter and spring 
- 5 Host Junior Golf Fundraising Tournament 

Core Performance Indicators:

Self Sustaining- Cost Recovery Ratio

	% Change		Recovery Ratio
FY 2017	↑	6.1%	70%
FY 2016	↓	17.5%	66%
FY 2015	↓	-14.0%	80%
FY 2014	↓	-2.1%	93%

Golf Rounds Played

	% Change		Rounds
FY 2017	↑	13.8%	27,700
FY 2016	↓	-9.9%	24,334
FY 2015	↓	-10.0%	27,000
FY 2014	↑	1.1%	29,990

Average Revenue Per Round

	FY 14	FY 15	FY 16	FY 17
Golf	\$ 24.63	\$ 24.40	\$ 23.98	\$ 24.70
Food & Beverage	\$ 4.54	\$ 4.84	\$ 4.57	\$ 4.85
Merchandise	\$ 2.76	\$ 3.09	\$ 2.85	\$ 2.97

FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 170,493	2.04
Subtotal	\$ 170,493	2.04
P Golf Shop:		
A Retail Store	\$ 194,211	2.76
A Outside Service	60,929	2.33
A Teaching Programs	20,510	-
Subtotal	\$ 275,650	5.09
P Food & Beverage:		
A Inside Service	\$ 150,541	2.28
A Outside Service	24,474	0.60
A Event Catering	8,420	0.15
Subtotal	\$ 183,435	3.03
P Course & Equipment Maintenance:		
A Course Maintenance	\$ 393,975	6.45
A Equipment Maintenance	98,955	1.35
A Course Projects	57,095	1.20
Subtotal	\$ 550,025	9.00
TOTAL DIVISION	\$ 1,179,603	19.16

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 667,481	\$ 705,926	\$ 685,454	\$ 693,882
Supplies	67,545	106,440	96,797	108,189
Capital < \$5,000	986	22,620	20,571	37,175
Repair & Maintenance	45,036	68,493	62,288	65,583
Other Services	16,655	26,863	24,429	20,160
Contracted Services	77,560	100,403	91,306	105,974
Cost of Goods Sold	156,844	149,256	135,733	148,640
Capital	53,427	23,544	23,544	-
TOTAL EXPENDITURES	\$ 1,085,534	\$ 1,203,545	\$ 1,140,122	\$ 1,179,603

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Director of Golf	1.00	1.00	1.00	1.00
Assistant Director of Golf ⁴	-	-	0	1.00
Golf Course Superintendent	1.00	1.00	1.00	1.00
Assistant Golf Course Superintendent	1.00	1.00	1.00	1.00
Assistant Golf Professional ²	1.00	1.00	1.00	1.00
Pro Shop Manager ⁴	1.00	1.00	1.00	-
Food & Beverage Coordinator ⁴	1.00	1.00	1.00	-
Equipment Operator I - Golf Course	2.00	2.00	2.00	2.00
Maintenance Worker ¹	3.00	3.00	3.00	4.00
Mechanic	1.00	1.00	1.00	1.00
Crew Leader ³	-	0.11	0.11	0.11
Building Maintenance Worker ¹	0.06	0.06	0.06	0.06
Facility Attendant/Custodian ^{1,3}	0.22	0.11	0.11	0.11
Part-Time Positions	6.88	6.88	6.88	6.88
TOTAL STAFFING	19.16	19.16	19.16	19.16

¹ - These FTE's account for positions from Facility Services for maintenance and janitorial services provided for the Golf Course.

² - In FY 2014, an Assistant Golf Professional position was added. This position is offset by a reduction in part-time \$'s and an increase in revenues due to increased sales from the addition of the position.

³ - In FY 2015, the Facility Attendant/Custodian position that is partially funded in this department was reclassified to a Crew Leader position.

⁴ - In FY 2016, Assistant Director of Golf was created and the F&B Coordinator and Pro Shop Manager positions were eliminated. One position for Maintenance Worker was added.

Division Description: The Temple Public Library welcomes all people, and supports formal and self-directed learning and leisure experiences. The library has 193,774 items, including books, videos/DVD's, books on cassette/CD, and music CD's. Available services include reference help, reader's advisory, children's and teen programming, outreach and public access to the Internet.

FY 2016 Accomplishments:

- 1 Implement instructional program for ereaders and databases available through the Library
- 2 Continue the Library Cards for Kids program to public and private schools in Temple
- 3 Begin limited circulation of magazines
- 4 Update Library webpage

FY 2017 Action Items:

- 1 Promote and provide additional instruction on Foundation Center resources 
- 2 Continue the Library Cards for Kids program 
- 3 Increase the number of magazine titles circulating 
- 4 Update the Collection Development Policy 

Core Performance Indicators:

Library Visits

		% Change	Visits
FY 17	total	↓ -2.4%	270,442
FY 17	per capita	↓ 0.0%	4.03
FY 16	total	↑ 3.6%	277,055
FY 16	per capita	↑ 0.0%	4.03
FY 15	total	↓ 0.0%	267,435
FY 15	per capita	↓ 0.0%	4.03
FY 14	total	↓ -4.6%	268,409
FY 14	per capita	↓ -2.7%	4.03

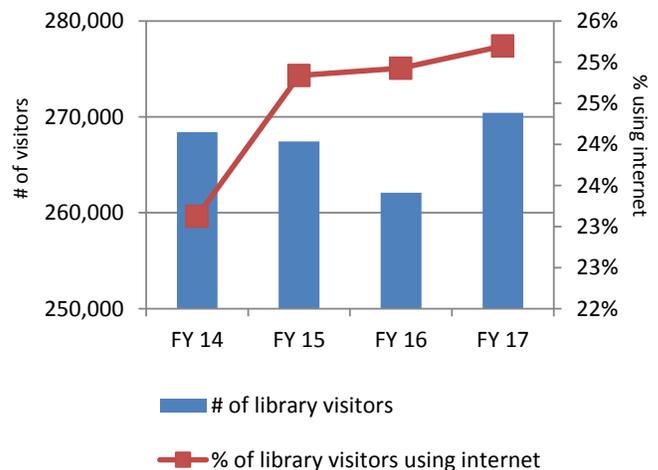
Circulation

		% Change	Circulation
FY 17	total	↓ -2.2%	370,118
FY 17	per capita	↓ 0.0%	5.93
FY 16	total	↓ -4.8%	378,447
FY 16	per capita	↓ 0.0%	5.93
FY 15	total	↓ -3.0%	397,671
FY 15	per capita	↓ 0.0%	5.93
FY 14	total	↓ -4.1%	409,970
FY 14	per capita	↓ -3.6%	5.93

Reference Transactions

		% Change	Transactions
FY 17	total	↓ -0.3%	58,822
FY 17	per capita	↓ 0.0%	0.86
FY 16	total	↑ 12.8%	58,987
FY 16	per capita	↑ 0.0%	0.86
FY 15	total	↓ -8.0%	52,310
FY 15	per capita	↓ 0.0%	0.86
FY 14	total	↓ -11.0%	56,859
FY 14	per capita	↓ -4.4%	0.86

Internet Users



FY14, 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 391,094	2.00
Subtotal	\$ 391,094	2.00
P Youth Services:		
Youth Services	\$ 89,022	1.60
Subtotal	\$ 89,022	1.60
P Technical Services:		
Technical Services	\$ 179,074	4.00
Subtotal	\$ 179,074	4.00
P Circulation:		
Circulation	\$ 292,396	9.08
Subtotal	\$ 292,396	9.08
P Collection Development:		
Collection Development	\$ 371,602	3.41
Subtotal	\$ 371,602	3.41
P Reference:		
A Reference & Information Services	\$ 132,694	2.84
A Public Computers	44,401	0.89
Subtotal	\$ 177,095	3.73
P Outreach:		
Outreach	\$ 62,947	1.33
Subtotal	\$ 62,947	1.33
P Facility:		
A Maintenance	\$ 71,002	0.94
A Janitorial	49,193	1.50
A Lease Property	25,616	0.56
Subtotal	\$ 145,811	3.00
TOTAL DIVISION	\$ 1,709,041	28.15

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 1,039,151	\$ 1,180,274	\$ 1,152,183	\$ 1,163,762
Supplies	41,548	51,357	46,612	52,456
Capital < \$5,000	153,939	159,493	144,756	147,774
Repair & Maintenance	54,064	61,913	56,192	60,715
Other Services	63,204	83,727	75,991	74,973
Contracted Services	200,220	208,236	188,995	208,131
Cost of Goods Sold	1,168	1,230	1,116	1,230
Capital	7,925	-	-	-
TOTAL EXPENDITURES	\$ 1,561,218	\$ 1,746,230	\$ 1,665,845	\$ 1,709,041

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Library Director	1.00	1.00	1.00	1.00
Technical Services Supervisor-Library	1.00	1.00	1.00	1.00
Reference Department Supervisor	1.00	1.00	1.00	1.00
Children's Librarian	1.00	1.00	1.00	1.00
Assistant Children's Librarian	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Reference Librarian	2.00	2.00	2.00	2.00
Library Assistant	3.00	3.00	3.00	3.00
Technician-Library	2.00	2.00	2.00	2.00
Collection Development Librarian	1.00	1.00	1.00	1.00
Outreach Coordinator	1.00	1.00	1.00	1.00
Circulation Supervisor	1.00	1.00	1.00	1.00
Facility Attendant/Custodian	2.00	2.00	2.00	2.00
Custodian Maint. Technician	1.00	1.00	1.00	1.00
PT Reference Librarian ¹	1.31	1.31	1.81	1.81
PT Library Assistant	0.50	0.50	0.50	0.50
PT Circulation Technician ¹	6.08	6.08	5.58	5.58
PT Outreach Assistant	0.76	0.76	0.76	0.76
PT Assistant Children's Librarian	0.50	0.50	0.50	0.50
TOTAL STAFFING	28.15	28.15	28.15	28.15

¹ - In FY 2016, one part-time Reference Librarian was added and one part-time Circulation Technician was be deleted.

Division Description: This division is responsible for the maintenance of the parks system, installation of new equipment, landscaping of the downtown area and of the park system, trash pickup, preparing for rentals at pavilions, special event support such as the Bloomin' Festival, Christmas Parade, 4th of July, etc., mowing of parks and facilities, roadsides, right of ways, and vacant lots, ball field preparation and tournaments for City sponsored leagues as well as local youth associations, master planning of our park and trails system, and management of Capital Improvement Program (CIP)/bond projects.

FY 2016 Accomplishments:

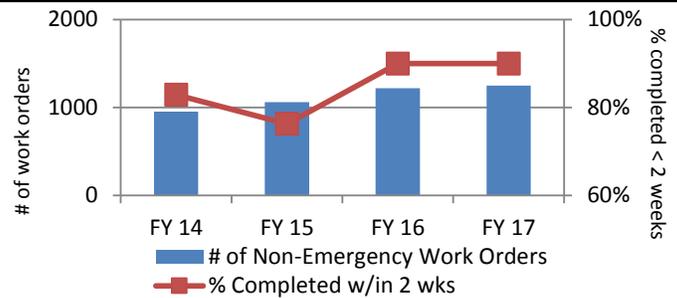
- 1 Installed wheel chair swing at accessible
- 2 Installed irrigation system at Northam Baseball
- 3 Built Mean Joe Green Football Field
- 4 Installed Bridge at Valley Ranch Park
- 5 Completed Wilson Basketball, Jefferson Park, Optimist Park & Northam Bond Projects

FY 2017 Action Items:

- 1 Complete renovations at Optimist, Oak Creek and Jaycee Parks 
- 2 Paint basketball courts at Wilson and Walker Parks 
- 3 Design Wilson South Softball Renovations 
- 4 Expand Pepper Creek Trail 

Core Performance Indicators:

Non-Emergency Work Orders Completed Timely



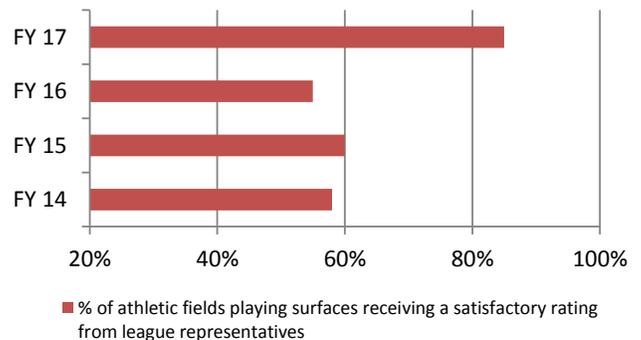
Park Projects Completed

	% Change	# of Projects
FY 2017	↑ 5.1%	225
FY 2016	↓ -27.5%	214
FY 2015	↑ 31.7%	295
FY 2014	↑ 40.9%	224

Mowing Schedules Met

	% Change	% of Schedules Met
FY 2017	↑ -2.2%	90%
FY 2016	↓ 2.2%	92%
FY 2015	↑ 2.3%	90%
FY 2014	↓ -3.3%	88%

Customer Satisfaction



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 175,845	1.46
Subtotal	\$ 175,845.00	1.46
P Ballfields:		
A City League Support	\$ 65,648	0.52
A Association Support	250,256	2.28
Subtotal	\$ 315,904	2.80
P Parks:		
A Mowing	\$ 667,158	10.20
A Maintenance	1,465,731	14.15
A Planning	96,899	1.00
A Improvement Projects	106,751	1.00
Subtotal	\$ 2,336,539	26.35
P Beautification Projects:		
Beautification Projects	\$ 285,032	5.80
Subtotal	\$ 285,032	5.80
P Reinvestment Zone No. 1:		
Reinvestment Zone No. 1	\$ 228,822	1.00
Subtotal	\$ 228,822	1.00
TOTAL DIVISION	\$ 3,342,142	37.41

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 1,439,019	\$ 1,581,953	\$ 1,544,303	\$ 1,615,322
Supplies	173,730	214,627	194,795	204,336
Capital < \$5,000	10,199	26,028	23,623	16,946
Repair & Maintenance	404,401	424,729	385,484	460,964
Other Services	25,130	62,923	57,109	20,473
Contracted Services	824,758	1,068,342	969,627	1,001,601
Capital	31,814	185,170	185,170	22,500
TOTAL EXPENDITURES	\$ 2,909,051	\$ 3,563,772	\$ 3,360,111	\$ 3,342,142

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Asst Director of Parks & Leisure Services	1.00	1.00	1.00	1.00
Park Planning & Construction Superintendent	1.00	1.00	1.00	1.00
Park Planner	1.00	1.00	1.00	1.00
Foreman-Parks	2.00	2.00	2.00	2.00
Crew Leader - Parks ³	1.00	1.00	1.00	1.00
Crew Leader - Athletics	1.00	1.00	1.00	1.00
Crew Leader - Horticulture	1.00	1.00	1.00	1.00
Equipment Operator I - Parks ³	8.50	8.50	7.50	7.50
Utility Technician II ³	0.50	0.50	0.50	1.50
Chemical Technician	1.00	1.00	1.00	1.00
Forestry Technician ²	-	-	1.00	1.00
Irrigation Technician	1.00	1.00	1.00	1.00
Maintenance Worker ^{1,3}	16.95	15.95	15.95	15.95
Maintenance Worker - Aquatics ⁴				1.00
Part Time Positions	0.46	0.46	0.46	0.46
TOTAL STAFFING	36.41	35.41	35.41	37.41

¹ - .05 FTE of a Maintenance Worker position is budgeted in the Summit Fitness & Recreation Center.

² - During FY 2015, one Maintenance Worker position was transferred to the Code Enforcement Department.

³ - During FY 2016, Vacant Lot Program was moved from Parks to Code Enforcement. Also, a new position of Forestry Technician was created which eliminated an Equipment Operator I placeholder.

⁴ - During FY 2017, one Maintenance Worker-Aquatics will be added.

Division Description: The Parks & Recreation Administration Services Division encompasses the responsibilities of the department director, his administrative support staff and marketing staff for the five operating divisions of the department. This division exists to support the PARD department's mission by maintaining operations and organization. The division is responsible for the support of field personnel with key administrative and marketing functions so they can focus on supervising and managing field operations. The administrative support staff provides not only clerical support, but also provides support by permitting the rentals for park pavilions, the Gober Party House and outdoor events. The marketing staff work to promote a positive perception of the department and encourage paid registrations and participation in PARD programs and events.

FY 2016 Accomplishments:

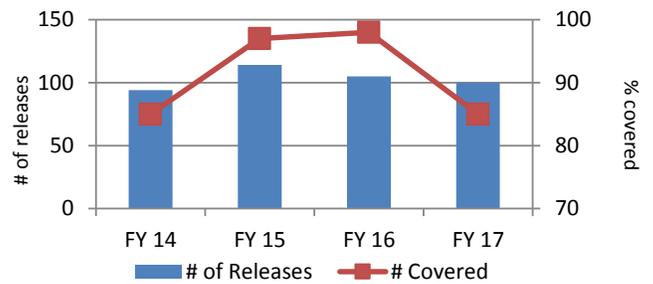
- 1 Completed Bend o' the River Feasibility Study
- 2 Completed Bend o' the River Master Plan
- 3 Increased traffic to social media pages and number of releases written and sent to media

FY 2017 Action Items:

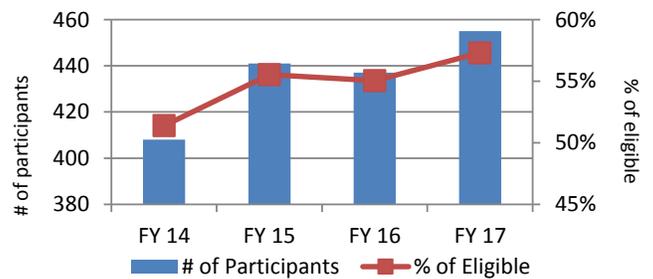
- 1 Create Bend o' the River Advisory Board 
- 2 Market & Grow Bloomin' Temple Festival 
- 3 Maintain/Increase media coverage of the PARD's activities and programs and grow web and social media presence 

Core Performance Indicators:

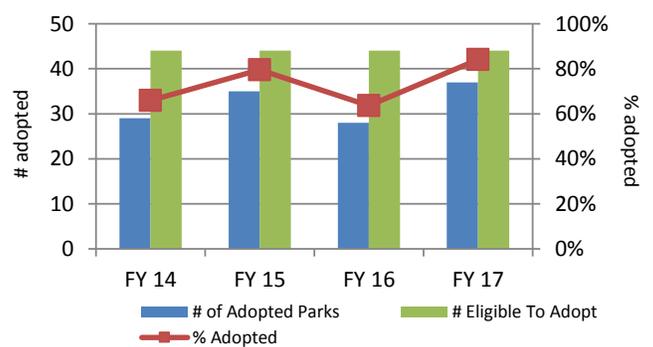
Media Releases Issued & Covered



Wellness Program Participation



Adopted Parks



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 221,192	2.78
Subtotal	\$ 221,192	2.78
P Marketing & Special Projects:		
Marketing & Special Projects	\$ 203,286	2.12
Subtotal	\$ 203,286	2.12
P Rentals:		
A Athletic Fields	\$ 200	-
A Gober, Pavilions and Pools	30,917	0.85
Subtotal	\$ 31,117	0.85
P Wellness:		
Wellness	\$ 87,926	1.00
Subtotal	\$ 87,926	1.00
TOTAL DIVISION	\$ 543,521	6.75

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: PARD Administration FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 380,574	\$ 403,140	\$ 393,545	\$ 400,228
Supplies	76,881	49,784	45,184	40,100
Capital < \$5,000	1,523	11,622	10,548	4,915
Other Services	54,641	72,841	66,110	86,481
Contracted Services	29,252	9,420	8,550	11,797
TOTAL EXPENDITURES	\$ 542,871	\$ 546,807	\$ 523,937	\$ 543,521

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Director Parks and Leisure Services	0.70	0.70	0.70	0.70
Program Coordinator - Marketing	1.00	1.00	1.00	1.00
Marketing Information Systems Specialist	1.00	1.00	1.00	1.00
Administrative Assistant II	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Administrative Assistant I - part-time	0.80	0.80	0.80	0.80
Wellness Coordinator	1.00	1.00	1.00	1.00
Part-time Positions ¹	0.25	0.25	0.25	0.25
TOTAL STAFFING	6.75	6.75	6.75	6.75

¹ - In FY 2014, the Recreation Specialist position for the Wellness Program was reclassified from a part-time to a full-time position.

Division Description: The purpose of the Recreation Division is to provide recreational opportunities to the citizens and visitors of all ages. The Recreation Division encompasses 3 recreation centers, adult and youth athletics, after school programs, summer camps, senior programming, adult programming, 2 swimming pools, an indoor pool, water park, special events and a fitness center.

FY 2016 Accomplishments:

- ① Added deep water pool to Lions Junction
- ② Covered the basketball courts in Wilson Park
- ③ Added a second summer camp in a BISD School
- ④ Produced the Bloomin' Temple Festival

FY 2017 Action Items:

- ① Develop and implement cost recovery policies 
- ② Implement seasonal events at Bend of The River 
- ③ Complete interior improvements at Wilson Park Recreation Center 
- ④ Complete interior and parking project at Sammons Community Center 
- ⑤ Develop fall entertainment series at the Amphitheater 

Core Performance Indicators:

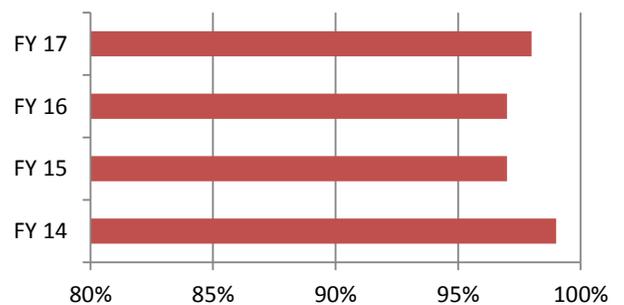
Program & Facility Participation

	% Change		Participants
FY 2017		1.8%	315,000
FY 2016		27.2%	309,349
FY 2015		19.1%	243,117
FY 2014			204,149

Summit Cost Recovery Ratio

	Recovery Ratio
FY 2017	82%
FY 2016	82%
FY 2015	82%
FY 2014	103%

Customer Satisfaction



■ % of exit survey respondents rating recreation programs or classes as good or excellent- among those with an opinion

FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 120,456	1.00
Subtotal	\$ 120,456	1.00
P Aquatics:		
A Lions Junction Family Waterpark	\$ 401,201	12.20
A Walker Pool	60,804	1.87
A Clark Pool	42,887	1.25
A Indoor Pool	245,318	6.26
Subtotal	\$ 750,210	21.59
P Afterschool Programs & Camps:		
A Latch Key	\$ 281,842	9.16
A Summer	234,137	6.07
Subtotal	\$ 515,979	15.23
P Gober:		
Programs	\$ 181,091	2.15
Subtotal	\$ 181,091	2.15
P Summit Fitness & Recreation Center:		
Summit Fitness & Recreation Center	\$ 733,943	13.70
Subtotal	\$ 733,943	13.70
P Wilson Recreation Center:		
Wilson Recreation Center	\$ 275,355	5.33
Subtotal	\$ 275,355	5.33
P Sammons Community Center:		
Sammons Community Center	\$ 307,328	4.12
Subtotal	\$ 307,328	4.12
P Blackmon Center:		
Programs	\$ 3,600	-
Subtotal	\$ 3,600	-
P Events:		
Events	\$ 174,858	1.25
Subtotal	\$ 174,858	1.25

	Expenditures	FTE
P Temple Bloomin' Festival:		
Temple Bloomin' Festival	\$ 234,714	0.50
Subtotal	\$ 234,714	0.50
P Athletics:		
A Youth	\$ 72,268	1.48
A Adult	188,736	1.81
A Contest	87,279	0.84
Subtotal	\$ 348,283	4.13
TOTAL DIVISION	\$ 3,645,817	68.99

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 1,936,010	\$ 2,157,818	\$ 2,106,462	\$ 2,153,193
Supplies	250,455	324,873	294,855	362,828
Capital < \$5,000	47,650	59,553	54,050	82,070
Repair & Maintenance	49,382	41,690	37,838	39,105
Other Services	302,443	342,710	311,044	346,336
Contracted Services	369,527	550,108	499,278	589,185
Cost of Goods Sold	51,058	59,730	54,211	73,100
Capital	27,806	87,795	87,795	-
TOTAL EXPENDITURES	\$ 3,034,331	\$ 3,624,277	\$ 3,445,532	\$ 3,645,817

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Recreational Services Superintendent	1.00	1.00	1.00	1.00
Wellness Center Manager	1.00	1.00	1.00	1.00
Program Coordinator ²	5.00	6.00	6.00	6.00
Assistant Aquatics Coordinator ³	-	1.00	1.00	1.00
Recreation Specialist	6.00	4.00	4.00	4.00
Wellness Center Specialist ²	-	2.00	2.00	2.00
Operations Coordinator	1.00	1.00	1.00	1.00
Office Assistant II	2.00	2.00	2.00	2.00
Recreation Leader II ²	2.00	1.00	1.00	1.00
Building Maintenance Worker	0.27	0.27	0.27	0.27
Maintenance Worker	0.05	0.05	0.05	0.05
Part Time Positions ^{1,4}	45.94	45.92	49.17	49.67
TOTAL STAFFING	64.26	65.24	68.49	68.99

¹ - These FTE's account for positions from Facility Services and Parks for maintenance of the Summit Fitness & Recreation Center.

² - In FY 2015, one Recreation Specialist position was reclassified to a Program Coordinator. Two Recreation Specialist positions were reclassified to the new Wellness Center Specialist positions. One Recreation Leader II position was reclassified to a Recreation Specialist.

³ - In FY 2015 an Assistant Aquatics Coordinator position was added.

⁴ - In FY 2017, a part-time Recreation Leader II will be added for the Bloomin Festival.

Public Safety

***Animal Services
Code Enforcement
Communications
Fire
Municipal Court
Police***

Division Description: The Animal Services Division protects the public's life, health and welfare by the prompt, efficient and humane enforcement of the animal control ordinances and state statutes, and provides an array of animal control, health and pet-owner services to the public.

FY 2016 Accomplishments:

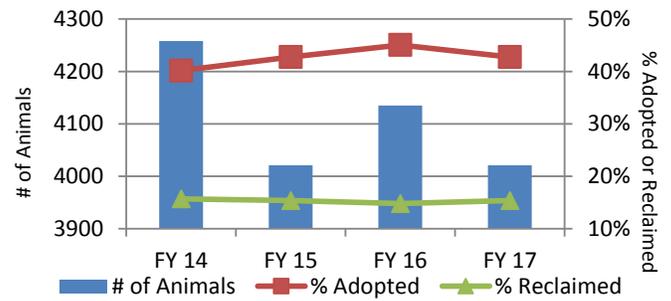
- 1 Updated Animal Services "Standard Operating Procedures" Manual
- 2 Added additional content to the Animal Services webpage
- 3 Developed an advertising campaign that will increase animal adoption

FY 2017 Action Items:

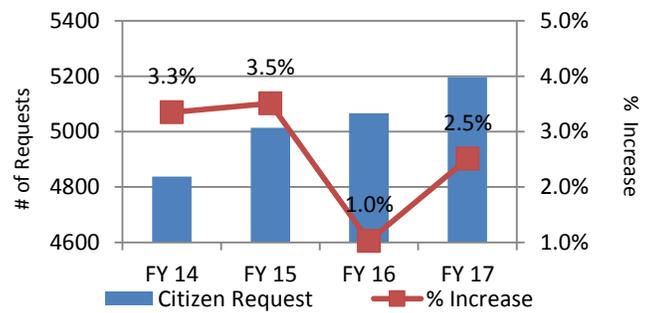
- 1 Maintain a live animal outcome of 50% or greater 
- 2 Achieve a positive inspection from the State 

Core Performance Indicators:

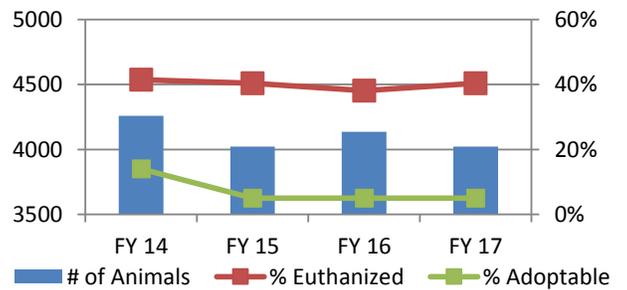
Animals Adopted and Reclaimed



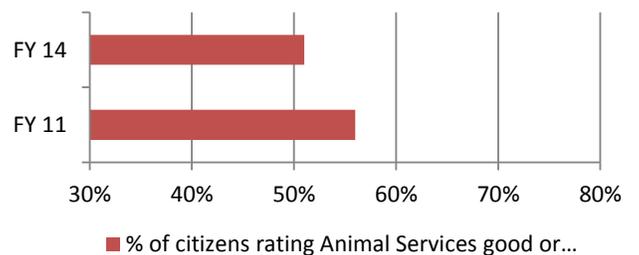
Citizen Request For Animal Control Officer



Animals Euthanized



Citizen Satisfaction



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 106,212	0.92
Subtotal	\$ 106,212	0.92
P Animal Control:		
A Domestic Animals	\$ 210,980	4.00
A Non-Domestic Animals	16,198	0.32
A Dead Animal Removal	11,831	0.26
Subtotal	\$ 239,009	4.58
P Animal Shelter/Care:		
A Strays & Surrender	\$ 74,411	1.13
A Livestock/Other Animal Housing	3,502	0.06
A Adoptions and Reclaims	36,798	0.74
A Euthanasia/Disposal	5,844	0.07
Subtotal	\$ 120,555	2.00
TOTAL DIVISION	\$ 465,776	7.50

P Program

A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 354,648	\$ 373,321	\$ 364,436	\$ 372,466
Supplies	31,038	37,439	33,980	35,225
Capital < \$5,000	545	3,820	3,467	1,450
Repair & Maintenance	2,724	7,655	6,948	6,800
Other Services	4,574	4,980	4,520	5,050
Contracted Services	43,896	44,570	40,452	44,785
TOTAL EXPENDITURES	\$ 437,426	\$ 492,158	\$ 453,802	\$ 465,776

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Animal Control Manager	1.00	1.00	1.00	1.00
Senior Animal Control Officer	1.00	1.00	1.00	1.00
Animal Control Officer	5.00	5.00	5.00	5.00
Animal Control Officer/Volunteer Coordinator	0.50	0.50	0.50	0.50
TOTAL STAFFING	7.50	7.50	7.50	7.50

Division Description: The Code Enforcement Division is responsible for promoting and maintaining a safe and attractive living and working environment by keeping neighborhoods and districts free of dilapidated buildings, tall grass and weeds, junk and debris, junked cars, and other code violations.

FY 2016 Accomplishments:

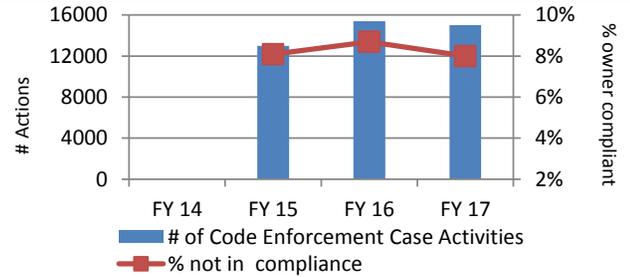
- 1 Re-zone officer zones to utilize new equipment effectively
- 2 More effectively utilize Code Enforcement web pages on the City's website
- 3 In coordination with civic groups, 9 neighborhood clean-up events were staged utilizing the "Temple Tool Box".
- 4 Better use of new technology increased our efficiency
- 5 Communication with citizens has improved compliance rates
- 6 The "Neighborhood Pride" waste disposal program experienced a share rise in citizen use

FY 2017 Action Items:

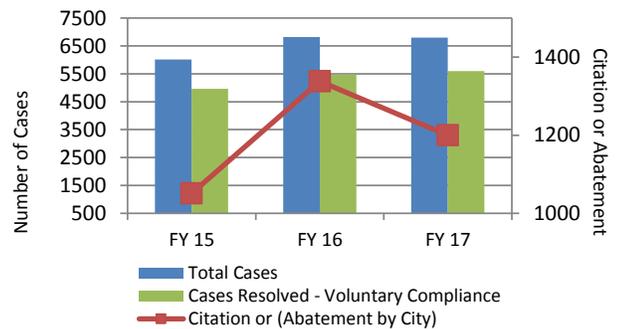
- 1 Continue the effectiveness of the Temple Tool Box and Neighborhood Pride cleanup programs, increasing by 20% 
- 2 Coordinate with neighborhood organizations, churches concerning potential volunteering 
- 3 Promote the services of our General Services Dept 
- 4 Create an alley cleaning team to support the Code Enforcement program 
- 5 Better utilize individuals needing community service time 

Core Performance Indicators:

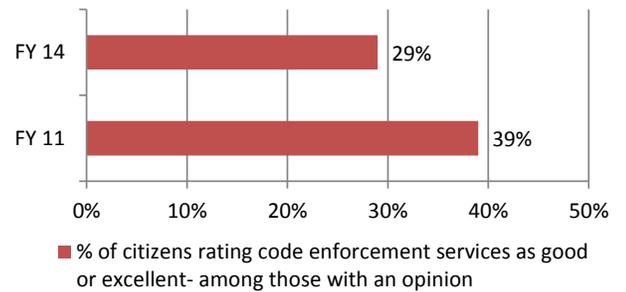
Case Activities



Code Enforcement Cases Resolved



Citizen Satisfaction



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 88,512	1.00
Subtotal	\$ 88,512	1.00
P Code Enforcement:		
Code Enforcement	\$ 285,908	5.00
Subtotal	\$ 285,908	5.00
P Housing:		
Housing	\$ 87,600	1.00
Subtotal	\$ 87,600	1.00
P Lot Clean Up:		
Lot Clean Up	\$ 99,803	2.50
Subtotal	\$ 99,803	2.50
TOTAL DIVISION	\$ 561,823	9.50

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 378,580	\$ 429,282	\$ 416,833	\$ 450,350
Supplies	34,779	34,258	31,154	32,934
Capital < \$5,000	1,382	12,062	10,969	3,280
Repair & Maintenance	6,527	5,564	5,060	5,714
Other Services	4,697	7,054	6,415	7,495
Contracted Services	94,193	69,344	63,061	62,050
Capital	12,114	-	-	-
TOTAL EXPENDITURES	\$ 532,273	\$ 557,564	\$ 533,492	\$ 561,823

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Building Inspector	1.00	1.00	1.00	1.00
Code Enforcement Manager	1.00	1.00	1.00	1.00
Senior Code Enforcement Officer ⁵	-	-	-	1.00
Code Enforcement Officer ^{1,5}	4.00	4.00	4.00	3.00
Customer Service Rep II ⁴	1.00	1.00	1.00	1.00
Equipment Operator II ^{2,4}	-	1.00	1.00	1.00
Maintenance Worker ^{3,5}	-	1.00	1.00	1.50
TOTAL STAFFING	7.00	9.00	9.00	9.50

¹ - In FY 2014, a new Code Enforcement Officer position was added as part of the East Temple Redevelopment.

² - In FY 2015, an Equipment Operator position was added.

³ - During FY 2015, a Maintenance Worker position was transferred from the Parks Department.

⁴ - During FY 2016, a Administrative Assistant I was reclassified to a Customer Service Rep II and an Equipment Operator I was reclassified to an Equipment Operator II.

⁵ - During FY 2017, one Code Enforcement Officer will be reclassified to a Senior Code Enforcement Officer and one PT Maintenance Worker will be added.

Division Description: To provide professional, responsive and effective Public Safety Communications for the citizens of the City of Temple, ensuring that necessary information is secured and relayed to EMS, Fire, and Police in a timely manner. In Fiscal Year 2014 the City of Temple will pay Bell County \$744,841 for dispatch services.



		Expenditures	FTE
Public Safety Communications:			
P	Public Safety Communications	\$ 987,796	-
	Subtotal	\$ 987,796	-
TOTAL DIVISION		\$ 987,796	-

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Contracted Services	\$ 749,220	\$ 843,748	\$ 843,748	\$ 987,796
TOTAL EXPENDITURES	\$ 749,220	\$ 843,748	\$ 843,748	\$ 987,796

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-

Division Description: Temple Fire & Rescue provides fire, EMS, emergency management, vehicle extrication, hazmat and other specialized rescue services for our coverage area of approximately eighty square miles. We also provide hazmat services for the seven county Council of Governments area. Temple Fire & Rescue strives to provide a comprehensive preventive and educational program for the businesses, citizens and school children within the City. Our department responds from eight fire stations that are strategically located throughout the City.

FY 2016 Accomplishments:

- 1 Reorganization of Administrative positions in the Fire department to streamline and improve efficiencies

- 2 The planning process is continuing to progress toward an update to the Insurance Service Office ('ISO') fire protection rating for the City

- 3 Completed specifications and purchase of a new Aerial Platform and Engine fire apparatus

- 4 Completed upgrade of Self-Contained Breathing apparatus

- 5 Continue to provided a comprehensive community education program for businesses and schools

FY 2017 Action Items:

- 1 Reorganize the remainder of Administrative staff to improve work flow and capabilities with in the Department 

- 2 Implement the professional development program for personnel 

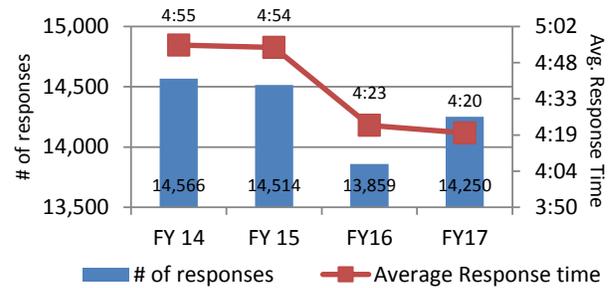
- 3 Continue to work toward an Insurance Service Office "ISO" rating renewal 

- 4 Standardize and address equipment needs on all Fire apparatus 

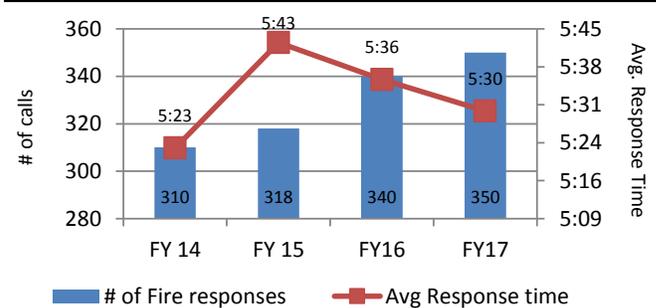
- 5 Enhance community education and outreach 

Core Performance Indicators:

Total Responses By All Apparatus



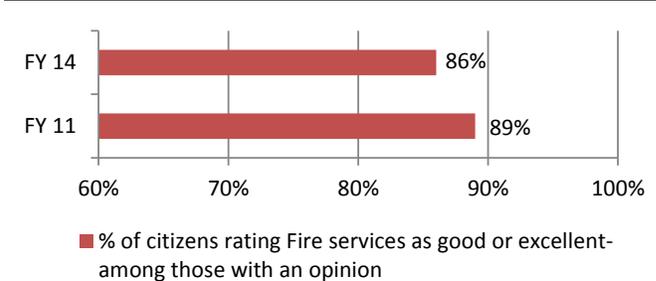
Fire Responses



Safety Presentations

	% Change		Presentations Held
FY 2017	2.1%	↑	485
FY 2016	2.6%	↑	475
FY 2015	54.3%	↑	463
FY 2014	9.1%	↑	300

Citizen Satisfaction



FY14 & 15 & 16 = Actual; FY17 = Targeted

		Expenditures	FTE
Admin Overhead:			
P	Admin Overhead	\$ 553,092	3.09
	Subtotal	\$ 553,092	3.09
Fire Prevention/Education/Information:			
A	Community Education/Information	\$ 206,388	2.08
A	Inspections/Investigations/Plan Review	497,307	4.39
A	Training	1,072,948	12.10
	Subtotal	\$ 1,776,643	18.57
Fire/Emergency Response:			
P	Fire/Emergency Response	\$ 8,975,174	98.59
A	HazMat	-	-
A	Hydrants	-	-
A	Emergency Medical Services (EMS)	-	-
	Subtotal	\$ 8,975,174	98.59
Emergency Management:			
P	Emergency Management	\$ 113,343	0.75
	Subtotal	\$ 113,343	0.75
New Hire Training Academy:			
P	New Hire Training Academy	\$ 59,179	-
	Subtotal	\$ 59,179	-
TOTAL DIVISION		\$ 11,477,431	121.00

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 10,070,230	\$ 10,359,244	\$ 10,112,694	\$ 10,491,224
Supplies	282,459	325,434	295,364	315,461
Capital < \$5,000	67,047	107,357	97,437	110,224
Repair & Maintenance	140,033	121,029	109,846	149,844
Other Services	136,426	185,696	168,538	138,017
Contracted Services	218,722	267,203	242,513	272,661
Capital	408,197	11,235	11,235	-
TOTAL EXPENDITURES	\$ 11,323,114	\$ 11,377,198	\$ 11,037,627	\$ 11,477,431

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Fire Chief	1.00	1.00	1.00	1.00
Assistant Fire Chief - Operations ³	-	-	1.00	1.00
Deputy Chief ⁴	5.00	5.00	4.00	5.00
Captain ⁴	26.00	26.00	26.00	25.00
Driver ⁴	30.00	30.00	30.00	33.00
Firefighter ^{2,4}	53.00	56.00	56.00	53.00
Community Education Specialist ¹	1.00	1.00	1.00	1.00
Office Assistant II	1.00	1.00	-	-
Administrative Assistant II	1.00	1.00	2.00	2.00
TOTAL STAFFING	118.00	121.00	121.00	121.00

¹ - The Community Education Specialist position is funded with Restricted Child Safety Fees.

² - In FY 2015, three Firefighter position were added.

³ - In FY 2016, one Deputy Chief position will be reclassified to an Assistant Fire Chief - Operations.

⁴ - In FY 2017, three Firefighter positions will be reclassified to Driver positions and the Firefighter positions will be eliminated. Also the Fire Captain(Fire Marshall) will be reclassified to a Deputy Fire Chief (Fire Marshall) position, eliminating the Fire Captain position.

Division Description: The Municipal Court is the judicial branch of city government. All class "C" misdemeanor violations occurring within the territorial city limits are under the jurisdiction of the Municipal Court. This includes Texas State Law and City Ordinances.

FY 2016 Accomplishments:

- 1 Coordinated the execution of two annual warrant round-up events
- 2 Held a Teen Court Advocate Banquet to honor outstanding participants
- 3 Contracted with the Texas Department of Transportation Scofflaw program to collect outstanding fines and fees

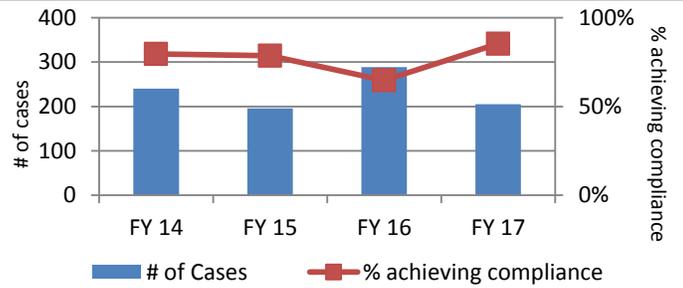
FY 2017 Action Items:

- 1 Coordinate the execution of two annual warrant round-up events
- 2 Implement the new laws passed during the 2017 Legislative Session.
- 3 Organize a Theft Prevention Education program

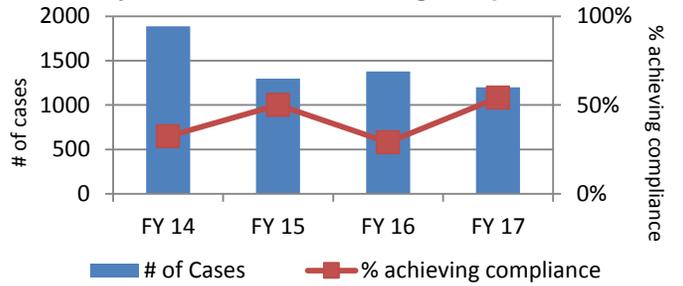


Core Performance Indicators:

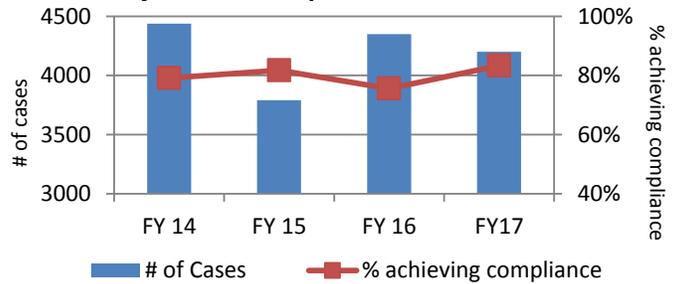
Teen Court Cases Achieving Compliance



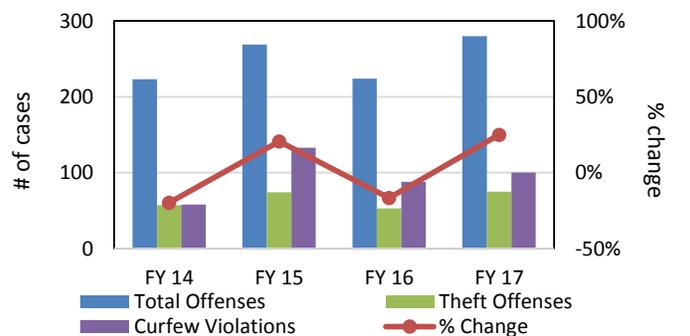
Community Service Cases Achieving Compliance



Driver Safety Course Compliance



Juvenile Activity



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
Admin Overhead:		
P Admin Overhead	\$ 96,234	0.65
Subtotal	<u>\$ 96,234</u>	<u>0.65</u>
Records Management:		
P Records Management	\$ 127,464	2.65
Subtotal	<u>\$ 127,464</u>	<u>2.65</u>
Judicial Process:		
A Arraignments	\$ 75,143	0.88
A Trials, Jury / Bench / Teen	52,169	0.60
A Dispositions	142,170	2.25
Subtotal	<u>\$ 269,482</u>	<u>3.73</u>
Payments & Collections:		
A Payments	\$ 98,602	2.20
A Delinquent Collections	148,849	2.80
Subtotal	<u>\$ 247,451</u>	<u>5.00</u>
TOTAL DIVISION	<u>\$ 740,631</u>	<u>12.03</u>

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 619,108	\$ 666,415	\$ 650,554	\$ 662,452
Supplies	16,450	21,839	19,821	23,655
Capital < \$5,000	10,457	16,895	15,334	9,285
Repair & Maintenance	-	100	91	100
Other Services	12,115	18,943	17,193	19,136
Contracted Services	22,928	26,061	23,653	26,003
TOTAL EXPENDITURES	\$ 681,058	\$ 750,253	\$ 726,646	\$ 740,631

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Court Administrator	1.00	1.00	1.00	1.00
Municipal Court Judge	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Deputy Court Administrator	1.00	1.00	1.00	1.00
Senior Deputy Court Clerk ²	-	-	1.00	1.00
Deputy Court Clerk ²	6.00	6.00	5.00	5.00
Juvenile Case Manager I ¹	2.00	2.00	2.00	2.00
Municipal Court Judge - Part-time	0.03	0.03	0.03	0.03
TOTAL STAFFING	12.03	12.03	12.03	12.03

¹ - Juvenile Case Manager I positions are partially funded with restricted funds from the Juvenile Case Manager Fund.

² - In FY 2016, one Deputy Court Clerk position was reclassified to a Senior Deputy Court Clerk position.

Division Description: The Temple Police Department provides police services to those who live, work and visit within the City of Temple, 24 hours a day, 7 days a week. The core philosophy of the department is to provide a safe and peaceful environment in the community through which the quality of life of all citizens may be improved.

FY 2016 Accomplishment to date:

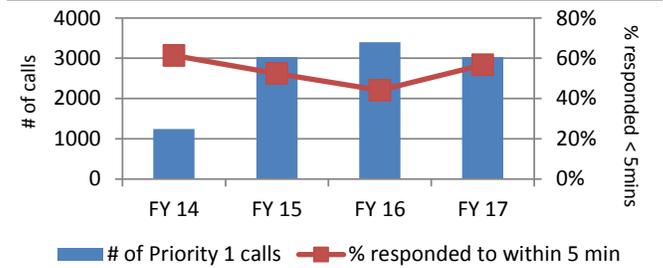
- 1 Implementation of new Records Management System (Implementation Date Moved To FY17 be vendor)
- 2 New Evidence Technician position filled
- 3 Completed evaluation and restructure of the patrol bureau
- 4 Partial implementation of Community Interaction Officer (CIO) Program
- 5 On-going process to audit entire property room

FY 2017 Action Items:

- 1 Implement the formal process to begin accreditation through the Texas Police Chiefs Association 
- 2 Full implementation of the department's Community Interaction Program 
- 3 Full implementations of the department's Body Worn Camera Program 
- 4 Review and update the department's policies and procedures 
- 5 Increase the formal destruction of property & evidence by 25% from FY16 
- 6 Re-structure command and control over various specialized units 
- 7 Re-structure Criminal Investigations into investigative sections 
- 8 Increase the disposal of property from the evidence room 

Core Performance Indicators:

Response Times- Priority 1



FY15 Unfiltered Bell County Dispatch Data.

Part 1 Crime Rate per 100,000 Population (Violent Crime)

	Actual	% Change	Crime Rate
FY 2017	212	0.0%	291
FY 2016	212	30.9%	281
FY 2015	162	-16.9%	219
FY 2014	195	-11.8%	264

Violent Crimes UCR: Homicide, Rape, Robbery, Agg Assault

Part 1 Crime Rate per 100,000 Population (Property Crime)

	Actual	% Change	Crime Rate
FY 2017	2,304	-2.0%	3,060
FY 2016	2,352	-10.6%	3,123
FY 2015	2,630	-5.8%	3,563
FY 2014	2,792	-3.5%	3,783

Property Crimes UCR: Burglary, Larceny, UUMV

Traffic Accident Rate per 1,000 Population

	Actual	% Change	Crash Rate
FY 2017	2,802	2.0%	37.2
FY 2016	2,748	4.2%	36.4
FY 2015	2,638	11.2%	35.7
FY 2014	2,372	5.5%	32.1

Increase enforcement in construction areas, and common crash locations in the city.

FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
A Administrative Services	\$ 2,167,874	13.95
A Building Maintenance	317,332	3.00
Subtotal	<u>\$ 2,485,206</u>	<u>16.95</u>
P School Resource:		
School Resource	\$ 882,710	10.00
Subtotal	<u>\$ 882,710</u>	<u>10.00</u>
P Field Services:		
A Patrol	\$ 6,648,306	78.40
A Traffic	754,821	8.85
A COPS	610,074	6.70
A SWAT	226,755	2.00
A K-9 Unit	275,677	3.00
Subtotal	<u>\$ 8,515,633</u>	<u>98.95</u>
P Investigations:		
A General Investigations Unit	\$ 1,939,838	22.05
A Special Investigations Unit	732,667	8.15
Subtotal	<u>\$ 2,672,505</u>	<u>30.20</u>
P Operations:		
A Evidence	\$ 235,803	4.00
A CST	286,634	7.00
A Records	236,717	6.50
A Parking Enforcement	34,887	1.00
A Training	236,294	1.90
Subtotal	<u>\$ 1,030,335</u>	<u>20.40</u>
P False Alarm:		
False Alarm	\$ 54,761	1.00
Subtotal	<u>\$ 54,761</u>	<u>1.00</u>
TOTAL DIVISION	<u>\$ 15,641,150</u>	<u>177.50</u>

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 13,073,232	\$13,912,972	\$13,581,843	\$13,828,341
Supplies	552,715	619,044	561,844	588,227
Capital < \$5,000	89,328	72,201	65,530	36,319
Repair & Maintenance	249,426	256,934	233,193	255,467
Other Services	174,797	177,120	160,754	134,155
Contracted Services	480,777	451,335	409,632	459,281
Capital	621,859	874,738	874,738	339,360
TOTAL EXPENDITURES	\$ 15,242,134	\$16,364,344	\$15,887,534	\$15,641,150

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Police Chief	1.00	1.00	1.00	1.00
Deputy Police Chief	2.00	2.00	2.00	2.00
Lieutenant ⁴	5.00	5.00	5.00	7.00
Sergeant ⁴	16.00	16.00	16.00	18.00
Corporal ^{2,4}	16.00	22.00	22.00	18.00
Police Officer ^{1,4}	98.00	98.00	98.00	104.00
Crime Analyst	1.00	1.00	1.00	1.00
Crime Victim Coordinator	1.00	1.00	1.00	1.00
Administrative Assistant II	2.00	2.00	2.00	2.00
Administrative Assistant I	2.00	2.00	2.00	2.00
Alarm Coordinator	1.00	1.00	1.00	1.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Community Service/Records Technician II	7.00	7.00	7.00	7.00
Community Service/Records Technician I	5.00	5.00	5.00	5.00
Evidence/Property Technician ³	2.00	2.00	3.00	3.00
Parking Enforcement Official	1.00	1.00	1.00	1.00
Fleet Service Coordinator	1.00	1.00	1.00	1.00
Facility Attendant/Custodian	1.00	1.00	1.00	1.00
Custodian/Maintenance Technician II	1.00	1.00	1.00	1.00
Office Clerk I	0.50	0.50	0.50	0.50
TOTAL STAFFING	164.50	170.50	171.50	177.50

¹ - Three Police Officer positions were added to the Patrol Unit in FY 2014.

² - Six Corporal positions were added in FY 2015.

³ - In FY 2016, one Evidence & Property Technician position was added.

⁴ - In FY 2017, two Lieutenant positions, two Sergeant positions, four backfill police officer positions plus two additional officers will be added. Four Corporal positions will be eliminated.

Solid Waste

Division Description: The Public Works Solid Waste Division provides garbage collection service for approximately 22,000 residential, 1,850 commercial and 175 industrial customers. Curbside recycling services to residential customers is also provided. The Residential Division operates eleven daily routes four days per week, collecting garbage once per week and curbside recycling once per week. The Commercial Division operates with one commercial side-load truck five days per week, five commercial front-load trucks, and five roll-off trucks six days per week. Brush is diverted from the landfill to the Temple-Belton Waste Water Treatment Plant (WWTP) facility to be used for compost. Two recycling drop-off sites to collect newspapers, cardboard, magazines, plastic, glass, and aluminum cans are also provided.

FY 2016 Accomplishments:

- 1 Maintained daily solid waste and recycling collection activities in accordance with established schedules

- 2 Completed major routing changes to help accommodate growth

- 3 Continued evaluation of residential system growth has proved that additional resources and routing is necessary to maintain existing solid waste services

FY 2017 Action Items:

- 1 Continue to expand educational and promotional opportunities for recycling and waste reduction programs 

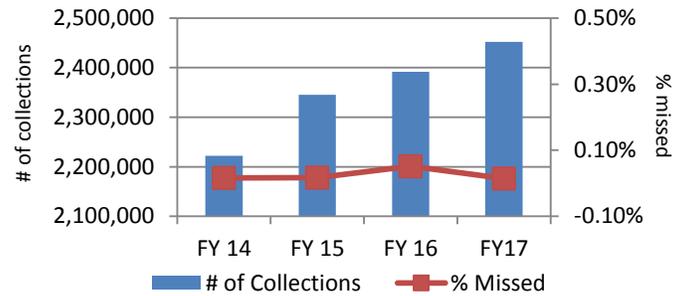
- 2 Improve and further develop safety and training programs for Solid Waste fleet drivers and supervisors 

- 3 Committed to continued purchases of the Compressed Natural Gas (CNG) Vehicles and utilization of the City's fueling station 

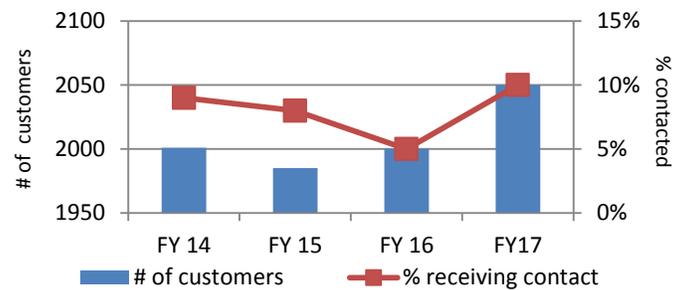
- 4 Implement expansion of residential routes to reduce overcrowding of current routes and allow for growth 

Core Performance Indicators:

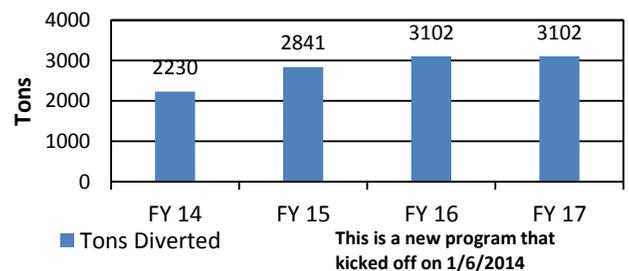
Missed Collections



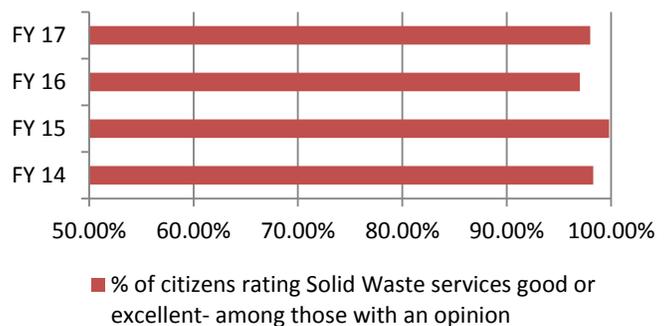
Commercial & Industrial Customer Contact



Tons of Recyclables Diverted From The Landfill



Citizen Satisfaction



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 263,189	2.25
Subtotal	\$ 263,189	2.25
P Brush/Bulk:		
A Brush Collection	\$ 274,549	3.76
A Bulk Collection	282,104	3.06
A Out-of-Cycle Collections	67,495	0.48
A Special Projects	19,502	0.15
Subtotal	\$ 643,650	7.45
P Residential:		
A Collect Garbage Inside City Limits	\$ 1,966,731	18.63
A Collect Garbage Outside City Limits	10,546	0.04
A Community Cleanups	3,721	0.02
Subtotal	\$ 1,980,998	18.69
P Commercial Frontload:		
Commercial Frontload	\$ 975,758	7.67
Subtotal	\$ 975,758	7.67
P Commercial Sideload:		
Commercial Sideload	\$ 268,346	2.27
Subtotal	\$ 268,346	2.27
P Commercial Rolloff:		
Commercial Rolloff	\$ 1,244,713	8.44
Subtotal	\$ 1,244,713	8.44
P Recycling:		
A Drop Off Sites	\$ 50,611	0.64
A City Office Collection	13,886	0.26
A School Collection	17,917	0.32
A Cardboard Recycling	64,732	1.02
A Public Education	8,641	0.21
Subtotal	\$ 155,787	2.45
	TOTAL DIVISION	\$ 5,532,441 49.22
P Program		
A Activity		

DEPARTMENT/DIVISION TOTALS: Solid Waste

FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 2,115,783	\$ 2,282,681	\$ 2,228,353	\$ 2,271,939
Supplies	367,169	500,397	454,160	386,870
Capital < \$5,000	136,887	148,276	134,575	180,700
Repair & Maintenance	393,135	298,463	270,885	300,263
Other Services	62,294	96,735	87,797	52,290
Contracted Services	2,055,257	2,135,565	1,938,239	2,280,379
Capital	21,739	-	-	60,000
TOTAL EXPENDITURES	\$ 5,152,263	\$ 5,462,117	\$ 5,114,009	\$ 5,532,441

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Solid Waste Services Director	1.00	1.00	1.00	1.00
Operations Manager	1.00	1.00	1.00	1.00
Route Foreman	2.00	2.00	2.00	2.00
Recycling Coordinator ¹	1.00	1.00	1.00	1.00
Automated Route Operator ^{2, 3, 4}	30.00	33.00	34.00	35.00
Customer Service Representative II	1.00	1.00	1.00	1.00
Customer Service Representative I	2.00	2.00	2.00	2.00
Customer Service Representative I (PT w/benefits)	0.72	0.72	0.72	0.72
Mechanic/Welder	1.00	1.00	1.00	1.00
Maintenance Worker - Solid Waste	2.00	3.00	3.00	3.00
Recycling Assistant ¹	1.00	1.00	1.00	1.00
Maintenance Worker - PT	0.50	0.50	0.50	0.50
TOTAL STAFFING	43.22	47.22	48.22	49.22

¹ - In FY 2014, the Recycling Attendant position was reclassified to a Recycling Assistant. In addition, a Recycling Coordinator position was added due to the implementation of the Curbside Recycling Program.

² - In FY 2015, three Automated Route Operator positions and one Maintenance Worker position were added.

³ - In FY 2016, one Automated Route Operator position was added.

⁴ - In FY 2017, one Automated Route Operator position will be added.

Other

***Capital
Debt Service
Transfer Out***

	Expenditures	FTE
P Admin Overhead:		
Airport - Capital-Equipment	\$ 27,000	-
Facility Services - Capital-Building & Grounds	240,000	-
Fire - Capital-Equipment	129,000	-
Fleet Services - Capital Equipment	18,000	-
Inspections/Permits - Capital-Equipment	26,000	-
ITS - Capital-Equipment	45,000	-
Parks - Capital-Equipment	412,500	-
Police - Capital-Equipment	332,938	-
Recreation - Capital-Building & Grounds	18,500	-
Solid Waste - Capital-Equipment	1,046,230	-
Street - Capital Equipment	64,050	-
Subtotal	\$ 2,359,218	-
TOTAL DIVISION	\$ 2,359,218	-

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Capital

FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Airport - Capital-Building & Grounds	\$ 44,068	\$ -	\$ -	\$ -
Airport - Capital-Equipment	29,999	-	-	27,000
Animal Services - Capital-Equipment	-	8,038	4,952	-
Code Enforcement - Capital-Equipment	-	62,652	38,600	-
Code Enforcement - Capital-Building & Grounds	-	20,000	12,322	-
Facility Services - Capital < \$5,000	-	3,399	2,094	-
Facility Services - Contracted Services	-	3,000	2,723	-
Facility Services - Capital-Building & Grounds	163,201	117,613	72,461	240,000
Facility Services - Capital-Equipment	6,665	74,000	45,591	-
Finance - Capital Equipment	-	60,000	-	-
Fire - Capital-Equipment	69,174	191,363	117,899	129,000
Fire - Capital-Building & Grounds	70,167	-	-	-
Fleet Services-Capital-Equipment	31,990	104,940	64,654	18,000
Golf Course - Capital-Building & Grounds	25,398	189,415	116,699	-
Golf Course- Capital Equipment	-	56,112	34,571	-
Inspections/Permits - Capital-Equipment	48,000	500	-	26,000
ITS - Capital-Equipment	98,244	3,000	1,848	45,000
Parks - Capital-Building & Grounds	80,611	171,000	105,353	-
Parks - Capital-Equipment	35,377	127,010	78,251	412,500
Police - Capital-Building & Grounds	9,167	-	-	-
Police - Capital-Equipment	90,927	728,249	448,674	332,938
Recreation - Capital-Equipment	50,000	52,000	-	-
Recreation - Capital-Building & Grounds	-	16,000	-	18,500
Solid Waste - Capital-Equipment	18,972	549,936	338,816	1,046,230
Street - Capital-Equipment	232,083	307,500	189,451	64,050
Traffic Signals - Capital-Equipment	-	98,415	60,633	-
TOTAL EXPENDITURES	\$ 1,115,043	\$ 2,944,142	\$ 1,735,592	\$ 2,359,218

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-

	Expenditures	FTE
P Admin Overhead:		
Principal Retirement	\$ 50,097	-
Interest & Fiscal Charges	5,074	-
Subtotal	\$ 55,171	-
TOTAL DIVISION	\$ 55,171	-

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Debt Service	\$ 55,170	\$ 55,171	\$ 55,171	\$ 55,171
TOTAL EXPENDITURES	\$ 55,170	\$ 55,171	\$ 55,171	\$ 55,171

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-

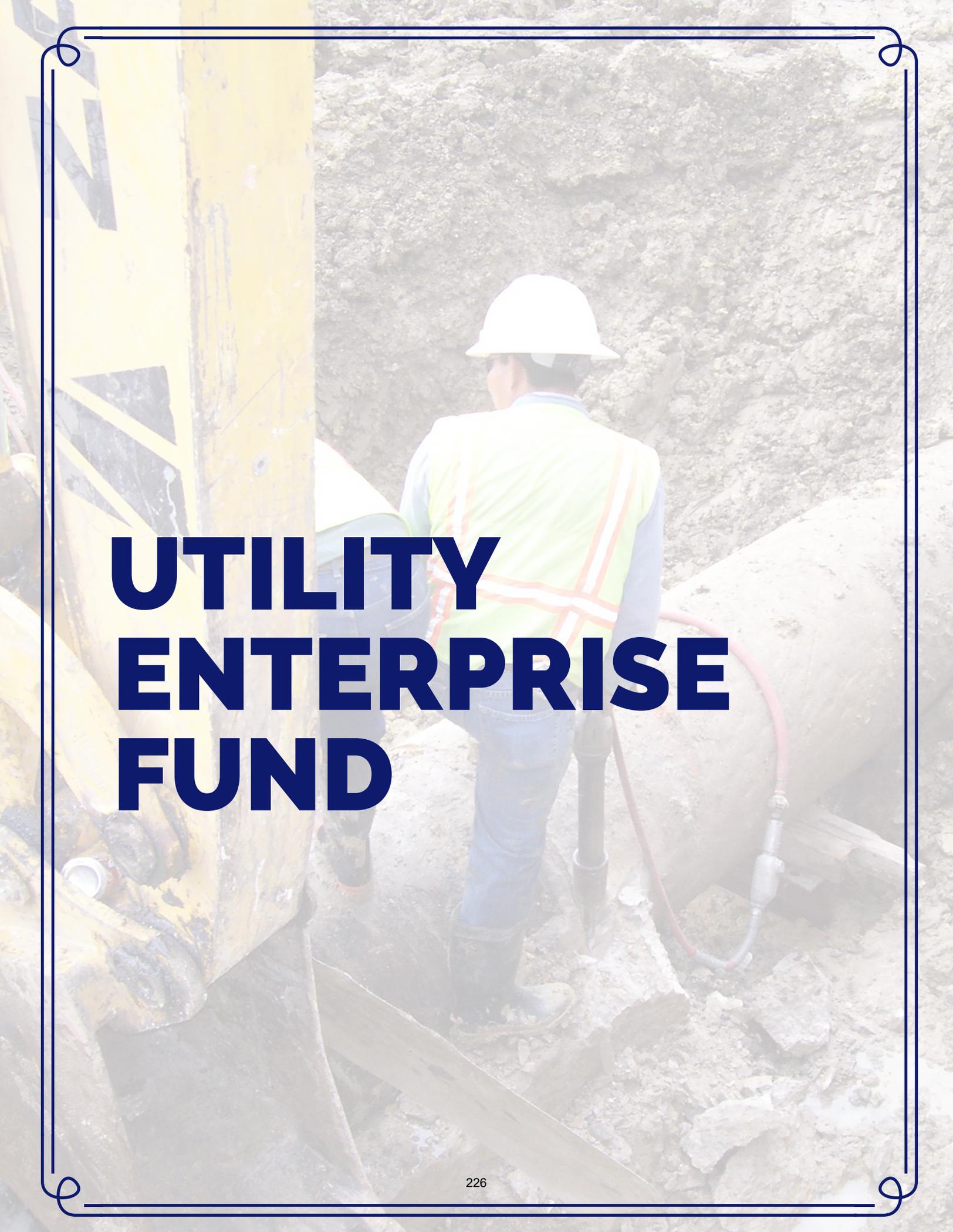
	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 1,284,316	-
Subtotal	<u>\$ 1,284,316</u>	<u>-</u>
TOTAL DIVISION	<u>\$ 1,284,316</u>	<u>-</u>

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Operating Transfers Out	\$ 1,858,411	\$ 1,673,702	\$ 1,673,702	\$ 1,284,316
TOTAL EXPENDITURES	\$ 1,858,411	\$ 1,673,702	\$ 1,673,702	\$ 1,284,316

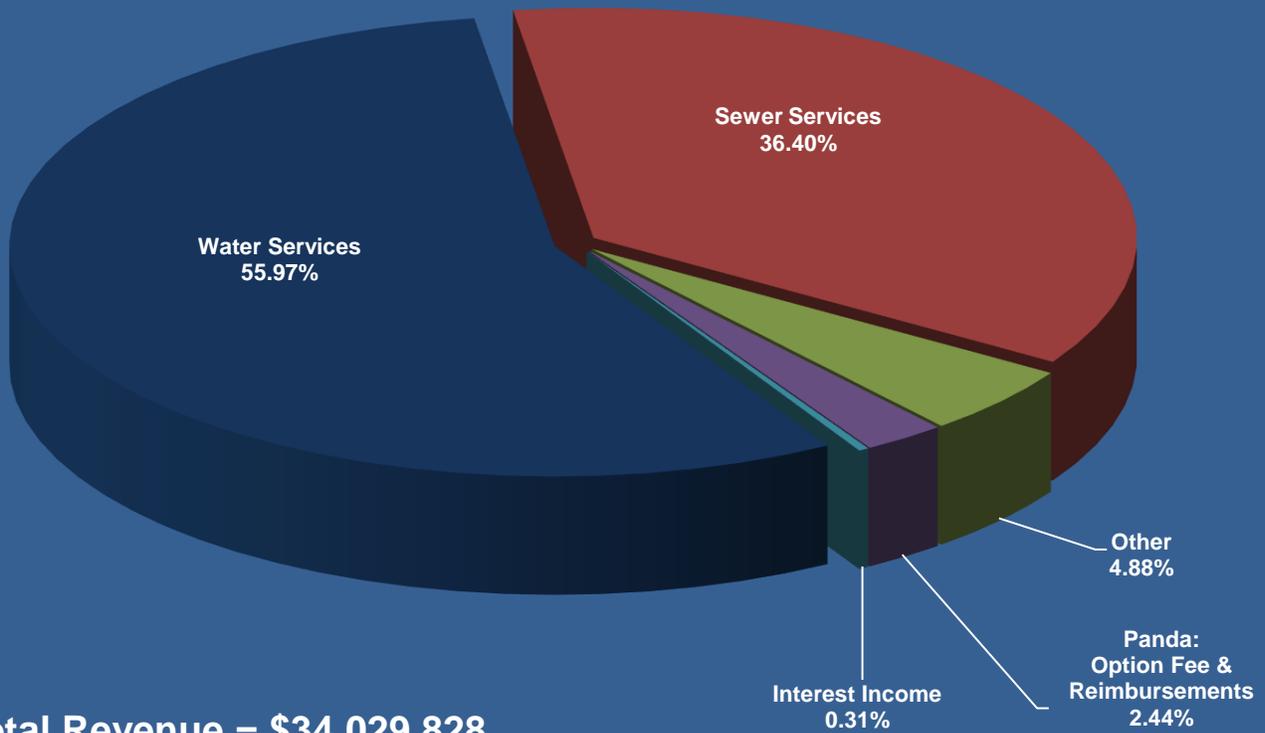
STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-





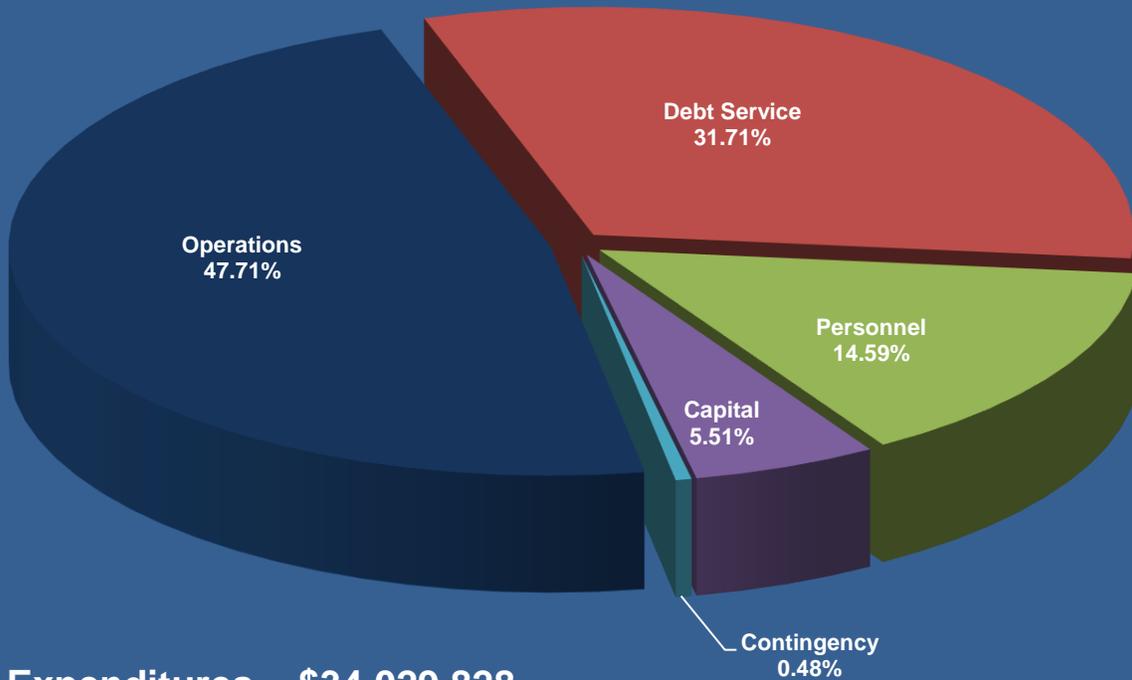
UTILITY ENTERPRISE FUND

Water & Wastewater Fund Revenue by Sources FY 2017 ADOPTED



Total Revenue = \$34,029,828

Water & Wastewater Fund Expenditures by Type FY 2017 ADOPTED



Total Expenditures = \$34,029,828

REVENUE TOTALS: Water & Wastewater Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Water - Residential	\$ 8,188,530	\$ 9,044,093	\$ 9,081,980	\$ 9,155,600
Utility rate structure as follows:				
<u>Minimum Bill Service Charge, by Meter Size:</u>				
5/8" - \$10.00; 1" - \$16.00; 1-1/2" - \$20.00; 2" - \$64.00; 3" - \$128.00; 4" - \$200.00; 6" - \$640.00; 8" - \$1,120.00; 10" - \$1,760.00				
<u>Water Volumetric Rates:</u>				
Straight Volumetric Rate (above 2,000 gallons) - \$3.20 per 1,000 gallons				
Water - Commercial	7,395,052	7,921,387	7,121,455	8,081,640
Water - Reclaimed Water	720,693	1,080,550	1,024,982	1,097,974
Panda I - \$518,550				
Panda II - \$579,424				
Water - Wholesale	694,480	746,525	750,023	712,775
City of Troy, City of Morgan's Point and WC/D #2				
Sewer - Residential	6,175,074	6,366,259	6,386,055	6,595,215
Utility rate structure as follows:				
<u>Minimum Bill Service Charge:</u>				
\$13.00 Minimum				
<u>Sewer Volumetric Rates:</u>				
Straight Volumetric Rate (above 2,000 gallons) - \$4.50 per 1,000 gallons				
Sewer - Commercial	5,070,266	6,018,736	5,299,375	5,791,891
New Connects	164,110	150,000	170,660	155,000
New Connect Fees - \$25.00; After Hours New Connect Fees - \$65.00				
Penalties	399,846	395,000	451,262	400,000
Reconnect Fees	298,622	300,000	287,250	275,000
After Hours Charges - \$40.00, Disconnect Fees - \$30.00				
Tap Fees	256,881	200,000	288,000	225,000
Other Charges	60,015	56,000	66,005	61,458
Unauthorized Use Fees - \$125.00, Returned Item Fees (check or draft) - \$30.00, Re-read Fees - \$25.00, Accuracy Tests - \$30.00, Misc. Charges				

REVENUE TOTALS: Water & Wastewater Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Sale of Assets	2,657	7,500	51,135	7,500
W&S Over/Under	(51)	-	(150)	-
Other Revenues	15,263	-	31,000	-
Insufficient Check Fee	7,230	7,000	8,140	7,000
Insurance Claims	6,138	-	7,029	-
Option Fee Panda I - \$32,000 - ended June 30, 2014 Panda II - \$50,000 - ended April 30, 2015	25,000	-	-	-
Other Charges / Panda Reimbursements	828,826	824,884	618,937	828,826
TOTAL CHARGES FOR SERVICES	\$ 30,308,631	\$ 33,117,934	\$ 31,643,138	\$ 33,394,879
Interest Income Projected interest earnings assuming a rate of 0.40%	\$ 92,742	\$ 72,000	\$ 152,414	\$ 104,000
Premium on Bonds Payable To amortize premium on: UR Bonds, Series 2008 - \$102,035.05 UR Bonds, Series 2010 - \$616.14 UR Bonds, Series 2015 - \$154,165.94 GO Refunding Bonds, Series 2011 - \$31,094.94 GO Refunding Bonds, Series 2012 - \$138,473.11 GO Refunding Bonds, Series 2014 - \$74,615.65 GO Refunding Bonds, Series 2015 - \$29,948.25	260,498	276,444	276,444	530,949
Other Revenues	67,180	-	62,583	-
Misc. Reimbursements	381,295	778,070	118,151	-
TOTAL INTEREST AND OTHER	\$ 801,714	\$ 1,126,514	\$ 609,592	\$ 634,949
Other Funds	\$ 2,267	\$ -	\$ -	\$ -
TOTAL OTHER FINANCING USES	\$ 2,267	\$ -	\$ -	\$ -
REVENUE TOTAL - WATER & WASTEWATER FUND	\$ 31,112,613	\$ 34,244,448	\$ 32,252,730	\$ 34,029,828

Utility Enterprise Fund

Debt Service

Metering

Public Works Administration

Purchasing

Utility Business Office

Wastewater Collection

Wastewater Treatment

Water Distribution

Water Treatment

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 10,791,344	-
Subtotal	<u>\$ 10,791,344</u>	<u>-</u>
TOTAL DIVISION	<u>\$ 10,791,344</u>	<u>-</u>

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Principal Retirement	\$ -	\$ 5,760,000	\$ 5,760,000	\$ 5,910,000
Interest & Fiscal Charges	1,428,364	3,704,077	3,704,077	4,488,509
Amortization & Bond Issue	350,826	329,226	329,226	392,835
TOTAL EXPENDITURES	\$ 1,779,190	\$ 9,793,303	\$ 9,793,303	\$ 10,791,344

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-

Division Description: The Metering Department oversees the meter reading process to ensure water meters are accurately read each month. This department is also responsible for repairing meter leaks and other repairs pertaining to meters and meter boxes. Meters are changed and tested for accuracy. Connections and disconnections of water service are performed by Metering personnel, including accounts that are delinquent.

FY 2016 Accomplishments:

- ① Selected large meter AMI system
- ② Continued change out program for meters in service for greater than 10 years
- ③ Coordinated, scheduled and monitored large meter testing program

FY 2017 Action Items:

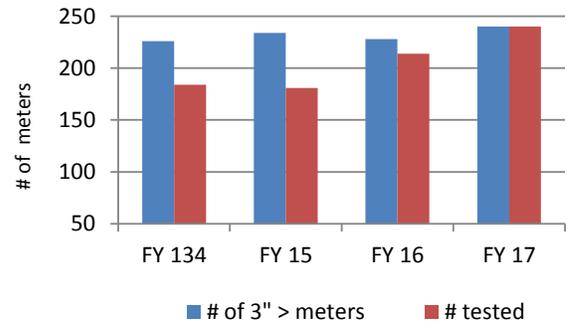
- ① Implement large meter AMI project 
- ② Continue change out program for meters in 
- ③ Coordinate, schedule and monitor large meter testing program 

Core Performance Indicators:

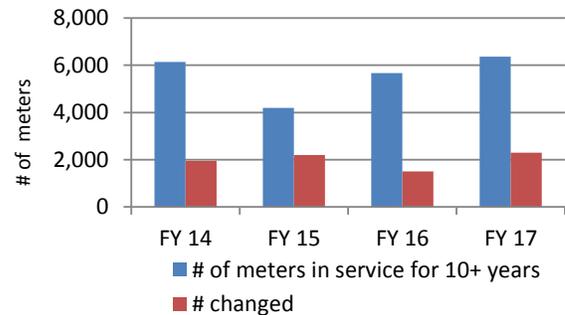
Meter Reading Accuracy

	<u>Accuracy Rate</u>
FY 2017	99%
FY 2016	99%
FY 2015	99%
FY 2014	99%

Large Meter Testing



Meter Change Outs



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 117,079	1.50
Subtotal	\$ 117,079	1.50
P Connect / Disconnect:		
A New / Terminated Service	\$ 56,727	1.00
A Delinquent Accounts	58,672	0.95
Subtotal	\$ 115,399	1.95
P Meter Reading:		
Meter Reading	\$ 270,000	-
Subtotal	\$ 270,000	-
P Meter Maintenance:		
A Replacement Program	\$ 235,804	1.60
A Repair	103,724	1.30
A Testing	93,721	0.65
Subtotal	\$ 433,249	3.55
TOTAL DIVISION	\$ 935,727	7.00

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 344,346	\$ 374,565	\$ 380,858	\$ 366,348
Supplies	26,074	34,655	28,951	32,052
Capital < \$5,000	198,948	152,001	126,982	152,001
Repair & Maintenance	44,122	44,551	28,277	59,551
Other Services	4,447	5,204	4,837	5,468
Contracted Services	301,135	325,290	302,325	320,307
Capital	-	413,616	413,616	-
TOTAL EXPENDITURES	\$ 919,071	\$ 1,349,882	\$ 1,285,844	\$ 935,727

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Foreman-Meters	1.00	1.00	1.00	1.00
Crew Leader-Meters	1.00	-	-	-
Meter Maintenance Supervisor	-	1.00	1.00	1.00
Meter Repairer	1.00	1.00	1.00	1.00
C & D Technician	1.00	1.00	1.00	1.00
Meter Changer	3.00	3.00	3.00	3.00
TOTAL STAFFING	7.00	7.00	7.00	7.00

Division Description: Public Works Administration includes overall coordination and management of public works divisions. Activities include long-range planning, personnel oversight, budget management, community relations, Capital Improvement Program (CIP) planning/reporting, project design and administration, membership in/city representation at professional organizations, departmental leadership coordination, systems & facilities operations, including Solid Waste, Traffic Signal, Drainage, Street Services, Fleet Services, Engineering, Public Works Admin/Mapping, Water Treatment Plant, Water Distribution, and Sewer Collection. The department also provides contract management of the Doshier Farm and Temple-Belton Wastewater Treatment Plant operations.

FY 2016 Accomplishments:

- 1 Implemented Year 4 of the multi-model Transportation Capital Improvement Program
- 2 Continued rehabilitation of aging water & waste water systems through coordinated planning, management & implementation of the utility system
- 3 Coordinated and supervised the successful completion of Public Works capital improvement projects, supporting a variety of City initiatives

FY 2017 Action Items:

- 1 Continue proactive total departmental response to dynamic weather events 
- 2 Manage capital projects assigned to Public Works to rehabilitate, expand, replace, and extend infrastructure 
- 3 Implement Year 5 of the multi-modal Transportation Capital Improvement Program 
- 4 Continue to navigate through the process of expanding the existing landfill to accommodate growth 

Core Performance Indicators:

Miles of Infrastructure Maintained

		% Change	Miles
FY 17	street lane miles	2.0%	1,100
	water/sewer lines	1.6%	1,040
FY 16	street lane miles	3.4%	1,078
	water/sewer lines	2.0%	1,024
FY 15	street lane miles	0.3%	1,043
	water/sewer lines	0.4%	1,004
FY 14	street lane miles	1.3%	1,040
	water/sewer lines	2.5%	1,000

Fleet Services Work Orders

		% Change	Work Orders
FY 2017		1.2%	8,000
FY 2016		-1.7%	7,908
FY 2015		-0.4%	8,047
FY 2014		-4.1%	8,081

Quantity of Water Treated from Leon River

		% Change	Billion Gallons
FY 2017		-2.7%	5.00
FY 2016		-3.3%	5.14
FY 2015		10.4%	5.32
FY 2014		-3.4%	4.81

Tons of Solid Waste Materials Collected

		% Change	Tons
FY 2017		-2.4%	86,000
FY 2016		5.4%	88,097
FY 2015		-1.0%	83,614
FY 2014		0.4%	84,417

FY14, 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 6,652,214	7.10
Subtotal	<u>\$ 6,652,214</u>	<u>7.10</u>
TOTAL DIVISION	<u>\$ 6,652,214</u>	<u>7.10</u>

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 401,747	\$ 571,852	\$ 661,919	\$ 571,480
Supplies	9,630	17,582	9,619	16,115
Capital < \$5,000	8,946	22,219	12,156	17,140
Repair & Maintenance	1,098	1,341	704	1,000
Other Services	14,198	27,995	27,858	27,365
Contracted Services	4,938,770	5,040,441	5,015,743	5,326,614
Capital	-	902,578	902,578	530,000
Contingency	-	26,802	-	162,500
TOTAL EXPENDITURES	\$ 5,374,388	\$ 6,610,810	\$ 6,630,577	\$ 6,652,214

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Director of Public Works	0.70	0.70	0.70	0.70
Utility Director ²	-	1.00	1.00	1.00
City Engineer	0.30	0.30	0.30	0.30
Assistant City Engineer ³	0.40	-	-	-
Deputy City Engineer ³	-	0.40	0.40	0.40
Project Engineer ¹	0.40	0.40	0.40	0.40
CIP Project Manager - EIT ¹	0.40	-	-	-
Project Manager ³	-	0.40	0.40	0.40
PW Mapping & Technology Manager	0.40	0.40	0.40	0.40
Asset Management Analyst ⁴	0.40	0.40	0.40	0.40
Asset Assessor ⁴	0.40	0.40	0.40	0.40
Administrative Assistant II	1.00	1.00	1.00	1.00
Utility Locate Technician ^{4,5}	-	-	2.00	1.70
TOTAL STAFFING	4.40	5.40	7.40	7.10

¹ - During FY 2014, one Project Engineer position was reclassified to a CIP Project Manager - EIT position. This position is funded 40% in the Water & Wastewater Fund, 40% in the General Fund and 20% in the Drainage Fund.

² - During FY 2015, the Utility Director position was transferred from the Water Treatment Plant.

³ - During FY 2015, the Assistant City Engineer position was reclassified to Deputy City Engineer. The CIP - Project Engineer -EIT was retitled to Project Manager during FY 2015.

⁴ - During FY 2016, two Utility Locate Technicians positions were created instead of outsourcing utility locate work for 811 system. Title change from GIS Specialist to Asset Management Analyst. Title Change from GPS Assessment Field Coll Tech to Asset Assessor.

⁵ - In FY 2017, the two Utility Locate Technician positions will be split funded between Water Fund (85%) and Drainage Fund (15%).

Division Description: The Purchasing Utility Warehouse procures and stores goods that are readily needed to maintain the utility infrastructure of the City. Annual contracts for the purchase of utility supplies, hardware and miscellaneous supplies are bid and a minimum amount of stock is kept on hand to facilitate repairs that are needed. The value of the goods on hand is typically around \$300,000. The Warehouse is on call 24-7 should parts be needed for an emergency repair. This department is under the direction of the Director of Purchasing.

FY 2016 Accomplishments:

- 1 Maintained accurate accounting of inventory on hand as reflected by low physical inventory account adjustment

FY 2017 Action Items:

- 1 Minimize count adjustments through accurate data entry of all inventory transactions and work to minimize investment in inventory, which will in turn improve the inventory turnover rate
- 2 Continue to manage the warehouses to ensure no stock outages of critical commodities and to provide timely and professional customer service



Core Performance Indicators:

Inventory Count Adjustments

	<u>\$ Adjustment</u>	
FY 2017	\$	-
FY 2016	\$	(456)
FY 2015	\$	(37)
FY 2014	\$	(91)

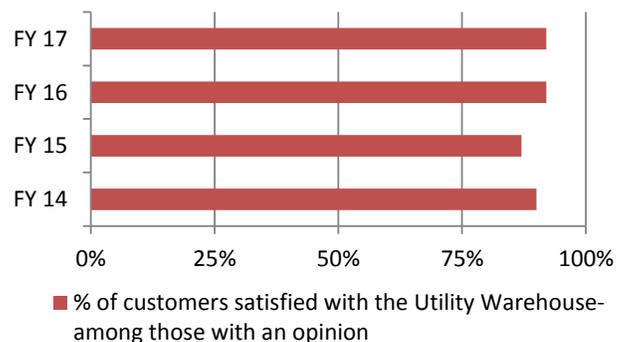
Investment in Inventory

	<u>% Change</u>		<u>Value of Inventory</u>
FY 2017	↓	-14.9%	\$ 300,000
FY 2016	↑	14.1%	\$ 352,634
FY 2015	↓	-4.9%	\$ 308,986
FY 2014	↑	1.6%	\$ 324,933

Inventory Turnover Rate

	<u>% Change</u>		<u>Turnover Rate</u>
FY 2017	↑	25.0%	2.0
FY 2016	↓	-20.0%	1.6
FY 2015	↑	25.0%	2.0
FY 2014	↓	-15.8%	1.6

Internal Customer Satisfaction



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Warehouse Services:		
Warehouse Services	\$ 79,688	1.38
Subtotal	\$ 79,688	1.38
TOTAL DIVISION	\$ 79,688	1.38

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Purchasing**FY 2017**

EXPENDITURES	2014-2015	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 68,739	\$ 68,395	\$ 69,544	\$ 67,310
Supplies	685	1,475	1,232	1,553
Capital < \$5,000	-	1,810	1,512	610
Repair & Maintenance	533	641	407	630
Other Services	393	940	874	930
Contracted Services	8,200	9,123	8,479	8,655
TOTAL EXPENDITURES	\$ 78,550	\$ 82,384	\$ 82,048	\$ 79,688

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Inventory Specialist	1.00	1.00	1.00	1.00
Inventory Specialist-PT	0.38	0.38	0.38	0.38
TOTAL STAFFING	1.38	1.38	1.38	1.38

Division Description: The Utility Business Office is responsible for billing and collecting utility receivables including water, waste water, solid waste and drainage. The division is also responsible for the collection and deposit of all monies and other receivables from all other City of Temple Departments. Their mission is to provide professional and reliable service to our customers for billing inquiries, payments and connection or disconnection of utility services.

FY 2016 Accomplishments:

- ① Maintained bad debt at less than 0.5% of utility revenue

FY 2017 Action Items:

- ① Review Customer Service practices and look for ways to make it easier to do business with the City of Temple Utility Business Office



- ② Maintain bad debt at less than 0.5% of utility revenue

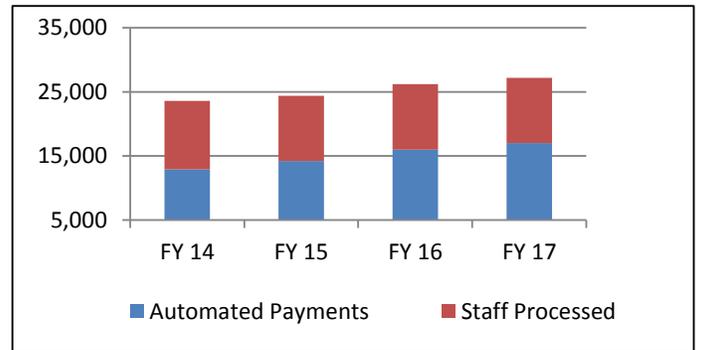


Core Performance Indicators:

Bad Debt Rate

<i>Bad Debt Rate</i>	
FY 2017	0.25%
FY 2016	0.30%
FY 2015	0.20%
FY 2014	0.31%

Payment Methods - Average Payments per Month



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 795,019	1.92
Subtotal	\$ 795,019	1.92
P Utility Account Maintenance:		
Utility Account Maintenance	\$ 135,144	3.50
Subtotal	\$ 135,144	3.50
P Billing:		
A Work Order Processing	\$ 15,181	0.35
A Utility Billing	227,205	1.03
Subtotal	\$ 242,386	1.38
P Deposit Processing:		
A Utilities	\$ 56,287	0.50
A Non-Utility	22,070	0.50
Subtotal	\$ 78,357	1.00
P Payment & Collections:		
A Payments	\$ 302,218	1.95
A Delinquent Collections	22,608	0.25
Subtotal	\$ 324,826	2.20
TOTAL DIVISION	\$ 1,575,732	10.00

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Utility Business Office FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 446,669	\$ 471,761	\$ 479,687	\$ 470,442
Supplies	5,237	7,347	6,138	8,597
Capital < \$5,000	659	20,130	16,817	14,470
Repair & Maintenance	20,212	22,415	14,227	23,145
Other Services	67,068	174,555	162,231	174,685
Contracted Services	768,774	826,471	768,122	869,893
Capital	-	-	-	14,500
TOTAL EXPENDITURES	\$ 1,308,619	\$ 1,522,679	\$ 1,447,221	\$ 1,575,732

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Business Manager	1.00	1.00	1.00	1.00
Assistant Business Manager	1.00	1.00	1.00	1.00
Collections Coordinator	1.00	1.00	1.00	1.00
Customer Service Representative II	2.00	2.00	2.00	2.00
Customer Service Representative I	5.00	5.00	5.00	5.00
TOTAL STAFFING	10.00	10.00	10.00	10.00

Division Description: The Public Works Wastewater Collection Division strives to protect the health of the citizens of Temple by maintaining the wastewater collection system, and reducing sanitary sewer overflows. Wastewater stoppages have top priority followed by continued strategic replacement and upgrade of sewer mains. System components and activities include inspection of grease traps, inspection of manholes, potholing for contractors, engineers and capital improvement projects, as well as completion of street cuts and dress ups where work has been performed.

FY 2016 Accomplishments:

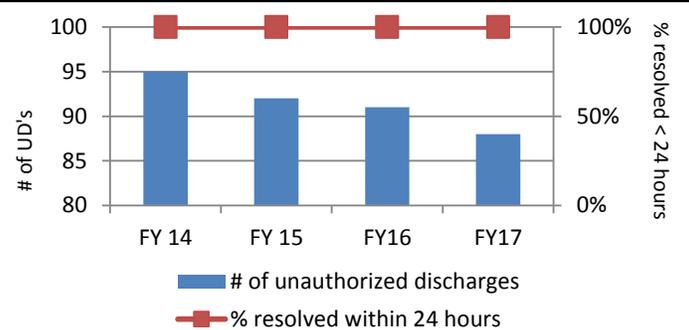
- 1 Completed Bird Creek Basin smoke test
- 2 Completed targeted wastewater rehabilitation projects including those identified in the budget
- 3 Completed replacement of water & wastewater utilities in the Western Hills subdivision

FY 2017 Action Items:

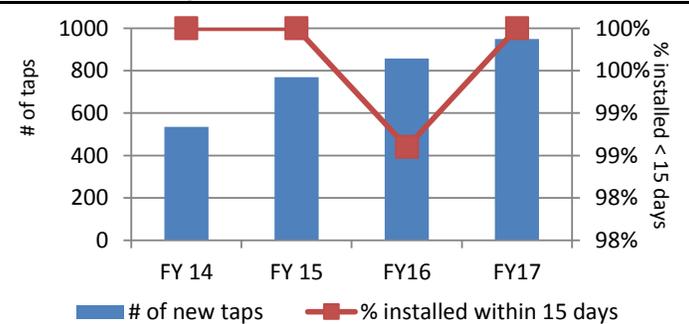
- 1 Meet or exceed all requirements outlined in the Texas Commission on Environmental Quality's Sanitary Sewer Overflow Initiative Program
- 2 Develop Fat-Oil-Grease (FOG) program to manage and reduce sanitary sewer overflows
- 3 Report and clean up all unauthorized sewer discharges within 24 hours

Core Performance Indicators:

Unauthorized Discharges



New Service Tap Installations



FY14, 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 334,125	1.30
Subtotal	\$ 334,125	1.30
P New Service Taps:		
New Service Taps	\$ 136,193	2.80
Subtotal	\$ 136,193	2.80
P FOG (Fats, Oils, and Grease) Management:		
FOG Management	\$ 91,395	1.15
Subtotal	\$ 91,395	1.15
P TCEQ SSO Initiative:		
TCEQ SSO Initiative	\$ 483,366	4.40
Subtotal	\$ 483,366	4.40
P Maintenance:		
A Line, Manhole & System Maintenance	\$ 622,384	6.90
A Preventative Maint. Cleaning Operations	127,164	2.05
Subtotal	\$ 749,548	8.95
P Infrastructure Rehab (Sewer):		
Infrastructure Rehab (Sewer)	\$ 330,989	3.90
Subtotal	\$ 330,989	3.90
TOTAL DIVISION	\$ 2,125,616	22.50

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Wastewater Collection FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 1,274,003	\$ 1,427,400	\$ 1,451,380	\$ 1,170,766
Supplies	128,650	186,752	156,013	185,918
Capital < \$5,000	7,408	19,728	16,481	8,370
Repair & Maintenance	196,096	187,876	119,245	232,285
Other Services	10,136	29,785	27,682	26,569
Contracted Services	244,793	1,133,554	1,053,525	332,833
Capital	-	2,216,737	2,216,737	168,875
TOTAL EXPENDITURES	\$ 1,861,086	\$ 5,201,832	\$ 5,041,063	\$ 2,125,616

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Utility Services Director ¹	0.50	-	-	-
Utility Manager	-	0.50	0.50	0.50
Asst. Utility Services Director ¹	0.60	-	-	-
Foreman - Sewer ²	1.00	1.00	-	-
Crew Leader - Sewer ²	2.45	2.45	-	-
Crew Leader - Water ²	1.00	1.00	-	-
Troubleshooter - Sewer ²	3.40	3.40	-	-
Troubleshooter - Water ²	3.40	3.40	-	-
Senior Utility Technician - Sewer ²	2.65	2.65	-	-
Senior Utility Technician - Water ²	0.95	0.95	-	-
Utility Services Foreman - Sewer ²	-	-	0.50	0.50
Utility Services Foreman - Water ²	-	-	1.00	1.00
Environmental Compliance Technician ²	-	-	1.00	1.00
Utility Crew Leader - Sewer ²	-	-	1.50	1.50
Utility Crew Leader - Water ²	-	-	1.50	1.50
Utility Technician III - Sewer ²	-	-	1.50	1.50
Utility Technician III - Water ²	-	-	1.00	1.00
Utility Technician II - Sewer ²	3.30	3.30	-	1.50
Utility Technician II - Water ²	1.35	1.35	-	2.00
Utility Technician I - Sewer ²	1.95	1.95	5.75	4.00
Utility Technician I - Water ²	3.40	3.40	5.75	4.00
Special Program Technician	0.25	0.25	0.25	0.25
Special Programs Clerk ²	-	-	0.15	0.15
Special Programs Clerk - part-time ²	0.08	0.08	-	-
Administrative Assistant I ²	-	-	0.60	0.60
Customer Service Representative II	0.50	0.50	0.50	0.50
Customer Service Representative I	1.00	1.00	1.00	1.00
Office Assistant I - Sewer ²	0.54	0.54	-	-
TOTAL STAFFING	28.32	27.72	22.50	22.50

STAFFING (continued)

¹ - During FY 2015, the Utility Services Director position was eliminated and the Assistant Utility Services Director position was renamed to Utility Manager.

² - In FY 2016, two Utility Technician I positions were reclassified to Utility Technician II positions. The Office Assistant I part-time position was reclassified to an Administrative Assistant I position. The part-time Special Programs Clerk position was reclassified to full-time. One Environmental Compliance Technician position was also added. Mid-Year, a complete reorganization was done reclassifying the positions of Foreman, Crew Leader, Troubleshooter, Senior Utility Technician, Utility Technician II and Utility Technician I to new positions of Utility Services Foreman, Utility Technician III, Utility Technician II, and Utility Technician I. The actual number of positions for each title will vary each year as certification requirements are obtained but the total number of positions in the new titles will not exceed thirty-seven.

Division Description: The Public Works Wastewater Treatment Division provides funding for the contract operation of two wastewater treatment plants and all City lift stations. A contract with Brazos River Authority provides for operations of the Doshier Farm Wastewater Treatment Plant (WWTP), maintenance of all City lift stations (currently 31), and management of the City's Industrial Pre-Treatment Program. A contract with BRA also provides for operations and maintenance of the Temple-Belton Wastewater Treatment Plant.

FY 2016 Accomplishments:

- 1 Doshier SCADA improvements project
- 2 Brazos River Authority operates/maintains both wastewater treatment facilities
- 3 Design contract for Temple - Belton plant headworks expansion project.
- 4 Reclaim pump station at Temple-Belton facility to Panda energy brought online

FY 2017 Action Items:

- 1 Install additional air into the ORBAL
- 2 Final design for Temple - Belton plant headworks expansion project
- 3 Meet or exceed Texas Commission on Environmental Quality (TCEQ) wastewater treatment standards
- 4 Various lift station improvements for continuous system reliability



	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 23,087	-
Subtotal	\$ 23,087	-
P Sewer Treatment:		
A Doshier Farms WWTP, Lift Stations, & Industrial Pre-Treatment Program	\$ 1,862,723	-
A Temple-Belton WWTP	1,912,590	-
Subtotal	\$ 3,775,313	-
TOTAL DIVISION	\$ 3,798,400	-

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Wastewater Treatment FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Other Services	\$ -	\$ 3,250	\$ 3,021	\$ -
Contracted Services	2,880,307	3,439,965	3,197,103	3,798,400
Capital	-	41,500	41,500	-
TOTAL EXPENDITURES	\$ 2,880,307	\$ 3,484,715	\$ 3,241,624	\$ 3,798,400

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-

Division Description: The Public Works Water Distribution Division is responsible for providing customers with a superior public drinking water system by having well trained and certified personnel operate and maintain the City's 600 miles of water distribution and transmission mains by repairing water line breaks, installing new service taps as requested, inspecting air relief valves, locating lines, potholing for contractors, engineers and capital improvement projects, and completing street cuts/dress ups where work has been done. This also includes repair and maintenance of valves and hydrants, of which there are over 9,935 valves and 3,500 hydrants in the system. This division also implements infrastructure rehabilitation in targeted areas. There are also approximately 5,500 backflow devices installed in the system, required to be inspected annually.

FY 2016 Accomplishments:

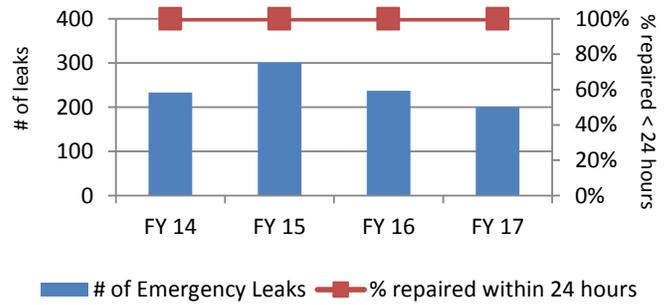
- 1 Supported significant utility capital improvement projects managed by the Engineering Department related to a wide range of Utility needs
- 2 Manage leak detection program to reduce water loss
- 3 Maintained Superior Water System rating

FY 2017 Action Items:

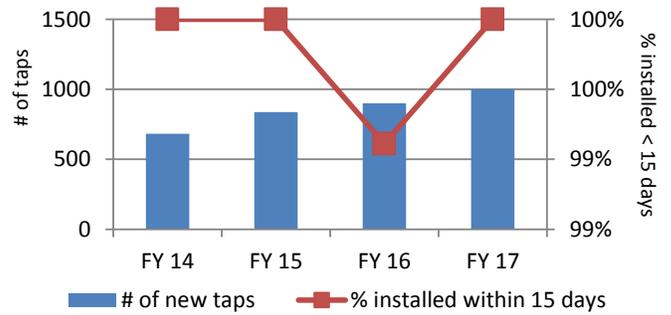
- 1 Maintain comprehensive water system standards that are in compliance with Title 30 of the Texas Administrative Code Chapter 290, Subchapter D 
- 2 Inspect all fire hydrants reported out of service within 24 hours 
- 3 Continue to manage water loss through various operation methods and monitoring equipment 

Core Performance Indicators:

Emergency Water Leaks Repaired



New Service Tap Installations



FY14, 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 239,173	1.35
Subtotal	\$ 239,173	1.35
P New Service Taps:		
New Service Taps	\$ 316,205	3.65
Subtotal	\$ 316,205	3.65
P Connect/Disconnect:		
Connect/Disconnect	\$ 41,526	1.00
Subtotal	\$ 41,526	1.00
P Cross Connection Control Program:		
Cross Connection Control Program	\$ 153,986	2.45
Subtotal	\$ 153,986	2.45
P Maintenance:		
A Line, Valve & Hydrant Maintenance	\$ 1,187,382	12.25
A Valve Operations	137,976	2.35
Subtotal	\$ 1,325,358	14.60
P Infrastructure Rehab:		
Infrastructure Rehab	\$ 28,344	0.45
Subtotal	\$ 28,344	0.45
TOTAL DIVISION	\$ 2,104,592	23.50

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Water Distribution FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 740,258	\$ 822,204	\$ 836,017	\$ 1,151,810
Supplies	62,538	81,965	68,474	89,321
Capital < \$5,000	123,795	140,128	117,063	149,075
Repair & Maintenance	420,615	311,975	198,011	334,690
Other Services	12,043	21,628	20,101	23,485
Contracted Services	115,077	218,168	202,765	119,336
Capital	-	1,158,789	1,158,789	236,875
TOTAL EXPENDITURES	\$ 1,474,326	\$ 2,754,857	\$ 2,601,219	\$ 2,104,592

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Utility Services Director ²	0.50	-	-	-
Utility Manager ²	-	0.50	0.50	0.50
Asst. Utility Services Director ^{1,2}	0.40	-	-	-
Environmental Programs Technician ⁴	-	-	-	1.00
Foreman - Water ³	1.00	1.00	-	-
Crew Leader - Water ³	1.00	1.00	-	-
Crew Leader - Sewer ³	1.55	1.55	-	-
Troubleshooter - Water ³	0.60	0.60	-	-
Troubleshooter - Sewer ³	0.60	0.60	-	-
Special Program Technician	0.75	0.75	0.75	0.75
Senior Utility Technician - Water ³	1.05	1.05	-	-
Senior Utility Technician - Sewer ³	0.35	0.35	-	-
Utility Services Foreman - Water ³	-	-	1.00	1.00
Utility Services Foreman - Sewer ³	-	-	0.50	0.50
Utility Crew Leader - Water ³	-	-	1.50	1.50
Utility Crew Leader - Sewer ³	-	-	1.50	1.50
Utility Technician III - Water ³	-	-	1.00	1.00
Utility Technician III - Sewer ³	-	-	1.50	1.50
Utility Technician II - Water ³	0.65	0.65	-	2.00
Utility Technician II - Sewer ³	1.70	1.70	-	1.50
Utility Technician I - Water ³	2.60	2.60	5.75	4.00
Utility Technician I - Sewer ³	1.05	1.05	5.75	4.00
Customer Service Representative II	0.50	0.50	0.50	0.50
Customer Service Representative I	1.00	1.00	1.00	1.00
Office Assistant I - Sewer ³	0.36	0.36	-	-
Administrative Assistant I - Sewer ³	-	-	0.40	0.40
Special Programs Clerk ³	-	-	0.85	0.85
Special Programs Clerk - part-time ³	0.43	0.43	-	-
TOTAL STAFFING	16.09	15.69	22.50	23.50

STAFFING (continued)

¹ - During FY 2013, the Foreman - Specialty Crews position was reclassified to an Assistant Utility Services Director position.

² - During FY 2015, the Utility Services Director position was eliminated and the Assistant Utility Services Director position was renamed to Utility Manager.

³ - In FY 2016, two Utility Technician I positions were reclassified to Utility Technician II positions. The Office Assistant I part-time position was reclassified to an Administrative Assistant I position. The part-time Special Programs Clerk position was reclassified to full-time. Mid-Year, a complete reorganization was done reclassifying the positions of Foreman, Crew Leader, Troubleshooter, Senior Utility Technician, Utility Technician II and Utility Technician I to new positions of Utility Services Foreman, Utility Technician III, Utility Technician II, and Utility Technician I. The actual number of positions for each title will vary each year as certification requirements are obtained, but the total number of positions in the new titles will not exceed thirty-seven.

⁴ - In FY 2017, one Environmental Programs Technician will be added.

Division Description: The Public Works Water Production Division is responsible for providing superior potable drinking water that meets or exceeds standards imposed by all regulatory agencies by having well trained and certified personnel operate and maintain the City's treatment plants, storage tanks, and booster pump stations, capable of producing up to 41 million gallons of water per day. Safe, healthy, and good tasting water for all customers is our goal.

FY 2016 Accomplishments:

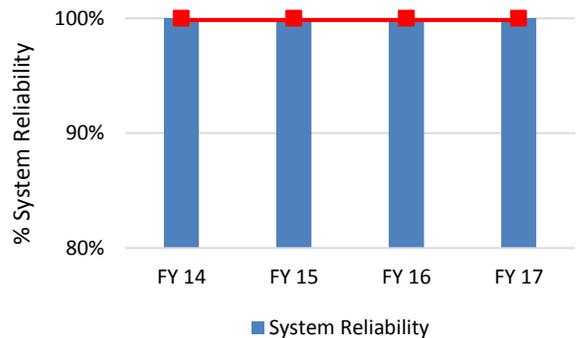
- ① Remodeled lab and operator's office areas to update and improve the appearance
- ② Rehabilitated and inspected both Airport and Range Elevated Storage tanks
- ③ Improved SCADA components and main console
- ④ Replaced aging Motor Control Center at the main building for improved treatment reliability

FY 2017 Action Items:

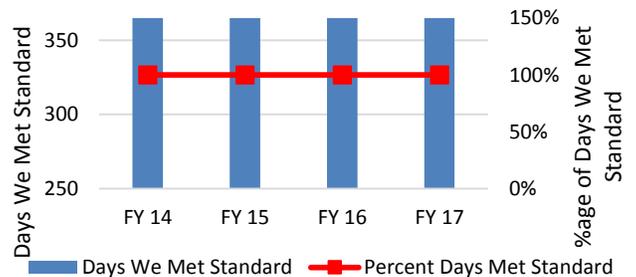
- ① Continue treatment process improvements through capital efforts in both conventional and membrane water 
- ② Meet Texas Commission on Environmental Quality (TCEQ) Public Drinking Water Standards 
- ③ Increase water loss management practices, replacing and relocating flow meters 
- ④ Improve raw water quality through intake infrastructure improvements and chemical addition 
- ⑤ Rehab chlorine building to ensure safety and process reliability 

Core Performance Indicators:

% Time Utility Able to Meet System Demand



Drinking Water Standards for Continuous On-line Monitoring



FY14, 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 1,651,619	3.00
Subtotal	\$ 1,651,619	3.00
P Water Production:		
A Membrane Plant	\$ 970,992	3.60
A Conventional Plant	2,277,770	3.60
A Booster Pump Stations	587,229	3.60
A Water Storage	268,018	3.60
A Water System Monitoring	210,887	3.60
Subtotal	\$ 4,314,896	18.00
TOTAL DIVISION	\$ 5,966,515	21.00

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Water Treatment

FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 1,090,390	\$ 1,195,737	\$ 1,135,113	\$ 1,168,490
Supplies	842,398	1,149,810	877,765	1,233,638
Capital < \$5,000	39,856	74,694	57,021	107,340
Repair & Maintenance	453,653	666,830	494,121	600,354
Other Services	19,038	23,519	21,393	17,796
Contracted Services	1,743,535	1,875,668	1,706,108	1,913,897
Capital	-	2,036,804	2,036,804	925,000
TOTAL EXPENDITURES	\$ 4,188,871	\$ 7,023,062	\$ 6,328,325	\$ 5,966,515

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Water Production Director ⁴	1.00	-	-	-
Asst. Director Water Production ^{2,4}	1.00	-	-	-
Deputy Utility Director ⁴	-	1.00	1.00	1.00
Chief Operator ⁴	1.00	-	-	-
Treatment Chief of Operations ⁴	-	1.00	1.00	1.00
Maintenance Supervisor ⁵	1.00	1.00	-	-
Lab Technician ⁵	1.00	1.00	-	-
Assistant Lab Technician ³	1.00	-	-	-
Solids Operator ³	1.00	-	-	-
Maintenance Technician II ⁵	1.00	1.00	-	-
Maintenance Technician I ^{3,5}	2.00	2.00	-	-
Maintenance Laborer ^{1,2,5}	5.00	4.00	-	-
Instrument Technician ³	1.00	-	-	-
Operator ^{3,5}	5.00	9.00	-	-
Administrative Assistant I	1.00	1.00	1.00	1.00
Lead Water Operator ⁵	-	-	1.00	1.00
Water Operator I ⁵	-	-	5.00	4.00
Water Operator II ⁵	-	-	10.00	10.00
Water Operator III ⁵	-	-	2.00	3.00
TOTAL STAFFING	22.00	21.00	21.00	21.00

¹ - Reclassified Custodian/Maintenance Technician position to Maintenance Laborer position in FY 2014.

² - During FY 2014, an Assistant Director Water Production position was created and a Maintenance Laborer position was eliminated.

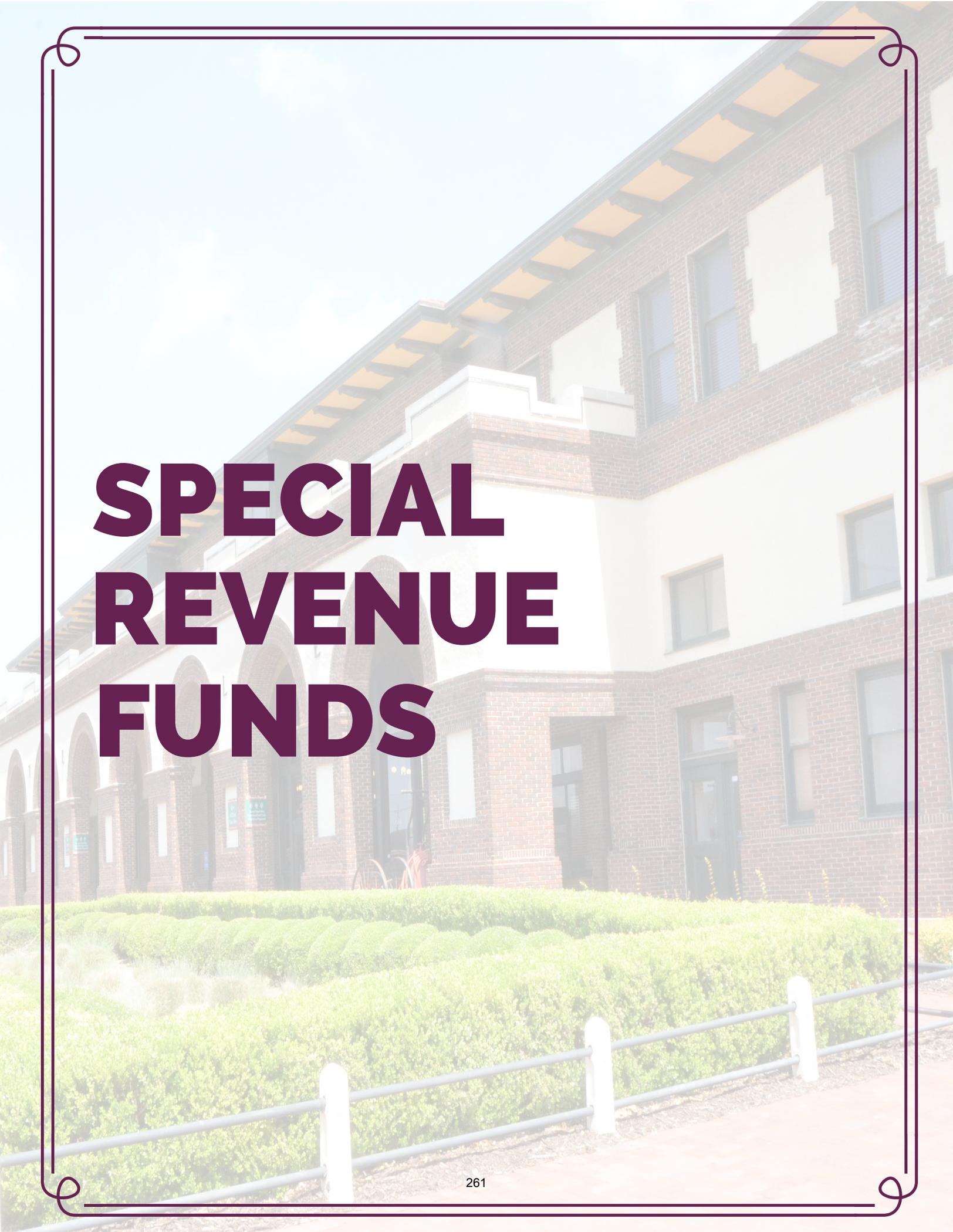
³ - In FY 2015, an Assistant Lab Technician, Solids Operator, Instrument Technician and Maintenance Technician I position will be reclassified to Operator positions.

⁴ - During FY 2015, the Water Production Director position was renamed to Utility Director and moved to the Public Works Admin department. The Assistant Director Water Production was renamed Deputy Utility Director. The Chief Operator position was renamed Treatment Chief of Operations.

STAFFING (continued)

⁵ - During FY 2016, a complete reorganization took place eliminating the positions of Maintenance Supervisor, Maintenance Technician II, Maintenance Technician I, Maintenance Laborer, and Operator. New positions were created for Lead Water Operator, Water Operator I, Water Operator II, and Water Operator III. Actual number of employees in these positions will change each year as certification requirements are met, but the overall total employees between these new positions will not exceed eighteen positions.

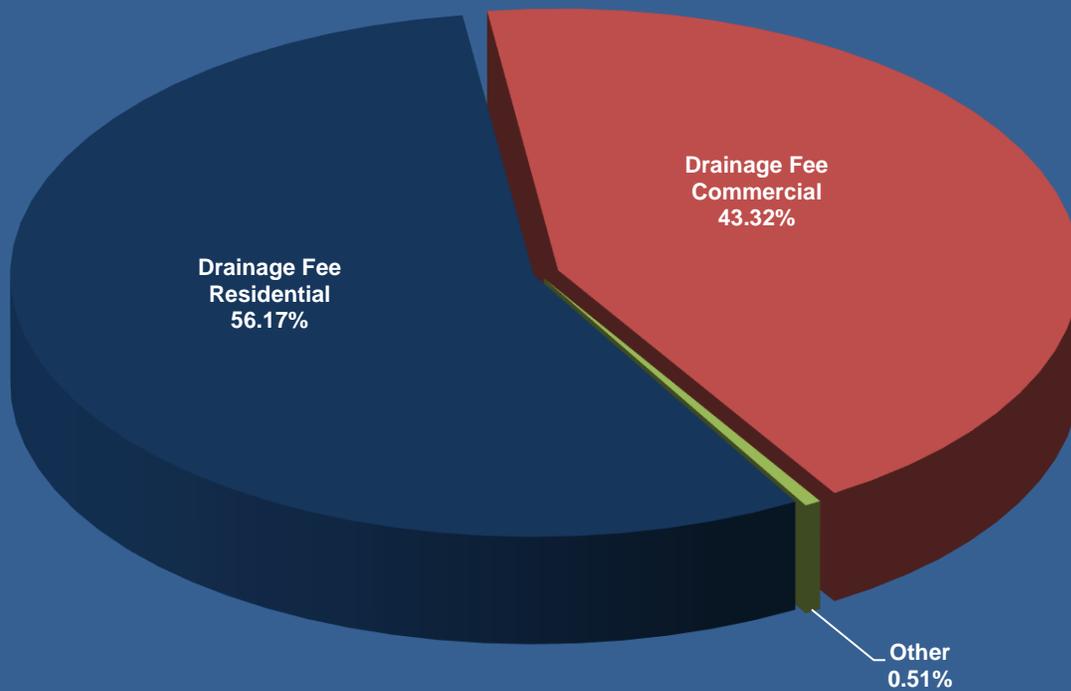




SPECIAL REVENUE FUNDS

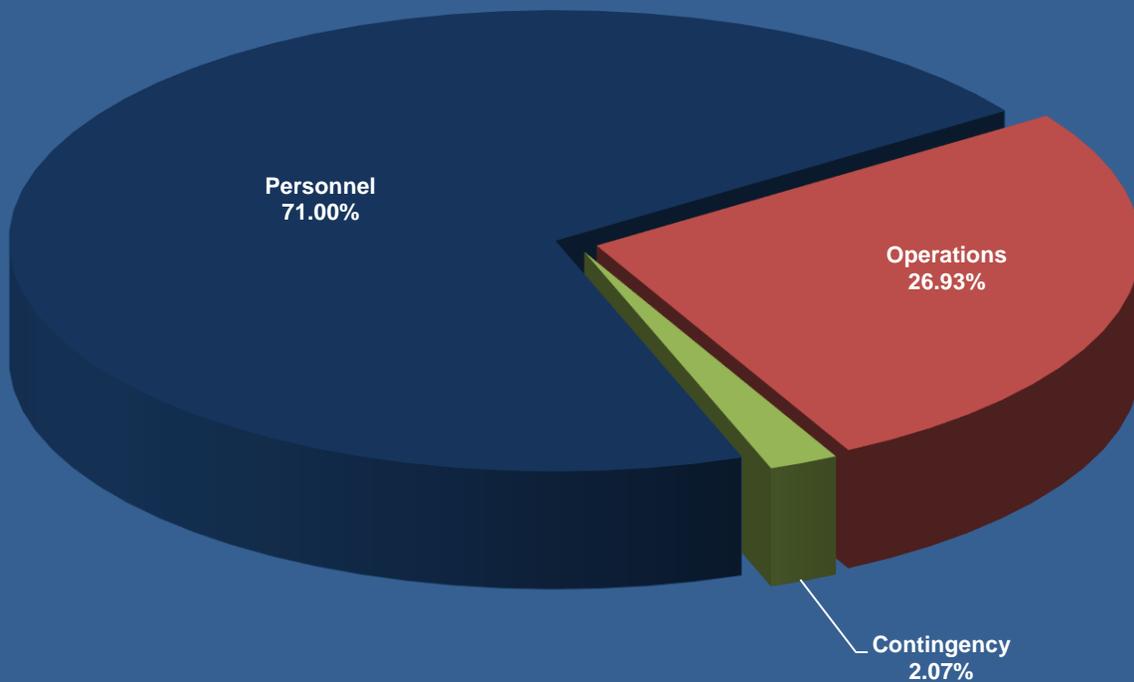
Special Revenue Fund
Drainage Fund

Drainage Fund Revenue by Sources FY 2017 ADOPTED



Total Revenue = \$1,175,740

Drainage Fund Expenditures by Type FY 2017 ADOPTED



Total Expenditures = \$1,175,740

REVENUE TOTALS: Drainage Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Drainage Fee - Commercial	\$ 497,946	\$ 499,150	\$ 505,328	\$ 509,380
Based on the following monthly fee structure:				
(Based on square footage)				
Per Unit Rate (maximum 4 units) \$3.00				
0 - 2,500 SQ. FT. - \$7.15				
2,501 - 10,000 SQ. FT. - \$14.00				
10,001 - 50,000 SQ. FT. - \$34.65				
50,001 - 100,000 SQ. FT. - \$51.80				
100,001 SQ. FT. & Above - \$69.00 (maximum)				
Drainage Fee - Residential	627,180	635,000	652,272	660,360
Based on a monthly fee of \$3.00 per residential customer (if customer consumes less than 2,000 gallons of water per month, a drainage fee is not assessed)				
TOTAL CHARGES FOR SERVICES	\$ 1,125,126	\$ 1,134,150	\$ 1,157,600	\$ 1,169,740
Interest Income	\$ 6,140	\$ 4,500	\$ 7,650	\$ 6,000
Projected interest earnings assuming a rate of 0.40%				
Sale of Assets	11,505	-	13,980	-
Other Revenues	174	-	-	-
Misc. Reimbursements	-	64,132	92,370	-
Demolitions				
TOTAL INTEREST AND OTHER	\$ 17,819	\$ 68,632	\$ 114,000	\$ 6,000
REVENUE TOTAL - DRAINAGE FUND	\$ 1,142,945	\$ 1,202,782	\$ 1,271,600	\$ 1,175,740

Division Description: The Special Revenue Drainage Fund and associated drainage functions are established in order to protect the public health and safety within the City of Temple from the loss of life and property caused by surface water overflows, surface water stagnation, and pollution arising from non-point source runoff within the boundaries of the service area of the special revenue drainage fund as established in the Ordinance. Drainage Service will be offered on nondiscriminatory, reasonable and equitable terms within the service area. [Ordinance NO. 98-2576]

FY 2016 Accomplishments:

- 1 Maintained detention ponds and drainage channels
- 2 Sweep City streets on a routine schedule
- 3 Clean 2 miles of bar ditches
- 4 Replaced older damaged inlets

FY 2017 Action Items:

- 1 Reconstruct older storm drain inlets to allow access for cleaning and inspection 
- 2 Identify older storm drain inlets that need to be reconstructed to allow access 
- 3 Clean 2 miles of bar ditches 

Core Performance Indicators:

Earth Channels Maintained On Schedule

		% Change	% On Schedule
FY 2017		0.0%	100.0%
FY 2016		0.0%	100.0%
FY 2015		0.0%	100.0%
FY 2014		0.0%	100.0%

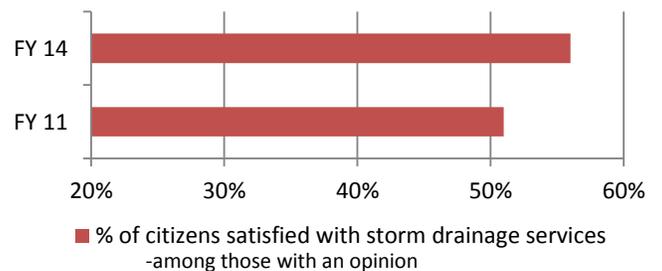
Concrete Channels Maintained On Schedule

		% Change	% On Schedule
FY 2017		0.0%	100.0%
FY 2016		0.0%	100.0%
FY 2015		0.0%	100.0%
FY 2014		0.0%	100.0%

Storm Drains Inspected & Cleaned

		% Change	% Inspected & Cleaned
FY 2017		0.0%	100.0%
FY 2016		0.0%	100.0%
FY 2015		0.0%	100.0%
FY 2014		0.0%	100.0%

Citizen Satisfaction



FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 392,621	3.50
Subtotal	\$ 392,621	3.50
P Drainage Maintenance & Construction:		
A Storm Drains	\$ 171,551	2.79
A Detention Ponds	160,085	3.29
A Drainage Channels	277,681	4.52
Subtotal	\$ 609,317	10.60
P Stormwater Management Program:		
Stormwater Management Program	\$ 116,398	1.55
Subtotal	\$ 116,398	1.55
P Street Sweeping Program:		
Street Sweeping Program	\$ 57,404	1.05
Subtotal	\$ 57,404	1.05
TOTAL DIVISION	\$ 1,175,740	16.70

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Drainage

FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 655,501	\$ 828,887	\$ 746,330	\$ 834,814
Supplies	60,614	72,146	34,341	76,707
Capital < \$5,000	1,822	3,540	1,685	6,340
Repair & Maintenance	85,909	121,341	57,758	192,179
Other Services	8,201	6,330	3,013	8,030
Contracted Services	18,430	66,741	31,769	33,370
Capital	122,322	737,976	737,976	-
Contingency	-	-	10,300	24,300
TOTAL EXPENDITURES	\$ 952,798	\$ 1,836,961	\$ 1,623,173	\$ 1,175,740

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Director of Public Works	0.05	0.05	0.05	0.05
City Engineer	0.40	0.40	0.40	0.40
Transportation Director ⁶	0.25	0.25	0.25	0.25
Street & Drainage Services Assistant Director ¹	0.25	0.25	0.25	0.25
Assistant City Engineer	0.20	-	-	-
Deputy City Engineer ⁴	-	0.20	0.20	0.20
Project Engineer ³	0.20	0.20	0.20	0.20
CIP Project Manager - EIT ³	0.20	-	-	-
Project Manager ⁴	-	0.20	0.20	0.20
Drainage Foreman	1.00	1.00	1.00	1.00
Crew Leader - Drainage ²	1.00	2.00	2.00	2.00
PW Mapping & Technology Manager	0.20	0.20	0.20	0.20
Asset Management Analyst ⁶	0.20	0.20	0.20	0.20
Asset Assessor ⁶	0.20	0.20	0.20	0.20
Equipment Operator II ²	3.00	4.00	4.00	4.00
Equipment Operator I - Drainage ²	3.50	4.50	4.50	4.50
Utility Technician II	0.50	0.50	0.50	0.50
Stormwater Program Specialist ⁵	1.00	1.00	1.00	1.00
Administrative Assistant I - Street	0.25	0.25	0.25	0.25
Administrative Assistant I ⁶	-	-	1.00	1.00
Office Assistant I ⁶	0.61	0.61	-	-
Maintenance Worker - Seasonal ⁶	1.22	1.22	-	-
Utility Locate Technician ⁷	-	-	-	0.30
TOTAL STAFFING	14.23	17.23	16.40	16.70

¹ - During FY 2014, the 25% of the funding for the Street & Drainage Services Assistant Director was added to the Drainage Fund with the 75% being funded in the General Fund.

² - In FY 2015, one Equipment Operator I position, one Equipment Operator II position and one Crew Leader position was added.

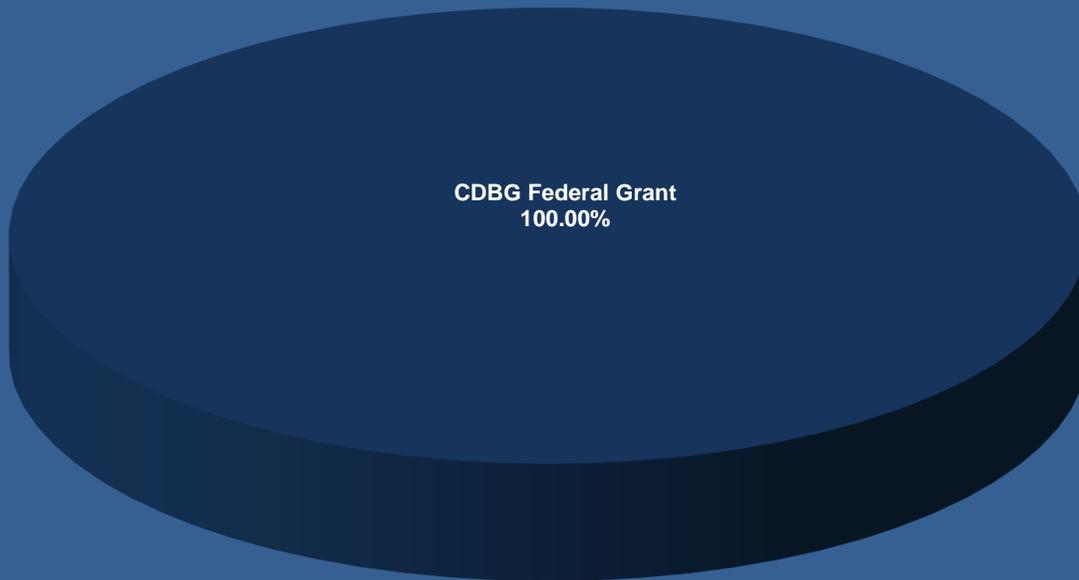
STAFFING (continued)

- ³ - During FY 2014, one Project Engineer position was reclassified to a CIP Project Manager - EIT position. This
- ⁴ - During FY 2015, the Assistant City Engineer position was reclassified to Deputy City Engineer. The CIP - Project Engineer -EIT was retitled to Project Manager during FY 2015.
- ⁵ - During FY 2015, Stormwater Program Technician was renamed to Stormwater Program Specialist.
- ⁶ - In FY 2016, the Office Assistant I part-time position was reclassified to a full-time Administrative Assistant I position. The Maintenance Worker - Seasonal positions was eliminated. GIS Specialist title changed to Asset Management Analyst and GPS Assessment Field Coll Tech title changed to Asset Assessor. Streets & Drainage Director retitled to Transportation Director.
- ⁷ - In FY 2017, two utility locate technician positions will be funded 15% with Drainage Funds and 85% with Water/Sewer Fund (Public Works Administration).

***Special Revenue Fund
Federal/State Grant Fund***

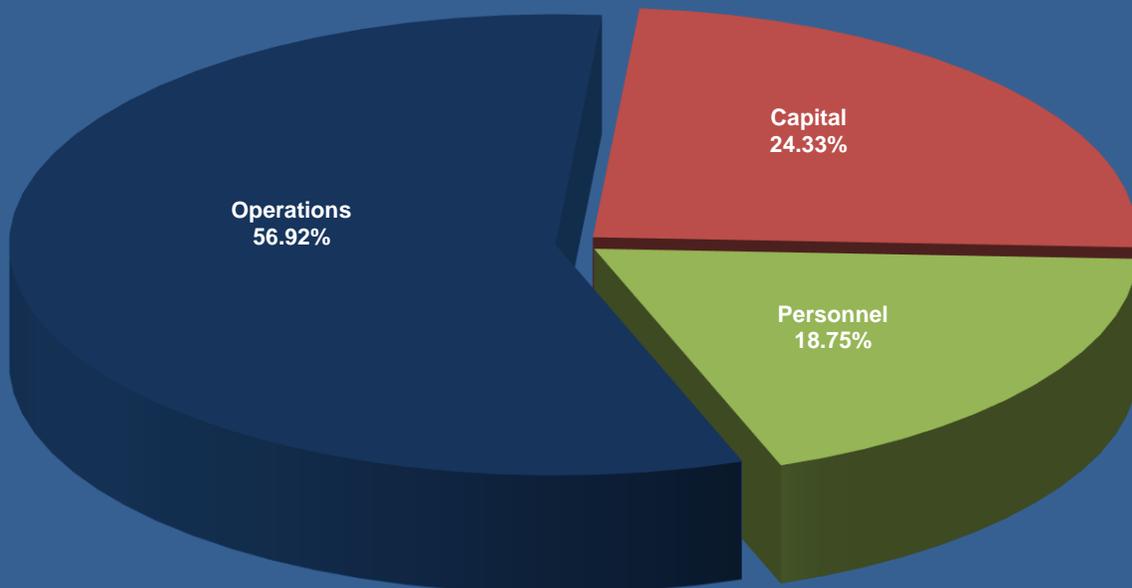
***Administration
Projects/Grants
Airport
Fire
Parks
Police
Solid Waste
Streets***

Federal/State Grant Fund Revenue by Sources FY 2017 ADOPTED



Total Revenue = \$470,971

Federal/State Grant Fund Expenditures by Type FY 2017 ADOPTED



Total Expenditures = \$410,971

REVENUE TOTALS: Federal/State Grant Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
CDBG Federal Grant	\$ 542,906	\$ 483,368	\$ 483,368	\$ 410,971
Federal Grants	101,059	4,082,608	4,082,608	-
State Grants	164,066	457,057	457,057	-
TOTAL INTERGOVERNMENTAL REVENUES	\$ 808,031	\$ 5,023,033	\$ 5,023,033	\$ 410,971
Reinvestment Zone # 1 Reimbursement	\$ -	\$ 44,081	\$ 44,081	\$ -
TOTAL CHARGES FOR SERVICES	\$ -	\$ 44,081	\$ 44,081	\$ -
Other - Donations/Gifts	\$ -	\$ 61,548	\$ 61,548	\$ -
TOTAL INTEREST AND OTHER	\$ -	\$ 61,548	\$ 61,548	\$ -
Transfer In	\$ 42,957	\$ 2,641,169	\$ 2,641,169	\$ -
Transfer In - Airport Grant	21,568	50,000	50,000	-
Transfer In - Law Enforce Block Grant	-	29,269	29,269	-
TOTAL OTHER FINANCING SOURCES (TRANSFERS)	\$ 64,525	\$ 2,720,438	\$ 2,720,438	\$ -
REVENUE TOTAL - FEDERAL/STATE GRANT FUND	\$ 872,556	\$ 7,849,100	\$ 7,849,100	\$ 410,971

Division Description: The Community Development Division is responsible for the following:

- Investing in neighborhood revitalization throughout the community;
- Coordinating the U.S. Department of Housing and Urban Development block grants and related programs;
- Providing integrated services that link inputs with long term positive outcomes for Temple residents;
- Fostering collaborative relationships with public service agencies and residents;
- Serving as an example of quality management;
- Placing a high priority on human services & superior customer service; and
- Working through caring and motivated professionals who contribute towards shaping Temple as a community of choice in Central Texas.

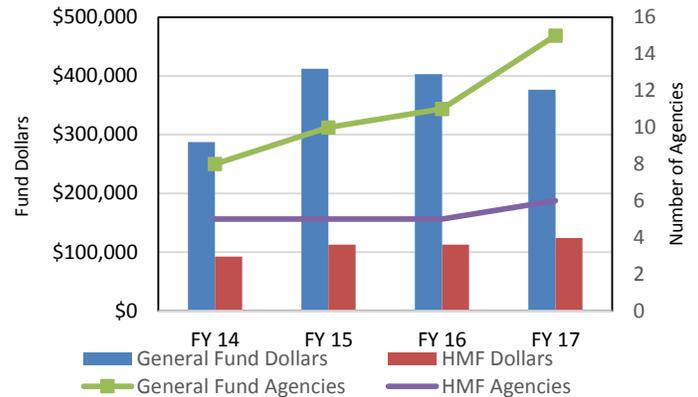
FY 2016 Accomplishments:

- 1 Recruited new housing service agency to Temple providing services in support of increasing sustainable homeownership
- 2 Published a Plan for Housing Choice according to new HUD Final Rule
- 3 Implement Action Plan to Implement Solutions to Homelessness in Bell County with collaborating agencies and Texas Homeless Network
- 4 Continue to revitalize the Community Development program by being a catalyst for the improvement of housing conditions, public facilities and infrastructure
- 5 Develop and implement a Housing Improvement Program

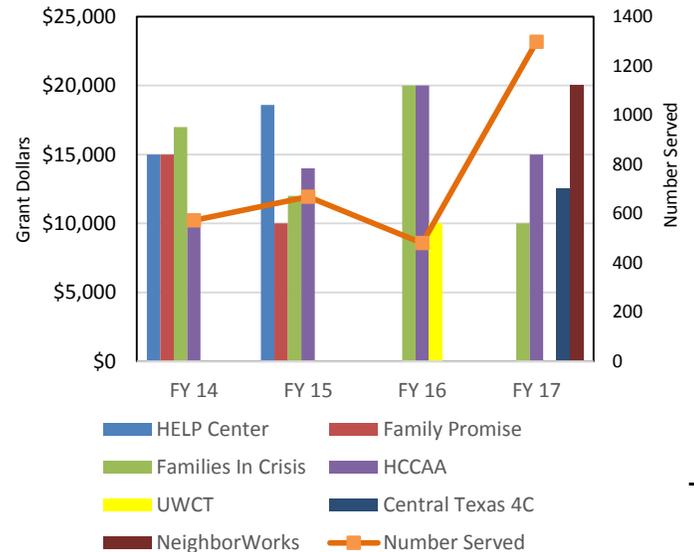
FY 2017 Action Items:

- 1 Continue to expand community engagement and collaboration with non-profit agencies 
- 2 Expand community engagement in CDBG program development and implementation 
- 3 Support continued program expansion to serve revitalization goals. Including:
 Neighborhood Associations
 Home Repair Programs
 Tool Lending Library
 Diverse public service agencies
 Access to alternative lending programs for payday lending alternatives 

Community Enhancement Grants



CDBG Public Service Agency Grants



FY14, 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 80,036	1.36
Subtotal	\$ 80,036	1.36
TOTAL DIVISION	\$ 80,036	1.36

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 42,729	\$ 54,833	\$ 54,833	\$ 64,802
Supplies	650	2,200	2,200	1,700
Capital < \$5,000	-	-	-	3,025
Other Services	10,200	2,777	2,777	3,799
Contracted Services	29,554	11,661	11,661	6,710
TOTAL EXPENDITURES	\$ 83,133	\$ 71,471	\$ 71,471	\$ 80,036

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Director of Administrative Services ^{2,3}	0.25	-	-	-
General Services Manager ^{3,4}	-	0.15	-	-
Community Development Manager ⁴	-	-	0.90	0.74
Program Specialist ^{1,3,4,5}	0.50	0.50	0.20	0.20
Administrative Assistant I ⁵	-	-	-	0.42
TOTAL STAFFING	0.75	0.65	1.10	1.36

¹ - In FY 2014, the Grants Specialist position was retitled to Program Specialist.

² - In FY 2015, the Director of Administrative Services will no longer be funded in this division and the Sustainability & Grants Manager position will be funded 15% in this division and 85% in the General Fund.

³ - During FY 2015, the Director of Administrative Services was reclassified to the General Services Manager position.

⁴ - In FY 2016, a Community Development Manager was added and funded 90% in the Federal/State Grant fund for CDBG Administration and 10% funded in General Services. The Program Specialist was funded 80% in the General Services department and 20% in the Federal/State Grant fund for CDBG Administration. The General Services Manager position was funded 100% in General Services department.

⁵ - In FY 2017, the funding allocation to the Community Development Manager position will change and there will be an Administrative Assistant I position added. The Community Development Manager will be funded 90% in the Federal/State Grant fund, of which 16.31% is considered direct costs related to the implementation of the Home Improvement Program activity and 73.69% Administration. The remaining 10% of the Community Development Manager position will be funded in General Services. The Administrative Assistant I position will be funded 50% in the Federal/State Grant fund, of which 8.42% is considered direct costs related to the implementation of the Home Improvement Program activity and 41.58% Administration. The remaining 50% of the Administrative Assistant I position will be funded 25% in General Services and 25% in Facility Services.

	Expenditures	FTE
P Community Dev. Block Grant Projects:		
Community Development Block Grant Projects	\$ 330,935	0.24
Subtotal	\$ 330,935	0.24
TOTAL DIVISION	\$ 330,935	0.24

P Program

A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ -	\$ 11,529	\$ -	\$ 12,244
Contracted Services	102,068	271,920	271,920	218,691
Capital - Building & Grounds	55,471	100,000	100,000	100,000
Capital - Special Projects	302,233	28,448	28,448	-
TOTAL EXPENDITURES	\$ 459,773	\$ 411,897	\$ 400,368	\$ 330,935

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Community Development Manager ¹	-	-	-	0.16
Administrative Assistant I ¹	-	-	-	0.08
TOTAL STAFFING	-	-	-	0.24

¹ - In FY 2017, the funding allocation to the Community Development Manager position will change and there will be an Administrative Assistant I position added. The Community Development Manager will be funded 90% in the Federal/State Grant fund, of which 16.31% is considered direct costs related to the implementation of the Home Improvement Program activity and 73.69% Administration. The remaining 10% of the Community Development Manager position will be funded in General Services. The Administrative Assistant I position will be funded 50% in the Federal/State Grant fund, of which 8.42% is considered direct costs related to the implementation of the Home Improvement Program activity and 41.58% Administration. The remaining 50% of the Administrative Assistant I position will be funded 25% in General Services and 25% in Facility Services.

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Contracted Services	\$ -	\$ 53,799	\$ 53,799	\$ -
Capital	161,884	100,000	100,000	-
TOTAL EXPENDITURES	\$ 161,884	\$ 153,799	\$ 153,799	\$ -

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Other Services	\$ 4,950	\$ 1,500	\$ 1,500	\$ -
TOTAL EXPENDITURES	\$ 4,950	\$ 1,500	\$ 1,500	\$ -

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL	-	-	-	-

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Other Services	\$ -	\$ 4,600	\$ 4,600	\$ -
Contracted Services	-	145,400	145,400	-
Capital - Building & Grounds	28,135	2,169	2,169	-
TOTAL EXPENDITURES	\$ 28,135	\$ 152,169	\$ 152,169	\$ -

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Supplies	\$ 11,292	\$ 60,314	\$ 60,314	\$ -
Capital < \$5,000	14,011	400	400	-
Other Services	3,751	1,500	1,500	-
Contracted Services	7,560	16,669	16,669	-
Capital	20,261	-	-	-
TOTAL EXPENDITURES	\$ 56,875	\$ 78,883	\$ 78,883	\$ -

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Capital	\$ -	\$ 75,975	\$ 75,975	\$ -
TOTAL EXPENDITURES	\$ -	\$ 75,975	\$ 75,975	\$ -

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-

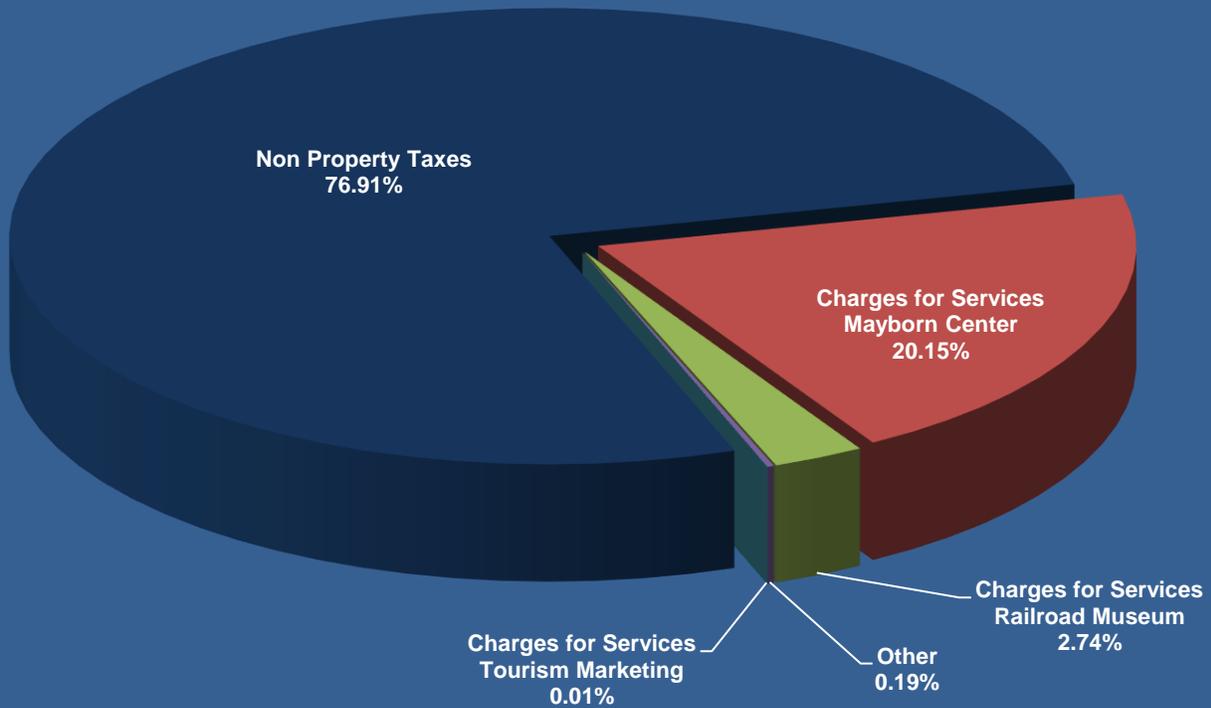
EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Capital	\$ 27,882	\$ 6,866,693	\$ -	\$ -
TOTAL EXPENDITURES	\$ 27,882	\$ 6,866,693	\$ -	\$ -

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-

***Special Revenue Fund
Hotel/Motel Tax Fund***

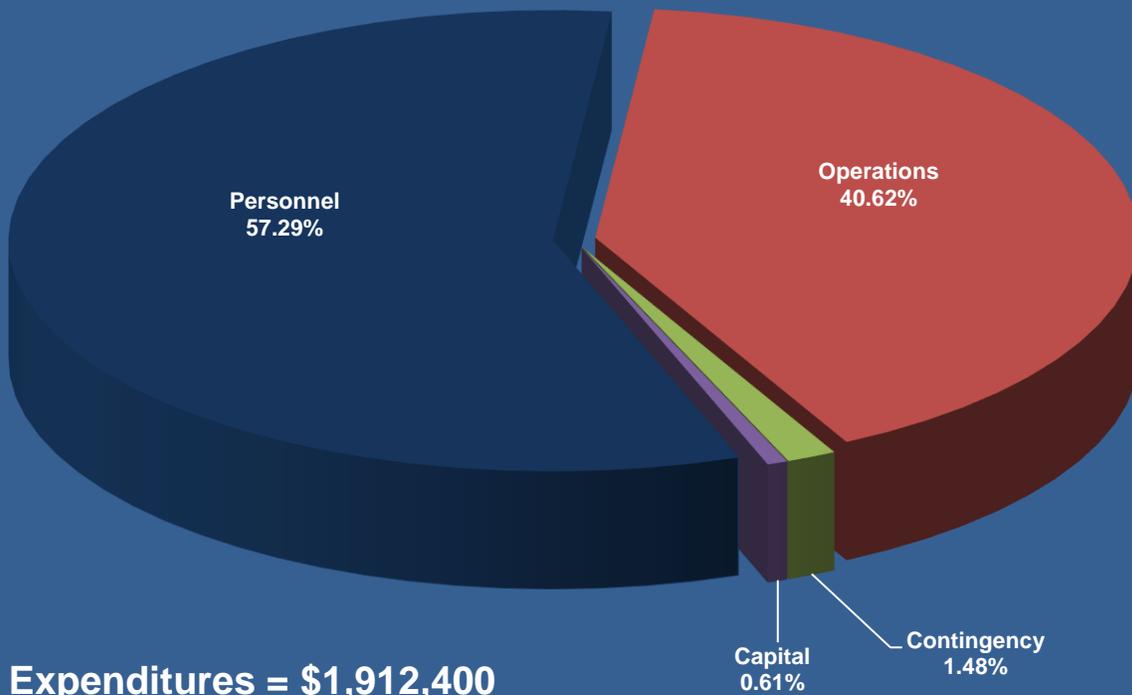
***Mayborn Center
Railroad Museum
Tourism Marketing***

Hotel/Motel Tax Fund Revenue by Sources FY 2017 ADOPTED



Total Revenue = \$1,900,800

Hotel/Motel Tax Fund Expenditures by Type FY 2017 ADOPTED



Total Expenditures = \$1,912,400

REVENUE TOTALS: Hotel/Motel Tax Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Penalty and Interest	\$ 2,505	\$ 1,500	\$ 6,800	\$ 2,000
Hotel/Motel Occupancy Tax City collects 7% of the price paid for a room in the City of Temple. State collects 6% for a total tax of 13%. Hotel Occupancy Tax is collected monthly by the City (7%). The City tax is due and payable on or before the 20th day of each month following the end of each calendar month.	1,437,846	1,457,820	1,479,322	1,460,000
TOTAL NON PROPERTY TAXES	\$ 1,440,351	\$ 1,459,320	\$ 1,486,122	\$ 1,462,000
Facility Rental/Civic Center For rental of rooms at Civic Center. Prices range from \$50 to \$200 per day depending on size of room used.	\$ 156,792	\$ 155,000	\$ 140,846	\$ 130,000
Equipment Rental/Civic Center For rental of tables and chairs. Price varies by number of tables and chairs used. Place settings, warmers, skirting, cloths, napkins, etc.	32,263	40,000	36,163	30,000
Catering Fees/Civic Center Fee charged for catered meals. The price varies from 50 cents per plate to a maximum of \$1.00	18,375	20,000	25,000	24,000
Temporary Service Charges Pass through charges which include non-technical hours, technical hours, clean-up fees, repair fees, coat check fees, bar set up fees, etc.	18,252	12,000	21,067	15,000
Novelties/Concessions & Misc. For concession fees, copy fees and merchandise fees.	40	-	14	-
Box Office Receipts For self promoted events.	878	-	-	-
Tips/Gratuity Charges Pass through charges - 10% gratuity is added to drink prices at the bar. Funds collected are paid to bartenders as part of payroll.	7,384	7,000	8,700	7,000
Catering Food Service Sales/Civic Center For in-house catering services.	65,196	55,000	72,000	55,000
Catering Equipment Rentals For when an outside caterer or a customer rents kitchen/catering equipment.	15,264	13,000	20,198	15,000

REVENUE TOTALS: Hotel/Motel Tax Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Food Sales Sales of concession foods.	31,724	20,000	26,602	25,000
Beverage Sales Non-alcoholic beverage sales.	10,035	10,000	9,000	12,000
Alcoholic Beverage-Cash Sales Alcoholic beverage sales.	58,821	70,000	79,300	70,000
TOTAL CHARGES FOR SERVICES - MAYBORN CENTER	\$ 415,023	\$ 402,000	\$ 438,890	\$ 383,000
Museum/Fundraising Museum Fundraising - \$6,360 Trips - \$5,640	\$ 8,973	\$ 9,000	\$ 12,200	\$ 12,000
Museum/Facility Rental Facility Rental	24,073	20,000	28,725	-
Museum/Equipment Rental Equipment Rental	2,156	-	2,039	-
Service Charges	-	-	100	-
Museum/Restricted Donations Restricted Donations	5,100	-	520	-
Donations Museum Donations	2,262	2,000	1,900	3,000
Museum/Store Sales Store Sales Concessions Vending Commissions	27,586	17,000	22,730	20,000
Museum/Memberships Corporate Memberships - \$2,000 Individual Memberships - \$3,000	5,920	6,000	6,390	5,000
Museum/Admissions Admissions	16,135	12,000	13,675	12,000
TOTAL CHARGES FOR SERVICES - MUSEUM	\$ 92,204	\$ 66,000	\$ 88,279	\$ 52,000

REVENUE TOTALS: Hotel/Motel Tax Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Visitor Center/Historic Markers	\$ 325	\$ -	\$ -	\$ -
Visitor Center/Store Sales	510	200	875	200
TOTAL CHARGES FOR SERVICES - VISITOR CENTER	\$ 835	\$ 200	\$ 875	\$ 200
Interest Income Projected interest earnings assuming a rate of 0.40%	\$ 3,733	\$ 2,200	\$ 5,791	\$ 3,600
Insurance Claims	47,031	-	-	-
Other Revenues	982	-	5,300	-
Insufficient Checks	30	-	-	-
Donations/Gifts	-	16,000	16,000	-
Over/Under Account	46	-	141	-
TOTAL INTEREST AND OTHER	\$ 51,823	\$ 18,200	\$ 27,232	\$ 3,600
Other Funds	\$ 174	\$ -	\$ -	\$ -
TOTAL TRANSFER IN	\$ 174	\$ -	\$ -	\$ -
REVENUE TOTAL - HOTEL/MOTEL TAX FUND	\$ 2,000,411	\$ 1,945,720	\$ 2,041,398	\$ 1,900,800

Division Description: The mission of the Temple Convention and Visitors Bureau (CVB) is to increase day and overnight visitations to Temple, hotel occupancy tax revenue and sales tax revenue through the development of community partnerships and initiatives, facility utilization and innovative promotion of events and attractions.

FY 2016 Accomplishments:

- 1 Launched the Downtown Development program, to include new events, collaboration with merchants, and development planning

- 2 Successfully hosted the ISSA Softball Tournament and the Major League Triathlon

- 3 Increased the Mayborn Convention Center revenue.

- 4 Increased the number of room nights generated by the division

FY 2017 Action Items:

- 1 Successfully host the Texas State Hog Rally in May 2017 

- 2 Increase the number of room nights generated by the division, Mayborn Convention Center bookings and increase revenue 

- 3 Attract 3 new businesses to the downtown area 

Note: In addition to the Mayborn Center, the "Introductory Page" also incorporates accomplishments, action items, and performance indicator information for the Tourism/Marketing division.

Core Performance Indicators:

Room Nights Generated from Meetings & Sporting Events

	% Change	Room Nights
FY 2017	 -12.8%	13,500
FY 2016	 9.2%	15,490
FY 2015	 16.1%	14,180
FY 2014	 6.2%	12,210

Bids Submitted for Meetings & Sporting Events

	% Change	Bids
FY 2017	 -4.8%	40
FY 2016	 -34.4%	42
FY 2015	 -7.2%	64
FY 2014	 60.5%	69

Bookings at the Mayborn Convention Center

	% Change	Bookings
FY 2017	 2.5%	330
FY 2016	 -4.2%	322
FY 2015	 1.8%	336
FY 2014	 8.2%	330

Revenue Generated at the Mayborn Center

	% Change	Revenue
FY 2017	 -3.5%	\$ 420,500
FY 2016	 4.6%	\$ 435,889
FY 2015	 -7.8%	\$ 416,808
FY 2014	 12.4%	\$ 451,908

FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 232,793	2.20
Subtotal	\$ 232,793	2.20
P Events:		
A External	\$ 506,288	8.93
A Internal	20,789	0.55
Subtotal	\$ 527,077	9.48
P Food & Beverage:		
A Catering	\$ 186,034	3.71
A Concessions	57,975	1.21
A Bar Service	62,045	0.61
Subtotal	\$ 306,054	5.52
TOTAL DIVISION	\$ 1,065,924	17.20

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 677,403	\$ 704,098	\$ 704,098	\$ 680,318
Supplies	37,653	41,365	39,338	43,395
Capital < \$5,000	13,871	31,980	30,413	26,418
Repair & Maintenance	30,842	32,605	31,007	21,855
Other Services	23,504	28,805	27,394	31,565
Contracted Services	141,998	164,828	156,751	145,323
Cost of Goods Sold	82,843	73,020	69,442	77,150
Capital	38,734	335,312	335,312	11,600
Contingency	-	-	-	28,300
TOTAL EXPENDITURES	\$ 1,046,849	\$ 1,412,013	\$ 1,393,755	\$ 1,065,924

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Director Parks and Leisure Services	0.20	0.20	0.20	0.20
Convention & Visitor Bureau Manager	0.50	0.50	0.50	0.50
Operation Manager-Convention Center	1.00	1.00	1.00	1.00
Food & Beverage Coordinator	1.00	1.00	1.00	1.00
Food & Beverage Specialist ¹	-	1.00	1.00	1.00
Events Coordinator	1.00	1.00	1.00	1.00
Sales & Marketing Specialist	2.00	2.00	2.00	2.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Crew Leader - Events	1.00	1.00	1.00	1.00
Custodian/Maintenance Technician I	2.00	2.00	2.00	2.00
Part-Time Positions ^{2,3}	4.70	4.70	7.59	6.50
TOTAL STAFFING	14.40	15.40	18.29	17.20

¹ - A Food & Beverage Specialist position will be added in FY 2015.

² - Additional part-time funding was added in FY 2016 to accommodate services for the increase in booking of events.

³ - In FY2017, a reduction in funding for part-time positions due to the type of events booked. One Convention Center Staff - PTB position will be eliminated that was split funded between Mayborn and Tourism.

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 76,866	1.15
Subtotal	\$ 76,866	1.15
P Visitor Center:		
Visitor Center	\$ 49,854	0.80
Subtotal	\$ 49,854	0.80
P Sponsorships:		
Sponsorships	\$ 117,050	-
Subtotal	\$ 117,050	-
P Marketing:		
Marketing	\$ 153,289	0.65
Subtotal	\$ 153,289	0.65
TOTAL DIVISION	\$ 397,059	2.60

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Tourism Marketing FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 84,977	\$ 149,194	\$ 149,194	\$ 148,666
Supplies	67,516	75,114	71,433	69,420
Capital < \$5,000	4,695	5,691	5,412	3,991
Repair & Maintenance	1,298	1,298	1,234	1,298
Other Services	54,386	53,977	51,332	57,427
Contracted Services	126,607	275,737	262,226	115,957
Cost of Goods Sold	292	300	285	300
Capital	-	29,078	29,078	-
TOTAL EXPENDITURES	\$ 339,770	\$ 590,389	\$ 570,195	\$ 397,059

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Director Parks and Leisure Services	0.10	0.10	0.10	0.10
Convention & Visitor Bureau Manager	0.50	0.50	0.50	0.50
Downtown Development Coordinator ¹	-	-	1.00	1.00
Office Assistant II	1.00	1.00	1.00	1.00
Part-time Positions	0.25	0.25	-	-
TOTAL STAFFING	1.85	1.85	2.60	2.60

¹ - In FY 2016, added Downtown Development Coordinator and eliminated part-time Convention Center Staff.

Division Description: This division is responsible for the operation of the Santa Fe Depot and the Railroad and Heritage Museum. The mission of the Railroad and Heritage Museum is to inspire visitors to discover our rich railroad heritage and the technological history that shaped our community in the past and today. The vision of the Temple Railroad and Heritage Museum is to be the educational destination for our community to explore its past and present and to serve as a national research resource for the history of the Santa Fe Railroad and the railroads of Texas.

FY 2016 Accomplishments:

- 1 Hosted six quality changing exhibits in Temporary Exhibit gallery
- 2 Increased the number of visitors to the museum
- 3 Completed conceptual design for downstairs Riding the Rails exhibition
- 4 Hosted over 4900 people at Museum Family Day events
- 5 Hosted two major program days: National Train Day, Santa at Depot/Santa Fest
- 6 Replaced broken windows on rolling stock and completed repainting and restoring baggage carts

FY 2017 Action Items:

- 1 Start working on downstairs Riding the Rails Exhibition 
- 2 Host quality changing exhibits in changing exhibit gallery 
- 3 Continue rail car restoration projects 
- 4 Host two major educational program days 

Core Performance Indicators:

Visitors to the Museum

	% Change		Visitors
FY 2017	↑	3.6%	18,000
FY 2016	↑	13.8%	17,376
FY 2015	↑	42.8%	15,273
FY 2014	↑	29.2%	10,694

Museum Memberships

	% Change		Memberships
FY 2017	↑	21.6%	90
FY 2016	↑	2.8%	74
FY 2015	↓	-30.8%	72
FY 2014	↑	4.0%	104

Fundraising Revenue

	% Change		Fundraising \$
FY 2017	↑	86.7%	20,000
FY 2016	↑	19.4%	10,714
FY 2015	↑	48.0%	8,973
FY 2014	↑	29.8%	6,063

Revenue Generated at the Railroad Museum

	% Change		Revenue
FY 2017	↓	-40.5%	\$ 52,000
FY 2016	↓	-5.2%	\$ 87,408
FY 2015	↑	11.1%	\$ 92,204
FY 2014	↓	-0.2%	\$ 83,011

FY14 & 15 & 16 = Actual; FY17 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 449,417	5.38
Subtotal	<u>\$ 449,417</u>	<u>5.38</u>
TOTAL DIVISION	<u>\$ 449,417</u>	<u>5.38</u>

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Personnel Services	\$ 247,852	\$ 268,623	\$ 268,623	\$ 266,652
Supplies	47,870	43,425	41,297	46,625
Capital < \$5,000	34	5,191	4,937	4,820
Repair & Maintenance	27,825	38,400	36,518	32,631
Other Services	23,237	49,852	47,409	27,975
Contracted Services	61,156	78,987	75,117	60,614
Cost of Goods Sold	11,420	16,100	15,311	10,100
Capital	18,196	-	-	-
Contingency	-	102,943	-	-
TOTAL EXPENDITURES	\$ 437,590	\$ 603,521	\$ 489,212	\$ 449,417

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
Museum Director	1.00	1.00	1.00	1.00
Museum Archivist	1.00	1.00	1.00	1.00
Museum Curator	1.00	1.00	1.00	1.00
Museum Coordinator	1.00	1.00	1.00	1.00
Office Assistant II - PT ¹	0.50	0.50	0.50	0.50
Museum Development Asst - PT ²	-	-	0.50	0.50
Custodian/Maint. Technician I - PT	0.38	0.38	0.38	0.38
TOTAL STAFFING	4.88	4.88	5.38	5.38

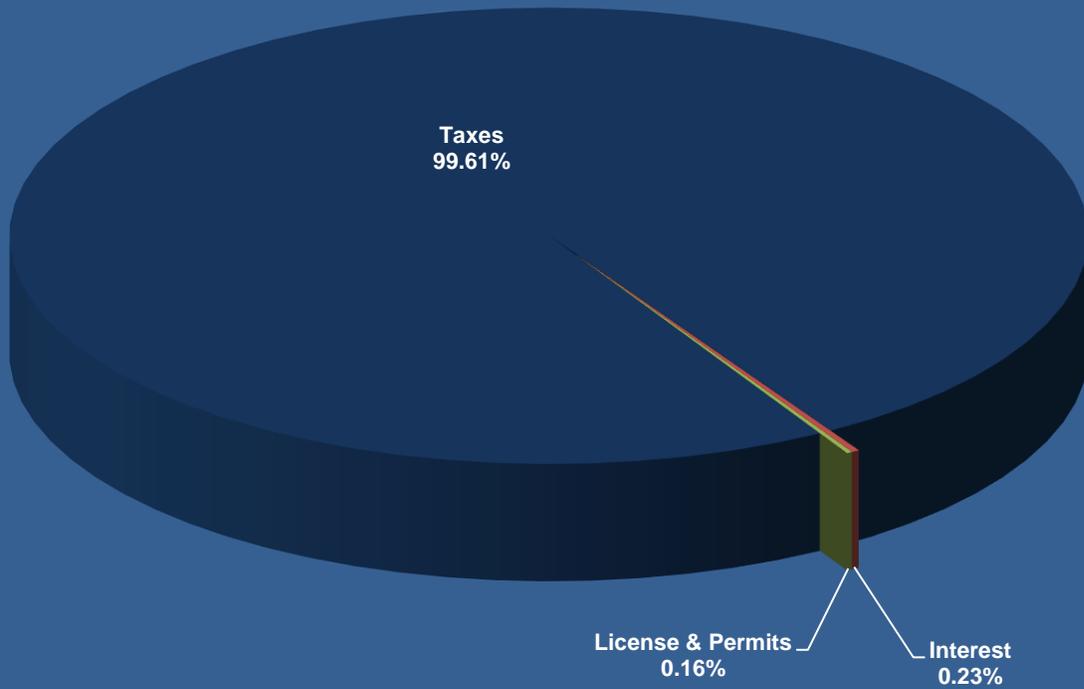
¹ - In FY 2014, added an Office Assistant II part-time position.

² - In FY 2016, added a part-time Museum Development Assistant position.

***Special Revenue Fund
Reinvestment Fund No. 1***

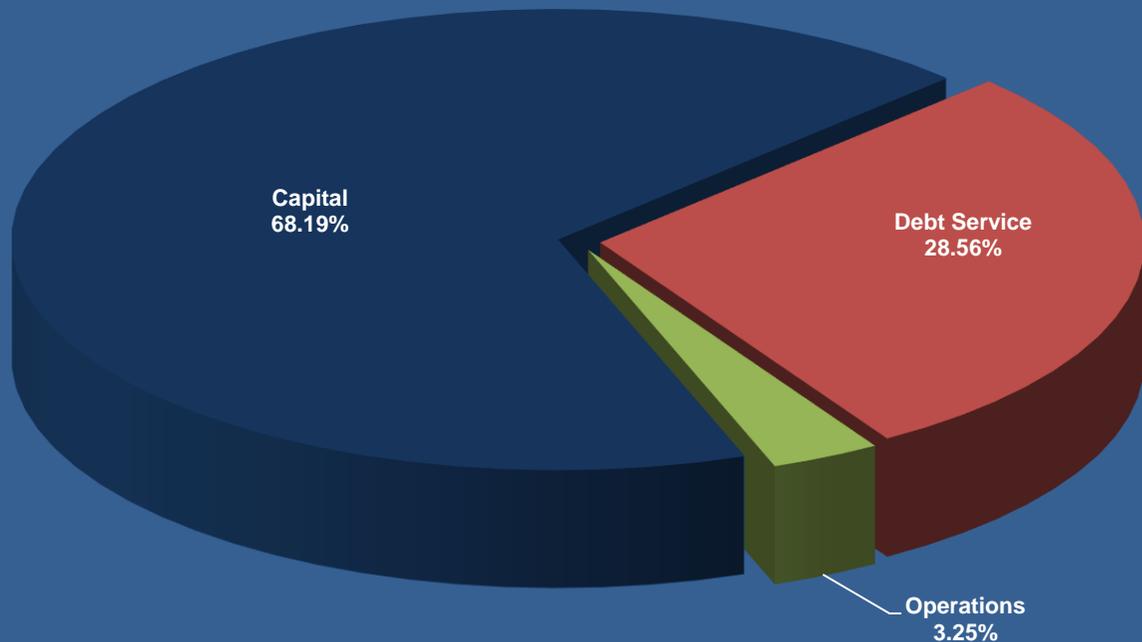
***Reinvestment Zone No. 1—95
Reinvestment Zone No. 1—98***

Reinvestment Zone No. 1 Fund Revenue by Sources FY 2017 ADOPTED



Total Revenue = \$22,212,397

Reinvestment Zone No. 1 Fund Expenditures by Type FY 2017 ADOPTED



Total Expenditures = \$20,222,490

REVENUE TOTALS: Reinvestment Zone No. 1 Fund

FY 2017

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Current AD Valorem	\$ 14,427,507	\$ 23,200,006	\$ 23,377,576	\$ 22,126,397
<u>Taxing Jurisdiction</u>				
Temple ISD				
City of Temple				
Temple College				
Bell County				
Bell County Road Fund				
Elm Creek Flood Control District				
Troy ISD				
Belton ISD				
Delinquent AD Valorem	159,432	-	54,463	-
TOTAL TAXES	\$ 14,586,939	\$ 23,200,006	\$ 23,432,039	\$ 22,126,397
Temple & Cen Tex Railway Inc.	\$ 61,730	\$ 36,000	\$ 47,274	\$ 36,000
TOTAL LICENSE & PERMITS	\$ 61,730	\$ 36,000	\$ 47,274	\$ 36,000
Federal Grants	\$ -	\$ 970,000	\$ 970,000	\$ -
State Grants	350,000	-	-	-
TOTAL INTERGOVERNMENTAL REVENUE	\$ 350,000	\$ 970,000	\$ 970,000	\$ -
Interest Income	\$ 62,621	\$ 50,000	\$ 95,080	\$ 50,000
Projected interest earnings				
City Leases	8,454	-	8,452	-
Sale of Land	10,086	-	-	-
Sale of Assets	1	-	-	-
Other Revenues	59	-	-	-
Misc. Reimbursements	1,602,212	846,376	729,229	-
Developer participation				
TOTAL INTEREST AND OTHER	\$ 1,683,433	\$ 896,376	\$ 832,761	\$ 50,000
REVENUE TOTAL - REINVESTMENT ZONE NO. 1 FUND	\$ 16,682,102	\$ 25,102,382	\$ 25,282,074	\$ 22,212,397

Division Description: The Reinvestment Zone No. 1 was created in 1982 as a Tax Increment Fund to aid in industrial and commercial expansion. The Zone maintains and makes improvements within the zone with the incremental taxes received from tax levies on an annual basis. These improvements may be made with operating capital or by issuing tax-supported debt.



	Expenditures	FTE
P Admin Overhead:		
A Contracted Services	\$ 657,550	-
A Capital - Building & Grounds	100,000	-
A Capital - Special Projects	13,690,000	-
A Principal Retirement	4,020,000	-
A Interest & Fiscal Charges	1,754,940	-
Subtotal	<u>\$ 20,222,490</u>	<u>-</u>
TOTAL DIVISION	<u>\$ 20,222,490</u>	<u>-</u>

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Reinvestment Zone No. 1 - 95 FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Other Services	\$ 90,898	\$ 375,500	\$ 297,772	\$ -
Contracted Services	394,570	670,925	532,044	657,550
Capital - Land	3,982,277	-	-	-
Capital - Building & Grounds	19,164	808,663	291,604	100,000
Capital - Special Projects	3,653,747	9,884,942	3,564,510	13,690,000
Capital - Bonds	3,019,636	15,468,518	5,577,948	-
Principal Retirement	2,655,000	2,820,000	2,820,000	4,020,000
Interest & Fiscal Charges	1,942,245	1,851,973	1,851,973	1,754,940
TOTAL EXPENDITURES	\$ 15,757,537	\$ 31,880,521	\$ 14,935,850	\$ 20,222,490

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-

DEPARTMENT/DIVISION TOTALS: Reinvestment Zone No. 1 -98 FY 2017

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Budget	Estimated	Budget
Capital - Special Projects	\$ 425,278	\$ 652,432	\$ 235,267	\$ -
Capital - Bonds	10,355,150	11,832,888	4,266,939	-
TOTAL EXPENDITURES	\$ 10,780,427	\$ 12,485,320	\$ 4,502,206	\$ -

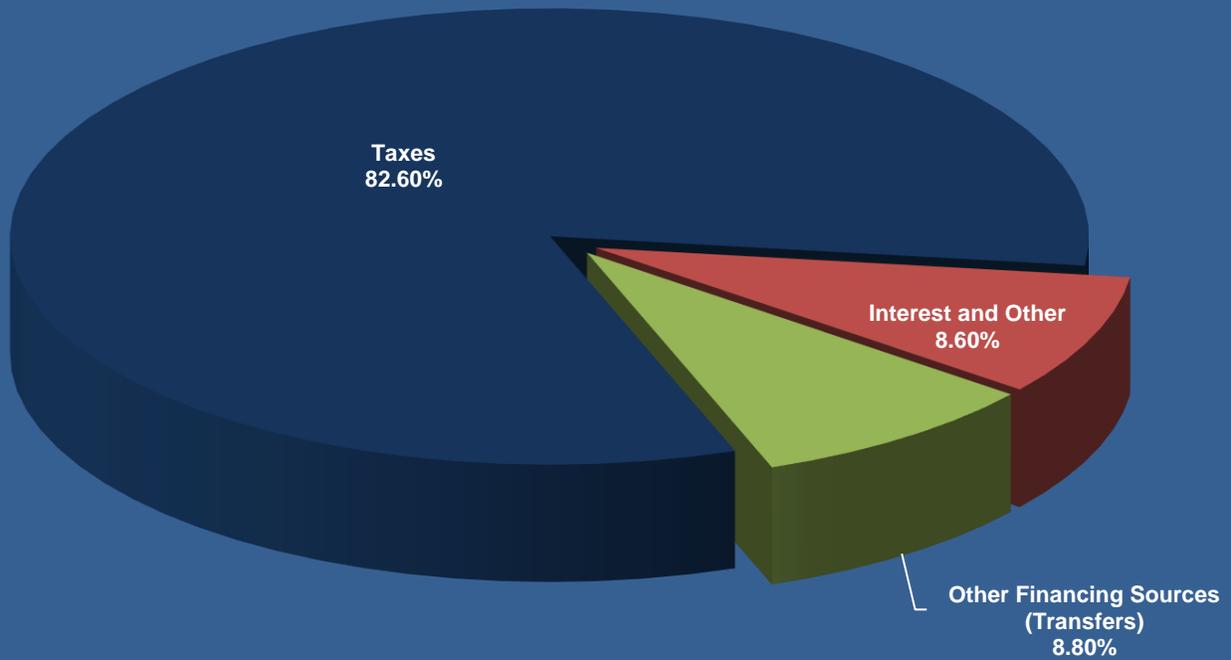
STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING		-	-	-





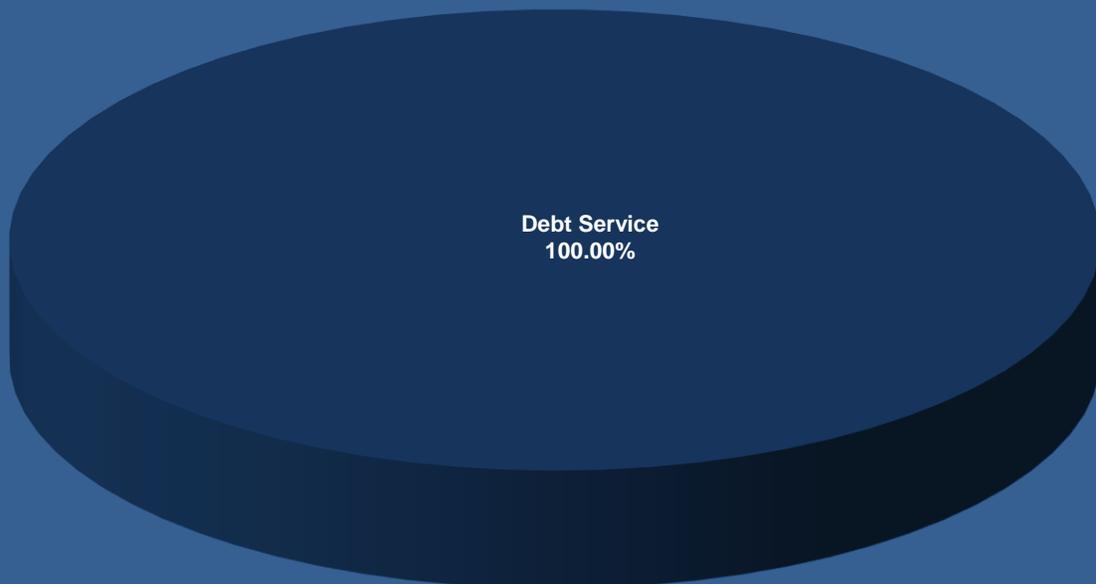
DEBT SERVICE FUND

Debt Service Fund Revenue by Sources FY 2017 ADOPTED



Total Revenue = \$14,599,530

Debt Service Fund Expenditures by Type FY 2017 ADOPTED



Total Expenditures = \$14,900,556

REVENUE LINE ITEMS	Actual 2014-15	Amended Budget 2015-16	FORECAST 2015-16	ADOPTED Budget 2016-17
Current AD Valorem	\$ 8,360,250	\$ 10,448,865	\$ 10,465,673	\$ 12,035,881
Current Property Tax Collections are calculated using an I&S Rate of <u>\$0.3430</u> Property Tax Base of \$3,970,340,738 less an adjusted tax ceiling of (\$425,892,821) at a 98% collection rate. Total Tax Rate including I&S @ \$0.6572.				
Discount Current Tax	(198,987)	(180,000)	(274,159)	(181,658)
Discount allowed for early payment of AD Valorem Taxes. October 31, 3%; November 30, 2%; December 31, 1%				
Delinquent AD Valorem	55,310	158,316	97,283	121,575
Delinquent tax collections are estimated at 1.5% of the current tax collections				
Penalty and Interest	66,301	84,000	88,695	84,000
Estimated using historical data. 1.50% per month beginning on the first day of delinquency (February 1st) until tax is 12 months delinquent, at which time a 1.00% per month penalty is assessed until taxes are paid				
TOTAL TAXES	\$ 8,282,873	\$ 10,511,181	\$ 10,377,492	\$ 12,059,798
FMS Hangar Complex - Rent	\$ 480,000	\$ 125,019	\$ 125,019	\$ -
Debt service for AMCOM Airport Hangar - lease DACA63-5-06-0210 - termed 03/31/16				
TOTAL CHARGES FOR SERVICES - AIRPORT	\$ 480,000	\$ 125,019	\$ 125,019	\$ -
Interest Income	\$ 15,382	\$ 12,000	\$ 28,968	\$ 16,000
Projected interest earnings using a rate of .40%				
Other Revenues	-	-	1,202	-
TX Pass Through Financing	-	1,178,205	1,339,427	1,239,416
TxDOT's 2010 Pass-Through Finance Program Reimbursement for Loop 363 Project				
TOTAL INTEREST AND OTHER	\$ 15,382	\$ 1,190,205	\$ 1,369,597	\$ 1,255,416
Original Issues Premium	\$ 574,558	\$ 1,229,850	\$ 1,229,850	\$ -
Refunding Bonds	6,970,000	9,500,000	9,500,000	-
Transfer In	889,270	941,270	941,270	1,284,316
Limited Tax Notes, Series 2012: Commercial Solid Waste Trucks - \$985,000				
Limited Tax Notes, Series 2016: Building Improvements/Garbage Trucks - \$299,316				
TOTAL OTHER FINANCING SOURCES (TRANSFERS)	\$ 8,433,828	\$ 11,671,120	\$ 11,671,120	\$ 1,284,316
REVENUE TOTAL - DEBT SERVICE FUND	\$ 17,212,084	\$ 23,497,525	\$ 23,543,228	\$ 14,599,530

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	\$ 14,900,556	-
Subtotal	\$ 14,900,556	-
TOTAL DIVISION	\$ 14,900,556	-

P Program
A Activity

EXPENDITURES	2014-15	2015-16		2016-17
	Actual	Amended	Estimated	Budget
Principal Retirement	\$ 5,775,000	\$ 7,525,000	\$ 7,485,000	\$ 9,020,000
Interest & Fiscal Charges	4,573,690	5,798,255	5,834,332	5,880,556
Amortization & Bond Issue	75,495	147,126	-	-
Transfer Out	7,469,063	10,578,801	-	-
TOTAL EXPENDITURES	\$ 17,893,248	\$ 24,049,182	\$ 13,319,332	\$ 14,900,556

STAFFING	Budget			
	2013-14	2014-15	2015-16	2016-17
	-	-	-	-
TOTAL STAFFING	-	-	-	-



A large water tower with a red star logo on its top section stands on the left side of the image. The tower is supported by a metal lattice structure. In the foreground, there is a construction site with a yellow CAT bulldozer, several orange traffic cones, and piles of gravel. The background shows a blue sky with white clouds and some green trees. The entire image is framed by a blue decorative border with rounded corners.

CAPITAL IMPROVEMENT PROGRAM

INTRODUCTION

The Capital Improvement Program (CIP) is a long range plan used to strategically plan projects within the financial limitations of the City. The comprehensive plan is a five year plan and is based upon the needs of the community and surrounding area.

PURPOSE

The purpose of a Capital Improvement Program (CIP) is to determine the priorities for capital expenditures and to coordinate the projects selected within a multi-year planning framework. The first objective of the CIP is to decide the most effective way to allocate our limited capital improvement dollars to meet these goals. The CIP has a second benefit by coordinating capital improvement projects administered by different municipal departments.

DEFINITIONS

Capital Improvement Program: A plan for capital expenditures to provide long-lasting physical improvements to be incurred over a fixed period of several future years. This is the way major streets, bridges, municipal buildings, fire stations and central service facilities are repaired and built. In addition, debt financing distributes the burden of the cost of items with long life spans over more generations of users.

Routine Capital: Expenditures which are included in almost every budget, such as heavy equipment and vehicles, data processing hardware, furniture and fixtures, and water line improvements. In general, capital items and equipment under \$50,000 are included in the Annual Operating Budget.

Non-Routine Capital: Expenditures which are included in the CIP plan. They generally exceed \$50,000 and place a significant impact on the operating budget.

Capital Improvement Program Budget: It is a separate budget from the operating budget. Items in the CIP are usually capital assets and construction projects designed to improve the value of the government assets.

PROCESS

Departments submitted projects which included both physical infrastructure, as well as, program enhancement features related to services provided to the public. A CIP form was completed for each project. The form includes information on the project such as estimated project cost, possible funding, and estimated annual operating impact. After review by the City Manager a project list was compiled and recommended projects for FY 2016 are listed in the attached sections by funding source.

FUNDING

The City of Temple uses four major methods to fund capital projects and other capital spending: the Annual Operating Budget, Federal/State Grant Funds, Debt Financing, and Unreserved/Undesignated Fund Balance (pay-as-you-go). Management recognizes that capital expenditures have the potential to impact current and future operating budgets. Departments with major capital needs must analyze the additional operating expenses and costs related to their capital expenditures and include the impact in their annual operating budget. This impact analysis outlines reasonably quantifiable additional savings or costs (direct or indirect), or other service impacts that result from such capital spending. Regardless of the funding method, City staff must evaluate the impact of such spending.

ROUTINE AND NON-ROUTINE CAPITAL

As of June 30, 2016, routine and non-routine capital improvement projects that are currently underway total \$247,728,412. A list of these projects is attached in the section entitled "Routine and Non-Routine Capital – Currently Underway/Scheduled". The breakdown of these projects by type is as follows:

CIP Projects Underway/Scheduled	06/30/2016
Streets/Related Facilities	\$ 98,437,262
Reinvestment Zone #1 Infrastructure	59,860,916
Water & Wastewater Facilities	46,002,573
Parks & Recreation	28,220,527
Equipment/Other	10,048,100
Land Acquisitions	3,171,871
Building Construction & Renovations	1,987,163
Total Projects Underway/Scheduled	\$ 247,728,412

The FY 2017 Budget includes \$18,557,928 in routine capital expenditures for all funds. In accordance with current fiscal and financial policies some of the routine capital is funded with Fund Balance Designated for Capital-Unallocated and Retained Earnings. These funds are accumulated from revenues exceeding budget and expenditures less than budget.

FY 2017 Routine Capital Expenditures			
Allocation By Function	Allocation	Funding Source	
		Fund Balance	Budgeted Capital
General Fund -			
Public Safety	\$ 801,298	\$ 461,938	\$ 339,360
General Government	329,000	329,000	-
Parks and Recreation	453,500	431,000	22,500
Airport	27,000	27,000	-
Sanitation	1,106,230	1,046,230	60,000
Highway & Streets	64,050	64,050	-
	<u>2,781,078</u>	<u>2,359,218</u>	<u>421,860</u>
Hotel/Motel Fund -			
Mayborn	11,600	11,600	-
Railroad & Heritage Museum	-	-	-
Tourism/Marketing	-	-	-
	<u>11,600</u>	<u>11,600</u>	<u>-</u>
Water & Wastewater Fund -			
Water Facilities & Equipment	1,706,375	-	1,706,375
Wastewater Facilities & Equipment	168,875	-	168,875
	<u>1,875,250</u>	<u>-</u>	<u>1,875,250</u>
Federal/State Grant Fund -			
Transportation Enhancement	100,000	-	100,000
	<u>100,000</u>	<u>-</u>	<u>100,000</u>
Reinvestment Zone No. 1 Fund -			
Capital Outlay - Current	13,790,000	-	13,790,000
	<u>13,790,000</u>	<u>-</u>	<u>13,790,000</u>
Total Capital - All Funds	\$ 18,557,928	\$ 2,370,818	\$ 16,187,110

As shown in the attached "Routine Capital – Operating Budget" section, budgeted capital items include vehicle and equipment replacements and additions for various departments, general building

and grounds repairs, water treatment plant improvements and sewer line replacements. All items are considered routine as they are included in the budget every year and/or have no significant additional impact on the operating budget.

Additionally, the FY 2017 Budget includes \$35,000,000 in non-routine capital that is recommended for funding with Utility Revenue Bonds. A list of these projects is attached in the section entitled "Non-Routine - Utility Revenue Bond Funding".

Other non-routine CIP identified projects that are not currently recommended for funding nor included in the budget total is estimated at \$323,152,813. These projects are listed in the attached section entitled "Non-Routine - Future Consideration."

OPERATING IMPACTS OF CAPITAL

The Capital Improvement Program Budget has an impact on the City's Annual Operating Budget. Depending on the nature of the CIP project, it could increase costs or decrease costs. For example, a new fire station would require additional staff, as well as, an increase for everyday operational expenditures. Whereas, installation of new technology may result in a decrease in operating expenditures by reducing the use of labor.

Operating and maintenance costs of capital projects are carefully reviewed during the decision process of when to move forward with CIP projects. Examples of cost estimates taken into consideration based on project type would include:

- *Drainage Systems* - each additional lane miles cost \$1,091 per year to maintain
- *Parks & Recreation* – each additional acre of park land cost \$5,011 per acre per year to maintain
- *Facilities* – each additional square foot of facilities cost \$2.75 per year to maintain

- *Streets* – each additional lane mile cost \$2,242 per year to maintain
- *Traffic Signals* – each additional signal cost \$314 per year to maintain
- *Wastewater Treatment* – average cost of wastewater treated per 1,000 gallons is \$1.73
- *Water Treatment* – average cost of water treated per 1,000 gallons is \$1.13

Departments typically absorb the operating and maintenance costs within their own budgets. When a department is not able to absorb the costs, supplemental request for operating funds may be approved in their annual operating budget. It is imperative that CIP projects are strategically planned to alleviate unexpected costs to operating budgets.

The most significant operating impact on capital for FY 2017 through FY 2021 will stem from the issuance of voter approved General Obligation (GO) Parks bonds. On May 21, 2015, City Council authorized the issuance of the GO Parks bonds for the purpose of constructing, acquiring, improving, renovating, expanding, developing and equipping land and buildings for park and recreational purposes. The projected annual operating impacts of capital related to the issuance of the bonds is identified in the chart below:

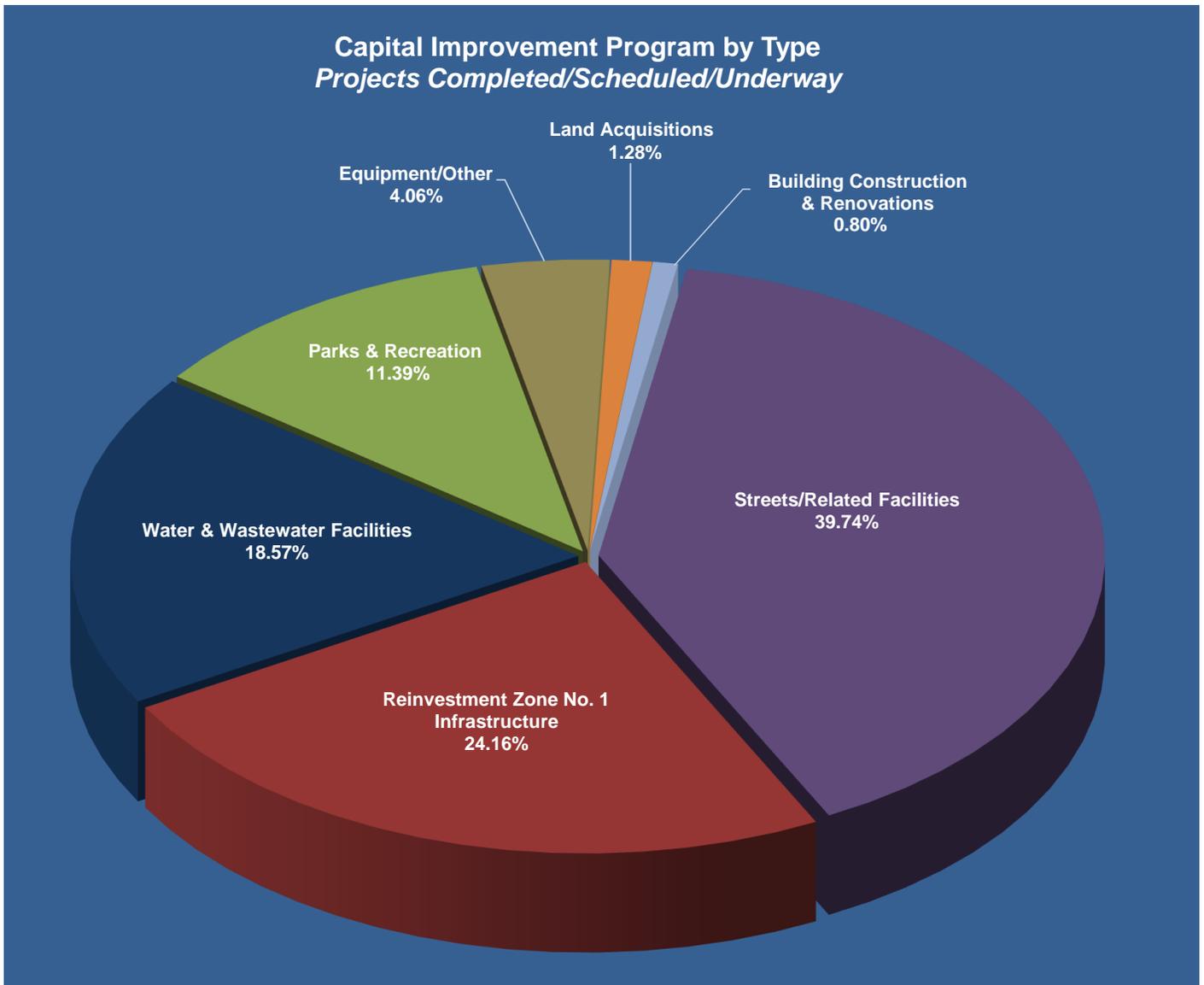
Projected Annual Operating Impacts of Capital	
Year	Amount
2017	\$ 444,332
2018	337,703
2019	14,506
Total	\$ 796,541

**Projected amounts are non-cumulative per year.*

Routine and Non-Routine Capital

***Currently
Underway/Scheduled***

Streets/Related Facilities	\$ 98,437,262
Reinvestment Zone No. 1 Infrastructure	59,860,916
Water & Wastewater Facilities	46,002,573
Parks & Recreation	28,220,527
Equipment/Other	10,048,100
Land Acquisitions	3,171,871
Building Construction & Renovations	1,987,163
Total of Capital Improvement Projects Underway/Scheduled	<u>\$ 247,728,412</u>



PROJECTS CURRENTLY UNDERWAY/SCHEDULED

As of June 30, 2016

Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
HVAC Replacement	100750	BUDG-12	110-5924-519-6310	\$ 20,400	\$ 20,400	Complete	June-16
Parking at the Summit	100876	DESCAP CO-14 BUDG-14	110-5924-519-6310 110-5935-552-6310 351-3500-552-6310 365-3400-531-6874	215,337	215,340	Complete	Dec-15
Roof Replacements - Summit	101025	BUDG-14 LTN-16	110-5924-519-6310 364-3250-551-6310	165,232	165,231	Substantially Complete	June-16
FY 2014 General Building Painting and Repairs	101026	BUDG-14	110-5924-519-6310	20,823	18,558	Planning	TBD
Replace Roof - Mayborn Center	101057	Hotel/Motel	240-4400-551-6310	160,800	60,131	Engineering	TBD
Addition to Maintenance Shop - Sammons Golf	101146	BUDG-15	110-5931-551-6310	72,926	72,848	Complete	Mar-16
Upgrade School Zones - Westfield Blvd (Tarver Elementary) and Cedar Lane (Lake Belton Middle School)	101165	BUDG-15	110-2800-532-6323	36,000	33,290	Complete	Feb-16
Paint Exterior Trim Depot	101170	Hotel/Motel	240-7000-551-6310	16,327	16,327	Complete	Mar-16
WTP - Admin Building Upgrades (Lobby and Breakroom)	101240	BUDG-U	520-5110-535-6310	31,942	31,942	Complete	Nov-15
Pergola & Table - Woodbridge Park	101270	BUDG-14	110-3500-552-6332	10,350	10,350	Complete	Dec-15
Airport Improvements - FY 16	101340	GRANT	260-3600-560-6310	100,000	-	Planning	Aug-17
Upgrade 3rd Base Dugout - Bakers Field	101362	BUDG-16	110-5935-552-6310	25,000	1,320	Planning	May-17
Addition of Pavilion - Little Blue Stem Park	101367	BUDG-16	110-5935-552-6310	35,000	30,286	Complete	Feb-16
Weight Room Rubber Flooring Installation - Summit	101376	BUDG-16	110-5932-551-6310	16,000	-	On Hold	TBD
Electrical System Upgrade - Mayborn	101387	Hotel/Motel	240-4400-551-6310	18,000	-	Engineering	Sept-16
Install Family/Special Needs Restroom - Mayborn	101388	Hotel/Motel	240-4400-551-6310	25,000	5,600	Engineering	Aug-16
Construction Phase I of Mayborn Exterior Master Plan	101389	Hotel/Motel	240-4400-551-6310	150,000	-	On Hold	TBD
Reconfigure and Expand Restroom Area, Amtrak Station and Visitor Center	101393	Hotel/Motel	240-7000-551-6310	16,099	16,098	Complete	Mar-16
Updated Exterior Lighting - Service Center	101403	LTN-16 BUDG-U	364-3800-519-6310 520-5000-535-6310	40,000	2,781	Planning	Dec-16
Security Upgrade at Service Center - Video Surveillance and Door Access Control System	101404	LTN-16 BUDG-U	364-3800-519-6310 520-5000-535-6310	75,000	52,789	Ordered	Sept-16
Upgrade Gate at Service Center	101405	LTN-16 BUDG-U	364-3800-535-6310 520-5000-535-6310	90,000	9,581	Construction	Nov-16
Renovations at Historic Post Office	101437	BUDG-15	110-6000-513-6310	30,000	26,656	Complete	June-16
Roof Replacement - Sammons	101444	BUDG-15	110-3270-551-6310	46,478	-	Planning	Apr-17
Roof Replacement - Animal Shelter	101445	BUDG-15	110-2100-529-6310	20,373	-	Planning	May-17
Roof Replacement - Old Market Depot	101446	BUDG-15	110-2410-519-6310	19,230	-	Planning	May-17
Roof Replacement - Moody Depot	101447	Hotel/Motel	240-7000-551-6310	36,874	-	Planning	May-17
Elevator Repair - Clarence Martin	101464	CO-08	361-2400-519-6807	33,000	-	Engineering	TBD
Drainage Culvert Repair - Sammons Golf	101479	BUDG-16	110-5931-551-6310	17,550	17,550	Construction	Nov-16
Replace 2nd Floor Carpet - Library	101481	LTN-16	364-4000-555-6310	95,000	495	Planning	TBD
Replace Carpet - City Hall	101482	LTN-16	364-2400-519-6310	100,000	710	On Hold	TBD
Renovate 31st St. Fire Station - Code Enforcement	101483	BUDG-16	110-5900-524-6310	20,000	13,117	Substantially Complete	Aug-16
Dog Park Equipment	101493	BUDG-16	110-3500-552-6310	17,467	17,467	Complete	June-16

PROJECTS CURRENTLY UNDERWAY/SCHEDULED

As of June 30, 2016

Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Conference Room Remodel - City Manager's Office	101494	BUDG-16	110-1100-513-6310	\$ 21,300	\$ 19,460	Complete	Mar-16
Repair/Replace Sidewalk in Front of Police Department	101500	BUDG-16	110-1195-513-6315	25,363	25,363	Complete	Apr-16
HVAC Replacement - Historic Post Office	101506	BUDG-16	110-2400-519-6310 110-5924-519-6310	74,292	54,837	Complete	June-16
Trees/Landscaping - PD	101511	BUDG-16	110-1195-513-6319	15,000	-	Planning	Nov-16
Upgrade Lights to LED - PD	101568	LTN-16	364-2011-521-6310	75,000	5,481	Planning	Nov-16
Total Building Construction & Renovations				\$ 1,987,163	\$ 944,007		
FASTER Fleet Maintenance Software Program	100878	BUDG-13	110-5938-519-6221	\$ 150,000	\$ 145,331	Complete	Mar-16
Bar Code Interfacing for Fleet Maintenance Software	101032	BUDG-14	110-5938-519-6221	5,700	-	Complete	Mar-16
WTP - Upgrade Existing Cable Trays and Wiring to Accommodate Additional SCADA Capacity, Control Capabilities, and Programming Modifications	101074	BUDG-U	520-5100-535-6218	60,466	60,466	Construction	Oct-16
IVR System - Permits	101152	BUDG-15 DESCAP	110-5948-519-6221 351-1900-519-6221	51,850	51,850	Complete	Mar-16
Rplc (10) Marked Units - Police	101153	BUDG-15	110-2031-521-6213	460,113	441,149	Complete	Oct-15
(3) Marked Units - FY14 Officers ***Additions to Fleet***	101155	BUDG-15	110-2020-521-6213 110-2031-521-6213	138,515	132,225	Complete	Oct-15
(3) Marked Units - FY15 Officers ***Additions to Fleet***	101156	BUDG-15	110-2031-521-6213	46,172	44,075	Complete	Oct-15
Rplc 08 Brush Truck - Asset #12578	101160	BUDG-15	110-5900-540-6222	227,376	227,376	Complete	Dec-15
Rplc 99 Dump Truck - Asset #10470	101171	BUDG-15	292-2900-534-6213	100,403	100,003	Complete	Oct-15
Crew Cab Utility Truck	101172	BUDG-15	292-2900-534-6213	49,115	49,112	Complete	Dec-15
Auto Meter Reading System - Large Meters	101173	BUDG-U	520-5300-535-6250	450,000	54,680	Engineering	Sept-16
ITS-Intergraph Web RMS	101188	BUDG-15 DESCAP	110-2020-521-6213 110-2031-521-6213 351-1900-519-6221	590,336	590,336	Construction	Dec-16
Professional Standard Software System - PD	101307	BUDG-15	110-1900-519-6221 110-2011-521-6229	16,300	16,100	Complete	Feb-16
Replacement of Quint 6, Asset #11192	101338	CO-16	365-2200-522-6776	1,195,000	1,156,274	Ordered	Apr-17
Replacement of Engine 7, Asset #11324	101339	CO-16	365-2200-522-6776	705,000	687,238	Ordered	Apr-17
Replace Forklift, Asset #17	101341	BUDG-16	110-5921-529-6222	8,038	5,327	Complete	Dec-15
Replace '03 F150 Pickup, Asset #11624	101342	BUDG-16	110-5900-524-6213	26,487	22,227	Complete	Apr-16
Replace '08 Super Z Mower, Asset #12803	101343	BUDG-16	110-5900-524-6222	12,750	9,605	Complete	Feb-16
Replace '08 Ford Ranger, Asset #12788	101344	BUDG-16	110-5924-519-6213	29,119	24,730	Complete	June-16
Replace '03 Ford F250, Asset #11477	101345	BUDG-16	110-5924-519-6213	41,165	41,164	Complete	June-16
Install Outdoor Warning Signals	101348	BUDG-16	110-5900-522-6211	51,962	51,962	Construction	Nov-16
Defibrillator Monitor Replacement	101349	BUDG-16 GO-09	110-5900-522-6211 363-2200-522-6856	36,438	24,837	Complete	May-16
Replace '05 Chevy Van, Asset #12121	101350	BUDG-16	110-5900-522-6213	29,575	29,574	Complete	May-16
Replace '02 Ford Excursion, Asset #11478	101351	BUDG-16 GO-09	110-5900-522-6213 363-2200-522-6856	81,940	58,778	Complete	May-16
Replace '97 Ford F350 Pickup, Asset #10251	101352	BUDG-16	110-5938-519-6213	60,000	53,941	Ordered	Sept-16
Replace Tri-Plex Mower at Golf Course	101354	BUDG-16	110-5931-551-6222	33,477	33,477	Complete	Feb-16
Replace Range Ball Picker	101355	BUDG-16	110-5931-551-6222	16,675	16,506	Complete	Mar-16

PROJECTS CURRENTLY UNDERWAY/SCHEDULED

As of June 30, 2016

Project	Project #	Funding	Acct #	Project Budget	Spent	Status	Completion
Lety Fertilizer Spreader - Golf Course	101356	BUDG-16	110-5931-551-6222	\$ 5,960	\$ 5,959	Complete	Feb-16
Replace (105) Public Safety Laptops	101357	BUDG-16	110-5900-521-6218	480,000	440,520	Ordered	Sept-16
Budget Management Software	101358	BUDG-16	110-5912-515-6221	42,002	12,500	Complete	May-16
Purchase 10' Shredder	101359	BUDG-16	110-5935-552-6222	10,200	10,200	Complete	Jan-16
Replace '08 Super Z Mower, Asset #12804	101360	BUDG-16	110-5935-552-6222	10,364	10,363	Complete	Jan-16
Replace '08 Super Z Mower, Asset #12874	101361	BUDG-16	110-5935-552-6222	10,364	10,363	Complete	Jan-16
Replace '03 Dodge 2500 Pickup, Asset #11612	101363	BUDG-16	110-5935-552-6213	38,813	38,812	Ordered	Sept-16
Replace '04 Top Dresser, Asset #10394	101364	BUDG-16	110-5935-552-6222	9,932	9,931	Complete	Mar-16
Replace Spray Rig, Chem Technician	101365	BUDG-16	110-5935-552-6211	3,211	-	Planning	TBD
Purchase Large Aerator	101366	BUDG-16	110-5935-552-6211	31,887	31,663	Complete	Apr-16
Replace (10) Marked Units, Asset #121168, 11646, 11644, 12172, 12166, 12155, 12370, 12160, 12371, 12367	101368	BUDG-16	110-2031-521-6213	490,000	479,496	Ordered	Aug-16
Purchase (3) Marked Units - FY 15 Officers ***Additions to Fleet***	101369	BUDG-16	110-5900-521-6213	147,000	143,729	Ordered	Aug-16
Replace (1) Unmarked Unit, Asset #11313	101370	BUDG-16	110-5900-521-6213	28,000	27,960	Ordered	Aug-16
Replace (1) Unmarked Unit - CV Investigation (Seized Unit)	101372	BUDG-16	110-5900-521-6213	27,330	27,330	Ordered	Aug-16
Replace (1) Pickup Truck - Training (Seized Unit)	101373	BUDG-16	110-5900-521-6213	32,740	29,574	Complete	May-16
Precor TRM Treadmills - Summit	101375	BUDG-16	110-3250-551-6211 110-5932-551-6211	75,880	75,879	Complete	Jan-16
Purchase (1) Automated Sideload Garbage Truck	101377	LTN-16	364-2300-540-6220	308,964	308,964	Complete	Apr-16
Replace 2010 Freightliner/Heil Garbage Collection Vehicle, Asset #13073	101378	LTN-16	364-2300-540-6220	308,964	308,964	Complete	Apr-16
Replace 2010 Freightliner/Heil Garbage Collection Vehicle, Asset #13074	101379	LTN-16	364-2300-540-6220	296,755	296,755	Complete	June-16
Replace 2010 Freightliner/Heil Garbage Collection Vehicle, Asset #13075	101380	LTN-16	364-2300-540-6220	296,755	296,755	Complete	June-16
Replace 2007 International/Hood Refuse Brush Truck, Asset #12505	101381	LTN-16	364-2300-540-6220	223,057	223,057	Ordered	Aug-16
Replace 2003 F250 Pickup, Asset #11639	101382	BUDG-16	110-5900-540-6213	29,416	29,415	Ordered	Aug-16
Purchase 1/2 Ton Pickup for Streets Foreman	101383	BUDG-16	110-5900-531-6213	27,500	26,753	Complete	June-16
Replace 2006 Freightliner M-2106, Asset #12197	101384	BUDG-16	110-5900-531-6220	165,000	143,659	Ordered	Aug-16
Replace 1997 New Holland LX665 Skid Steer, Asset #10256	101385	BUDG-16	110-5900-531-6220	115,000	-	On Hold	TBD
Upgrade (5) Intersection Traffic Signals, currently without detection equipment	101386	BUDG-16	110-5900-532-6211	75,000	72,695	Complete	Mar-16
Purchase 2016 Ford Fusion	101390	Hotel/Motel	240-4400-551-6213	20,500	19,029	Complete	Apr-16
Replace Directional Signs - Downtown Area	101394	Hotel/Motel	240-4600-551-6310	5,000	-	Planning	TBD
Exterior Christmas Decorations	101395	Hotel/Motel	240-4600-551-6210	24,078	23,311	Complete	Dec-15
Replace 1999 Dodge Ram 3500, Asset #10468	101396	BUDG-16	292-2900-534-6213	47,989	44,953	Ordered	Sept-16
Replace 2008 Tymo Sweeper, Asset #12802	101397	BUDG-16	292-2900-534-6222	200,000	197,027	Complete	Apr-16
Replace 1999 International Dump Truck, Asset #10470	101398	BUDG-16	292-2900-534-6222	99,106	98,644	Complete	Feb-16
Replace 2005 Chevy 3500 Utility Bed Truck, Asset #12191	101399	BUDG-16	292-2900-534-6213	51,500	47,219	Ordered	Sept-16

PROJECTS CURRENTLY UNDERWAY/SCHEDULED

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Project	Project #	Funding	Acct #	Project Budget	Spent	Status	Completion
Replace 1999 Brush Bandit Brush Chipper, Asset #10451	101400	BUDG-16	292-2900-534-6222	\$ 50,154	\$ 50,154	Complete	Jan-16
Replace Tractor with Boom Mower Attachment, Asset #6907	101401	BUDG-16	292-2900-534-6222	134,548	134,548	Complete	Jan-16
GPS and Elevation Unit	101402	BUDG-16	292-2900-534-6211	30,000	22,933	Complete	Apr-16
Replace 2006 Sterling/Vactor, Asset #12217	101410	BUDG-U	520-5400-535-6220	345,000	-	Planning	TBD
Replace 2005 CAT 304CR, Asset #12272	101411	BUDG-U	520-5400-535-6220	55,000	54,683	Complete	Jan-16
Rehab Rake and Baffles in Clarifier #3 - Doshier Farms WWTP	101412	BUDG-U	520-5500-535-6211	15,000	-	Planning	TBD
Replace (3) Variable Drive Units in Critical Lift Stations	101413	BUDG-U	520-5500-535-6211	26,500	-	Planning	TBD
Replace 2001 Freightliner Dump Truck, Asset #11191	101414	BUDG-U	520-5200-535-6220	110,000	103,462	Complete	Jan-16
Replace 2002 CAT Mini Excavator, Asset #11457	101415	BUDG-U	520-5200-535-6220	35,000	28,735	Complete	Dec-15
Replace South Pump Station at Golf Course, Phase I	101438	BUDG-16	110-5931-551-6310	124,337	100,273	Construction	Nov-16
Purchase Extrication Equipment	101454	BUDG-16	110-5900-522-6211	61,625	51,763	Ordered	Sept-16
Purchase Chevy 1500 Pickup - Utility Tech	101468	BUDG-U	520-5000-535-6213	24,731	24,730	Complete	May-16
Purchase Chevy 1500 Pickup - Utility Tech	101469	BUDG-U	520-5000-535-6213	24,731	24,730	Complete	May-16
Purchase Body Cameras and Server	101474	BUDG-16	110-2031-521-6229	55,490	55,489	Ordered	Sept-16
Video Editing Computer	101478	BUDG-16	110-1900-519-6228	11,200	11,103	Complete	Jan-16
Fiber Fusion Splicer	101484	DESCAP	351-1900-519-6224	10,900	10,872	Complete	Feb-16
Zero-Turn Riding Mower	101485	BUDG-16	110-3500-552-6222	10,527	10,526	Complete	Apr-16
Zero-Turn Riding Mower	101486	BUDG-16	110-3500-552-6222 110-5935-552-6222	10,526	10,526	Complete	Apr-16
Radwin 5000 Radio	101489	BUDG-16 DESCAP	110-1900-519-6228 351-1900-519-6218	16,100	13,363	Complete	May-16
Traffic Signal Upgrade - Kegley Rd @ West Adams	101490	CO-16	365-2800-532-6810	50,000	10,750	Engineering	TBD
L3 Video Camera System	101491	Seized Funds	110-2031-521-6229	88,614	88,614	Complete	Mar-16
Purchase City Patrol Cruiser	101492	Seized Funds	110-2055-521-6229	12,495	12,495	Ordered	Oct-16
Cellebrite Software	101495	Seized Funds	110-2041-521-6229	15,800	14,364	Complete	Mar-16
Golf Maintenance Vehicle	101496	BUDG-16	110-3120-551-6222	23,544	23,544	Complete	Mar-16
Brocade Core Network Replacement	101498	BUDG-16 DESCAP	110-1900-519-6228 351-1900-519-6218	37,497	37,496	Complete	Apr-16
Microsoft 2017 Agreement	101504	DESCAP	351-1900-519-6221	167,897	167,897	Complete	May-16
Concession Trailer	101505	BUDG-16 DESCAP	110-5935-552-5211 351-3500-552-6211	16,195	16,195	Construction	Aug-16
Virtual Data Center Licenses	101508	BUDG-16	110-1900-519-6221 351-1900-519-6221	21,000	20,960	Complete	Apr-16
Replace Patrol Car, Asset #12569	101509	BUDG-16	110-2031-521-6213	51,450	43,196	Ordered	Sept-16
Total Equipment / Other				\$ 10,048,100	\$ 8,763,225		
Kegley Road Improvements {ROW Acquisition}	100346	ROW ESCROW	351-3400-531-6110	\$ 189,180	\$ 9,340	In Progress	Sept-16
Water Line Replacement - Charter Oak {ROW}	100608	Util-RE	520-5900-535-6110	1,000,000	73,306	In Progress	Dec-16
TCIP - Hogan Road Improvements {ROW}	100952	CO-12	365-3400-531-6858	1,000,000	-	Planning	Dec-16

PROJECTS CURRENTLY UNDERWAY/SCHEDULED

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Project	Project #	Funding	Acct #	Project Budget	Spent	Status	Completion
Bird Creek Interceptor (ROW)	101213	Util-RE	520-5900-535-6110	\$ 982,691	\$ 142,828	In Progress	Mar-17
Total Land Acquisitions				\$ 3,171,871	\$ 225,474		
Park Improvements - Wilson Park	101124	BUDG-15 GRANT	110-3500-552-6310 110-5935-552-6310 260-6100-571-6516	\$ 482,523	\$ 482,516	Complete	Oct-15
Sidewalk/Trail Repair - Wilson, Jackson, Lions & S. Temple	101149	BUDG-15	110-5935-552-6310	25,144	-	Planning	Oct-16
New Trail - Valley Ranch Park	101150	BUDG-15	110-5935-552-6310	58,948	58,646	Complete	Mar-16
Caboose Renovations	101303	Hotel/Motel	240-7000-551-6310	18,527	2,750	Construction	Sept-16
Carver Park	101310	GO-15	362-3500-552-6401	125,272	125,272	Complete	May-16
Crossroads Athletic Park	101311	GO-15	362-3500-552-6402	11,900,000	1,202,560	Engineering	May-18
Jaycee Park	101312	GO-15	362-3500-552-6403	989,570	3,830	Planning	June-17
Jefferson Park	101313	GO-15	362-3500-552-6404	302,675	297,270	Construction	Aug-16
Korampai Soccer Fields	101314	GO-15	362-3500-552-6405	254,745	229,336	Construction	Oct-16
Linkage Trails - Echo Village	101315	GO-15	362-3500-552-6406	129,796	129,057	Complete	May-16
Lions Junction	101316	BUDG-16 GO-15 LTN-16	110-3500-552-6364 362-3500-552-6407 364-3500-552-6364	1,999,839	1,992,121	Substantially Complete	May-16
Mercer Fields	101317	GO-15	362-3500-552-6408	677,610	450	Planning	Aug-19
Northam Complex	101318	GO-15	362-3500-552-6409	744,488	613,651	Substantially Complete	Aug-16
Oak Creek Park	101319	GO-15	362-3500-552-6410	458,415	4,200	Planning	Oct-17
Optimist Park	101320	GO-15	362-3500-552-6411	496,285	412,334	Construction	Oct-16
Prairie Park	101321	GO-15	362-3500-552-6412	440,000	2,938	Planning	TBD
Sammons Community Center	101322	GO-15	362-3500-552-6413	1,750,000	131,989	Planning	Apr-17
Scott & White Park	101323	GO-15	362-3500-552-6414	371,998	121,853	Construction	Nov-16
Southwest Community Park	101324	GO-15	362-3500-552-6415	3,330,000	-	Planning	TBD
Western Hills Park	101325	GO-15	362-3500-552-6416	302,140	9,392	Engineering	Jan-17
Wilson Basketball Cover	101326	GO-15	362-3500-552-6417	206,372	204,427	Substantially Complete	July-16
Wilson Football Field	101327	GO-15	362-3500-552-6418	611,375	495,679	Construction	Sept-16
Wilson Recreation Center	101328	GO-15	362-3500-552-6419	1,300,000	89,014	Planning	Feb-17
Wilson South	101329	GO-15	362-3500-552-6420	789,755	320	On Hold	Sept-18
Summit - Racquetball Improvements	101436	BUDG-15	110-3250-551-6310	19,850	18,374	Complete	Dec-15
Bend of River Master Plan	101465	GRANT	260-3500-522-2514 260-3500-552-2623	150,000	145,399	Engineering	Sept-16
Linkage Trails - Windham Trail	101466	GO-15	362-3500-552-6406	285,200	23,745	Engineering	May-17
Total Parks and Recreation				\$ 28,220,527	\$ 6,797,122		
Southeast Industrial Park (Engineering Only)	100258	RZ	795-9500-531-6317 795-9700-531-6317 795-9700-531-6828	\$ 265,200	\$ 265,200	Complete	Dec-15
Rail Maintenance	100692	RZ	795-9500-531-6514	524,521	146,617	Construction	TBD
Road/Sign Maintenance	100693	RZ	795-9500-531-6317	608,574	215,207	Construction	TBD

PROJECTS CURRENTLY UNDERWAY/SCHEDULED

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Project	Project #	Funding	Acct #	Project Budget	Spent	Status	Completion
Avenue R (West of 25th Street to East of 19th Street)	100696	RZ	795-9500-531-6553 795-9700-531-6553 795-9800-531-6553	\$ 3,127,710	\$ 3,050,375	Complete	Mar-16
Rail Safety Zone - Downtown Improvements	100697	RZ	795-9500-531-2539 795-9500-531-6528	1,194,032	1,162,596	Complete	Nov-15
Airport Corporate Hangar, Phase II	100811	RZ	795-9500-531-6558	2,512,881	2,393,165	Construction	Oct-16
Pepper Creek Reg Detention Pond	100994	RZ	795-9500-531-6562	1,139,201	1,041,129	Complete	Mar-16
Temple Industrial Park - Research Pkwy (IH35 to Wendland Ultimate) (Design & ROW Only)	101000	RZ	795-9500-531-6863 795-9800-531-6864	4,705,000	1,829,858	Engineering	Feb-17
Temple Industrial Park - Research Pkwy (Wendland to McLane Pkwy) (Design & ROW Only)	101001	RZ	795-9800-531-6864	2,260,000	745,616	Engineering	Feb-17
Corporate Campus Park - Bioscience Trail Connection to Airport (Extending Trail to 36)	101002	RZ	795-9500-531-6865 795-9800-531-6865	2,754,900	350,194	Construction	May-17
Corporate Campus Park - McLane Pkwy/Research Pkwy Connection	101003	RZ	795-9500-531-6866 795-9800-531-6866	3,885,108	3,800,693	Complete	Mar-16
Corporate Campus Park - Research Pkwy (McLane Pkwy to Cen Pt Pkwy) (Construction)	101004	RZ	795-9800-531-6881	1,500,000	521,399	Engineering	Dec-18
Crossroads Park @ Pepper Creek Trail (at Pepper Creek)	101005	RZ	795-9500-531-6867 795-9800-531-6867	2,675,000	461,110	Engineering	May-18
Synergy Park - Entry Enhancement	101006	RZ	795-9800-531-6868	500,000	62,100	Engineering	Apr-17
Downtown - Santa Fe Plaza {Land Acquisition}	101008	RZ	795-9500-531-6870	2,911,400	1,451,750	In Progress	TBD
Downtown - Santa Fe Plaza {Design}	101008	RZ	795-9500-531-6870 795-9800-531-6870	615,000	615,000	Engineering	Dec-16
TMED - Loop 363 Frontage (UPRR to 5th TRZ Portion)	101010	RZ	795-9500-531-6872 795-9800-531-6872	6,750,000	6,567,065	Construction	TBD
TMED - 31st St./Loop 363 Improvements/Monumentation	101011	RZ	795-9800-531-6873	2,170,000	353,062	Construction	TBD
TMED - Avenue U Ave to 1st	101012	RZ	795-9500-531-6874	3,780,000	2,507,369	Construction	May-17
TMED - Avenue U Ave to 1st {ROW}	101012	RZ	795-9800-531-6874	2,650,000	2,650,000	Complete	Mar-16
TMED - Master Plan (Health Care Campus)	101013	RZ	795-9800-531-6875	125,000	104,850	Complete	May-16
TMED - Master Plan & Thoroughfare Plan	101014	RZ	795-9800-531-6875	55,000	-	Planning	TBD
TMED - Friar's Creek Trail to Ave R Trail	101015	RZ	795-9800-531-6876	572,759	536,557	Complete	Mar-16
Airport Enhancement Project (Fuel Farm Loop Roadway, Terminal Access Enhancements, Entry Landscaping & Signage, NW Parking & Entrance)	101019	RZ	795-9500-531-6880 795-9800-531-6880	3,489,279	3,504,653	Complete	May-16
N Lucius McCelvey Ext	101252	RZ	795-9500-531-6564	2,294,576	2,264,766	Substantially Complete	Apr-16
Santa Fe Market Trail {ROW}	101262	RZ	795-9500-531-6566	1,000,000	900,465	In Progress	TBD
Santa Fe Market Trail {Design & Construction}	101262	RZ	795-9500-531-6566	1,690,000	199,100	Planning	Dec-17
Veteran's Memorial Boulevard, Phase II {Design & ROW}	101263	RZ	795-9500-531-6567	1,675,000	896,700	Engineering	TBD
N. 31st Street Sidewalks	101288	RZ	795-9500-531-6315	30,775	-	Construction	Sept-16
Northern Y Rail Project	101456	RZ	795-9500-531-6563	1,500,000	78,400	On Hold	TBD
R & D Rail Tracks {Preliminary Design & ROW}	101457	RZ	795-9500-531-6568	550,000	124,400	Engineering	TBD
31st Street Sidewalks	101458	RZ	795-9500-531-6315	350,000	-	On Hold	TBD
Total Reinvestment Zone No.1 Infrastructure				\$ 59,860,916	\$ 38,799,398		
TCIP - Kegley Road Improvements	100346	CO-14	365-3400-531-6888	\$ 801,600	\$ 101,600	Engineering	Oct-17
Tarver Road Extension to Old Waco {Design, ROW, Construction}	100392	CO-08 CO-14	361-3400-531-6847 365-3400-531-6885	1,976,847	1,763,597	Construction	Sept-16
TCIP - Tarver Road Extension to Old Waco {Sidewalk Project}	100392	CO-14	365-3400-531-6885	356,027	356,027	Construction	Aug-16

PROJECTS CURRENTLY UNDERWAY/SCHEDULED

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Project	Project #	Funding	Acct #	Project Budget	Spent	Status	Completion
Northwest Loop 363 Improvements (PTF) (\$20,000,000 Category 12)	100681	TxDOT/PT F Bonds CO-08 UR-10	261-3400-531-2587 261-3400-531-2588 361-3400-531-2588 561-5200-535-6940	\$ 50,756,886	\$ 49,773,873	Substantially Complete	Sept-16
TCIP - Ave U - Scott & White to 1st/13th- 17th (Construction)	100718	CO-12	365-3400-531-6874	3,064,938	2,717,000	Construction	May-17
D'Antonie's Crossing Subdivision - Sidewalks	100943	DESCAP	351-3400-531-6315	64,500	64,215	Complete	June-16
TCIP - Hogan Road Improvements (Design)	100952	CO-12	365-3400-531-6858	377,650	363,200	Engineering	Dec-16
TCIP - Legacy Pavement Preservation Program FY 2015	100955	CO-14	365-3400-531-6527	2,801,425	2,801,425	Complete	Oct-15
TCIP - Legacy Pavement Preservation Program FY 2016	100955	CO-16	365-3400-531-6527	5,425,000	2,694,587	Construction	Dec-16
TCIP - Western Hills - Roadway Improvements	100967	CO-12	365-3400-531-6858	4,812,760	4,811,617	Substantially Complete	May-16
Westfield Boulevard Improvements, Phase II	100970	CO-12	365-3400-531-6859	412,210	412,210	On Hold	TBD
TCIP - Prairie View (Research to N Pea Ridge), Phase I	100984	CO-14	365-3400-531-6862	8,369,596	8,351,979	Construction	Aug-16
TCIP - S. 23rd Street/Related Facilities Extension	101107	CO-12	365-3400-531-6882	371,278	371,266	Complete	Dec-15
TCIP - Outer Loop, Phase IIIA & Phase IIIB	101121	CO-08 CO-12 CO-14	361-3400-531-6813 365-3400-531-6813 365-3400-531-6813	8,641,929	3,967,554	Construction	Feb-17
TCIP - S. Pea Ridge Road (Hogan to Poison Oak)	101214	CO-14	365-3400-531-6860	140,000	-	On Hold	TBD
TCIP - Poison Oak - Phase I (Design & ROW)	101215	CO-14	365-3400-531-6886	272,837	-	On Hold	TBD
Traffic Signal Upgrade - S. 1st St @ W Ave R	101225	CO-14	365-2800-532-6810	300,000	246,932	Substantially Complete	Aug-16
TCIP - East Temple - Greenfield	101234	CO-12	365-3400-531-6884	90,792	-	On Hold	TBD
Drainage Improvements - Summit (Design)	101254	BUDG-15	110-5935-552-6310	17,970	17,970	Complete	Apr-17
TCIP - Prairie View (N Pea Ridge to FM 2483), Phase II	101257	GRANT CO-14	260-3400-531-6862 365-3400-531-6862	8,564,798	908,297	Engineering	Aug-18
TCIP - SH317 Sidewalks	101285	CO-14	365-3400-531-6315	200,000	200,000	Cost Sharing Agreement Authorized	TBD
Sidewalk/Transportation Enhancement (HOP Bus Stops)	101434	CDBG	260-6100-571-6315	100,000	15,745	Planning	Jan-17
N. 31st Street Sidewalks	101440	GRANT	260-3400-531-6315	414,575	395,929	Construction	Sept-16
Meadows, Phase IV - Tanglehead Development (KAM Homebuilders)	101467	CO-14	365-3400-531-6889	78,000	78,000	Cost Sharing Agreement Authorized	TBD
10' Sidewalk & Landscaping - Hilliard Rd & West Adams (Heritage Road Investments Development Agreement)	101499	DESCAP	351-3400-531-6315	13,761	13,761	Cost Sharing Agreement Authorized	Aug-16
Sidewalk Replace at 6102 W Adams (Boeselt Group Properties, Inc)	101470	DESCAP	351-3400-531-6315	11,883	10,486	Complete	June-16
Total Streets / Related Facilities				\$ 98,437,262	\$ 80,437,272		
SH 317 Water Line Relocation from FM2305 to FM439 as part of TxDOT SH 317 Road Improvement Project	100223	UR-08	561-5200-535-6907	\$ 2,328,540	\$ 2,312,402	Construction	Aug-16
South Temple Water System Improvements: Pipeline, Storage Tank, and Pump Station	100333	UR-08	561-5200-535-6909	885,547	885,547	On Hold	TBD
Utilities Relocation - Tarver to Old Waco	100391	UR-08	561-5200-535-6936	34,000	34,000	Construction	Sept-16
TCIP Utilities - Tarver Road Extension to Old Waco	100392	CO-14	561-5200-353-6936	92,563	90,815	Construction	Sept-16
Temple-Belton WWTP Expansion, Phase I	100584	UR-10	561-5500-535-6938	1,004,423	1,004,423	Engineering	Nov-16
Water Line Replacement - Charter Oak	100608	UR-15	561-5200-535-6939	5,769,144	2,767,179	Construction	June-17
I-35 Utility Relocation Project (North Loop 363 to Northern Temple City Limits - Engineering Only)	100682	TxDOT	520-5900-535-6618	193,240	193,240	Construction	Oct-16
I-35 Utility Relocation Project (South Loop 363 to Nugent - Engineering Only)	100687	TxDOT	520-5900-535-6618	557,690	492,690	Construction	Oct-16
I-35 Utility Relocation Project (Nugent to North Loop 363 - Engineering Only)	100688	TxDOT	520-5900-535-6618	467,190	404,675	Construction	Oct-16

PROJECTS CURRENTLY UNDERWAY/SCHEDULED

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Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Ave U - Scott & White to 1st/13th- 17th	100718	UR-15	561-5200-535-6969	\$ 195,101	\$ 13,180	Construction	May-17
Leon River Interceptor	100851	UR-10	561-5400-535-6941	1,122,880	818,795	Engineering	Nov-17
Western Hills - Utility Improvements	100967	Util-RE	520-5900-535-6521 561-5200-535-6950	2,233,110	2,121,495	Complete	Jan-16
Prairie View (Research to N Pea Ridge), Phase I	100984	UR-15	561-5200-535-6862	742,450	742,450	Construction	Aug-16
Rplc Hickory LS Pump	100991	UR-15	561-5400-535-6905	496,749	496,748	Complete	Mar-16
WWTP - Doshier SCADA	100992	UR-10	561-5500-535-6944	390,553	357,216	Construction	Nov-16
Utility Improvements (Greenfield Development) - FY 2014	101064	BUDG-U	520-5000-535-6370	342,893	-	On Hold	TBD
Westfield Boulevard - Utility Improvements	101084	UR-15	561-5400-535-6948	291,170	291,170	Complete	Oct-15
Temple-Belton WWTP Expansion	101086	Util-RE UR-15	520-5900-535-6310 561-5500-535-6938	2,534,000	2,534,000	Engineering	May-18
WTP Rehabilitation Project - #1	101087	UR-15	561-5100-535-6954	1,000,000	242,832	Engineering	TBD
WTP Rehabilitation Project - #2	101088	UR-15	561-5100-535-6954	1,000,000	-	On Hold	TBD
Generator Design	101089	BUDG-U UR-15	520-5123-535-6310 561-5100-535-6960	1,713,673	1,422,241	Engineering	Mar-17
Water Line Improvement Projects - FY 2014	101090	BUDG-U	520-5200-535-6357	1,111,270	1,033,094	Complete	Dec-15
TCIP - S. 23rd Street Extension	101107	Util-RE UR-15	520-5900-535-6361 561-5400-535-6882	404,486	300,945	Complete	Dec-15
Outer Loop - Phase III (Utilities)	101121	Util-RE	520-5900-535-6521	1,428,071	752,894	Construction	Feb-17
Meadows @ Creekside Subdivision - Sidewalk, Utility Rerouting, Drainage Improvements	101135	BUDG-15 CO-14 BUDG-U	292-2900-534-6312 365-3400-531-6883 520-5000-535-6370	140,000	135,745	Complete	Dec-15
In-house sewer: E Houston Ave - E French Ave	101177	BUDG-U	520-5400-535-6359	134,100	53,912	Complete	June-16
In-house sewer: Ave B and 24th Street	101178	BUDG-U	520-5400-535-6359	98,161	65,538	Complete	Dec-15
Cycle Stop Valves or Variable Frequency Drive Units for High Service Pumps Discharge	101179	BUDG-U	520-5100-535-6310	100,000	850	On Hold	TBD
FY 2015 Repair and Replace Pumps, Drives and Valves	101180	BUDG-U	520-5100-535-6310	120,000	58,223	Construction	Sept-16
FY 2015 Rplc Parts - Membrane Plant	101181	BUDG-U	520-5100-535-6211	100,000	37,344	Construction	Sept-16
FY 2015 Rplc Membrane Modules	101182	BUDG-U	520-5100-535-6310	437,600	57,549	On Hold	TBD
Water/Wastewater Replacement - 2nd & 4th; Ave C to Adams Ave	101186	Util-RE	520-5900-535-6521	642,000	83,715	On Hold	TBD
WL Rehab - Bird Creek Basin	101189	BUDG-U	520-5400-535-6361	1,000,000	-	Planning	TBD
SLR - Barton Ave to E French Ave	101192	Util-RE UR-15	520-5900-535-6361 561-5200-535-6957 561-5400-535-6957	748,090	747,931	Substantially Complete	May-16
SLR - N 5th St to Jackson Creek	101193	Util-RE	520-5900-535-6361	375,000	73,710	Engineering	Aug-17
Waterline Improvements - S 22nd St - Ave H to Ave I	101194	Util-RE	520-5900-535-6357	151,727	151,726	Construction	May-17
SLR - S 18th St - Ave H South	101195	Util-RE UR-15	520-5900-535-6361 561-5400-535-6962	564,500	564,499	Construction	May-17
SLR - S 20th St - Ave H Deadend	101196	Util-RE UR-15	520-5900-535-6361 561-5400-535-6963	891,967	891,966	Construction	May-17
WW Master Plan Update	101197	Util-RE	520-5900-535-2616	600,000	-	On Hold	TBD
WTP - Airport & Range Rd Tank	101198	Util-RE	520-5900-535-6522	1,402,102	1,402,102	Complete	Dec-15
WWL-McLane/Research Connector	101199	UR-15	561-5400-535-6956	779,662	501,788	Construction	Aug-16

PROJECTS CURRENTLY UNDERWAY/SCHEDULED

As of June 30, 2016

Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
WL Replace - 3rd/Irvin & Nugent	101200	UR-15	561-5200-535-6952	\$ 1,139,398	\$ 1,134,147	Construction	Aug-16
Old Town South Sewer Line (3rd & 11th/Ave D to Ave H & 3rd & 9th/Ave K to Ave N)	101201	UR-15	561-5400-535-6964	1,160,000	219,388	Engineering	June-17
Villages of Westfield Subdivision	101202	BUDG-16	110-3500-552-6332	94,275	94,275	Cost Sharing Agreement Authorized	TBD
SLR - Ave M - Ave N & Dunbar Trunk	101203	Util-RE UR-15	520-5900-535-6361 561-5400-535-6966	733,826	733,824	Construction	May-17
WWL Replace - Avenue P	101204	UR-15	561-5400-535-6958	400,000	95,681	Engineering	Mar-17
WL Replace - Along E Adams	101205	UR-15	561-5200-535-6953	684,413	684,412	Construction	Aug-16
WTP - High Voltage Transfer MCC Replacement	101206	BUDG-U UR-15	520-5100-535-6222 561-5100-535-6931	885,815	726,207	Construction	July-16
FY 2015 WL Improvements	101227	BUDG-U	520-5200-535-6357	310,590	-	Planning	TBD
WL Improvements - N. Temple (Elm Creek)	101308	UR-15	561-5200-535-6955	700,000	679,063	Substantially Complete	July-16
In House Sewer: Bunker Hill-Patrick Henry; Yorktown-Betsy Ross	101406	BUDG-U	520-5400-535-6359	136,000	-	Engineering	TBD
In House Sewer: Ticonderoga-West Point; Trenton-Liberty	101407	BUDG-U	520-5400-535-6359	187,000	-	Engineering	TBD
In House Sewer: Lexington-Yorktown; Bunker Hill-Valley Forge	101408	BUDG-U	520-5400-535-6359	110,500	-	Engineering	TBD
FY 2016 In House Sewer: Install Additional Man Holes in Sewer Collection System	101409	BUDG-U	520-5400-535-6359	20,000	6,684	Complete	Dec-15
WTP - Lagoon #1 Repair	101416	UR-15	561-5100-535-6967	750,000	-	Planning	TBD
FY 2016 Repair/Replace Pumps, Drives and Valves	101417	BUDG-U	520-5100-535-6310	120,000	12,854	Construction	Sept-16
FY 2016 Replacement Parts for Membrane Plant	101418	BUDG-U	520-5100-535-6211	100,000	5,823	Construction	Sept-16
FY 2016 Purchase Membrane Modules	101419	BUDG-U	520-5100-535-6310	504,000	-	On Hold	TBD
WTP Membrane Plant - Repaint Piping, Floors, and Concrete Slab	101420	BUDG-U	520-5100-535-6310	169,000	-	Engineering	Mar-17
WTP Membrane Plant - Upgrade Lab and Redesign to Provide More Counter & Storage Space	101422	BUDG-U	520-5100-535-6310	25,000	-	On Hold	TBD
Ave G & Loop 363 Pump Stations - Install Overhead Monorail and Chain Hoist System	101433	BUDG-U	520-5100-535-6222	30,000	-	Planning	TBD
FY 2016 Waterline Improvement Projects	101435	BUDG-U	520-5200-535-6357	243,248	-	Planning	TBD
FY 2016 Sewer Line Improvement Projects	101439	BUDG-U	520-5400-535-6361	148,847	-	Planning	TBD
FY 2016 Approach Mains	101450	BUDG-U	520-5000-535-6369	347,156	-	Planning	TBD
WTP Conventional - Lab Upgrades	101452	BUDG-U	520-5100-535-6310	109,172	7,025	Engineering	Sept-16
WTP Mobile Computer & Software	101460	BUDG-U	520-5100-535-6211	12,621	12,621	Complete	Feb-16
Williamson Creek Basin - Sewer Line Replacement	101463	Util-RE	520-5900-535-6361	14,250	-	Engineering	Aug-16
Shallowford Lift Station Reconstruction & Relocation	101475	UR-15	561-5400-535-6905	641,530	641,530	Engineering	Mar-18
Jackson Park Vicinity Water & Wastewater Line Improvements	101476	UR-15	561-5400-535-6970	248,057	248,057	Engineering	June-17
Bird Creek Interceptor, Phase V	101477	UR-15	561-5400-535-6925	91,370	91,370	Engineering	June-17
Wastewater Line - Airport Road/Crossroads Park (Design Only)	101480	UR-15	561-5400-535-6971	124,275	124,275	Engineering	Sept-17
Install (2) Water Lines - Highland Park	101488	Util-RE	520-5900-535-6366	152,844	152,844	Construction	TBD
18" Wastewater Line - Hilliard Rd & West Adams (Heritage Ridge Investments Development Agreement)	101499	BUDG-U	520-5400-535-6361	19,601	19,601	Cost Sharing Agreement Authorized	Aug-16

PROJECTS CURRENTLY UNDERWAY/SCHEDULED

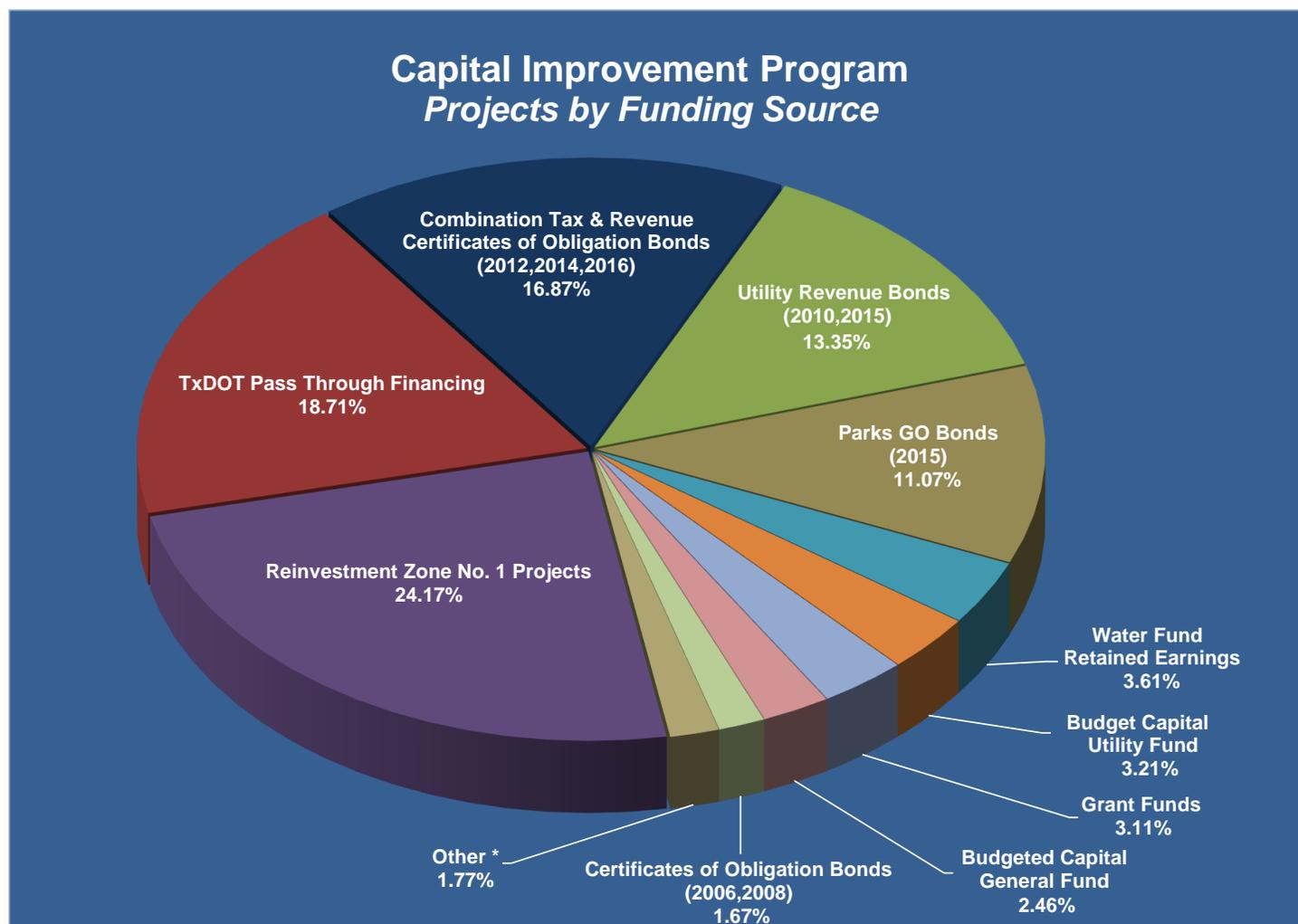
As of June 30, 2016

Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Western Hills Water Improvements, Phase II	101503	UR-15	561-5200-535-6950	\$ 387,823	\$ 387,823	Engineering	Mar-18
Force Main - Shallowford to TBP	101512	UR-15	561-5400-535-6211	275,100	275,100	Engineering	Mar-18
Temple-Belton WWTP - Drop in Aeration System	101513	BUDG-U	520-5500-535-6211	227,500	215,000	Construction	Aug-16
Hidden Villages Subdivision Utility Extension	520004	Util-RE	520-5900-535-6366	54,685	54,685	Cost Sharing Agreement Authorized	TBD
Hills of Westwood, Phase IV, Utility Extension	540003	Util-RE	520-5900-535-6368	21,025	21,025	Cost Sharing Agreement Authorized	Mar-17
Total Water & Wastewater Facilities				\$ 46,002,573	\$ 30,781,941		
Total Capital Projects				\$ 247,728,412	\$ 166,748,439		

	Total Dollars	% of Total
Reinvestment Zone No. 1 Projects	\$ 59,860,916	24.17%
TxDOT Pass Through Financing	46,356,278	18.71%
Combination Tax & Revenue Certificates of Obligation Bonds (2012,2014,2016)	41,799,026	16.87%
Utility Revenue Bonds (2010,2015)	33,072,251	13.35%
Parks GO Bonds (2015)	27,421,935	11.07%
Water Fund - Retained Earnings	8,946,810	3.61%
Budgeted Capital - Utility Fund	7,951,724	3.21%
Grant Funds	7,704,826	3.11%
Budgeted Capital - General Fund	6,086,456	2.46%
Certificate of Obligation Bonds (2006,2008)	4,145,123	1.67%
Limited Tax Notes (2016) *	1,937,742	0.78%
TxDOT Reimbursable Utility Agreements *	1,218,120	0.49%
General Fund - Designated from Fund Balance/Other *	548,914	0.22%
Hotel-Motel Fund - Designated from Fund Balance *	491,205	0.20%
Forfeited Funds *	116,909	0.05%
General Obligation Bonds (2009) - Fire *	70,177	0.03%

Total Capital Improvement Projects {by funding source}

\$	247,728,412	100.00%
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*Funding source is reflected in "other" on graph

Routine Capital

Operating Budget

Account #	Line #	Project #	Project Description	Capital Budget	Estimated Annual Operating Costs
110-5900-560-62-13	1	101573	Replace 2000 Dodge Caravan (Asset # 10650)	\$ 27,000	Replacement
Airport Total				\$ 27,000	\$ -
110-5924-519-63-10	2	101515	FY 2017 - HVAC Major Repairs & Replacements	\$ 65,000	\$ -
110-5924-519-63-10	3	101516	FY 2017 - Roof Major Repairs & Replacements	70,000	-
110-5924-519-63-10	4	101517	FY 2017 - General Building Paint & Repairs	65,000	-
110-5924-519-63-10	5	101518	FY 2017 - Carpet Replacement at City Hall	40,000	-
Facility Services Total				\$ 240,000	\$ -
110-5900-522-62-11	6	101519	Replace Defibrillator Monitor	\$ 26,500	Replacement
110-5900-522-62-24	7	101520	Replace (5) Portable Radios	22,500	Replacement
110-5900-522-62-11	8	101521	Gear Lockers	15,000	-
110-5900-522-62-11	9	101522	Extrication Equipment: (1) Set of replacement extrication tools which include power unit hoses, spreader, cutter, and rams (\$40,000); (2) Combo-tool sets (\$20,000)	60,000	Replacement
110-5900-522-62-22	10	101523	Install Generators for Emergency Power to Open Overhead Doors at Fire Stations # 2, 3, 4, 5, 6, and 7	5,000	-
Fire Total				\$ 129,000	\$ -
110-5938-519-62-11	11	101524	Lubrication Dispensing System	\$ 18,000	\$ -
Fleet Services Total				\$ 18,000	\$ -
110-5947-519-62-13	12	101525	Pickup for Requested Combination Building Inspector Position *** ADDITION TO FLEET ***	\$ 26,000	\$ 2,450
Inspections/Permits Total				\$ 26,000	\$ 2,450
110-5919-519-62-21	13	101527	Replace Planning/Inspection/Land Management Software	\$ 45,000	\$ 21,000
ITS Total				\$ 45,000	\$ 21,000
110-5935-552-62-22	14	101528	Replace 2002 Toro Workman 2100 (Asset # 11456)	\$ 14,000	Replacement
110-5935-552-62-22	15	101529	Replace 2006 Toro Ground Master Mower (Asset # 12438)	92,500	Replacement
110-5935-552-62-22	16	101530	Replace 2008 Toro 580D Mower (Asset # 12815)	92,500	Replacement
110-5935-552-62-22	17	101531	Replace 2012 Hustler Super Z Mower (Asset # 13464)	11,000	Replacement
110-5935-552-62-22	18	105322	(2) 6-foot Mowers (Park's Bond Projects) *** ADDITION TO FLEET ***	27,000	952
110-5935-552-62-22	19	101533	(2) Utility Carts with Attachments (Park's Bond Projects) *** ADDITION TO FLEET ***	28,000	952
110-5935-552-62-11	20	101534	Trailer for Mower Transport (Park's Bond Projects) *** ADDITION TO FLEET ***	3,500	476
110-5935-552-62-13	21	101535	Pickup Truck with Lights, Toolbox, Headache Rack, Bed Liner, etc. (Park's Bond Projects) *** ADDITION TO FLEET ***	32,000	476
110-5935-552-62-22	22	101536	Batwing Reel Mower (Park's Bond Projects) *** ADDITION TO FLEET ***	77,000	476
110-3595-552-62-13	23	101537	Pickup Truck for requested Utility Technician II (Reinvestment Zone) *** ADDITION TO FLEET ***	22,500	2,500
110-5935-552-62-13	24	101538	Pickup Truck for Aquatic Staff (Park's Bond Projects) *** ADDITION TO FLEET ***	35,000	2,784
Parks Total				\$ 435,000	\$ 8,617

(Continued)

Account #	Line #	Project #	Project Description	Capital Budget	Estimated Annual Operating Costs
110-2011-521-62-13	25	101539	Unmarked Vehicle with Radio - Lieutenant of Administrative Division *** ADDITION TO FLEET ***	\$ 25,000	\$ 1,075
110-2011-521-62-13	26	101540	Unmarked Vehicle with Radio - Lieutenant of Professional Standards Division *** ADDITION TO FLEET ***	25,000	1,075
110-2020-521-62-13	27	101541	Explorer with MDT & Radio - Sergeant for SRO Program *** ADDITION TO FLEET ***	39,600	1,075
110-2011-521-62-13	28	101542	Unmarked Vehicle with Radio - Sergeant for Special Victims Unit (Juvenile & Sex Crimes) *** ADDITION TO FLEET ***	25,000	1,075
110-2031-521-62-13	29	101543	Replace (8) Marked Units (Asset # 11645, 12164, 12366, 12372, 12373, 12375, 12376, 12568)	411,600	Replacement
110-5900-521-62-13	30	101544	Replace (3) Unmarked Units (Asset # 11917, 11918, 12150)	86,500	Replacement
110-5900-521-62-24	31	101545	Replace (10) Radios	32,638	Replacement
110-2031-521-62-24	32	101546	(4) Radios and Body Cameras - New Patrol Officers	18,960	-
110-5900-521-62-24	33	101526	(2) Radios and Body Cameras - New Patrol Officers	8,000	-
Police Total				\$ 672,298	\$ 4,300
110-5932-551-63-10	34	101547	Renovate Women's Sauna - Summit Recreation Center	\$ 13,000	\$ -
110-5932-551-63-10	35	101548	Summit Recreation Center - Installation of Air Dam Vestibules at South Entry Point	5,500	-
Recreation Total				\$ 18,500	\$ -
110-5900-540-62-22	36	101549	Replace 2012 Freightliner/Heil Garbage Collection Truck (Asset # 13383)	\$ 322,700	Replacement
110-5900-540-62-22	37	101550	Replace 2008 International/Hood Brush Truck (Asset # 12578)	230,000	Replacement
110-5900-540-62-13	38	101551	Replace 2005 Ford F150 Pickup (Asset # 12141)	30,875	Replacement
110-5900-540-62-22	39	101552	Replace 2007 Freightliner/G&H Roll-off Truck (Asset # 12386)	199,955	Replacement
110-2370-540-62-22	40	101553	Automated Sideload Garbage Collection Vehicle ***ADDITION TO FLEET***	322,700	7,265
Solid Waste Total				\$ 1,106,230	\$ 7,265
110-5900-531-62-13	41	101554	Replace 2005 Chevy Silverado 3500 (Asset # 12194)	\$ 49,750	Replacement
110-5900-531-62-11	42	101555	Replace 2004 Line Lazar 5900 Striping Machine (Asset # 11748)	14,300	Replacement
Street Total				\$ 64,050	\$ -
General Fund Total - Capital				\$ 2,781,078	\$ 43,632
240-4400-551-62-11	43	101557	Replace 2007 Floor Scrubber	\$ 11,600	\$ -
Mayborn Total				\$ 11,600	\$ -
Hotel/Motel Tax Total - Capital				\$ 11,600	\$ -
520-5000-535-62-21	45	101527	Replace Planning/Inspection/Land Management Software	\$ 30,000	\$ 14,000
520-5000-535-63-69	46	101558	FY 2017 - Approach Mains	500,000	-
PW Admin Total				\$ 530,000	\$ 14,000

(Continued)

Account #	Line #	Project #	Project Description	Capital Budget	Estimated Annual Operating Costs
520-5400-535-63-59	47	101559	In House Sewer: Replacement S. 55th to S. 43rd; Avenue R to Avenue T	\$ 100,000	\$ -
520-5400-535-62-20	48	101560	Towable Road Base Compactor *** ADDITION TO FLEET ***	8,875	440
520-5400-535-62-13	49	101561	Replace 2008 Ford Division F350 Utility Truck (Asset # 12588)	40,000	Replacement
520-5400-535-63-59	50	101562	FY 2017 - Install Additional Man Holes	20,000	-
Sewer Collection Total				\$ 168,875	\$ 440
520-5800-535-62-18	51	101564	IVR Server Upgrade - Utility Business Office	\$ 14,500	\$ -
Utility Business Office Total				\$ 14,500	\$ -
520-5200-535-62-20	52	101560	Towable Road Base Compactor *** ADDITION TO FLEET ***	\$ 8,875	\$ 440
520-5200-535-62-20	53	101565	Replace 2000 John Deere 410E Backhoe Loader (Asset # 10988)	120,000	Replacement
520-5200-535-62-20	54	101566	Replace 2003 Caterpillar 416D Backhoe (Asset # 11622)	80,000	Replacement
520-5200-535-62-13	55	101567	1/2 Ton Pickup for Environmental Programs Technician *** ADDITION TO FLEET ***	28,000	1,250
Water Distribution Total				\$ 236,875	\$ 1,690
520-5100-535-63-10	56	101569	FY 2017 - Repair/Replace Pumps, Drives and Valves	\$ 50,000	\$ -
520-5100-535-63-10	57	101420	WTP Membrane Plant - Repaint Piping, Floors, and Concrete Stand, Phase II	125,000	-
520-5100-535-63-10	58	101571	Inspection, Rehab, Resurface, Prime, and Paint - Clarifier # 1 & Clarifier # 2	750,000	-
Water Treatment Total				\$ 925,000	\$ -
Water & Wastewater Fund Total - Capital				\$ 1,875,250	\$ 16,130
260-6100-571-63-15	59	101434	Sidewalk/Transportation Enhancement	\$ 100,000	\$ -
Projects/Grants Total				\$ 100,000	\$ -
Federal/State Grant Fund Total - Capital				\$ 100,000	\$ -
795-9500-531-63-17	60	100693	Road Sign/Maintenance	\$ 100,000	\$ -
795-9500-531-65-14	61	100692	Rail Maintenance	100,000	-
795-9500-531-68-64	62	101001	Research Parkway (Wendland to McLane Parkway)	5,840,000	-
795-9500-531-68-70	63	101008	Santa Fe Plaza	7,000,000	-
795-9500-531-65-65	64	101029	Central & North 4th Street Intersection Improvements	750,000	-
Reinvestment Zone No. 1 Total				\$ 13,790,000	\$ -
Reinvestment Zone No. 1 Fund Total - Capital				\$ 13,790,000	\$ -
Total Capital Request - All Funds				\$ 18,557,928	\$ 59,762

Non-Routine Capital

Utility Revenue Bond Funding

Utility Revenue Bonds constitute special obligations of the City solely secured by a lien on and pledge of the net revenues of the water and sewer system.

UTILITY REVENUE BOND PROJECTS

FY 2017

Line	Project #	Project Description	Recommended	Estimated Annual Operating Cost
1	101081	Leon River Trunk Sewer (LS and FM), Phase 1 {Construction}	\$ 4,500,000	\$ -
2	101477	Bird Creek Interceptor, Phase 5 {Construction}	4,500,000	-
3	101087	WTP Improvements, Tasks 1-3 {Construction}	6,000,000	-
4	101086	TBP Expansion - Phase 1, (Headworks & EQ Basin) {Construction}	6,000,000	-
5	101475	Shallowford Lift Station {Construction}	7,000,000	-
6	101512	Shallowford Force Main to TBP {Construction}	1,700,000	-
7	101572	Jeff Hamilton Park Utility Improvements {Construction}	3,000,000	-
8	101574	Avenue G Transmission Main Upgrade	1,000,000	-
9	101257	TCIP-Prairie View Utility Improvements, Phase 2 {Construction}	730,000	-
10	N/A	Contingency	570,000	-
Total Utility Revenue Bond Projects			\$ 35,000,000	\$ -

Leon River Trunk Sewer Project, Phase 1
(TBP to West of IH 35)

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
2017

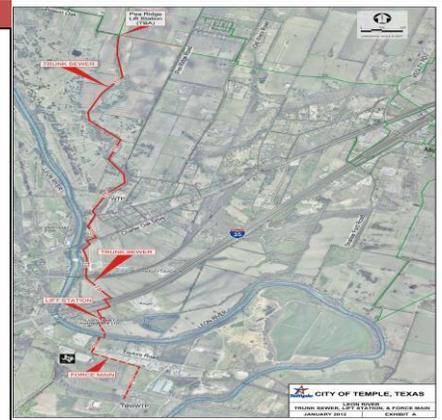
Project Manager:
Richard Wilson

Project Number:
101081

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

This project is targeted toward providing increased wastewater services to areas along the I-35 corridor. Successful completion of all phases of this project will open up 1,250 acres of development, and relieve an existing basin transfer lift station along Pea Ridge, which will make conveyance of wastewater to the Temple-Belton Plant more direct and more efficient.



Funding Sources

	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
UR Bonds	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000
	-					-
						-
Total	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000

Project Cost Estimates By Year

Components	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	4,500,000	-	-	-	-	4,500,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000

Annual Operating Impact

Description	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

This project will be constructed in two phases; the first phase continues to be under design with target to construct as soon as easements are acquired. Focus of the first phase is to open up growth and development along the I-35 corridor. The second phase design will begin in FY 2018 with construction following in FY 2019. The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:
\$4,500,000

Bird Creek Interceptor Project, Phase 5

District:
1

Department:
Public Works

Status:
Continuing Project

Construction FY:
2017

Project Manager:
Diego Yorsky

Project Number:
101477

Strategic Goal:
8. Adequate and sustainable
City facilities, infrastructure,
equipment and staffing.

Total Project Cost:
\$4,500,000

Project Description/Justification:

This project is targeted toward reducing sanitary sewer overflows and rehabilitating existing deteriorated wastewater infrastructure, providing increased capacity to the wastewater collection system, and eliminating sanitary sewer overflows. Successful completion of this project is tied to the City's TCEQ Sanitary Sewer Overflow Initiative, and reduction in potential fines.

The existing Bird Creek Interceptor was built in the mid-1950's and provides wastewater service to many neighborhoods, restaurants, industrial and commercial developments, draining an area approximately 6,200 acres in size through the middle of Temple.



Funding Sources

	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
UR Bonds	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000
						-
						-
						-
Total	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000

Project Cost Estimates By Year

Components	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	4,500,000	-	-	-	-	4,500,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000

Annual Operating Impact

Description	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Construction of Phase 1 Improvements (through Sammons Golf Course) completed 2011. Construction of Phase 2 Improvements (between Loop 363 and I-35) completed 2012. Construction of Phase 3 (slip-lining of existing 30" interceptor south of Midway Drive) completed 2014. Phase 5 has been identified as high priority and expedited for design complete in '16, construction in '17. Acquisition of easements for Phase 4 are ongoing, with construction of this segment programmed for FY '18 and beyond (pending status of TBP expansion). The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

WTP - Plant Improvement Project Tasks 1 - 3

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
2017

Project Manager:
TBD

Project Number:
101087

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

Improvements to the water treatment plant will address a wide range of issues and upgrades through delegated tasks over the next several years. Plant Improvement Project #2 includes tasks to address sludge and chemical feed systems within the membrane treatment train and clearwell needs within the conventional treatment train. Major improvement projects at the water plant over the next decade are targeted toward ensuring that necessary improvements are made to both conventional and membrane treatment trains to both maintain current services and prepare for additional capacity to meet future needs of the community.



Funding Sources

	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
UR Bonds	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000
						-
						-
						-
Total	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000

Project Cost Estimates By Year

Components	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	6,000,000	-	-	-	-	6,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000

Annual Operating Impact

Description	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:
\$6,000,000

**Temple Belton Plant
Expansion,
Phase 1**

District:
3

Department:
Public Works

Status:
Continuing Project

Construction FY:
2017

Project Manager:
TBD

Project Number:
101086

Strategic Goal:
8. Adequate and sustainable
City facilities, infrastructure,
equipment and staffing.

Total Project Cost:
\$6,000,000

Project Description/Justification:

The City of Temple has experienced significant growth in the western and southern portions of the Temple-Belton Plant service area over the past 20 years. The Shallowford lift station is currently at rated capacity during peak flow events and requires expansion. Lift Station improvements will extend rated capacities to 2030 projected flows. The Temple-Belton wastewater treatment facility currently has rated design and peak flow capacities of 10 million gallons per day (MGD) and 30 MGD, respectively. The 2030 design and peak flows are projected at 16 MGD and 49.6 MGD, respectively.



Funding Sources

	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
UR Bonds	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000
						-
						-
						-
Total	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000

Project Cost Estimates By Year

Components	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	6,000,000	-	-	-	-	6,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000

Annual Operating Impact

Description	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Shallowford Lift Station Project

District:
1

Department:
Public Works

Status:
Continuing Project

Construction FY:
2017

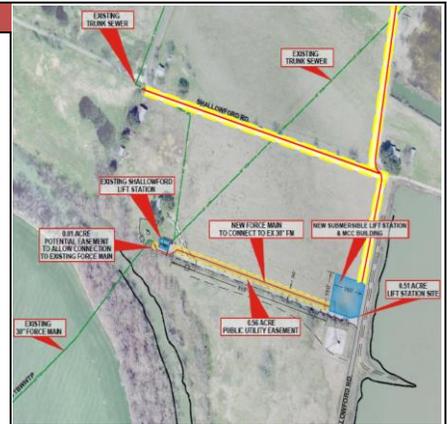
Project Manager:
Diego Yorsky

Project Number:
101475

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

This project is targeted toward reducing sanitary sewer overflows and rehabilitating existing deteriorated wastewater infrastructure, constructing a new lift station to serve the Bird Creek Basin and convey wastewater to the Temple Belton Plant. Completion of this project, in conjunction with completion of Phase 5 of the Bird Creek Project, will address significant sanitary sewer overflows in Lion's Park. Successful completion of this project is also tied to the City's TCEQ Sanitary Sewer Overflow Initiative, and reduction in potential fines.



Funding Sources

	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
UR Bonds	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000
						-
						-
Total	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000

Project Cost Estimates By Year

Components	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	7,000,000	-	-	-	-	7,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000

Annual Operating Impact

Description	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Design of Shallowford Lift Station was expedited in fall 2015 to address significant needs in undersized and failing infrastructure in the Bird Creek Basin. Upgrades and improvements to this critical lift station will convey discharge to the Temple Belton Plant for ultimate treatment. Execution of this project will be sequenced with improvements to both the wastewater interceptor coming in to the site, and to wastewater treatment plant improvements for TCEQ compliance.

Total Project Cost:
\$7,000,000

Shallowford Force Main to TBP

District:
1

Department:
Public Works

Status:
Continuing Project

Construction FY:
2017

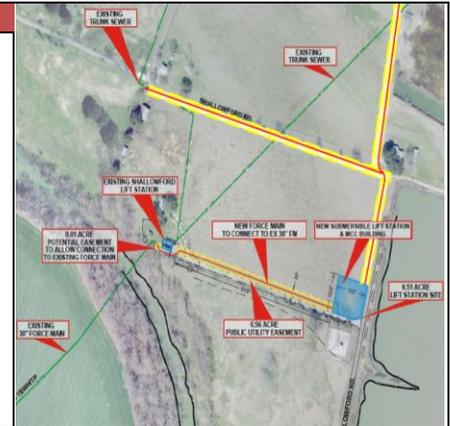
Project Manager:
Diego Yorsky

Project Number:
101512

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

This project is targeted toward reducing sanitary sewer overflows and rehabilitating existing deteriorated wastewater infrastructure, constructing a new lift station to serve the Bird Creek Basin and convey wastewater to the Temple Belton Plant. Completion of this project, in conjunction with completion of Phase 5 of the Bird Creek Project, will address significant sanitary sewer overflows in Lion's Park. Successful completion of this project is also tied to the City's TCEQ Sanitary Sewer Overflow Initiative, and reduction in potential fines.



Funding Sources

	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
UR Bonds	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000
						-
						-
Total	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000

Project Cost Estimates By Year

Components	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	1,700,000	-	-	-	-	1,700,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,700,000	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000

Annual Operating Impact

Description	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Design of Shallowford Lift Station was expedited in fall 2015 to address significant needs in undersized and failing infrastructure in the Bird Creek Basin. Upgrades and improvements to this critical lift station will convey discharge to the Temple Belton Plant for ultimate treatment. Execution of this project will be sequenced with improvements to both the wastewater interceptor coming in to the site, and to wastewater treatment plant improvements for TCEQ compliance.

Total Project Cost:
\$1,700,000

**Jeff Hamilton
Park Utility
Improvements**

District:
2

Department:
Public Works

Status:
New Project

Construction FY:
2017

Project Manager:
TBD

Project Number:

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Total Project Cost:
\$3,000,000

Project Description/Justification:

This project is targeted toward expanding and improving water and wastewater services in the Jeff Hamilton Park area.



Funding Sources

	FY 17	FY 18	FY 19	FY 20	FY 21	Total
UR	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
						-
						-
						-
Total	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

Project Cost Estimates By Year

Components	FY 17	FY 18	FY 19	FY 20	FY 21	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	3,000,000	-	-	-	-	3,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

Annual Operating Impact

Description	FY 17	FY 18	FY 19	FY 20	FY 21	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -					

Notes

**Avenue G
Transmission Main
Upgrade**

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**District:**  
All

**Department:**  
Public Works

**Status:**  
New Project

**Construction FY:**  
2018

**Project Manager:**  
TBD

**Project Number:**

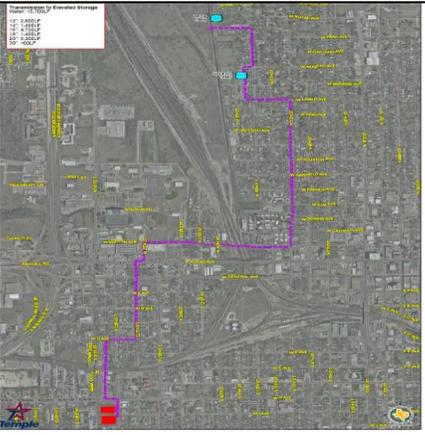
**Strategic Goal:**  
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

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Total Project Cost:
\$7,000,000

Project Description/Justification:

This project is targeted toward rehabilitating aging infrastructure which provides essential water services to residents and commercial customers in the 876 pressure plane.



Funding Sources

	FY 17	FY 18	FY 19	FY 20	FY 21	Total
UR	\$ 1,000,000	\$ 6,000,000	\$ -	\$ -	\$ -	\$ 7,000,000
						-
						-
						-
Total	\$ 1,000,000	\$ 6,000,000	\$ -	\$ -	\$ -	\$ 7,000,000

Project Cost Estimates By Year

Components	FY 17	FY 18	FY 19	FY 20	FY 21	Total
Design/Engineering	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Property Acquisition	-	-	-	-	-	-
Construction	-	6,000,000	-	-	-	6,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,000,000	\$ 6,000,000	\$ -	\$ -	\$ -	\$ 7,000,000

Annual Operating Impact

Description	FY 17	FY 18	FY 19	FY 20	FY 21	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -					

Notes

Prairie View Utility Improvements, Phase 2
(N Pea Ridge to FM 2483)

District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2017

Project Manager:
Richard Wilson

Project Number:
101257

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Improvements to Prairie View will enhance east-west travel between Outer Loop and FM 2483, opening up new corridors for growth and development. This project will support utility needs associated with these roadway improvements.



Funding Sources

	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
UR Bonds	\$ 730,000	\$ -	\$ -	\$ -	\$ -	\$ 730,000
						-
						-
						-
Total	\$ 730,000	\$ -	\$ -	\$ -	\$ -	\$ 730,000

Project Cost Estimates By Year

Components	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	730,000	-	-	-	-	730,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 730,000	\$ -	\$ -	\$ -	\$ -	\$ 730,000

Annual Operating Impact

Description	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:
\$730,000

Non-Routine Capital

Future Consideration

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

FY 2018 - Future

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
1	Indoor Firing Range and Classroom	20	2018	\$ 300,000	\$ -
2	Upgrade Public Safety Radio System	20	2018	1,000,000	-
3	Replace Reserve Engine 22	22	2018	875,000	-
4	Purchase Medium Duty Rescue Vehicle	22	2018	425,000	-
5	Summit HVAC Improvements	32	2018	556,000	-
6	TCIP - Legacy Pavement Preservation Program {Construction}	34	2018	3,110,000	-
7	TCIP - Traffic Signal Upgrade - S. 1st Street @ W Avenue U {Construction}	34	2018	250,000	-
8	TCIP - Hogan Road Improvements (SH317 to S. Pea Ridge) {Construction}	34	2018	2,400,000	-
9	TCIP - Outer Loop (Jupiter to Poison Oak, Phase IV {Design, ROW}	34	2018	3,075,000	-
10	TCIP - N Pea Ridge (Adams to Prairie View), Phase I {Design, ROW}	34	2018	2,185,000	-
11	TCIP - N Pea Ridge (Prairie View to Airport), Phase II {Design, ROW}	34	2018	1,035,000	-
12	TCIP - Kegley Roadway Improvements, Phase II {Design, ROW, Construction}	34	2018	3,900,000	-
13	Jackson Park	35	2018	252,000	3,500
14	West Temple - Parking Asphalt	35	2018	336,000	-
15	Skate Park Improvements {Construction}	35	2018	200,000	-
16	Aircraft Rescue Firefighting Truck	36	2018	625,000	-
17	FBO/ARFF Bay Renovation	36	2018	275,000	-
18	Extend Existing T-Hangars	36	2018	585,000	-
19	Maintenance Building Expansion	36	2018	82,500	1,000
20	Library Drainage Improvements {Design}	40	2018	110,324	-
FY 2018 Total				\$ 21,576,824	\$ 4,500
21	TCIP - Legacy Pavement Preservation Program {Construction}	34	2019	\$ 4,230,000	\$ -
22	TCIP - N Pea Ridge (Adams to Prairie View), Phase I {Construction}	34	2019	3,000,000	-
23	TCIP - N Pea Ridge (Prairie View to Airport), Phase II {Construction}	34	2019	3,000,000	-
24	TCIP - S Pea Ridge (Hogan to Poison Oak) {Design, ROW, Construction}	34	2019	4,250,000	-
25	TCIP - Poison Oak (SH 317 to S Pea Ridge), Phase I {Design, ROW, Construction}	34	2019	6,385,000	-
26	TCIP - Poison Oak (S Pea Ridge to Old Waco Rd), Phase II {Design, ROW}	34	2019	1,010,000	-
27	Lions Park Improvements	35	2019	500,000	-

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

FY 2018 - Future

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
28	Von Rosenberg Park	35	2019	515,000	-
29	Waterford Park {Design & Construction}	35	2019	980,000	4,000
30	Library Drainage Improvements {Construction}	40	2019	843,134	-
FY 2019 Total				\$ 24,713,134	\$ 4,000
31	Conner Park Improvements	35	2020	\$ 588,000	\$ 5,400
32	Freedom Park Improvements	35	2020	667,000	5,400
33	Ferguson Park - Parking Asphalt	35	2020	728,000	-
34	Miller Community Park	35	2020	263,000	5,000
35	Woodbridge Park	35	2020	250,000	5,000
36	Scott & White Park {Design & Construction}	35	2020	672,000	4,600
37	New Bookmobile	40	2020	175,000	-
FY 2020 Total				\$ 3,343,000	\$ 25,400
38	TCIP - Legacy Pavement Preservation Program {Construction}	34	2021	\$ 10,245,000	\$ -
39	TCIP - Poison Oak (S Pea Ridge to Old Waco Rd), Phase II {Construction}	34	2021	4,250,000	-
40	TCIP - Kegley Roadway Improvements {Design, Construction}	34	2021	12,200,000	-
FY 2021 Total				\$ 26,695,000	\$ -
41	TCIP - N 3rd Street Enhancement {Design, Construction}	34	Future	\$ 800,000	\$ -
42	TCIP - N 8th Street Improvements {Design, Construction}	34	Future	1,000,000	-
43	TCIP - Westfield Blvd (Prairie View to Airport), Phase II {Design, Construction}	34	Future	3,000,000	-
44	TCIP - East-West Local Collector (SH 317 to Westfield Blvd) {Design, ROW, Construction}	34	Future	2,450,000	-
45	TCIP - Off-Site Trails {Design, Construction}	34	Future	275,000	-
Future Total				\$ 7,525,000	\$ -
General Fund Total				\$ 83,852,958	\$ 33,900
46	Mayborn Convention Center Roof & HVAC Improvements {Construction}	44	2018	\$ 2,222,000	\$ -
FY 2018 Total				\$ 2,222,000	\$ -
Hotel/Motel Fund Total				\$ 2,222,000	\$ -
47	Ave P / 43rd / 39th / 33rd Drainage Improvements	29	Future	\$ 820,000	\$ -
48	HDR Site #6	29	Future	300,000	-

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

FY 2018 - Future

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
49	Loop 363 / Ermine Trail	29	Future	350,000	-
50	Ermine / Filly / Hopi	29	Future	380,000	-
51	Antelope / Buffalo	29	Future	320,000	-
52	Ave P Crossing	29	Future	70,000	-
53	Cottonwood Lane	29	Future	112,360	-
54	Las Moras / Midway / Montana	29	Future	340,000	-
55	Bird Creek Regional Detention	29	Future	4,239,800	-
56	Midway / Shady Hill / El Camino	29	Future	420,000	-
57	19th / Avenue J / 23rd	29	Future	480,000	-
58	Deer / Blackfoot	29	Future	520,000	-
59	Avenue P / S. 3rd / Avenue M	29	Future	940,000	-
60	Williamson Creek Regional Detention	29	Future	3,066,400	-
61	UPRR to 10th Street	29	Future	295,466	-
62	4th / Cole / Creasey / 1st	29	Future	600,000	-
63	Marlandwood Road	29	Future	72,132	-
64	Ashe / Forest / Azalea	29	Future	400,000	-
65	Meadow Oaks / Forest / Oak Lawn	29	Future	520,000	-
66	Venus Drive (Thompson Addition)	29	Future	TBD	-
67	3rd Street	29	Future	49,938	-
68	3rd / Lamar	29	Future	180,000	-
69	13th / Jackson / 17th	29	Future	220,000	-
70	Walker Ave to 1st Street	29	Future	456,377	-
71	13th Street	29	Future	140,000	-
72	1st / Virginia / Thompson / 15th / Park	29	Future	650,000	-
73	8th Street	29	Future	226,108	-
74	12th / Irvin / 6th / 8th	29	Future	270,000	-
75	Pepper Creek Regional Detention Pond South of Central Pointe parkway (HDR	29	Future	1,063,000	-
76	HDR Site #2 (or KPA #3)	29	Future	1,115,279	-
77	Poison Oak Road	29	Future	352,339	-
78	Poison Oak / Ridgeway	29	Future	320,000	-
79	Marlandwood / Rosemary / Linwood	29	Future	570,000	-
80	Highway 36 Culvert	29	Future	352,339	-
81	Chadel / 43rd / 41st	29	Future	260,000	-
82	Whispering Oaks	29	Future	280,000	-

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

FY 2018 - Future

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
83	Avenue T to Avenue R	29	Future	203,913	-
84	Avenue T / 15th / 7th	29	Future	360,000	-
85	Fryers Creek Regional Detention	29	Future	6,642,500	-
86	Belton RR Crossing	29	Future	606,190	-
87	Winchester / Paseo Del Plata / Calle Roble	29	Future	260,000	-
88	57th Street and Avenue T Drainage Improvements	29	Future	240,000	-
89	10th Street	29	Future	100,000	-
90	Briarcliff Road	29	Future	6,936	-
91	Gillmeister / Arrowhead	29	Future	100,000	-
92	Wagon Trail	29	Future	100,000	-
93	Bird Creek Drive	29	Future	114,265	-
94	Wren / Redwing	29	Future	80,000	-
95	Adams Avenue / Sundance Drive	29	Future	220,000	-
96	Hemlock Blvd Culvert	29	Future	101,263	-
97	Hemlock / Canyon Creek	29	Future	340,000	-
98	Saulsbury Drive Culvert	29	Future	117,909	-
99	Saulsbury / Yorktown / V Forge / Delaware	29	Future	630,000	-
100	Briarcliff / Pecan Valley	29	Future	60,000	-
101	49th / Ave R / 43rd Drainage Improvements	29	Future	180,000	-
102	Waters Dairy / Sterling Manor / Hartrick Bluff	29	Future	340,000	-
103	Keller/ Jaguar/ Iroquois	29	Future	280,000	-
104	4th / Nugent / 6th	29	Future	220,000	-
105	9th Street	29	Future	120,000	-
106	Birdcreek / Brooklawn	29	Future	260,000	-
107	Patrick Henry	29	Future	80,000	-
108	Keller / Phoenix	29	Future	200,000	-
109	Hog Pen Creek Regional Detention	29	Future	1,062,400	-
110	FM 2305 / Pea Ridge Road	29	Future	914,140	-
111	Pea Ridge Road	29	Future	100,000	-
112	Munroe	29	Future	140,000	-
113	1st Street / Upshaw	29	Future	160,000	-
114	Edgewood / Loop / Laurel	29	Future	180,000	-
115	Winchester / Secoya	29	Future	100,000	-
116	Canyon Creek / Alamo Trail	29	Future	120,000	-

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

FY 2018 - Future

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
117	31st / Kingsbury / Wilshire / Crystal	29	Future	400,000	-
118	Skyview / Oak / Woodcreek	29	Future	320,000	-
119	Hickory / Robinhood / Sumac	29	Future	200,000	-
120	South 33rd	29	Future	40,000	-
121	Ascot / Olympia	29	Future	140,000	-
122	1st Street	29	Future	38,841	-
123	UPRR to 8th Street	29	Future	258,012	-
124	14th Street / Avenue D	29	Future	120,000	-
125	Hogan Road	29	Future	581,698	-
126	Midway Drive	29	Future	310,724	-
127	Pecan	29	Future	40,000	-
128	Kegley Road (South Bridge)	29	Future	1,803,312	-
129	Osage Rd and U/S Channel	29	Future	194,203	-
130	Wildflower Lane	29	Future	126,232	-
131	Center Street	29	Future	104,037	-
132	Sunflower Lane Culvert	29	Future	49,938	-
133	Sunflower Lane SD	29	Future	60,000	-
134	50th Street	29	Future	191,428	-
135	Nugent Avenue	29	Future	59,648	-
136	Avenue H	29	Future	44,389	-
137	Main Street	29	Future	27,743	-
138	HDR Site #9	29	Future	424,472	-
139	FM 2305 (Adams Ave) Culvert	29	Future	34,679	-
140	Avenue H	29	Future	237,205	-
141	Adams Avenue	29	Future	198,364	-
142	Kegley Road (North Bridge)	29	Future	1,317,805	-
143	Pegasus Road	29	Future	309,337	-
144	McLane Parkway	29	Future	135,942	-
145	Little Elm Creek Regional Detention	29	Future	5,517,200	-
146	Moore's Mill Road	29	Future	79,068	-
147	8th Street to Main Street	29	Future	518,799	-
148	Lower Troy Road	29	Future	375,921	-
149	Alabama Avenue	29	Future	319,047	-
150	HDR Site #8	29	Future	851,718	-

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

FY 2018 - Future

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
151	HDR Site #7 (or KPA #4)	29	Future	625,610	-
152	Cearley Road	29	Future	61,035	-
153	IH-35	29	Future	416,149	-
154	Ave D & 14th Street Drainage Improvements	29	Future	150,000	-
155	Poison Oak	29	Future	992,000	-
156	Meadowbrook Drainage Improvements	29	Future	172,400	-
157	Bird Creek Terrace Phase I	29	Future	89,845	-
158	9th / Ave F Drainage Improvements	29	Future	2,450,000	-
159	Patrick Henry	29	Future	80,000	-
160	13th Street Drainage Improvements	29	Future	140,000	-
161	1st / Virginia / Thompson / 15th / Park	29	Future	650,000	-
162	4th / Cole / Creasey / 1st	29	Future	600,000	-
163	Ave P / S 3rd / Ave M	29	Future	940,000	-
164	Ave T / 15th / 7th	29	Future	360,000	-
165	Bird Creek / Wren / Brooklawn	29	Future	485,000	-
166	Bird Creek Terrace Drainage Improvements Phase II	29	Future	550,000	-
Future Total				\$ 59,682,855	\$ -
Drainage Fund Total				\$ 59,682,855	\$ -

167	Service Center Building A Expansion {Design, Construction}	50	2018	\$ 880,000	\$ 12,000
168	Service Center Building C Remodel {Design, Construction}	50	2018	345,000	4,000
169	WTP Improvements, Tasks 4-6 {Construction}	51	2018	6,000,000	-
170	WTP Improvements, Tasks 7-9 {Design}	51	2018	1,500,000	-
171	WTP - Avenue H Tanks & Pump Station Improvements	51	2018	3,000,000	-
172	TCIP Utilities - Hogan Road Improvements	52	2018	750,000	-
173	Wastewater Line - Ridgewood Estates	52	2018	1,600,000	-
174	Williamson Creek Study / Improvements {Construction}	52	2018	2,000,000	-
175	Knob Creek Study / Improvements {Construction}	52	2018	2,000,000	-
176	Avenue G Transmission Main Upgrade {Construction}	52	2018	6,000,000	-
177	Historical District Utility Improvements	52	2018	500,000	-
178	Downtown Needs Assessment	52	2018	500,000	-

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

FY 2018 - Future

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
179	Leon River Trunk Sewer, Phase 2 {Final Design}	54	2018	750,000	-
180	Leon River Trunk Sewer, Phase 2 {ROW Acquisition}	54	2018	270,000	-
181	Bird Creek Interceptor, Phase 4 {Design}	54	2018	9,800,000	-
182	TBP Expansion, Phase 2, First IFAS Train {Design}	54	2018	22,500,000	-
183	Jackson Park Vicinity Improvements (WWL & Trunk Main {Construction}	54	2018	1,800,000	-
184	Old Town South Sewer Line {Construction}	54	2018	2,600,000	-
FY 2018 Total				\$ 62,795,000	\$ 16,000
185	WTP Improvements, Tasks 7-9 {Construction}	51	2019	\$ 12,500,000	\$ -
186	WTP - Avenue H Tanks & Pump Station Improvements	51	2019	3,000,000	-
187	TCIP Utilities - Westfield Utility Improvements, Phase 2	52	2019	1,000,000	-
188	TCIP Utilities - Kegley Utility Improvements	52	2019	800,000	-
189	TCIP Utilities - S Pea Ridge Utility Improvements (Hogan to Poison Oak)	52	2019	700,000	-
190	TCIP Utilities - Poison Oak Utility Improvements (SH 317 to S Pea Ridge), Phase 1	52	2019	750,000	-
191	TCIP Utilities - Poison Oak Utility Improvements (S Pea Ridge to Old Waco Road), Phase 2	52	2019	650,000	-
192	Historical District Utility Improvements	52	2019	5,000,000	-
193	Downtown Needs Assessment	52	2019	5,000,000	-
194	S. 57th Street Utility Improvements	52	2019	500,000	-
195	Northwest Hills Utility Improvements	52	2019	500,000	-
196	TBP Expansion, Phase 3, Future IFAS Trains {Design}	54	2019	4,000,000	-
197	Leon River Trunk Sewer, Phase 2 {Construction}	54	2019	4,500,000	-
FY 2019 Total				\$ 38,900,000	\$ -
No Projects Identified				\$ -	\$ -
FY 2020 Total				\$ -	\$ -
No Projects Identified				\$ -	\$ -
FY 2021 Total				\$ -	\$ -
198	WTP Improvements, Tasks 10-12 {Design, Construction}	51	Future	\$ 18,000,000	\$ -
199	WTP - Avenue H Tanks & Pump Station Improvements	51	Future	4,500,000	-
200	South Temple Water System Improvements	52	Future	8,200,000	-
201	Historical District Utility Improvements	52	Future	5,000,000	-
202	Downtown Needs Assessment	52	Future	5,000,000	-

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

FY 2018 - Future

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
203	S. 57th Street Utility Improvements	52	Future	5,000,000	-
204	Northwest Hills Utility Improvements	52	Future	5,000,000	-
205	TBP Expansion, Phase 3, Future IFAS Trains {Construction}	54	Future	25,000,000	-
Future Total				\$ 75,700,000	\$ -
Water & Wastewater Fund Total				\$ 177,395,000	\$ 16,000

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

FY 2018 - Future

Summary of Projects for Future Consideration	Estimated Project Cost	Estimated Annual Operating Cost
FY 18 - Projects	\$ 86,593,824	\$ 20,500
FY 19 - Projects	63,613,134	4,000
FY 20 - Projects	3,343,000	25,400
FY 21 - Projects	26,695,000	-
Future - Projects	142,907,855	-
Total Projects Recommended for Future Consideration	\$ 323,152,813	\$ 49,900

Transportation Capital Improvement Plan Funding

Series 2012	FY 2013	\$ 9,420,000	Series 1
Series 2014	FY 2015	21,230,000	Series 2
Series 2016	FY 2016	21,000,000	Series 2
Series 2017	FY 2018	27,760,000	Series 3
Series 2019	FY 2019	8,915,000	Series 3
Series 2021	FY 2021	27,200,000	Series 4
Series 2023	FY 2023	11,175,000	Series 4

Total \$ 126,700,000

Water/Wastewater Funding

Series 2015	FY 2015	\$ 26,500,000
Series 2017	FY 2017	35,000,000

Total \$ 61,500,000

Indoor Firing Range and Classroom

District:
All

Department:
Police

Status:
New Project

Construction FY:
{Select Construction Yr}

Project Manager:
Floyd Mitchell

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Total Project Cost:
\$300,000

Project Description/Justification:

Design a fully enclosed 10 lane, 50-yard firing range and separate classroom. Indoor range needed for a safe and realistic training environment.

Picture
not
Available

Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Upgrade Public Safety Radio System

~~~~~

District:  
All

Department:  
Police

Status:  
New Project

Construction FY:  
2018

Project Manager:  
TBD

Project Number:  
TBD

Strategic Goal:  
10. Enhanced image and identity for Temple.

~~~~~

Total Project Cost:

\$1,000,000

Project Description/Justification:

Bell County Communications' goal is to upgrade the radio system to P25 capability (which is the newest standard in public safety communications) before October 1, 2017. The project will encompass the entire Bell County radio system, especially what is called the "backbone" which is the central radio hardware at BCC. This project would affect every agency and entity in Bell County. This CIP projects Temple's estimated participation.

Picture
not
Available

Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -		\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	-	-	-	-	-	-
Other	1,000,000	-	-	-	-	1,000,000
Total	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Replacement of Reserve Engine 22

District:
All

Department:
Fire

Status:
New Project

Construction FY:
N/A

Project Manager:
Mitch Randles

Project Number:
(Enter Project # Here)

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

Replacement of 1996 Quality Fire Engine. Truck is currently has a mileage of 148,765. This apparatus was originally proposed and scheduled for replacement in 2015 but that replacement was delayed. Engine is over 20 years old and is currently unable to pass required pump tests. We are proposing to replace this apparatus with a 75' quint style vehicle to place at Station #3 to provide engine/Aerial coverage to the Southwest portion of the city where currently an aerial apparatus is over a 20 min. response. Maintenance on this vehicle is becoming excessive



	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 875,000	\$ -	\$ -	\$ -	\$ -	\$ 875,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 875,000	\$ -	\$ -	\$ -	\$ -	\$ 875,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	875,000	-	-	-	-	875,000
Other	-	-	-	-	-	-
Total	\$ 875,000	\$ -	\$ -	\$ -	\$ -	\$ 875,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Total Project Cost:
\$875,000

Purchase Medium Duty Rescue Truck

District:
All

Department:
Fire

Status:
New Project

Construction FY:
N/A

Project Manager:
Mitch Randles

Project Number:
(Enter Project # Here)

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Total Project Cost:
\$425,000

Project Description/Justification:

Currently the Fire Department only has a single rescue vehicle, which is setup and equipped as more of a Haz-mat Response Vehicle than a rescue vehicle. Additional when Rescue #3 is out of service, on a response or for maintenance/repairs, there is no reserve vehicle or equipment for use in the City. The closest similarly equipped vehicle is in Killeen - a 30 minute response time to the City.

Picture
not
Available

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 425,000	\$ -	\$ -	\$ -	\$ -	\$ 425,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 425,000	\$ -	\$ -	\$ -	\$ -	\$ 425,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	425,000	-	-	-	-	425,000
Other	-	-	-	-	-	-
Total	\$ 425,000	\$ -	\$ -	\$ -	\$ -	\$ 425,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The requested vehicle would allow Fire to be more efficient in responses within the City and would allow a reserve apparatus for response to a secondary incident or would give us a back up vehicle when the primary is out of service.

Summit HVAC Improvements

District:
All

Department:
Leisure Services

Status:
New Project

Construction FY:
2018

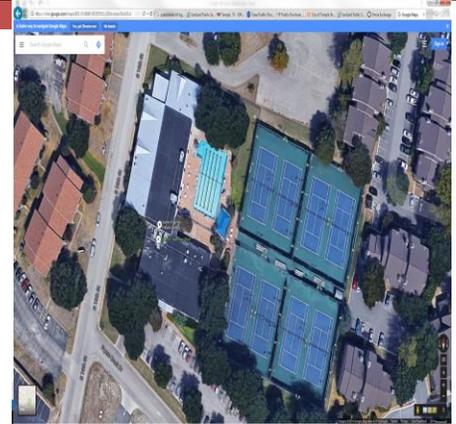
Project Manager:
Belinda Mattke

Project Number:
none assigned

Strategic Goal:
10. Enhanced image and identity for Temple.

Project Description/Justification:

There are climate control issues throughout the Summit with patrons complaining about the building being 'hot.' A Mechanical System Assessment Report was prepared by Rabroker & Associates in February 2016. The study recommends HVAC improvements to all areas of the facility to improve humidity levels and cooling abilities.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 556,000	\$ -	\$ -	\$ -	\$ -	\$ 556,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 556,000	\$ -	\$ -	\$ -	\$ -	\$ 556,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ 40,000
Property Acquisition	-	-	-	-	-	-
Construction	516,000	-	-	-	-	516,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 556,000	\$ -	\$ -	\$ -	\$ -	\$ 556,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The new HVAC units will be more efficient, and as a result, less expensive to run...accordingly, there is not any increase to operational costs, just savings. Rabroker & Associates provided the following phasing options: (1) Locker Room - \$216,000; (2) Main Lobby/Strength/Fitness Training, \$106,500; (3) Existing Racquetball Courts/Climbing Area/Multipurpose/Group Exercise - \$144,000; (4) Newest Fitness Area Addition - \$86,500; and (5) Office Area Adjacent to Pool Equipment Room - \$22,000....these phases total up to \$575,000 + \$40,000 for engineering, for a total cost of \$615,000...please note that the engineer believes that it will be more costly to split the project up into multiple projects.

Total Project Cost:

\$556,000

**Legacy
Pavement
Preservation
Program**



District:
All

Department:
Streets

Status:
Continuing Project

Construction FY:
2018

Project Manager:
Kenny Henderson

Project Number:
100955

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.



Total Project Cost:
\$17,585,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Legacy pavement preservation program activities include a variety of activities including overlay, milling, and seal coating.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 3,110,000	\$ 4,230,000	\$ -	\$ 10,245,000	\$ -	\$ 17,585,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 3,110,000	\$ 4,230,000	\$ -	\$ 10,245,000	\$ -	\$ 17,585,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	3,110,000	4,230,000	-	10,245,000	-	17,585,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 3,110,000	\$ 4,230,000	\$ -	\$ 10,245,000	\$ -	\$ 17,585,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

**Outer Loop, Phase IV
(Jupiter to Poison Oak)**

District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2018

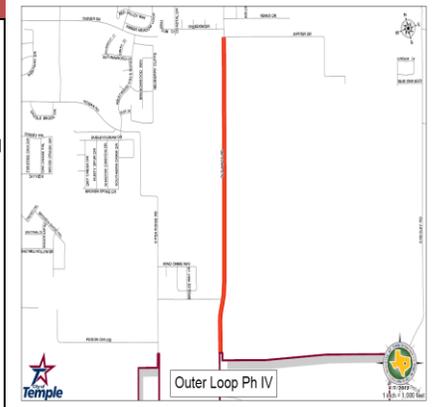
Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Extension of Outer Loop to the south is an on-going process, with this section being designed and right of way acquired after construction of Outer Loop from Adams to Jupiter. Construction of this section of roadway is not currently funded. Ultimate completion of this significant regional project will enhance north-south model of travel through Temple.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 3,075,000	\$ -	\$ -	\$ -	\$ -	\$ 3,075,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 3,075,000	\$ -	\$ -	\$ -	\$ -	\$ 3,075,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ 825,000	\$ -	\$ -	\$ -	\$ -	\$ 825,000
Property Acquisition	2,250,000	-	-	-	-	2,250,000
Construction	-	-	-	-	-	-
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 3,075,000	\$ -	\$ -	\$ -	\$ -	\$ 3,075,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:

\$3,075,000

N Pea Ridge Phase I
(Adams to Prairie View)

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District:  
4

Department:  
Public Works

Status:  
New Project

Construction FY:  
2019

Project Manager:  
TBD

Project Number:  
TBD

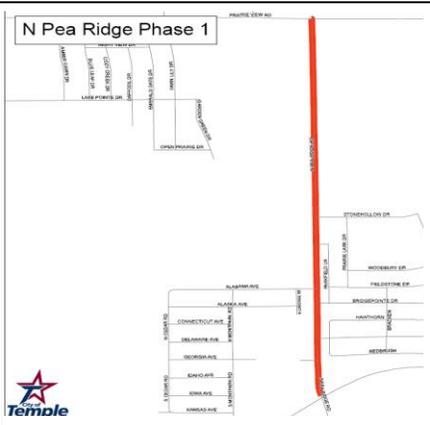
Strategic Goal:  
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

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Total Project Cost:
\$5,185,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. N Pea Ridge improvements will improve capacity and connectivity around new school campus, and open up additional transportation corridors within the western region of the City.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 2,185,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 5,185,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 2,185,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 5,185,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ 385,000	\$ -	\$ -	\$ -	\$ -	\$ 385,000
Property Acquisition	1,800,000	-	-	-	-	1,800,000
Construction	-	3,000,000	-	-	-	3,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 2,185,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 5,185,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -		\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional budget.

**N. Pea Ridge
Phase II
(Prairie View to
Airport)**

District:
4

Department:
Public Works

Status:
New Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

Total Project Cost:
\$4,035,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. N Pea Ridge improvements will improve capacity and connectivity around new school campus', and open up additional transportation corridors within the western region of the City.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 1,035,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 4,035,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 1,035,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 4,035,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ 385,000	\$ -	\$ -	\$ -	\$ -	\$ 385,000
Property Acquisition	650,000	-	-	-	-	650,000
Construction	-	3,000,000	-	-	-	3,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,035,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 4,035,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -		\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Kegley Road Improvements, Phase II

District:
4

Department:
Public Works

Status:
New Project

Construction FY:
2018

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Improvements to Kegley Road will restore a smooth driving surface for the traveling public.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 3,900,000	\$ -	\$ -	\$12,200,000	\$ -	\$ 16,100,000
						-
						-
						-
Total	\$ 3,900,000	\$ -	\$ -	\$12,200,000	\$ -	\$ 16,100,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Property Acquisition	100,000	-	-	-	-	100,000
Construction	3,350,000	-	-	12,200,000	-	15,550,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 3,900,000	\$ -	\$ -	\$12,200,000	\$ -	\$ 16,100,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -		\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:
\$16,100,000

Jackson Park



District:
{Select a District}

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2018

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.



Total Project Cost:
\$252,000

Project Description/Justification:
Add swings with fall safe surface, cover existing playground, irrigate the park, redo the basketball court, and repair the trail.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 252,000	\$ -	\$ -	\$ -	\$ -	\$ 252,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 252,000	\$ -	\$ -	\$ -	\$ -	\$ 252,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ 27,000	\$ -	\$ -	\$ -	\$ -	\$ 27,000
Property Acquisition	-	-	-	-	-	-
Construction	225,000	-	-	-	-	225,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 252,000	\$ -	\$ -	\$ -	\$ -	\$ 252,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	3,500	4,000	4,000	11,500
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 3,500	\$ 4,000	\$ 4,000	\$ 11,500

Notes

West Temple Parking Asphalt

~~~~~

District:  
4

Department:  
Parks

Status:  
New Project

Construction FY:  
2018

Project Manager:  
Kevin Beavers

Project Number:  
TBD

Strategic Goal:  
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

~~~~~

Total Project Cost:

\$336,000

Project Description/Justification:

Due to the amount of soccer and football games along with community traffic for the playground, splash pad, etc. at West Temple there is not enough asphalted parking spaces. Several years ago, we made a "parking corral" with split rail fence on a grassy area by Fire Station #7. Not only would asphaltting this area look more professional, but bad weather would not keep us from using the lot. Asphaltting along Montpark Road is also needed. The parking corral is now being used as the site for the Farmers Market.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 336,000	\$ -	\$ -	\$ -	\$ -	\$ 336,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 336,000	\$ -	\$ -	\$ -	\$ -	\$ 336,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ 36,000	\$ -	\$ -	\$ -	\$ -	\$ 36,000
Property Acquisition	-	-	-	-	-	-
Construction	300,000	-	-	-	-	300,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 336,000	\$ -	\$ -	\$ -	\$ -	\$ 336,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Skate Park

District:
2

Department:
Parks

Status:
New Project

Construction FY:
2018

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

Total Project Cost:

\$200,000

Project Description/Justification:

This park has been very popular to a point where we need to replace some of the equipment.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	200,000	-	-	-	-	200,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

ARFF Truck



District:
All

Department:
Airport

Status:
Continuing Project

Construction FY:
2018

Project Manager:
Derek Henry

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.



Total Project Cost:

\$625,000

Project Description/Justification:

Replace 18 year old Aircraft Rescue Firefighting Truck. NFPA recommends replacement every 15 years.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 625,000	\$ -	\$ -	\$ -	\$ -	\$ 625,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 625,000	\$ 625,000	\$ -	\$ -	\$ -	\$ 625,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	625,000	-	-	-	-	625,000
Other	-	-	-	-	-	-
Total	\$ 625,000	\$ -	\$ -	\$ -	\$ -	\$ 625,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

No change in operating budget with replacement of new truck

FBO/ARFF Bay Renovation

District:
All

Department:
Airport

Status:
New Project

Construction FY:
2018

Project Manager:
Corrie Wheeler

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:
Built in the 1960's, ARFF Bay is inadequate for current truck and replacement ARFF truck will not fit. In need of 5 offices, with efficient work space for growing Airport operations and training.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ 275,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ 275,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000
Property Acquisition	-	-	-	-	-	-
Construction	250,000	-	-	-	-	250,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ 275,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Improve operations and efficiency, provide direct route for firefighter access to ARFF truck

Total Project Cost:
\$275,000

Extend Existing T-Hangars

District:
All

Department:
Airport

Status:
New Project

Construction FY:
2018

Project Manager:
Sharon Rostovich

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:
Currently have 74 T-Hangar spaces at 100% occupancy. 35 on waiting list with an average wait of 2 years. Need additional T-Hangars for growing Airport. 12 T-Hangars were torn down in 2012 to develop the corporate area. Short term solution to extend the 4 shorter hangar rows, but not sure this is the most cost effective approach. Additional hangar space is addressed in Master Plan.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 585,000	\$ -	\$ -	\$ -	\$ -	\$ 585,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 585,000	\$ -	\$ -	\$ -	\$ -	\$ 585,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	585,000	-	-	-	-	585,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 585,000	\$ -	\$ -	\$ -	\$ -	\$ 585,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

A third party wanted to extend the existing four small T-Hangar rows to add an additional 12 hangars. Recommend City keeps control of T-Hangar rental/revenue.

Total Project Cost:

\$585,000

Maintenance Building Expansion



District:
All

Department:
Airport

Status:
New Project

Construction FY:
2018

Project Manager:
TBD

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.



Total Project Cost:

\$82,500

Project Description/Justification:
Add additional 80X50 extension to existing Maintenance facility.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 82,500	\$ -	\$ -	\$ -	\$ -	\$ 82,500
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 82,500	\$ -	\$ -	\$ -	\$ -	\$ 82,500

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 7,500
Property Acquisition	-	-	-	-	-	-
Construction	75,000	-	-	-	-	75,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 82,500	\$ -	\$ -	\$ -	\$ -	\$ 82,500

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	1,000	1,000	1,000	1,000	1,000	5,000
Capital Outlay	-	-	-	-	-	-
Total	\$ 1,000	\$ 5,000				

Notes

Additional space is required to house expensive Airport equipment, which is currently being stored in Aircraft T-Hangars. RAMP Grant funds can be used for this project (\$100,000 50-50 match).

Library Drainage Improvements

District:
1

Department:
Library

Status:
Continuing Project

Construction FY:
2018

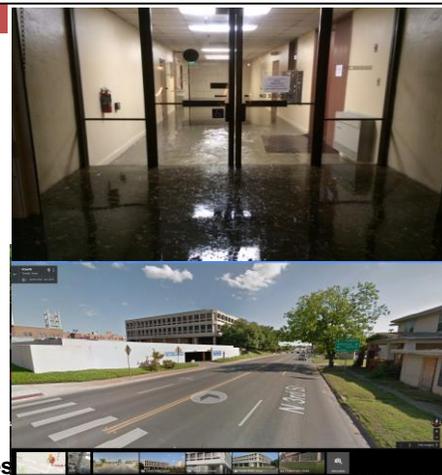
Project Manager:
TBD

Project Number:
101280 assessment only

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

There are documented historical flooding and storm water intrusion issues into the lower level of the Library, which inflows from the Parking Garage with the entrance off of 3rd Street. The latest flooding occurred on 7-3-14. Per a Drainage Assessment and Recommendation prepared by Clark & Fuller in May 2015, the recommended solution consists of extending a new 42" RCP storm sewer within 5th Street and Barton Ave to capture the storm water and alleviate the inflow into the Library Parking . The new storm sewer would connect to an existing grate inlet, located adjacent to Adams Ave and will extend to the intersection of Barton and 3rd. In addition, the proposed solution includes the construction of new storm sewer and sump inlets in the garage.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 110,324	\$ 843,134	\$ -	\$ -	\$ -	\$ 953,458
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 110,324	\$ 843,134	\$ -	\$ -	\$ -	\$ 953,458

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ 110,324	\$ -	\$ -	\$ -	\$ -	\$ 110,324
Property Acquisition	-	-	-	-	-	-
Construction	-	843,134	-	-	-	843,134
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 110,324	\$ 843,134	\$ -	\$ -	\$ -	\$ 953,458

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

No incremental annual operating impact should arise from this project. This project will help reduce the inundation of storm water down 3rd Street and it will also address the storm water runoff which overflows into the parking garage. In addition, the existing storm sewer, located adjacent to N 5th, has been excavated during past projects and found to be a clay line. This proposed project will replace a section of this old storm sewer.

Total Project Cost:

\$953,458

S. Pea Ridge (Hogan to Poison Oak)

District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
101214

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Extension of S Pea Ridge from Hogan to Poison Oak will open up and expand north-south travel, relieving the SH 317 corridor.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ 4,250,000	\$ -	\$ -	\$ -	\$ 4,250,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ 4,250,000	\$ -	\$ -	\$ -	\$ 4,250,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000
Property Acquisition	-	650,000	-	-	-	650,000
Construction	-	3,200,000	-	-	-	3,200,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ 4,250,000	\$ -	\$ -	\$ -	\$ 4,250,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:

\$4,250,000

**Poison Oak, Phase I
(SH 317 to S Pea
Ridge)**



District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
101215

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.



Total Project Cost:
\$6,385,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Improvements to Poison Oak between SH 317 and the future Outer Loop will open up and expand east-west travel, relieving the W Adams Avenue corridor.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
CO Bonds	\$ -	\$ 6,385,000	\$ -	\$ -	\$ -	\$ 6,385,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ 6,385,000	\$ -	\$ -	\$ -	\$ 6,385,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ 585,000	\$ -	\$ -	\$ -	\$ 585,000
Property Acquisition	-	1,200,000	-	-	-	1,200,000
Construction	-	4,600,000	-	-	-	4,600,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ 6,385,000	\$ -	\$ -	\$ -	\$ 6,385,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

**Poison Oak,
Phase II
(S Pea Ridge to Outer
Loop)**

District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2021

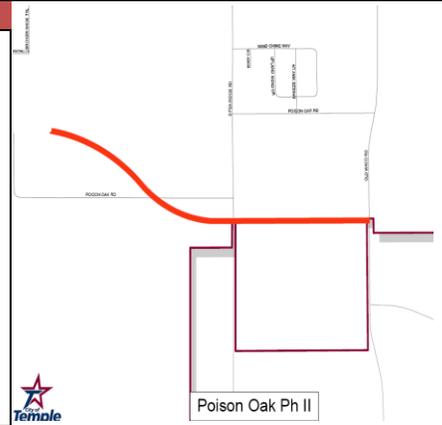
Project Manager:
TBD

Project Number:
101215

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Improvements to Poison Oak between SH 317 and the future Outer Loop will open up and expand east-west travel, relieving the W Adams Avenue corridor.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ 1,010,000	\$ -	\$ 4,250,000	\$ -	\$ 5,260,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ 1,010,000	\$ -	\$ 4,250,000	\$ -	\$ 5,260,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ 510,000	\$ -	\$ -	\$ -	\$ 510,000
Property Acquisition	-	500,000	-	-	-	500,000
Construction	-	-	-	4,250,000	-	4,250,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ 1,010,000	\$ -	\$ 4,250,000	\$ -	\$ 5,260,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:

\$5,260,000

Lions Park Improvements



District:
3

Department:
Parks

Status:
New Project

Construction FY:
2019

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.



Total Project Cost:
\$500,000

Project Description/Justification:

This park is highly utilized for disc golf tournaments, softball tournaments, rentals, cross country meets, etc. We need to install curb and guttering along the road to deter patrons from parking in the grass. Once this is completed, we will need to construct some additional parking spaces for patrons, install a playground for Rotary Pavillion, and build a regulation size basketball court. Continuation of the hike and bike trail is also needed.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000
Property Acquisition	-	-	-	-	-	-
Construction	-	475,000	-	-	-	475,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Von Rosenberg Park



District:
4

Department:
Parks

Status:
New Project

Construction FY:
2019

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.



Total Project Cost:
\$515,000

Project Description/Justification:
This park is currently open space. We would like to develop this area as a neighborhood park with all of the typical amenities.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ 515,000	\$ -	\$ -	\$ -	\$ 515,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ 515,000	\$ -	\$ -	\$ -	\$ 515,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000
Property Acquisition	-	-	-	-	-	-
Construction	-	455,000	-	-	-	455,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ 515,000	\$ -	\$ -	\$ -	\$ 515,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Waterford Park

~~~~~

District:  
3

Department:  
Parks

Status:  
New Project

Construction FY:  
2019

Project Manager:  
Kevin Beavers

Project Number:  
TBD

Strategic Goal:  
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

~~~~~

Total Project Cost:

\$980,000

Project Description/Justification:

This is the second phase to complete the park. This park needs a practice field, basketball court, paved parking, trail, new playground with shade, splash pad, and guard lights.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ 980,000	\$ -	\$ -	\$ -	\$ 980,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ 980,000	\$ -	\$ -	\$ -	\$ 980,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000
Property Acquisition	-	-	-	-	-	-
Construction	-	875,000	-	-	-	875,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ 980,000	\$ -	\$ -	\$ -	\$ 980,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	4,000	4,000	4,000	12,000
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 4,000	\$ 4,000	\$ 4,000	\$ 12,000

Notes

Conner Park



District:
4

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2020

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.



Total Project Cost:
\$588,000

Project Description/Justification:

This is the second phase to finish out the park. We need to add restrooms, a basketball court, picnic facilities, splash pad, parking, shade over the playground, landscaping and guard lights.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ 588,000	\$ -	\$ -	\$ 588,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 588,000	\$ -	\$ -	\$ 588,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ 63,000	\$ -	\$ -	\$ 63,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	525,000	-	-	525,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 588,000	\$ -	\$ -	\$ 588,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	5,400	5,400	10,800
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ 5,400	\$ 5,400	\$ 10,800

Notes

Freedom Park



District:
4

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2020

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.



Total Project Cost:
\$667,000

Project Description/Justification:

This is the second phase to complete the park. We need to install a splash pad, add additional parking, add a trail around the park, picnic facilities, and guard lights. This park is heavily used by the schools and local sports associations.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ 667,000	\$ -	\$ -	\$ 667,000
						-
						-
						-
Total	\$ -	\$ -	\$ 667,000	\$ -	\$ -	\$ 667,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design /Engineering	\$ -	\$ -	\$ 72,000	\$ -	\$ -	\$ 72,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	595,000	-	-	595,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 667,000	\$ -	\$ -	\$ 667,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	5,400	5,400	10,800
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ 5,400	\$ 5,400	\$ 10,800

Notes

Ferguson Park - Parking Asphalt



District:
3

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2020

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.



Total Project Cost:
\$728,000

Project Description/Justification:

Due to the amount of baseball games at Little Lions and Yarborough Fields at Ferguson Park, there is not enough asphalted parking spaces. Several years ago, we made a "parking corral" with split rail fence on a grassy area on the top side of the complex. Not only would asphaltting this area look more professional, bad weather would not keep us from using the lot. We would also add concrete to the entryway, a turnaround in the existin parking lot, new picnic shelter, and cover the playground.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ 728,000	\$ -	\$ -	\$ 728,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 728,000	\$ -	\$ -	\$ 728,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ -	\$ -	\$ 78,000	\$ -	\$ -	\$ 78,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	650,000	-	-	650,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 728,000	\$ -	\$ -	\$ 728,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Miller Community Park



District:
1

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2020

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.



Total Project Cost:
\$263,000

Project Description/Justification:

This park is one of our most popular parks. We need to install lighting on the baseball/softball/cricket field which is next to the multi-use field. Due to the popularity of the basketball court, we need to install asphalt parking by the court.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ 263,000	\$ -	\$ -	\$ 263,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 263,000	\$ -	\$ -	\$ 263,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ -	\$ -	\$ 30,000	\$ -	\$ -	\$ 30,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	233,000	-	-	233,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 263,000	\$ -	\$ -	\$ 263,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	5,000	5,000	10,000
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 10,000

Notes

Woodbridge Park



District:
1

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2020

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.



Total Project Cost:
\$250,000

Project Description/Justification:

A walking trail and a nice pond are all that this park has to offer. We need to install picnic facilities, playground with shade, basketball court, irrigation with landscaping and guard lights.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering		\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000
Property Acquisition	-	-	-	-	-	-
Construction		-	200,000	-	-	200,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ 250,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	5,000	5,000	10,000
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 10,000

Notes

Scott & White Park



District:
2

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2020

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.



Total Project Cost:
\$672,000

Project Description/Justification:

Due to the Temple Independent School bond project that renovated Travis Middle School , and Ralph Wilson Youth Club being re-located to this area, there are a few items that are needed to complete the park. A new restroom is needed at the park, new picnic facility, new playground, shade over the playground, additional parking, landscaping, splash pad, and guard lights.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ 672,000	\$ -	\$ -	\$ 672,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 672,000	\$ -	\$ -	\$ 672,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ -	\$ -	\$ 72,000	\$ -	\$ -	\$ 72,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	600,000	-	-	600,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 672,000	\$ -	\$ -	\$ 672,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	4,600	4,600	9,200
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ 4,600	\$ 4,600	\$ 9,200

Notes

New Bookmobile

District:
All

Department:
Library

Status:
New Project

Construction FY:
2020

Project Manager:
Leigh Gardner

Project Number:
{Enter Project # Here}

Strategic Goal:
9. Citizen engagement, education, responsive government, and community support.

Total Project Cost:
\$175,000

Project Description/Justification:

The Bookmobile is 20 years old having been purchased in 1996. Most recently there were issues with generator which did not work for two years and was replaced in FY15. Currently the Bookmobile staff visits on average 7 facilities a week, serving primarily young children and the elderly.

Picture
not
Available

Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
City of Temple	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000
Friends of the TPL	-	-	60,000	-	-	60,000
TBD	-	-	15,000	-	-	15,000
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ 175,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	-	-	175,000	-	-	175,000
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ 175,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The replacement of the Bookmobile should not require an increase in the Annual Operating Budget.

**North 3rd Street
Enhancement**

District:
2

Department:
Public Works

Status:
New Project

Construction FY:
2022

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

Project Description/Justification:

This is part of a multi-year capital improvement program to focus on transportation.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ 800,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ 800,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	600,000	600,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 800,000	\$ 800,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:

\$800,000

North 8th Street

District:
2

Department:
Public Works

Status:
New Project

Construction FY:
After 2022

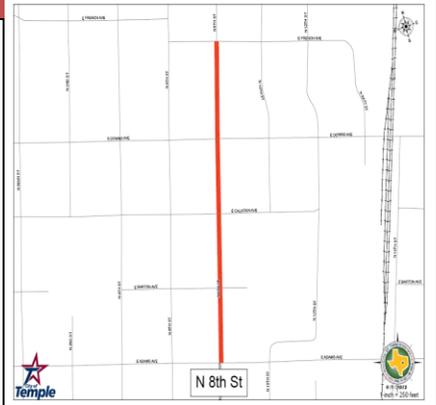
Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

Project Description/Justification:

This is part of a multi-year capital improvement program to focus on transportation.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	750,000	750,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budgets.

Total Project Cost:

\$1,000,000

**Westfield Blvd,
Phase II
(Prairie View to Airport)**

District:
4

Department:
Public Works

Status:
New Project

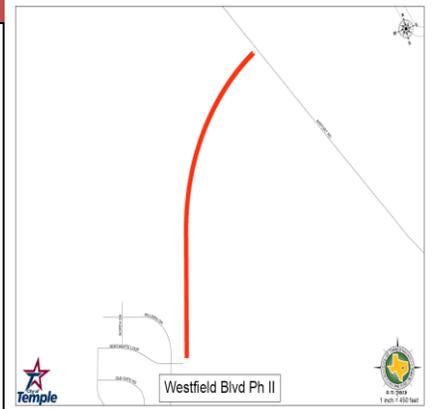
Construction FY:
After 2022

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

Project Description/Justification:
Extension of Westfield Blvd from Prairie View to Airport will expand north-south corridors to create a more efficient transportation network while opening up and supporting continued growth.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	2,500,000	2,500,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -		\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:

\$3,000,000

**East-West Collector
(SH 317 to Westfield Blvd)**



District:
4

Department:
Public Works

Status:
New Project

Construction FY:
After 2022

Project Manager:
TBD

Project Number:
TBD

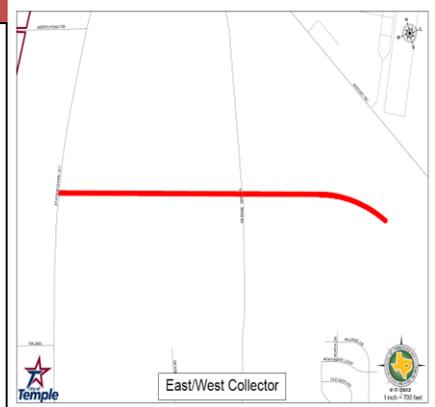
Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.



Total Project Cost:
\$2,450,000

Project Description/Justification:

Creation of an East-West local collector between SH 317 to Westfield Blvd will expand east-west corridors to create a more efficient transportation network while opening up and supporting continued growth.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ -	\$ -	\$ 2,450,000	\$ 2,450,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 2,450,000	\$ 2,450,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000
Property Acquisition	-	-	-	-	450,000	450,000
Construction	-	-	-	-	1,750,000	1,750,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 2,450,000	\$ 2,450,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Off Site Trails

Project Description/Justification:

This is part of a multi-year capital improvement program to focus on transportation and connectivity.



District:
All

Department:
Public Works

Status:
New Project

Construction FY:
After 2022

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ 275,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ 275,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 75,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	200,000	200,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ 275,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:

\$275,000

Mayborn Convention Center Roof & HVAC Improvements

District:
All

Department:
Mayborn Center

Status:
Continuing Project

Construction FY:
2018

Project Manager:
B. Mattke & A. Williams

Project Number:
101057

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

This project includes the replacement of the entire MCC roof with a 2-ply modified bitumen membrane roof system the replacement of 10 HVAC units, and the addition of a ventilation system to the kitchen. This project was initiated in FY14 to repair a leaking roof; original budget \$130,000. Roof consultant determined that there are structural issues with the roof based on HVAC units being relocated to unsupported areas in 2003/2004. Roof project was expanded to include HVAC replacement with the guidance that this would add an additional \$300k to the project. Final designed OPC ended up being \$2,222,000. See Notes below.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 2,222,000	\$ -	\$ -	\$ -	\$ -	\$ 2,222,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 2,222,000	\$ -	\$ -	\$ -	\$ -	\$ 2,222,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	2,222,000	-	-	-	-	2,222,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 2,222,000	\$ -	\$ -	\$ -	\$ -	\$ 2,222,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Structural Evaluation currently being performed by Comprehensive Engineering...assessment is due for completion by 3/11/16. OPC Breakdown from Austech as of 9/2/15: Mechanical, \$1,550,000; Roof, \$672,000. On 10/27/15, Austech has provided a proposed Roof Repair solution with an OPC of \$32,825.

Total Project Cost:

\$2,222,000

Avenue P / 43rd / 39th / 33rd Drainage Improvements

District:
2

Department:
Drainage

Status:
New Project

Construction FY:
TBD

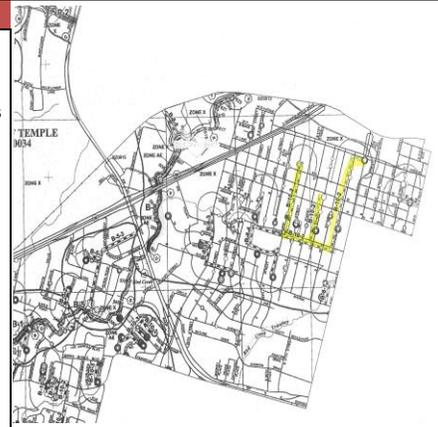
Project Manager:
TBD

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

This drainage project will improve conveyance and mitigate flooding issues for structures within the project limits. Identified through master planning, customer complaints, and rain event observations, currently undersized pipes will be upgraded to convey adequate flows through this area of the City.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ -	\$ -	\$ 820,000	\$ 820,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 820,000	\$ 820,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ -	\$ -	\$ -	\$ -	\$ 80,000	\$ 80,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	740,000	740,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 820,000	\$ 820,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Total Project Cost:

\$820,000

HDR Regional Detention Pond Site #6

District:
1

Department:
Drainage

Status:
New Project

Construction FY:
TBD

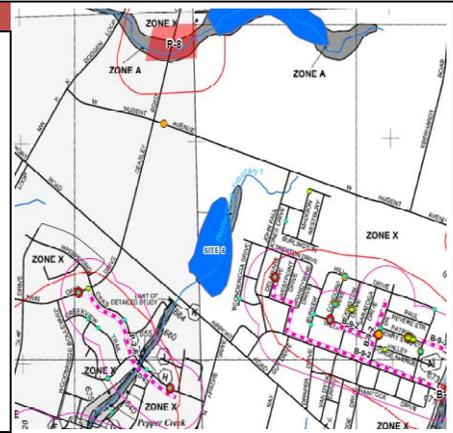
Project Manager:
TBD

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable
City facilities, infrastructure,
equipment and staffing.

Project Description/Justification:

City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as P-2-2 HDR Pond #6 in the master plan.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ 30,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	270,000	270,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 300,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

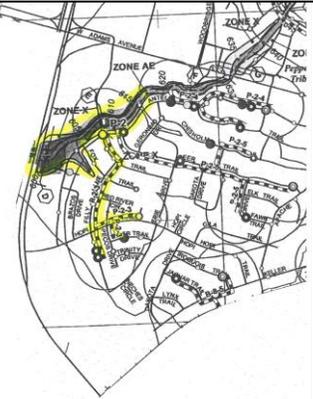
Notes

Total Project Cost:

\$300,000

Loop 363 / Ermine Trail

Project Description/Justification:
 City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as P-2-2 Loop 363/Ermine Trail in the master plan.



District:
1

Department:
Drainage

Status:
New Project

Construction FY:
TBD

Project Manager:
TBD

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 350,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 350,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 35,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	315,000	315,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 350,000	\$ 350,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Total Project Cost:
\$350,000

Ermine / Filly / Hopi

District:
1

Department:
Drainage

Status:
New Project

Construction FY:
TBD

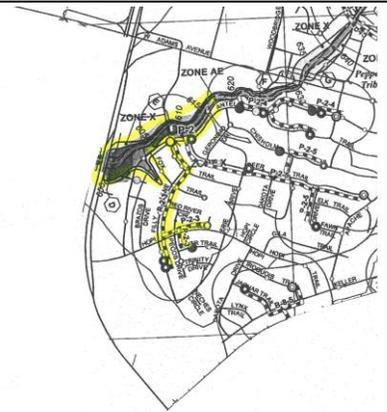
Project Manager:
TBD

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as P-2-3 Ermine/Filly/Hopi in the master plan.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ -	\$ -	\$ 380,000	\$ 380,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 380,000	\$ 380,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ -	\$ -	\$ -	\$ -	\$ 40,000	\$ 40,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	340,000	340,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 380,000	\$ 380,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Total Project Cost:

\$380,000

Antelope/Buffalo Drainage Improvements

District:
1

Department:
Drainage

Status:
New Project

Construction FY:
TBD

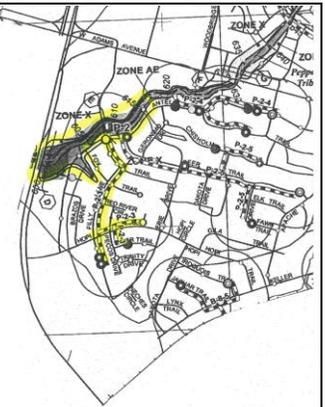
Project Manager:
TBD

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable
City facilities, infrastructure,
equipment and staffing.

Project Description/Justification:

City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as P-2-4 Antelope / Buffalo in the master plan.



Avenue P Crossing

District:
2

Department:
Drainage

Status:
New Project

Construction FY:
TBD

Project Manager:
TBD

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:
City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as F-4-1 Avenue P Crossing in the master plan.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ -	\$ -	\$ 70,000	\$ 70,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 70,000	\$ 70,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	60,000	60,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 70,000	\$ 70,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Total Project Cost:

\$70,000

**Service Center
Building A Expansion**

District:
2

Department:
Public Works

Status:
New Project

Construction FY:
2018

Project Manager:
{Enter PM Name Here}

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable
City facilities, infrastructure,
equipment and staffing.

Total Project Cost:

\$880,000

Project Description/Justification:

Service Center, Building A 8,000 sf expansion. The new area will allow for new positions that have been added since this building was built. Also, the Solid Waste division will be able to relocate to this building, as the current building spaces are not adequate for offices. The proposed expansion will also provide for future growth within the Public Works department.

Picture
not
Available

Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 880,000	\$ -	\$ -	\$ -	\$ -	\$ 880,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 880,000	\$ -	\$ -	\$ -	\$ -	\$ 880,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ 80,000		\$ -	\$ -	\$ -	\$ 80,000
Property Acquisition	-	-	-	-	-	-
Construction	800,000	-	-	-	-	800,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 880,000	\$ -	\$ -	\$ -	\$ -	\$ 880,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	12,000	12,000	12,000	12,000	48,000
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 48,000

Notes

Service Center Building C Remodel

District:
2

Department:
Public Works

Status:
New Project

Construction FY:
2018

Project Manager:
{Enter PM Name Here}

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

Service Center, Building C remodel. The project would remodel part of Building C to accommodate for the entire Transportation/Drainage division staff, under one space. Currently the division is divided in two buildings and the existing space used as "offices" in building C is inadequate. Housing the division under one location will increase effectiveness and productivity. The remodel would involve utilizing existing space and expanding to the conditioned warehouse area not used by Purchasing.

Picture
not
Available

Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 345,000	\$ -	\$ -	\$ -	\$ -	\$ 345,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 345,000	\$ -	\$ -	\$ -	\$ -	\$ 345,000

Project Cost Estimates By Year

Components	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Design/ Engineering	\$ 45,000		\$ -	\$ -	\$ -	\$ 45,000
Property Acquisition	-	-	-	-	-	-
Construction	300,000	-	-	-	-	300,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 345,000	\$ -	\$ -	\$ -	\$ -	\$ 345,000

Annual Operating Impact

Description	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	4,000	4,000	4,000	12,000
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -	\$ 4,000	\$ 4,000	\$ 4,000	\$ 12,000

Notes

Total Project Cost:

\$345,000

WTP - Plant Improvement Project Tasks 4 - 6

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
2018

Project Manager:
TBD

Project Number:
101088

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

Improvements to the water treatment plant will address a wide range of issues and upgrades through delegated tasks over the next several years. Plant Improvement Tasks 4 - 6 include addressing intake and RWPS modifications, HSPS improvements, and flow control meter modifications. Major improvement projects at the water plant over the next decade are targeted toward ensuring that necessary improvements are made to both conventional and membrane treatment trains to both maintain current services and prepare for additional capacity to meet future needs of the community.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000
						-
						-
						-
Total	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	6,000,000	-	-	-	-	6,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:

\$6,000,000

WTP - Plant Improvement Taks 7 - 9

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

Improvements to the water treatment plant will address a wide range of issues and upgrades through delegated tasks over the next several years. Major improvement projects at the water plant over the next decade are targeted toward ensuring that necessary improvements are made to both conventional and membrane treatment trains to both maintain current services and prepare for additional capacity to meet future needs of the community.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 1,500,000	\$ 12,500,000	\$ -	\$ -	\$ -	\$ 14,000,000
						-
						-
						-
Total	\$ 1,500,000	\$ 12,500,000	\$ -	\$ -	\$ -	\$ 14,000,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Property Acquisition	-	-	-	-	-	-
Construction	-	12,500,000	-	-	-	12,500,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,500,000	\$ 12,500,000	\$ -	\$ -	\$ -	\$ 14,000,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:

\$14,000,000

**Hogan Road
Utility
Improvements
(SH 317 to S. Pea
Ridge)**

~~~~~

District:  
4

Department:  
Public Works

Status:  
Continuing Project

Construction FY:  
2018

Project Manager:  
Sharon Carlos

Project Number:  
100952

Strategic Goal:  
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

~~~~~

Total Project Cost:

\$750,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Improvements to Hogan Road will enhance east-west travel between SH 317 and S Pea Ridge Road.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	750,000	-	-	-	-	750,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

WWL - Ridgewood Estates

District:
3

Department:
Public Works

Status:
New Project

Construction FY:
2018

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

Install new wastewater collection lines to this area of the City, currently on septic, located near the intersection of FM 93 and Hartrick Bluff Road.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Property Acquisition	-	-	-	-	-	-
Construction	1,400,000	-	-	-	-	1,400,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operations costs for the first 5 years of service life will be \$0. Future maintenance should be addressed annually through divisional operations budget.

Total Project Cost:

\$1,600,000

Williamson Creek Study / Improvements

District:
1

Department:
Public Works

Status:
Continuing Project

Construction FY:
2018

Project Manager:
Diego Yorsky

Project Number:

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Total Project Cost:
\$2,000,000

Project Description/Justification:

This project will address wastewater infrastructure needs along the Williamson Creek main interceptor to accommodate growth and development.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
UR	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	2,000,000	-	-	-	-	2,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Knob Creek Study / Improvements



District:
1

Department:
Public Works

Status:
Continuing Project

Construction FY:
2018

Project Manager:
Diego Yorsky

Project Number:

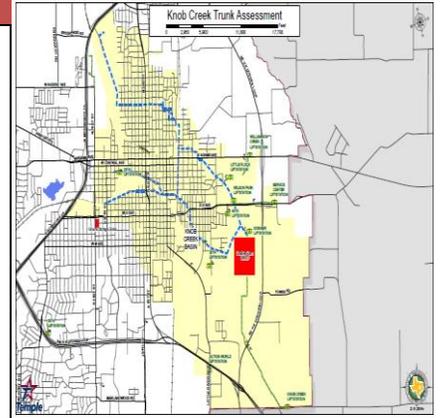
Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.



Total Project Cost:
\$2,000,000

Project Description/Justification:

This project will address wastewater infrastructure needs along the Knob Creek main interceptor to accommodate growth and development.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	2,000,000	-	-	-	-	2,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Leon River Trunk Sewer Project, Phase II

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
2019

Project Manager:
Richard Wilson

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

This project is targeted toward providing increased wastewater services to areas along the I-35 corridor. Successful completion of all phases of this project will open up 1,250 acres of development, and relieve an existing basin transfer lift station along Pea Ridge, which will make conveyance of wastewater to the Temple-Belton Plant more direct and more efficient.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 1,020,000	\$ 4,500,000	\$ -	\$ -	\$ -	\$ 5,520,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 1,020,000	\$ 4,500,000	\$ -	\$ -	\$ -	\$ 5,520,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ 750,000
Property Acquisition	270,000	-	-	-	-	270,000
Construction	-	4,500,000	-	-	-	4,500,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,020,000	\$ 4,500,000	\$ -	\$ -	\$ -	\$ 5,520,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

This project will be constructed in two phases; the first phase continues to be under design with target to construct as soon as easements are acquired. Focus of the first phase is to open up growth and development along the I-35 corridor. The second phase design will begin in FY 2018 with construction following in FY 2019. The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:

\$5,520,000

Bird Creek Interceptor Project, Phase 4

District:
1

Department:
Public Works

Status:
Continuing Project

Construction FY:
2018

Project Manager:
Diego Yorsky

Project Number:

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

This project is targeted toward reducing sanitary sewer overflows and rehabilitating existing deteriorated wastewater infrastructure, providing increased capacity to the wastewater collection system, and eliminating sanitary sewer overflows. Successful completion of this project is tied to the City's TCEQ Sanitary Sewer Overflow Initiative, and reduction in potential fines.

The existing Bird Creek Interceptor was built in the mid-1950's and provides wastewater service to many neighborhoods, restaurants, industrial and commercial developments, draining an area approximately 6,200 acres in size through the middle of Temple.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 9,800,000	\$ -	\$ -	\$ -	\$ -	\$ 9,800,000
						-
						-
						-
Total	\$ 9,800,000	\$ -	\$ -	\$ -	\$ -	\$ 9,800,000

Project Cost Estimates By Year

Components	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Design/Engineering	\$ 9,800,000	\$ -	\$ -	\$ -	\$ -	\$ 9,800,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 9,800,000	\$ -	\$ -	\$ -	\$ -	\$ 9,800,000

Annual Operating Impact

Description	FY 17	FY 18	FY 19	FY 20	FY 21 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Construction of Phase 1 Improvements (through Sammons Golf Course) completed 2011. Construction of Phase 2 Improvements (between Loop 363 and I-35) completed 2012. Construction of Phase 3 (slip-lining of existing 30" interceptor south of Midway Drive) completed 2014. Phase 5 has been identified as high priority and expedited for design complete in '16, construction in '17. Acquisition of easements for Phase 4 are ongoing, with construction of this segment programmed for FY '18 and beyond (pending status of TBP expansion). The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:

\$9,800,000

**Temple Belton Plant
Expansion,
Phase 2
(First IFAS Train)**



District:
3

Department:
Public Works

Status:
Continuing Project

Construction FY:
2017

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable
City facilities, infrastructure,
equipment and staffing.



Total Project Cost:

\$22,500,000

Project Description/Justification:

The City of Temple has experienced significant growth in the western and southern portions of the Temple-Belton Plant service area over the past 20 years. The Shallowford lift station is currently at rated capacity during peak flow events and requires expansion. Lift Station improvements will extend rated capacities to 2030 projected flows. The Temple-Belton wastewater treatment facility currently has rated design and peak flow capacities of 10 million gallons per day (MGD) and 30 MGD, respectively. The 2030 design and peak flows are projected at 16 MGD and 49.6 MGD, respectively.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$22,500,000	\$ -	\$ -	\$ -	\$ -	\$ 22,500,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$22,500,000	\$ -	\$ -	\$ -	\$ -	\$ 22,500,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$22,500,000	\$ -	\$ -	\$ -	\$ -	\$ 22,500,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 22,500,000	\$ -	\$ -	\$ -	\$ -	\$ 22,500,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Jackson Park Vicinity Improvements

District:
1

Department:
Public Works

Status:
Continuing Project

Construction FY:
2018

Project Manager:
Diego Yorsky

Project Number:
101476

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

This project is targeted toward reducing sanitary sewer overflows and rehabilitating existing deteriorated wastewater infrastructure needs in vicinity of Jackson Park.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000
	-	-	-	-	-	-
Total	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	1,800,000	-	-	-	-	1,800,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

Total Project Cost:

\$1,800,000

Old Town South Wastewater Project



District:
1

Department:
Public Works

Status:
Continuing Project

Construction FY:
2018

Project Manager:
Sharon Carlos

Project Number:
101201

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.



Total Project Cost:
\$2,600,000

Project Description/Justification:

This project is targeted toward reducing sanitary sewer overflows and rehabilitating existing deteriorated wastewater infrastructure needs in some of the oldest parts of town.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ 2,600,000	\$ -	\$ -	\$ -	\$ -	\$ 2,600,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ 2,600,000	\$ -	\$ -	\$ -	\$ -	\$ 2,600,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	2,600,000	-	-	-	-	2,600,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ 2,600,000	\$ -	\$ -	\$ -	\$ -	\$ 2,600,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

**Westfield Blvd,
Phase II
Utility Improvements**

District:
4

Department:
Public Works

Status:
New Project

Construction FY:
2019

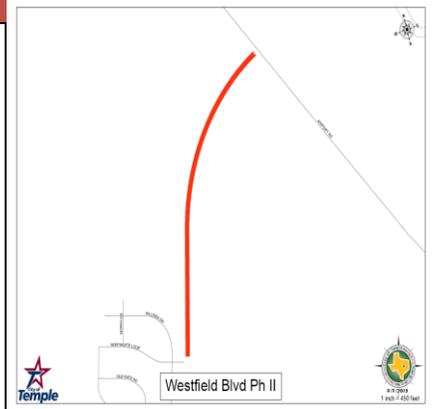
Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable
City facilities, infrastructure,
equipment and staffing.

Project Description/Justification:

Install new wastewater line in support of City's TCIP for Westfield Blvd, Phase 2.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ 200,000
Property Acquisition	-	-	-	-	-	-
Construction	-	800,000	-	-	-	800,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life is \$0. Future maintenance costs should be addressed annually during divisional operations budget.

Total Project Cost:

\$1,000,000

Kegley Road Utility Improvements



District:
4

Department:
Public Works

Status:
New Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
TBD

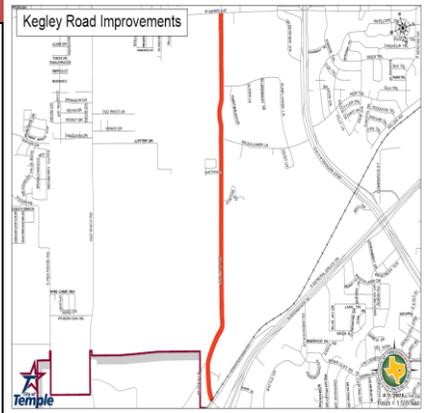
Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.



Total Project Cost:
\$800,000

Project Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Kegley Roadway Project.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ 800,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ 800,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/ Engineering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	800,000	-	-	-	800,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ 800,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional budget.

S.Peal Ridge (Hogan to Poison Oak) Utility Improvements

District:
4

Department:
Public Works

Status:
New Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:
Install new water and wastewater utilities in support of City's TCIP for S Pea Ridge Project.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ 700,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ 700,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Property Acquisition	-	-	-	-	-	-
Construction	-	650,000	-	-	-	650,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ 700,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:

\$700,000

Poison Oak Utility Improvements, Phase 1 (SH 317 to S Pea Ridge)

District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
101215

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Poison Oak Project.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ 750,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ 750,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000
Property Acquisition	-	-	-	-	-	-
Construction	-	650,000	-	-	-	650,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ 750,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:

\$750,000

Poison Oak, Phase II, Utility Improvements (S Pea Ridge to Old Waco Rd)



District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
101215

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.



Total Project Cost:

\$650,000

Project Description/Justification:
Install new water and wastewater utilities in support of City's TCIP for Poison Oak Project.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ 650,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ 650,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Property Acquisition	-	-	-	-	-	-
Construction	-	600,000	-	-	-	600,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ 650,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

**Temple Belton Plant
Expansion,
Phase 3
(Future IFAS Trains)**

District:
3

Department:
Public Works

Status:
Continuing Project

Construction FY:
TBD

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable
City facilities, infrastructure,
equipment and staffing.

Project Description/Justification:

The City of Temple has experienced significant growth in the western and southern portions of the Temple-Belton Plant service area over the past 20 years. The Shallowford lift station is currently at rated capacity during peak flow events and requires expansion. Lift Station improvements will extend rated capacities to 2030 projected flows. The Temple-Belton wastewater treatment facility currently has rated design and peak flow capacities of 10 million gallons per day (MGD) and 30 MGD, respectively. The 2030 design and peak flows are projected at 16 MGD and 49.6 MGD, respectively.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ 4,000,000	\$ -	\$ -	\$ 25,000,000	\$ 29,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ 4,000,000	\$ -	\$ -	\$ 25,000,000	\$ 29,000,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ 4,000,000	\$ -	\$ -	\$ 25,000,000	\$ 29,000,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ 4,000,000	\$ -	\$ -	\$ 25,000,000	\$ 29,000,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:

\$29,000,000

WTP - Plant Improvement Tasks 10 - 12

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
2020

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Project Description/Justification:

Improvements to the water treatment plant will address a wide range of issues and upgrades through delegated tasks over the next several years. Major improvement projects at the water plant over the next decade are targeted toward ensuring that necessary improvements are made to both conventional and membrane treatment trains to both maintain current services and prepare for additional capacity to meet future needs of the community.



Funding Sources

	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
TBD	\$ -	\$ -	\$ -	\$ -	\$18,000,000	\$ 18,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$18,000,000	\$ 18,000,000

Project Cost Estimates By Year

Components	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Design/Engineering	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	16,000,000	16,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$18,000,000	\$ 18,000,000

Annual Operating Impact

Description	FY 18	FY 19	FY 20	FY 21	FY 22 & Beyond	Total
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -				

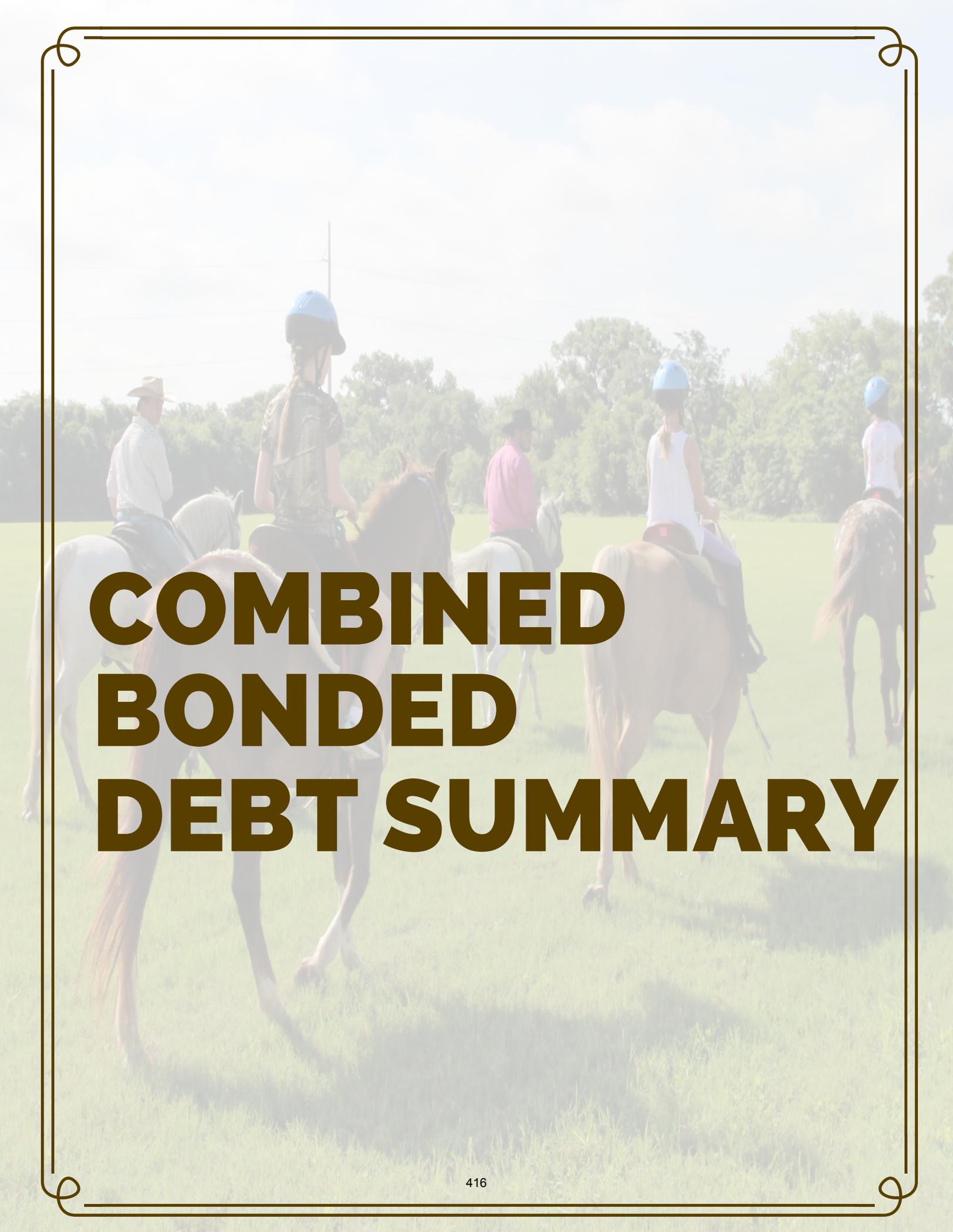
Notes

The annual operating costs for the first 5 years of service life will be \$0. Future maintenance costs should be addressed annually through divisional operations budget.

Total Project Cost:

\$18,000,000



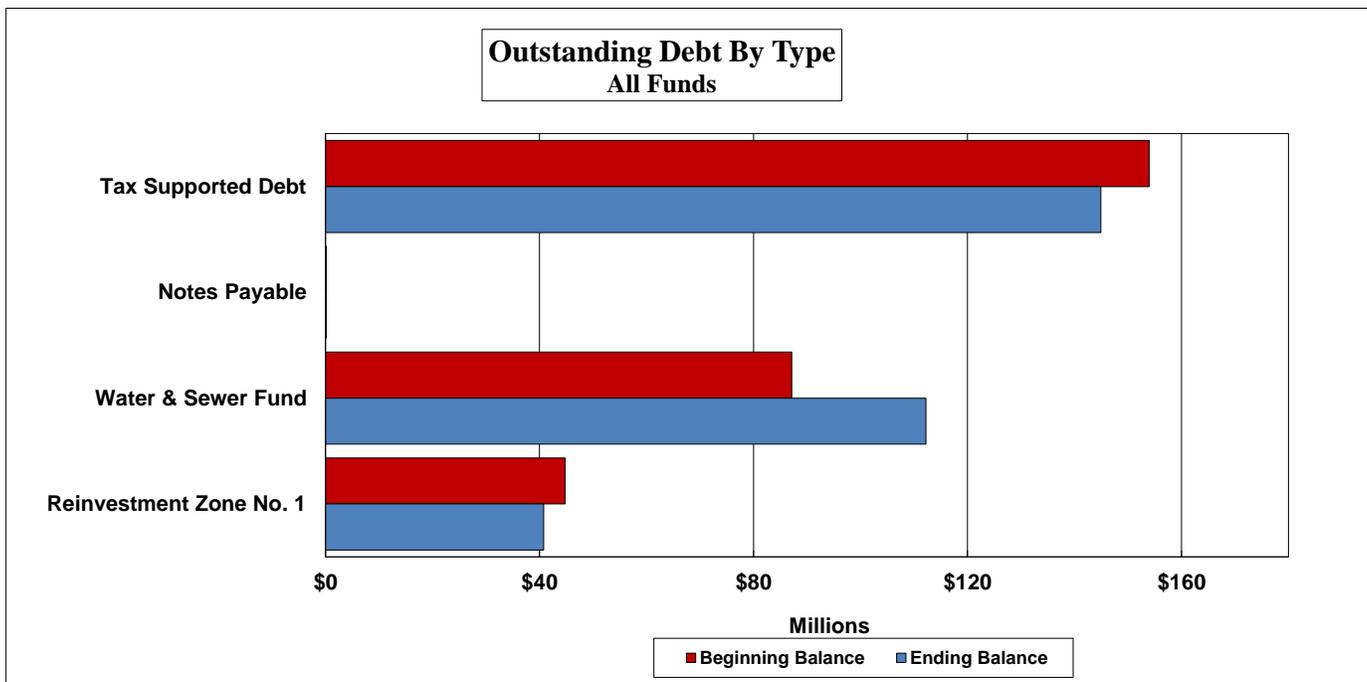
A group of people riding horses in a grassy field under a blue sky with clouds. The riders are wearing helmets and casual riding attire. The scene is bright and sunny, with a line of trees in the background.

COMBINED BONDED DEBT SUMMARY

**SCHEDULE OF OUTSTANDING DEBT BY TYPE
ALL FUNDS**

FY 2017

Description	Outstanding 9/30/2016	Principal		Outstanding 9/30/2017	Interest Payments
		Additions	Reductions		
Tax Supported Debt					
General Obligations	\$ 70,300,000	\$ -	\$ 4,035,000	\$ 66,265,000	\$ 2,846,200
Certificate of Obligations	53,360,000	-	2,920,000	50,440,000	1,769,814
Contractual Obligations	5,705,000	-	1,170,000	4,535,000	114,317
Pass-Through Revenue & Limited Tax Bonds	24,580,000	-	895,000	23,685,000	1,137,475
Total Tax Supported Debt	153,945,000	-	9,020,000	144,925,000	5,867,806
Notes Payable					
Capital Lease - Golf Course - 2014	147,714	-	50,096	97,618	5,074
Total Notes Payable	147,714	-	50,096	97,618	5,074
Water & Sewer Fund					
General Obligations	36,760,000	-	2,270,000	34,490,000	1,432,500
Revenue Bonds	50,380,000	30,985,000	3,640,000	77,725,000	3,050,009
Total Water & Sewer Fund	87,140,000	30,985,000	5,910,000	112,215,000	4,482,509
Reinvestment Zone No. 1					
General Obligations	13,295,000	-	2,000,000	11,295,000	498,750
Certificate of Obligations	25,260,000	-	1,110,000	24,150,000	924,894
Revenue Bonds	6,240,000	-	910,000	5,330,000	330,096
Total Reinvestment Zone No. 1	44,795,000	-	4,020,000	40,775,000	1,753,740
Total Debt - All Funds	\$ 286,027,714	\$ 30,985,000	\$ 19,000,096	\$ 298,012,618	\$ 12,109,129



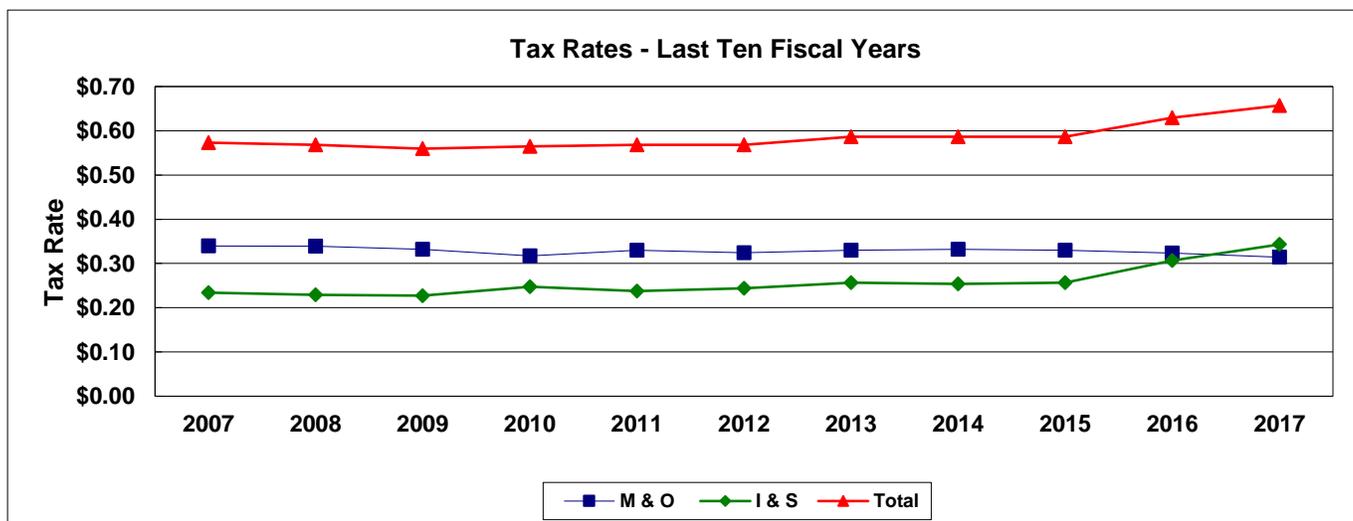
COMPUTATION OF LEGAL DEBT MARGIN

FY 2017

Statutes of the State of Texas (Article 1028) limit the maximum amount that a city can designate for debt service to \$2.50 per \$100 of assessed valuation. However, under City Charter, a limitation on taxes levied for general municipal operating purposes and for the purpose of paying interest and providing a proper sinking fund for paying the outstanding bonds and other obligations of the City, issued for municipal purposes, and any such future bonds or obligations which may be authorized, may not exceed \$1.20 per \$100 assessed valuation.

Assessed value, 2016/2017 tax roll	\$3,608,905,773
Limit on amount designated for debt service per \$100 assessed valuation	x \$1.20
Legal debt service limit	<u>\$43,306,869</u>
Actual amount to be expended by Debt Service Fund for general obligation debt service during the year ended September 30, 2017	<u>\$13,448,073</u>

Fiscal Year	Tax Rate		
	M & O	I & S	Total
2007	\$0.3395	\$0.2339	\$0.5734
2008	0.3392	0.2289	0.5681
2009	0.3322	0.2273	0.5595
2010	0.3173	0.2473	0.5646
2011	0.3300	0.2379	0.5679
2012	0.3240	0.2439	0.5679
2013	0.3300	0.2564	0.5864
2014	0.3324	0.2540	0.5864
2015	0.3300	0.2564	0.5864
2016	0.3234	0.3064	0.6298
2017	0.3142	0.3430	0.6572

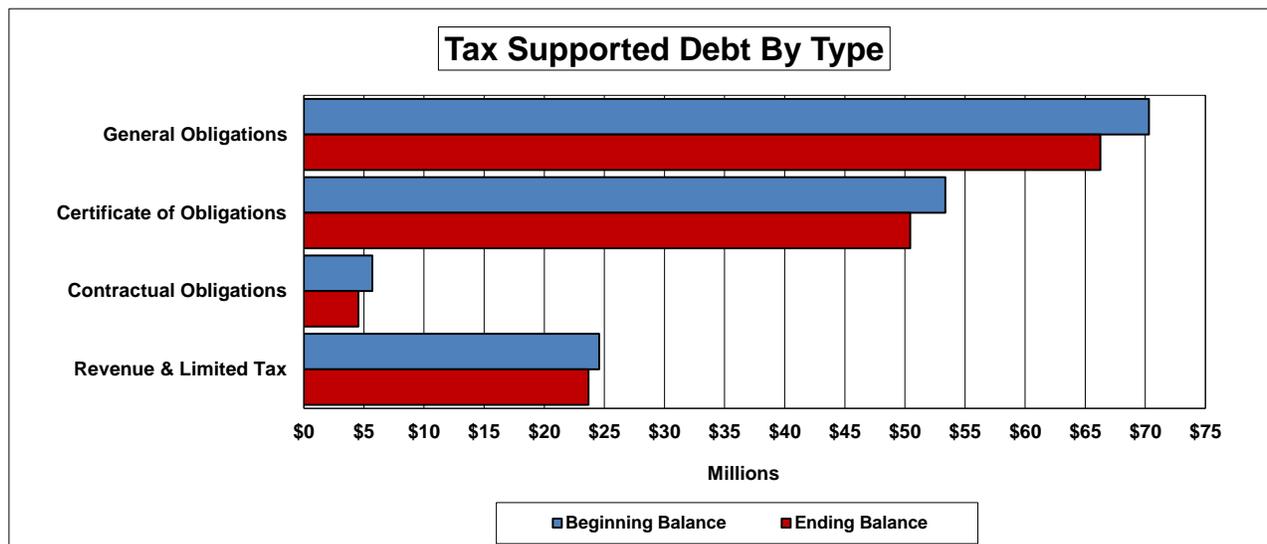


SCHEDULE OF TAXES SUPPORTED BY DEBT TYPE

FY 2017

Description	Outstanding 9/30/2016	Principal		Outstanding 9/30/2017	Interest Payments
		Additions	Reduction		
General Obligations					
General Obligation, Series 2008	\$ 495,000	\$ -	\$ 495,000	\$ -	\$ 19,800
General Obligation, Series 2009	1,290,000	-	630,000	660,000	51,600
General Obligation Refunding Bonds, Series 2009	490,000	-	490,000	-	14,700
General Obligation Refunding Bonds, Series 2011	8,230,000	-	390,000	7,840,000	299,000
General Obligation Refunding Bonds, Series 2011A	785,000	-	785,000	-	33,400
General Obligation Refunding Bonds, Series 2012	6,100,000	-	675,000	5,425,000	262,750
General Obligation Refunding Bonds, Series 2014	11,865,000	-	-	11,865,000	518,500
General Obligation Refunding & Improvement Bonds, Series 2015	31,545,000	-	570,000	30,975,000	1,303,000
General Obligation Refunding Bonds, Series 2016	9,500,000	-	-	9,500,000	343,450
	<u>70,300,000</u>	<u>-</u>	<u>4,035,000</u>	<u>66,265,000</u>	<u>2,846,200</u>
Certificate of Obligations					
Certificates of Obligation, Series 2008	690,000	-	690,000	-	27,600
Certificates of Obligation, Series 2012	9,020,000	-	410,000	8,610,000	234,831
Certificates of Obligation, Taxable Series 2012	4,595,000	-	85,000	4,510,000	137,220
Certificates of Obligation, Series 2014	20,770,000	-	890,000	19,880,000	563,563
Certificates of Obligation, Series 2016	18,285,000	-	845,000	17,440,000	806,600
	<u>53,360,000</u>	<u>-</u>	<u>2,920,000</u>	<u>50,440,000</u>	<u>1,769,814</u>
Contractual Obligations					
Limited Tax Notes, Series 2013	3,750,000	-	910,000	2,840,000	75,000
Limited Tax Notes, Series 2016	1,955,000	-	260,000	1,695,000	39,317
	<u>5,705,000</u>	<u>-</u>	<u>1,170,000</u>	<u>4,535,000</u>	<u>114,317</u>
Pass-Through Revenue & Limited Tax Bonds					
Revenue & Limited Tax, Series 2012 ¹	24,580,000	-	895,000	23,685,000	1,137,475
	<u>\$ 153,945,000</u>	<u>\$ -</u>	<u>\$ 9,020,000</u>	<u>\$ 144,925,000</u>	<u>\$ 5,867,806</u>

¹ - Supported by Texas Department of Transportation (TXDOT) Pass-Through Financing Agreement in an amount not to exceed \$16,555,000



Property value and assessed value are both based on 100% of the construction cost. The rate is \$0.6572 per \$100 valuation divided as follows:

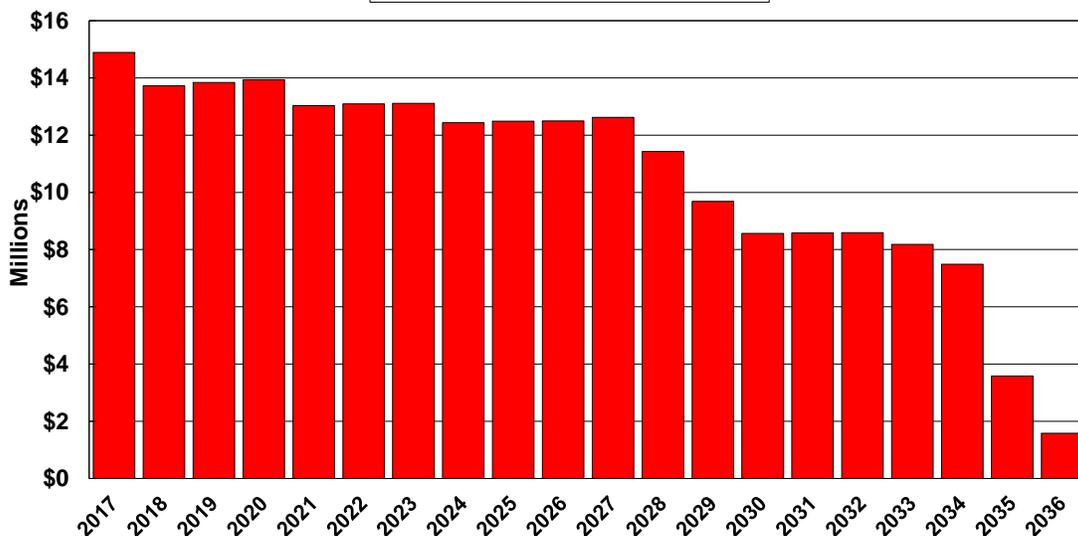
Interest and Sinking Fund Tax Rate	\$0.3430
Maintenance and Operations Tax Rate	<u>0.3142</u>
TOTAL	<u><u>\$0.6572</u></u>

BONDS OUTSTANDING:

2008 - General Obligation Bonds, Mature 2028	\$ 495,000
2008 - Certificates of Obligation, Mature 2028	690,000
2009 - General Obligation Bonds, Mature 2029	1,290,000
2009 - General Obligation Refunding Bonds, Mature 2017	490,000
2011 - General Obligation Refunding Bonds, Mature 2023	8,230,000
2011A - General Obligation Refunding Bonds, Mature 2017	785,000
2012 - General Obligation Refunding Bonds, Mature 2024	6,100,000
2012 - Revenue & Limited Tax Bonds, Mature 2034 ¹	24,580,000
2012 - Certificates of Obligation, Mature 2033	9,020,000
2012 - Certificates of Obligation, Taxable Series, Mature 2032	4,595,000
2013 - Limited Tax Notes, Mature 2020	3,750,000
2014 - General Obligation Refunding Bonds, Mature 2026	11,865,000
2014 - Certificates of Obligation, Mature 2034	20,770,000
2015 - General Obligation Refunding & Improvement Bonds, Mature 2035	31,545,000
2016 - Certificates of Obligation, Mature 2036	18,285,000
2016 - General Obligation Refunding Bonds, Mature 2029	9,500,000
2016 - Limited Tax Notes, Mature 2023	<u>1,955,000</u>
BONDS OUTSTANDING 10/1/2016	153,945,000
Principal Retirements Through 9/30/2017	(9,020,000)
Principal Additions Through 9/30/2017	<u>-</u>
TOTAL BONDS OUTSTANDING 9/30/2017	144,925,000
Sinking Fund Balance as of 9/30/2017	<u>(461,833)</u>
NET BALANCE OF BONDS OUTSTANDING	<u><u>\$ 144,463,167</u></u>

¹ - Supported by TXDOT Pass-Through Financing Agreement in an amount not to exceed \$16,555,000

**Debt Service Requirements
Principal & Interest**



**TAX SUPPORTED DEBT
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT**

FY 2017

Due	2008 Series General Obligation (3.50% - 5.25%) \$495,000		2008 Series Cert of Obligations (3.00% - 5.25%) \$690,000		2009 Series General Obligation (2.50% - 4.25%) \$1,290,000	
	Principal	Interest	Principal	Interest	Principal	Interest
02/17	\$ -	\$ 9,900	\$ -	\$ 13,800	\$ -	\$ 25,800
08/17	495,000	9,900	690,000	13,800	630,000	25,800
02/18	-	-	-	-	-	13,200
08/18	-	-	-	-	660,000	13,200
02/19	-	-	-	-	-	-
08/19	-	-	-	-	-	-
02/20	-	-	-	-	-	-
08/20	-	-	-	-	-	-
02/21	-	-	-	-	-	-
08/21	-	-	-	-	-	-
02/22	-	-	-	-	-	-
08/22	-	-	-	-	-	-
02/23	-	-	-	-	-	-
08/23	-	-	-	-	-	-
02/24	-	-	-	-	-	-
08/24	-	-	-	-	-	-
02/25	-	-	-	-	-	-
08/25	-	-	-	-	-	-
02/26	-	-	-	-	-	-
08/26	-	-	-	-	-	-
02/27	-	-	-	-	-	-
08/27	-	-	-	-	-	-
02/28	-	-	-	-	-	-
08/28	-	-	-	-	-	-
02/29	-	-	-	-	-	-
08/29	-	-	-	-	-	-
02/30	-	-	-	-	-	-
08/30	-	-	-	-	-	-
02/31	-	-	-	-	-	-
08/31	-	-	-	-	-	-
02/32	-	-	-	-	-	-
08/32	-	-	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
02/34	-	-	-	-	-	-
08/34	-	-	-	-	-	-
02/35	-	-	-	-	-	-
08/35	-	-	-	-	-	-
02/36	-	-	-	-	-	-
08/36	-	-	-	-	-	-
	\$ 495,000	\$ 19,800	\$ 690,000	\$ 27,600	\$ 1,290,000	\$ 78,000

**TAX SUPPORTED DEBT
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT**

FY 2017

Due	2009 Series General Obligation Refunding (2.00% - 3.00%) \$490,000		2011 Series General Obligation Refunding (2.00-4.00%) \$8,230,000		2011A Series General Obligation Refunding (2.00-4.255%) \$785,000	
	Principal	Interest	Principal	Interest	Principal	Interest
02/17	\$ -	\$ 7,350	\$ -	\$ 149,500	\$ -	\$ 16,700
08/17	490,000	7,350	390,000	149,500	785,000	16,700
02/18	-	-	-	143,650	-	-
08/18	-	-	1,315,000	143,650	-	-
02/19	-	-	-	123,925	-	-
08/19	-	-	1,315,000	123,925	-	-
02/20	-	-	-	104,200	-	-
08/20	-	-	1,305,000	104,200	-	-
02/21	-	-	-	78,100	-	-
08/21	-	-	1,390,000	78,100	-	-
02/22	-	-	-	50,300	-	-
08/22	-	-	1,455,000	50,300	-	-
02/23	-	-	-	21,200	-	-
08/23	-	-	1,060,000	21,200	-	-
02/24	-	-	-	-	-	-
08/24	-	-	-	-	-	-
02/25	-	-	-	-	-	-
08/25	-	-	-	-	-	-
02/26	-	-	-	-	-	-
08/26	-	-	-	-	-	-
02/27	-	-	-	-	-	-
08/27	-	-	-	-	-	-
02/28	-	-	-	-	-	-
08/28	-	-	-	-	-	-
02/29	-	-	-	-	-	-
08/29	-	-	-	-	-	-
02/30	-	-	-	-	-	-
08/30	-	-	-	-	-	-
02/31	-	-	-	-	-	-
08/31	-	-	-	-	-	-
02/32	-	-	-	-	-	-
08/32	-	-	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
02/34	-	-	-	-	-	-
08/34	-	-	-	-	-	-
02/35	-	-	-	-	-	-
08/35	-	-	-	-	-	-
02/36	-	-	-	-	-	-
08/36	-	-	-	-	-	-
	\$ 490,000	\$ 14,700	\$ 8,230,000	\$ 1,341,750	\$ 785,000	\$ 33,400

**TAX SUPPORTED DEBT
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT**

FY 2017

Due	2012 Series General Obligation Refunding (2.00-5.00%) \$6,100,000		2012 Series Revenue & Limited Tax Bonds ¹ (2.00-5.00%) \$24,580,000		2012 Series Cert of Obligations (2.00-3.00%) \$9,020,000	
	Principal	Interest	Principal	Interest	Principal	Interest
02/17	\$ -	\$ 131,375	\$ -	\$ 568,738	\$ -	\$ 117,416
08/17	675,000	131,375	895,000	568,738	410,000	117,416
02/18	-	121,250	-	555,313	-	113,316
08/18	705,000	121,250	925,000	555,313	420,000	113,316
02/19	-	110,675	-	541,438	-	109,116
08/19	720,000	110,675	950,000	541,438	435,000	109,116
02/20	-	96,275	-	522,438	-	104,766
08/20	745,000	96,275	990,000	522,438	445,000	104,766
02/21	-	81,375	-	502,638	-	100,316
08/21	775,000	81,375	1,030,000	502,638	460,000	100,316
02/22	-	62,000	-	482,038	-	95,715
08/22	815,000	62,000	1,070,000	482,038	475,000	95,715
02/23	-	41,625	-	455,288	-	90,965
08/23	865,000	41,625	1,120,000	455,288	490,000	90,965
02/24	-	20,000	-	427,288	-	86,065
08/24	800,000	20,000	1,180,000	427,288	505,000	86,065
02/25	-	-	-	397,788	-	80,700
08/25	-	-	1,235,000	397,788	520,000	80,700
02/26	-	-	-	366,913	-	72,900
08/26	-	-	1,300,000	366,913	540,000	72,900
02/27	-	-	-	334,413	-	64,800
08/27	-	-	2,310,000	334,413	555,000	64,800
02/28	-	-	-	276,663	-	56,475
08/28	-	-	1,190,000	276,663	575,000	56,475
02/29	-	-	-	246,913	-	47,850
08/29	-	-	1,540,000	246,913	595,000	47,850
02/30	-	-	-	208,413	-	38,925
08/30	-	-	1,615,000	208,413	615,000	38,925
02/31	-	-	-	168,038	-	29,700
08/31	-	-	1,695,000	168,038	635,000	29,700
02/32	-	-	-	138,375	-	20,175
08/32	-	-	1,755,000	138,375	660,000	20,175
02/33	-	-	-	94,500	-	10,275
08/33	-	-	1,845,000	94,500	685,000	10,275
02/34	-	-	-	48,375	-	-
08/34	-	-	1,935,000	48,375	-	-
02/35	-	-	-	-	-	-
08/35	-	-	-	-	-	-
02/36	-	-	-	-	-	-
08/36	-	-	-	-	-	-
	\$ 6,100,000	\$ 1,329,150	\$ 24,580,000	\$ 12,671,125	\$ 9,020,000	\$ 2,478,950

¹ - Supported by TXDOT Pass-Through Financing Agreement in an amount not to exceed \$16,555,000

**TAX SUPPORTED DEBT
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT**

FY 2017

	2012 Taxable Series Cert of Obligations (1.50-3.50%) \$4,595,000		2013 Series Limited Tax Notes (3.00-3.50%) \$3,750,000		2014 Series General Obligation Refunding (2.00-5.00%) \$11,865,000	
Due	Principal	Interest	Principal	Interest	Principal	Interest
02/17	\$ -	\$ 68,610	\$ -	\$ 37,500	\$ -	\$ 259,250
08/17	85,000	68,610	910,000	37,500	-	259,250
02/18	-	67,973	-	28,400	-	259,250
08/18	125,000	67,973	925,000	28,400	-	259,250
02/19	-	67,035	-	19,150	-	259,250
08/19	165,000	67,035	945,000	19,150	535,000	259,250
02/20	-	64,560	-	9,700	-	253,900
08/20	205,000	64,560	970,000	9,700	1,325,000	253,900
02/21	-	61,485	-	-	-	227,400
08/21	250,000	61,485	-	-	1,380,000	227,400
02/22	-	57,735	-	-	-	199,800
08/22	290,000	57,735	-	-	1,435,000	199,800
02/23	-	53,385	-	-	-	163,925
08/23	295,000	53,385	-	-	1,505,000	163,925
02/24	-	49,698	-	-	-	126,300
08/24	305,000	49,698	-	-	1,580,000	126,300
02/25	-	45,694	-	-	-	94,700
08/25	315,000	45,694	-	-	2,520,000	94,700
02/26	-	41,363	-	-	-	31,700
08/26	325,000	41,363	-	-	1,585,000	31,700
02/27	-	36,691	-	-	-	-
08/27	335,000	36,691	-	-	-	-
02/28	-	31,666	-	-	-	-
08/28	350,000	31,666	-	-	-	-
02/29	-	26,198	-	-	-	-
08/29	365,000	26,198	-	-	-	-
02/30	-	20,358	-	-	-	-
08/30	380,000	20,358	-	-	-	-
02/31	-	14,088	-	-	-	-
08/31	395,000	14,088	-	-	-	-
02/32	-	7,175	-	-	-	-
08/32	410,000	7,175	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
02/34	-	-	-	-	-	-
08/34	-	-	-	-	-	-
02/35	-	-	-	-	-	-
08/35	-	-	-	-	-	-
02/36	-	-	-	-	-	-
08/36	-	-	-	-	-	-
	\$ 4,595,000	\$ 1,427,428	\$ 3,750,000	\$ 189,500	\$ 11,865,000	\$ 3,750,950

**TAX SUPPORTED DEBT
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT**

FY 2017

	2014 Series Cert of Obligations (1.00%-3.00%) \$20,770,000		2015 Series GO Refunding & Improvement (2.00%-5.00%) \$31,545,000		2016 Series Cert of Obligations (2.00%-5.00%) \$18,285,000	
Due	Principal	Interest	Principal	Interest	Principal	Interest
02/17	\$ -	\$ 281,781	\$ -	\$ 651,500	\$ -	\$ 403,300
08/17	890,000	281,781	570,000	651,500	845,000	403,300
02/18	-	277,332	-	642,950	-	390,625
08/18	255,000	277,332	2,105,000	642,950	415,000	390,625
02/19	-	275,419	-	611,375	-	384,400
08/19	295,000	275,419	1,695,000	611,375	435,000	384,400
02/20	-	273,206	-	585,950	-	377,875
08/20	390,000	273,206	975,000	585,950	445,000	377,875
02/21	-	269,306	-	566,450	-	373,425
08/21	555,000	269,306	1,010,000	566,450	295,000	373,425
02/22	-	263,756	-	546,750	-	370,475
08/22	545,000	263,756	1,050,000	546,750	325,000	370,475
02/23	-	255,582	-	526,250	-	367,225
08/23	950,000	255,582	1,095,000	526,250	400,000	367,225
02/24	-	241,331	-	504,350	-	363,225
08/24	1,295,000	241,331	1,195,000	504,350	855,000	363,225
02/25	-	221,906	-	480,450	-	341,850
08/25	1,335,000	221,906	1,245,000	480,450	900,000	341,850
02/26	-	206,888	-	455,550	-	319,350
08/26	1,380,000	206,888	2,340,000	455,550	940,000	319,350
02/27	-	189,638	-	408,750	-	295,850
08/27	1,425,000	189,638	3,235,000	408,750	990,000	295,850
02/28	-	171,825	-	344,050	-	271,100
08/28	1,475,000	171,825	3,375,000	344,050	1,040,000	271,100
02/29	-	149,700	-	276,550	-	245,100
08/29	1,520,000	149,700	1,455,000	276,550	1,090,000	245,100
02/30	-	126,900	-	247,450	-	217,850
08/30	1,575,000	126,900	1,510,000	247,450	1,145,000	217,850
02/31	-	103,275	-	217,250	-	189,225
08/31	1,630,000	103,275	1,575,000	217,250	1,205,000	189,225
02/32	-	78,825	-	177,875	-	159,100
08/32	1,690,000	78,825	1,650,000	177,875	1,265,000	159,100
02/33	-	53,475	-	136,625	-	127,475
08/33	1,750,000	53,475	1,735,000	136,625	1,325,000	127,475
02/34	-	27,225	-	93,250	-	94,350
08/34	1,815,000	27,225	1,820,000	93,250	1,390,000	94,350
02/35	-	-	-	47,750	-	59,600
08/35	-	-	1,910,000	47,750	1,460,000	59,600
02/36	-	-	-	-	-	30,400
08/36	-	-	-	-	1,520,000	30,400
	\$ 20,770,000	\$ 6,934,740	\$ 31,545,000	\$ 15,042,250	\$ 18,285,000	\$ 10,763,600

**TAX SUPPORTED DEBT
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT**

FY 2017

Due	2016 Series General Obligation Refunding (2.00%-5.00%) \$9,500,000		2016 Series Limited Tax Notes (2.80%) \$1,955,000		Total All Series Outstanding Principal Balance	Annual Requirements	
	Principal	Interest	Principal	Interest		Principal	Interest
02/17	\$ -	\$ 171,725	\$ 260,000	\$ 21,689	\$ 153,685,000	\$ 9,020,000	\$ 5,867,806
08/17	-	171,725	-	17,628	144,925,000		
02/18	-	171,725	270,000	17,628	144,655,000	8,120,000	5,602,415
08/18	-	171,725	-	14,820	136,805,000		
02/19	-	171,725	275,000	14,820	136,530,000	8,470,000	5,373,795
08/19	705,000	171,725	-	11,960	128,335,000		
02/20	-	161,150	280,000	11,960	128,055,000	8,810,000	5,129,047
08/20	735,000	161,150	-	9,048	119,525,000		
02/21	-	153,800	285,000	9,048	119,240,000	8,185,000	4,843,721
08/21	755,000	153,800	-	6,084	111,340,000		
02/22	-	146,250	290,000	6,084	111,050,000	8,530,000	4,558,789
08/22	780,000	146,250	-	3,068	102,810,000		
02/23	-	138,450	295,000	3,068	102,515,000	8,875,000	4,230,857
08/23	800,000	138,450	-	-	93,935,000		
02/24	-	128,350	-	-	93,935,000	8,545,000	3,893,213
08/24	830,000	128,350	-	-	85,390,000		
02/25	-	111,750	-	-	85,390,000	8,940,000	3,549,675
08/25	870,000	111,750	-	-	76,450,000		
02/26	-	90,000	-	-	76,450,000	9,330,000	3,169,327
08/26	920,000	90,000	-	-	67,120,000		
02/27	-	67,000	-	-	67,120,000	9,830,000	2,794,283
08/27	980,000	67,000	-	-	57,290,000		
02/28	-	42,500	-	-	57,290,000	9,040,000	2,388,557
08/28	1,035,000	42,500	-	-	48,250,000		
02/29	-	21,800	-	-	48,250,000	7,655,000	2,028,221
08/29	1,090,000	21,800	-	-	40,595,000		
02/30	-	-	-	-	40,595,000	6,840,000	1,719,791
08/30	-	-	-	-	33,755,000		
02/31	-	-	-	-	33,755,000	7,135,000	1,443,151
08/31	-	-	-	-	26,620,000		
02/32	-	-	-	-	26,620,000	7,430,000	1,163,050
08/32	-	-	-	-	19,190,000		
02/33	-	-	-	-	19,190,000	7,340,000	844,700
08/33	-	-	-	-	11,850,000		
02/34	-	-	-	-	11,850,000	6,960,000	526,400
08/34	-	-	-	-	4,890,000		
02/35	-	-	-	-	4,890,000	3,370,000	214,700
08/35	-	-	-	-	1,520,000		
02/36	-	-	-	-	1,520,000	1,520,000	60,800
08/36	-	-	-	-	-		
	\$ 9,500,000	\$ 3,152,450	\$ 1,955,000	\$ 146,905		\$ 153,945,000	\$ 59,402,298

ISSUE

**2008 – General Obligation Bonds
\$9,660,000, Mature 2028**

Proceeds used for construction of a family aquatics center, indoor aquatics center, golf course improvements, Summit Recreation center expansion, hike & bike trail, spray park, soccer fields and playground equipment.

**2008 – Certificates of Obligation
\$13,520,000, Mature 2028**

Proceeds used for construction and improvement of streets, building renovations and improvements, design and land acquisition related to constructing a fire station and administration building, wireless Municipal Broadband Network, library improvements, acquiring, renovation and equipping Municipal Court building, public safety, rail relocation, park land acquisition.

**2009 – General Obligation Bonds
\$13,995,000, Mature 2029**

Proceeds used for construction of a new central fire station, one additional fire station, and training center, and the purchase of two replacement fire engines and one additional fire engine.

**2009 – General Obligation Refunding Bonds
\$14,825,000, Mature 2017**

Proceeds used for refunding of 2000 Certificates of Obligation.

**2011 – General Obligation Refunding Bonds
\$9,820,000, Mature 2023**

Proceeds used for partial refunding of 2002 Certificates of Obligation and 2003 General Obligation Refunding & Improvements Bonds.

**2011A – General Obligation Refunding Bonds
\$3,045,000, Mature 2017**

Proceeds used for partial refunding of 2003 General Obligation Refunding & Improvements Bonds.

**2012 – General Obligation Refunding Bonds
\$6,245,000, Mature 2024**

Proceeds used for partial refunding of 2002 Certificates of Obligation and 2003 General Obligation Refunding & Improvements Bonds.

**2012 – Pass-Through Revenue &
Limited Tax Bonds
\$24,700,000, Mature 2034**

Proceeds used for the construction and improvement of Northwest Loop 363. Supported by TXDot Pass-Through Financing Agreement in an amount not to exceed \$16,555,000.

**2012 – Certificates of Obligation
\$9,420,000, Mature 2033**

Proceeds to be used for constructing, improving, extending, expanding upgrading and/or developing streets, bridges, sidewalks, intersections, traffic signalization and other traffic improvement projects and related utility and rail relocation costs, drainage improvements and purchasing necessary rights-of-way.

**2012 – Certificates of Obligation, Taxable
\$4,645,000, Mature 2032**

Proceeds to be used for permitting, construction, land acquisition and other costs related to the expansion of the City's landfill.

**2013 – Limited Tax Notes
\$5,710,000, Mature 2020**

Proceeds to be used for solid waste equipment, recycling containers, design and construction of a CNG fueling station, and other building improvements associated with implementation of CNG fleet.

**2014 – General Obligation Refunding Bonds
\$14,760,000, Mature 2026**

Proceeds used for partial refunding of 2005 General Obligation Refunding Bonds, 2006 Certificates of Obligation, 2008A Certificates of Obligation, and 2008 General Obligation Bonds.

**2014 – Certificates of Obligation,
\$21,230,000, Mature 2028**

Proceeds to be used for constructing, improving, extending, expanding upgrading and/or developing streets, bridges, sidewalks, intersections, traffic signalization and other traffic improvement projects and related utility and rail relocation costs, drainage improvements and purchasing necessary rights-of-way.

**2015 – General Obligation Refunding &
Improvement Bonds
\$32,100,000, Mature 2035**

Proceeds used for partial refunding of 2008 General Obligation Bonds and 2008 Certificates of Obligation, upgrades to neighborhood parks, three new community parks, upgrades to athletic facilities and recreations centers, construction of a deep water pool at the water park, and construction on an athletic center.

**2016 – Certificates of Obligation,
\$18,285,000, Mature 2036**

Proceeds to be used for constructing, improving, extending, expanding upgrading and/or developing streets, bridges, sidewalks, intersections, traffic signalization and other traffic improvement projects and related utility and rail relocation costs, drainage improvements and purchasing necessary rights-of-way.

**2016 – General Obligation Refunding Bonds
\$9,500,000, Mature 2029**

Proceeds used for partial refunding of 2009 General Obligation Bonds.

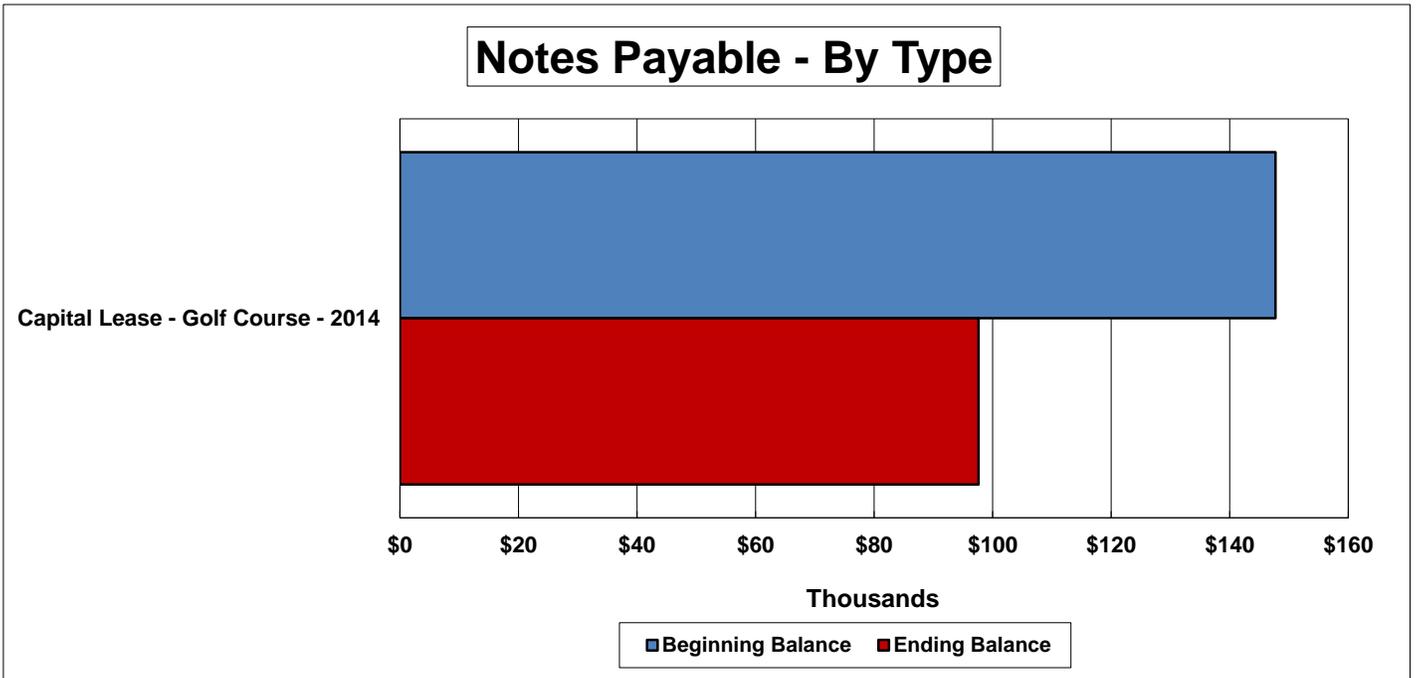
**2016 – Limited Tax Notes
\$1,955,000, Mature 2023**

Proceeds to be used for solid waste equipment and major building repairs.

SCHEDULE OF NOTES PAYABLE BY TYPE

FY 2017

Description	Outstanding 9/30/2016	Principal		Outstanding 9/30/2017	Interest Payments
		Additions	Reduction		
Notes Payable					
Capital Lease - Golf Course - 2014	\$ 147,714	\$ -	\$ 50,096	\$ 97,618	\$ 5,074
	<u>\$ 147,714</u>	<u>\$ -</u>	<u>\$ 50,096</u>	<u>\$ 97,618</u>	<u>\$ 5,074</u>

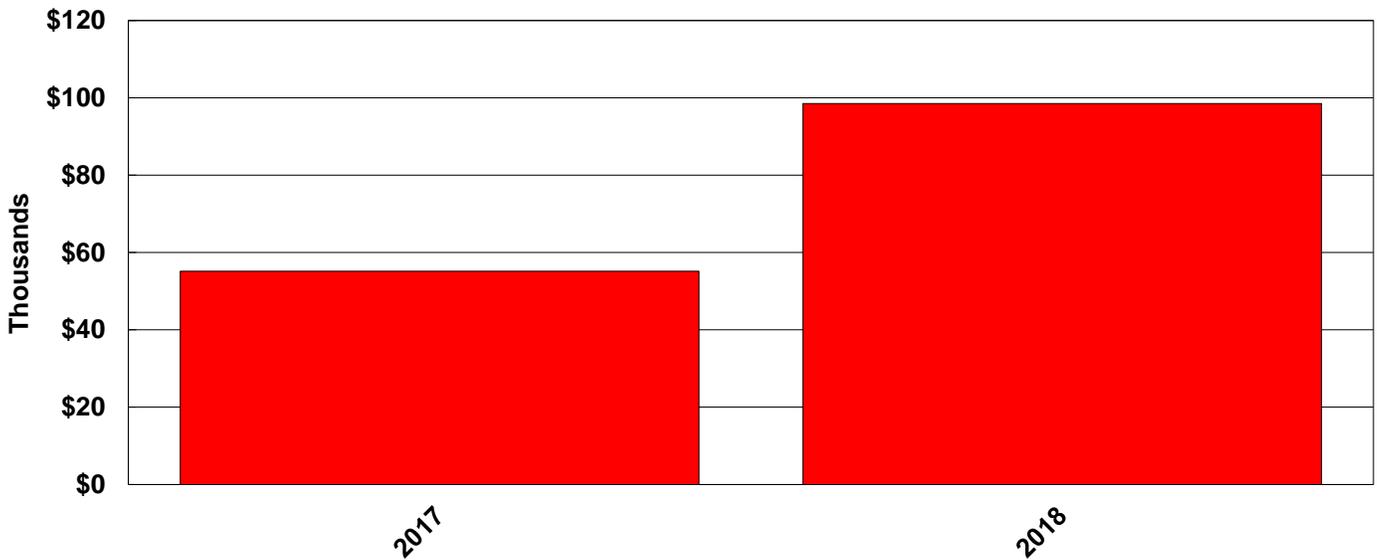


NOTES PAYABLE BALANCE

FY 2017

<u>ISSUE</u>	<u>Principal Balance</u>
Capital Lease-Golf Course - Issued \$242,013, Rate 4.20%, Date of Maturity 2018	\$ 147,714
NOTES OUTSTANDING 10/1/2016	147,714
Principal Retirements Through 9/30/2017	(50,096)
Principal Additions Through 9/30/2017	-
Total Notes Outstanding 9/30/2017	<u>\$ 97,618</u>

**Debt Service Requirements
Principal and Interest**



**NOTES PAYABLE
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT**

FY 2017

	Capital Lease- Golf Course - 2014 (4.20%) \$147,714		Total Outstanding Principal Balance	Annual Requirements	
Due	Principal	Interest		Principal	Interest
02/17	\$ 24,794	\$ 2,791	\$ 122,920	\$ 50,096	\$ 5,074
08/17	25,302	2,283	97,618		
02/18	97,618	948	-	97,618	948
	<u>\$ 147,714</u>	<u>\$ 6,022</u>		<u>\$ 147,714</u>	<u>\$ 6,022</u>

ISSUE

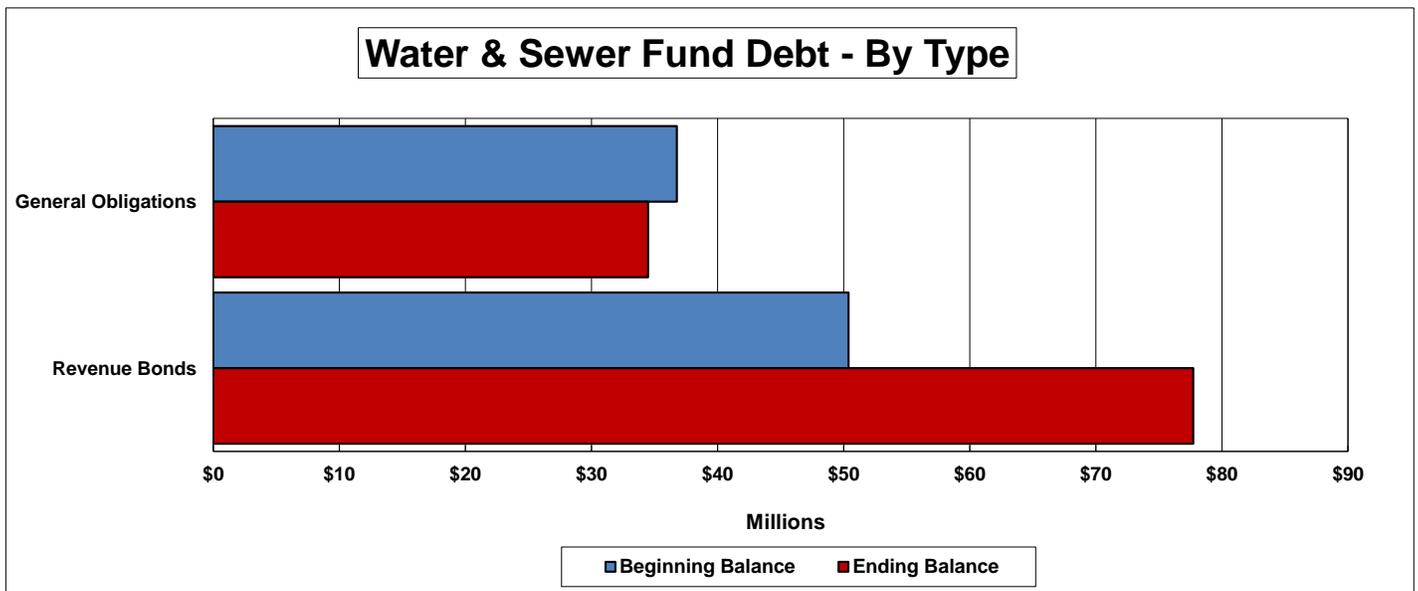
**Capital Lease – Golf Course (2014)
\$275,450, Mature 2018**

Purchase 65 golf cars, 1 beverage car and 1 utility car for the golf course.

SCHEDULE OF WATER & SEWER FUND DEBT BY TYPE

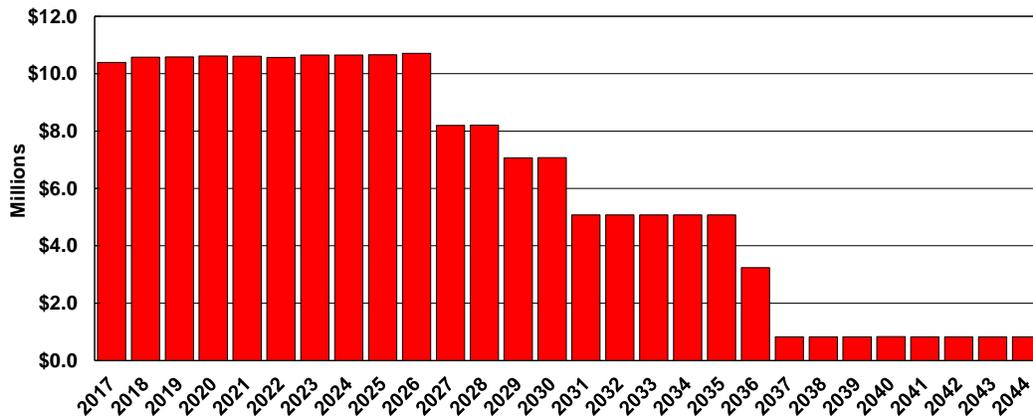
FY 2017

Description	Outstanding 9/30/2016	Principal		Outstanding 9/30/2017	Interest Payments
		Additions	Reduction		
General Obligations					
General Obligations Refunding Bonds, Series 2011	\$ 9,740,000	\$ -	\$ 1,470,000	\$ 8,270,000	\$ 343,750
General Obligations Refunding Bonds, Series 2012	17,315,000	-	790,000	16,525,000	688,850
General Obligations Refunding Bonds, Series 2014	5,060,000	-	-	5,060,000	228,600
General Obligations Refunding & Improvement Bonds, Series 2015	4,645,000	-	10,000	4,635,000	171,300
	<u>36,760,000</u>	<u>-</u>	<u>2,270,000</u>	<u>34,490,000</u>	<u>1,432,500</u>
Revenue Bonds					
Utility System Revenue Bonds, Series 2008	675,000	-	675,000	-	27,000
Utility System Revenue Bonds, Series 2010	14,355,000	-	610,000	13,745,000	461,613
Utility System Revenue Bonds, Taxable Series 2014	12,640,000	-	265,000	12,375,000	565,236
Utility System Revenue Bonds, Series 2015	22,710,000	-	830,000	21,880,000	1,007,750
Utility System Revenue Bonds, Series 2016	-	30,985,000	1,260,000	29,725,000	988,410
	<u>50,380,000</u>	<u>30,985,000</u>	<u>3,640,000</u>	<u>77,725,000</u>	<u>3,050,009</u>
	<u>\$ 87,140,000</u>	<u>\$ 30,985,000</u>	<u>\$ 5,910,000</u>	<u>\$ 112,215,000</u>	<u>\$ 4,482,509</u>



<u>ISSUE</u>	<u>Principal Balance</u>
2008 Series - Issued \$15,030,000 Rates 3.50% - 5.25%, Date of Maturity 2028	\$ 675,000
2010 Series - Issued \$17,210,000 Rates 2.25% - 3.75%, Date of Maturity 2030	14,355,000
2011 GO Refunding Series - Issued \$14,300,000 Rates 2.00% - 4.00%, Date of Maturity 2022	9,740,000
2012 GO Refunding Series - Issued \$18,650,000 Rates 2.00% - 5.00%, Date of Maturity 2026	17,315,000
2014 Series, Taxable - Issued \$12,990,000 Rates 0.45% - 5.05%, Date of Maturity 2044	12,640,000
2014 GO Refunding Series - Issued \$6,600,000 Rates 2.00% - 5.00%, Date of Maturity 2025	5,060,000
2015 Series - Issued \$23,685,000 Rates 2.00% - 5.00%, Date of Maturity 2035	22,710,000
2015 GO Refunding & Improvement Series - Issued \$4,680,000 Rates 2.00% - 4.00%, Date of Maturity 2028	<u>4,645,000</u>
DEBT OUTSTANDING 10/1/2016	87,140,000
Principal Retirements Through 9/30/2017	(5,910,000)
Principal Additions Through 9/30/2017	<u>30,985,000</u>
Total Debt Outstanding 9/30/2017	112,215,000
Sinking and Reserve Fund Balance as of 9/30/2017	<u>(1,763,117)</u>
NET BALANCE OF DEBT OUTSTANDING	<u>\$110,451,883</u>

**Debt Service Requirements
Principal and Interest**



**WATER & SEWER FUND
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT**

FY 2017

Due	2008 Series Utility System Revenue Bonds (3.50% - 5.25%) \$675,000		2010 Series Utility System Revenue Bonds (2.25% - 3.75%) \$14,355,000		2011 Series General Obligation Refunding Bonds (2.00% - 4.00%) \$9,740,000		2012 Series General Obligation Refunding Bonds (2.00% - 5.00%) \$17,315,000	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
02/17	\$ -	\$ 13,500	\$ -	\$ 230,806	\$ -	\$ 171,875	\$ -	\$ 344,425
08/17	675,000	13,500	610,000	230,806	1,470,000	171,875	790,000	344,425
02/18	-	-	-	221,656	-	149,825	-	332,575
08/18	-	-	630,000	221,656	1,530,000	149,825	795,000	332,575
02/19	-	-	-	212,206	-	126,875	-	320,650
08/19	-	-	650,000	212,206	1,585,000	126,875	815,000	320,650
02/20	-	-	-	204,894	-	103,100	-	304,350
08/20	-	-	670,000	204,894	1,645,000	103,100	835,000	304,350
02/21	-	-	-	196,938	-	70,200	-	287,650
08/21	-	-	690,000	196,938	1,715,000	70,200	855,000	287,650
02/22	-	-	-	187,881	-	35,900	-	266,275
08/22	-	-	710,000	187,881	1,795,000	35,900	895,000	266,275
02/23	-	-	-	178,119	-	-	-	243,900
08/23	-	-	735,000	178,119	-	-	2,875,000	243,900
02/24	-	-	-	167,094	-	-	-	172,025
08/24	-	-	765,000	167,094	-	-	3,020,000	172,025
02/25	-	-	-	155,619	-	-	-	96,525
08/25	-	-	800,000	155,619	-	-	3,170,000	96,525
02/26	-	-	-	143,119	-	-	-	48,975
08/26	-	-	830,000	143,119	-	-	3,265,000	48,975
02/27	-	-	-	129,631	-	-	-	-
08/27	-	-	1,710,000	129,631	-	-	-	-
02/28	-	-	-	100,775	-	-	-	-
08/28	-	-	1,780,000	100,775	-	-	-	-
02/29	-	-	-	69,625	-	-	-	-
08/29	-	-	1,850,000	69,625	-	-	-	-
02/30	-	-	-	36,094	-	-	-	-
08/30	-	-	1,925,000	36,094	-	-	-	-
02/31	-	-	-	-	-	-	-	-
08/31	-	-	-	-	-	-	-	-
02/32	-	-	-	-	-	-	-	-
08/32	-	-	-	-	-	-	-	-
02/33	-	-	-	-	-	-	-	-
08/33	-	-	-	-	-	-	-	-
02/34	-	-	-	-	-	-	-	-
08/34	-	-	-	-	-	-	-	-
02/35	-	-	-	-	-	-	-	-
08/35	-	-	-	-	-	-	-	-
02/36	-	-	-	-	-	-	-	-
08/36	-	-	-	-	-	-	-	-
02/37	-	-	-	-	-	-	-	-
08/37	-	-	-	-	-	-	-	-
02/38	-	-	-	-	-	-	-	-
08/38	-	-	-	-	-	-	-	-
02/39	-	-	-	-	-	-	-	-
08/39	-	-	-	-	-	-	-	-
02/40	-	-	-	-	-	-	-	-
08/40	-	-	-	-	-	-	-	-
02/41	-	-	-	-	-	-	-	-
08/41	-	-	-	-	-	-	-	-
02/42	-	-	-	-	-	-	-	-
08/42	-	-	-	-	-	-	-	-
02/43	-	-	-	-	-	-	-	-
08/43	-	-	-	-	-	-	-	-
02/44	-	-	-	-	-	-	-	-
08/44	-	-	-	-	-	-	-	-
	\$ 675,000	\$ 27,000	\$ 14,355,000	\$ 4,468,913	\$ 9,740,000	\$ 1,315,550	\$ 17,315,000	\$ 4,834,700

Continued

**WATER & SEWER FUND
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT**

FY 2017

Due	2014 Series Utility System Revenue Bonds, Taxable (0.45% - 5.05%) \$12,640,000		2014 Series General Obligation Refunding Bonds (2.00% - 5.00%) \$5,060,000		2015 Series Utility System Revenue Bonds (2.00% - 5.00%) \$22,710,000		2015 Series General Obligation Refunding & Improvement Bonds (2.00% - 4.00%) \$4,645,000	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
02/17	\$ -	\$ 282,618	\$ -	\$ 114,300	\$ -	\$ 503,875	\$ -	\$ 85,650
08/17	265,000	282,618	-	114,300	830,000	503,875	10,000	85,650
02/18	-	280,896	-	114,300	-	491,425	-	85,500
08/18	265,000	280,896	-	114,300	850,000	491,425	710,000	85,500
02/19	-	278,378	-	114,300	-	479,050	-	74,850
08/19	270,000	278,378	-	114,300	875,000	479,050	730,000	74,850
02/20	-	275,341	-	114,300	-	466,425	-	63,900
08/20	280,000	275,341	755,000	114,300	905,000	466,425	-	63,900
02/21	-	271,701	-	99,200	-	452,850	-	63,900
08/21	285,000	271,701	785,000	99,200	930,000	452,850	-	63,900
02/22	-	267,426	-	83,500	-	434,250	-	63,900
08/22	295,000	267,426	820,000	83,500	965,000	434,250	-	63,900
02/23	-	262,632	-	63,000	-	414,950	-	63,900
08/23	305,000	262,632	860,000	63,000	1,005,000	414,950	-	63,900
02/24	-	257,295	-	41,500	-	394,850	-	63,900
08/24	315,000	257,295	900,000	41,500	1,045,000	394,850	-	63,900
02/25	-	251,388	-	23,500	-	373,950	-	63,900
08/25	325,000	251,388	940,000	23,500	1,085,000	373,950	-	63,900
02/26	-	245,051	-	-	-	352,250	-	63,900
08/26	340,000	245,051	-	-	1,130,000	352,250	1,025,000	63,900
02/27	-	238,115	-	-	-	324,000	-	43,400
08/27	355,000	238,115	-	-	1,185,000	324,000	1,065,000	43,400
02/28	-	230,695	-	-	-	294,375	-	22,100
08/28	370,000	230,695	-	-	1,245,000	294,375	1,105,000	22,100
02/29	-	222,777	-	-	-	263,250	-	-
08/29	385,000	222,777	-	-	1,310,000	263,250	-	-
02/30	-	214,346	-	-	-	230,500	-	-
08/30	400,000	214,346	-	-	1,375,000	230,500	-	-
02/31	-	204,686	-	-	-	196,125	-	-
08/31	420,000	204,686	-	-	1,445,000	196,125	-	-
02/32	-	194,543	-	-	-	160,000	-	-
08/32	440,000	194,543	-	-	1,515,000	160,000	-	-
02/33	-	183,917	-	-	-	122,125	-	-
08/33	460,000	183,917	-	-	1,590,000	122,125	-	-
02/34	-	172,807	-	-	-	82,375	-	-
08/34	485,000	172,807	-	-	1,670,000	82,375	-	-
02/35	-	161,095	-	-	-	40,625	-	-
08/35	505,000	161,095	-	-	1,755,000	40,625	-	-
02/36	-	148,343	-	-	-	-	-	-
08/36	530,000	148,343	-	-	-	-	-	-
02/37	-	134,961	-	-	-	-	-	-
08/37	560,000	134,961	-	-	-	-	-	-
02/38	-	120,821	-	-	-	-	-	-
08/38	585,000	120,821	-	-	-	-	-	-
02/39	-	106,050	-	-	-	-	-	-
08/39	615,000	106,050	-	-	-	-	-	-
02/40	-	90,521	-	-	-	-	-	-
08/40	650,000	90,521	-	-	-	-	-	-
02/41	-	74,109	-	-	-	-	-	-
08/41	680,000	74,109	-	-	-	-	-	-
02/42	-	56,939	-	-	-	-	-	-
08/42	715,000	56,939	-	-	-	-	-	-
02/43	-	38,885	-	-	-	-	-	-
08/43	750,000	38,885	-	-	-	-	-	-
02/44	-	19,948	-	-	-	-	-	-
08/44	790,000	19,948	-	-	-	-	-	-
	\$ 12,640,000	\$ 10,572,568	\$ 5,060,000	\$ 1,535,800	\$ 22,710,000	\$ 12,154,500	\$ 4,645,000	\$ 1,517,600

Continued

**WATER & SEWER FUND
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT**

FY 2017

Due	2016 Series Utility System Revenue Bonds (2.00% - 5.00%) \$30,985,000		Bond Principal Outstanding	Annual Requirements	
	Principal	Interest		Principal	Interest
02/17	\$ -	\$ 293,435	\$ 118,125,000	\$ 5,910,000	\$ 4,482,509
08/17	1,260,000	694,975	112,215,000		
02/18	-	680,725	112,215,000	5,860,000	4,713,805
08/18	1,080,000	680,725	106,355,000		
02/19	-	664,975	106,355,000	6,040,000	4,542,569
08/19	1,115,000	664,975	100,315,000		
02/20	-	648,775	100,315,000	6,255,000	4,362,170
08/20	1,165,000	648,775	94,060,000		
02/21	-	626,475	94,060,000	6,470,000	4,137,827
08/21	1,210,000	626,475	87,590,000		
02/22	-	603,275	87,590,000	6,685,000	3,884,815
08/22	1,205,000	603,275	80,905,000		
02/23	-	579,175	80,905,000	7,035,000	3,611,352
08/23	1,255,000	579,175	73,870,000		
02/24	-	554,075	73,870,000	7,350,000	3,301,478
08/24	1,305,000	554,075	66,520,000		
02/25	-	527,975	66,520,000	7,675,000	2,985,714
08/25	1,355,000	527,975	58,845,000		
02/26	-	500,875	58,845,000	8,000,000	2,708,340
08/26	1,410,000	500,875	50,845,000		
02/27	-	465,625	50,845,000	5,795,000	2,401,543
08/27	1,480,000	465,625	45,050,000		
02/28	-	428,625	45,050,000	6,055,000	2,153,140
08/28	1,555,000	428,625	38,995,000		
02/29	-	389,750	38,995,000	5,175,000	1,890,804
08/29	1,630,000	389,750	33,820,000		
02/30	-	349,000	33,820,000	5,415,000	1,659,880
08/30	1,715,000	349,000	28,405,000		
02/31		306,125	28,405,000	3,665,000	1,413,872
08/31	1,800,000	306,125	24,740,000		
02/32		261,125	24,740,000	3,845,000	1,231,336
08/32	1,890,000	261,125	20,895,000		
02/33		213,875	20,895,000	4,035,000	1,039,834
08/33	1,985,000	213,875	16,860,000		
02/34		164,250	16,860,000	4,240,000	838,864
08/34	2,085,000	164,250	12,620,000		
02/35		112,125	12,620,000	4,450,000	627,690
08/35	2,190,000	112,125	8,170,000		
02/36		57,375	8,170,000	2,825,000	411,436
08/36	2,295,000	57,375	5,345,000		
02/37		-	5,345,000	560,000	269,922
08/37		-	4,785,000		
02/38		-	4,785,000	585,000	241,642
08/38		-	4,200,000		
02/39		-	4,200,000	615,000	212,100
08/39		-	3,585,000		
02/40		-	3,585,000	650,000	181,042
08/40		-	2,935,000		
02/41		-	2,935,000	680,000	148,218
08/41		-	2,255,000		
02/42		-	2,255,000	715,000	113,878
08/42		-	1,540,000		
02/43		-	1,540,000	750,000	77,770
08/43		-	790,000		
02/44		-	790,000	790,000	39,896
08/44		-	-		
	\$ 30,985,000	\$ 17,256,810		\$ 118,125,000	\$ 53,683,441

ISSUE

2008 Series

\$15,030,000, Mature 2028

Completion of water line relocations, replacements and extensions, elevated storage tank replacements, water treatment plant renovations, generators for water treatment plant, sewer line relocations, extensions and replacements, and sewer treatment plant renovations from the 2006 bond issue.

2010 Series

\$17,210,000, Mature 2030

Water line replacements, elevated storage tank rehabilitation, generators for water treatment plant, wastewater line replacements, lift station rehabilitation and sewerage system land acquisition and design.

2011, General Obligation Refunding Bonds

\$14,300,000, Mature 2022

Proceeds used for partial refunding of the 2002 WW & SS Revenue Bonds

2012, General Obligation Refunding Bonds

\$18,650,000, Mature 2026

Proceeds used for partial refunding of the 2002 WW & SS Revenue Bonds and 2006 Utility System Revenue Bonds.

2014 Series, Taxable

\$12,990,000, Mature 2044

Design and construction of the Treated Effluent Facilities for Panda Temple Power II, LLC.

2014, General Obligation Refunding Bonds

\$6,600,000, Mature 2025

Proceeds used for partial refunding of the 2006 Utility System Revenue Bonds and 2008 Utility System Revenue Bonds.

2015 Series

\$23,685,000, Mature 2035

Water line replacements, elevated storage tank rehabilitation, generators for water treatment plant, wastewater line replacements, lift station rehabilitation and sewerage system land acquisition and design.

2015, General Obligation Refunding & Improvement Bonds

\$4,680,000, Mature 2028

Proceeds used for partial refunding of the 2008 Utility System Revenue Bonds

2016 Series

\$30,985,000, Mature 2036

Water line replacements, elevated storage tank rehabilitation, generators for water treatment plant, wastewater line replacements, lift station rehabilitation and sewerage system land acquisition and design.

**REINVESTMENT ZONE NO. 1
SCHEDULE OF OUTSTANDING DEBT BY TYPE**

FY 2017

Description	Outstanding 9/30/2016	Principal		Outstanding 9/30/2017	Interest Payments
		Additions	Reductions		
General Obligations					
General Obligation Refunding, Series 2009	\$ 4,220,000	\$ -	\$ 1,380,000	\$ 2,840,000	\$ 130,150
General Obligation Refunding, Series 2011A	8,670,000	-	560,000	8,110,000	352,200
General Obligation Refunding, Series 2012	405,000	-	60,000	345,000	16,400
	<u>13,295,000</u>	<u>-</u>	<u>2,000,000</u>	<u>11,295,000</u>	<u>498,750</u>
Certificates of Obligation					
Certificates of Obligation, Series 2013	<u>25,260,000</u>	<u>-</u>	<u>1,110,000</u>	<u>24,150,000</u>	<u>924,894</u>
Revenue Bonds					
TIRZ Revenue Bonds, Taxable Series 2008	<u>6,240,000</u>	<u>-</u>	<u>910,000</u>	<u>5,330,000</u>	<u>330,096</u>
	<u>\$ 44,795,000</u>	<u>\$ -</u>	<u>\$ 4,020,000</u>	<u>\$ 40,775,000</u>	<u>\$ 1,753,740</u>

Ad valorem taxes are levied on captured increments of growth in real property values in a designated zone. The tax revenues derived from this increment are to be used for public improvements within this designated zone. The entities and tax rates within the zone are as follows:

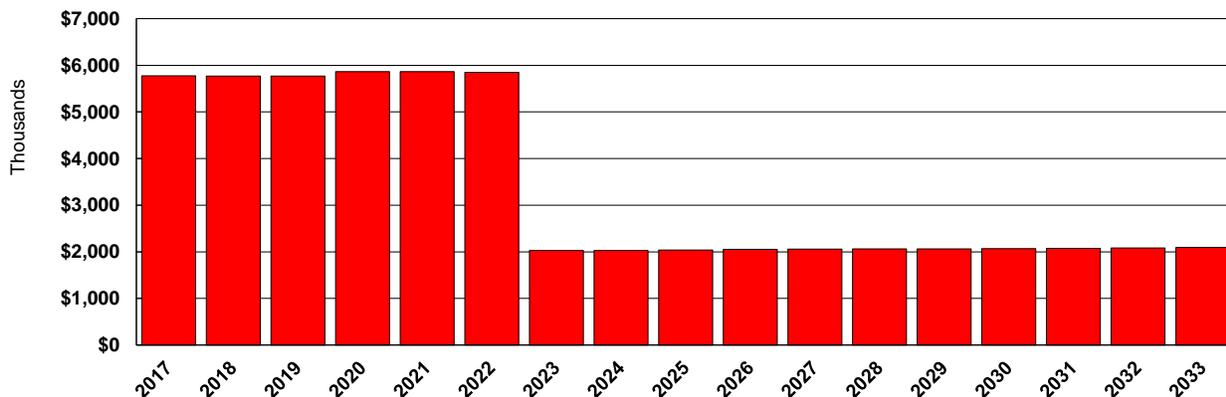
Temple I.S.D.*	\$1.4000
City of Temple	0.6572
Bell County	0.4212
Temple College	0.2057
Bell County Road District	0.0299
Elm Creek Flood Control District	0.0327
Troy I.S.D.*	1.3102
Belton I.S.D.*	1.4400

*Per Sec 311.03 (n) of the Texas Property Tax Code, the calculation of the tax levy for school districts is based upon the tax year 2005 I&S rate and the 2005 M&O rate if the 2005 rate is higher than the current M&O and I&S rate. The 2005 I&S and M&O rate for the following school districts were: Temple I.S.D. - \$1.6300, Troy I.S.D. - \$1.6725, Belton I.S.D. - \$1.7185.

BONDS OUTSTANDING:

2008 - TIRZ Revenue Bonds, Taxable Series, Mature 2022	\$ 6,240,000
2009 - General Obligation Refunding Bonds, Mature 2019	4,220,000
2011A - General Obligation Refunding Bonds, Mature 2022	8,670,000
2012 - General Obligation Refunding Bonds, Mature 2022	405,000
2013 - Certificates of Obligation, Mature 2033	<u>25,260,000</u>
BONDS OUTSTANDING 10/1/2016	44,795,000
Principal Retirements Through 9/30/2017	(4,020,000)
Principal Additions Through 9/30/2017	<u>-</u>
TOTAL BONDS OUTSTANDING 9/30/2017	40,775,000
Reserve Fund Balance as of 9/30/2017	<u>-</u>
NET BALANCE OF BONDS OUTSTANDING	<u>\$40,775,000</u>

**Debt Service Requirements
Principal and Interest**



**REINVESTMENT ZONE NO. 1
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT**

FY 2017

	2008 Series TIRZ Revenue Bonds, Taxable Series (5.29%) \$6,240,000		2009 Series General Obligation Refunding (2.00% - 3.125%) \$4,220,000		2011A Series General Obligation Refunding (2.00% - 4.259%) \$8,670,000	
Due	Principal	Interest	Principal	Interest	Principal	Interest
02/17	\$ -	\$ 165,048	\$ -	\$ 65,075	\$ -	\$ 176,100
08/17	910,000	165,048	1,380,000	65,075	560,000	176,100
02/18	-	140,979	-	44,375	-	164,175
08/18	960,000	140,979	1,400,000	44,375	580,000	164,175
02/19	-	115,587	-	22,500	-	155,475
08/19	1,010,000	115,587	1,440,000	22,500	605,000	155,475
02/20	-	88,872	-	-	-	146,400
08/20	1,060,000	88,872	-	-	2,205,000	146,400
02/21	-	60,835	-	-	-	91,275
08/21	1,120,000	60,835	-	-	2,315,000	91,275
02/22	-	31,211	-	-	-	44,975
08/22	1,180,000	31,211	-	-	2,405,000	44,975
02/23	-	-	-	-	-	-
08/23	-	-	-	-	-	-
02/24	-	-	-	-	-	-
08/24	-	-	-	-	-	-
02/25	-	-	-	-	-	-
08/25	-	-	-	-	-	-
02/26	-	-	-	-	-	-
08/26	-	-	-	-	-	-
02/27	-	-	-	-	-	-
08/27	-	-	-	-	-	-
02/28	-	-	-	-	-	-
08/28	-	-	-	-	-	-
02/29	-	-	-	-	-	-
08/29	-	-	-	-	-	-
02/30	-	-	-	-	-	-
08/30	-	-	-	-	-	-
02/31	-	-	-	-	-	-
08/31	-	-	-	-	-	-
02/32	-	-	-	-	-	-
08/32	-	-	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
	\$ 6,240,000	\$ 1,205,062	\$ 4,220,000	\$ 263,900	\$ 8,670,000	\$ 1,556,800

Continued

**REINVESTMENT ZONE NO. 1
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT**

FY 2017

Due	2012 Series General Obligation Refunding (2.00% - 5.00%) \$405,000		2013 Series Certificates of Obligation (2.00% - 4.125%) \$25,260,000		Bond Principal Outstanding	Annual Requirements	
	Principal	Interest	Principal	Interest		Principal	Interest
02/17	\$ -	\$ 8,200	\$ -	\$ 462,447	\$ 44,795,000	\$ 4,020,000	\$ 1,753,740
08/17	60,000	8,200	1,110,000	462,447	40,775,000		
02/18	-	7,300	-	451,347	40,775,000	4,150,000	1,616,351
08/18	65,000	7,300	1,145,000	451,347	36,625,000		
02/19	-	6,325	-	434,172	36,625,000	4,300,000	1,468,117
08/19	65,000	6,325	1,180,000	434,172	32,325,000		
02/20	-	5,025	-	416,471	32,325,000	4,550,000	1,313,536
08/20	70,000	5,025	1,215,000	416,471	27,775,000		
02/21	-	3,625	-	398,246	27,775,000	4,755,000	1,107,962
08/21	70,000	3,625	1,250,000	398,246	23,020,000		
02/22	-	1,875	-	373,246	23,020,000	4,945,000	902,614
08/22	75,000	1,875	1,285,000	373,246	18,075,000		
02/23	-	-	-	347,546	18,075,000	1,335,000	695,092
08/23	-	-	1,335,000	347,546	16,740,000		
02/24	-	-	-	320,847	16,740,000	1,385,000	641,694
08/24	-	-	1,385,000	320,847	15,355,000		
02/25	-	-	-	299,206	15,355,000	1,440,000	598,412
08/25	-	-	1,440,000	299,206	13,915,000		
02/26	-	-	-	275,806	13,915,000	1,500,000	551,612
08/26	-	-	1,500,000	275,806	12,415,000		
02/27	-	-	-	249,556	12,415,000	1,560,000	499,112
08/27	-	-	1,560,000	249,556	10,855,000		
02/28	-	-	-	218,356	10,855,000	1,625,000	436,712
08/28	-	-	1,625,000	218,356	9,230,000		
02/29	-	-	-	185,856	9,230,000	1,690,000	371,712
08/29	-	-	1,690,000	185,856	7,540,000		
02/30	-	-	-	152,056	7,540,000	1,765,000	304,112
08/30	-	-	1,765,000	152,056	5,775,000		
02/31	-	-	-	116,756	5,775,000	1,840,000	233,512
08/31	-	-	1,840,000	116,756	3,935,000		
02/32	-	-	-	79,956	3,935,000	1,925,000	159,912
08/32	-	-	1,925,000	79,956	2,010,000		
02/33	-	-	-	41,456	2,010,000	2,010,000	82,912
08/33	-	-	2,010,000	41,456	-		
	\$ 405,000	\$ 64,700	\$ 25,260,000	\$ 9,646,652		\$ 44,795,000	\$ 12,737,114

ISSUE**2008 – TIRZ Revenue Bonds, Taxable
\$10,365,000, Mature 2022**

Proceeds used for improving and extending the City's railway system, the purchase of 355+/- acres of land, professional services including fiscal, engineering, architectural and legal fees including the cost associated with the issuance of bonds.

**2009 – General Obligation Refunding Bonds
\$10,875,000, Mature 2019**

Proceeds used for the partial refunding of the 2008 Tax & TIRZ Revenue Certificates of Obligation.

**2011A – General Obligation Refunding Bonds
\$10,405,000, Mature 2022**

Proceeds used for the partial refunding of the 2003 Tax & TIRZ Revenue Certificates of Obligation and the 2008 Tax & TIRZ Revenue Certificates of Obligation.

**2012 – General Obligation Refunding Bonds
\$480,000, Mature 2022**

Proceeds used for the partial refunding of the 2003 Tax & TIRZ Revenue Certificates of Obligation.

**2013 – Certificates of Obligation
\$25,260,000, Mature 2033**

Proceeds used for developing City master plans and constructing, improving, extending, expanding, upgrading and/or developing city streets, bridges, sidewalks, trails, parks, City airport, and a downtown plaza, including related water, wastewater and drainage improvements, signage, parking, lighting, landscaping, irrigation and purchasing any necessary rights-of-way, all within the boundaries of the City's Reinvestment Zone No. 1.





PERSONNEL DATA

ANNUAL BUDGET STAFFING
[Full Time Equivalents]

FY 2017

Department	Actual			Budget 2016-17	Increase/ (Decrease)
	2013-14	2014-15	2015-16		
GENERAL FUND -					
<u>General Government:</u>					
ASSISTANT CITY MANAGER					
Total Full Time	2.00 ⁴	2.00 ²²	2.00	- ⁸²	(2.00)
Total Part Time	-	-	-	-	-
Total (F.T.E.)	2.00	2.00	2.00	-	(2.00)
CITY COUNCIL					
Total (F.T.E.)	5.00	5.00	5.00	5.00	-
CITY MANAGER					
Total Full Time	4.00 ⁴	6.00 ^{47, 81}	7.00 ⁴⁸	9.00 ⁸²	2.00
Total Part Time	-	-	-	-	-
Total (F.T.E.)	4.00	6.00	7.00	9.00	2.00
CITY SECRETARY					
Total Full Time	4.00	5.00 ^{23, 49}	6.00 ⁵⁰	6.00	-
Total Part Time	0.63	-	-	-	-
Total (F.T.E.)	4.63	5.00	6.00	6.00	-
FACILITY SERVICES					
Total Full Time	15.45 ⁶	15.45 ²⁴	16.45 ⁵¹	16.70 ⁸³	0.25
Total Part Time	-	-	-	-	-
Total (F.T.E.)	15.45	15.45	16.45	16.70	0.25
FINANCE					
Total Full Time	11.00	11.00	11.00	11.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	11.00	11.00	11.00	11.00	-
FLEET SERVICES					
Total Full Time	18.00 ⁷	18.00	18.00	19.00 ⁸⁴	1.00
Total Part Time	-	-	-	-	-
Total (F.T.E.)	18.00	18.00	18.00	19.00	1.00
GENERAL SERVICES					
Total Full Time	4.25 ^{2, 3}	3.35 ^{22, 25, 52}	2.90 ⁵³	3.15 ⁸³	0.25
Total Part Time	-	-	-	-	-
Total (F.T.E.)	4.25	3.35	2.90	3.15	0.25
HUMAN RESOURCES					
Total Full Time	5.00	5.00 ⁵⁴	6.00 ⁵⁵	6.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	5.00	5.00	6.00	6.00	-
INFORMATION TECHNOLOGY SERVICES					
Total Full Time	16.00 ²⁷	18.00 ^{26, 56}	18.00	18.00	-
Total Part Time	0.50	-	-	-	-
Total (F.T.E.)	16.50	18.00	18.00	18.00	-

ANNUAL BUDGET STAFFING
[Full Time Equivalents]

FY 2017

Department	Actual			Budget 2016-17	Increase/ (Decrease)
	2013-14	2014-15	2015-16		
INSPECTIONS / PERMITS					
Total Full Time	7.50 ^{8, 10}	7.00 ^{28, 31}	7.00 ⁵⁸	8.00 ⁸⁵	1.00
Total Part Time	-	-	-	-	-
Total (F.T.E.)	7.50	7.00	7.00	8.00	1.00
LEGAL					
Total Full Time	7.00 ³⁰	9.00 ^{29, 81, 86}	9.00 ⁵⁹	9.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	7.00	9.00	9.00	9.00	-
PLANNING					
Total Full Time	6.00 ⁸	8.00 ^{32, 57}	8.00 ⁶⁰	8.00	-
Total Part Time	0.45	-	-	-	-
Total (F.T.E.)	6.45	8.00	8.00	8.00	-
PURCHASING					
Total Full Time	5.00	7.00 ⁶¹	7.00	7.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	5.00	7.00	7.00	7.00	-
<u>Public Safety:</u>					
ANIMAL SERVICES					
Total Full Time	7.00	7.00	7.00	7.00	-
Total Part Time	0.50	0.50	0.50	0.50	-
Total (F.T.E.)	7.50	7.50	7.50	7.50	-
CODE ENFORCEMENT					
Total Full Time	7.00 ⁹	9.00 ^{33, 62}	9.00	9.00 ⁸⁷	-
Total Part Time	-	-	-	0.50 ⁸⁷	0.50
Total (F.T.E.)	7.00	9.00	9.00	9.50	0.50
FIRE					
Total Full Time	118.00	121.00 ³⁴	121.00 ⁶³	121.00 ⁸⁸	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	118.00	121.00	121.00	121.00	-
MUNICIPAL COURT					
Total Full Time	12.00	12.00	12.00 ⁶⁴	12.00	-
Total Part Time	0.03	0.03	0.03	0.03	-
Total (F.T.E.)	12.03	12.03	12.03	12.03	-
POLICE					
Total Full Time	164.00 ¹¹	170.00 ³⁵	171.00 ⁶⁵	177.00 ⁸⁹	6.00
Total Part Time	0.50	0.50	0.50	0.50	-
Total (F.T.E.)	164.50	170.50	171.50	177.50	6.00

ANNUAL BUDGET STAFFING
[Full Time Equivalents]

FY 2017

Department	Actual			Budget 2016-17	Increase/ (Decrease)
	2013-14	2014-15	2015-16		
Highways and Streets:					
ENGINEERING					
Total Full Time	7.95 ^{12,36}	7.95 ⁶⁶	7.95	7.95	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	7.95	7.95	7.95	7.95	-
STREET					
Total Full Time	23.50 ¹³	23.50	24.50 ⁶⁷	24.50	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	23.50	23.50	24.50	24.50	-
TRAFFIC SIGNALS					
Total Full Time	3.75 ¹³	4.75 ³⁷	4.75	4.75	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	3.75	4.75	4.75	4.75	-
Solid Waste:					
SOLID WASTE					
Total Full Time	42.00 ^{14,15}	46.00 ³⁸	47.00 ⁶⁸	48.00 ⁹⁰	1.00
Total Part Time	1.22	1.22	1.22	1.22	-
Total (F.T.E.)	43.22	47.22	48.22	49.22	1.00
Parks and Recreation:					
GOLF COURSE					
Total Full Time	12.28 ¹⁶	12.28	12.28 ⁹¹	12.28	-
Total Part Time	6.88	6.88	6.88	6.88	-
Total (F.T.E.)	19.16	19.16	19.16	19.16	-
LIBRARY					
Total Full Time	19.00	19.00	19.00	19.00	-
Total Part Time	9.15	9.15	9.15 ⁶⁹	9.15	-
Total (F.T.E.)	28.15	28.15	28.15	28.15	-
PARKS					
Total Full Time	35.95 ^{17,21}	34.95 ⁷⁰	34.95	36.95 ⁹²	2.00
Total Part Time	0.46	0.46	0.46	0.46	-
Total (F.T.E.)	36.41	35.41	35.41	37.41	2.00
PARKS & RECREATION ADMIN SERVICES ⁴					
Total Full Time	6.50 ¹⁸	6.50	6.50	6.50	-
Total Part Time	0.25	0.25	0.25	0.25	-
Total (F.T.E.)	6.75	6.75	6.75	6.75	-
RECREATION					
Total Full Time	18.32 ^{5,21}	19.32 ³⁹	19.32	19.32	-
Total Part Time	45.94 ¹	45.92 ¹	49.17 ¹	49.67 ⁹³	0.50
Total (F.T.E.)	64.26	65.24	68.49	68.99	0.50

ANNUAL BUDGET STAFFING
[Full Time Equivalents]

FY 2017

Department	Actual			Budget 2016-17	Increase/ (Decrease)
	2013-14	2014-15	2015-16		
<u>Airport:</u>					
AIRPORT					
Total Full Time	13.00 ⁴⁰	12.00 ^{41, 70}	13.00 ⁷¹	12.00 ⁹⁴	(1.00)
Total Part Time	1.38	1.38	1.38	1.38	-
Total (F.T.E.)	14.38	13.38	14.38	13.38	(1.00)
Total Full Time	600.45	625.05	632.60	643.10	10.50
Total Part Time	67.89	66.29	69.54	70.54	1.00
GENERAL FUND TOTAL (F.T.E.)	668.34	691.34	702.14	713.64	11.50
UTILITY ENTERPRISE FUND -					
METERING					
Total Full Time	7.00 ⁴²	7.00	7.00	7.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	7.00	7.00	7.00	7.00	-
PUBLIC WORKS ADMINISTRATION					
Total Full Time	4.40	5.40 ^{66, 72}	7.40 ⁹⁵	7.10 ⁹⁸	(0.30)
Total Part Time	-	-	-	-	-
Total (F.T.E.)	4.40	5.40	7.40	7.10	(0.30)
PURCHASING					
Total Full Time	1.00	1.00	1.00	1.00	-
Total Part Time	0.38	0.38	0.38	0.38	-
Total (F.T.E.)	1.38	1.38	1.38	1.38	-
UTILITY BUSINESS OFFICE					
Total Full Time	10.00	10.00	10.00	10.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	10.00	10.00	10.00	10.00	-
WASTEWATER COLLECTION					
Total Full Time	27.78	27.18 ⁷³	22.50 ⁷⁴	22.50	-
Total Part Time	0.54	0.54	-	-	-
Total (F.T.E.)	28.32	27.72	22.50	22.50	-
WASTEWATER TREATMENT					
Total Full Time	-	-	-	-	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	-	-	-	-	-
WATER DISTRIBUTION					
Total Full Time	15.66	15.26 ⁷³	22.50 ⁷⁴	23.50 ⁹⁶	1.00
Total Part Time	0.43	0.43	-	-	-
Total (F.T.E.)	16.09	15.69	22.50	23.50	1.00

ANNUAL BUDGET STAFFING
[Full Time Equivalents]

FY 2017

Department	Actual			Budget 2016-17	Increase/ (Decrease)
	2013-14	2014-15	2015-16		
WATER TREATMENT					
Total Full Time	22.00 ⁴³	21.00 ^{44, 75}	21.00 ⁹⁹	21.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	22.00	21.00	21.00	21.00	-
Total Full Time	87.84	86.84	91.40	92.10	0.70
Total Part Time	1.35	1.35	0.38	0.38	-
UTILITY ENT FUND TOTAL (F.T.E.)	89.19	88.19	91.78	92.48	0.70
HOTEL/MOTEL TAX FUND -					
MAYBORN CENTER					
Total Full Time	9.70 ¹⁹	10.70 ⁴⁵	10.70	10.70	-
Total Part Time	4.70	4.70	7.59 ⁷⁶	6.50 ⁹⁷	(1.09)
Total (F.T.E.)	14.40	15.40	18.29	17.20	(1.09)
RAILROAD MUSEUM					
Total Full Time	4.00	4.00	4.00	4.00	-
Total Part Time	0.88 ²⁰	0.88	1.38 ⁷⁷	1.38	-
Total (F.T.E.)	4.88	4.88	5.38	5.38	-
TOURISM/MARKETING⁴					
Total Full Time	1.60	1.60	2.60 ⁷⁸	2.60	-
Total Part Time	0.25	0.25	-	-	-
Total (F.T.E.)	1.85	1.85	2.60	2.60	-
Total Full Time	15.30	16.30	17.30	17.30	-
Total Part Time	5.83	5.83	8.97	7.88	(1.09)
HOTEL/MOTEL TAX FUND TOTAL (F.T.E.)	21.13	22.13	26.27	25.18	(1.09)
FEDERAL/STATE GRANT FUND -					
ADMINISTRATION (CDBG)					
Total Full Time	0.75	0.65 ²⁵	1.10 ⁵³	1.36 ⁸³	0.26
Total Part Time	-	-	-	-	-
Total (F.T.E.)	0.75	0.65	1.10	1.36	0.26
PROJECTS/GRANTS (CDBG)					
Total Full Time	-	-	-	0.24 ⁸³	0.24
Total Part Time	-	-	-	-	-
Total (F.T.E.)	-	-	-	0.24	0.24
Total Full Time	0.75	0.65	1.10	1.60	0.50
Total Part Time	-	-	-	-	-
FED/STATE GRANT FUND TOTAL (F.T.E.)	0.75	0.65	1.10	1.60	0.50

ANNUAL BUDGET STAFFING
[Full Time Equivalents]

FY 2017

Department	Actual			Budget 2016-17	Increase/ (Decrease)
	2013-14	2014-15	2015-16		
DRAINAGE FUND -					
DRAINAGE					
Total Full Time	12.40 ^{13, 36}	15.40 ^{46, 66, 79}	16.40 ⁸⁰	16.70 ⁹⁸	0.30
Total Part Time	1.83	1.83	- ⁸⁰	-	-
DRAINAGE FUND TOTAL (F.T.E)	14.23	17.23	16.40	16.70	0.30
Total Full Time	716.74	744.24	758.80	770.80	12.00
Total Part Time	76.90	75.30	78.89	78.80	(0.09)
GRAND TOTAL - ALL FUNDS [F.T.E]	793.64	819.54	837.69	849.60	11.91

1 - Adjusted part-time positions to actual.

2 - During FY 2013, an Administrative Assistant I part-time position was added to this division.

3 - In FY 2014, a Management Analyst position was added.

4 - In FY 2014, the Assistant City Manager division was added and the Assistant City Manager and Administrative Assistant II positions were transferred from the City Manager's budget to the new division.

5 - In June 2013, the janitorial services for the Summit Fitness & Recreation Center was contracted out. A vacant Facility Attendant/Custodian position was eliminated to fund this contract.

6 - In FY 2014, a Building Maintenance Worker position was added.

7 - In FY 2014 a Fleet Services Foreman position was added for a succession plan. The Fleet Services Asst. Director position will be eliminated once the succession takes place.

8 - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning will now be 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position will be transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position will be transferred to the Inspection division. As part of the reorganization plan, a Code Enforcement Officer position was eliminated and a Code Enforcement Manager position was added.

9 - In FY 2014, a new Code Enforcement Officer position was added as part of the East Temple Redevelopment.

10 - In FY 2014, the Administrative Assistant I position is not authorized.

11 - Two Police Officer positions was added to the Patrol Unit in FY 2014, as well as, implementation of the Civil Service Compensation Study. The Compensation Study includes changes to rank structure.

12 - In FY 2014, a CIP R.O.W. Agent position was authorized. This position is funded with bond funds.

13 - In FY 2014, a Street Services Foreman position was reclassified to a Street & Drainage Services Asst. Director position. This position is funded 50% in Street, 25% in Traffic Signal and 50% in Drainage Fund.

14 - In FY 2014, the Recycling Attendant position was reclassified to a Recycling Assistant. In addition, a Recycling Coordinator position was added due to the implementation of the Curbside Recycling Program.

15 - Implementation of the Pay Plan during FY 2013 yielded a title change for the Administrative Assistant I to a Customer Service Rep II.

16 - In FY 2014, an Assistant Golf Professional position was added. This position is offset by a reduction in part-time \$'s and an increase in revenues due to increased sales from the addition of the position.

17 - In FY 2013, the Facility Services Division was transferred from PALS to Administrative Services. The Asst. Director of Parks & Leisure Services and Park Planning & Construction Superintendent are now funded 100% in the Parks Division.

18 - In FY 2014, the Recreation Specialist position for the Wellness Program was reclassified from a part-time to a full-time position.

19 - During FY 2013, an additional Sales & Marketing Specialist position was added.

20 - In FY 2014, an Office Assistant II part-time position was added.

21 - During FY 2013, 50% of the Office Assistant II position was transferred to the Recreation Division.

22 - During FY 2015, the Administrative Assistant II position was reclassified to a Transformation Coordinator position.

23 - In FY 2015, the Records Assistant position was reclassified to full time. The position is funded 50% with restricted revenues and 50% from the General Fund.

24 - In FY 2015, three Facility Attendant/Custodian positions were reclassified to Crew Leader positions.

25 - In FY 2015, the Administrative Services division was retitled to General Services division. The Director of Administrative Services was retitled to General Services Director and funded 100% in this division. 85% of the Sustainability & Grant Manager position was funded in the General Services division and 15% will be funded in the CDBG budget.

26 -- In FY 2015, a Systems Analyst position and a Network Analyst position were added and a part-time Systems Analyst position was eliminated.

27 - During FY 2014, a Systems Analyst position was added.

28 - In FY 2015, three Building Inspector positions were reclassified to a new Combination Building Inspector position. Part-time Permit Assistant was reclassified to a full-time Permit Supervisor and the Development Coordinator was transferred to the Planning Department.

29 - In FY 2015, one Deputy City Attorney position was reclassified to a First Assistant City Attorney position.

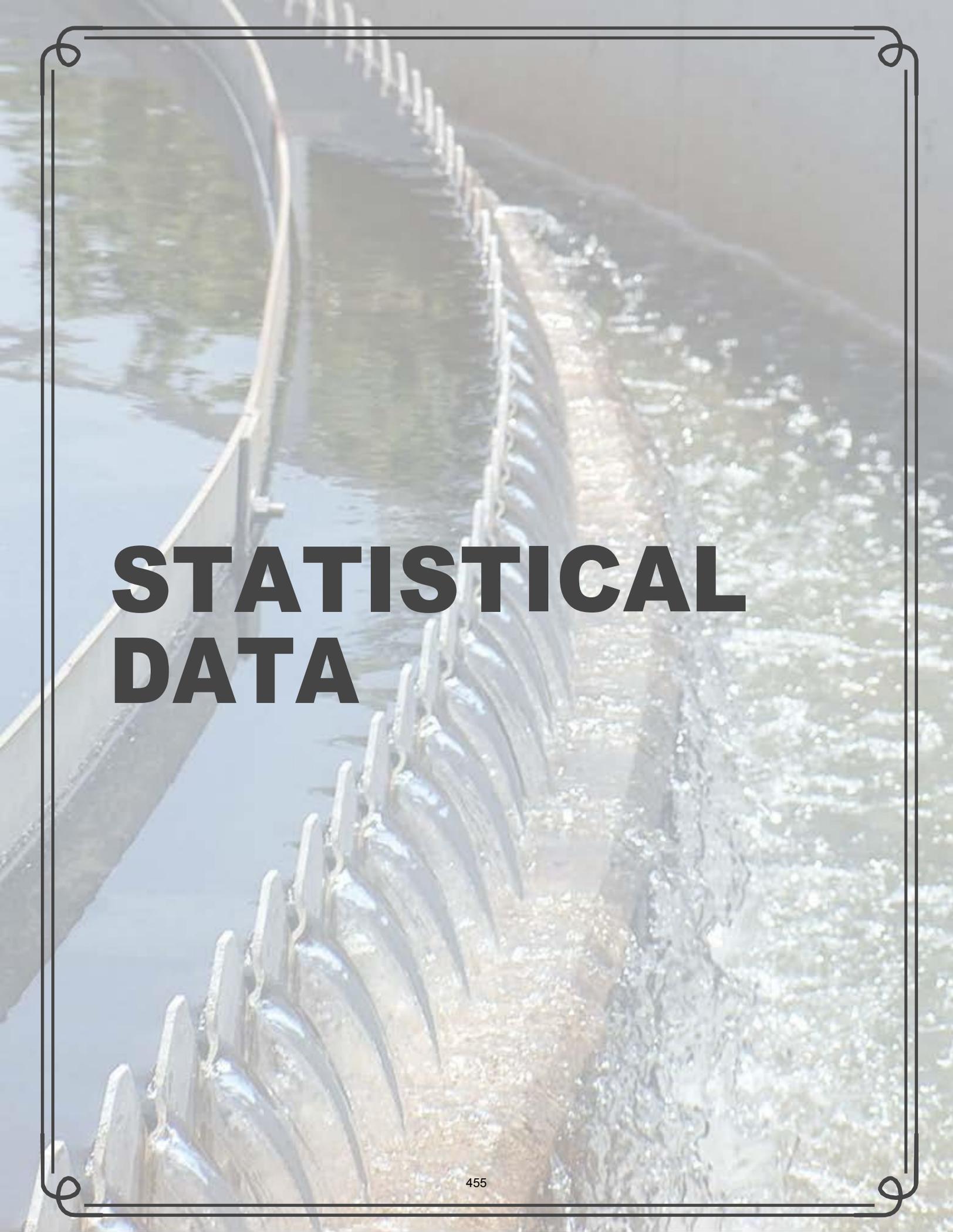
30 - In FY 2014, the part-time Office Assistant I position was reclassified to full-time.

31 - In FY 2015, the Permit Assistant - PT position was reclassified to a full-time Permit Supervisor.

- 32 - In FY 2015, the Planning Intern position was reclassified to a full-time Planning Technician position.
- 33 - In FY 2015, an Equipment Operator position was added.
- 34 - In FY 2015, three Firefighter positions were added.
- 35 - In FY 2015, six Corporal positions were added in FY 2015.
- 36 - During FY 2014, one Project Engineer position was reclassified to a CIP Project Manager - EIT position.
- 37 - In FY 2015, a Traffic Signal Communication Technician position was added.
- 38 - In FY 2015, three Automated Route Operator positions and one Maintenance Worker position were added.
- 39 - In FY 2015, an Assistant Aquatics Coordinator position was added.
- 40 - During FY 2014, the Administrative Assistant I position was eliminated and a Customer Service Rep II position was added.
- 41 - In FY 2015, the Operations Specialist I position was reclassified to an ARFF Specialist I position and one position was eliminated. The Operations Manager was retitled to Assistant Airport Director. The Operations Specialist II position was reclassified to ARFF Supervisor. The ARFF Coordinator (part-time) position was reclassified to ARFF Specialist I (part-time). The Maintenance Specialist position was retitled Operations Supervisor. The Maintenance Technician positions were retitled Operations Specialists. The Operations Specialist II (part-time) was reclassified to an Operations Specialist (part-time) position.
- 42 - During FY 2014, the remaining three Meter Reader positions were eliminated as the final phase to outsourcing meter reading.
- 43 - During FY 2014, an Assistant Director Water Production position was created and a Maintenance Laborer position was eliminated.
- 44 - In FY 2015, an Assistant Lab Technician, Solids Operator, Instrument Technician and Maintenance Technician I positions were reclassified to Operator positions.
- 45 - In FY 2015, a Food & Beverage Specialist position was added.
- 46 - In FY 2015, one Equipment Operator I position, one Equipment Operator II position and one Crew Leader position were added.
- 47 - During FY 2015, the Transformation Agent - Lead and Transformation Agent positions were added.
- 48 - In FY 2016, an Administrative Assistant II position was transferred from General Services to the City Manager.
- 49 - During FY 2015, the Records Assistant position was reclassified to an Administrative Assistant III position.
- 50 - In FY 2016, a Public Records Administrator position was added.
- 51 - In FY 2016, one Troubleshooter position was added.
- 52 - During FY 2015, the Sustainability & Grant Manager position was eliminated.
- 53 - In FY 2016, a Community Development Manager was added and funded 90% in the Federal/State Grant fund for CDBG Administration and 10% in General Services. The Program Specialist was funded 80% in the General Services department and 20% in the Federal/State Grant fund for CDBG Administration. The General Services Manager position was funded 100% in General Services.
- 54 - During FY 2015, the Assistant Director of Human Resources and Benefits Specialist positions were reclassified to HR Generalist positions. The Human Resources Specialist and Compensation Specialist positions were reclassified to HR Technician positions.
- 55 - In FY 2016, one HR Generalist position was added.
- 56 - During FY 2015, the Computer Operator position was eliminated and the Information Technology Specialist position was added.
- 57 - During FY 2015, the Development Coordinator position was transferred to the Planning Department.
- 58 - In FY 2016, the Inspections and Permits departments was combined. Two Permit Assistant position and one Permit Supervisor position was transferred to the combined Inspections/Permits department.
- 59 - In FY 2016, the Administrative Assistant III position was reclassified to the Executive Assistant to the City Attorney.
- 60 - In FY 2016, the Planner position was reclassified to a Senior Planner position. Planning Technician was reclassified to a Planner position.
- 61 - During FY 2015, the Senior Buyer and the Senior Buyer II positions were added. The Senior Buyer II position is funded with Bond Funds.
- 62 - During FY 2015, a Maintenance Worker position was transferred from the Parks Department.
- 63 - In FY 2016, one Deputy Chief position was reclassified to an Assistant Fire Chief - Operations position.
- 64 - In FY 2016, one Deputy Court Clerk position was reclassified to a Senior Deputy Court Clerk position.
- 65 - In FY 2016, one Evidence & Property Technician position was added.
- 66 - During FY 2015, the Assistant City Engineer position was reclassified to Deputy City Engineer. The CIP - Project Engineer - EIT was retitled to Project Manager during FY 2015.
- 67 - In FY 2016, one Foreman - Concrete Const/Maint position was added.
- 68 - In FY 2016, one Automated Route Operator position was added.
- 69 - In FY 2016, one part-time Reference Librarian was added and one part-time Circulation Technician was deleted.
- 70 - During FY 2015, one Maintenance Worker position was transferred to the Code Enforcement Department.
- 71 - In FY 2016, an Administrative Assistant I position was added.
- 72 - During FY 2015, the Utility Director position was transferred from the Water Treatment Plant.
- 73 - During FY 2015, the Utility Services Director position was eliminated and the Assistant Utility Services Director position was renamed to Utility Manager.
- 74 - In FY 2016, two Utility Technician I position were reclassified to Utility Technician II positions. The Office Assistant I part-time position was reclassified to an Administrative Assistant I position. The part-time Special Programs Clerk position was reclassified to full-time. One Environmental Compliance Technician position was also added. Mid-year, a complete reorganization was done reclassifying the positions of Foreman, Crew Leader, Troubleshooter, Senior Utility Technician, Utility Technician II and Utility Technician I to new positions of Utility Services Foreman, Utility Technician III, Utility Technician II, and Utility Technician I. The actual number of positions for each title will vary each year as certification requirements are obtained but the total number of positions in the new titles will not exceed thirty-seven.
- 75 - During FY 2015, the Water Production Director position was renamed to Utility Director and moved to the Public Works Admin department. The Assistant Director Water Production was renamed Deputy Utility Director. The Chief Operator position was renamed Treatment Chief of Operations.
- 76 - Additional part-time funding was added in FY 2016 to accommodate services for the increase in booking of events.

- 77 - In FY 2016, a part-time Museum Development Assistant position was added.
- 78 - In FY 2016, a Downtown Development Coordinator position was added and the part-time Convention Center Staff was eliminated.
- 79 - During FY 2015, the Stormwater Program Technician was renamed to Stormwater Program Specialist.
- 80 - In FY 2016, the Office Assistant I part-time position was reclassified to a full-time Administrative Assistant I position. The Maintenance Worker - Seasonal positions was eliminated.
- 81 - During FY 2015, the ROW Coordinator position was transferred from the City Manager's department. The ROW Coordinator position is funded with Bond Funds.
- 82 - During FY 2017, all positions from ACM will be transferred to the City Manager's Office.
- 83 - In FY2017, the funding allocation to the Community Development Manager position will change and there will be an Administrative Assistant I position added. The Community Development Manager will be funded 90% in the Federal/State Grant fund, of which 16.31% is considered direct costs related to the implementation of the Home Improvement Program activity and 73.69% Administration. The remaining 10% of the Community Development Manager position will be funded in General Services. The Administrative Assistant I position will be funded 50% in the Federal/State Grant Fund, of which 8.42% is considered direct costs related to the implementation of the Home Improvement Program activity and 41.58% Administration. The remaining 50% of the Administrative Assistant I position will be funded 25% in General Services and 25% in Facility Services.
- 84- During FY 2017, one Automotive Technician II will be added.
- 85 - During FY 2017, one Combination Building Inspector will be added.
- 86 - During FY 2015, the First Assistant City Attorney was eliminated and two Deputy City Attorney positions were added.
- 87 - During FY 2017, one Code Enforcement Officer will be reclassified to a Senior Code Enforcement Officer and one Maintenance Worker-PT will be added.
- 88 - In FY 2017, three Firefighter positions will be reclassified to Driver positions and the Firefighter positions will be eliminated. Also, Fire Captain (Fire Marshall) will be reclassified to a Deputy Fire Chief (Fire Marshall) position, eliminating the Fire Captain position.
- 89 - In FY 2017, two Lieutenant positions, two Sergeant positions and four backfill Police Officer positions will be added while four Corporal positions will be eliminated. In addition, two officers will be added to the CID unit.
- 90 - In FY 2017, one Automated Route Operator position will be added.
- 91 - During FY 2016, one Assistant Director of Golf was created and the Food & Beverage Coordinator and Pro Shop Manager positions were eliminated. One Maintenance Worker was added.
- 92 - In FY 2017, one Maintenance Worker-Aquatics will be added, as well as, a Utility Technician II position which will be funded by the Reinvestment Zone # 1.
- 93 - In FY 2017, a part-time Recreation Leader II will be added for the Bloomin Festival.
- 94 - In FY 2017, one Administrative Assistant I position will be eliminated and Weather Certification Add pay eliminated for all positions.
- 95 - During FY 2016, two Utility Locate Technician positions were created instead of outsourcing utility locate work for 811 system. Title change from GIS Specialist to Asset Management Assessor. Title Change from GPS Assessment Field Collection Technician to Asset Assessor.
- 96 - In FY 2017, one Environmental Programs Technician will be added.
- 97 - In FY 2017, a reduction in funding for part-time positions will occur due to the type of events booked. One Convention Center Staff-PTB position will be eliminated that was split funded between Mayborn and Tourism.
- 98 - In FY 2017, the two Utility Locate Technician position will be split funded between Water Fund (85%) and Drainage Fund (15%).
- 99 - In FY 2016, a complete reorganization took place eliminating the positions of Maintenance Supervisor, Maintenance Technician II, Maintenance Technician I, Maintenance Laborer, and Operator. New positions were created for Lead Water Operator, Water Operator I, Water Operator II, and Water Operator III. Actual number of employees in these positions will change each year as certification requirements are met but the overall total employees between these new positions will not exceed eighteen positions.





STATISTICAL DATA



The Tale of Temple

Twenty seven dollars for an acre of land seemed like a lot of money in 1881, but Jonathan Ewing Moore managed to sell 181 acres at that price to the railroad. The Santa Fe needed a central junction point for the hundreds of miles of track that were beginning to spread throughout the state.

Trains brought prospective buyers from five different cities to the land auction held on June 29, 1881. In true Texas style, a party and a barbecue highlighted the event. Named after chief engineer Bernard M. Temple, the man responsible for building the tracks through Bell County, a town was born that day.

The Gulf, Colorado & Santa Fe Railway became a major employer for Temple and in 1891 built the Gulf, Colorado & Santa Fe Railway Hospital. In early 1892, Dr. Arthur Carroll Scott & Dr. Raleigh R. White, Jr., arrived in Temple to work in the hospital. The doctors saw a need for medical services that reached beyond the railroad workers to the town residents. In 1904, the doctors opened the Temple Sanitarium, which gave rise to one of the fastest-growing healthcare systems in the 20th century, Baylor Scott & White Health.



Temple is a city built on success stories like that of the two visionary doctors. The world headquarters for McLane Company and Wilsonart International are located here, because the founders of these enterprises built their legacy in Temple. Baylor Scott & White Health continues its phenomenal growth today with a multi-million dollar expansion of the facility. Its alignment with Texas A&M University Health Science Center as a teaching hospital is an example of the unique educational opportunities offered in Temple.



These organizations are just a part of Temple's solid economic foundation. Diversity is the key to the thriving billion-dollar business sector, composed of a strong industrial base of manufacturing, medical services and education.

Today, 135 years after its birth, Temple still enjoys the distinction of being the demographic center of Texas. With the major cities of Dallas, Houston and San Antonio less than three hours away, it is the transportation center as well. In fact, 84 percent of the state's population is within three hours of the Temple city limits.



Fast Facts*

2016 Population: 75,293¹
2016 Assessed Value: \$3,970,340,738
Median Age: 35.6
Median Household Income: \$47,962
Total Employment in Temple: 32,707
Total Labor Force in Temple: 33,913
Square Miles: 75.151
Developable Land Remaining: 16.22 Square Miles

Housing Units:

- Owner Occupied: 57.5%
- Renter Occupied: 42.5%
- Vacant: 16.8%

Average Home Sale Price: \$151,319

Average Temperatures in January: HI: upper 50's LOW: upper 30's

Average Temperatures in July: HI: upper 90's LOW: lower 70's

Average Annual Temperature: 66.6 degrees

Rainfall:

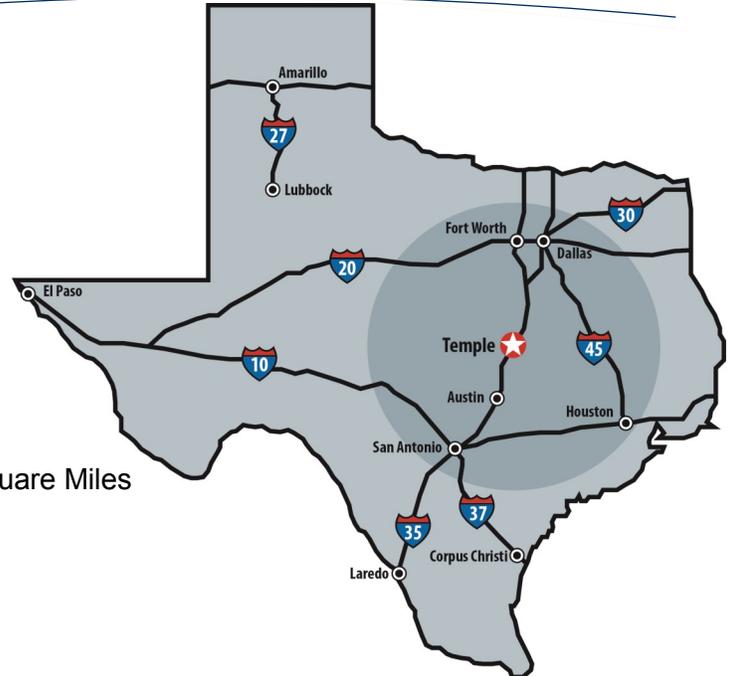
- Wettest Month: May / 4.12"
- Driest Month: August / 1.28"
- Average Annual Rainfall: 28.53"

Only Health & Bioscience District in Texas

Baylor Scott & White Hospital - Only Level I Trauma Center between Dallas and Austin

McLane Children's Hospital Scott & White - Only acute care pediatric hospital between Dallas and Austin

80% of Texas' population is within 180 miles of Temple



¹ 2016 Population based on new residential water customers multiplied by 2010 Census data of average household size of 2.47.

* Sources: 2010 United States Census, Temple Economic Development Corporation, Texas Workforce Commission, Texas Labor Market Information, Weather Base and the City of Temple.



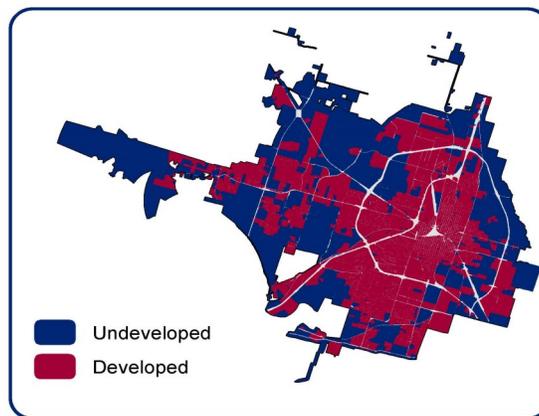
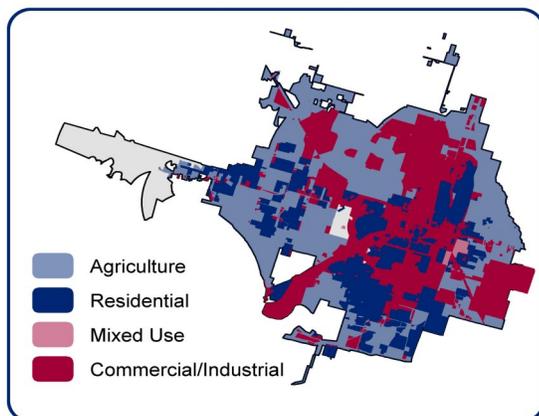
Miscellaneous Statistical Data

GOVERNMENT

Form of government:.....	Council-Manager, July 8, 1922
Area in square miles:	75.151
Date of original public sale of town lots:	June 20, 1881
Original charter, special:	March 27, 1907
Amendment to charter:	August 5, 1919
Second charter, home rule city:	July 8, 1922
Amendment to charter:	April 7, 1926
Third charter, present:.....	September 23, 1953
Amendment to charter:	October 23, 1967
Amendment to charter:	April 2, 1977
Amendment to charter:	January 20, 1990
Amendment to charter:	May 4, 1996
Amendment to charter:	May 6, 2000
Amendment to charter:	November 4, 2014
2016 Population (est.):.....	75,293

LAND USE (Square Miles)

Agriculture:	29.69
Commercial/Industrial:.....	23.15
Mixed use:	0.323
Residential:.....	16.32





Miscellaneous Statistical Data

SERVICE STATISTICS

Airport

Number of airports: 1

7,000' full precision approach runway and a 4,740' crosswind runway serving general aviation, jet, charter, medical, helicopter and military operations

Open 5 am—10 pm 7 days a week, 365 days a year

Home of the Central Texas Air Show!



Fire Protection

Number of stations: 8

Number of hydrants:..... 3,500

Number of firefighters: 118

Firefighters per 1,000 population:.... 1.57

Insurers Services Office (ISO) Rating: . 3



Police Protection

Number of stations: 1

Number of officers: 150

Officers per 1,000 population: 1.99



SERVICE STATISTICS CONTINUED



Libraries

Number of libraries (public):	1
Number of volumes:	190,835
Circulation of volumes:	378,447
Library cards in force:	61,434

Parks and Recreation

Park acreage developed:	718
Park acreage undeveloped:...	396
Golf course:	1
Baseball/softball fields:	17
Football field:	1
Tennis courts:	14
Swimming pools:	4
Soccer fields:	8
Picnic pavilions:	28
Basketball courts:	19
Playgrounds:	41
Community center:	3
Recreation center:	3
Multi-use fields:	8
Sand volleyball courts:	2
Trail miles:	19
Extreme skate park:	1
Disc golf course:	2
Family water park:	1





Miscellaneous Statistical Data

SERVICE STATISTICS CONTINUED

Utilities

Water system:.....	97.5 sq. miles
Miles of water mains:	608 miles
Daily average water treatment:.....	13.49 MGD
Water treatment plant capacity:	41.40 MGD
Number of water service connections:	26,765
Source of water:	Surface Water
Wastewater collection system:	90 sq. miles
Miles of wastewater collection system lines:	397 miles
Number of lift stations:	32
Daily average wastewater treatment:	
Doshier Farm WWTP	3.21 MGD
Temple-Belton WWTP	8.46 MGD
Maximum capacity of treatment plants:	
Doshier Farm WWTP	7.5 MGD
Temple-Belton WWTP	10.0 MGD
Number of wastewater treatment plants:	2
Number of wastewater service connections:	22,757

*MGD—Million gallons daily



Streets

Paved streets:	1,083 lane miles
Unpaved streets:	1.5 miles
Paved alleys:	7.5 miles
Unpaved alleys:.....	72.5 miles

(all figures are approximate)



Miscellaneous Statistical Data

EDUCATION STATISTICS

Temple Independent School District

Senior high schools: 2

Number of classrooms:..... 140

Number of students: 2,211

Middle schools:..... 3

Number of classrooms:..... 142

Number of students: 1,789

Elementary schools: 8

Number of classrooms:..... 265

Number of students: 4,076

Early childhood academy: 8
(pre-kindergarten school)

Number of classrooms:..... 14

Number of students: 561

Alternative education program: . 1

Number of classrooms:..... 6

Number of students: 39



Private Schools

Central Texas Christian School

(Pre K3 - 12th grade)

Christ Church School

(Pre K3 - 5th grade)

Holy Trinity Catholic School

(9th - 12th grade)

Immanuel Lutheran School

(Pre K2 - Pre K4)

St. Francis Episcopal Church & School

(Pre K3 - Kindergarten)

St. Mary's Catholic School

(Pre K3 - 8th grade)

Temple Christian Academy

(1st - 12th grade)

Temple Montessori School

(2 yrs. - 6th grade)

Young World Kindergarten & Daycare Center

(Pre K2 - 5yrs.)





Miscellaneous Statistical Data

EDUCATION STATISTICS CONTINUED

Temple College

Number of classrooms & labs:	190
Number of administrative personnel:	44
Number of full-time professors:	130
Number of full-time students:	1,547
Number of part-time students:	3,399
Population served	198,588
Counties served:	3
(East Bell, Milam and East Williamson Counties)	
Annual budget:	\$43,497,318



Higher Educational Institutions

(within 75 miles of Temple)

Austin Community College

Baylor University

Central Texas College

Concordia Lutheran College

Hill Junior College

Huston-Tillotson College

McLennan Community College

St. Edward's University

Southwestern University

Tarleton State University

Temple College

Texas A&M University

Texas State Technical College

The University of Texas at Austin

University of Mary Hardin-Baylor



Miscellaneous Statistical Data

OTHER STATISTICS

Hospitals

Number of hospitals: 3

Baylor Scott & White Memorial Hospital & Clinic

McLane Children’s Hospital at Scott & White

Veteran’s Administration Hospital

Number of beds:..... 1,157



Bond Rating—General Obligation (G.O.) Debt

Moody’s Investors Service: Aa2 Rating

Standard & Poor’s:..... AA Rating

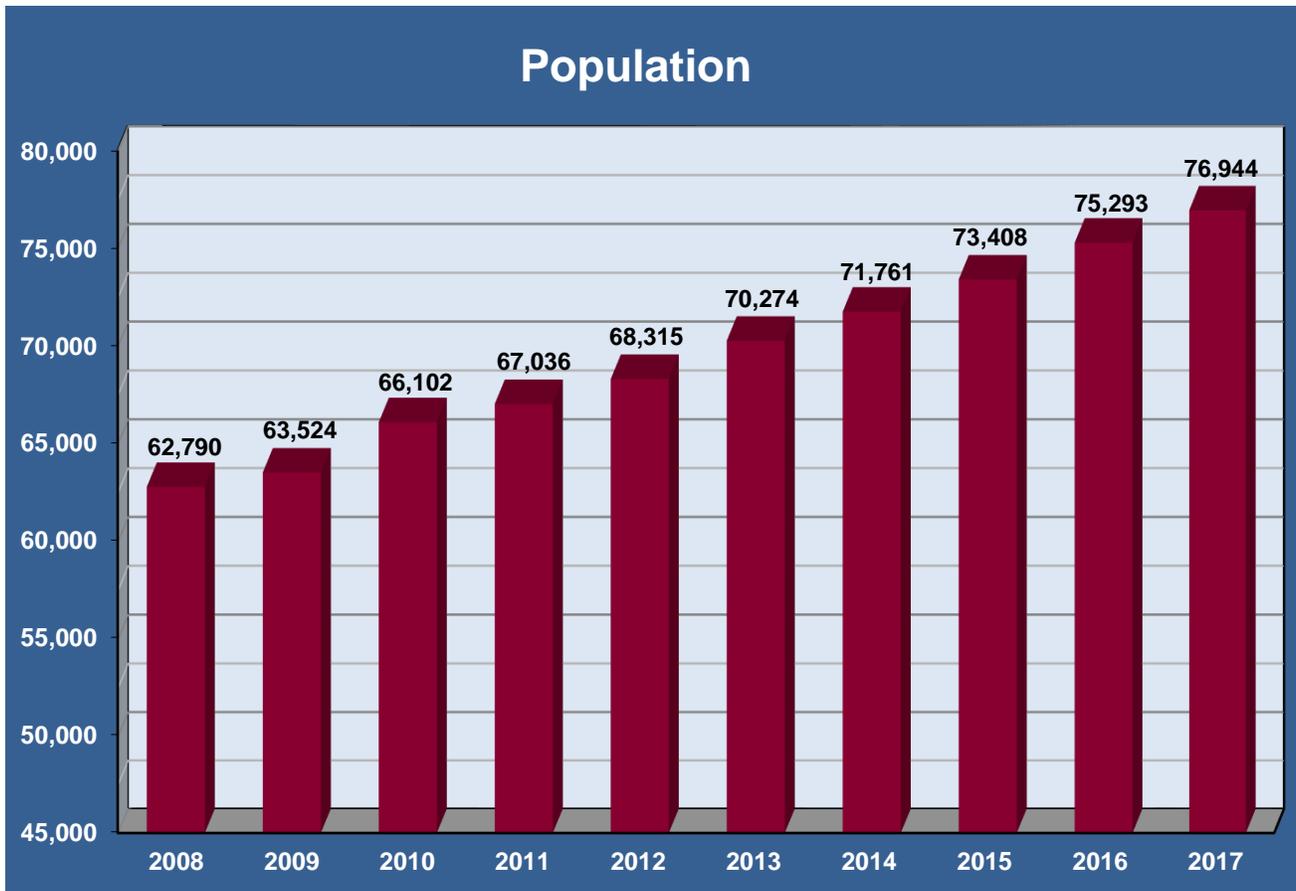
Bond Rating—Utility System Revenue Debt

Moody’s Investors Service: Aa2 Rating

Standard & Poor’s:..... AA Rating

Fiscal Year ⁽¹⁾	Estimated Population	% Increase
2008	62,790	1.68%
2009	63,524	1.17%
2010	66,102 ⁽²⁾	4.06%
2011	67,036 ⁽³⁾	1.41%
2012	68,315	1.91%
2013	70,274	2.87%
2014	71,761	2.12%
2015	73,408	2.30%
2016	75,293	2.57%
2017	76,944 ⁽⁴⁾	2.19%

- ⁽¹⁾ 2008 thru 2009 is based on new residential water customers multiplied by 2000 Census data of average household size of 2.44.
- ⁽²⁾ 2010 is based on actual Census data.
- ⁽³⁾ 2011 thru 2016 is based on new residential water customers multiplied by 2010 Census data of average household size of 2.47.
- ⁽⁴⁾ 2017 is estimated based on average growth for the past 5 years (2012 thru 2016) of new residential water customers multiplied by 2010 Census data of average household size of 2.47.



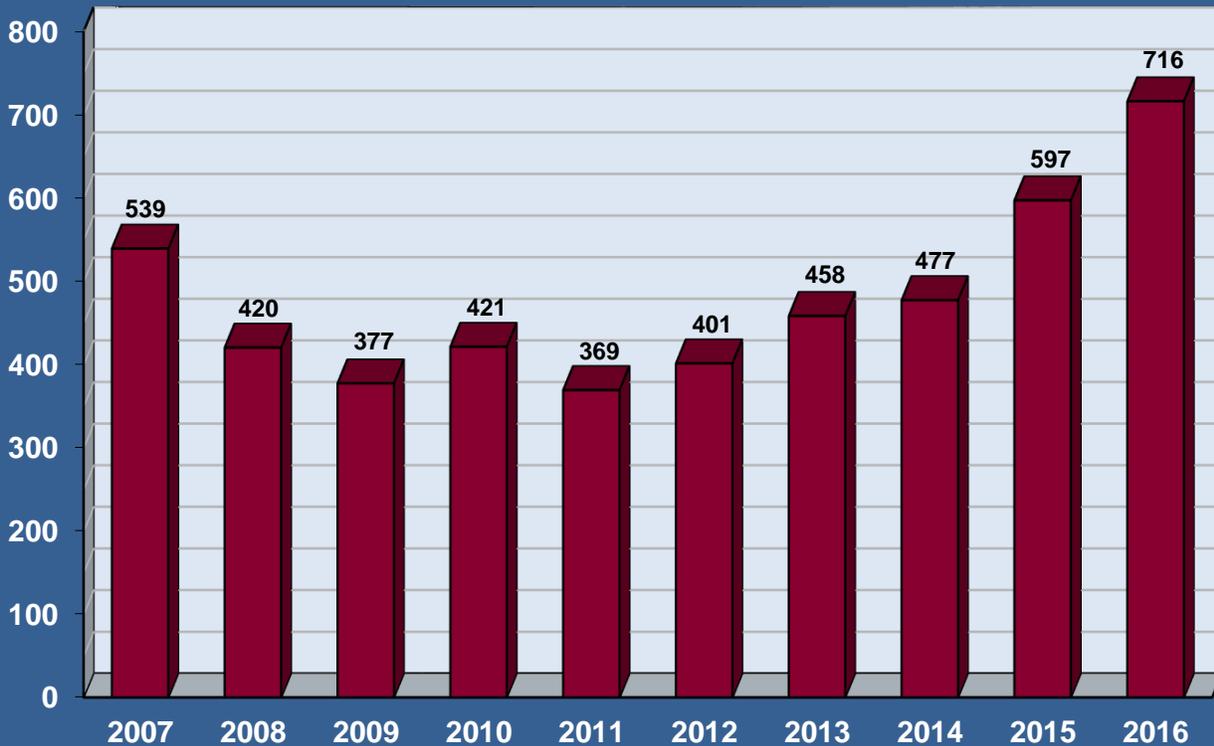
**RESIDENTIAL BUILDING PERMITS
NEW CONSTRUCTION ONLY ⁽¹⁾**

FY 2017

Year	Residential			Total Estimated Value
	Single Family	Other	Total	
2007	539	62	601	\$ 80,081,168
2008	420	54	474	57,873,265
2009	377	49	426	54,016,329
2010	421	75	496	62,369,731
2011	369	57	426	63,640,593
2012	401	106	507	85,621,640
2013	458	128	586	133,312,974
2014	477	56	533	95,510,754
2015	597	80	677	114,391,647
2016	716	29	745	135,111,983

⁽¹⁾ Source: City of Temple Permits/Inspections Department.

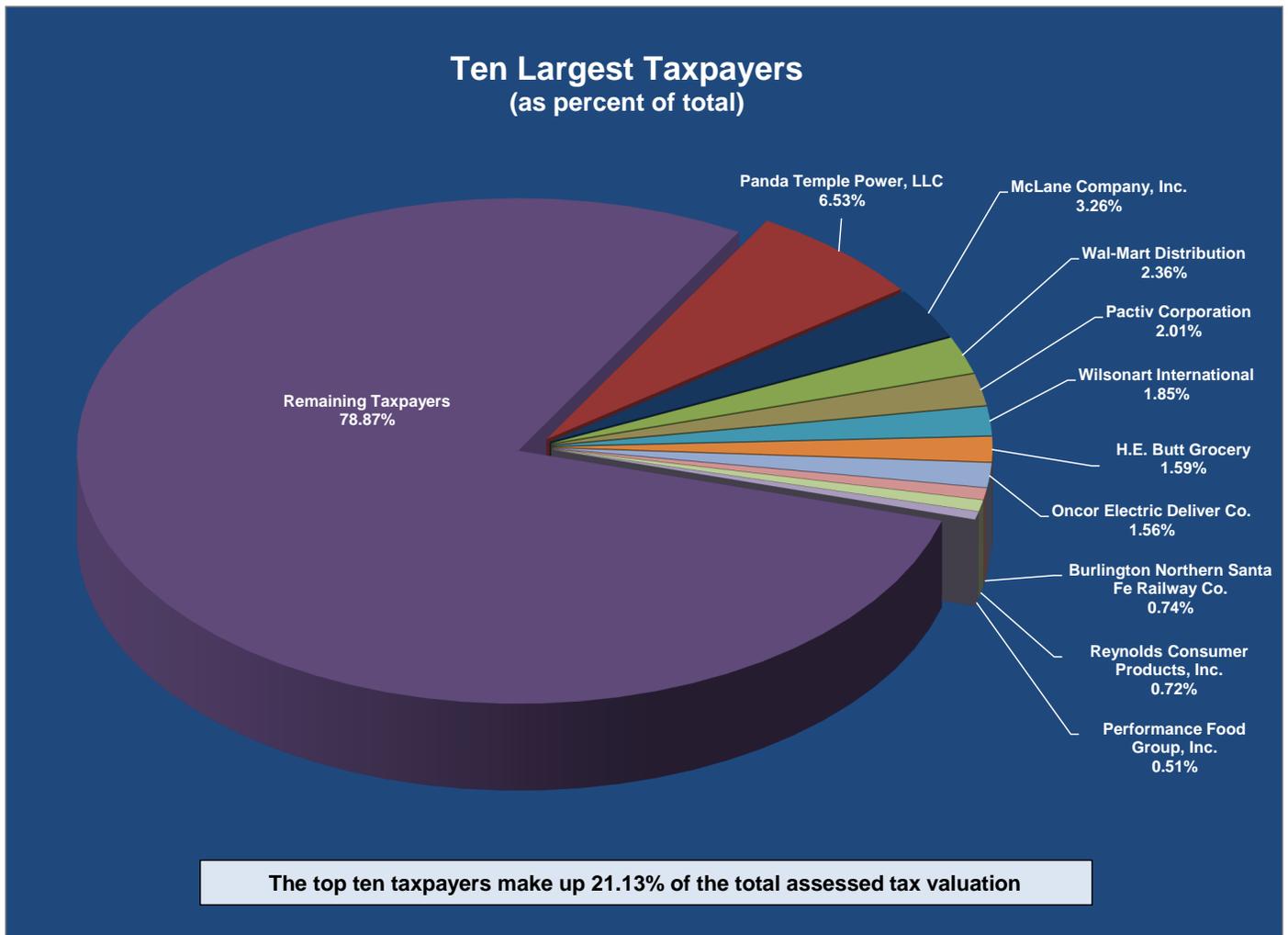
**NEW CONSTRUCTION BUILDING PERMITS
SINGLE FAMILY**



Taxpayer's Name	Type of Business	FY 2017 Taxable Value ⁽²⁾	Percent of Total Assessed Valuation
Panda Temple Power, LLC	Electric & Gas Utilities	\$ 259,415,797	6.53%
McLane Company, Inc.	Wholesale Food Supplier	129,264,625	3.26%
Wal-Mart Distribution	Wholesale Food Distribution	93,531,748	2.36%
Pactiv Corporation	Plastic Packaging Product Manufacturer	79,780,879	2.01%
Wilsonart International	Laminate Manufacturer	73,591,767	1.85%
H.E. Butt Grocery	Wholesale Food Distribution	63,203,230	1.59%
Oncor Electric Deliver Co.	Electric & Gas Utilities	61,857,202	1.56%
Burlington Northern Santa Fe Railway Co.	Railway Company	29,338,115	0.74%
Reynolds Consumer Products, Inc.	Consumer Products Manufacturer	28,731,866	0.72%
Performance Food Group, Inc.	Wholesale Food Supplier	20,293,977	0.51%
		\$ 839,009,206	21.13%

⁽¹⁾ Source: Tax Appraisal District of Bell County.

⁽²⁾ Net taxable value after exemptions.

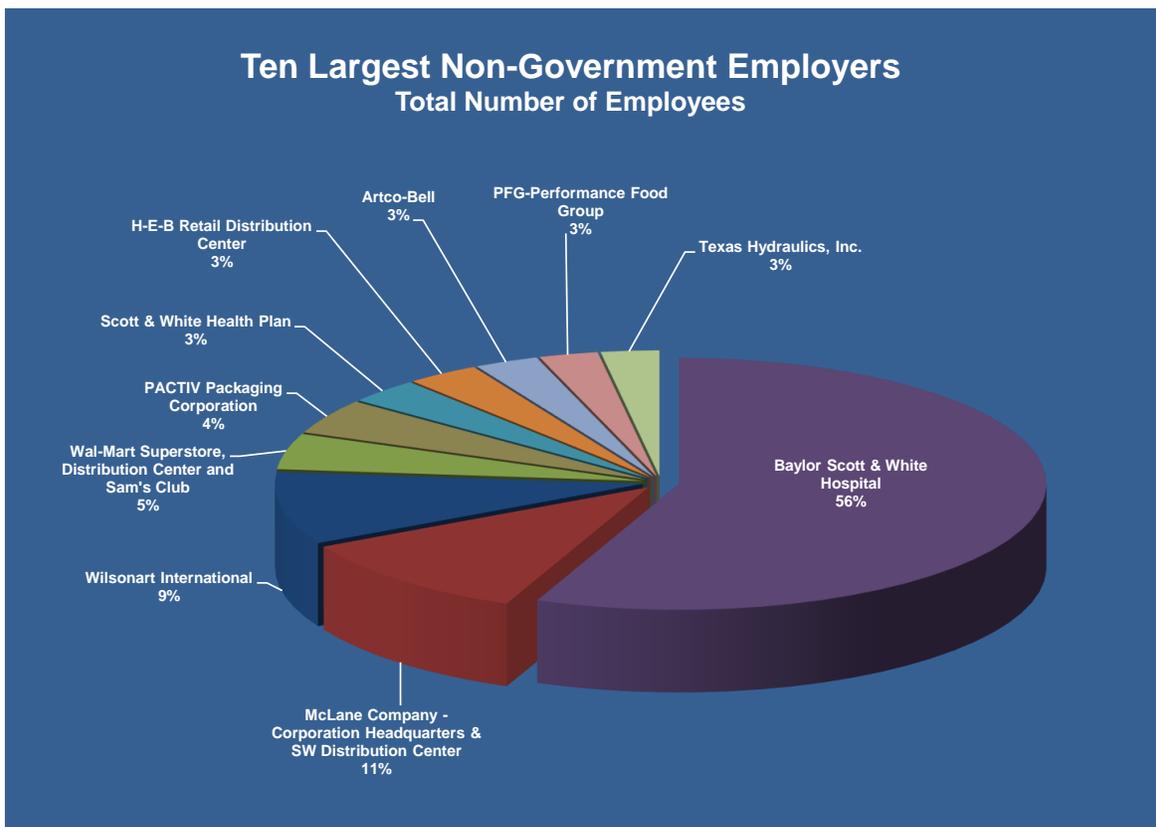


Major Non-Government Employers:

Name of Employer	Number of Employees
Baylor Scott & White Hospital	8,770
McLane Company - Corporation Headquarters & SW Distribution Center	1,700
Wilsonart International	1,450
Wal-Mart Superstore, Distribution Center and Sam's Club	714
PACTIV Packaging Corporation	700
Scott & White Health Plan	500
H-E-B Retail Distribution Center	500
Artco-Bell	441
PFG-Performance Food Group	405
Texas Hydraulics, Inc.	400
TOTAL NUMBER OF EMPLOYEES FOR TEN LARGEST NON-GOVT. EMPLOYERS	15,580

Major Government Employers:

Name of Employer	Number of Employees
Central Texas Veterans Healthcare Systems	2,693
Temple Independent School District	1,194
City of Temple	850
Texas USDA Rural Development	54
TOTAL NUMBER OF EMPLOYEES FOR GOVERNMENT EMPLOYERS	4,791



**GENERAL FUND TAX AND FRANCHISE REVENUES BY SOURCES
LAST TEN FISCAL YEARS**

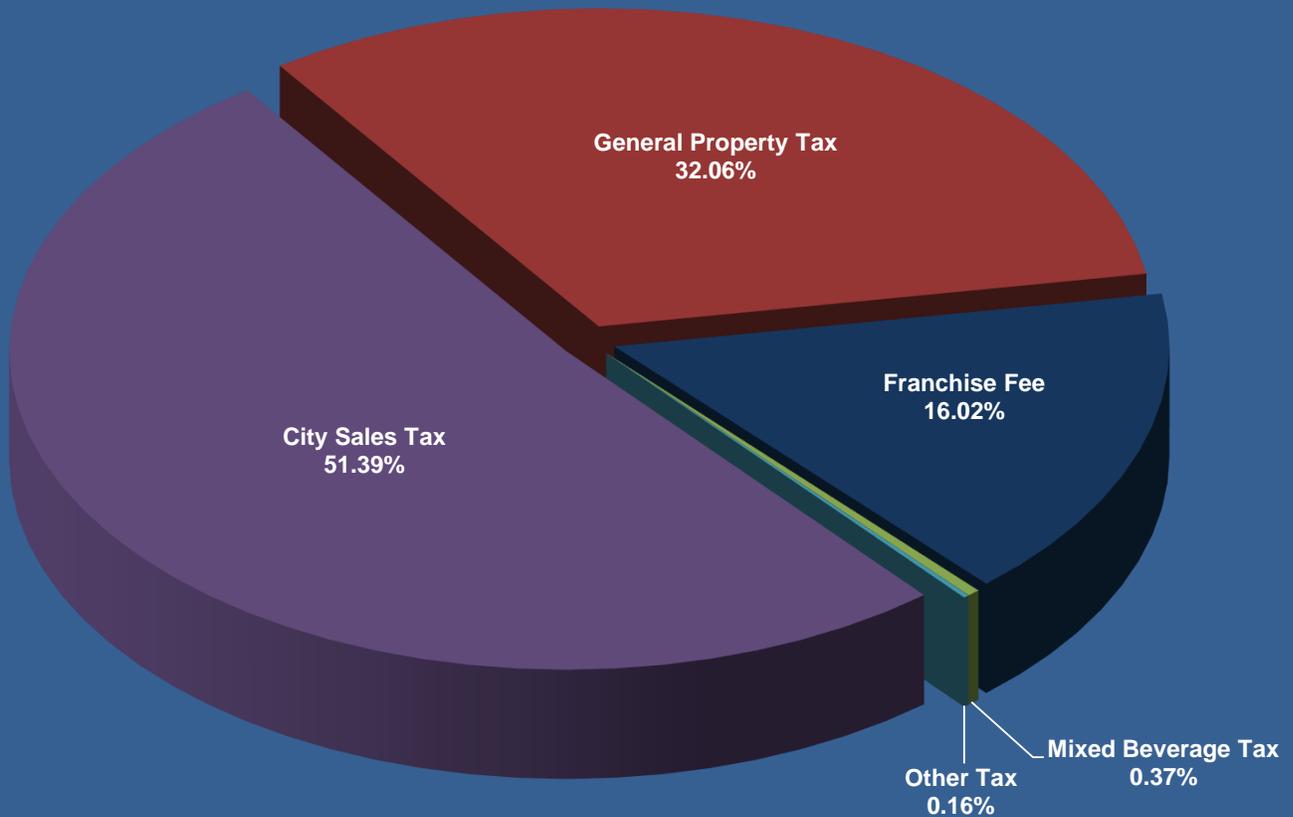
FY 2017

Fiscal Year	General Property Taxes	City Sales Tax	Franchise Fee	Mixed Beverage Tax	Other Tax	Total
2008	\$ 9,963,978	\$ 15,510,913	\$ 6,066,459	\$ 108,764	\$ 54,077	\$ 31,704,191
2009	10,544,563	15,238,812	6,373,864	106,387	54,198	32,317,824
2010	10,559,088	15,134,138	6,152,141	106,418	55,751	32,007,536
2011	10,930,371	16,125,862	6,216,239	123,581	70,191	33,466,244
2012	11,120,969	16,967,401	6,260,051	100,164	77,451	34,526,036
2013	11,547,976	18,017,575	6,175,207	110,409	80,817	35,931,984
2014	12,182,131	18,981,471	6,382,781	155,280	71,750	37,773,413
2015	12,518,388	21,311,743	6,780,354	156,030	72,392	40,838,907
2016 ⁽¹⁾	12,888,788	20,759,228	6,657,153	148,247	62,643	40,516,059
2017 ⁽²⁾	13,022,421	20,870,000	6,505,329	150,000	64,000	40,611,750

⁽¹⁾ Forecasted at 06/30/16.

⁽²⁾ Adopted Budget for 2017.

General Fund Tax & Franchise Revenues by Sources FY 2017



**GENERAL FUND REVENUES OTHER THAN TAXES & FRANCHISE FEES
LAST TEN FISCAL YEARS**

FY 2017

Fiscal Year	Licenses and Permits	Inter-Governmental Revenues ⁽¹⁾	Charges for Services	Fines	Interest and Other	Total
2008	\$ 407,634	\$ 202,909	\$ 18,181,125	\$ 1,985,417	\$ 2,106,186 ⁽⁵⁾	\$ 22,883,271
2009	333,085	132,659	17,693,611	1,801,732	1,394,986 ⁽⁵⁾	21,356,073
2010	323,817	339,532	18,730,349 ⁽⁶⁾	1,883,604	871,938 ⁽⁵⁾	22,149,240
2011	448,076	269,911	18,965,582	2,136,454	1,086,630	22,906,653
2012	377,290	211,915	20,020,074	2,133,078	852,000	23,594,357
2013	738,448	166,959	20,432,764	2,039,386	1,394,451	24,772,008
2014	662,666	22,939	21,457,272	2,438,908	2,024,874	26,606,659
2015	613,187	71,823	22,404,557	2,086,676	1,096,521	26,272,764
2016 ⁽²⁾	593,570	88,602	23,776,445	1,996,236	1,053,513	27,508,366
2017 ⁽³⁾	707,500	108,340	23,420,315	1,923,366	719,907	26,879,428

⁽¹⁾ Includes Federal and State Grants - fluctuating from year to year.

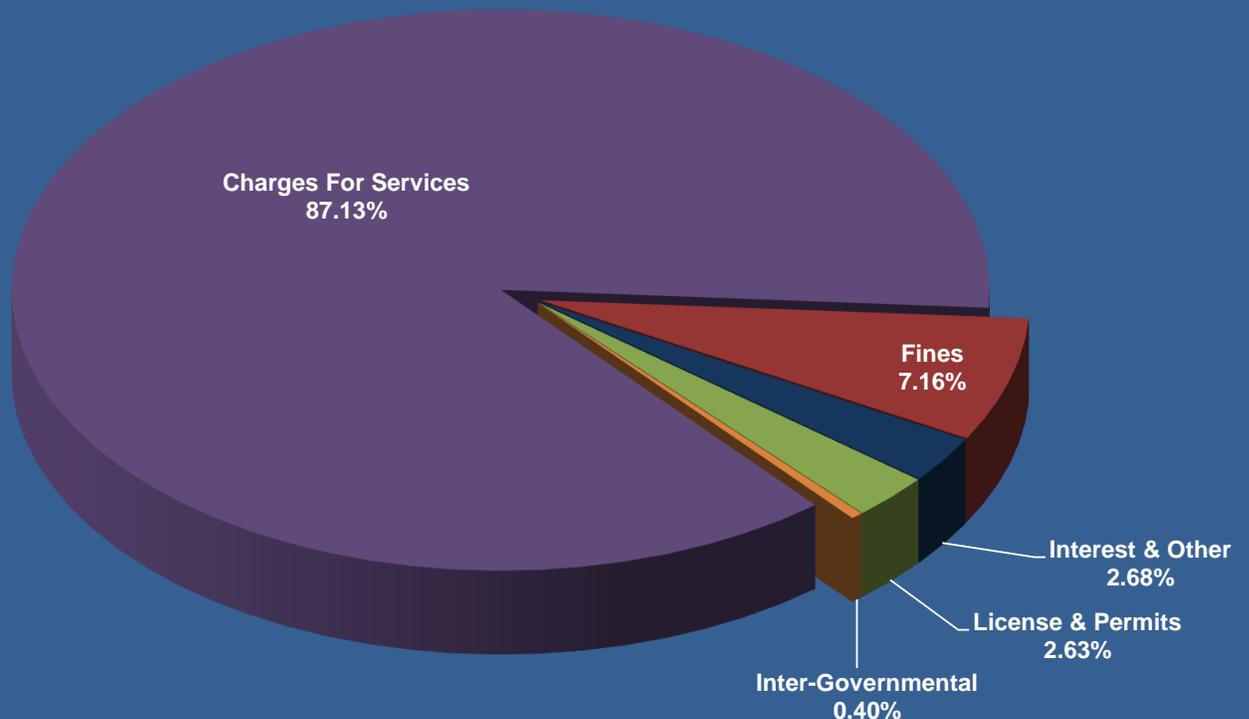
⁽²⁾ Forecasted at 06/30/2016.

⁽³⁾ Adopted Budget for 2017.

⁽⁵⁾ Significant decrease in interest revenue.

⁽⁶⁾ Significant increase in Charges for Services due to: 1) increase in Solid Waste Residential customers and rates; 2) increase in Summit Recreational fees due to increase in participation deriving from completion of facility expansion; and 3) increase in Recreational Services due to increase in participation and fees.

Revenues Other Than Taxes & Franchise Fees FY 2017



**HISTORICAL SALES TAX ANALYSIS
LAST TEN FISCAL YEARS**

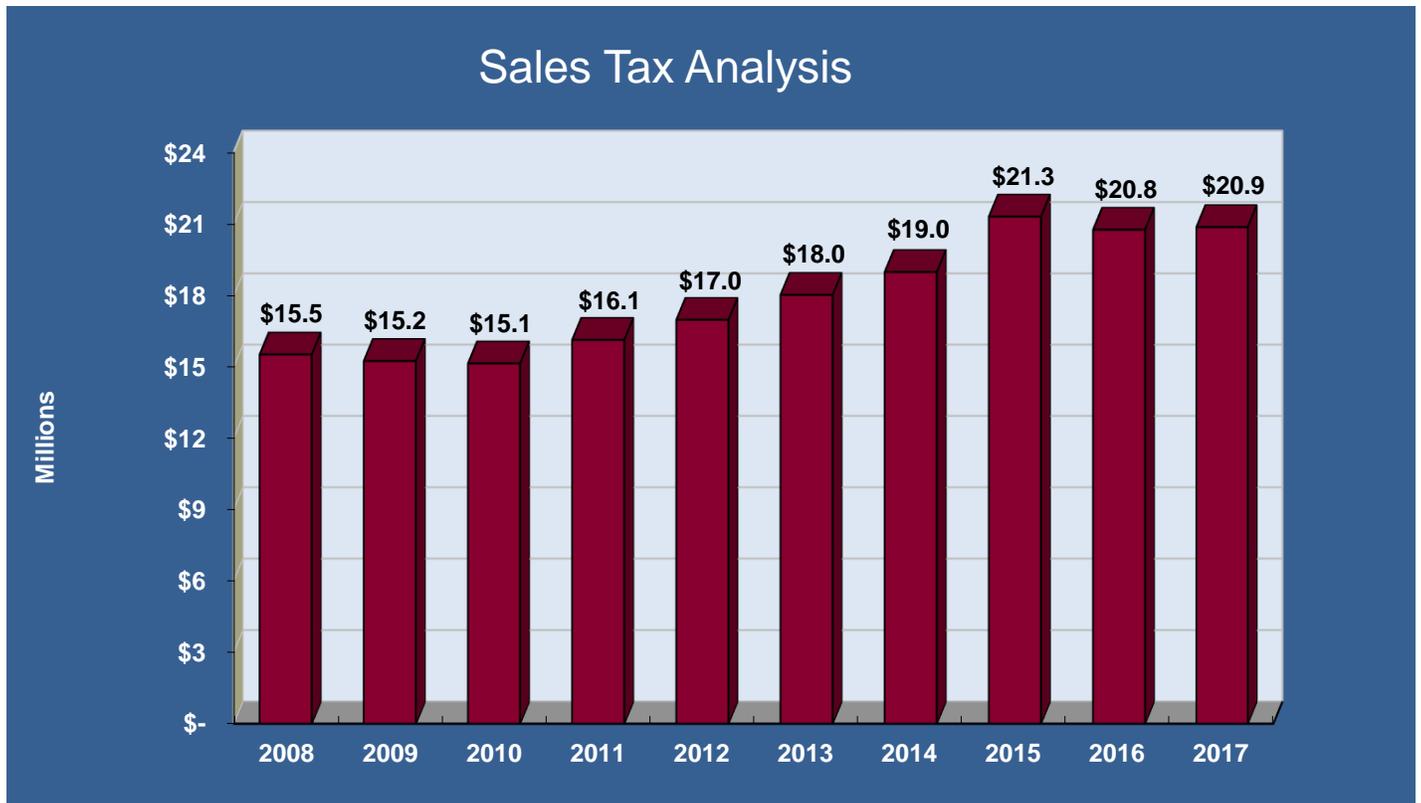
FY 2017

<i>Fiscal Year</i>	<i>Sales Tax Collected</i>	<i>Percentage of Change</i>
2008	\$ 15,510,913	3.87%
2009	15,238,812	-1.75%
2010	15,134,138	-0.69%
2011	16,125,862	6.55%
2012	16,967,401	5.22%
2013	18,017,575	6.19%
2014	18,981,471	5.35%
2015	(1) 21,311,743	12.28%
2016	(2) 20,759,228	-2.59%
2017	(3) 20,870,000	0.53%

(1) One time prior period audit adjustment of \$1,798,088.

(2) Forecasted at 06/30/16.

(3) Adopted Budget for 2017.

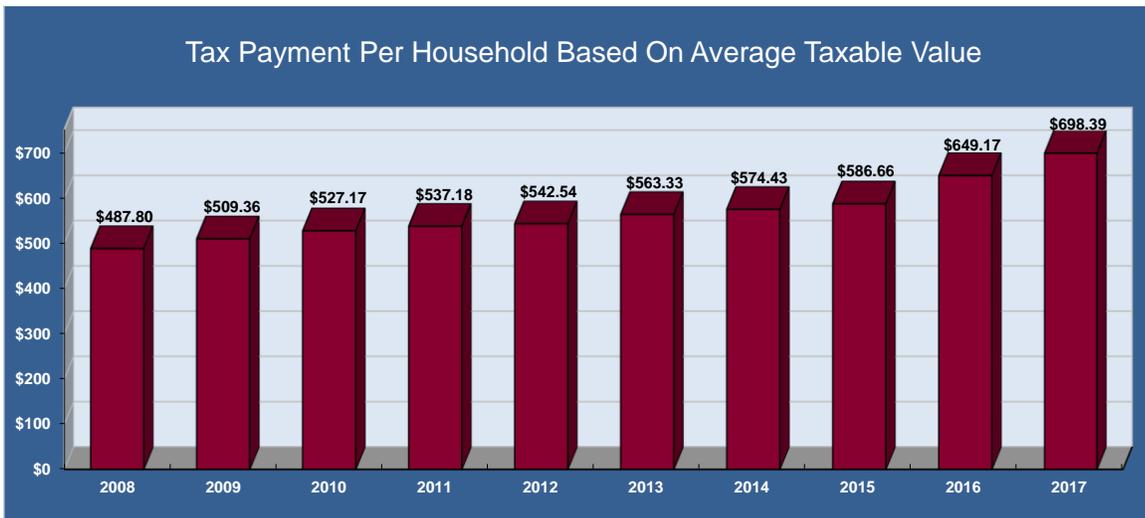
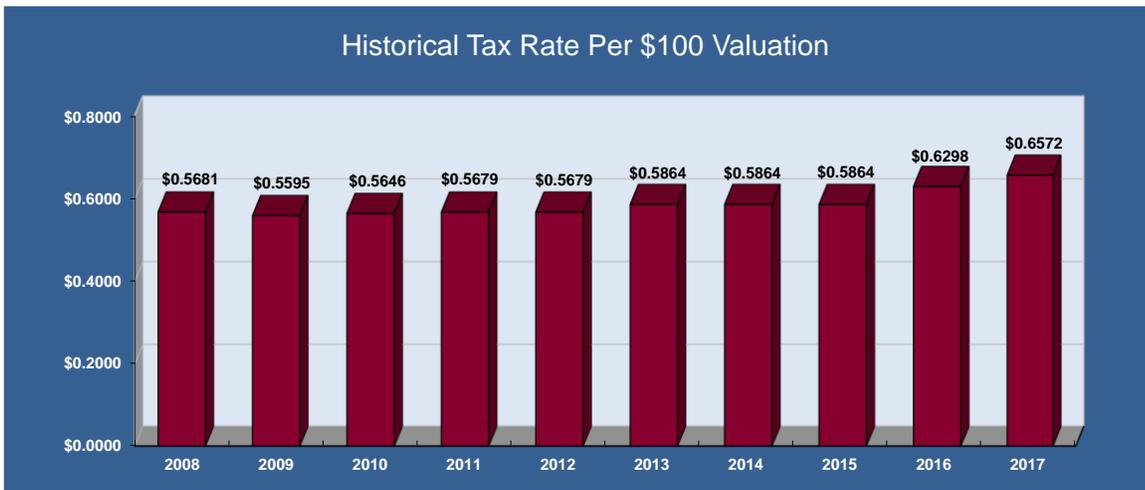


**HISTORICAL TAX RATE INFORMATION
LAST TEN FISCAL YEARS**

FY 2017

	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Tax Rates:										
Operations & Maintenance	\$ 0.3392	\$ 0.3322	\$ 0.3173	\$ 0.3300	\$ 0.3240	\$ 0.3300	\$ 0.3324	\$ 0.3300	\$ 0.3234	\$ 0.3142
Debt Service	0.2289	0.2273	0.2473	0.2379	0.2439	0.2564	0.2540	0.2564	0.3064	0.3430
Total Tax Rate	\$ 0.5681	\$ 0.5595	\$ 0.5646	\$ 0.5679	\$ 0.5679	\$ 0.5864	\$ 0.5864	\$ 0.5864	\$ 0.6298	\$ 0.6572
Financial Impact on Homeowners:										
Average Home Value	\$ 110,538	\$ 116,677	\$ 117,824	\$ 118,371	\$ 119,584	\$ 119,887	\$ 121,984	\$ 124,496	\$ 128,146	\$ 132,044
Homestead exemption	(24,673)	(25,639)	(24,453)	(23,781)	(24,049)	(23,821)	(24,026)	(24,452)	(25,071)	(25,777)
Average Taxable Value	\$ 85,865	\$ 91,038	\$ 93,371	\$ 94,590	\$ 95,535	\$ 96,066	\$ 97,958	\$ 100,044	\$ 103,075	\$ 106,267
Average Tax Payment	\$ 487.80	\$ 509.36	\$ 527.17	\$ 537.18	\$ 542.54	\$ 563.33	\$ 574.43	\$ 586.66	\$ 649.17	\$ 698.39

Source: Certified Tax Roll



**PROPERTY TAX RATES AND LEVIES ⁽¹⁾
LAST TEN FISCAL YEARS**

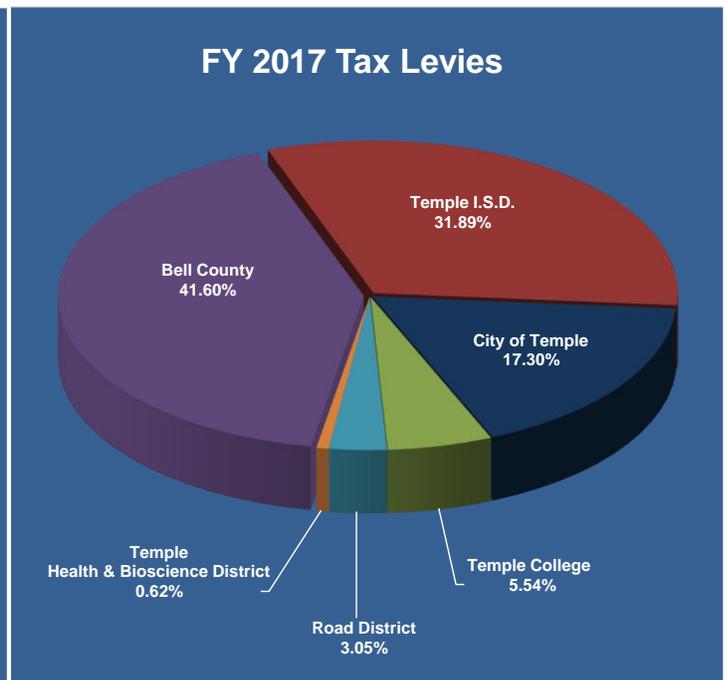
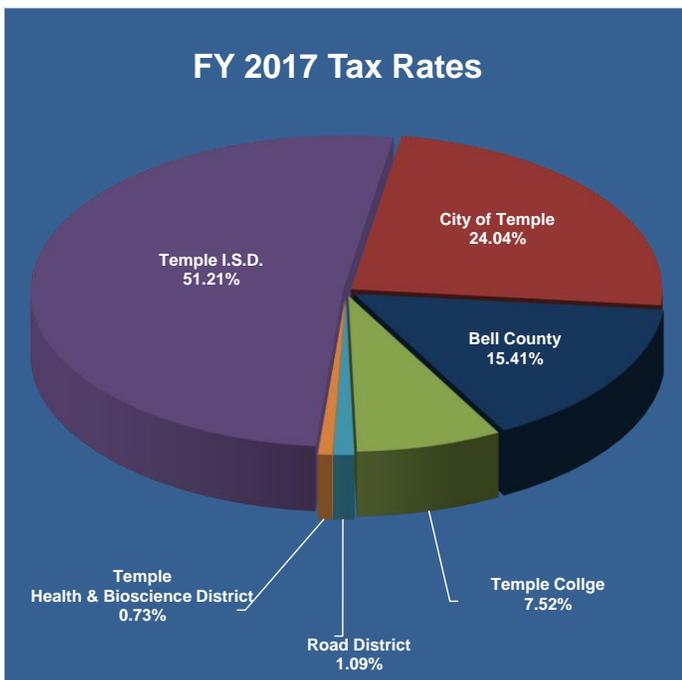
FY 2017

Fiscal Year	City of Temple	Bell County	Road District	Temple I.S.D.	Temple College	Temple Health & Bioscience District	Total
Tax Rates (per \$100 of assessed value)							
2008	0.5681	0.3795	0.0295	1.24005	0.2180	-	2.4352
2009	0.5595	0.3779	0.0295	1.23000	0.2100	-	2.4069
2010	0.5646	0.3759	0.0295	1.21000	0.2100	-	2.3900
2011	0.5679	0.3820	0.0299	1.21000	0.2100	0.02436	2.4242
2012	0.5679	0.4096	0.0299	1.28500	0.2054	0.02340	2.5212
2013	0.5864	0.4212	0.0299	1.28000	0.2036	0.02407	2.5452
2014	0.5864	0.4212	0.0299	1.36000	0.2036	0.02271	2.6238
2015	0.5864	0.4212	0.0299	1.36000	0.2065	0.02250	2.6265
2016	0.6298	0.4212	0.0299	1.36000	0.2100	0.22200	2.8729
2017	0.6572	0.4212	0.0299	1.40000	0.2057	0.02000	2.7340

Tax Levies ⁽²⁾							
2008	\$ 16,089,326	\$ 43,442,685	\$ 3,403,099	\$ 32,667,960	\$ 6,559,805	\$ -	\$ 102,162,875
2009	17,162,704	47,461,274	3,729,612	34,234,921	6,833,459	-	109,421,970
2010	17,957,542	48,733,563	3,846,225	33,907,398	7,066,721	-	111,511,449
2011	17,957,507	49,911,342	3,927,774	33,456,329	7,011,727	893,983	113,158,662
2012	18,585,931	54,855,129	4,055,241	36,740,488	7,112,852	888,299	122,237,940
2013	19,534,480	57,550,790	4,141,978	37,432,480	7,244,464	934,895	126,839,087
2014	20,793,147	60,341,451	4,342,332	41,622,079	7,645,910	932,719	135,677,638
2015	21,446,210	63,503,693	4,562,463	47,000,484	8,665,723	1,022,969	146,201,542
2016	23,742,734	66,660,706	4,843,686	51,715,160	9,475,973	1,127,960	157,566,219
2017	28,405,470	68,276,725	5,001,366	52,339,371	9,090,493	1,027,221	164,140,646

⁽¹⁾ Source: Tax Appraisal District of Bell County.

⁽²⁾ Based on certified roll, does not include the Reinvestment Zone No. 1 for the City of Temple.



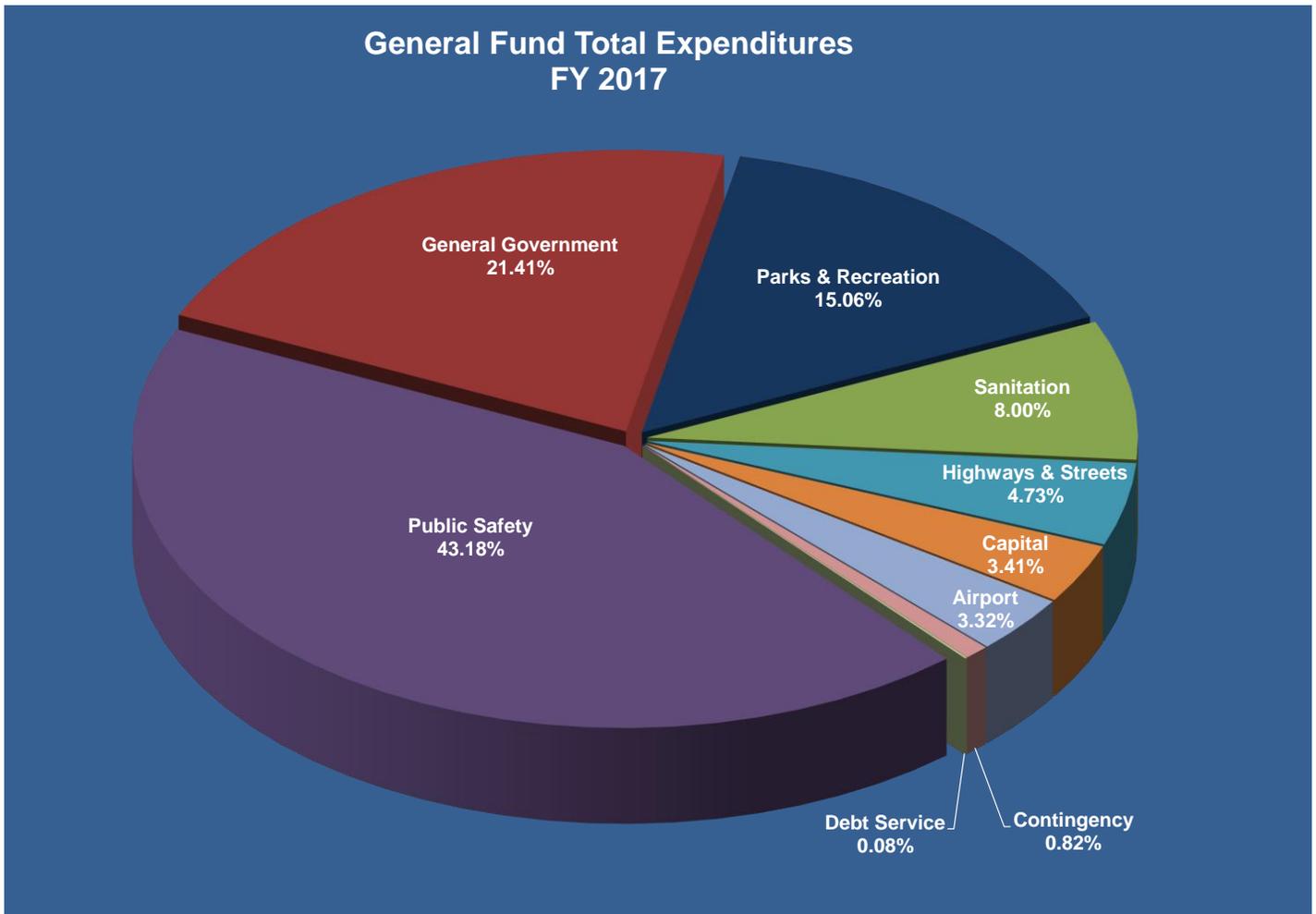
Fiscal Year	General Government	Public Safety	Highways & Streets	Sanitation	Parks & Recreation	Airport	Capital	Debt Services ⁽¹⁾	Contingency ⁽²⁾	Total	% of Increase/ (Decrease)
2008	\$ 10,705,437	\$ 22,277,590	\$ 3,382,334	\$ 5,050,711	\$ 8,131,152	\$ 3,019,800	\$ 1,608,432	\$ 111,597	\$ -	\$ 54,287,053	11.03%
2009	10,347,141	22,439,277	3,052,540	4,301,049	8,221,571	2,217,484	521,352	120,320	-	51,220,734	-5.65%
2010	10,124,534	23,006,533	2,765,288	4,675,231	8,044,593	2,411,945	1,385,941	163,936	-	52,578,001	2.65%
2011	10,416,675	23,016,084	2,903,311	4,595,781	8,200,774	2,980,300	1,427,467	44,681	-	53,585,073	1.92%
2012	11,066,989	24,797,815	3,693,203	4,865,108	8,483,046	3,102,648	673,783	52,163	-	56,734,755	5.88%
2013	11,960,176	24,609,447	2,743,985	5,172,168	8,670,363	2,890,161	1,113,733	52,163	-	57,212,196	0.84%
2014	13,724,658	26,766,223	2,907,033	5,272,103	9,495,267	3,184,039	1,103,308	54,419	-	62,507,050	9.25%
2015	14,434,624	28,965,226	2,786,042	5,152,263	9,133,007	2,404,677	1,115,043	55,170	-	64,046,052	2.46%
2016 ⁽³⁾	15,719,551	30,428,431	3,330,715	5,462,117	10,704,159	2,995,291	2,944,142	55,171	-	71,639,577	11.86%
2017 ⁽⁴⁾	14,814,891	29,874,607	3,269,139	5,532,441	10,420,124	2,297,232	2,359,218	55,171	565,257	69,188,080	-3.42%

⁽¹⁾ Includes principal, interest and fiscal charges, and capitalized lease expenditures, for debt not required to be accounted for in a separate fund and for which no property taxes were levied.

⁽²⁾ Contingency is budgeted in Special Services and moved during the fiscal year as appropriated by the Council - only applicable to current budget year.

⁽³⁾ Forecasted at 06/30/16.

⁽⁴⁾ Adopted Budget for 2017.



**RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE
LAST TEN FISCAL YEARS**

FY 2017

Fiscal Year	Estimated Population ⁽¹⁾	Assessed Value	Gross General Bonded Debt	Less Debt Sinking Fund	Net General Bonded Debt	Ratio of Net Bonded Debt to Assessed Value	Net Bonded Debt Per Capita
2008	62,790	\$ 2,854,755,588	\$ 72,559,112	\$ 1,744,532	\$ 70,814,580	2.4806	1,128
2009	63,524	3,100,594,231	68,492,030	1,538,432	66,953,598	2.1594	1,054
2010	⁽²⁾ 66,102	3,221,022,514	77,768,548	1,758,817	76,009,731	2.3598	1,150
2011	⁽³⁾ 67,036	3,201,978,908	87,696,478	1,364,049	86,332,429	2.6962	1,288
2012	68,315	3,311,259,863	130,495,915	2,960,522	127,535,393	3.8516	1,867
2013	70,274	3,382,401,984	143,992,235	7,356,612	136,635,623	4.0396	1,944
2014	71,761	3,589,339,096	137,752,013	1,349,568	136,402,445	3.8002	1,901
2015	73,408	3,699,245,668	180,845,819	959,697	179,886,122	4.8628	2,450
2016	⁽⁴⁾ 75,293	3,840,746,157	159,640,000	581,842	159,058,158	4.1413	2,113
2017	^{(4) (5)} 76,944	3,970,340,738	144,925,000	107,014	144,817,986	3.6475	1,882

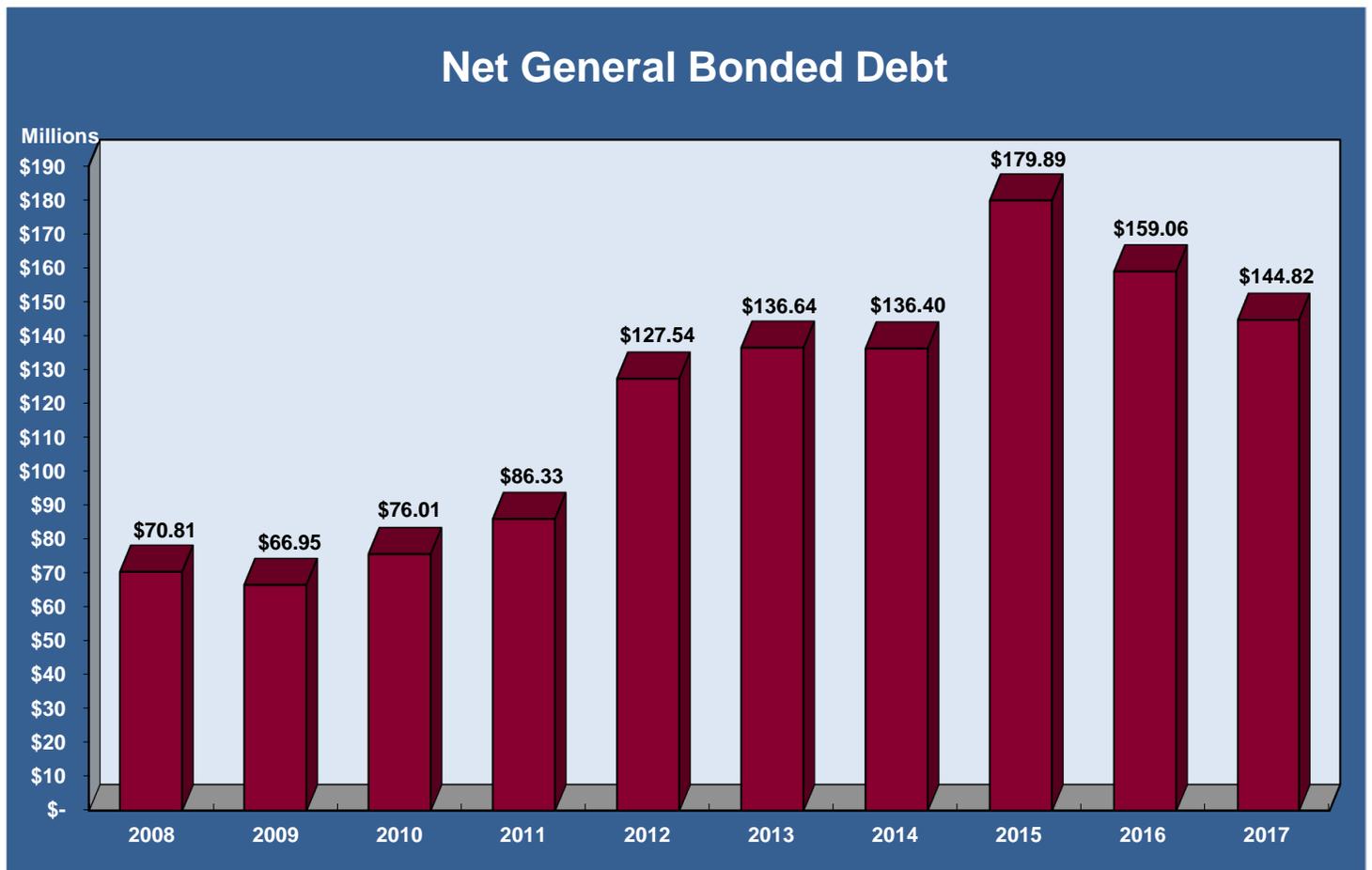
⁽¹⁾ 2008 and 2009 is based on new residential water customers multiplied by 2000 Census data of average household size of 2.44.

⁽²⁾ 2010 population is based on actual Census data.

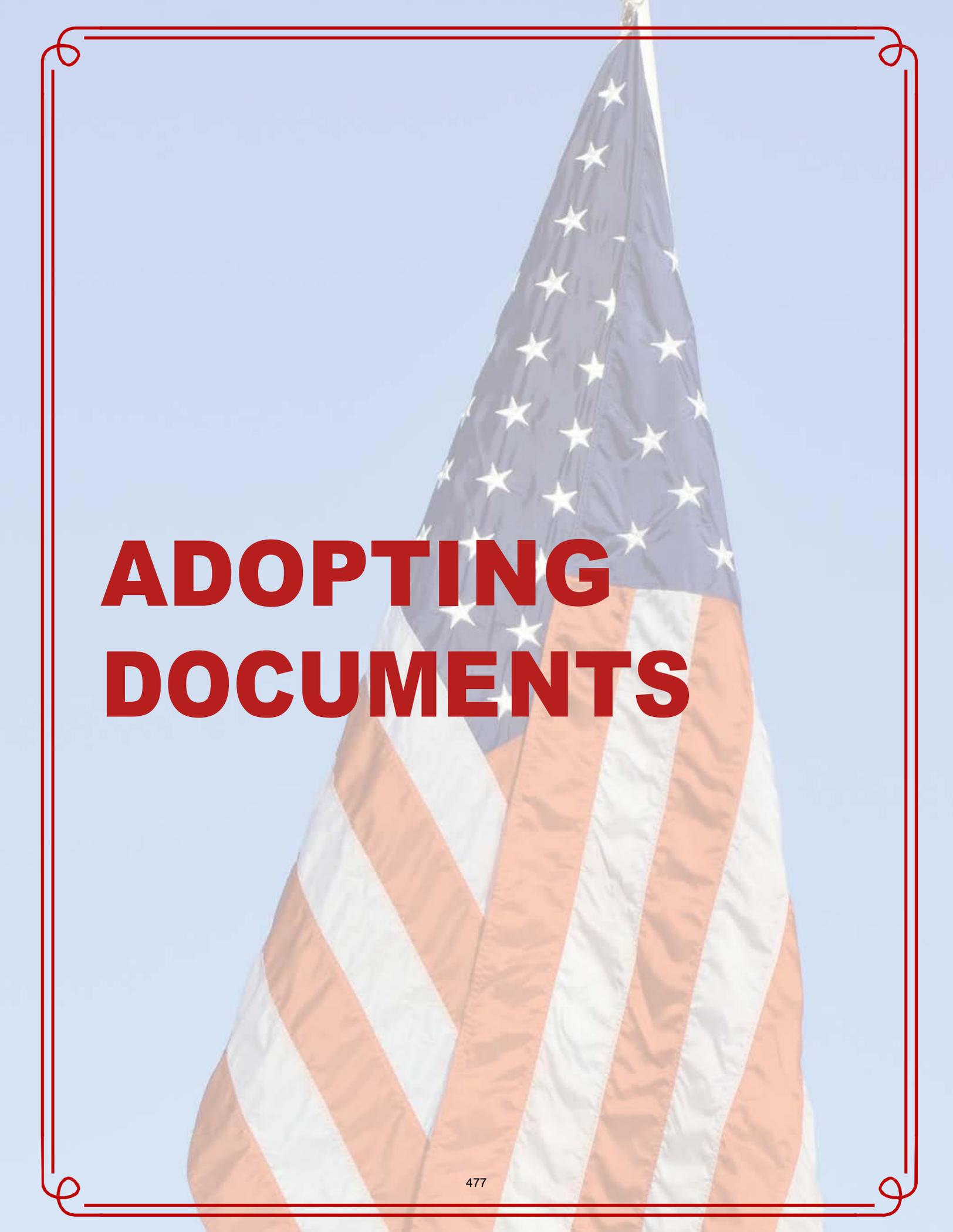
⁽³⁾ 2011 thru 2016 population is based on new residential water customers multiplied by 2010 Census data of average household size of 2.47.

⁽⁴⁾ For 2015 and 2016, Gross General Bonded Debt and Less Debt Sinking Fund are budgeted numbers.

⁽⁵⁾ 2017 population is estimated based on average growth for the past 5 years (2012 thru 2016) of new residential water customers multiplied by 2010 Census data of average household size of 2.47.





A large American flag is the background of the page, waving against a clear blue sky. The flag's stars and stripes are clearly visible. The entire page is framed by a decorative red border with rounded corners.

ADOPTING DOCUMENTS

RESOLUTION NO. 2016-8259-R

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, ADOPTING THE CITY BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2016, AND ENDING SEPTEMBER 30, 2017, INCLUDING THE OPERATING BUDGET FOR 2016-2017, CAPITAL IMPROVEMENT PLAN, FISCAL & BUDGETARY POLICY, INVESTMENT POLICY AND GENERAL GOVERNMENT PAY PLAN; RATIFYING THE PROPERTY TAX INCREASE REFLECTED IN THE BUDGET; AND PROVIDING AN OPEN MEETINGS CLAUSE.

Whereas, after notice and a public hearing has been held as required by law and after considering the comments of the public at such public hearing, the City Council desires to adopt the budget for the fiscal year 2016-2017, Capital Improvement Plan, Fiscal & Budgetary Policy, Investment Policy and General Government Pay Plan, and ratify the property tax increase reflected in the budget.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, THAT:

Part 1: The first public hearing was held on August 4, 2016, at 5:00 p.m., and after the conclusion of the public hearing held at 8:30 a.m. on the 26th day of August, 2016, the budget for the City of Temple for the fiscal year beginning October 1, 2016, and closing September 30, 2017, together with the changes and amendments adopted by the City Council, on file in the Office of the City Secretary, is hereby adopted and approved.

Part 2: The City Council ratifies the property tax increase reflected in the budget - this budget will raise more total property taxes than last year's budget by \$1,780,804 (7.50%) and of that amount, \$706,611 is tax revenue to be raised from new property added to the tax roll this year.

Part 3: This property tax rate will raise more total property taxes than last year's tax rate.

Part 4: The City Council adopts the City budget for fiscal year 2016-2017, the Capital Improvement Plan, the Fiscal & Budgetary Policy, the Investment Policy, and the General Government Pay Plan, all on file in the Office of the City Secretary.

Part 5: It is hereby officially found and determined that the meeting at which this Resolution was passed was open to the public as required and that public notice of the time, place, and purpose of said meeting was given as required by the Open Meetings Act.

PASSED AND APPROVED on this the 26th day of August, 2016.

THE CITY OF TEMPLE, TEXAS



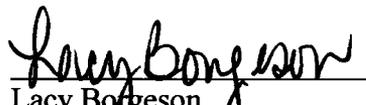
DANIEL A. DUNN, Mayor

APPROVED AS TO FORM:



Kayla Landeros
City Attorney

ATTEST:



Lacy Boggeson
City Secretary

ORDINANCE NO. 2016-4798

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, APPROVING THE TAX ROLL AND AUTHORIZING CALCULATION OF THE AMOUNT OF TAX THAT CAN BE DETERMINED FOR ALL REAL AND PERSONAL PROPERTY IN THE CITY FOR THE TAX YEAR 2016 (FISCAL YEAR 2017); AUTHORIZING THE MAYOR TO EXECUTE ALL DOCUMENTS AS MAY BE REQUIRED BY THE TAX APPRAISAL DISTRICT OF BELL COUNTY; PROVIDING AN EFFECTIVE DATE; PROVIDING A SEVERABILITY CLAUSE; DECLARING FINDINGS OF FACT; AND PROVIDING AN OPEN MEETINGS CLAUSE.

Whereas, the Chief Appraiser has determined the total appraised value, the total assessed value, and the total taxable value of property taxable within the City of Temple, Texas, in order to submit the Tax Appraisal Roll to the City Council as required by Article 26.04 of the Property Tax Code;

Whereas, the Chief Appraiser has presented evidence that, in order to verify all calculations of the Tax Appraisal District of Bell County and to fully comply with the legal requirements of the City Charter and State law, that August 26, 2016, is the date that is as soon as practicable after August 1, 2016, to present the Tax Appraisal Roll to the City Council, and the City Council after a public hearing has determined this to be true; and

Whereas, the City Council desires to approve the Tax Roll for tax year 2016 (fiscal year 2017) and to authorize calculation of the amount of tax that can be determined as a prerequisite to adopting the tax rate for the tax year 2016 (fiscal year 2017) as submitted by the Tax Appraisal District of Bell County.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS:

Part 1: The City Council approves the Tax Appraisal Roll, as previously submitted by the Tax Appraisal District of Bell County, showing the total taxable assessed value of all real and personal property within the limits of the City of Temple, Texas, at **\$4,406,507,441**, more particularly shown on the attached Exhibit 'A,' which is made a part of this Ordinance for all purposes as if written word for word herein, and authorizing assessment at 100% of market value.

Part 2: The City Council authorizes the Mayor of the City of Temple, Texas, to execute all documents as may be required to calculate the amount of tax that can be determined as a prelude to adopting the tax rate for the tax year 2016 (fiscal year 2017) for the City of Temple, Texas, as may be required by the Tax Appraisal District of Bell County.

Part 3: The declarations, determinations, and findings declared, made and found in the preamble of this Ordinance are hereby adopted, restated and made a part of the operative provisions hereof.

Part 4: This ordinance shall take effect immediately from and after its passage in accordance with the provisions of the Charter of the City of Temple, Texas.

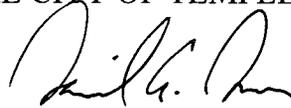
Part 5: If any provision of this Ordinance or the application of any provision to any person or circumstance is held invalid, the invalidity shall not affect other provisions or applications of the Ordinance which can be given effect without the invalid provision or application, and to this end the provisions of this Ordinance are declared to be severable.

Part 6: It is hereby officially found and determined that the meeting at which this Ordinance was passed was open to the public as required and that public notice of the time, place, and purpose of said meeting was given as required by the Open Meetings Act.

PASSED AND APPROVED on First Reading and Public Hearing on the 12th day of August, 2016.

PASSED AND APPROVED on Second Reading on the 26th day of August, 2016.

THE CITY OF TEMPLE, TEXAS



DANIEL A. DUNN, Mayor

ATTEST:



Lacy Borgeson
City Secretary

APPROVED AS TO FORM:



Kayla Landeros
City Attorney

ORDINANCE NO. 2016-4806

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, LEVYING TAXES AND SETTING A TAX RATE FOR THE CITY OF TEMPLE FOR THE TAX YEAR 2016 (FISCAL YEAR 2017), AND MAKING THE APPROPRIATIONS FOR THE REGULAR OPERATION OF THE CITY; DECLARING FINDINGS OF FACT; PROVIDING AN EFFECTIVE DATE; PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING AN OPEN MEETINGS CLAUSE.

Whereas, the City Council held a public hearing on the proposed fiscal year 2016-2017 budget on August 4, 2016, and at that meeting they discussed the tax rate and took a vote to set the meeting for adoption of the proposed tax rate of \$0.6572 per \$100 valuation for August 26, 2016;

Whereas, the City Council also took a vote at the August 4, 2016, City Council meeting to set the public hearing dates on the proposed tax rate of \$0.6572 per \$100 valuation for August 12, 2016, special meeting and August 18, 2016, regular meeting;

Whereas, the City Council held two public hearings on the proposed tax rate for tax year 2016 as scheduled;

Whereas, at each public hearing the City Council announced the 26th day of August, 2016, at 8:30 a.m. as the date and time for a vote on the proposed tax rate;

Whereas, the City Council set and announced the 26th day of August, 2016, at 8:30 a.m. as the date and time for a public hearing on the proposed budget for the fiscal year beginning October 1, 2016, and ending September 30, 2017, and in accordance with the City Charter requirements, notice was published in the Temple Daily Telegram that the hearing on the proposed budget would be held on the 26th day of August, 2016, at 8:30 a.m.;

Whereas, the City Council considered and adopted the City Budget for the fiscal year beginning October 1, 2016, and ending September 30, 2017; and

Whereas, the City Council approved the tax appraisal roll and authorized the collection of the total amount of tax that can be determined for the tax year 2016 (fiscal year 2017) and desires to establish the tax rate on \$100 valuation of all property; real, personal, and mixed, subject to taxation for that tax year that would result in a tax rate of \$0.6572 per \$100 of assessed property valuation.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, THAT:

Part 1: The following tax rate on \$100 valuation for the City of Temple, Texas, be and is hereby levied and adopted for the tax year 2016-2017 as follows:

For the purpose of maintenance and operation;	\$ 0.3142
For the payment of principal and interest on bonds, warrants and certificates of obligation and other debt of this City;	<u>\$ 0.3430</u>
TOTAL TAX RATE	<u>\$0.6572</u> per each \$100 of assessed property valuation
Total Estimated Tax Levy (100%)	<u>\$25,523,538</u>
<u>Total Estimated Tax Levy –</u> <u>(Tax Increment District for City of Temple)</u>	<u>\$2,867,079</u>

The above tax rate is hereby levied and adopted on the assessed valuation of all property, real, personal and mixed, subject to taxation by the City of Temple for the tax year 2016, for the City's departmental purposes for interest and sinking fund accounts in accordance with the budget adopted by the City Council on the 26th day of August, 2016, to-wit: and all such ad valorem taxes shall become due on the 31st day of January, 2017, and shall, unless paid, become delinquent on the 1st day of February, 2017.

Part 2: The Director of Finance is hereby authorized to assess and collect the taxes of the City of Temple employing the above tax rate.

Part 3: The *Residential Homestead Exemption* for property owners shall remain at \$5,000 or 20% of the assessed value whichever is greater. The *Over 65 Residential Homestead Exemption* shall remain at \$10,000. The *Disabled Individual Property Owners Exemption* shall be \$10,000 (as authorized by an ordinance passed by the City Council on July 3, 2003, and in accordance with Texas Tax Code Section 11.13).

Part 4: The ad valorem tax freeze on the residence homestead of a person who is disabled or sixty-five (65) years of age or older shall also be effective (as authorized in an election held in the City of Temple on May 7, 2005). The amount of tax year 2005 City taxes will set the qualifying homeowners tax ceiling amount. Future City taxes on that homestead cannot exceed the tax year 2005 tax amount (but may be less). The tax limitation, however, may be adjusted higher for an increase in improvements to the homestead, other than repairs and those improvements made to comply with governmental regulations.

Part 5: All monies on hand on the 1st day of October, 2016, belonging to the City of Temple, Texas, and other than monies belonging to the credit of its Water and Sewer Departments, and all monies received by the City during the fiscal year 2017, other than monies received from operation of its Water and Sewer Department, be and are hereby appropriated for the several purposes other than its water and sewer systems and in the respective amounts set forth in the budget adopted by the City Council on the 26th day of August, 2016.

Part 6: Any funds needed for carrying out the budget shall be financed by deficiency warrants, and authority is hereby given to the City Manager and the Mayor to issue deficiency warrants, if necessary, to defray the current expenses for the City during the ensuing fiscal year in such amounts and at such times as shall be necessary in the judgment of the City Council.

Part 7: The declarations, determinations, and findings declared, made and found in the preamble of this Ordinance are hereby adopted, restated and made a part of the operative provisions hereof.

Part 8: This Ordinance shall take effect immediately from and after its passage in accordance with the provisions of the Charter of the City of Temple, Texas.

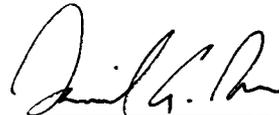
Part 9: If any provision of this Ordinance or the application of any provision to any person or circumstance is held invalid, the invalidity shall not effect other provisions or applications of the Ordinance which can be given effect without the invalid provision or application, and to this end the provisions of this Ordinance are declared to be severable.

Part 10: It is hereby officially found and determined that the meeting at which this Ordinance was passed was open to the public as required and that public notice of the time, place, and purpose of said meeting was given as required by the Open Meetings Act.

PASSED AND APPROVED on First Reading on the 12th day of August, 2016.

PASSED AND APPROVED on Second Reading and Public Hearing on the 26th day of August, 2016.

THE CITY OF TEMPLE, TEXAS



DANIEL A. DUNN, Mayor

ATTEST:





Lacy Borgeson
City Secretary

APPROVED AS TO FORM:



Kayla Landeros
City Attorney





GLOSSARY & ACRONYMS

AED - Automated External Defibrillator– device used to stop fibrillation of the heart by using electric current

Account – A code made up of numbers used to classify how specific dollar amounts come into the City or how they are being spent.

Accrual Accounting – A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

AV Tax - Ad Valorem Tax– A tax levied on the assessed value of real property (also known as “property taxes”).

AL – Acceptable level

Amortization – the process of paying money that is owed for something by making regular payments over a long period of time.

AP – Accounts payable

Appropriation – A specific amount of money authorized by City Council to make expenditures and incur obligations for specific purposes, frequently used interchangeably with “expenditures”.

AR – Accounts receivable

ARB – Appraisal review board

Assessed Valuation – A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the Bell County Appraisal District.

Assessment Ratio – The ratio at which the tax rate is applied to the tax base. The assessment ratio is currently set at 100% by State law.

Audit – A comprehensive examination as to the manner in which the government’s resources were actually utilized, concluding in a written report. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body’s appropriations. A performance

audit consists of a review of how well the government met its stated goals.

AVG – Average

Balance Sheet – A financial statement that discloses the assets, liabilities, reserves and balances of a specific governmental fund as of a specific date.

Balanced Budget – A budget in which estimated revenues equal estimated expenditures.

BISD – Belton Independent School District

Bond – A written promise to pay a specific sum of money, called the face value or principal amount, at a specific date or dates in the future, called the maturity date, together with periodic interest at a specified rate.

Bonded Debt – The portion of indebtedness represented by outstanding bonds.

BRA – Brazos River Authority

Budget – A plan of financial operation specifying expenditures to be incurred for a given period to accomplish specific goals, and the proposed means of financing them.

Budget Calendar – The schedule of key dates or milestones that the City departments follow in preparation, adoption, and administration of the budget.

Budget Document – The official plan showing how the City finances all of its services.

Budget Message – The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the previous fiscal year, and recommendations of the City manager. This section is also referred to as the City Manager’s transmittal letter.

Budget Year – From October 1st through September 30th, which is the same as the fiscal year.

Budgetary Control – The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

CA – Current assets

CAFR – Comprehensive Annual Financial Report

Capital Equipment – Equipment with a value in excess of \$5,000 and an expected life of more than two years.

Capital Equipment Budget – The portion of the annual budget that appropriates money for the purchase of capital equipment. This is different from expenditures for salaries, utilities and office supplies. Examples include vehicles, furniture, machinery, building improvements, microcomputers, and special tools. The definition of capital varies according to the policy established by each jurisdiction. For the City of Temple, capital is defined as items with a value of at least \$5,000 and a useful life of more than two years.

Capital Improvement Program – A plan for capital expenditures to provide long-lasting physical improvements to be incurred over a fixed period of several future years. This is the way major streets, bridges, municipal buildings, fire stations and central service facilities are repaired and built.

In addition, debt financing distributes the burden of the cost of items with long life spans over more generations of users.

Capital Improvement Program Budget – The Capital Improvement Plan Budget is a separate budget from the operating budget. Items in the CIP are usually capital assets and construction projects designed to improve the value of the government assets.

Capital Outlay – Expenditures which result in the acquisition of or addition to fixed assets.

Capital Projects Fund - A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities or equipment.

Cash Accounting – A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

Cash Management – The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

CDBG – Community Development Block Grant – Federal HUD entitlement funds to meet a variety of needs of low income citizens including housing, infrastructure, equipment, facilities and public services

CEG – Community Enhancement Grants

Certificate of Obligation (CO) – Legal debt instruments used to finance capital improvement projects. Certificates of obligation are backed by the full faith and credit of the government entity and are fully payable from a property tax levy. Certificates of obligation differ from general obligation debt in that they are approved by the City Council and are not voter approved.

Certified Tax Roll – A list of all-taxable properties, values and exemptions in the City. This roll is established by the Bell County Appraisal District.

Character – The method of classifying expenditures. The three major characters used by the City are: personnel services – 1100 & 1200, operations – 2100 thru 2600 & 8000, and capital outlays – 6000.

CL – Current liability

Contingency – The appropriation of reserve funds for future allocation in the event specific budget allotments have expired and additional funds are needed.

CPA – Certified Public Accountant

CTCOG – Central Texas Council of Governments

Current Taxes – Taxes that are levied and due within the ensuing fiscal year.

CUSIP – A number used to identify investments or securities.

DARE – Drug Abuse Resistance Education

Debt Service – The payment of principal and interest on borrowed funds.

Debt Service Funds – Used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Delinquent Taxes – Taxes remaining unpaid after January 31st.

Department – An administrative division of the City having management responsibility for an operation or a group of related operations within a functional area.

Depreciation – The decrease in value of physical assets due to use and the passage of time.

DHS – Department of Human Services – Provides a variety of human service needs to low income clients.

DPS – Department of Public Safety

EMS – Emergency Medical Services

Encumbrance – A commitment of funds against an appropriation. It may be in the form of a purchase order or a contract.

Enterprise Fund – A fund used to account for operations financed and operated in a manner similar to private business enterprises in that they are self-supported by user fees. These funds use full accrual accounting.

Estimated Revenue – The amount of revenue expected to be collected during the year.

Expendable Trust Fund – These funds are used to account for assets held by the City in a trustee capacity or as an agent for individual, private organizations, other governments, and/or other funds. They are accounted for in essentially the same manner as governmental funds.

Expenditure – The incurring of liability, the payment of cash, or the transfer of property for the purpose of acquiring an asset or service or settling a loss.

Expense – A charge incurred in an accounting period, whether actually paid in that accounting period or not.

Fiscal Year – October 1st through September 30th of each year.

Fixed Assets – Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FMS – Foreign Military Sales

Franchise Fee – A fee paid by public service businesses for use of City streets, alleys and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, natural gas, taxicabs, ambulances and cable television.

Full Faith and Credit – A pledge of the general taxing power of the City to repay debt obligations. This term is typically used in reference to general obligation bonds.

FTE - Full-Time Equivalent – A quantifiable unit of measure utilized to convert hours worked by part-time, seasonal or temporary employees into hours worked by full-time employees. Full-time employees work 2080 hours annually. A part-time employee working 1040 hours annually represents a .5 FTE.

Fund – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related

liabilities and residual equities or balances, and changes therein. Funds are usually established to account for activities of a certain type.

Fund Balance – The excess of assets over liabilities for governmental funds.

FY – Fiscal year

GAAP – Generally Accepted Accounting Principles.

General Fund – The general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

General Ledger – A file that contains a listing of the various accounts necessary to show the financial position and results of City operations.

General Obligation Bonds – Bonds that finance a variety of public projects such as streets, buildings, and capital improvements. The repayment of these bonds is usually made from the General Fund. They are backed by the full faith and credit of the City. Voter approved

General Obligation Debt (GO) – The supported bonded debt, which is backed by the full faith and credit of the City.

GFOA – Government Finance Officers Association

GIS – Geographic Information Systems

Goal – A long-term, attainable target for an organization—its vision of the future.

Governmental Fund – It refers to the General Fund, all Special Revenue Funds and the Debt Service Fund.

Grant – Contributions or gifts of cash or other assets from another government to be used for a specific purpose, activity or facility.

GREAT – Gang Resistance Education and Training

GTOT – Government Treasurer’s Organization of Texas

HELP Center - (Health, Education, Leadership, Progress) – Provides emergency help for utility bills, rent deposits, and food. It also screens clients through a computer network.

HOME-HUD Housing Program – A federal program to meet the housing needs of low income households through rehabilitation for homeowners

and rental units, new housing construction, and also through rental assistance.

HR – Human Resources

H.T.E. – Brand name of the new software system purchased in FY 2003-2004; implementation is in progress

HUD - (Dept. of Housing and Urban Development) - Federal agency that provides block grant funds to meet the needs of low income citizens.

I&S Fund – Interest and Sinking Fund. Also referred to as Debt Service Fund.

Income – Funds available for expenditures during a fiscal year.

Infrastructure – Substructure or underlying foundation of the City (e.g. streets, utility lines, water and wastewater facilities, etc.)

Interfund Transfers – Amount transferred from one fund to another.

Intergovernmental Revenue – Revenues received from another governmental entity, such as county, state or federal governments.

Internal Service Fund – Fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost reimbursement basis.

Inventory – A detailed listing of property currently held by the City.

ISO – Insurers Services Office

ITS – Information Technology Services

Leachate – A liquid that builds in the landfill. A leachate collection system removes the liquid from the landfill and disposes through the sewer system.

Levy – To impose taxes, special assessments, or service charges for the support of City activities.

Limited Tax Note Funding (LTN) – LTNs are typically a direct obligation issued on a pledge of the general taxing power for the payment of the

debt, and has a seven year maximum maturity. LTNs do not require a voter election as a prerequisite to issuance.

Line-Item Budget – A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately along with the dollar amount budgeted for each specified category.

Long-Term Debt – Any unmatured debt that is not a fund liability with a maturity of more than one year.

M&O – Maintenance and operations

MCC – Motor control center

MGD – Million gallons per day

Modified Accrual Accounting – A basis of accounting in which revenues are recorded when collectable within the current period or soon enough thereafter to be used to pay liabilities of the current period, and, expenditures are recognized when the related liability is incurred.

Non-operating Expenditures – The costs of government services which are not directly attributable to a specific City program or operation. An example includes debt service obligations.

Non-operating Revenues – The incomes received by the government that are not directly attributable to providing a service. An example would be interest on investments.

O&M – Operations and maintenance

O/U – Over/under

Objectives – A specific, measurable and observable result of an organization's activity that advances the organization toward a goal.

OCU – Organized Crime Unit

OE – Operating expense

OPEB – Other post-retirement benefits

Operating Budget – A financial plan that presents proposed expenditures for the fiscal year and estimates of revenue to finance them.

Operating Transfers – Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

OR – Operating revenue

Performance Budget – A budget that focuses upon activities rather than line items. Workload

and unit cost data are involved to gauge the efficiency of services. Typical data that is analyzed includes miles of streets paved per year, cost of paved streets per mile, tons of garbage collected per employee hour, and cost per employee hour of garbage collection.

Policy – A plan, course of action or guiding principle, designed to set parameters for decisions and actions.

Program Budget – A budget that focuses upon the goals and objectives of the City rather than how it is organized and how it spends its money.

Property Tax – Taxes that are levied on both real and personal property according to the Property's valuation and tax rate.

Proprietary Fund – Used for business-like activities, usually operates on an accrual basis.

SA – Public service agency

PVC - Poly vinyl chloride – type of material used to make pipe.

Reconciliation – A detailed analysis of changes in actual revenue or expenditure balances within a fund.

Requisition – A written request from a department to the purchasing office for specific goods or services. This action precedes the authorization of a purchase order.

Reserve – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Retained Earnings – The accumulated earnings of an Enterprise or Internal Service Fund which

have been retained in the fund and which are not reserved for any specific purpose.

Revenue – All money received by a government other than expense refunds, capital contributions, and residual equity transfers.

Revenue Bond – Bonds whose principal and interest are payable exclusively from user fees.

RFP – Request for proposal

Risk Management – An organized effort to protect the City's assets against loss, utilizing the most economical methods.

SCBA – Self-contained breathing apparatus

SEC – Securities Exchange Commission

Source of Revenue – Revenues are classified according to their source or where they originate.

Special Revenue Funds – Funds used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specific purposes.

Tax Base – The total value of all real and personal property in the City as of January 1st of each year, as certified by the Appraisal Review Board.

Tax Levy – The total amount of taxes imposed by the City on taxable property, as determined by the Bell County Tax Appraisal District.

Tax Rate – The tax rate is set by Council and is made up of two components; debt service and operations rates.

TBD – To be determined

TCEQ – Texas Commission on Environmental Quality (replaced Texas Natural Resource Conservation Commission - TNRCC) – State regulatory agency for environmental quality control.

TEA – Texas Education Agency

TEDC – Temple Economic Development Corporation

TISD – Temple Independent School District

TML – Texas Municipal League

TPDES – Texas Pollution Discharge Elimination System

TSCPA – Texas Society of Certified Public Accountant

TSS – Total suspended solid

Unencumbered Fund Balance – For budget purposes, the unencumbered fund balance is the amount of undesignated fund balance of a fund, which is available for allocation.

Utility Revenue Bonds (UR Bonds) – Utility bonds constitute special obligations of the City solely secured by a lien on a pledge of the net revenues of the water and sewer system.

VOE – Vocational Occupation Education - Students from accredited schools working part time to learn new job skills.

Voucher – A document showing that a transaction has occurred.

W&S – Water and sewer

Working Capital – The amount of an entity's current assets minus the amount of its current liabilities.



City of Temple

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