Adopted Annual Operating & Capital Budget

For the Fiscal Year Ending 2015

City of Temple

City of Temple

ANNUAL BUDGET

For Fiscal Year

October 1, 2014 to September 30, 2015

This budget will raise more revenue from property taxes than last year's budget by an amount of $653,063, which is a 3.14% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $591,871.

The record vote of each member of the governing body by name voting on the adoption of the FY 2014-2015 Budget was as follows:

City Council	FOR	AGAINST
Tim Davis, Councilmember – District 1	√	
Judy Morales, Councilmember – District 2	√	
Perry Cloud, Councilmember – District 3	√	
Russell Schneider, Mayor Pro-Tem – District 4	*Not Present*	*Not Present*

The municipal property tax rates for the preceding fiscal year, and each property tax rate that has been adopted or calculated for the current fiscal year, include:

Fiscal Year	2014-2015	2013-2014
Tax Year	2014	2013
Adopted Operating Rate	$ 0.330000	$ 0.332400
Adopted Debt Rate	$ 0.256400	$ 0.254000
Total Adopted Rate	$ 0.586400	$ 0.586400
Effective Tax Rate	$ 0.574200	$ 0.560300
Effective Operating Rate (M&O)	$ 0.506700	$ 0.483100
Maximum Operating Rate (M&O)	$ 0.547200	$ 0.521700
Debt Rate (I&S)	$ 0.256400	$ 0.254000
Rollback Rate	$ 0.830600	$ 0.775700

The total amount of outstanding municipal debt obligations (principal & interest) is as follows:

Type of Debt	Total Outstanding Debt	Current Year Debt
Property Tax Supported	$ 106,960,000	$ 8,975,187
Self-Supporting	$ 9,060,000	$ 892,397
Total Debt	$ 116,020,000	$ 9,867,584

Due to the passage of S.B. No. 656, Section 102.007 of the Texas Local Government Code was amended to require that the following information be included as the cover page for a budget document.

City of Temple

ANNUAL BUDGET

For Fiscal Year
October 1, 2014 to September 30, 2015

MAYOR
DANIEL A. DUNN

MAYOR PRO-TEMPORE
RUSSELL T. SCHNEIDER

COUNCILMEMBER
JUDY MORALES

COUNCILMEMBER
TIMOTHY DAVIS

COUNCILMEMBER
PERRY T. CLOUD

D. A. BLACKBURN, *CITY MANAGER*

TRACI L. BARNARD, C.P.A., *DIRECTOR OF FINANCE*

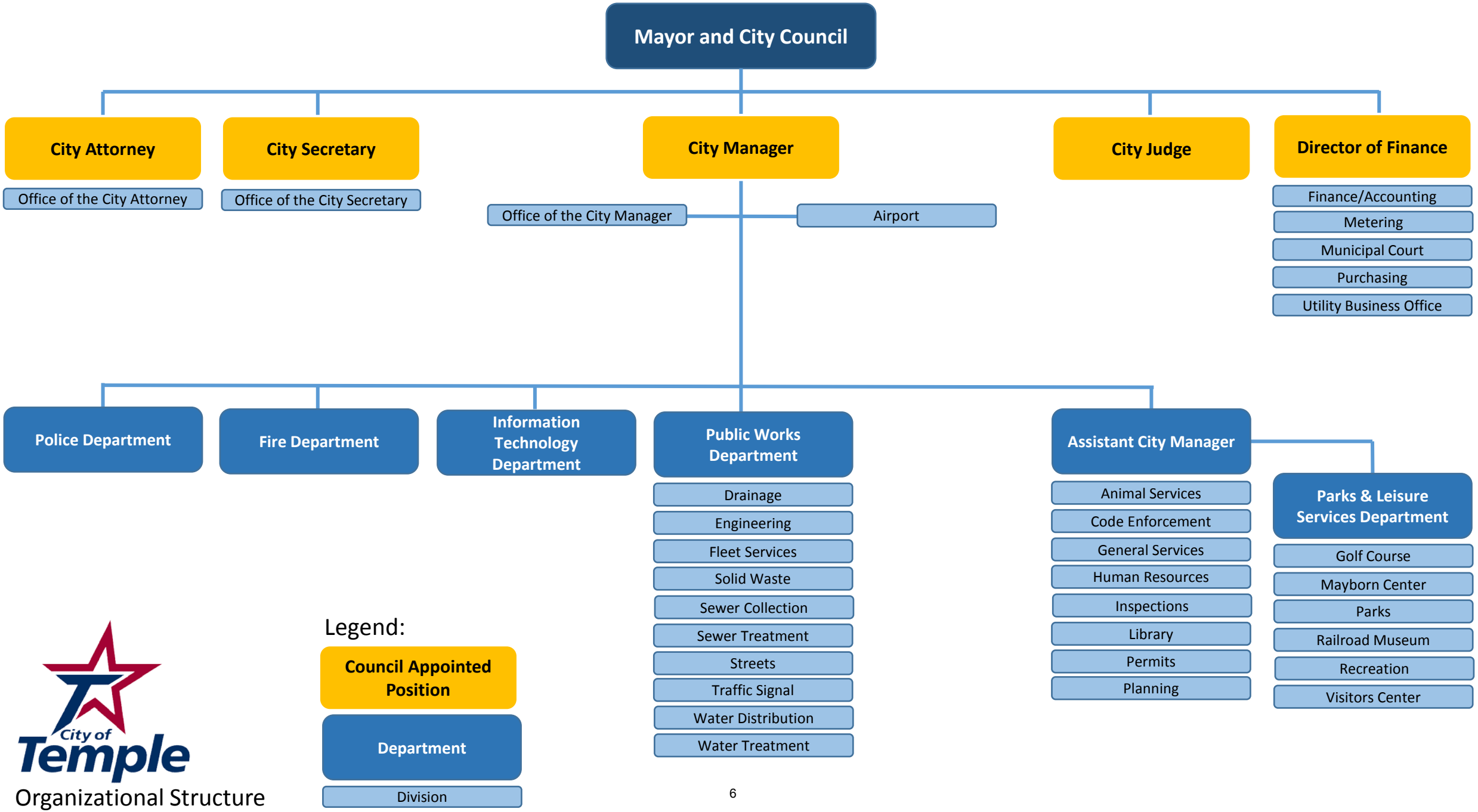
JONATHAN GRAHAM, *CITY ATTORNEY*

LACY BORGESON, *CITY SECRETARY*

STACEY HAWKINS, *SENIOR ACCOUNTANT*

JENNIFER EMERSON, *SENIOR ACCOUNTANT*

MELISSA PRZYBYLSKI, C.P.A., *ASSISTANT DIRECTOR OF FINANCE*



City of Temple

Organizational Structure

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Temple

Texas

For the Fiscal Year Beginning

October 1, 2013

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Temple, Texas** for its annual budget for the fiscal year beginning **October 1, 2013**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

City of Temple

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BUDGET MESSAGE

City of Temple

August 28, 2014

Honorable Mayor and City Council,

I am pleased to present the Fiscal Year 2014-2015 Budget (FY 2015 Budget) for the City of Temple totaling $117,947,723 for all funds.

The emphasis and focus of this FY 2015 Budget, as with previous budgets, is on providing and delivering services that our residents are asking for. Whether it is improving our streets and roads, or enhancing public safety, or providing a place where residents can check out books, or providing places where residents can swim or walk along a trail or play ball, or whether it is simply picking up the trash, the City continues to provide multiple services to our residents. That is what we do and who we are… a service delivery organization that is responsive to the needs and desires of the community we serve.

"Temple Tomorrow", our strategic plan, identifies four (4) strategic focus areas:

1) Serving Our Community
2) Improving Our Infrastructure
3) Expanding the Tax Base
4) Growing the Health and Biosciences Industries

All four (4) focus areas provide the foundation for our planning, budgeting, and work plans. Accordingly, the FY 2015 Budget, as with past budgets, continues to allocate resources with all four (4) of these strategic focus areas in mind.

Two focus areas I would like to highlight in the FY 2015 Budget relate to 'Serving Our Community' and 'Improving our Infrastructure.' With regard to 'Serving Our Community,' the FY 2015 Budget continues the priority and the planning process to increase and enhance our public safety services. Detailed later in this transmittal letter, the FY 2015 Budget adds additional police officer and firefighter positions. While the addition of these positions is necessary and beneficial to our service delivery in public safety, they are also simply a continuation of steps in a multi-year process.

I would also like to highlight the focus area relating to 'Improving Our Infrastructure.' The FY 2015 Budget includes the third year of a multi-year transportation capital improvement program and recommends expansion of the program from the original scope of work to include funding for additional projects that have been identified as high-priority needs since the original program began. Originally a $60,180,000, six-year program, the FY 2015 Budget recommends expanding the FY 2013-2018 Transportation CIP ("TCIP") to a ten-year, $121,660,000 program. The TCIP is a result of our recent assessments and reports on both the condition of our transportation infrastructure and the need to improve our mobility. The project areas identified in the TCIP are intended to address both the need to improve our existing transportation infrastructure and provide new capacity and connectivity.

Budget Development & Background

Budget Process – The budget is now a year round process and the framework for the development of this budget began in late 2013 with the City Manager working on timelines and issue identification. Through late 2013 and early 2014, the Manager worked with Finance to develop the budget calendar and process for the FY 2015 Budget.

In January, the City Manager held a planning retreat with Departments to identify and discuss issues for the upcoming budget. In February, the City Manager and Finance staff met with

Departments to conduct a status review of current year budget and performance indicators and provide initial direction regarding issues identified in the planning retreat.

Throughout the months of February through May, the City Council held a series of strategic planning work sessions to discuss various strategic issues and review and, as might be needed, update the City's strategic plan, "Temple Tomorrow: Strategic Vision and Plan." The "Temple Tomorrow" Plan establishes the mission and vision of the City, identifies four (4) major areas of focus, and establishes the City's goals and objectives. The areas of focus identified in the Plan are: Expand the Tax Base, Grow Health and Bioscience, Improve Our Infrastructure, and Serve our Community. These focus areas and their associated goals and objectives guided the development of the FY 2015 Budget. During the planning work sessions, Council also reviewed the budget calendar and parameters and received information regarding potential budget issues identified by staff.

The City has invested almost $60,000,000 over the past 5 years in improving and extending our water and sewer infrastructure. The FY 2015 Budget includes an additional $43,860,000 over the next 5 years to continue this work. Our utility infrastructure, no less so than our transportation infrastructure, is extremely important to our ability to deliver services in one of our core mission areas. I believe our strategic plan, our strategic focus areas, and our community expectations relative to the services we provide, should reflect this.

From February through the delivery of the FY 2015 Budget, staff has worked countless hours on preparing, reviewing, researching and responding to questions from Finance and the Manager relating to the programs and services this Budget recommends.

Budget Approach – The FY 2015 Budget continues the 'activity-based' perspective that began in FY 2010. Each Department was asked to identify each and every activity that they provide. They were also asked to identify the cost for providing each activity. This 'activity-based' approach allows for better identification of the services and service levels that we provide.

Budget 'Fence Posts' – This year's budget, as with every budget I have presented you, has been developed within the framework of the strategic plan priorities adopted by the City Council and the budget parameters, or 'fence posts', that were briefed to the Council at the February 20 and May 15, 2014 work sessions. Those 'fence posts' are:

1. Maintain fiscal soundness
2. Maintain core services
3. Maintain tax rate
4. Continue to improve infrastructure
5. Continue to improve employee compensation and benefits
6. Alignment of strategic, financial & tactical plans

The FY 2015 Budget is within these parameters. I would like to highlight that, while we are continuing the most aggressive capital improvement program in the history of our city, this budget contains no increase in the property tax rate.

Financial Highlights

As indicated in the opening sentence of this transmittal letter, the FY 2015 Budget authorizes and allocates a total of $117,947,723. Of this amount, $110,261,722 is allocated for the operations and maintenance budget which includes debt service and transfers and $7,686,001 is allocated for routine capital for the general operating budget which includes

equipment and public infrastructure projects. In accordance with current fiscal and financial policies, $1,528,929 of the routine capital is funded with fund balance. The breakdown of this amount is as follows:

$1,488,179 – General Fund

$ 40,750 – Hotel/Motel Tax Fund

As in previous years, the FY 2015 Budget is a balanced budget under the policies and parameters discussed in earlier planning sessions with the City Council.

In addition, $52,505,000 is included for capital improvements programs (CIP).

- Multi-year Non-Routine Capital Recommended for Utility Revenue Bond Funding (U.R. CIP) - $26,500,000
- Multi-year Non-Routine Capital Recommended for Certificate of Obligation Bond Funding (C.O. CIP) - $26,005,000

City Manager's Highlights

With the above background in mind, I would like to highlight a few areas of general priority and significance in the FY 2015 Budget.

Serving our Community –

The FY 2015 Budget includes the continuation of a multi-year plan to enhance public safety services through the addition of police and fire services.

In FY 2011, we added 1 police officer (a school resource officer position). In FY 2012, we added 2 more police officers (additions to the traffic unit). In FY 2013, we added 2 police officers for the purpose of enhancing our Criminal Investigations Division ('CID'). In FY 2014 we added 2 police officers to our patrol division. The FY 2015 Budget recommends the addition of 6 more police positions to increase staffing in the patrol, CID, problem-oriented policing ('POPS') unit, and school resource officer ('SRO') programs.

In FY 2012, we added 3 positions in the Fire Department to assist with opening Station 8. In FY 2013, we added 3 additional firefighters. The FY 2015 Budget recommends the addition of 3 more firefighter positions to address paramedic coverage and other emergency response needs.

In regard to our Parks & Leisure Services Department, the FY 2015 Budget provides for $3,313,452 in overall spending in Parks. Of that, $538,223 is allocated for capital improvement projects and repair and maintenance in our Parks. The FY 2015 Budget also recommends the addition of an Assistant Aquatics Coordinator position to support maintenance and operations of our water park, pools, and splash pads and a Food and Beverage Specialist position to assist with events at the Mayborn Center. The Department's two fee-supported facilities, Summit Recreation Center and the Sammons Golf Course, are presented in the FY 2015 Budget at a recovery rate of 90% and 95%, respectively.

You have heard me say many times that our most important asset isn't our brick and mortar, it isn't our trucks or tools….it is our people. Our ability to provide and deliver services is dependent upon our employees.

With regard to new positions being recommended, in addition to the public safety and parks and recreation positions detailed above, the FY 2015 Budget also recommends adding an Equipment Operator in Code Enforcement to allow us to perform some demolition work in-house. The cost for this position is off-set with an equal reduction in contracted demolition costs.

An additional Systems Analyst and Network Analyst is also recommended for FY 2015. These positions would assist in implementing new technology initiatives throughout various city departments.

Establishing the three current Automated Route Operator overhire positions as permanent positions is also recommended along with the addition of a Maintenance Worker in the Solid Waste division.

The FY 2015 Budget also recommends the addition of a Traffic Signal Communication Technician to assist in the maintenance of traffic signals and school flashers and an additional three-person drainage crew to provide additional maintenance services for our drainage system.

With regard to focusing on our primary assets, our people, the FY 2015 Budget also provides $447,000 for a Compensation Study implementation for the general government pay plans. These pay plan adjustments are based on an updated study which included multiple factors in comparison to market cities such as sales tax revenue, population, per capita income, and geographic proximity. The pay plan adjustments vary between the three general government pay plans based upon the market data.

The offering of group health insurance is a key and critical benefit for the organization. The City has provided for a group health insurance plan for many years. In FY 2014, as a result of a competitive solicitation process, the City entered into a two-year contract with Scott & White Health Plan for a fully-insured medical and prescription plan with a guarantee that the premium increase for FY 2015 would not to exceed 9%. As an element of the agreement, Scott & White Health Plan has also begun implementing an onsite VitalityCare program, which will provide for preventative care services to employees. Accordingly, the FY 2015 Budget recommends continued funding for the second year of fully-insured plan.

The FY 2015 Budget also recommends a revised employee longevity program to recognize employee's years of continuous service. The recommended program would provide a longevity incentive for employees who have achieved five consecutive years of service and would increase on a graduated scale for each additional five years of service up to a maximum of 25 years.

Finally, the FY 2015 Budget recommends $225,000 for performance pay for General Government employees.

Improving our Infrastructure –

In FY 2010, Temple's Street Department completed a comprehensive Pavement Condition Assessment ('PCA') for all city streets and alleys. The PCA found the overall condition of our streets to be in good condition. The PCA, and a 2012 Mobility Report which included a listing of street projects, also found significant challenges ahead for the City to maintain the overall good condition of the majority of our streets. The reports identified almost $1 billion dollars in maintenance and project needs. The streets project listing alone identified approximately $200 million in projects. Also recommended was a more comprehensive street maintenance program that includes more aggressive approaches for crack seal, seal coat, overlay, and reconstruction.

The FY 2011 Budget funded the first phase of a multi-year approach to work toward recommended maintenance strategy. The first phase of that strategy was the establishment of a five member year-round crack sealing crew. The second phase, an enhanced seal coat program in the amount of $1,000,000 from unreserved fund balance designated for capital

expenditures was funded in the FY 2012 Budget. This funding allowed for approximately 60 additional lane miles of streets to be seal coated.

With the completion of the 2012 Mobility Report, a better, more comprehensive view of our transportation needs and issues was provided. This report provides a compilation of existing master plans, transportation studies, thoroughfare plans, capital improvement projects, inspection reports, and local policies related to Temple's transportation system and identifies specific transportation project recommendations to address needs in the categories of connectivity, congestion, capacity, condition, and multi-modal options.

The FY 2013 Budget proposed a multi-year capital improvement program (TCIP) to focus on reconstruction, capacity, and connectivity transportation projects. All total, $60,180,000 worth of transportation projects were recommended in the original scope of work to be completed over a six year period. The cost for this transportation initiative to the tax rate was 1.25 cents in FY 2013. The FY 2013 and FY 2014 Budgets included the first two years of this multi-year program.

The FY 2015 Budget includes the third year of the TCIP and recommends expansion of the program from the original scope of work to a ten-year, $121,660,000 program in order to fund several additional projects that have been identified as high priority needs since the original program began as a result of changes within the community such as new developments, new school campus activities, changing traffic patterns, and condition of existing pavements. The TCIP is a dynamic program that has, and will continue to, evolve and change in response to community needs.

A key element in the TCIP is a recognition that, in addition to building new roads to increase capacity and connectivity, we also need to take care of the streets and roads that we have built. This is something we call the 'Legacy Pavement Preservation Program'. Taking care of existing infrastructure is the most cost effective way to manage and maintain the system, as the more infrastructure deteriorates, the more costly it is to restore serviceability. The Legacy Pavement Preservation Program enhances pavement performance, extends pavement life, decreases lifetime roadway costs, reduces user delays, and provides improved safety and mobility.

The implementation and financing plan recommended for the TCIP is a phased approach which groups projects in three-year packages with design and right-of-way acquisition funded first and, in most cases, construction funded in the following package. Each three-year package also includes $9,000,000 for the Legacy Pavement Preservation Program – an average of $3,000,000 each year.

This phased approach allows us to allocate construction funds only when projects are ready, minimize and stabilize the tax rate impact, maximizes opportunity for tax base growth; and allows us to balance debt amortization.

The phased approach recommended results in no impact to the tax rate this year. It is anticipated, based on several assumptions, that the tax rate impact for this program of work will be 3.00 cents in FY 2017. The phasing of projects and associated financing enables evaluation of the program from year to year and allows us to pause or adjust the program as needed.

Financial Highlights by Fund

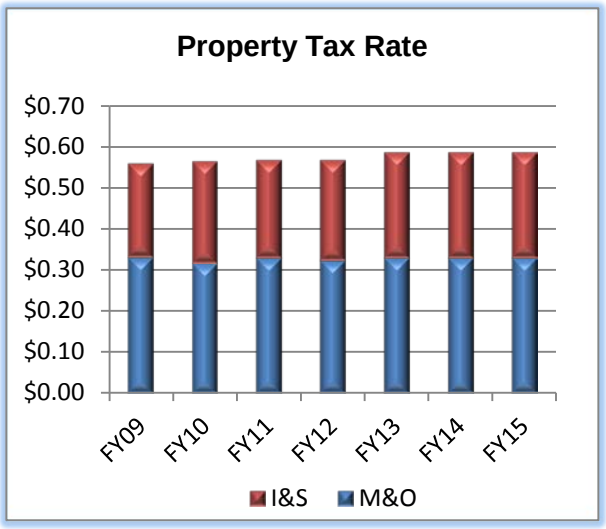
General Fund Revenues – Total revenues for the FY 2015 General Fund Budget are presented at $62,749,012 an increase of 3.40%

compared to the FY 2014 Adopted Budget. The three largest sources or revenue for the General Fund are sales tax, property tax, and solid waste charges.

Property Tax – In the FY 2015 Budget, property tax accounts for 20.16% of the General Fund budgeted revenues and is the second largest revenue source of the General Fund. The tax rate for FY 2015 is 58.64¢ per $100 valuation, **which is the same tax rate as FY 2014.**

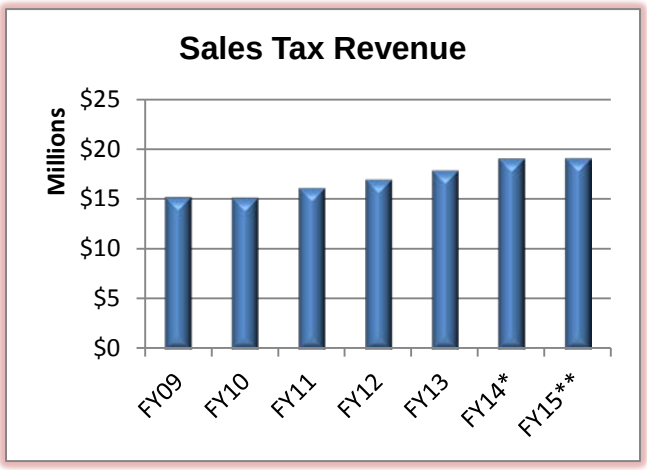
I think it is worth noting that the tax rate for FY 2015 is lower than the tax rate that was set in 2001. I think this speaks volumes about our economic development policies and strategies.

This rate is based on a certified appraised value of $3,699,245,688 (net taxable value not adjusted for frozen values). The tax rate is comprised of two components, the Maintenance and Operations rate (M&O) and the Interest Sinking rate (I&S). This year's tax rate is 33.00¢ for the M&O rate and 25.64¢ for the I&S rate.



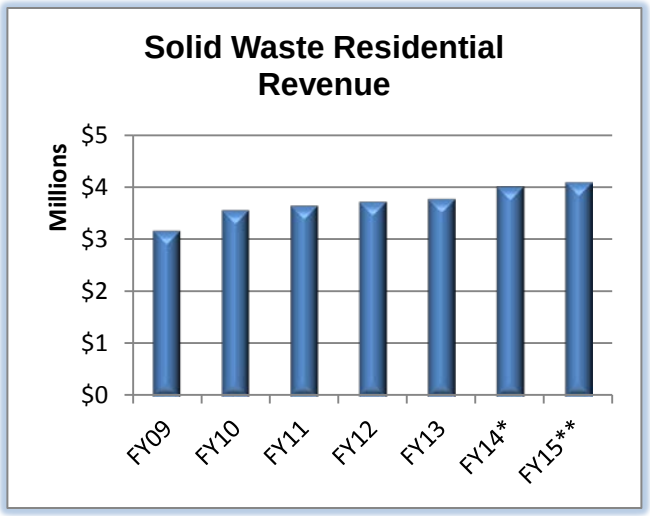
Sales Tax – While much attention is focused on the property tax rate number, our single largest source of revenue for the General Fund continues to be sales tax revenue. In the FY 2015 Budget, sales tax is projected to account for 30.44% of the General Fund budgeted revenues and continues to be the single largest revenue source of the General Fund.

The FY 2015 Budget estimates $19,100,000 in sales tax revenue, a 4.37% increase in sales tax revenue over budgeted FY 2014 sales tax revenue.

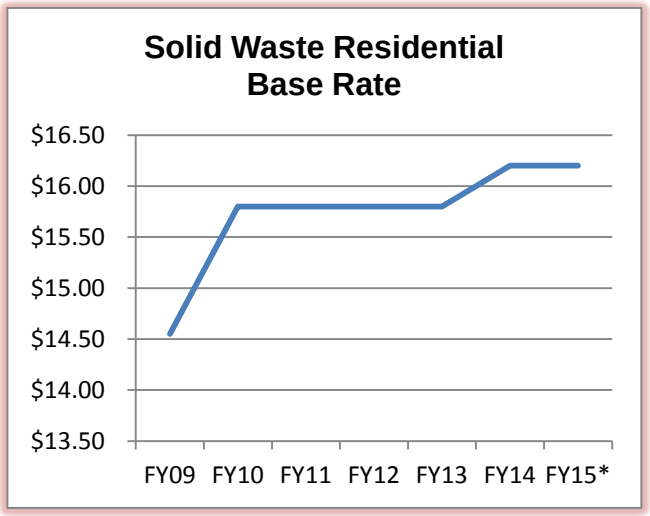


**Forecasted for FY 2014*
***Budgeted for FY 2015*

Solid Waste Rates – Charges associated with solid waste services represent the third largest source of revenue for the General Fund and are projected to account for 14.33 % of total General Fund revenues. $8,993,691 in solid waste revenue is projected for FY 2015, representing a 3.33% increase from the FY 2014 solid waste revenue adopted budget of $8,703,942. The FY 2015 Budget recommends no increase to residential or commercial solid waste rates.



**Forecasted for FY 2014*
***Budgeted for FY 2015*



**FY 2015 Proposed Residential Base Rate*

General Fund Expenditures – Total expenditures for the FY 2015 General Fund Budget are presented at $65,466,921, an increase of 2.28% compared to the FY 2014 Adopted Budget. As noted above, a significant emphasis in the FY 2015 Budget that has contributed to this increase includes the following:

- Additional police staffing
- Additional fire staffing
- General Government Compensation Plans
- Longevity program updates

The FY 2015 Budget continues to provide funding to Public Service Agencies ('PSAs'). As you are aware, our PSAs provide much needed services to the community and our support to them 'leverages' their resources with ours. The FY 2015 Budget recommends $549,555 in funding for sixteen organizations. Many of these organizations are funded through the City's General Fund. Organizations whose services are eligible for funding by hotel/motel tax revenues are funded through the City's Hotel/Motel Tax Fund.

One of the strategic focus areas identified in our Strategic Plan is to 'expand the tax base'. In order for us to continue to meet the demands for current service, and in order for us to meet the needs of projected growth and development, it is critical that this objective be met. As Council will recall, the FY 2008 Budget included a funding commitment to a 'matrix incentive pool' at $800,000. This 'matrix incentive pool' was intended to provide funding for economic development incentives relating to economic development agreements with new and/or expanding businesses. The FY 2015 Budget continues that commitment and includes a $880,000 'placeholder' investment to maintain and replenish the matrix funding level.

Capital Improvement Program – The City of Temple continues to manage the largest capital improvement program in the history of the community. As of June 30, 2014, a total of $178,579,047 has been allocated for various capital projects including such improvements as water and sewer infrastructure, transportation infrastructure, parks improvements, and public safety infrastructure.

Funding sources for these projects can be identified in eight major areas:

- Utility Revenue Bonds
- General Obligation Bonds
- Certificates of Obligation
- General Operating Budget Funding
- Limited Tax Notes
- TxDOT Pass Through Finance Agreement
- Grants
- Reinvestment Zone No. 1

Within the Capital Improvement Projects section of this document, the specific projects recommended are listed within three categories. The categories are routine capital, multi-year non-routine capital, and projects identified for future funding.

Water and Wastewater Fund – Total revenues for the FY 2015 Water and Wastewater Fund Budget are presented at $32,996,802, an increase of 6.27% compared to the FY 2014 Adopted Budget.

Expenses, capital improvements, and debt service for the FY 2015 Water and Wastewater Fund Budget are presented at $32,996,802, an increase of 9.91% compared with prior year. Cost drivers for this increase include: 1) updating our cost accounting recovery methodology in FY 2013; 2) cash capital outlays; and 3) debt service associated with the water and sewer CIP. The capital improvements include the allocation of $26,500,000 to continue the long-term replacement program of water and sewer infrastructures and equipment needs. A 6.39% rate increase was approved in the FY 2013 Budget to support these operational and capital programs.

Hotel/Motel Tax Fund – Total revenues for the Hotel/Motel Fund Budget are presented at $1,840,500, an increase of 5.01% compared to the FY 2014 Adopted Budget. Expenditures for the Hotel/Motel Fund Budget are presented at $1,840,500, a decrease of 2.24% compared to the FY 2014 Adopted Budget. Funding for the Mayborn Center, Tourism/Marketing, and Railroad & Heritage Museum are funded through the Hotel/Motel Tax Fund. Public Service Agencies whose services are eligible for funding by hotel/motel tax revenues are also funded through the Hotel/Motel Tax Fund.

In FY 2013, the City resumed the management and operation of the Temple Railroad and Heritage Museum previously operated by the non-profit.

Federal and State Grant Fund – Total revenues and expenditures for Federal and State Grant Fund Budget are presented at $390,268, a decrease of 4.55% compared to the FY 2014 Adopted Budget. Total revenues include the award of the Community Development Block Grant (CDBG) at $390,268. The allocation of CDBG funds are as follows:

- Public service agencies - $54,600
- Demolition - $85,000
- Wilson Park improvements - $192,227
- General administration - $58,441

Drainage Fund – Total revenues are presented at $1,117,803, a 3.62% increase from prior year. Expenditures are presented at $1,264,803, an increase of 4.17% compared to the FY 2014 Adopted Budget. The expenditures of the drainage fund represent personnel, operational, and capital cost related to maintenance of existing drainage systems.

Conclusion

I have attempted to provide you with a brief synopsis of the Budget for FY 2015. Developing the budget is a team effort that requires participation and input by citizens, City Council and City staff. My thanks to all of the

Department and Division Heads who helped put this Budget together. Their ability to respond, many times on short notice, to my inquiries and requests for additional information was appreciated and helpful.

I also want to extend a special word of appreciation to Director of Finance, Traci Barnard and her staff for the many hours of work and effort they put in toward the development of this Budget. Of special note is the work done by Assistant Director of Finance Melissa Przybylski, Senior Accountant Stacey Hawkins, and Senior Accountant Jennifer Emerson. I also need to recognize Assistant City Manager Brynn Myers for her work and input into the development of this FY 2015 Budget. Quite simply, this document could not have been produced without them.

I look forward to the coming weeks of discussion, review, and direction by Council.

Respectfully Submitted,

David Blackburn | City Manager

City of Temple

STRATEGIC & ACTION PLANS

City of Temple

The City of Temple's strategic plan, ***"Temple Tomorrow"*,** establishes the mission, vision, and values of the City; identifies four (4) major areas of focus; and establishes the City's goals, objectives, and action items. The areas of focus identified in the Plan are:

- Expand the Tax Base;
- Grow Health and Bioscience;
- Improve our Infrastructure; and
- Serve the Community.

These focus areas and their related goals and objectives guided the development of the FY 2014 Budget. Action items associated with strategic plan goals or objectives have been incorporated throughout this budget document as part of each division's introductory page. ***An icon is listed with each action item throughout the document to help readers quickly identify that item's associated strategic plan focus area.***

The *"Temple Tomorrow"* Strategic Plan was first adopted by City Council in FY 2009 and is updated each year as part of the annual budget process.

City of Temple
Temple Tomorrow Strategic Plan

Our Mission:

Temple will be a place of choice to live and work.

Our Vision:

Temple will provide the Best Jobs, the Best Education, and the Best Quality of Life.

Our Values:

Integrity. Excellence. Dedication.

Our Areas of Focus:

- Expand the Tax Base
- Grow Health and Bioscience
- Improve our Infrastructure
- Serve the Community

Expand the Tax Base

Strategic Goal 1: Economic development and tax base enhancement through addition to existing job base, new business creation, redevelopment, and industry retention and expansion.

Objectives:

- Expand retail sales in Temple.
- Foster downtown redevelopment.
- Foster redevelopment along Temple's strategic corridors.
- Improve the development process.
  - *Educate and inform contractors, superintendents, and general public on implementing and scheduling combination inspections.*
  - *Implement process for providing and attending continuing education classes for inspectors in conjunction with combination inspections.*
  - *Work with information technology to implement electronic submittals and payment for all permits.*
  - *Create an education program for permit applicants to use.*
  - *Implement the Interactive Voice Response (IVR) system.*
  - *Obtain Payment Card Industry (PCI) bank certification.*
  - *Research and develop additional paperless processes to increase efficiency and reduce expenses.*
  - *Minimize count adjustments through accurate data entry of all inventory transactions and work to minimize investment in inventory, which will in turn improve the inventory turnover rate.*
  - *Continue to manage the warehouses to ensure no stock outages of critical commodities and to provide timely and professional customer service.*
  - *Develop program pricing policies.*
- Support and encourage small business development.
- Support the efforts of the Temple Economic Development Corporation (TEDC).

Strategic Goal 2: Excellence in Temple schools and higher education to assist in attracting employers and employees.

Objectives:

- Expand our collaborative efforts with public and private education to enhance or improve the image of education in the community.
- Further develop business/education collaborations related to specific industries the City and TEDC are targeting with an emphasis on higher-end, creative class businesses and workforce.

Grow Health and Bioscience

Strategic Goal 3: A vibrant and growing Healthcare and Bioscience economic cluster in Temple.

Objectives:

- Facilitate expansion of the Texas A&M University Health Science Center College of Medicine Temple mission and programs.
- Facilitate introducing the entrepreneurial climate to commercialize ongoing research.
- Promote and enhance both the healthcare mixed-use district (TMED) and the West Temple Life Science, Research, and Technology Campus (S&W West Campus).
- Support skills training and education efforts in basic science and life science.

Improve our Infrastructure

Strategic Goal 4: A transportation system that moves people to and through the community in a safe, efficient, and convenient manner.

Objectives:

- Maintain, manage, and improve the transportation network.
  - *Perform maintenance on all traffic signals and signalized school zones on a monthly basis.*
  - *Maintain coordination and timing plans through our new Traffic Signal Communication Program.*
  - *Upgrade Traffic Signals at 1st and Ave R and 1st and Ave U.*
  - *Reclaim two lane miles of City streets.*
  - *Crack Seal 250 lane miles of City streets.*
  - *Maintain all City of Temple street signs to MUTCD Standards.*
  - *Clear 2 miles of bar ditches.*
  - *Review 100% of plats, construction plans and building permits submitted to Engineering.*
  - *Manage capital projects assigned to Public Works to rehabilitate, expand, replace, and extend infrastructure.*
  - *Implement Year 3 of the multi-modal Transportation Capital Improvement Program.*
- Plan for the unique needs of aging and disabled persons.
- Develop and implement expansion of rail transportation through Temple.
- Improve and expand the capacity of existing and planned surface transportation system.
  - *Inspect 100% of privately constructed public infrastructure (construction permits).*
  - *Manage capital projects assigned to Engineering to rehabilitate, expand, replace, and extend infrastructure.*
- Maximize use and development of the Draughon-Miller Central Texas Regional Airport.
  - *Secure TXDOT Aviation Ramp Grant for $100,000 to enhance airport security (50/50 Match).*
  - *Enhance airport marketing efforts through initiatives such as upgrades to the terminal building to enhance customer service as well as the development of an informational brochure.*
  - *Support the mission and operations of the AMCOM facility located on the Airport grounds.*
  - *Airport Enhancement Project, estimated at $1,459,119 to redevelop access to the main terminal, develop roadway connections near the fuel farm, enhance the entrance signs and design an entrance and parking facility for the northwest area of the Airport.*

Strategic Goal 5: A transportation system that is integrated with and compliments neighborhood and community character.

Objectives:

- Develop and implement a formal traffic calming program.
- Promote well-designed roadways that are aesthetically pleasing and reflective of the surrounding community character.

- *Develop a driver training program to educate employees on safe and efficient driving strategies.*

Strategic Goal 6: A transportation system that offers a variety of choice in modes of transit.

Objectives:

- Develop and implement inter-modal facilities for moving goods through the community.
- Develop new and/or enhance existing pedestrian and bicycle amenities and facilities throughout the City.
- Enhance the public transit system to better address the varying needs of the community.

Strategic Goal 7: Water, wastewater, solid waste, and drainage system to meet current and future demands.

Other Action Items:

- *Continue change out program for meters in service for greater than 10 years.*
- *Continue to monitor and manage sanitary sewer overflows.*
- *Coordinate, schedule and monitor large meter testing program.*
- *Facilitate the acquisition of property and easements for various utility infrastructure projects.*
- *Continue review of and updates to the City's form contracts.*
- *Inspect all fire hydrant reported out of service within 24 hours.*
- *Maintain bad debt at less than 0.5% of utility payment revenue.*
- *Maintain comprehensive water system standards that are in compliance with Title 30 of the Texas Administrative Code Chapter 290, Subchapter D.*
- *Meet or exceed all requirements outlined in the Texas Commission on Environmental Quality's Sanitary Sewer Overflow Initiative Program.*
- *Receive no violations or fines from the Texas Commission on Environmental Quality.*
- *Reconstruct older storm drain inlets to allow access for cleaning and inspection.*
- *Report and clean up all unauthorized sewer discharges within 24 hours.*
- *Identify older storm drain inlets that need to be reconstructed to allow access.*
- *Complete FY 15 facility-related capital projects.*
- *Perform assessment of custodial services.*
- *Improve and further develop safety and training programs for Solid Waste fleet drivers and supervisors.*
- *Evaluation of the new Compressed Natural Gas (CNG) vehicles and fueling station and consider further needed purchases.*
- *Implement Automated Metering Infrastructure (AMI) for large meter inventory.*
- *Monitor third party meter reading to ensure a 99% or greater meter reading accuracy is maintained.*
- *Continue proactive total departmental response to dynamic weather events.*

- *Review Customer Service practices and look for ways to make it easier to do business with the City of Temple Utility Business Office.*
- *Manage leak detection program to reduce water loss.*
- *Continue process improvements and capital efforts at water treatment facilities.*
- *Meet Texas Commission on Environmental Quality (TCEQ) Public Drinking Water Standards.*
- *Increase water loss management practices.*
- *Improve raw water quality.*

Serve the Community

Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Objectives:

- Address code content and enforcement procedures to enhance public safety and better coordinate inter-departmental functions.
  - *Identify and address solutions to decrease response times.*
  - *Continue review of and updates to the City's Code of Ordinances.*
- Support the mission and essential responsibilities of the City's key public safety functions and personnel through adequate budget and community support.
  - *Facilitate the preparation of the annual budget and capital program.*
  - *Complete the construction of the Fire Training Center Phase 2 project to construct a training tower at the new Fire Training Center facility.*
  - *Initiate Officer Development Program.*
  - *Coordinate the execution of two annual warrant round-up events.*
  - *Continue to implement and expand teen court and alternative juvenile sentencing programs.*
  - *Implement updates to the General Government Compensation plans.*
  - *Initiate an update to the Insurance Service Office ('ISO') fire protection rating for the City of Temple.*
  - *Update Animal Services 'Standard Operating Procedures' manual.*
  - *Continue the training and implementation of 12 Lead Electro Cardio Gram (ECGs) to improve cardiac outcomes.*
  - *Replace police phone system.*
  - *Replace 90 PCs and laptops.*
  - *Create an Airport Overlay District.*
  - *Establish a commercial vehicle enforcement activity within the Traffic Unit.*
  - *Complete construction of vehicle storage facility.*
  - *Continue efforts to identify future records management solutions.*
  - *Evaluation of new residential route boundaries and consider further changes and/or additional routes.*
  - *Work with City Secretary's Office to review and revise process for handling Open Records requests.*

Other Action Items:

- *Facilitate the implementation of the new fleet management software system.*
- *Develop and implement a new purchasing policy and procedures manual.*
- *Implement a more user-friendly online service for distributing procurement documents to interested vendors.*
- *Develop an Energy Management Plan, involving Facility and Preventive Maintenance.*
- *Provide management for various City initiatives including the Transportation Capital Improvement Program, Water and Sewer Capital Program, compressed natural gas fueling station and curbside recycling.*
- *Continue implementation of imaging program for City's permanent records.*
- *Continue participation in Texas Municipal Clerks Certification Program.*
- *Revise protocol and office procedures for vital records program.*

Strategic Goal 9: Citizen engagement, education, responsive government, and community support.

Objectives:

- Keep citizens informed and engaged to encourage participation in local government and the community.
  - *Add additional content to the Animal Services webpage.*
  - *Implement an on-line learning management system.*
  - *Implement an on-line application.*
  - *Conduct Civil Service Market Study.*
  - *Expand educational and promotional opportunities for recycling and waste reduction programs.*
  - *Increase media coverage of the Parks and Leisure Service department's activities and programs.*
  - *Increase visits to the Mayor's Council on Physical Fitness' website.*
  - *Implement a Sustainable Education Plan for the City and community.*
  - *Develop an advertising campaign that will increase animal adoption.*
  - *Promote citizen use of "Donate A Car".*
  - *Better utilize technology in Code Enforcement.*
  - *Communicate more effectively with citizens.*
  - *Develop a Performance Management program.*

Strategic Goal 10: Enhanced image and identity for Temple.

Objectives:

- Develop policies, practices, and incentives to influence the location, pattern, character, quality and timing of new growth.
- Focus on development quality and outcomes, as well as public beautification efforts along Temple's major corridors and at community entries.
- Support a renewed vitality and development interest in Temple's oldest neighborhoods.

- *Continue and extend the successes of East Temple re-development.*
- *Amend the Unified Development Code (UDC) to include the I-35 corridor overlay standards.*
- *Address Certificates of Occupancy, including process for new and existing uses.*
- *Implement Water Conservation Incentive program.*

Strategic Goal 11: Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

Objectives:

- Encourage a diverse mix of residential options.
- Encourage an expanding housing stock that offers local buyers and renters both affordability and value.
- Invest in parks, recreational, and cultural facilities and programs that enhance community wellness, quality of place, and community amenities.
  - *Assist in forming neighborhood organizations.*
  - *Expand existing neighborhood clean-up programs.*
  - *Implement self-check-out system at the Temple Public Library.*
  - *Implement Year 3 of the City's 5-Year Wellness Plan.*
  - *Complete substantial golf course irrigation project.*
  - *Enhance development program offerings for adults and juniors.*
  - *Increase total sales in the grill.*
  - *Make additions to the maintenance shop to house all equipment.*
  - *Host Junior Golf Fundraising Tournament.*
  - *Update permanent exhibits.*
  - *Host quality changing exhibits in new changing exhibit gallery.*
  - *Continue rail car restoration project.*
  - *Host two major educational program days.*
  - *Develop instructional program for use of ereaders.*
  - *Extend the "Library Cards For Kids" program to the private schools.*
  - *Implement a public awareness campaign.*
  - *Organize a Teen Court Advocate Banquet to honor outstanding participants.*
  - *Increase customer service on athletic field playing surfaces.*
  - *Address access management, including establishing functional roadway classifications.*
  - *Develop junior lifeguard program.*
  - *Develop one new community event.*
  - *Increase the number of trees planted in the park system.*
  - *Increase the number of bids submitted for meetings and sporting events.*
  - *Increase the number of Mayborn Convention Center bookings and increased revenue.*

- *Increase the number of room nights generated by the division.*
- *Provide logistical support to community and PALS department special events.*
- *Update the Parks & Leisure Services Master Plan.*
- *Reviewed and revised the Thoroughfare Plan (projected to complete by the end of FY2015).*
- *Completed amendments to the land use table (projected to complete by the end of FY2015).*
- *Complete the 2015-2019, five year Consolidated Plan for the City of Temple's Community Development Block Grant (CDBG) program and activities.*
- *Create an updated Analysis of Impediments to Fair Housing for the City of Temple.*
- *Expand community engagement in CDBG program development and implementation.*
- *Revitalize the Community Development program by being a catalyst for the improvement of housing conditions, public facilities and infrastructure in order to enhance the quality of life for residents while making our community a better place to live and work.*

USER GUIDE

City of Temple

Budget Process

Budgeting is an essential element of the financial planning, control and evaluation process of municipal government. The "operating budget" is the City's annual operating plan as required by City Charter. The City Charter establishes the fiscal year that begins on October 1st and ends on September 30th. The budget process begins in February each year and ends on or before September 15th when the budget is legally adopted by the City Council.

The operating budget will be balanced with current revenues and other financing sources inclusive of beginning unreserved, undesignated fund balance. Unencumbered budget appropriations lapse at year end and do not carry forward to future years.

The budget process will be coordinated in order to identify major policy issues for City Council consideration several months prior to the budget approval date so that proper decisions can be made.

Quarterly financial reports, along with monthly general ledger reports, will be prepared to enable the Department Managers to manage their budgets and to enable the Director of Finance to monitor and control the budget as authorized by the City Council. Summary financial reports will be presented to the City Council quarterly. Such reports will be in a format that will enable the City Council and other intended users to readily evaluate the financial position and results of operations of the City.

The City should establish an adequate contingent appropriation in the General Fund and Water and Sewer Fund. Expenditures from this appropriation shall be made only in cases of emergency. The contingency appropriations shall be distributed only by transfer to departmental appropriations. All transfers from the contingent appropriation will be evaluated using the following criteria:

1. Is the request an emergency requiring immediate action?
2. Why was the item not budgeted in the normal budget process?
3. Why the transfer cannot be made within the division or department?

Annual budgets are legally adopted for the General Fund, Special Revenue Funds, Debt Service Fund and the Proprietary Fund. Capital Project Funds do not have formally adopted budgets, rather they are long range projections for planning purposes.

Budget amendment forms must be submitted to Finance for review. The City Manager is authorized, without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item greater than $5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased. The Director of Finance is authorized, without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item less than $5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased. If an amendment is seeking funding between departments, from contingency accounts or other financing sources, then the amendment must also be approved by the City Council. Amendments are submitted to City Council at each council meeting. Budget amendments for Council approved projects require only the Director of Finance and City Manager signatures.

The budget should be prepared according to the following schedule:

1. In February, budget packets will be prepared for departments.
2. A meeting will be scheduled for the first part of March to distribute packets and instructions for preparing the budget.
3. On or about April 15th, a work session will be scheduled with City Council to identify issues and receive policy guidance for the budget.
4. Within the next three to four weeks, after Departments have submitted their budget proposals, a review session will be scheduled with each department to review their budget proposals. After about two weeks, a second review session will be scheduled with departments.

5. At the first City Council meeting in June, a follow-up policy guidance session with City Council will be scheduled. An interim report on revenues and expenditures will be provided to the City Council.
6. During July, work sessions will be scheduled with the City Council to review the budget.
7. On or before August 1st, the City Manager will file the budget with the Director of Finance. At the next regular meeting of the City Council, the Council shall set the time and place of a public hearing. A notice will be published at least fifteen days prior to the date of the public hearing.
8. On or before September 15th, a final public hearing will be scheduled. The budget will be adopted along with the adoption of the tax rate and tax roll.

This year's budget calendar is included at the end of this section.

Form of Government

The City of Temple utilizes a Council – Manager form of government and is organized under the Constitution and Laws of the State of Texas. Temple is a home-rule corporation. The City Council is composed of four members with a Mayor elected at-large. The City Council appoints the City Manager, City Attorney, Director of Finance, City Secretary, and the Municipal Judge. These staff members work with the direction of the City Council. All other staff members work with the direction of the City Manager.

The City Manager is the Chief Executive Officer and the head of the administrative branch of the City Government. He is responsible for the proper administration of all affairs of the City.

Basis of Presentation

The accounts of the City are organized and operated on the basis of funds or account groups, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balances or retained earnings, revenues and expenditures or expenses. The various funds are grouped by category and type in the financial statements. The City maintains the following fund types within three broad fund categories and the account groups:

Governmental Fund Types

Governmental funds are those through which most governmental functions of the City are financed.

The acquisition, use and balances of the City's expendable financial resources and the related current liabilities (except those, if any, which should be accounted for in proprietary or fiduciary funds) are accounted for through governmental funds. The measurement focus is upon determination of financial position and changes in financial position, rather than upon net income determination. The following governmental fund types are maintained by the City:

I. *General Fund* – The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.

II. *Special Revenue Funds* – Special revenue funds are used to account for the proceeds of certain specific revenue sources that are legally restricted to expenditures for specified purposes. The individual special revenue funds are:

A. **Hotel/Motel Tax Fund** – Levy and utilization of Hotel-Motel occupancy tax, Civic Center revenues, and Railroad Museum revenues.

B. **Reinvestment Zone No. 1 Fund** – Ad Valorem taxes levied on and used in a designated zone.

C. **Federal/State Grant Fund** – Operations of projects utilizing federal and state grant funds.

D. **Drainage Fund –** Levy and utilization of a municipal drainage fee.

III. *Debt Service Fund* – The Debt Service Fund is used to account for the accumulation of, resources for, and payment of general long-term debt principal, interest and related cost.

Proprietary Fund Types

Proprietary funds are used to account for the City's ongoing organizations and activities, which are similar to those found in the private sector. The measurement focus is upon determination of net income and capital maintenance. The following proprietary fund type is maintained by the City:

I. *Enterprise Fund* – Enterprise funds are used to account for operations (1) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred, or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. The City has one enterprise fund, as follows:

A. **Water and Sewer Enterprise Fund** – Water and sewer services provided to residents of the City.

Basis of Accounting

Revenues and Expenditures

Basis of accounting refers to the time at which revenues and expenditures or expenses, and the related assets and liabilities, are recognized in the accounts and reported in the financial statements.

Governmental funds and agency funds are accounted for using the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible-to-accrual (i.e., both measurable and available). Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, if measurable, are generally recognized when the related fund liability is incurred. Exceptions to this general rule include the unmatured principal and interest on general obligation long-term debt which is recognized when due and accrued vacation and sick leave, which is included in the General Long-Term Debt Account Group. These exceptions are in conformity with generally accepted accounting principles.

Property tax revenues are recognized when they become available. In this case, available means when due, or past due and receivable within the current period and collected within the current period or soon enough thereafter to be used to pay liabilities of the current period. Such time thereafter shall not exceed 60 days. Tax collections expected to be received subsequent to the 60-day availability period are reported as deferred revenue.

Sales taxes are recorded when susceptible-to-accrual (i.e., both measurable and available). Sales taxes are considered measurable when in the custody of the State Comptroller and are recognized as revenue at that time. Other major revenues that are considered susceptible to accrual include utility franchise taxes, grants-in-aid earned and other intergovernmental revenues. In applying the susceptible-to-accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual grant programs are used for guidance. There are essentially two types of intergovernmental revenues. In one, monies must be expended for the specific purpose or project before any amounts will be paid to the City; therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt, or earlier, if the susceptible-to-accrual criteria are met.

The accrual basis of accounting is utilized by the proprietary fund. Under the accrual basis of accounting, revenues are recognized in the

accounting period in which they are earned and become measurable (i.e., water billings and accrued interest). Expenses are recorded in the accounting period incurred, if measurable.

Revenues in the Water and Sewer Fund are recognized as billed on a cycle basis. Unbilled utility account receivables are not material and are not recorded in the financial statements.

Encumbrances

Encumbrances represent commitments related to unperformed (executory) contracts for goods or services. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the general fund, enterprise fund and special revenue funds. Encumbrances outstanding at year end are reported as reservations of fund balances and do not constitute expenditures or liabilities since the commitments will be honored during the subsequent year.

For the budgetary purposes, appropriations lapse at fiscal year end except for that portion related to encumbered amounts. Encumbrances outstanding at year end and the related appropriation are carried forward to the new fiscal year through a supplemental budgetary allocation.

Basis of Budgeting

The budget of a general government fund type (for example, the General Fund and Special Revenue Funds such as the Hotel/Motel Tax Fund, Federal/State Grant Fund, Reinvestment Zone No. 1 Fund, and Drainage Fund) is prepared on a modified accrual basis. Briefly, this means that obligations of the City (for example, outstanding purchase orders) are budgeted as expenses, but revenues are recognized only when they are actually received.
The Enterprise Fund (i.e., Water and Sewer), on the other hand, is budgeted on a full accrual basis. Not only are expenditures recognized when a commitment is made (e.g. through a purchase order), but revenues are also recognized when they are obligated to the City (for example, water user fees are recognized as revenue when bills are produced).

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases this conforms to the way the City prepares its budget. Two exceptions, (1) the treatment of depreciation expense (this is not shown in the budget, although the full purchase price of equipment and capital improvements is, while purchases of capital improvements are depreciated in the CAFR for enterprise funds) and (2) compensated absences (accrued but unused sick leave) are treated slightly different in the budget and CAFR.

The Comprehensive Annual Financial Report shows both fund expenditures and revenues on a GAAP basis for comparison purposes.

Fund Balance/Working Capital

The number one goal of the City Council is to improve or maintain the financial health of the City. Annual revenue projections are conservative. Expenditures are closely monitored. In stable economic times, the combination of these two strategies results in excess revenues over expenditures. Unencumbered budget appropriations lapse at year end and do not carry forward to future years. The excess revenues are then available to increase the fund balance. The General Fund Balance is increased from excess revenues each year as part of the budget process to attain the appropriate level.

It shall be the goal of the City to maintain an undesignated fund balance in the General Fund equal to at least four months of the fund's operating budget.

Debt Reserves

Debt reserves are established to protect bond holders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and the marketability of bonds.

The amount of debt reserves are established by bond covenants adopted in association with each bond issuance.

The City Council may establish, upon recommendation of the Director of Finance, supplemental Debt Service reserves. Such reserves shall not be deemed to confer any rights upon bondholders over and above those set forth in the Bond Covenant for each bond issue.

Department Head Leadership Retreat – highlight issues, feedback on budget process, and discuss FY 2015 budget & CIP process and calendar	January 23
'Pre-Budget' Departmental Meetings	January 29 - Feb 18
Council Workshops – discuss Strategic Planning & FY 2015 Budget Planning	**February - April**
Executive Leadership Meeting – discuss budget guidelines & training	February 18
Department Budget Training	Feb. 19 - March 3
Mail Letters to Public Service Agencies	March 14
Public Service Agencies' Briefings	March 21
Department's deadlines:	
Departmental Budget submissions	March 25
Performance & Introduction (i Pages)	April 8
Capital Improvement Plan (CIP)	April 15
Council Work Session* – discuss Strategic Planning & FY 2015 Budget Planning	**April 3**
Departmental Requests Reviews	
Fleet Services Review	April 7
Personnel Requests	April 7
ITS Request	April 8
Budget Big Picture Meeting	April 9
Public Service Agencies' (PSA) deadline to submit request	April 17
Budget Review Sessions	April 10 – May 2
Council Work Session –	**May 1**
Election [Mayor Dunn/Mayor Pro-Tem Morales/Council Member Cloud]	**May 10**
Chief Appraiser sends notices of appraised value; City receives preliminary tax roll	May 15
Council Work Session – discuss budget/CIP and Strategic Plan/PSA Presentations	**May 15**
Budget Review Sessions Follow Up*	May 19 – 23
CDBG Public Hearing – funding recommendations for PSA's	**June 5**
[Begins CDBG Environmental Review Process and 30-day comment period for Annual Consolidated Action Plan]	

File City Budget & CIP documents with City Secretary	**June 27**
Employee Briefings on FY 2015 Budget – Post-Budget Filing	June 30 – July 3
Council Work Session	**July 3**
Council sets time, date & place for Budget/CIP Public Hearing	**July 3**
Council Work Session (if needed)	**July 10**
Council Work Session (if needed)	**July 17**
Adoption of Annual Consolidated Action Plan (CDBG Budget)	**July 17**
Publish Ad – "Notice of Public Hearing on Budget"	**July 20**
Council Work Session (if needed)	**July 24**
Chief Appraiser certifies the approved appraisal roll for each taxing entity	July 25
Chief Appraiser delivers final Effective Tax Rate (ETR) calculation to taxing entities	July 28
Council Work Session (if needed)	**July 31**
Chief Appraiser publishes notice of effective and rollback tax rates	August 1
Publish Ad – "Notice of Public Hearing on Budget"	August 3
Council Work Session – discuss budget & CIP	**August 7**
Initial Public Hearing on City Budget/CIP	**August 7**
Council – discuss tax rate, take record vote and schedule public hearings	**August 7**
Publish Ad – "Notice of Proposed (Exceeds) Tax Rate"	August 8
Council Work Session – discuss budget & CIP	**August 15 (SM)**
1st Public Hearing on Tax Increase – schedule and announce meeting to adopt tax rate	**August 15 (SM)**
2nd Public Hearing on Tax Increase – schedule and announce meeting to adopt tax rate	**August 21**
Final Budget/CIP Public Hearing and Adoption; Public Hearings and Adoption of tax rate and tax roll	**August 28 (SM)**

City of Temple

FISCAL & BUDGETARY POLICY

City of Temple

I. STATEMENT OF PURPOSE

The broad purpose of the following Fiscal and Budgetary Policy Statements is to enable the City to achieve and maintain a long-term stable and positive financial condition. The watchwords of the City's financial management include integrity, prudent stewardship, planning, accountability, full disclosure and communication.

The more specific purpose is to provide guidelines to the Director of Finance in planning and directing the City's day-to-day financial affairs and in developing recommendations to the City Manager and City Council.

The scope of these policies generally spans, among other issues, accounting, auditing, financial reporting, internal controls, operating and capital budgeting, revenue management, cash and investment management, expenditure control, asset management, debt management, and planning concepts, in order to:

A. present fairly and with full disclosure the financial position and results of the financial operations of the City in conformity to generally accepted accounting principles (GAAP) and;

B. determine and demonstrate compliance with finance-related legal and contractual issues in accordance with provisions of the Texas Local Government Code and other pertinent legal documents and mandates.

The City Council will annually review and approve the Fiscal and Budgetary Policy Statements as part of the budget process.

II. OPERATING BUDGET

A. **Preparation** – Budgeting is an essential element of the financial planning, control, and evaluation process of municipal government. The "operating budget" is the City's annual financial operating plan. The annual budget includes all of the operating departments of the general fund, proprietary fund, the debt service fund, special revenue funds, and capital project funds of the City. The budget is prepared by the City Manager and Director of Finance with the cooperation of all City Departments, on a basis which is consistent with generally accepted accounting principles. The City Manager presents the budget to the City Council and in accordance with Article 12 of the Charter, files a copy with the City Secretary and the Director of Finance. The budget should be presented to the City Council no later than the 1st day of August and should be enacted by the City Council on or before the fifteenth day of the last month of the preceding fiscal year.

1. Proposed Budget – A proposed budget shall be prepared by the City Manager with the participation of all the City's Department Heads within the provisions of the City Charter.

   a. The budget shall include four basic segments for review and evaluation. These segments are: (1) revenues, (2) personnel costs, (3) operations and maintenance costs, and (4) capital and other (non-capital) project costs.

   b. The budget review process shall include City Council participation in the development of each of the four segments of the proposed budget and public hearings to allow for citizen participation in the budget preparation.

   c. The budget process shall span sufficient time to address policy and fiscal issues by the City Council.

   d. A copy of the proposed budget shall be filed by the City Manager with the City Secretary and Director of Finance when it is submitted to the City Council in accordance with the provisions of the City Charter.

2. Adoption – Upon the presentation by the Director of Finance of a proposed budget document to the City Council, the City Council shall call and publicize a public hearing. The City Council will subsequently adopt by Ordinance such budget, as it may have been amended, as the City's Annual Budget effective for the fiscal year beginning October 1st.

B. **Balanced Budget** – The operating budget will be balanced with current revenues, which may include beginning fund balances less required reserves as established by City Council, greater than or equal to current expenditures/expenses.

C. **Planning** – The budget process will be coordinated so as to identify major policy issues for City Council consideration several months prior to the budget approval date. This will allow adequate time for appropriate decisions and analysis of financial impacts.

D. **Reporting** – Periodic financial reports will be prepared by the Director of Finance to enable the Department Managers to manage their budgets and to enable the Director of Finance to monitor and control the budget as authorized by the City Manager. Summary financial and budgetary reports will be presented by the Director of Finance to the City Council to understand the overall budget and financial status.

E. **Control and Accountability** – The Department Heads of each department will be solely responsible to insure that their department budgets will not exceed budgeted amounts. In addition, each Department Head will be solely responsible to achieve budgeted revenues that are generated by activities of that department. Failure to achieve budgetary control of their individual expenditure and revenue budgets will be evaluated and investigated by the City Manager.

F. **Expenditure Requests** – The Finance Department will evaluate expenditure requests from departments to ensure that the requests are in the amount and kind originally budgeted in those departments and that adequate funds are available to comply with individual expense request. The Director of Finance will make every effort to assist departments in obtaining purchases to accomplish the goals and objectives delineated in the budget information for each department set forth in the current yearly adopted budget.

G. **Contingent Appropriation** – The City Manager should establish an adequate contingent appropriation in each of the operating funds. Expenditures from this appropriation shall be made only in cases of emergency or an unforeseen/unusual need. A detailed account shall be recorded and reported. The transfer of this budget appropriation shall be under the control of the City Council. Any transfer of contingency must be expressly approved in advance by the City Council.

All transfers from the contingent appropriation will be evaluated using the following criteria:

1. Is the request of such an emergency nature that it must be made immediately?

2. Why was the item not budgeted in the normal budget process?

3. Why the transfer cannot be made within the division or department?

III. REVENUE POLICIES

A. **Characteristics** – The City Finance Department will strive for the following optimum characteristics in its revenue system:

1. Simplicity – The City, where possible and without sacrificing accuracy, will strive to keep the revenue system simple in order to reduce compliance

costs for the taxpayer or service recipient. A corresponding decrease in the City's cost of collection and a reduction in avoidance to pay should result.

2. Certainty – A knowledge and understanding of revenue sources increases the reliability of the revenue system. The City will understand its revenue sources and enact consistent collection policies to provide assurances that the revenue base will materialize according to budgets and plans.

3. Equity – The City shall make every effort to maintain equity in its revenue system structure; i.e., the City should seek to minimize or eliminate all forms of subsidization between entities, funds, services, utilities, and customer classes.

4. Revenue Adequacy – The City should require that there be a balance in the revenue system; i.e., the revenue base will have the characteristics of fairness and neutrality as it applies to cost of service, willingness to pay, and ability to pay.

5. Administration – The benefits of a revenue source should exceed the cost of levying and collecting that revenue. The cost of collection should be reviewed annually for cost effectiveness as a part of the indirect cost of service analysis. Where appropriate, the City will use the administrative processes of State, Federal or Local Governmental collection agencies in order to reduce administrative cost.

6. Diversification and Stability – A diversified revenue system with a stable source of income shall be maintained. This will help avoid instabilities in two particular revenue sources due to factors such as fluctuations in the economy and variations in the weather.

B. **Issues** – The following considerations and issues will guide the City Finance Department in its revenue policies concerning specific sources of funds:

1. Cost/Benefit of Abatement – The City will use caution in the analysis of tax or fee incentives that are used to encourage development. Ideally, a cost/benefit (fiscal impact) and analysis should be performed as part of such caution.

2. Non-Recurring Revenues – One-time or non-recurring revenues should not be used to finance current ongoing operations. Non-recurring revenues should be used only for non-recurring expenditures and not be used for budget balancing purposes.

3. Property Tax Revenues – All real and business personal property located within the City shall be valued at 100% of the fair market value for any given year based on the current appraisal supplied to the City by the Bell County Tax Appraisal District. Reappraisal and reassessment shall be done every third year.

   Conservative budgeted revenue estimates result in a projected ninety-eight percent (98%) budgeted collection rate for current ad valorem taxes. Two percent (2%) of estimated current ad valorem taxes will be projected and used as the budget for delinquent ad valorem tax collections. The combined ad valorem tax collections budgeted each fiscal year will be no less than one hundred percent (100%) of the tax levy and should insure that ad valorem tax collection projections will not be over estimated.

   The Finance Department will endeavor with the Tax Assessor Collector to collect ad valorem taxes in excess of ninety-seven percent (97%) of total ad valorem tax levy with a goal of one

hundred percent (100%) collection of actual ad valorem taxes levied in each fiscal year.

All delinquent taxes shall be aggressively pursued each year by the Tax Assessor/Collector. Tax accounts delinquent greater than 90 days shall be submitted for collection each year to an attorney selected by the Bell County Tax Appraisal District. A penalty shall be assessed on all delinquent property taxes, which shall include all court costs, as well as an amount for compensation of the attorney as permitted by State law and in accordance with the attorney's contract with the County. Annual performance criteria will be developed for the attorney and reported to the City Council.

4. Interest Income – Interest earned from investment of available monies, whether pooled or not, will be distributed to the funds in accordance with the equity balance of the fund from which monies were provided to be invested.

5. User-Based Fees and Service Charges – For services associated with a user fee or charge, the direct and indirect costs of that service will be offset by a fee where possible. There will be an annual review by all Department Heads of fees and charges to ensure that fees provide adequate coverage of cost of services for their respective departments.

   The City Council will determine how much of the cost of a service should be recovered by fees and charges.

6. Enterprise Fund Rates – The Director of Utilities will review rates annually, and the City Council will adopt rates that will generate revenues sufficient to cover operating expenses, meet the legal restrictions of all applicable bond covenants, and provide for an adequate level of working capital.

   Additionally, enterprise activity rates and other legal funds of the City will include transfers to and receive credits from other funds as follows:

   a. General and Administrative Charges – Administrative costs should be charged to all funds for services of general overhead, such as administration, finance, customer billing, personnel, data processing, engineering, and legal counsel, and other costs as appropriate. The charges will be determined by the Director of Finance through an indirect cost allocation following accepted practices and procedures not to exceed 9.5%.

   b. Payment in-lieu-of-costs – This transfer will be made in accordance with the following methods, not to exceed 5% of the total estimated operating revenues of the respective fund.

      (1) *In-Lieu-of-franchise-fee*. In-lieu-of-franchise fee will be included as a part of the rate computation of gross sales consistent with the franchise rates charged to investor owned utility franchises to operate within the City. Currently, the City levies a 5% franchise fee.

      (2) *Payment-in-lieu-of-ad valorem tax*. Rates will be calculated so as to include a fee equal to the ad valorem taxes lost as a result of municipal ownership of the various utility and other enterprise activities owned by the City. Net book value will be used as a basis, barring absence of known market value and applied only to capital assets actually within the incorporated City limits.

7. Intergovernmental Revenues (Federal/State/Local) – All potential grants will be examined for matching requirements and the source of the matching requirements. These revenue sources will be expended only for intended purpose of grant aid. It must be clearly understood that operational requirements set up as a result of a grant or aid could be discontinued once the term and conditions of the project have terminated.

8. Revenue Monitoring – Revenues actually received will be compared to budgeted revenues by the Director of Finance and any variances considered to be material will be investigated. This process will be summarized in the appropriate budget report. The Director of Finance will report results of that investigation to the City Manager and City Council.

IV. EXPENDITURE POLICIES

A. **Appropriations** – The point of budgetary control is at the department level budget for all funds. When budget adjustments among Departments and/or funds are necessary, they will be made in accordance with the City Charter. Budget appropriation amendments at lower levels of control shall be made in accordance with the applicable administrative procedures.

B. **Central Control** – No recognized or significant salary or capital budgetary savings in any Department shall be spent by the Department Head without the prior authorization of the City Manager. This control will realize budget savings each year that will be recognized in the approved budget as "unexpended appropriations" or contingency "sweep" accounts. The City Manager is authorized, without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item greater than $5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased. The Director of Finance is authorized without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item less than $5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased.

C. **Purchasing** – All City purchases of goods or services will be made in accordance with the City's current Purchasing Manual.

D. **Prompt Payment** – All invoices approved for payment by the proper City authorities shall be paid by the Finance Department within thirty (30) calendar days of receipt in accordance with the provisions of Article 601f, Section 2 of the State of Texas Civil Statutes.

The Director of Finance shall establish and maintain proper procedures which will enable the City to take advantage of all purchase discounts, when possible, except in the instance where payments can be reasonably and legally delayed in order to maximize the City's investable cash.

E. **Reporting** – Quarterly reports will be presented by the Director of Finance in open Council meetings describing the financial and budgetary conditions of the City. Comparisons of actual to budget and actual to prior year, appropriate ratios and graphs to fully disclose and present meaningful information will be used whenever possible.

V. CAPITAL BUDGET AND PROGRAM

A. **Preparation** – The City's Capital Budget will include all capital project funds and all capital resources. The budget will be prepared annually and on a project basis. The Capital Budget will be prepared by the

City Manager with the involvement of responsible departments.

B. **Control** – All capital project expenditures must be appropriated in the Capital Budget. The Finance Department must certify the availability of resources before any capital project contract is presented to the City Council for approval.

C. **Program Planning** – The Capital Budget will be taken from capital improvements plan for future years. The planning time frame for the capital improvements project plan should normally be five years, but a minimum of at least three years. The replacement and maintenance for capital items should also be projected for the next ten (10) years. Future maintenance and operational costs will be considered so that these costs can be included in the operating budget.

D. **Financing Programs** – Where applicable, assessments, impact fees, pro rata charges, or other fees should be used to fund capital projects which have a primary benefit to specific, identifiable property owners.

Recognizing that long-term debt is usually a more expensive financing method, alternative-financing sources will be explored before debt is issued. When debt is issued, it will be used to acquire major assets with expected lives that equal or exceed the average life of the debt issue. The exceptions to this requirement are the traditional costs of marketing and issuing the debt, capitalized labor for design and construction of capital projects, and small component parts which are attached to major equipment purchases.

E. **Timing** – The Financial Analyst will work with Department Heads during the budget preparation to schedule the timing of capital equipment purchases to insure funds availability. The final schedule of capital purchases will be given to Directors or Department Heads to assist them in timing purchase requests to the Purchasing Department.

F. **Infrastructure Maintenance** – The City recognizes the deferred maintenance increases future capital costs. Therefore, a portion of all individual funds with infrastructure should be budgeted each year to maintain the quality of the City's infrastructure. Replacement schedules should be developed in order to anticipate the deterioration and obsolescence of infrastructure.

G. **Reporting** – Periodic financial reports will be prepared by the Director of Finance to enable the Department Heads to manage their capital budgets and to enable the Finance Department to monitor and control the capital budget as authorized by the City Manager.

VI. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

A. **Accounting** – The City Finance Department is solely responsible for the reporting of the financial affairs, both internally and externally. The Director of Finance is the City's Chief Fiscal Officer and, through responsibility delegated to the Assistant Director of Finance, is responsible for establishing the Chart of Accounts and for properly recording financial transactions.

B. **Auditing** –

1. Qualifications of the Auditor – In conformance with the City's Charter and according to the provisions of Texas Local Government Code, Title 4, Chapter 103, the City will be audited annually by outside independent accountants ("auditor"). The auditor must be a CPA that can demonstrate that it has the breadth and depth of staff to conduct the City's audit in accordance with generally accepted auditing standards and contractual requirements. The auditor must hold a license under

Article 41a-1, Section 9, of the Civil Statues of Texas, capable of demonstrating that it has sufficient staff which will enable it to conduct the City's audit in accordance with generally accepted auditing standards as required by the City Charter and applicable state and federal laws. The auditor's report on the City's financial statement will be completed within 120 days of the City's fiscal year end, and the auditor will jointly review the management letter with the City Council within 30 days of its receipt by the staff.

In conjunction with their review, the Director of Finance shall respond within 100 days in writing to the City Manager and City Council regarding the auditor's Management Letter, addressing the issues contained therein. The City Council shall schedule its formal acceptance of the auditor's report upon the resolution of any issues resulting from the joint review.

2. **Responsibility of Auditor to City Council** – The auditor is retained by and is accountable directly to the City Council and will have access to direct communication with the City Council if the City Staff is unresponsive to auditor recommendations or if the auditor considers such communication necessary to fulfill its legal and professional responsibilities.

C. **Financial Reporting** –

1. External Reporting – The City Finance Department shall prepare a written Comprehensive Annual Financial Report (CAFR) which shall be presented to the City's auditor within 60 days of the City's fiscal year end. Accuracy and timeliness of the CAFR is the responsibility of the City staff. The CAFR will be prepared in accordance with generally accepted accounting principles (GAAP). If City staffing limitations preclude such timely reporting, the Director of Finance will inform the City Council of the delay and the reasons therefore. Upon the completion and acceptance of the CAFR, the City's auditor shall present the audited CAFR to the City Council within 120 days of the City's fiscal year end.

2. Internal Reporting – The Finance Department will prepare internal financial reports, sufficient to plan, monitor, and control the City's financial affairs. Internal financial reporting objectives are addressed throughout these policies. As the Finance Department strives for excellence in financial reporting, the following Qualitative Characteristics of Accounting Information will be incorporated in all reports and policies that are prepared or implemented.

Definitions of Qualitative Characteristics of Accounting Information:

- **Bias** – Bias in measurement is the tendency of a measure to fall more often on one side than the other of what it represents instead of being equally likely to fall on either side. Bias in accounting measures means a tendency to be consistently too high or too low. Financial reporting will strive to eliminate bias in accounting data.

- **Comparability** – The quality of information that enables users to identify similarities in and differences between two sets of economic phenomena.

- **Completeness** – The inclusion in reported information of everything material that is necessary for faithful representation.

- **Conservatism** – A prudent reaction to uncertainty to try to insure that

uncertainty and risks inherent in financial situations are adequately considered.

- **Consistency** – Conformity from period to period with unchanging policies and procedures.

- **Feedback Value** – The quality of information that enables users to confirm or correct prior expectations.

- **Materiality** – The magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement.

- **Neutrality** – Absence in reported information of bias intended to attain a predetermined result or to induce a particular mode of behavior.

- **Predictive Value** – The quality of information that helps users to increase the likelihood of correctly forecasting the outcome of past or present events.

- **Relevance** – The capacity of information to make a difference in a decision by helping users to form predictions about the outcomes of past, present, and future events or to confirm or correct prior expectations.

- **Reliability** – The quality of information that assures that information is reasonably free from error and bias and faithfully represents what it purports to present.

- **Representational Faithfulness** – Correspondence or agreement between a measure or description and the phenomenon that it purports to represent (sometimes called validity).

- **Timeliness** – Having information available to a decision-maker before it loses its capacity to influence decisions.

- **Understandability** – The quality of information that enables users to perceive its significance.

- **Verifiability** – The ability through consensus among measurers to insure that information represents what it purports to represent or that the chosen method of measurement has been used without error or bias.

VII. ASSET MANAGEMENT

A. **Investments** – The Director of Finance shall promptly deposit all City funds with the City's Depository Bank in accordance with the provisions of the current Bank Depository Agreement. The Director of Finance will then promptly invest all funds in any negotiable instrument that the Council has authorized under the provisions of the Public Funds Investment Act, and in accordance with the City Council approved Investment Policies.

B. **Cash Management** – The City's cash flow will be managed to maximize the cash available to invest. Such cash management will entail the centralization of cash collections, where feasible, utility bills, building and related permits and licenses, and other collection offices as appropriate.

The Finance Department shall use the facsimile check-signing machine, bearing the signatures of the City Manager and Director of Finance.

The Director of Finance may transfer funds, via electronic transfer, through verbal or electronic instructions to the City's Depository only for payment of any obligation of the City under the conditions applicable to the use of the facsimile

machine. Payment authorization shall be in accordance with the pay authorization criteria as defined in the current Bank Depository Agreement, approved by Council, stipulating the conditions and control procedures on such activity.

VIII. TREASURY

Cash/Treasury Management – Periodic review of each cash flow position will be performed to determine performance of cash management and investment policies. A detailed policy structure will be followed with respect to Cash/Treasury Management. The underlying theme will be that idle cash will be invested with the intent to 1) safeguard assets, 2) maintain liquidity, and 3) maximize return. Where legally permitted, pooling of investments will be done.

The City will adhere to the investments authorized through the Public Funds Investment Act and any amendments to such act and will additionally establish comprehensive Investment Policies and Guidelines. Such policies will clarify acceptable investment securities, brokers, terms, and other pertinent investment information.

IX. DEBT MANAGEMENT

A. **Policy Statement** – The City of Temple recognizes the primary purpose of capital facilities is to support provision of services to its residents. Using debt financing to meet the capital needs of the community must be evaluated according to two tests – efficiency and equity. The test of efficiency equates to the highest rate of return for a given investment of resources. The test of equity requires a determination of who should pay for the cost of capital improvements. In meeting the demand for additional capital facilities, the City will strive to balance the load between debt financing and "pay as you go" methods. The City realizes failure to meet the demands of growth may inhibit its continued economic viability, but also realizes that too much debt may have detrimental effects. Through the rigorous testing of the need for additional debt financed facilities and the means by which the debt will be repaid, the City Director of Finance will strike an appropriate balance between service demands and the amount of debt.

B. **Types of Debt** –

1. General Obligation Bonds (GO's) – General obligation bonds will be used only to fund capital assets of the general government, are not to be used to fund operating needs of the City and are backed by the full faith and credit of the City as well as the ad valorem taxing authority of the City as prescribed by law. The term of a bond issue will not exceed the useful life of the asset(s) funded by the bond issue and will generally be limited to no more than twenty years. General obligation bonds must be authorized by a vote of the citizens of the City of Temple.

2. Revenue Bonds (RB's) – Revenue bonds will be issued to provide for the capital needs of any activities where the capital requirements are necessary for continuation or expansion of a service which produces a revenue and for which the asset may reasonably be expected to provide for a revenue stream to fund the debt service requirements. The term of the obligation may not exceed the useful life of the asset(s) to be funded by the bond issue and will generally be limited to no more than twenty years.

3. Certificates of Obligation, Contract Obligations, etc. (CO's) – Certificates of Obligations or Contract Obligations will be used in order to fund capital requirements which are not otherwise covered under either Revenue Bonds or General Obligation Bonds. Debt service for CO's may be either from general revenues or backed by a specific

revenue stream or streams or by a combination of both. Generally CO's will be used to fund capital assets where full bond issues are not warranted as a result of cost of the asset(s) to be funded through the instrument. The term of the obligations may not exceed the useful life of the asset(s) to be funded by the proceeds of the debt issue and will generally be limited to no more than twenty years.

4. Method of Sale – The Director of Finance will use a competitive bidding process in the sale of bonds unless the nature of the issue warrants a negotiated bid. In situations where a competitive bidding process is not elected, the Director of Finance will publicly present the reasons why, and the Director of Finance will participate with the financial advisor in the selection of the underwriter or direct purchaser.

C. **Analysis of Financing Alternatives** – Finance Staff will explore alternatives to the issuance of debt for capital acquisitions and construction projects. These alternatives will include, but are limited to: 1) grants-in-aid, 2) use of reserves/designations, 3) use of current revenues, 4) contributions from developers and others, 5) leases, and 6) impact fees.

D. **Conditions for Using Debt** – Debt financing of capital improvements and equipment will be done only when the following conditions exist:

- When non-continuous projects (those not requiring continuous annual appropriations) are desired;
- When it can be determined that future users will receive a benefit from the improvement;
- When it is necessary to provide basic services to residents and taxpayers (for example, purchase of water rights);
- When total debt, including that issued by overlapping governmental entities, does not constitute an unreasonable burden to the residents and taxpayers.

E. **Federal Requirements** – The City Finance Department will maintain procedures to comply with arbitrage rebate and other Federal requirements related to the issuance of bonds.

The City Finance Department will maintain post-issuance compliance written procedures for bonds and financed projects. The City will monitor the use of proceeds and expenditures from the Construction/Project Fund for all bond issues. The City will retain various records with respect to each series of Bonds.

F. **Sound Financing of Debt** – When the City utilizes debt financing, it will ensure that the debt is soundly financed by:

- Conservatively projecting the revenue sources that will be used to pay the debt;
- Financing the improvement over a period not greater than the useful life of the improvement;
- Determining that the benefits of the improvement exceed the costs, including interest costs;
- Maintaining a debt service coverage ratio which ensures that combined debt service requirements will not exceed revenues pledged for the payment of debt; and
- Evaluating proposed debt against the target debt indicators.

G. **Financing Methods** – The City maintains the following policies in relation to methods of financing used to issue debt:

- An Ad Valorem tax rate of $1.20 per $100 of assessed value is the maximum municipal tax rate (by City Charter) that may be levied for all General Fund tax supported expenditures and debt service;

- Where possible, the City will use revenue or other self-supporting bonds in lieu of General Obligation Bonds;

- When appropriate, the City will issue non-obligation debt, for example, Industrial Development Revenue bonds, to promote community stability and economic growth; and

- Staff will maintain open communications with bond rating agencies about its financial condition and whenever possible, issue rated securities.

H. **Elections** – The Charter also regulates which securities may be issued only after a vote of the electors of the City and approved by a majority of those voting on the issue.

1. Election Required – Securities payable in whole or in part from Ad Valorem taxes of the City except issues such as tax increment securities, certificates of obligation, and contractual obligations.

2. Election Not Required –

   - Short-term notes (12 months or less) issued in anticipation of the collection of taxes and other revenues.

   - Securities issued for the acquisition of water rights or capital improvements for water treatment.

   - Securities payable solely from revenue other than Ad Valorem taxes of the City.

   - Refunding securities issued to refund and pay outstanding securities.

   - Securities for any special or local improvement district, such as a Public Improvement District (PID).

   - Tax increment securities payable from Ad Valorem tax revenue derived from increased valuation for assessment of taxable property within a plan of development or other similar area as defined by applicable State Statutes.

   - Securities issued for the acquisition of equipment or facilities pursuant to a lease-purchase contract.

X. FINANCIAL CONDITIONS, RESERVES, AND STABILITY RATIOS

A. **Operational Coverage** – *(No Operating Deficits)* – The City's Proprietary Utility fund will comply with all bond covenants and maintain an operational coverage of at least 125%, such that current operating revenues will exceed current operating expenses.

Deferrals, short-term loans, or one-time sources will be avoided as budget balancing techniques. Reserves will be used for emergencies or non-recurring expenditures, except when balances can be reduced because their levels exceed guideline minimums as stated in Paragraph B, following.

B. **Fund Balance Policies** – The City's Fund Balance is the accumulated difference between assets and liabilities within governmental funds, and it allows the City to meet its contractual obligations, fund disaster or emergency costs, provide cash flow for timing purposes and fund non-recurring expenses appropriated by Council. This policy establishes limitations on the purposes for which Fund Balances can be used in accordance with Governmental

Accounting Standards Board (GASB) Statement Number 54.

The City's Fund Balance will report up to five components:

1. Non-spendable Fund Balance – amounts that are not in a spendable form or are required to be maintained intact. Assets included in this category are prepaid items, inventory, and non-financial assets held for resale.
2. Restricted Fund Balance – represents the portion of fund balance that is subject to legal restrictions, such as grants or hotel/motel tax and bond proceeds.
3. Committed Fund Balance – describes the portion of fund balance that is constrained by limitations that the Council has imposed upon itself, and remains binding unless the Council removes the limitation.
4. Assigned Fund Balance – is that portion of fund balance that reflects the City's *intended* use of the resource and is established in a less formal method by the City for that designated purpose.
5. Unassigned Fund Balance – represents funds that cannot be properly classified in one of the other four categories.

C. **Operating Reserves/Fund Balances** –

1. The General Fund's Unassigned Fund Balance should be at least 33% of the General Fund's annual operating expenditures. This percentage is the equivalent of four months operational expenditures. The General Fund's annual operating expenditures are defined as all personnel and operations expenditures less those related to the operation of the sanitation department and golf course. It also excludes the cost of goods component of the Airport's operational budget. Any expenditure funded with General Fund Balance is also excluded from this calculation.

2. The General Fund's Assigned for Technology Fund Balance is replenished each year at a level sufficient for the City's technology needs based on a recommendation by Management.

3. The General Fund's Assigned for Capital Projects Fund Balance is adopted by Council with the acceptance of the fiscal year end financial statements. At the end of each fiscal year, any available fund balance that is not restricted or allocated to technology is added to the balance of the General Fund's Assigned for Capital Projects Fund Balance.

4. The Enterprise Fund working capital should be maintained at 33% of total operating expenses or the equivalent of four months.

D. **Liabilities and Receivables** – Procedures will be followed to maximize discounts and reduce penalties offered by creditors. Current liabilities will be paid within 30 days of receiving the invoice. Accounts Receivable procedures will target collection for a maximum of 30 days from service. Receivables aging past 120 days will be sent to a collection agency. The Finance Director is authorized to write-off non-collectible accounts that are delinquent for more than 180 days, provided proper delinquency procedures have been followed. The Finance Director will make an annual report to the City Council of the status of delinquent write-offs of non-collectible accounts.

E. **Capital and Debt Service Funds** –

1. Monies in the Capital Projects Funds should be used within 24 months of receipt or within a reasonable time according to construction schedule. Balances will be used to generate interest income to offset construction cost. Any unused monies can be used to fund similar projects as outlined by bond covenants and remaining excess funds will be transferred to the Debt Service Fund, provided that this complies with the bond covenant.

   Revenues in the Debt Service Fund are based on property tax revenues, interest earnings and transfers from other funds. Reserves in the Debt Service Fund are designed to provide funding between the date of issuance of new debt and the time that property tax levies are adjusted to reflect the additional debt. Reserve levels should not exceed one month of average annual debt service.

2. Revenue obligations will maintain debt coverage ratios as specified by the bond covenants.

F. **Ratios/Trend Analysis** – Ratios and significant balances will be incorporated into monthly, quarterly and financial reports. This information will provide users with meaningful data to identify major trends of the City's finances through analytical procedures. We have selected the following ratios/balances as key indicators:

- **Fund Balance/Equity** (FB/E):
  Assets – liabilities
  AL (acceptable level) ≥ 33.0% of operations

- **Working Capital** (CA-CL):
  Current assets less current liabilities
  AL ≥ 33.0% of operations

- **Current Ratio** (CA/CL):
  Current assets divided by current liabilities
  AL > 1.00

- **Quick Ratio** (Liquid CA/CL):
  "Liquid" current assets divided by current liabilities
  AL > 1.00

- **Debt/Assessed Ad Valorem Taxes** (D/AV):
  Debt divided by assessed Ad Valorem value
  AL < 5

- **Debt Ratio - %** (CL+LTL / TA) :
  Current liabilities plus long term liabilities divided by total assets
  AL < 1.00

- **Enterprise Operational Operating Coverage** (OR/OE):
  Operating revenue divided by operating expense
  AL > 1.25

Our goal is to develop minimum/maximum levels for the ratios/balances above through analyzing City of Temple historical trends and anticipated future trends. We will also analyze/compare City of Temple to other municipalities to develop these acceptable levels.

XI. INTERNAL CONTROLS

A. **Written Procedures** – Wherever possible, written procedures will be established and maintained by the Director of Finance for all functions involving cash handling and/or accounting throughout the City. These procedures will embrace the general concepts of fiscal responsibility set forth in this policy statement.

B. **Department Heads Responsibilities** – Each Department Head is responsible to ensure that good internal controls are followed throughout their Department, that all Finance Department directives or internal controls are implemented, and that all independent auditor internal control recommendations are addressed.

XII. STAFFING AND TRAINING

A. **Adequate Staffing** –Staffing levels will be adequate for the fiscal functions of the City to operate effectively. Overtime shall be used only to address temporary or seasonal demands that require excessive hours. Workload allocation alternatives will be explored before adding staff.

B. **Training** – The City will support the continuing education efforts of all financial staff members including the investment in time and materials for maintaining a current perspective concerning financial issues. Staff will be held accountable for communicating, teaching, and sharing with other staff members all information and training materials acquired from seminars, conferences, and related education efforts.

C. **Awards, Credentials, Recognition** – The Finance Department will support efforts and involvement which result in meeting standards and receiving exemplary recitations on behalf of any of the City's fiscal policies, practices, processes, products, or personnel. Staff certifications may include Certified Public Accountant, Management Accountant, Certified Internal Auditor, and Certified Cash Manager.

The Finance Department will strive to maintain a high level of excellence in its accounting policies and practices as it prepares the CAFR. The CAFR will be presented annually to the Governmental Finance Officers Association (GFOA) for evaluation and consideration for the Certificate of Achievement for Excellence in Financial Reporting. The Budget will also be submitted to the GFOA for evaluation and consideration of the Distinguished Budget Presentation Award.

INVESTMENT POLICY

City of Temple

The Public Funds Investment Act, Chapter 2256, Texas Government Code, as amended, (the "PFIA") prescribes that each City is to adopt rules governing its investment practices and to define the authority of the investment officers. The following Investment Policy addresses the methods, procedures, and practices, which must be exercised to ensure effective and judicious fiscal management of the City's funds.

The Director of Finance, the Assistant Director of Finance, the Treasury/Grants Manager and the designated Senior Accountant are authorized as the Investment Officers of the City of Temple, Texas, and are responsible for all investment decisions and activities.

I. Scope

This policy applies to all investment activities of the City's funds under its control, except those subject to other investment covenants, or excluded by contract. The Investment Policy will govern the activities of the Investment Officers and designated deputies in their management of all public funds covered by this Investment Policy.

In order to make effective use of the City's resources, all funds shall be pooled for investment purposes, except for those funds required to be accounted for in other accounts as stipulated by applicable laws, bond covenants, contracts or City policy. The pooled funds will include, but are not limited to, the funds of the General Fund, Water & Wastewater, GO Interest & Sinking, Hotel/Motel, Capital Projects, Federal/State Grant, Drainage, and Tax Increment Funds. Bond Proceeds may be invested in separate portfolios. The Firemen's Pension Fund, Deferred Compensation Plans, and any investments donated to the City for a particular purpose, or under terms of use specified by the donor, are outside the scope of this Investment Policy.

This policy also requires the formal adoption of an Investment Strategy that specifically addresses each of the City's fund groups. (See Attachment A)

II. Objectives

The primary objectives of the City investment activities, in order of priority, shall be:

A. Safety – Investments shall be undertaken in a manner that seeks to ensure the preservation of principal.

B. Liquidity – The City's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements, which might be reasonably anticipated.

C. Yield – The City's investment strategy is conservative. Given this strategy, the benchmark used by the Director of Finance to determine whether market yields are being achieved shall be the average rolling 90-day T-bill rate. Weighted average yield to maturity shall be the portfolio performance standard. Return on investment is of least importance compared to the safety and liquidity objectives.

Each investment transaction shall seek to first ensure that principal losses are avoided, whether they are from issuer defaults or erosion of market value.

III. Delegation Of Authority

The Director of Finance may designate deputies to assist with the management of the investment portfolio, but only the City Council may designate Investment Officers.

The Investment Officers shall be responsible for all transactions, compliance with internal controls, and insuring that all safekeeping, custodial, and collateral duties are in compliance with this Investment Policy and other applicable laws and regulations.

IV. Standard Of Care

Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management

of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. This investment principle shall be applied in the context of managing the overall investment portfolio.

The Investment Officers, acting in accordance with written procedures and exercising due diligence, shall not be held personally responsible for an individual issuer's credit risk or market price changes, provided that deviations from expectations are reported in a timely manner to the City Manager, and appropriate action is taken to control adverse developments.

V. Ethics And Conflicts Of Interest

The Investment Officers and designated deputies shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. An Investment Officer who has a personal business relationship with a business organization offering to engage in an investment transaction with the City shall file a statement with the Texas Ethics Commission and the City Council disclosing that personal business interest. A disclosure statement will also be filed if an Investment Officer is related within the second degree by affinity of consanguinity, as determined under Chapter 573, to an individual seeking to sell an investment to the City.

For the purpose of this section, an individual has a personal business relationship with a business organization if:

A. The individual owns 10 percent or more of the voting stock or shares of the business organization, or owns $5,000 or more of the fair market value of the business organizations;

B. Funds received by the individual from the business organization exceed 10 percent of the individual's gross income for the previous year; or

C. The individual has acquired from the business organization during the previous year investments with a book value of $2,500 or more for the personal account of the individual.

VI. Accounting/Reporting

The Investment Officers shall, not less than quarterly, prepare and submit to the City Council a written report of investment transactions for all funds covered by this Investment Policy for the preceding reporting period. The report should:

A. Describe the investment position of the entity on the date of the report;

B. Be prepared and signed by the Investment Officers;

C. Contain a summary statement that states the beginning market values, , ending market value and fully accrued interest for the reporting period;

D. State the book value and market value of each separately invested asset at the beginning and end of the reporting period by type of asset and fund type invested;

E. State the maturity date of each separately invested asset that has a maturity date;

F. State the compliance of the investment portfolio as it relates to the City's Investment Policy, the City's Investment Strategy and the Public Funds Investment Act; and

G. The reports should be formally reviewed at least annually by an independent auditor and the results of that audit reported to the City Council.

The method used to monitor the market price of acquired investments is to obtain market rates for the total portfolio from a recognized

entity independent from the original transaction.

The City will seek to control the risk of loss due to failure of an investment issuer by monitoring the ratings of portfolio positions to ensure compliance with the rating requirements imposed by the Public Funds Investment Act. Not less than quarterly, the Investment Officers will obtain from a reliable source the current credit rating for each held investment that has a PFIA-required minimum rating and will include this information in the quarterly report. The City shall take all prudent measures that are consistent with this Policy to liquidate an investment that does not have the minimum rating.

VII **Diversification**

The City will diversify use of investment types and issuers to avoid incurring unreasonable risks inherent in over-investment in specific instruments, individual issuers or maturities (when appropriate).

The investment portfolio shall not exceed the following guidelines without prior approval of the City Manager:

A. With the exception of U.S. Treasury securities and authorized pools, no more than 80% of the total investment portfolio will be invested in a single investment type.

B. Commercial paper shall not exceed more than 5% of the total investment portfolio.

C. With the exception of U.S. Treasury securities, no more than 40% of the total investment portfolio shall be invested with a single issuer.

D. The maximum maturity for each investment and the total portfolio will be timed to maturity to meet cash flow needs established by the cash flow analysis. The maximum maturity of any individual investment shall not exceed three (3) years.

E. The maximum dollar-weighted average maturity of the total investment portfolio is 270 days.

Maturity schedules shall be timed according to anticipated liquidity needs. Investments, from time to time, may be liquidated before maturity for cash-flow or portfolio restructuring purposes. To meet these disbursement schedules, market gains or losses may be required. Any losses for early maturity liquidation should be minimized, and they should be reported as such to the City Manager in a timely manner. Actual risk of default shall be minimized by adequate collateralization, where applicable. Market risk shall be minimized by diversification of investment type and maturity.

The Investment Officers shall routinely monitor the contents of the investment portfolio, the available markets and the relative values of competing instruments, and shall adjust the investment portfolio accordingly, keeping in mind the overall objectives of the investments.

VIII **Cash Flow Analysis**

The Director of Finance monitor cash flows for all of the City's fund types. The purposes will be to determine liquidity needs and the available funds for investing.

IX. **Authorized Investments**

The following is a list of authorized investments:

A. Obligations issued, guaranteed, insured by, or backed by the full faith and credit of the United States or its agencies and instrumentalities (i.e. U.S. Treasury and Agency Issues), including obligations of the Federal Deposit Insurance Corporation and U.S. Agency Letters of Credit.

B. Deposits in Financial Institutions, which are guaranteed or insured by the Federal Deposit Insurance

Corporation or its successor or the National Credit Union Share Insurance Fund or its successor and are secured in compliance with Section XII Collateralization Requirements and placed in compliance with the PFIA.

C. Fully collateralized repurchase agreements that have a defined termination date and are secured by cash or obligations of the United States or its agencies and instrumentalities. The securities purchased by the City must be pledged to the City, held in the City's account and deposited at the time the investment is made with the City's custodial bank. Repurchase agreements can only be placed through primary government securities dealers or financial institutions doing business in Texas.

D. Commercial paper with a stated maturity of 270 days or less from the date of issuance. Commercial paper must be rated not less than A-1 or P-1, or an equivalent, by at least two nationally recognized credit rating agencies or rated by one credit rating agency plus fully secured by an irrevocable letter of credit issued by a domestic bank.

E. Investment pools that are authorized by Council, invest only in investments approved by the Public Funds Investment Act, have an advisory board and are continuously rated no lower than AAA or AAA-m or at an equivalent rating by at least one nationally recognized rating agency. Investment pools must provide an offering circular, investment transaction confirmations, and monthly reports.

F. S.E.C. registered no-load money market mutual funds that include in its investment objectives the maintenance of a stable net asset value of $1 for each share and are continuously rated no lower than AAA or AAA-m or at an equivalent rating by at least one nationally recognized rating agency.

An investment that requires a minimum rating under this Policy does not qualify as an authorized investment during the period the investment does not have the minimum rating. The Investment Officers will take all prudent measures that are consistent with this Policy to liquidate an investment that does not have the minimum rating. The Investment Officers will not be required to liquidate investments that were authorized investments at the time of purchase.

The Investment Officers are specifically prohibited from investing in:

a. Structured notes, investments with inverse-floaters, collateralized mortgage obligations, or any other form of derivatives;

b. Any investment not authorized by this policy or the Public Funds Investment Act;

c. Any investment pool in which the City would own more than 20% of the market value of the pool;

d. Highly sophisticated investments not freely conducted in the marketplace (e.g., derivatives); and

e. Any one mutual fund in which the City would own more than 10% of the total assets of the mutual fund.

The Investment Officers are also specifically prohibited from borrowing funds for the purpose of reinvesting the funds to leverage return.

X. Eligible Institutions

The following financial institutions are eligible for consideration for investment transactions by the Investment Officers:

A. State or national banks with a main or branch office in the State of Texas;

B. Savings banks with a main or branch office in the State of Texas;

C. State or federal credit unions with a main or branch office in the State of Texas;

D. Brokers approved and designated as primary dealers by the Federal Reserve Bank of New York;

E. Secondary or regional brokers who meet the following requirements:
   1. Registered and in good standing with the Financial Industry Regulatory Authority (FINRA);
   2. Maintain Texas State Registration;
   3. Have net capital of $1 million or more for Delivery Versus Payment investment transactions or net capital of $50 million or more for Repurchase Agreement transactions; and
   4. Have at least five (5) years of operation.

F. Local government investment pools, (i.e. Texpool, TexSTAR, etc.); and

G. S.E.C. registered money market mutual funds.

A written copy of the City's Investment Policy shall be presented to any business organization offering to engage in an investment transaction with the City and to the City's investment adviser under contract. The qualified representative of the business organization offering to engage in an investment transaction with the City and the investment adviser under contract shall execute an Investment Policy Certification substantially to the effect that the business organization or investment adviser has:

A. Received and reviewed the City's Investment Policy; and

B. Acknowledged that the business organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the City and the business organization that are not authorized by the City's Investment Policy, except to the extent that this authorization is dependent on an analysis of the makeup of the City's entire portfolio or requires an interpretation of subjective investment standards.

A list of individual qualified broker/dealers authorized to engage in investment transactions with the City shall, at least annually, be reviewed, revised, and adopted by the City Council. (See Attachment B)

All broker/dealers will have on file Trading Authorization Agreements, with the City.

XI. Investment Purchases/ Trades

The City will purchase investments on an "as needed" basis only. The City will determine investment requirements based on cash flow analysis and current cash positions. The City will create a competitive environment to evaluate available options best suited for the City's requirements.

Investment selections and term will be determined in accordance with, (1) safety of principal, (2) cash flow needs, (3) investment type as a percentage of total investment portfolio and (4) yield.

Brokers/dealers are not encouraged to contact the City on currently available securities that the broker/dealers believe are items of interest to the City.

The Treasury/Grants Manager will obtain investment alternatives and get approval from an Investment Officer prior to making any investment decision. After the decision is made, execution will be on a competitive basis. All security purchases and trades conducted through the City will be settled with the City's third party custodial bank using Delivery versus Payment (DVP).

The Director of Finance, Assistant Director of Finance, Treasury/Grants Manager, Senior Accountant, City Manager, and City Secretary are the only individuals authorized to wire funds for the City. Dual authorization shall be used for all non-repetitive wire transfers.

The City's Investment Officer must approve any substitution of securities on repurchase agreements. The City will only enter repurchase agreements under the terms of the Public Securities Agreement (PSA) – Master Repurchase Agreement or similar format.

XII. Collateralization Requirements

Consistent with the requirements of the Public Funds Collateral Act, Chapter 2257, Texas Government Code, as amended, the City will require full collateralization of all non-insured deposits with depository institutions. In order to anticipate market changes and provide a level of security, the collateralization level will be at least 102% of market value of principal and accrued interest on the ledger deposits less the amount insured by the Federal Deposit Insurance Corporation. Securities pledged as collateral shall be held in the City's account by an independent third party with whom the City has a current custodial agreement. A clearly marked evidence of pledge must be supplied to the City for retention. The City must approve any release and/or substitution of collateral before such action is taken. Collateral shall be reviewed at least monthly to assure that the market value of the securities pledged equals or exceeds the required amount.

Obligations authorized by the Public Funds Collateral Act are acceptable for collateralization purposes. The City reserves the right, in its sole discretion, to accept or reject any form of insurance or collateralization pledged towards deposits.

All financial institutions pledging securities as collateral shall be required to sign a collateralization agreement with the City. The agreement shall define the City's rights to the collateral in case of default, bankruptcy, or closing and shall establish a perfected security interest in compliance with Federal and State regulations, including:

- The agreement must be in writing;
- The agreement has to be executed by the financial institution and the City contemporaneously with the deposit
- The agreement must be approved by the Board of Directors or designated committee of the financial institution and a copy of the meeting minutes must be delivered to the City; and
- The agreement must be part of the financial institution's "official record" continuously since its execution.

Private insurance coverage is not an acceptable collateralization form.

XIII. Investment Training

The Investment Officers shall attend:

A. At least one training session relating to the Investment Officer's responsibilities within 12 months after taking office or assuming duties.

B. Investment training sessions not less than once in a two year period that begins on the first day of the City's fiscal year and consists of the two consecutive fiscal years after that date and receive not less than ten (10) hours of instruction relating to investment responsibilities.

Training must include education in investment controls, security risks, strategy risks, market risks, diversification of the investment portfolio, and compliance with the Public Funds Investment Act.

All training shall be from an independent source on the list of approved training seminar sponsors. (See Attachment C)

XIV. Conclusion

The Investment Officers will adhere to the Investment Policy in all investment decisions of the City.

All current investment activity, which does not comply with the above stated policy, will be allowed to mature, and all future investment activity will be performed under the terms of this Policy.

In conjunction with the annual financial audit, a compliance audit will be performed on management controls and adherence to this Policy.

An annual review of the Investment Policy and Strategy will be conducted by the Director of Finance. The Investment Policy and Strategy, with any changes, will then be presented for the City Council to review and adopt. Formal adoption of the Investment Policy and Strategy will be documented in the minutes of the City Council meeting and the adopting ordinance.

INVESTMENT STRATEGY – ***Attachment A***

The Investment Strategy of the City of Temple, Texas, is adopted to provide investment guidelines that will minimize the risk of loss of principal. In order to make effective use of the City's resources, all monies shall be pooled into one fund, except for those monies required to be accounted for in other accounts as stipulated by applicable laws, bond covenants, contracts or City policy. Investment priorities (in order of importance) are as follows:

A. Suitability – Any investment allowed by the Investment Policy is suitable. Maturity schedules shall be timed according to anticipated needs.

B. Safety of Principal – All investments should be of high quality with no perceived default risk.

C. Liquidity – Bank Deposits, local government investment pools and money market mutual funds shall provide daily liquidity. Fixed maturity investments shall provide liquidity as required by anticipated needs.

D. Marketability – Investments should have an active and efficient secondary market to enable the City to liquidate investments prior to the maturity for unanticipated cash requirements.

E. Diversification – The City will diversify use of security types, issuers and maturities as per the Investment Policy.

F. Yield – The City's investment strategy is conservative. The benchmark shall be the average rolling 90-day T-bill rate.

LIST OF AUTHORIZED BROKERS/DEALERS– ***Attachment B***

A list of Broker/Dealers that are authorized to engage in investment transactions with the City shall, at least annually, be reviewed, revised, and adopted. The following Broker/Dealers are authorized for use by the Investment Officer:

BBVA Securities, Inc.
Coastal Securities
Duncan Williams
First Southwest Company
FTN Financial
Great Pacific Securities
Mutual Securities, Inc.
Raymond James
Rice Financial Products
Vining-Sparks IBG

APPROVED TRAINING SEMINAR SPONSORS – ***Attachment C***

All investment training shall be from an independent source approved by the City Council. The following sponsors are hereby approved:

A. Government Finance Officer's Association (GFOA and GFOAT);

B. Texas Society of Certified Public Accountants (TSCPA);

C. Texas Municipal League (TML);

D. Government Treasurer's Organization of Texas (GTOT);

E. Sponsors approved by the TSCPA and GFOA, GFOAT, GTOT, to provide CPE credits; or

F. University of North Texas

BUDGET SUMMARY

ALL FUNDS

City of Temple

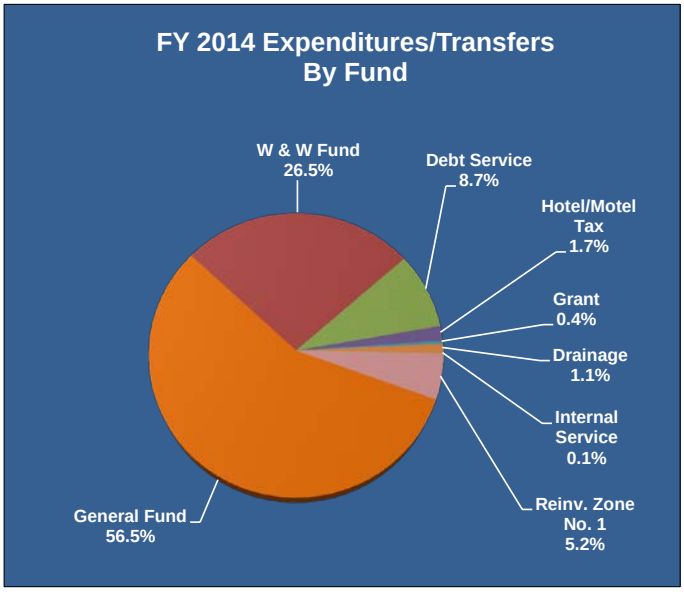
Revenues/Other Sources	Adopted Budget FY 2014	Adopted Budget FY 2015	% Increase/ (Decrease)
General Fund	$ 60,684,031	$ 62,749,012	3.40%
Water & Wastewater Fund	31,050,159	32,996,802	6.27%
Debt Service Fund	9,574,980	9,846,470	2.84%
Hotel/Motel Tax Fund	1,752,700	1,840,500	5.01%
Federal/State Grant Fund	408,865	390,268	-4.55%
Drainage Fund	1,078,803	1,117,803	3.62%
Internal Service Fund	100,000	-	-100.00%
Reinvestment Zone No. 1 Fund	4,861,829	4,920,938	1.22%
Total Revenues/Other Sources	**$ 109,511,367**	**$ 113,861,793**	**3.97%**

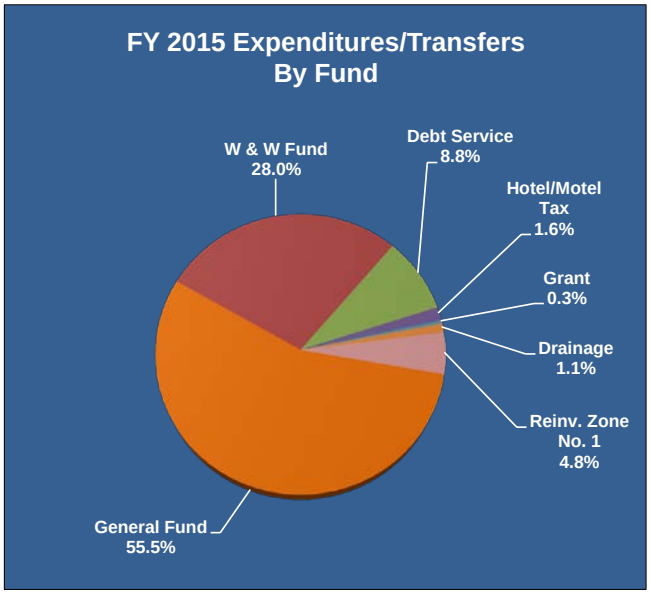
Expenditures/Transfers	Adopted Budget FY 2014	Adopted Budget FY 2015	% Increase/ (Decrease)
General Fund	$ 64,009,031 (1)	$ 65,466,921 (2)	2.28%
Water & Wastewater Fund	30,020,581	32,996,802	9.91%
Debt Service Fund	9,876,523	10,348,690	4.78%
Hotel/Motel Tax Fund	1,882,700	1,840,500	-2.24%
Federal/State Grant Fund	408,865	390,268	-4.55%
Drainage Fund	1,214,183	1,264,803	4.17%
Internal Service Fund	100,000	-	-100.00%
Reinvestment Zone No. 1 Fund	5,855,297	5,639,739	-3.68%
Total Expenditures/Transfers	**$ 113,367,180**	**$ 117,947,723**	**4.04%**

(1) Includes the use of $3,325,000 of Undesignated Fund Balance - Capital Projects to fund Capital of $1,400,000, TEDC Matrix allocation of $1,825,000, and Strategic Investment Zone of $100,000.

(2) Includes the use of $2,717,909 in Undesignated Fund Balance - Capital Projects to fund Capital of $1,737,909, TEDC Matrix allocation of $880,000, and Strategic Investment Zone of $100,000.

FY 2014 Adopted Budget Compared to the FY 2015 Adopted Budget





COMBINED SUMMARY OF REVENUES, EXPENDITURES AND FUND BALANCE/NET ASSETS ALL FUNDS FOR FY 2015

FY 2015

	Debt Service Fund	Water/Sewer Enterprise Fund	Total All Funds
BEGINNING FUND BALANCE/ NET ASSETS 10/01/14	$ 1,497,195	$ 94,712,018	$ 120,770,675
REVENUES:			
Taxes	8,462,200	-	46,572,279
Water and Sewer revenue	-	30,748,974	30,748,974
Drainage fees	-	-	1,114,803
Franchise fees	-	-	6,360,370
Licenses and permits	-	-	664,500
Intergovernmental	-	-	485,375
Charges for services	-	-	21,496,458
Fines	-	-	2,061,362
Payment in lieu of taxes	-	-	-
Miscellaneous reimbursements	-	-	-
Interest and other	495,000	2,247,828	3,468,402
TOTAL REVENUES	8,957,200	32,996,802	112,972,523
TOTAL AVAILABLE RESOURCES	**$ 10,454,395**	**$ 127,708,820**	**$ 233,743,198**
EXPENDITURES:			
Personnel Services	$ -	$ 4,368,309	$ 46,739,314
Operations	-	15,920,049	37,776,032
Capital	-	3,970,148	7,685,731
Contingency	-	218,000	1,335,973
Debt Service	10,348,690	8,520,296	23,521,403
TOTAL EXPENDITURES	**$ 10,348,690**	**$ 32,996,802**	**$ 117,058,453**
OTHER FINANCING SOURCES (USES):			
Transfers in	889,270	-	889,270
Transfers (out)	-	-	(889,270)
	889,270	-	-
ENDING FUND BALANCE/ NET ASSETS 9/30/2015	**$ 994,975**	**$ 94,712,018**	**$ 116,684,745**

COMBINED SUMMARY OF REVENUES, EXPENDITURES AND FUND BALANCE/NET ASSETS ALL FUNDS FOR FY 2015

FY 2015

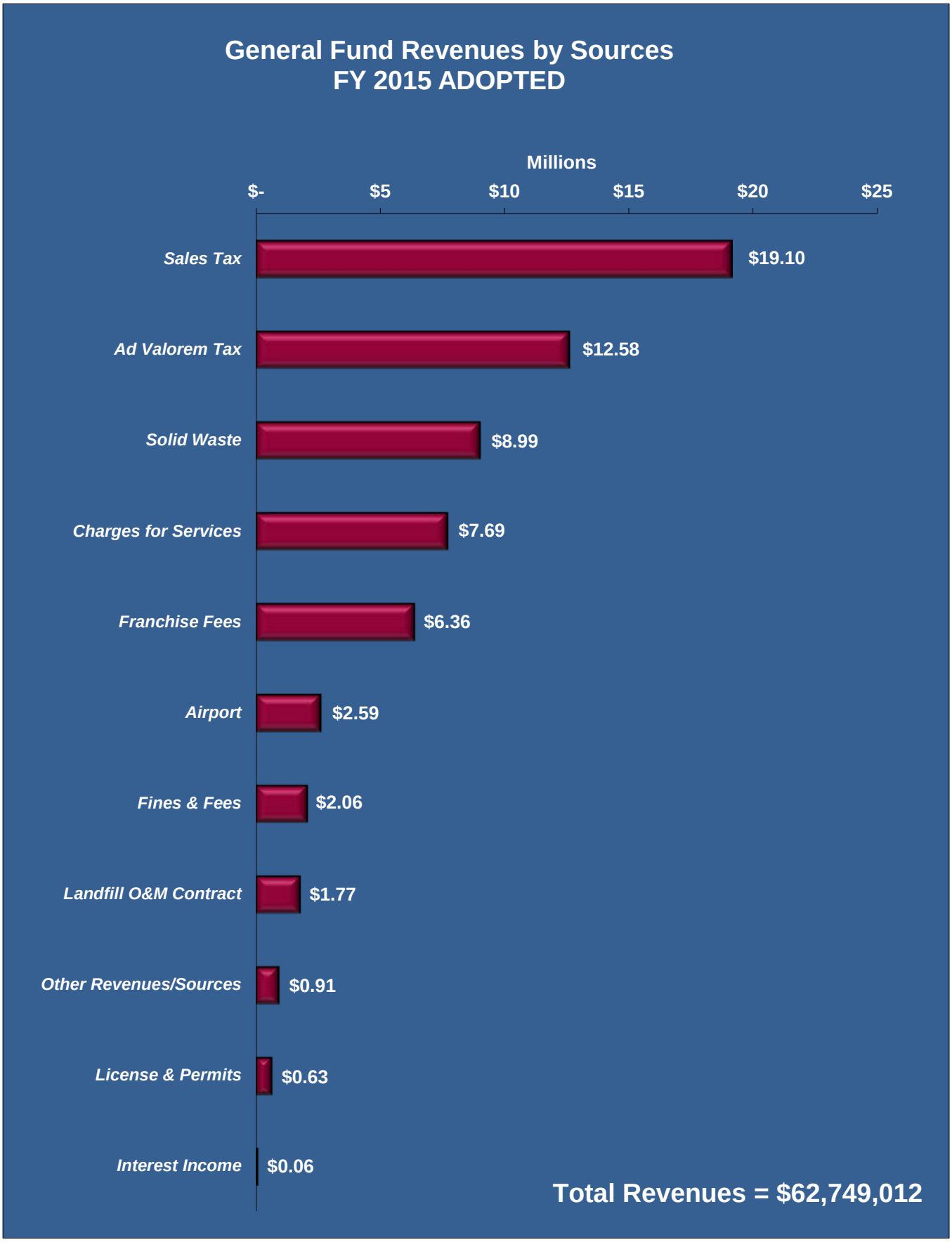
		SPECIAL REVENUE FUNDS			
	General Fund	Hotel/Motel Fund	Fed/State Grant Fund	Drainage Fund	Reinvestment Zone No. 1
BEGINNING FUND BALANCE/ NET ASSETS 10/01/14	$ 19,648,846	$ 794,002	$ -	$ 1,717,799	$ 2,400,815
REVENUES:					
Taxes	31,883,641	1,391,500	-	-	4,834,938
Water and Sewer revenue	-	-	-	-	-
Drainage fees	-	-	-	1,114,803	-
Franchise fees	6,360,370	-	-	-	-
Licenses and permits	628,500	-	-	-	36,000
Intergovernmental	95,107	-	390,268	-	-
Charges for services	21,049,258	447,200	-	-	-
Fines	2,061,362	-	-	-	-
Payment in lieu of taxes	-	-	-	-	-
Miscellaneous reimbursements	-	-	-	-	-
Interest and other	670,774	1,800	-	3,000	50,000
TOTAL REVENUES	62,749,012	1,840,500	390,268	1,117,803	4,920,938
TOTAL AVAILABLE RESOURCES	**$ 82,397,858**	**$ 2,634,502**	**$ 390,268**	**$ 2,835,602**	**$ 7,321,753**
EXPENDITURES:					
Personnel Services	$ 40,668,989	$ 905,433	$ 31,077	$ 765,506	$ -
Operations	19,935,243	830,414	166,964	326,297	597,065
Capital	2,890,178	40,750	192,227	147,000	445,428
Contingency	1,028,070	63,903	-	26,000	-
Debt Service	55,171	-	-	-	4,597,246
TOTAL EXPENDITURES	**$ 64,577,651**	**$ 1,840,500**	**$ 390,268**	**$ 1,264,803**	**$ 5,639,739**
OTHER FINANCING SOURCES (USES):					
Transfers in	-	-	-	-	-
Transfers (out)	(889,270)	-	-	-	-
	(889,270)	-	-	-	-
ENDING FUND BALANCE/ NET ASSETS 9/30/2015	**$ 16,930,937**	**$ 794,002**	**$ -**	**$ 1,570,799**	**$ 1,682,014**

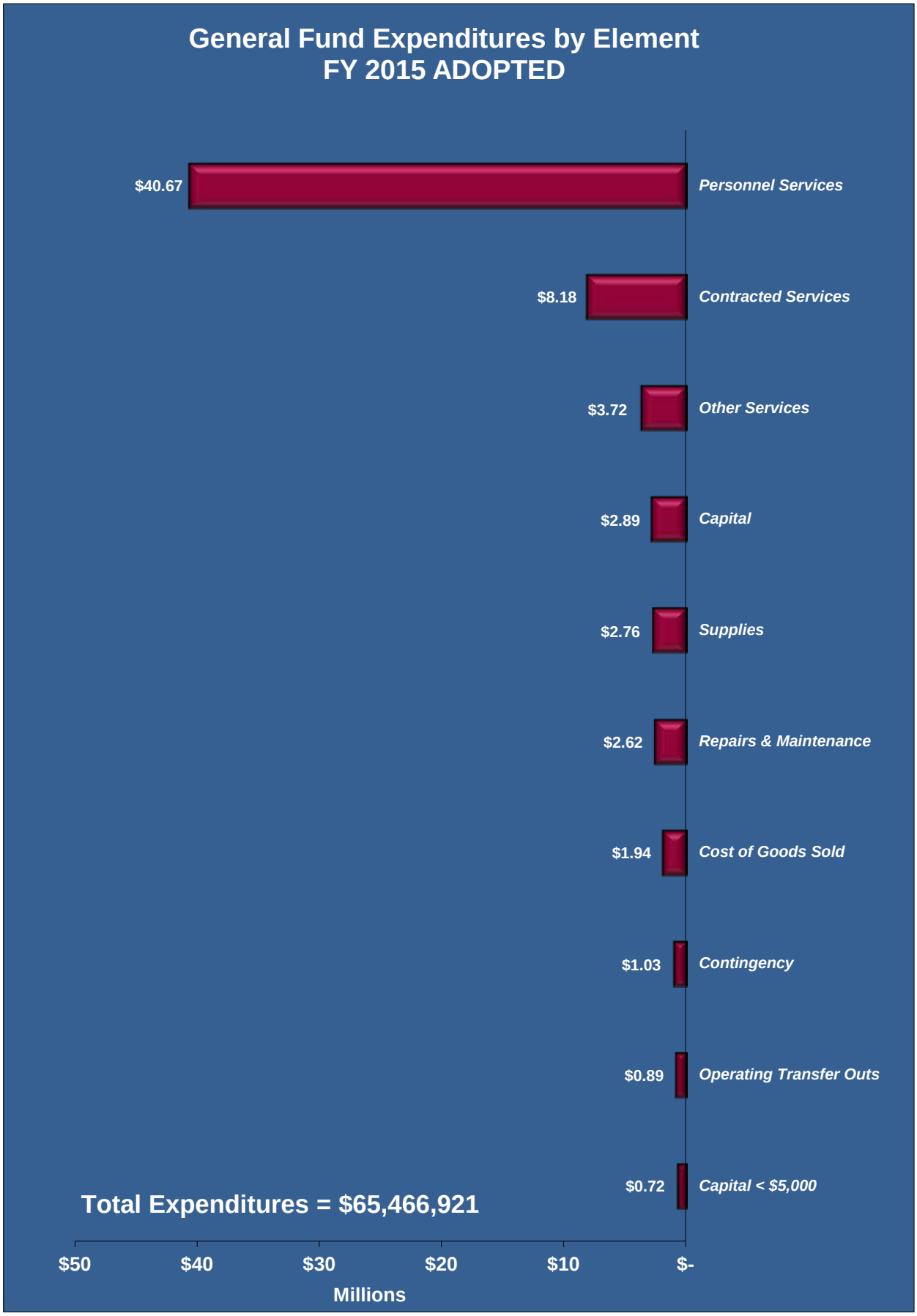
	Actual 9/30/2012	Actual 9/30/2013	2013/2014 Amended Budget @ 4/30/14	2014/2015 ADOPTED Budget	+(-)
Revenues:					
Taxes	$ 28,265,985	$ 29,756,777	$ 30,769,322	$ 31,883,641	$ 1,114,319
Franchise fees	6,260,051	6,178,547	6,175,992	6,360,370	184,378
Licenses and permits	377,290	738,449	510,100	628,500	118,400
Intergovernmental	211,915	166,959	285,106	95,107	(189,999)
Charges for services	20,020,074	20,432,764	20,665,388	21,049,258	383,870
Fines	2,133,078	2,185,239	1,963,528	2,061,362	97,834
Interest and other	852,000	1,394,440	999,345	670,774	(328,571)
Total revenues	**58,120,393**	**60,853,175**	**61,368,781**	**62,749,012**	**1,380,231**
Expenditures:					
Current:					
General government	11,066,989	12,108,965	14,801,192	13,757,123	(1,044,069)
Public safety	24,797,815	24,701,992	26,774,928	27,449,184	674,256
Highways and streets	3,693,203	2,810,423	3,357,552	3,158,554	(198,998)
Solid waste	4,865,108	5,172,168	5,097,405	5,228,665	131,260
Culture and leisure services	8,483,046	8,821,264	10,206,660	9,527,185	(679,475)
Airport	3,102,648	2,904,032	3,534,011	2,835,790	(698,221)
Contingency [1]	-	-	506,508	1,028,070	521,562
Capital	673,783	686,402	1,641,810	1,537,909	(103,901)
Debt service:					
Principal retirement - lease	43,592	45,692	49,319	46,194	(3,125)
Interest and fiscal charges - lease	8,571	6,471	10,343	8,977	(1,366)
Total expenditures	**56,734,755**	**57,257,409**	**65,979,728**	**64,577,651**	**(1,402,077)**
Excess (deficiency) of revenues over expenditures	1,385,638	3,595,766	(4,610,947)	(1,828,639)	2,782,308
Other financing sources (uses):					
Transfers in (out):					
Transfers out - Debt Service	(98,439)	(193,284)	(1,612,658)	(889,270)	723,388
Transfers out - Grant Fund	(375,218)	(506,075)	-	-	-
Transfers out - Bond Program	(30,105)	-	(190,345)	-	190,345
Transfers out - Capital Projects-Designated	(805,619)	(1,030,428)	(386,398)	-	386,398
Transfers out - Limited Tax Notes	-	-	-	-	-
Transfers out - Health Insurance	(497,964)	(450,726)	(85,000)	-	85,000
Transfer in - Debt Service	515	524	-	-	-
Transfers in - Bond Programs		193,316	-	-	-
Lease proceeds	-	-	420,121	-	(420,121)
Total other financing sources (uses)	**(1,806,830)**	**(1,986,673)**	**(1,854,280)**	**(889,270)**	**965,010**
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	**(421,192)**	**1,609,093**	**(6,465,227)**	**(2,717,909)**	**3,747,318**
Fund balance, beginning of period	24,926,172	24,504,980	26,114,073	19,648,846	-
Fund balance, end of period	**$ 24,504,980**	**$ 26,114,073**	**$ 19,648,846**	**$ 16,930,937**	**$ 3,747,318**

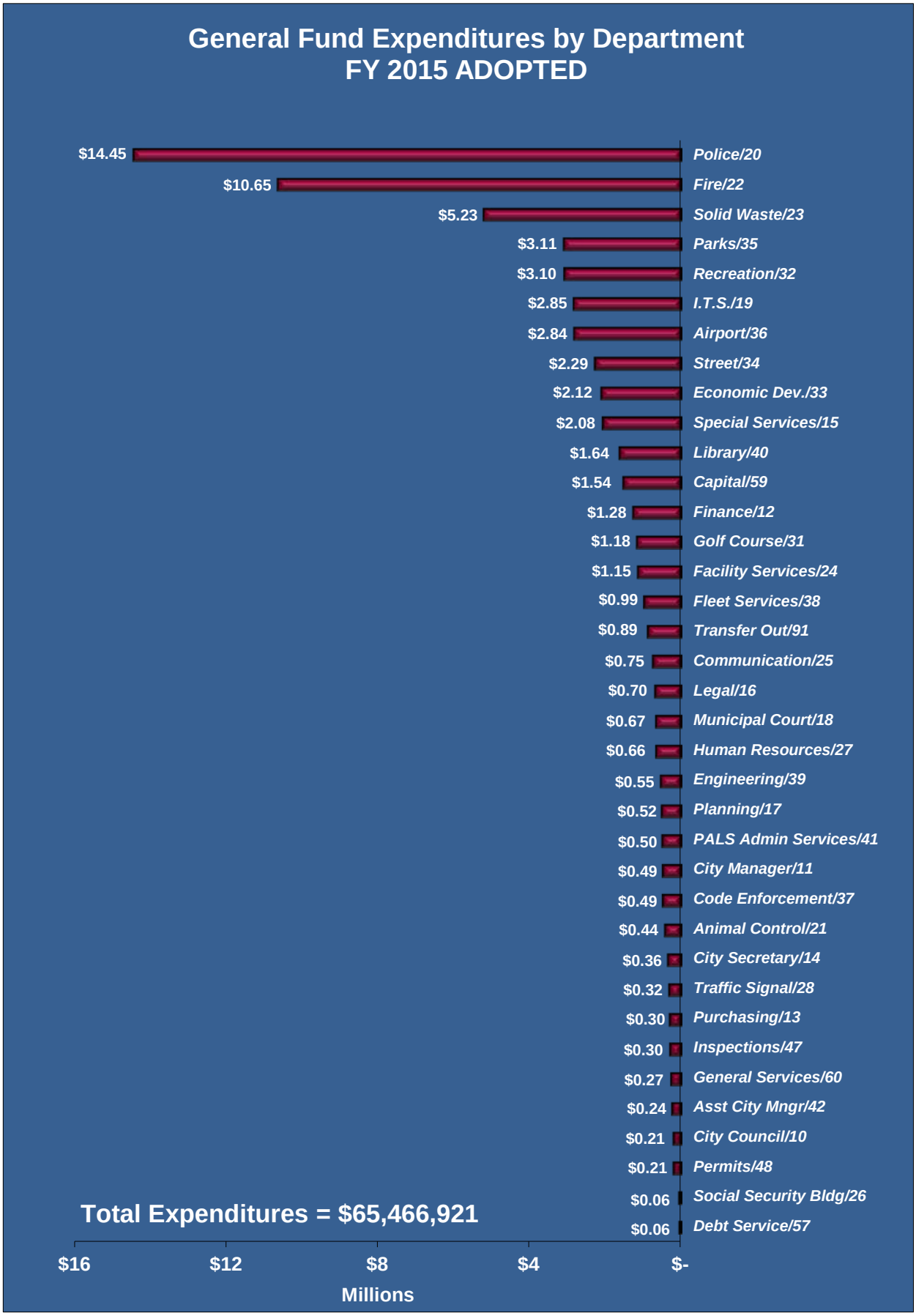
Total General Fund Expenditures - By Category

	Actual 9/30/2012	Actual 9/30/2013	2013/2014 Amended Budget @ 4/30/14	2014/2015 ADOPTED Budget	+(-)
Personnel services	$ 35,808,454	$ 37,290,256	$ 39,651,902	$ 40,668,989	$ 1,017,087
Operations	19,117,306	18,801,257	22,024,581	19,935,243	(2,089,338)
Capital outlay	1,756,832	1,113,733	4,243,583	2,890,178	(1,353,405)
Contingency [1]	-	-	-	1,028,070	1,028,070
Debt Service	52,163	52,163	59,662	55,171	(4,491)
Fund Total	**$ 56,734,755**	**$ 57,257,409**	**$ 65,979,728**	**$ 64,577,651**	**$ (1,402,077)**

[1] Contingency is budgeted in Special Services and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets


General Fund Revenues by Sources
FY 2015 ADOPTED
Millions
$-
$5
$10
$15
$20
$25
Sales Tax
$19.10
Ad Valorem Tax
$12.58
Solid Waste
$8.99
Charges for Services
$7.69
Franchise Fees
$6.36
Airport
$2.59
Fines & Fees
$2.06
Landfill O&M Contract
$1.77
Other Revenues/Sources
$0.91
License & Permits
$0.63
Interest Income
$0.06
Total Revenues = $62,749,012


General Fund Expenditures by Element
FY 2015 ADOPTED
$40.67
Personnel Services
$8.18
Contracted Services
$3.72
Other Services
$2.89
Capital
$2.76
Supplies
$2.62
Repairs & Maintenance
$1.94
Cost of Goods Sold
$1.03
Contingency
$0.89
Operating Transfer Outs
$0.72
Capital < $5,000
Total Expenditures = $65,466,921
$50
$40
$30
$20
$10
$-
Millions

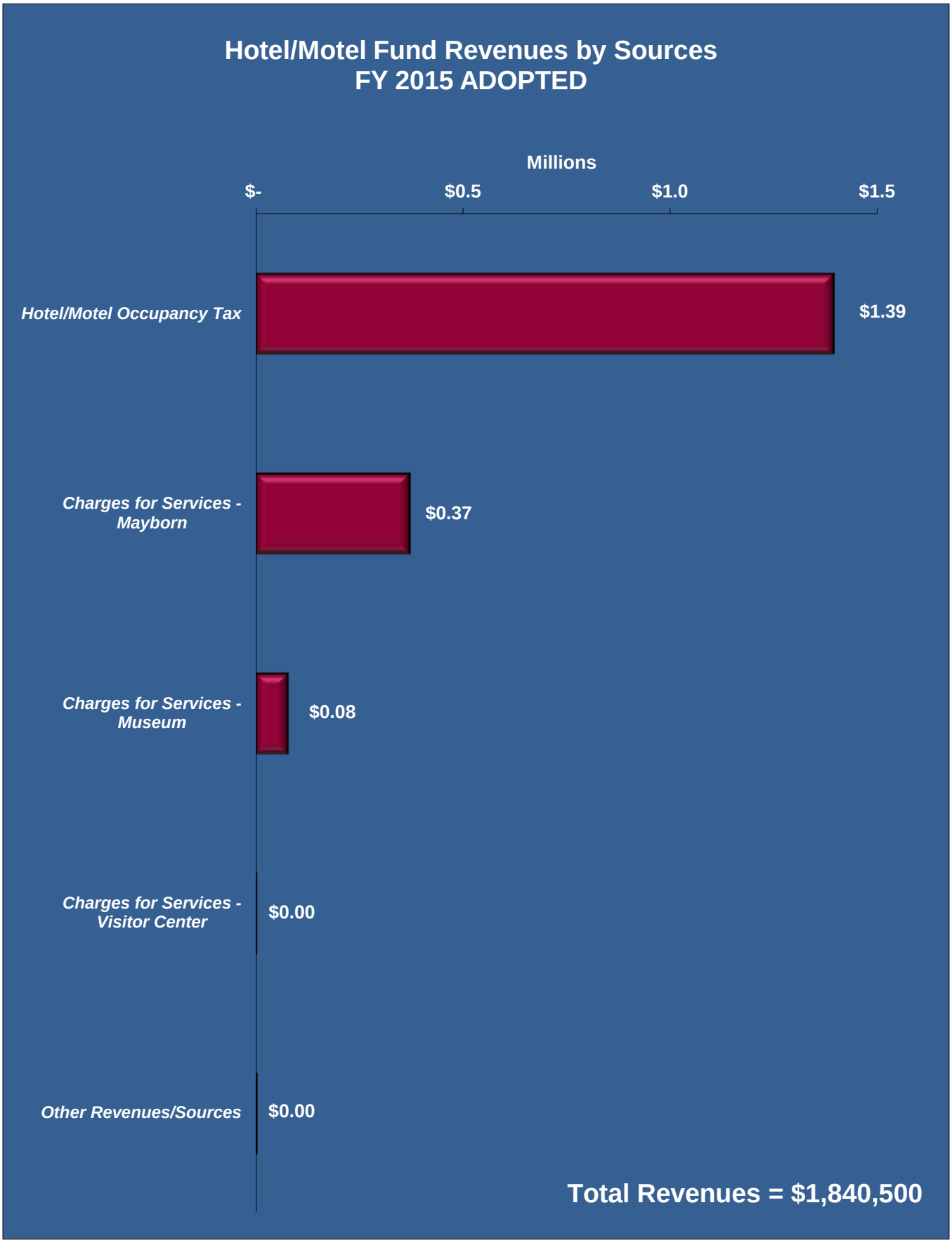

General Fund Expenditures by Department
FY 2015 ADOPTED
$14.45 Police/20
$10.65 Fire/22
$5.23 Solid Waste/23
$3.11 Parks/35
$3.10 Recreation/32
$2.85 I.T.S./19
$2.84 Airport/36
$2.29 Street/34
$2.12 Economic Dev./33
$2.08 Special Services/15
$1.64 Library/40
$1.54 Capital/59
$1.28 Finance/12
$1.18 Golf Course/31
$1.15 Facility Services/24
$0.99 Fleet Services/38
$0.89 Transfer Out/91
$0.75 Communication/25
$0.70 Legal/16
$0.67 Municipal Court/18
$0.66 Human Resources/27
$0.55 Engineering/39
$0.52 Planning/17
$0.50 PALS Admin Services/41
$0.49 City Manager/11
$0.49 Code Enforcement/37
$0.44 Animal Control/21
$0.36 City Secretary/14
$0.32 Traffic Signal/28
$0.30 Purchasing/13
$0.30 Inspections/47
$0.27 General Services/60
$0.24 Asst City Mngr/42
$0.21 City Council/10
$0.21 Permits/48
$0.06 Social Security Bldg/26
$0.06 Debt Service/57
Total Expenditures = $65,466,921
$16
$12
$8
$4
$-
Millions

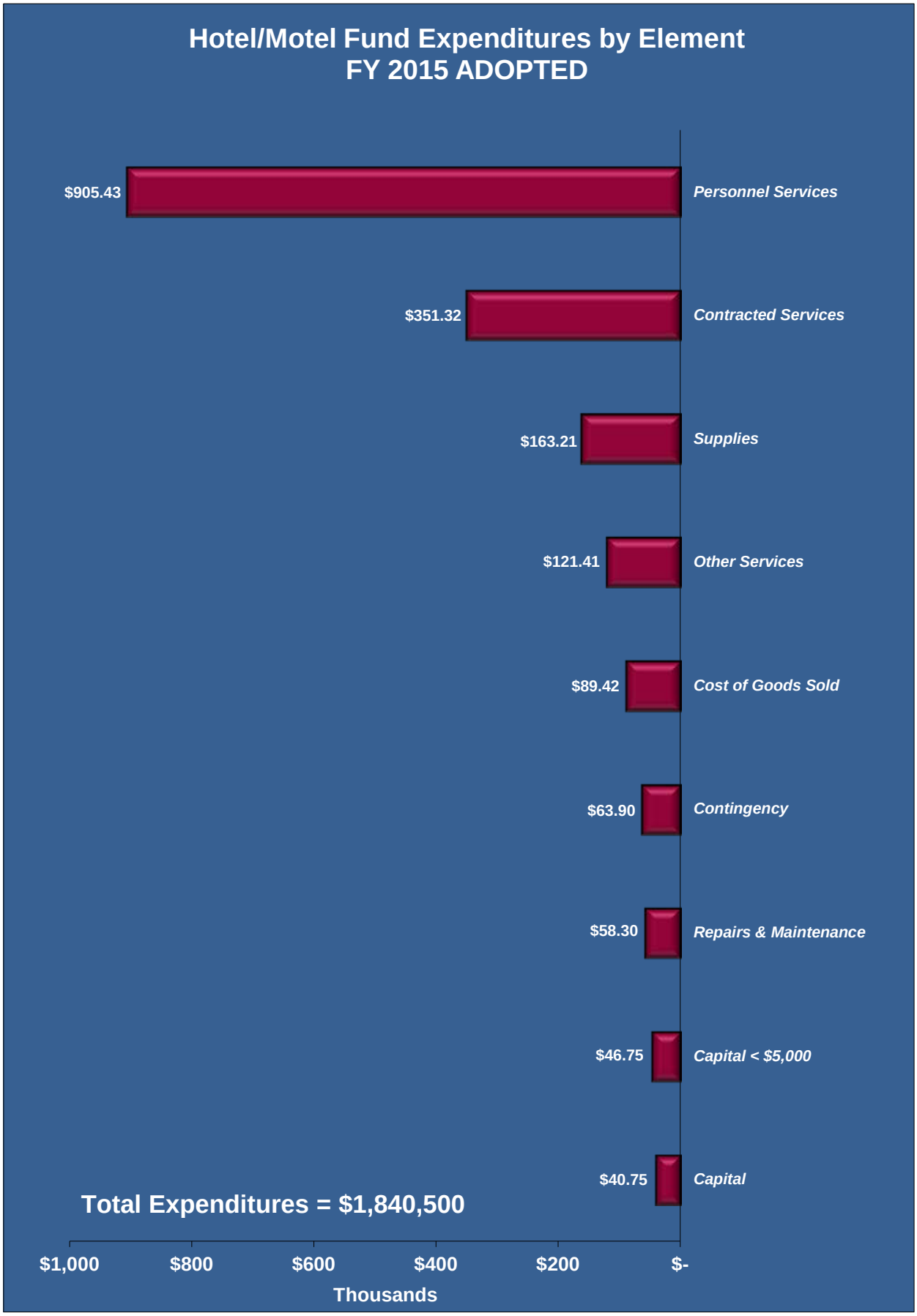
	Actual 9/30/2012	Actual 9/30/2013	2013/2014 Amended Budget @ 4/30/14	2014/2015 ADOPTED Budget	+(-)
Revenues:					
Taxes	$ 1,223,910	$ 1,306,256	$ 1,190,500	$ 1,391,500	$ 201,000
Charges for services	402,293	474,161	563,682	447,200	(116,482)
Interest and other	26,169	33,262	1,200	1,800	600
Total revenues	**1,652,372**	**1,813,679**	**1,755,382**	**1,840,500**	**85,118**
Expenditures:					
Mayborn center	903,418	830,588	1,135,396	1,039,791	(95,605)
Tourism marketing	290,159	318,215	328,642	346,577	17,935
Railroad museum	227,331	894,676	574,771	454,132	(120,639)
Total expenditures	**1,420,908**	**2,043,479**	**2,038,809**	**1,840,500**	**(198,309)**
Excess (deficiency) of revenues over expenditures	231,464	(229,800)	(283,427)	-	283,427
Other financing sources (uses):					
Transfers in (out):					
Transfers out - Debt Service	(20,371)	(20,371)	(23,400)	-	23,400
Transfers out - Health Insurance Fund	(9,696)	(3,015)	(1,000)	-	1,000
Total other financing sources (uses)	**(30,067)**	**(23,386)**	**(24,400)**	**-**	**24,400**
Deficiency of revenues and other financing sources over expenditures and other financing uses	**201,397**	**(253,186)**	**(307,827)**	**-**	**307,827**
Fund balance, beginning of year	1,153,618	1,355,015	1,101,829	794,002	(307,827)
Fund balance, end of year	**$ 1,355,015**	**$ 1,101,829**	**$ 794,002**	**$ 794,002**	**$ -**

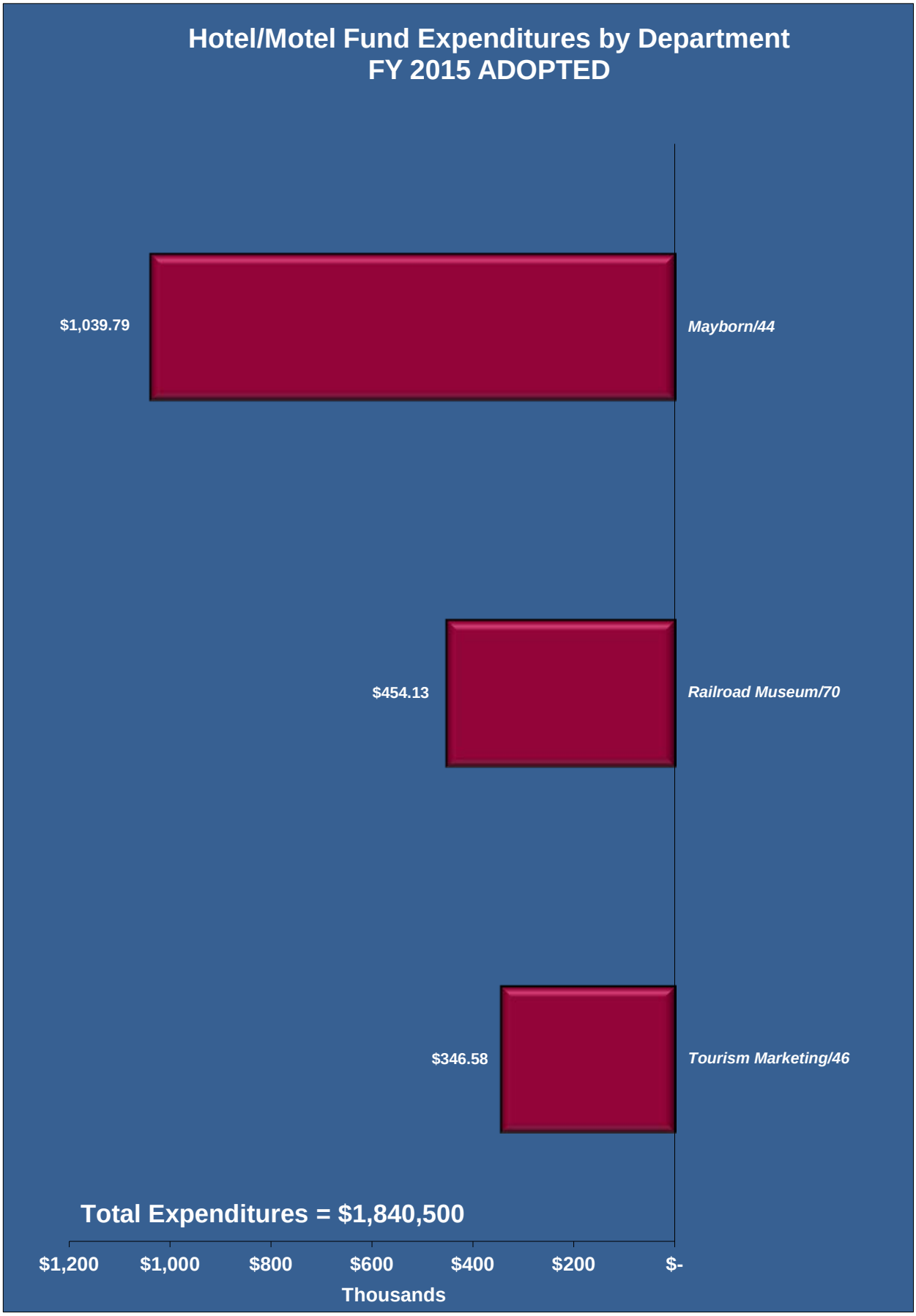
Total Hotel/Motel Tax Fund Expenditures - By Category

	Actual 9/30/2012	Actual 9/30/2013	2013/2014 Amended Budget @ 4/30/14	2014/2015 ADOPTED Budget	+(-)
Personnel services	$ 559,563	$ 761,470	$ 883,201	$ 905,433	$ 22,232
Operations	784,785	1,282,009	973,146	830,414	(142,732)
Capital outlay	76,560	-	182,462	40,750	(141,712)
Contingency [1]	-	-	-	63,903	63,903
Fund Total	**$ 1,420,908**	**$ 2,043,479**	**$ 2,038,809**	**$ 1,840,500**	**$ (198,309)**

[1] Contingency is budgeted in each department and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets


Hotel/Motel Fund Revenues by Sources
FY 2015 ADOPTED
Millions
$-
$0.5
$1.0
$1.5
Hotel/Motel Occupancy Tax
$1.39
Charges for Services - Mayborn
$0.37
Charges for Services - Museum
$0.08
Charges for Services - Visitor Center
$0.00
Other Revenues/Sources
$0.00
Total Revenues = $1,840,500


Hotel/Motel Fund Expenditures by Element
FY 2015 ADOPTED
$905.43
Personnel Services
$351.32
Contracted Services
$163.21
Supplies
$121.41
Other Services
$89.42
Cost of Goods Sold
$63.90
Contingency
$58.30
Repairs & Maintenance
$46.75
Capital < $5,000
$40.75
Capital
Total Expenditures = $1,840,500
$1,000
$800
$600
$400
$200
$-
Thousands

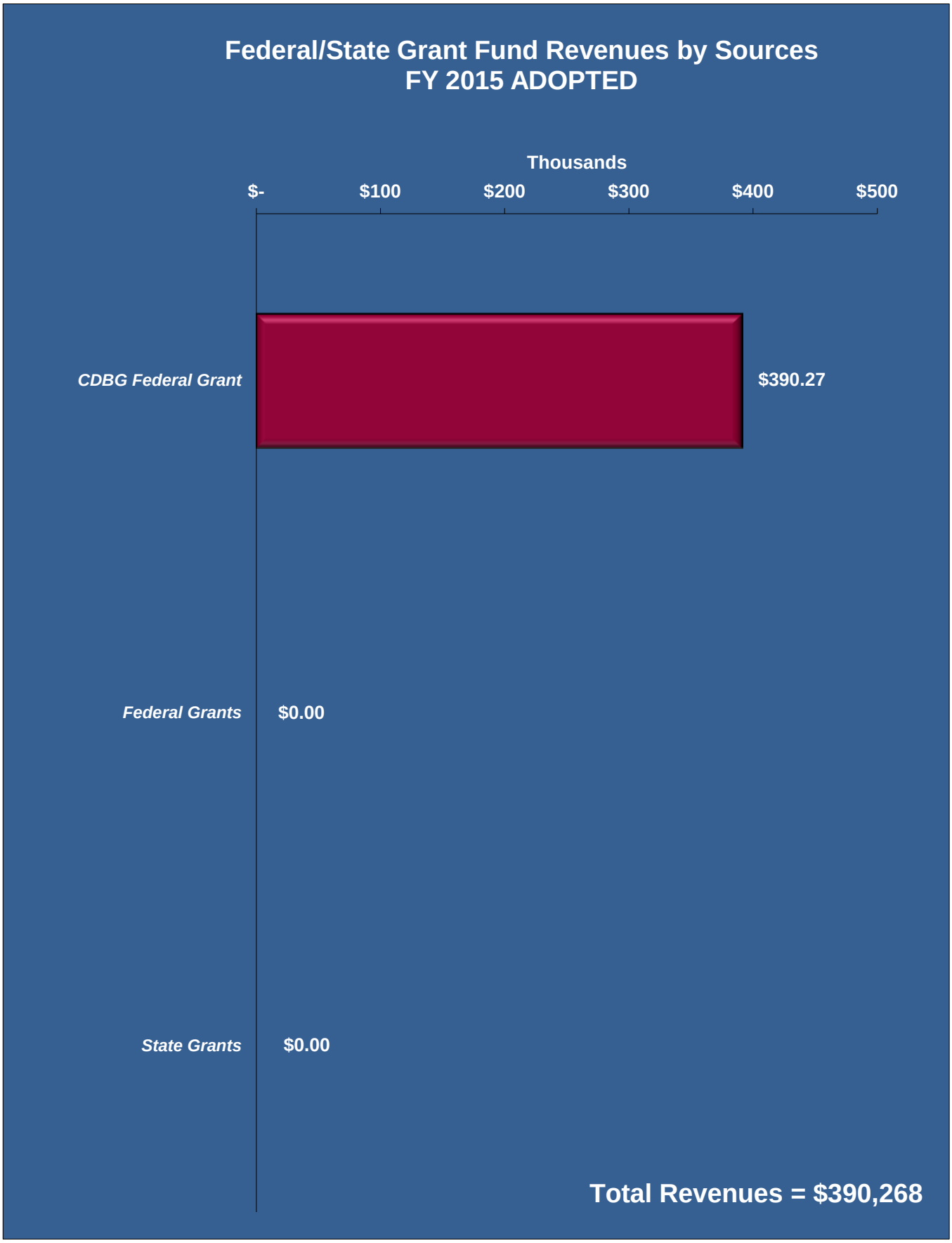

Hotel/Motel Fund Expenditures by Department
FY 2015 ADOPTED
$1,039.79
Mayborn/44
$454.13
Railroad Museum/70
$346.58
Tourism Marketing/46
Total Expenditures = $1,840,500
$1,200
$1,000
$800
$600
$400
$200
$-
Thousands

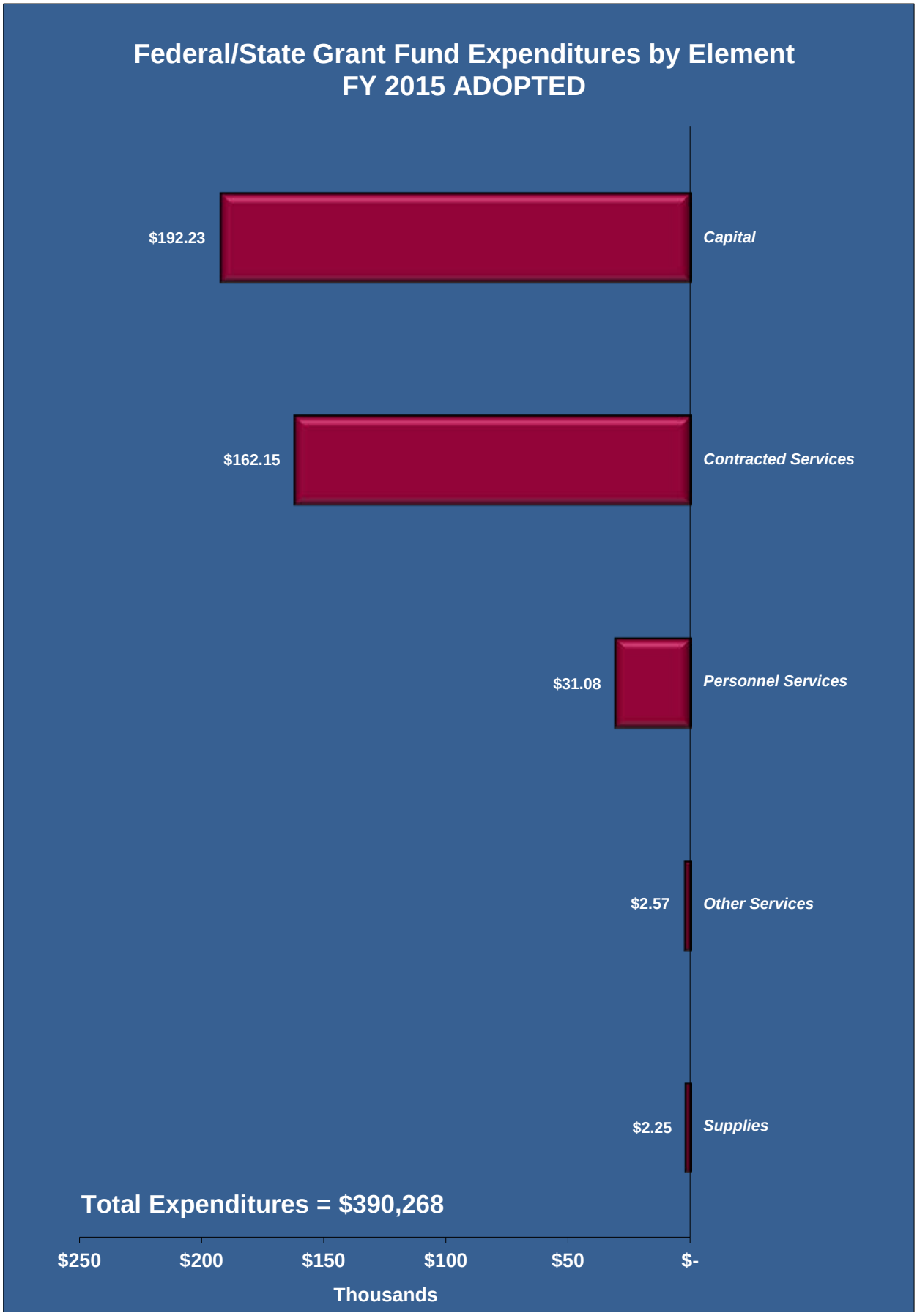
	Actual 9/30/2012	Actual 9/30/2013	2013/2014 Amended Budget @ 4/30/14	2014/2015 ADOPTED Budget	+(-)
Revenues:					
Intergovernmental	$ 1,863,636	$ 3,055,600	$ 8,762,159	$ 390,268	$ (8,371,891)
Other	-	-	-	-	-
Total revenues	**1,863,636**	**3,055,600**	**8,762,159**	**390,268**	**(8,371,891)**
Expenditures:					
General government	208,219	133,935	117	58,441	58,324
Public safety	34,637	27,360	20,729	-	(20,729)
Health and welfare	170,125	658,174	1,014,930	331,827	(683,103)
Highways and streets	549,195	249,711	-	-	-
Culture and leisure services	765,212	1,631,752	172,058	-	(172,058)
Airport	511,554	488,574	7,514,325	-	(7,514,325)
Total expenditures	**2,238,942**	**3,189,506**	**8,722,159**	**390,268**	**(8,331,891)**
Excess (deficiency) of revenues over expenditures	(375,306)	(133,906)	40,000	-	(40,000)
Other financing sources (uses):					
Transfers in - General Fund	375,306	627,303	-	-	-
Transfers out - General Fund		(493,397)	(40,000)	-	40,000
Total other financing sources (uses)	**375,306**	**133,906**	**(40,000)**	**-**	**40,000**
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	-	-	-	-	-
Fund balance, beginning of year	-	-	-	-	-
Fund balance, end of year	$ -	$ -	$ -	$ -	$ -

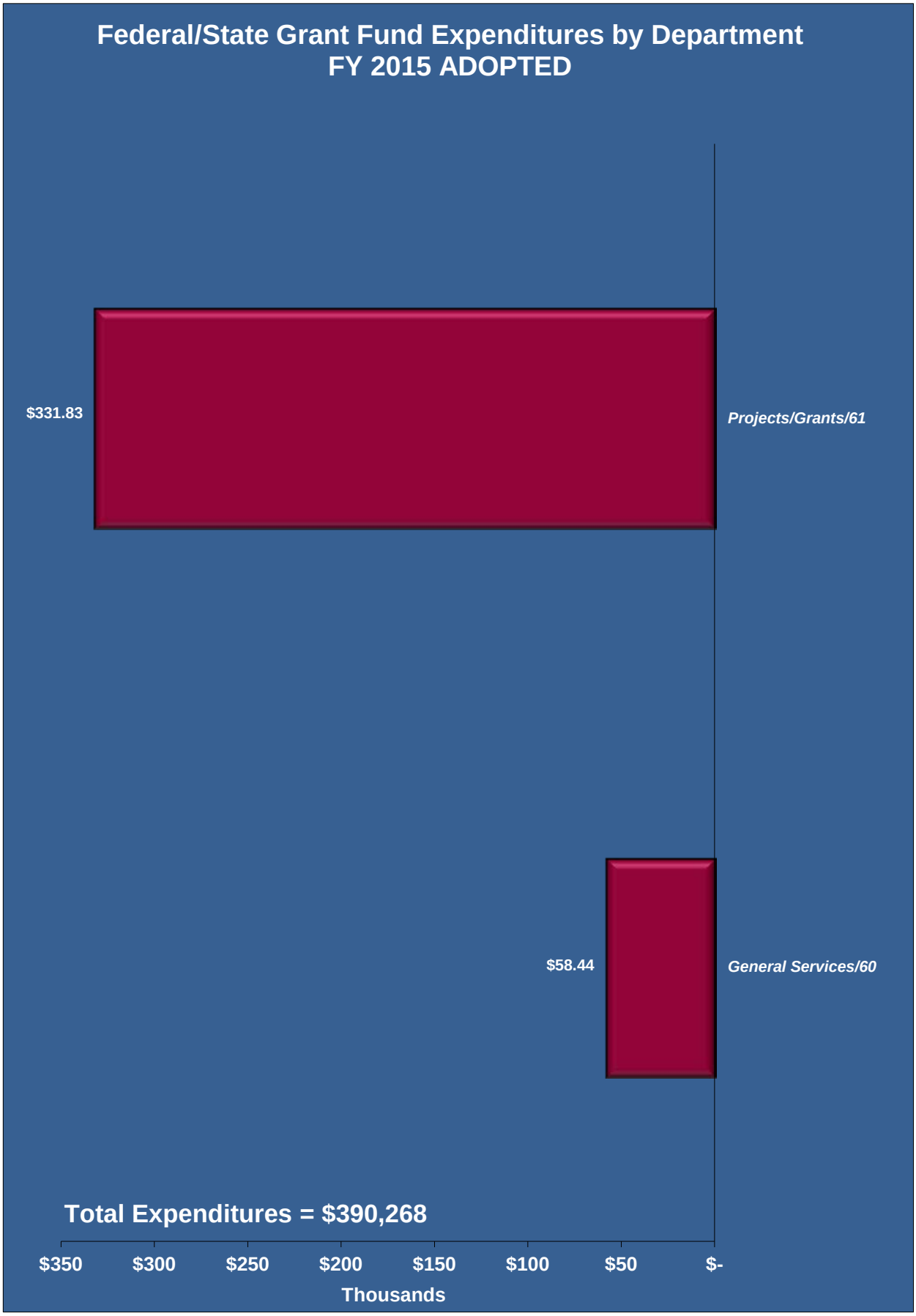
Total Federal/State Grant Fund Expenditures - By Category

	Actual 9/30/2012	Actual 9/30/2013	2013/2014 Amended Budget @ 4/30/14	2014/2015 ADOPTED Budget	+(-)
Personnel services	$ 111,319	$ 29,881	$ 45,932	$ 31,077	$ (14,855)
Operations	197,779	98,360	302,478	166,964	(135,514)
Capital outlay	1,929,843	3,061,265	8,373,749	192,227	(8,181,522)
Contingency [1]	-	-	-	-	-
Fund Total	**$ 2,238,942**	**$ 3,189,506**	**$ 8,722,159**	**$ 390,268**	**$ (8,331,891)**

[1] Contingency is budgeted in each department and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets


Federal/State Grant Fund Revenues by Sources
FY 2015 ADOPTED
Thousands
$-
$100
$200
$300
$400
$500
CDBG Federal Grant
$390.27
Federal Grants
$0.00
State Grants
$0.00
Total Revenues = $390,268


Federal/State Grant Fund Expenditures by Element
FY 2015 ADOPTED
$192.23
Capital
$162.15
Contracted Services
$31.08
Personnel Services
$2.57
Other Services
$2.25
Supplies
Total Expenditures = $390,268
$250
$200
$150
$100
$50
$-
Thousands

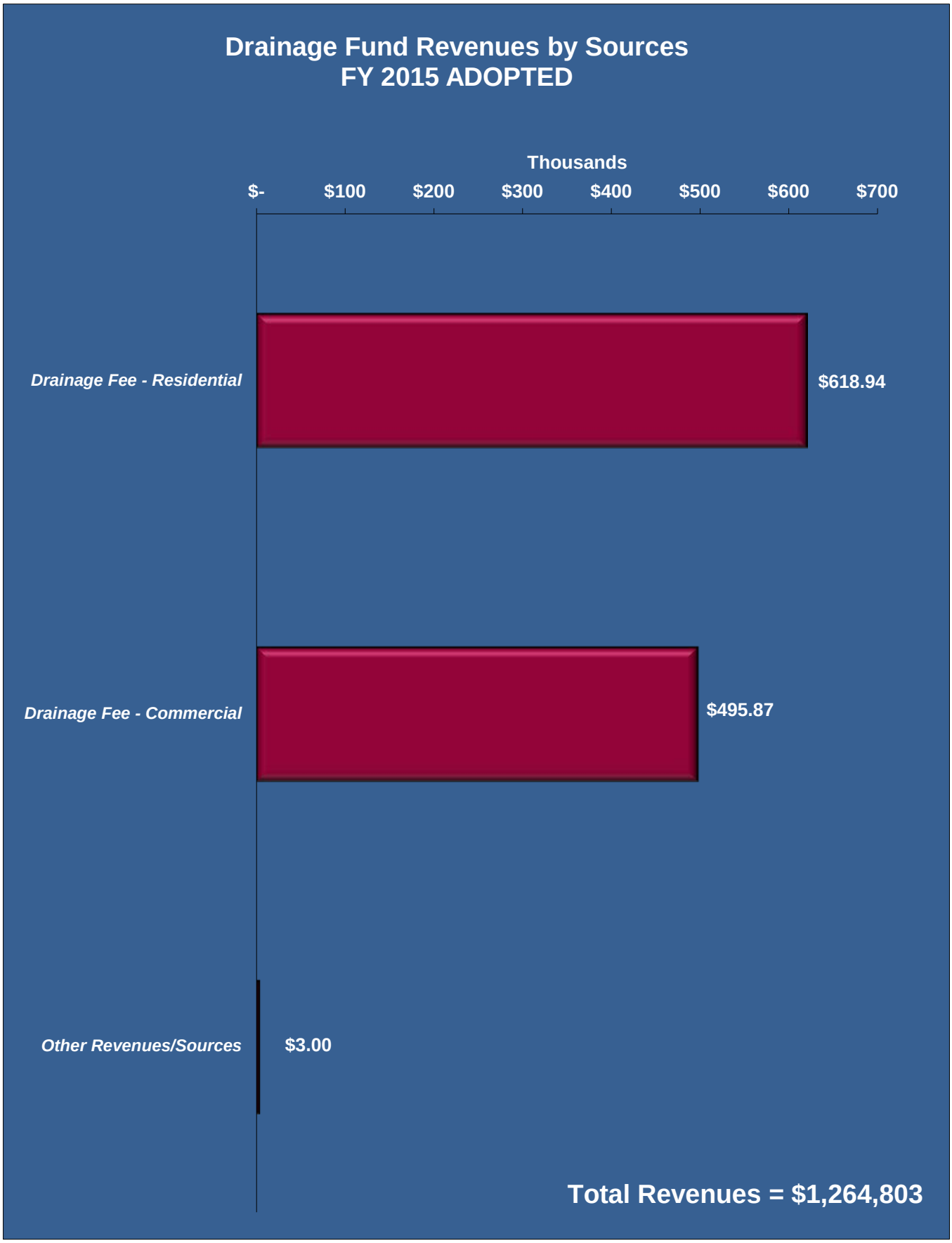

Federal/State Grant Fund Expenditures by Department
FY 2015 ADOPTED
$331.83
Projects/Grants/61
$58.44
General Services/60
Total Expenditures = $390,268
$350
$300
$250
$200
$150
$100
$50
$-
Thousands

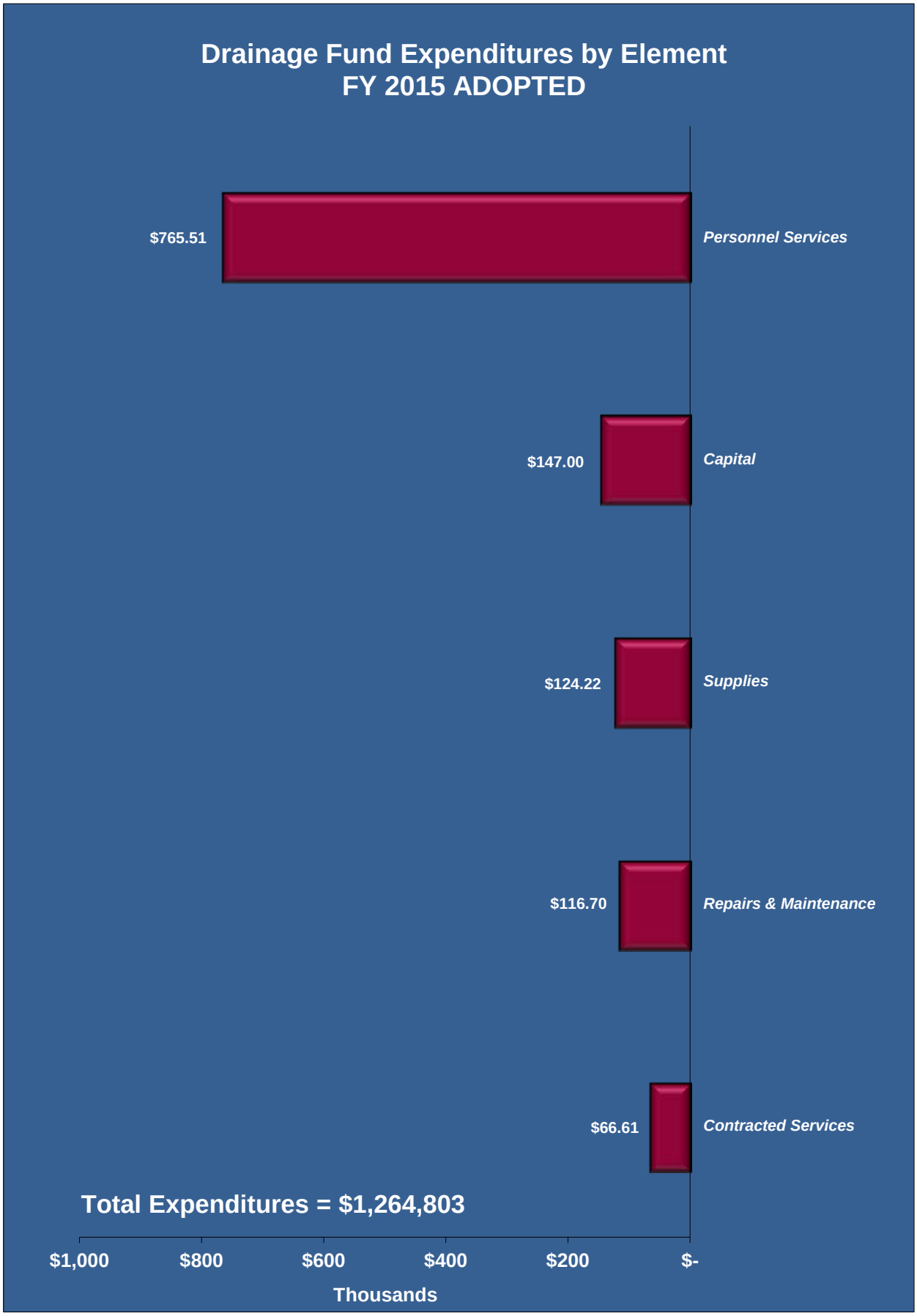
	Actual 9/30/2012	Actual 9/30/2013	2013/2014 Amended Budget @ 4/30/14	2014/2015 ADOPTED Budget	+(-)
Revenues:					
Drainage fees	$ 1,084,423	$ 1,098,165	$ 1,077,603	$ 1,114,803	$ 37,200
Interest and other	35,351	22,553	1,200	3,000	1,800
Total revenues	**1,119,774**	**1,120,718**	**1,078,803**	**1,117,803**	**39,000**
Expenditures:					
Highways and streets:					
Drainage	887,043	764,870	1,215,294	1,264,803	49,509
Total expenditures	**887,043**	**764,870**	**1,215,294**	**1,264,803**	**49,509**
Excess (deficiency) of revenues over expenditures	232,731	355,848	(136,491)	(147,000)	(10,509)
Other financing (uses):					
Transfers out - Health Insurance Fund	(7,834)	(4,523)	(1,000)	-	1,000
Total other financing (uses)	**(7,834)**	**(4,523)**	**(1,000)**	**-**	**1,000**
Excess (deficiency) of revenues over expenditures and other financing uses	**224,897**	**351,325**	**(137,491)**	**(147,000)**	**(9,509)**
Fund balance, beginning of year	1,279,068	1,503,965	1,855,290	1,717,799	(137,491)
Fund balance, end of year	**$ 1,503,965**	**$ 1,855,290**	**$ 1,717,799**	**$ 1,570,799**	**$ (147,000)**

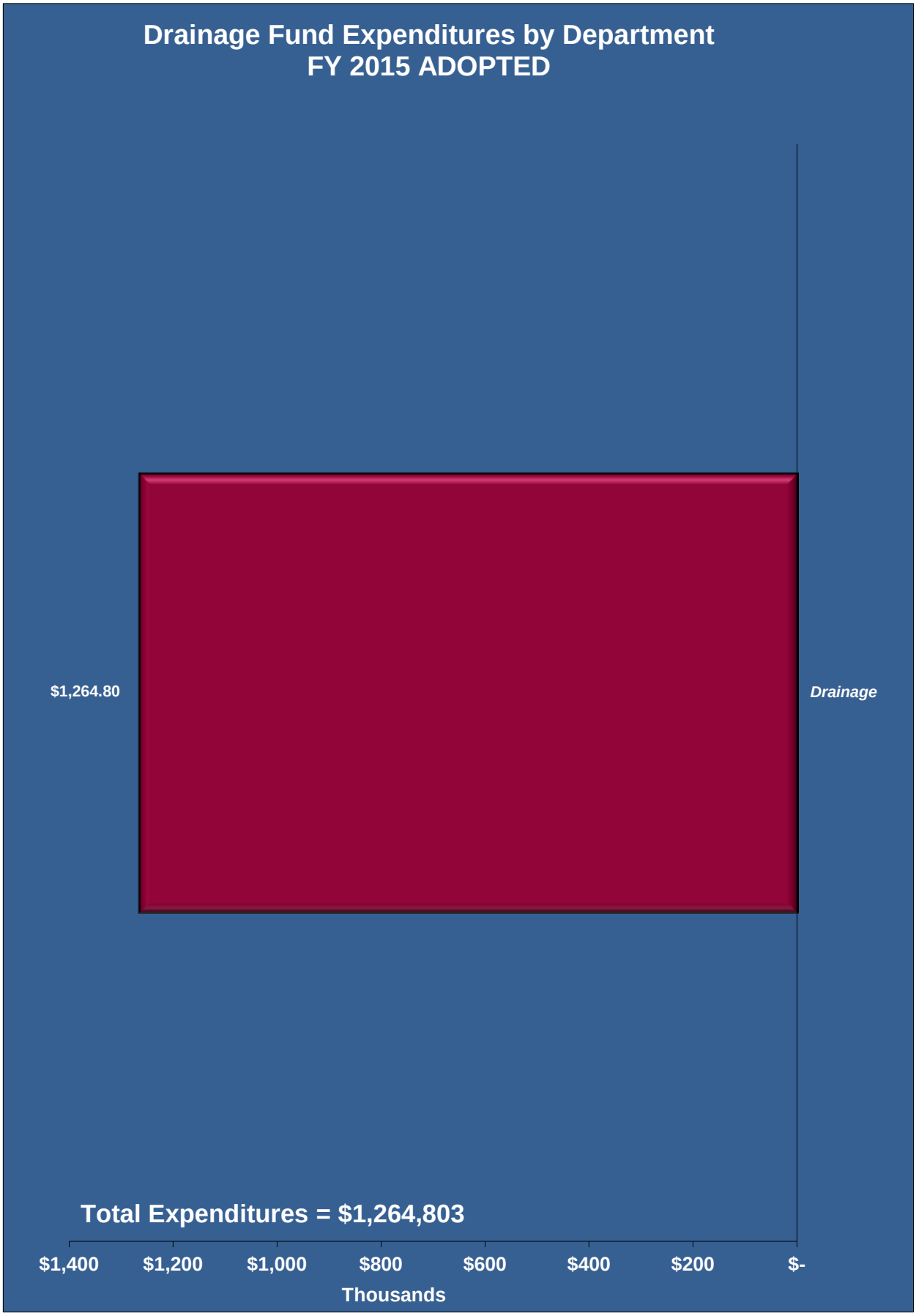
Total Drainage Fund Expenditures - By Category

	Actual 9/30/2012	Actual 9/30/2013	2013/2014 Amended Budget @ 4/30/14	2014/2015 ADOPTED Budget	+(-)
Personnel services	$ 486,673	$ 559,013	$ 639,114	$ 765,506	$ 126,392
Operations	175,935	194,462	349,340	326,297	(23,043)
Capital outlay	224,435	11,395	226,840	147,000	(79,840)
Contingency [1]	-	-	-	26,000	26,000
Fund Total	**$ 887,043**	**$ 764,870**	**$ 1,215,294**	**$ 1,264,803**	**$ 49,509**

[1] Contingency is budgeted in each department and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets


Drainage Fund Revenues by Sources
FY 2015 ADOPTED
Thousands
$-
$100
$200
$300
$400
$500
$600
$700
Drainage Fee - Residential
$618.94
Drainage Fee - Commercial
$495.87
Other Revenues/Sources
$3.00
Total Revenues = $1,264,803


Drainage Fund Expenditures by Element
FY 2015 ADOPTED
$765.51
Personnel Services
$147.00
Capital
$124.22
Supplies
$116.70
Repairs & Maintenance
$66.61
Contracted Services
Total Expenditures = $1,264,803
$1,000
$800
$600
$400
$200
$-
Thousands

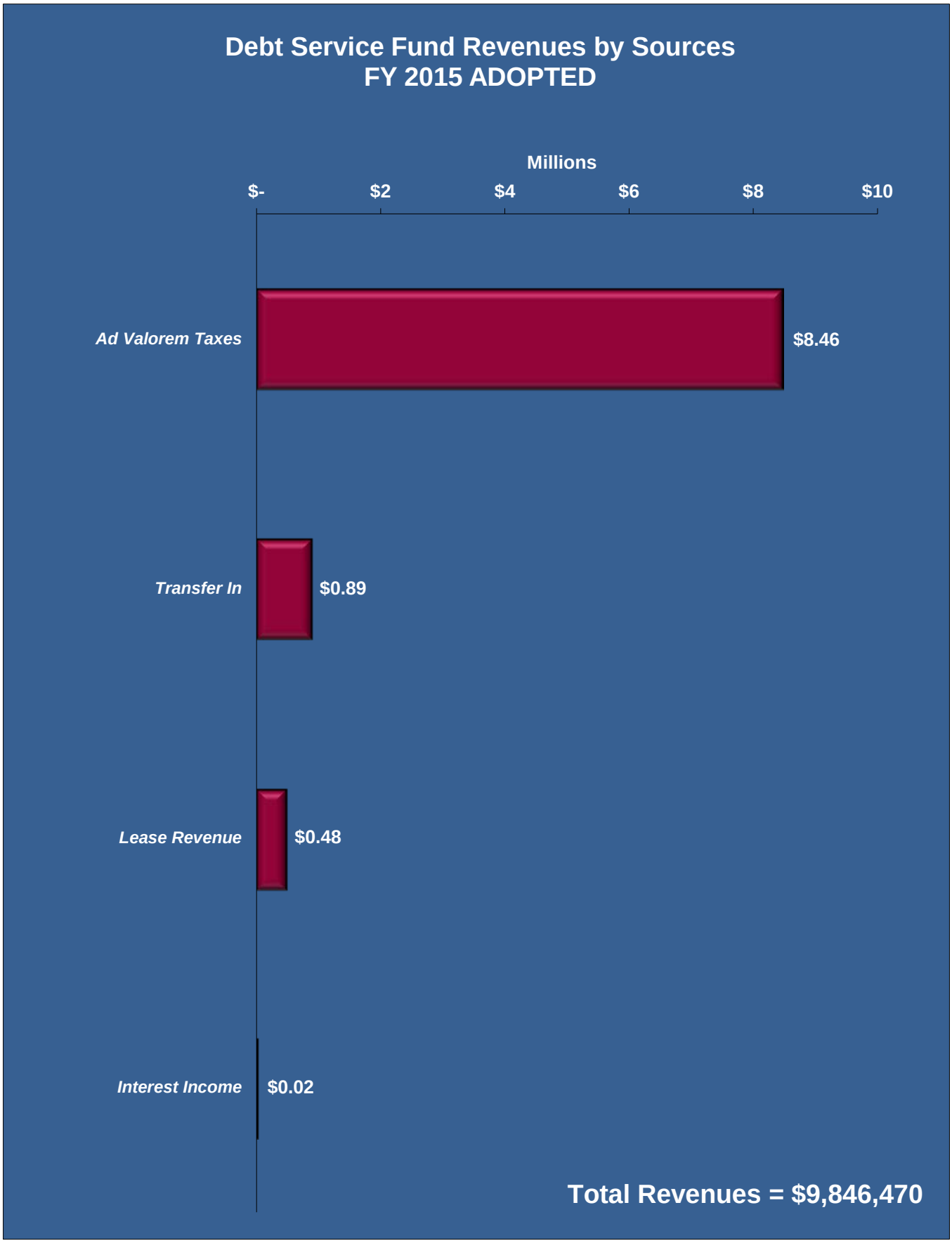

Drainage Fund Expenditures by Department
FY 2015 ADOPTED
$1,264.80
Drainage
Total Expenditures = $1,264,803
$1,400
$1,200
$1,000
$800
$600
$400
$200
$-
Thousands

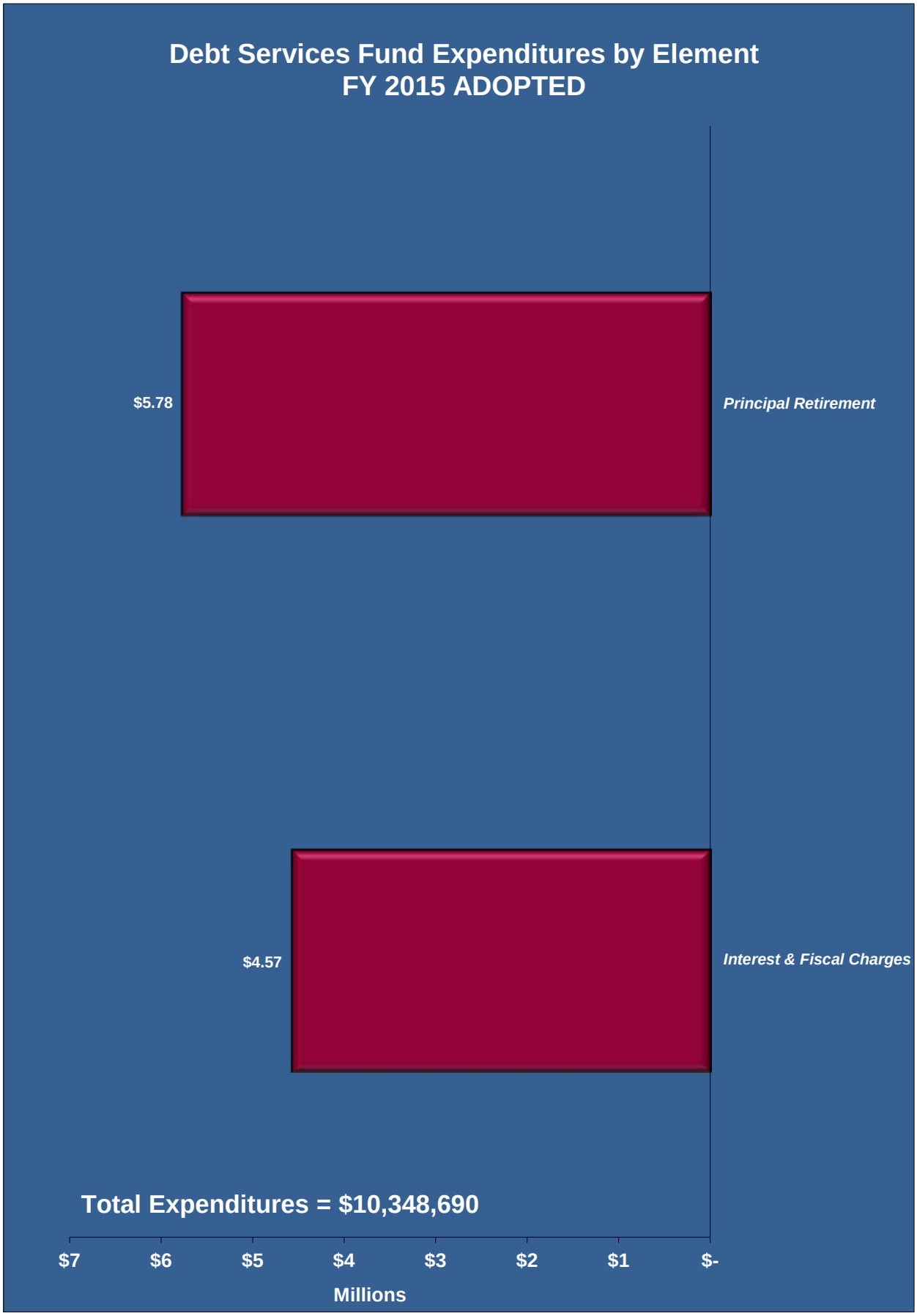
	Actual 9/30/2012	Actual 9/30/2013	2013/2014 Amended Budget @ 4/30/14	2014/2015 ADOPTED Budget	+(-)
Revenues:					
Taxes	$ 7,125,377	$ 7,616,512	$ 8,172,922	$ 8,462,200	$ 289,278
Interest and other	747,431	658,351	486,000	495,000	9,000
Total revenues	**7,872,808**	**8,274,863**	**8,658,922**	**8,957,200**	**298,278**
Expenditures:					
Debt service:					
Principal retirement	5,361,971	5,064,954	5,563,154	5,775,000	211,846
Interest and fiscal charges	3,013,359	4,581,298	4,313,369	4,573,690	260,321
Refunding bond issuance costs	46,741	-	22,565	-	(22,565)
Total expenditures	**8,422,071**	**9,646,252**	**9,899,088**	**10,348,690**	**449,602**
Excess (deficiency) of revenues over expenditures	(549,263)	(1,371,389)	(1,240,166)	(1,391,490)	(151,324)
Other financing sources (uses):					
Transfers in - General Fund	98,438	193,284	1,612,658	889,270	(723,388)
Transfers in - Hotel/Motel Tax Fund	20,371	20,371	23,400	-	(23,400)
Transfers in - Capital Projects Fund		5,554,348	-		-
Transfers out - General Fund	(515)	(524)	-	-	-
Transfers in - Bond Funds	-	-	-	-	-
Refunding bonds issued	9,290,000	-	-	-	-
Original issue premium	3,276,037	-	-	-	-
Bond discount	(56,354)	-	-	-	-
Payment to refunded bond escrow agent	(10,482,241)	-	(6,255,309)	-	6,255,309
Total other financing sources (uses)	**2,145,736**	**5,767,479**	**(4,619,251)**	**889,270**	**5,508,521**
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	**1,596,473**	**4,396,090**	**(5,859,417)**	**(502,220)**	**5,357,197**
Fund balance, beginning of year	1,364,049	2,960,522	7,356,612	1,497,195	(5,859,417)
Fund balance, end of year	**$ 2,960,522**	**$ 7,356,612**	**$ 1,497,195**	**$ 994,975**	**$ (502,220)**

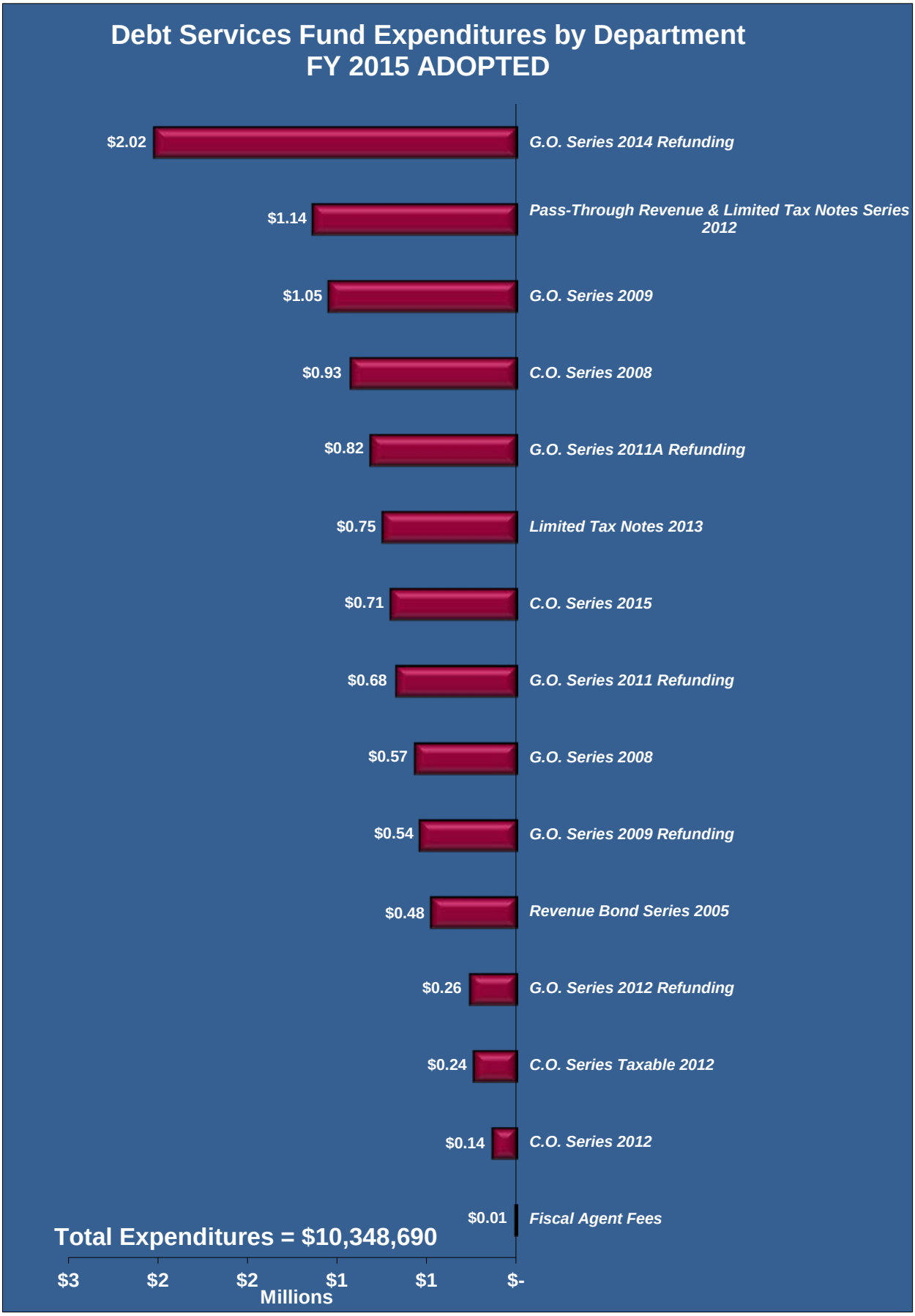
(1) Reserve fund for Airport Revenue Bonds, Taxable Series 2005 - bond covenant requirement

Allocation of Fund Balance, end of year:

Reserved for Debt Service	$ 249,531	$ 119,900	$ 238,252	$ 167,741
Reserved for Capitalized Interest	1,838,796	854,871	427,436	-
Reserved for Airport Debt Service	353,123	352,491	353,466	352,234
Reserved for Airport Reserve Fund	475,000	475,000	475,000	475,000
Reserved for Social Security Building	44,072	-	-	-
Reserved for LTN Defeasance	-	5,554,350	3,041	-
	$ 2,960,522	$ 7,356,612	$ 1,497,195	$ 994,975


Debt Service Fund Revenues by Sources
FY 2015 ADOPTED
Millions
$-
$2
$4
$6
$8
$10
Ad Valorem Taxes
$8.46
Transfer In
$0.89
Lease Revenue
$0.48
Interest Income
$0.02
Total Revenues = $9,846,470


Debt Services Fund Expenditures by Element
FY 2015 ADOPTED
$5.78
Principal Retirement
$4.57
Interest & Fiscal Charges
Total Expenditures = $10,348,690
$7
$6
$5
$4
$3
$2
$1
$-
Millions


Debt Services Fund Expenditures by Department
FY 2015 ADOPTED
$2.02
G.O. Series 2014 Refunding
$1.14
Pass-Through Revenue & Limited Tax Notes Series 2012
$1.05
G.O. Series 2009
$0.93
C.O. Series 2008
$0.82
G.O. Series 2011A Refunding
$0.75
Limited Tax Notes 2013
$0.71
C.O. Series 2015
$0.68
G.O. Series 2011 Refunding
$0.57
G.O. Series 2008
$0.54
G.O. Series 2009 Refunding
$0.48
Revenue Bond Series 2005
$0.26
G.O. Series 2012 Refunding
$0.24
C.O. Series Taxable 2012
$0.14
C.O. Series 2012
$0.01
Fiscal Agent Fees
Total Expenditures = $10,348,690
$3
$2
$2
$1
$1
$-
Millions

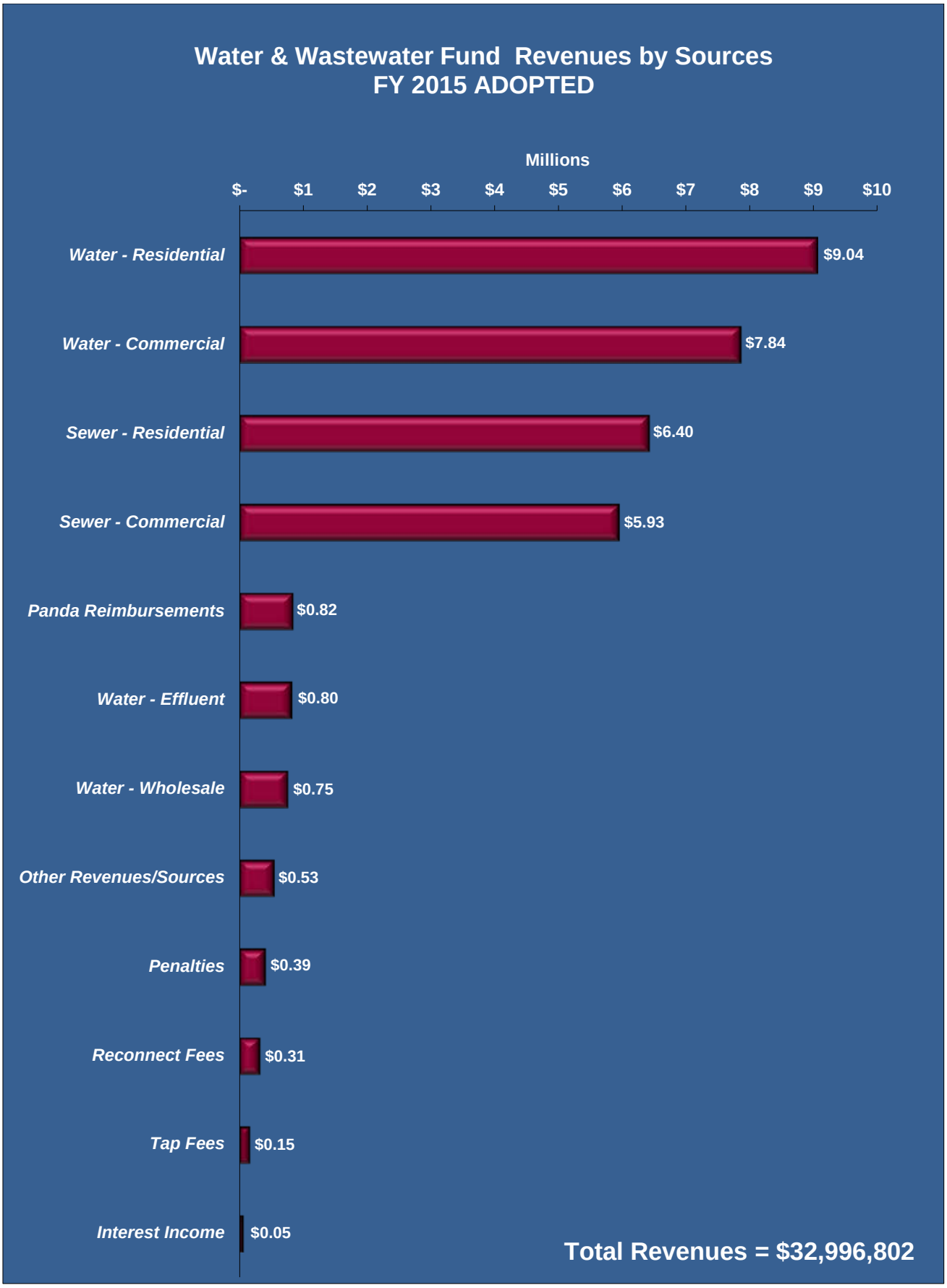
	Actual 9/30/2012	Actual 9/30/2013	2013/2014 Amended Budget @ 4/30/14	2014/2015 ADOPTED Budget	+(-)
Operating Revenues:					
Water service	$ 16,948,961	$ 16,968,854	$ 17,706,278	$ 18,422,126	$ 715,848
Sewer service	10,495,258	11,744,753	11,926,437	12,326,848	400,411
Other	1,201,702	1,333,331	1,111,000	1,926,384	815,384
Total operating revenues	**28,645,921**	**30,046,938**	**30,743,715**	**32,675,358**	**1,931,643**
Operating Expenses:					
Personnel services	4,197,880	4,320,589	4,498,686	4,368,309	(130,377)
Supplies	1,606,465	1,607,336	1,970,952	1,983,023	12,071
Repairs and maintenance	1,243,955	1,363,857	1,587,695	1,576,296	(11,399)
Depreciation	5,616,018	5,884,348	6,000,000	6,200,000	200,000
Other services and charges	9,704,897	10,213,950	11,493,595	12,360,730	867,135
Contingency [1]	-	-	-	218,000	218,000
Total operating expenses	**22,369,215**	**23,390,080**	**25,550,928**	**26,706,358**	**1,155,430**
Operating income	6,276,706	6,656,858	5,192,787	5,969,000	776,213
Nonoperating revenues (expenses):					
Interest income	358,235	323,315	306,444	321,444	15,000
Intergovernmental Revenues	-	27,136	-	-	-
Contributions - TxDOT	74,735	221,860	1,419,285	-	(1,419,285)
Transfer out - health insurance fund	(75,765)	(47,492)	(13,000)	-	13,000
Interest expense	(1,726,252)	(2,314,361)	(3,001,102)	(3,565,296)	(564,194)
Net nonoperating expenses	**(1,369,047)**	**(1,789,542)**	**(1,288,373)**	**(3,243,852)**	**(1,955,479)**
Net income	4,907,659	4,867,316	3,904,414	2,725,148	(1,179,266)
Increase in net assets	**$ 4,907,659**	**$ 4,867,316**	**$ 3,904,414**	**$ 2,725,148**	**$ (1,179,266)**

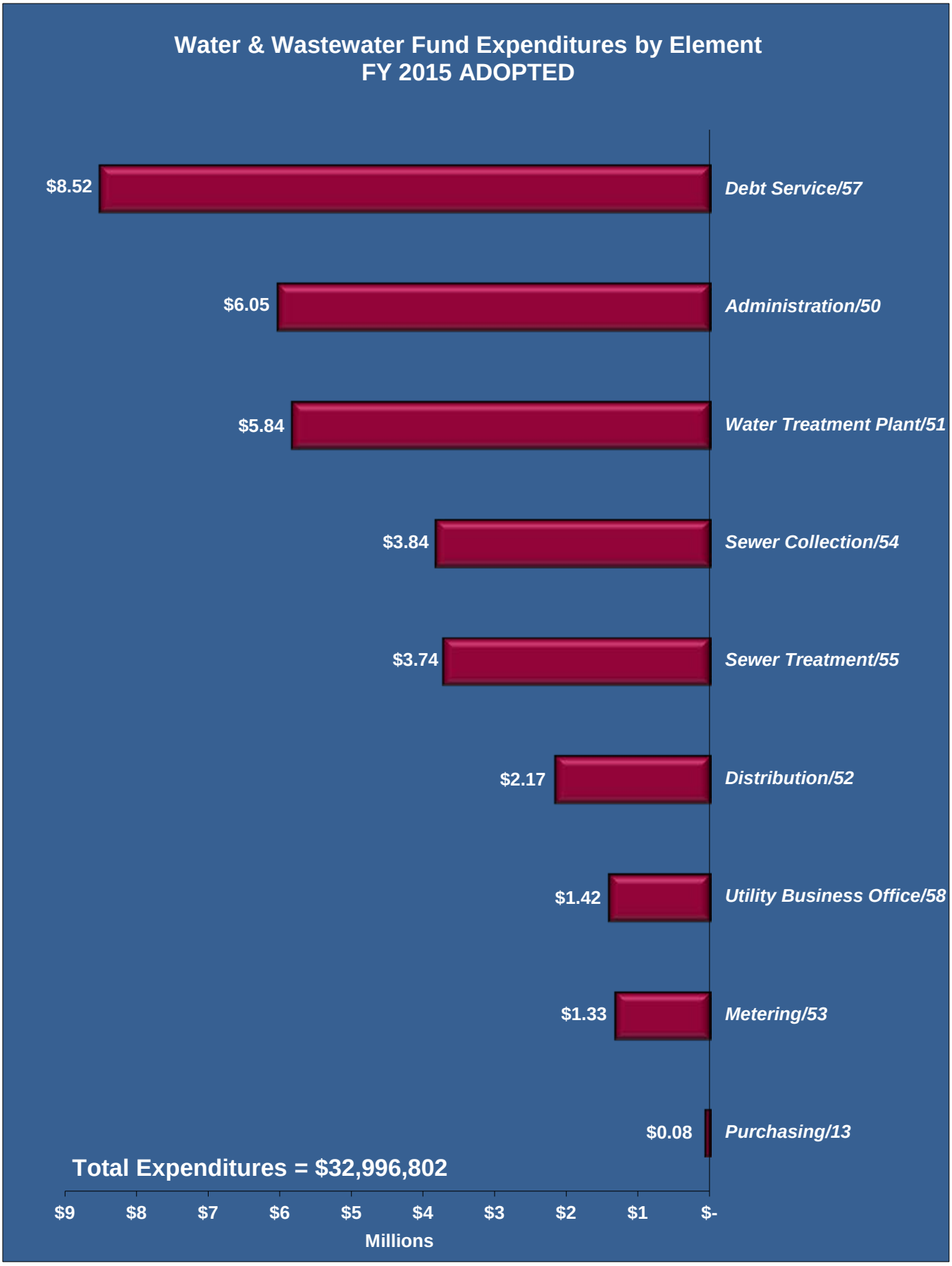
Water & Wastewater Fund - Changes in Working Capital

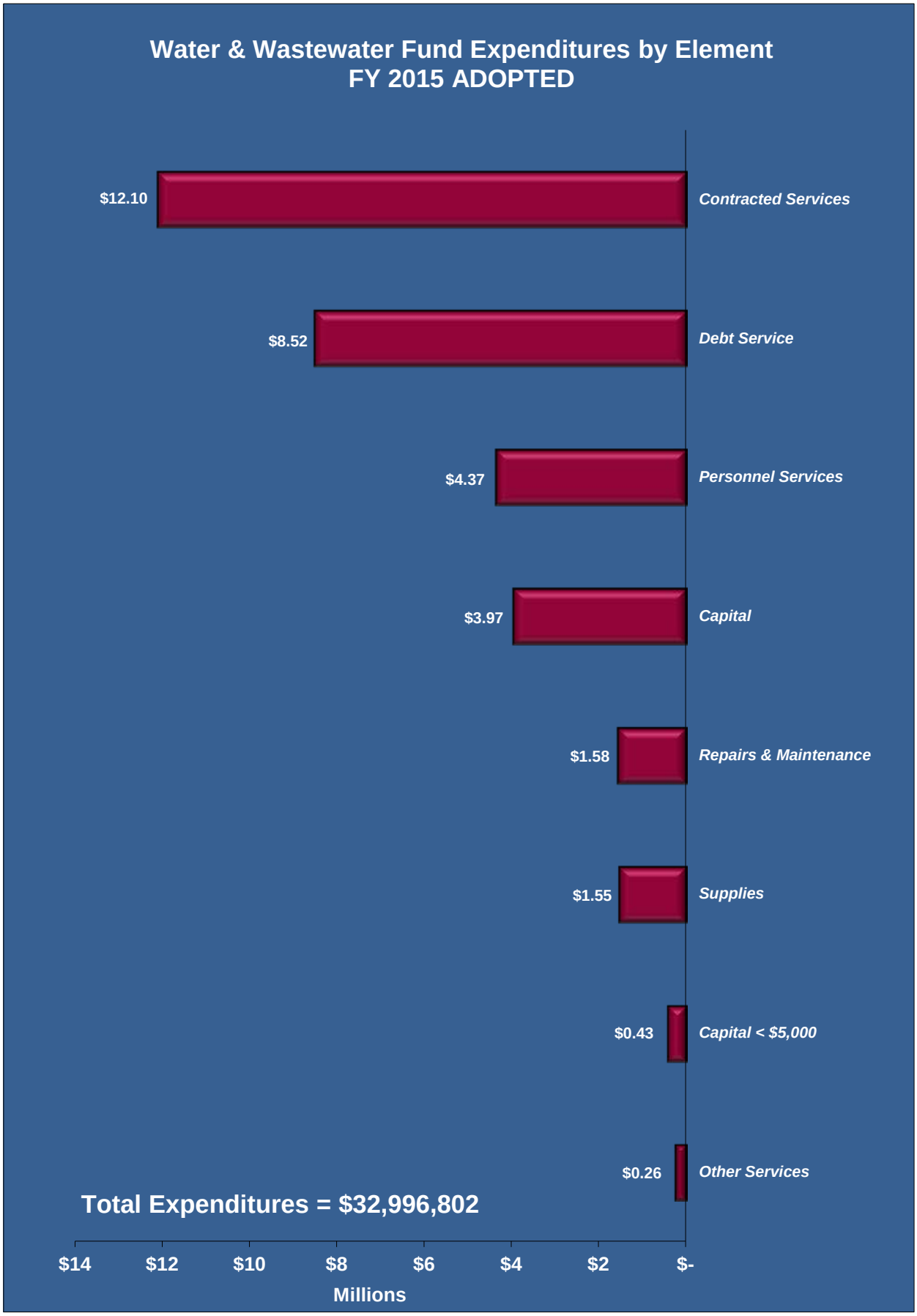
	Actual 9/30/2012	Actual 9/30/2013	2013/2014 Amended Budget @ 4/30/14	2014/2015 ADOPTED Budget	+(-)
Gross revenue -					
Intergovernmental Revenues	$ -	$ 27,136	$ -	$ -	$ -
Operating income	28,645,921	30,046,938	30,743,715	32,675,358	1,931,643
Interest income	358,235	323,315	306,444	321,444	15,000
Contributions - TxDOT	74,735	221,860	1,419,285	-	(1,419,285)
Operating expenses [2]	(16,753,197)	(17,505,732)	(19,550,928)	(20,288,358)	(737,430)
Net revenue available for capital & debt	**12,325,694**	**13,113,517**	**12,918,516**	**12,708,444**	**(210,072)**
Capital & debt:					
Principal	(4,770,956)	(4,770,956)	(4,210,000)	(4,955,000)	(745,000)
Interest	(1,726,252)	(2,314,361)	(3,001,102)	(3,565,296)	(564,194)
Capital outlay	(9,423,865)	(10,263,187)	(29,876,645)	(3,970,148)	25,906,497
NOTE: TI Transfer out - health insurance fund	(75,765)	(47,492)	(13,000)	-	13,000
Contingency [1]	-	-	(29,926)	(218,000)	(188,074)
Application of bond proceeds	6,860,788	5,533,528	20,550,231	-	(20,550,231)
Total capital & debt	**(9,136,050)**	**(11,862,468)**	**(16,580,442)**	**(12,708,444)**	**3,871,998**
Net increase (decrease) in working capital	**$ 3,189,644**	**$ 1,251,049**	**$ (3,661,926)**	**$ -**	**$ 3,661,926**

[1] Contingency is moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets

[2] Operating expenses less depreciation and contingency.

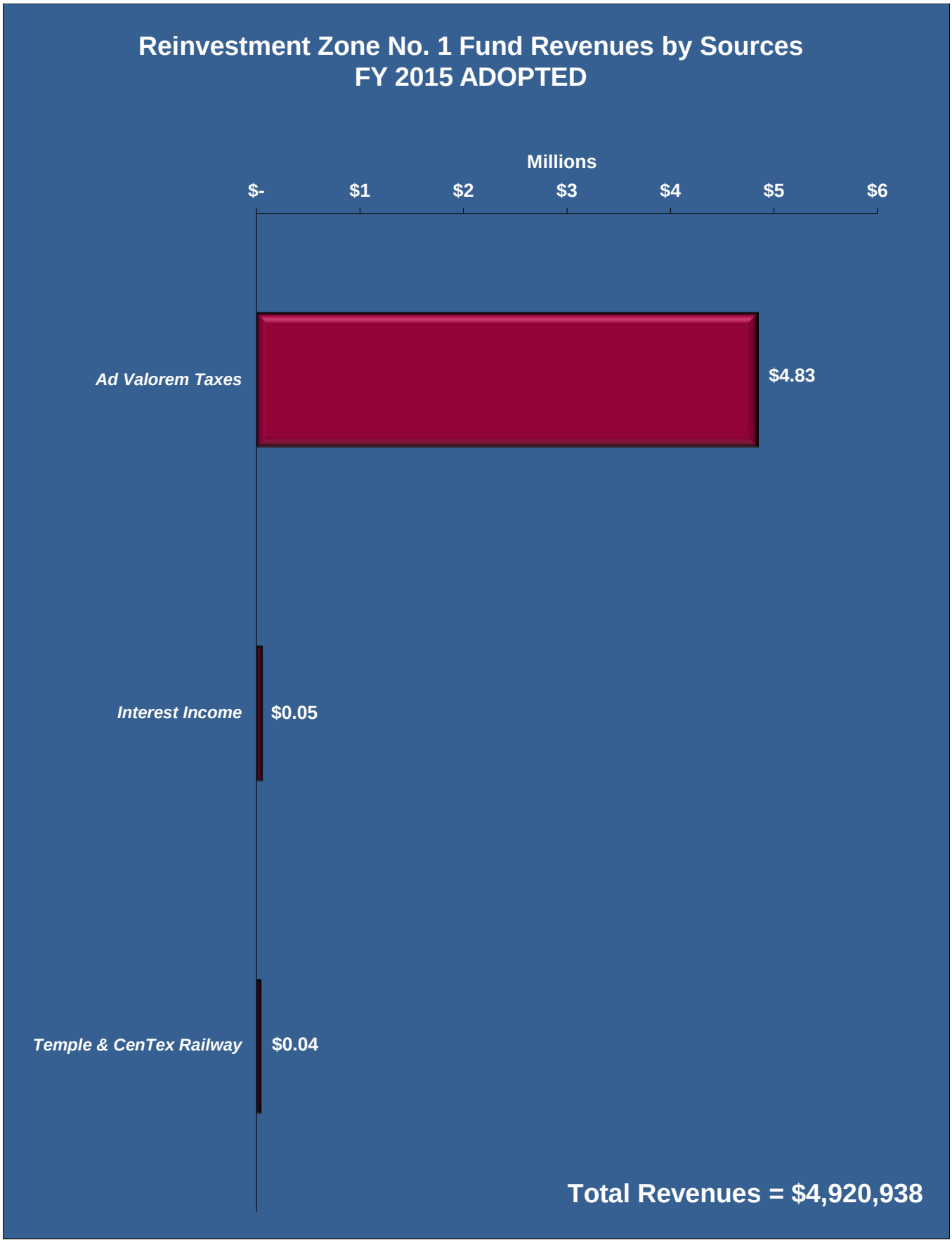

Water & Wastewater Fund Revenues by Sources
FY 2015 ADOPTED
Millions
$-
$1
$2
$3
$4
$5
$6
$7
$8
$9
$10
Water - Residential
$9.04
Water - Commercial
$7.84
Sewer - Residential
$6.40
Sewer - Commercial
$5.93
Panda Reimbursements
$0.82
Water - Effluent
$0.80
Water - Wholesale
$0.75
Other Revenues/Sources
$0.53
Penalties
$0.39
Reconnect Fees
$0.31
Tap Fees
$0.15
Interest Income
$0.05
Total Revenues = $32,996,802

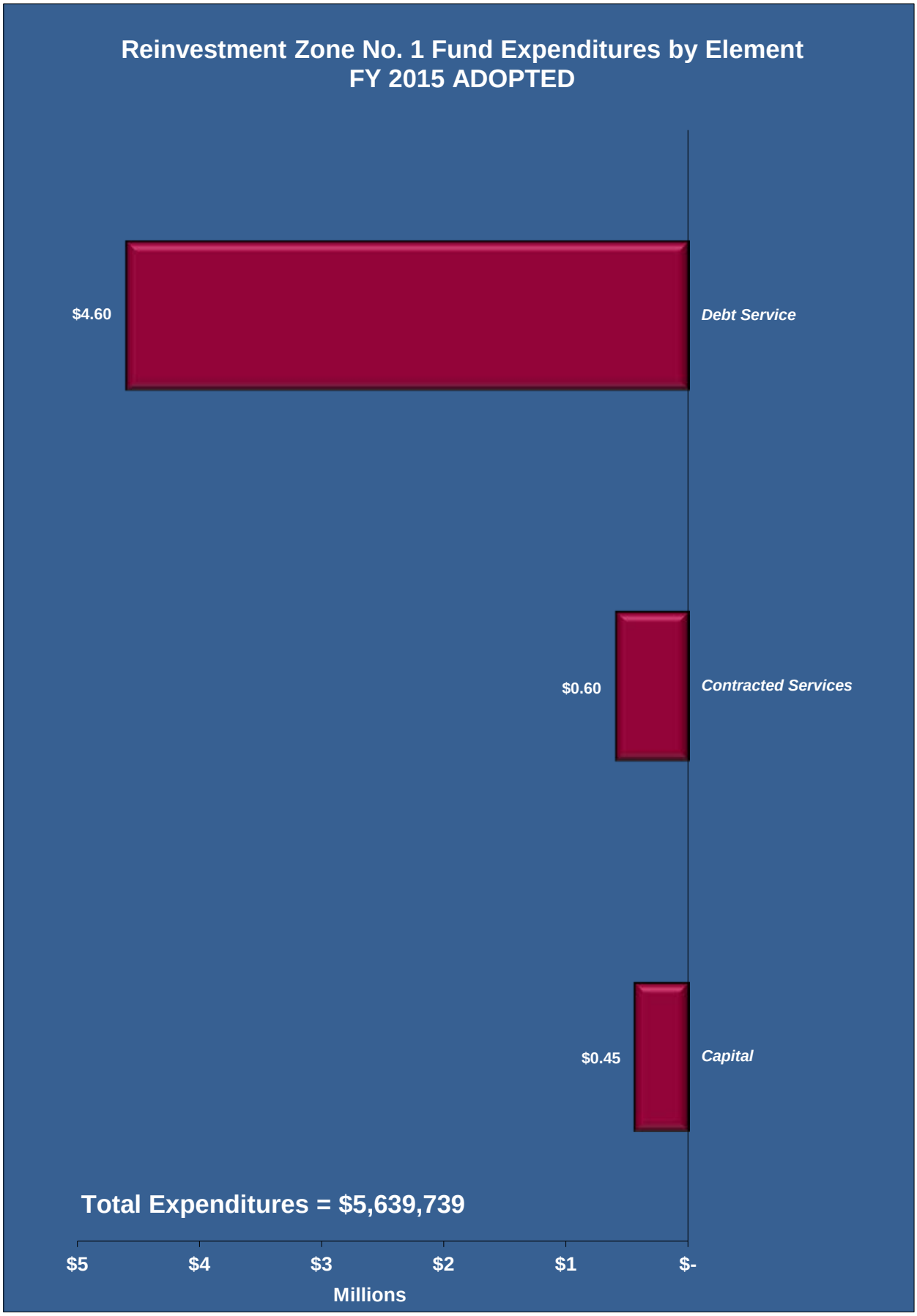

Water & Wastewater Fund Expenditures by Element
FY 2015 ADOPTED
$8.52
Debt Service/57
$6.05
Administration/50
$5.84
Water Treatment Plant/51
$3.84
Sewer Collection/54
$3.74
Sewer Treatment/55
$2.17
Distribution/52
$1.42
Utility Business Office/58
$1.33
Metering/53
$0.08
Purchasing/13
Total Expenditures = $32,996,802
$9
$8
$7
$6
$5
$4
$3
$2
$1
$-
Millions

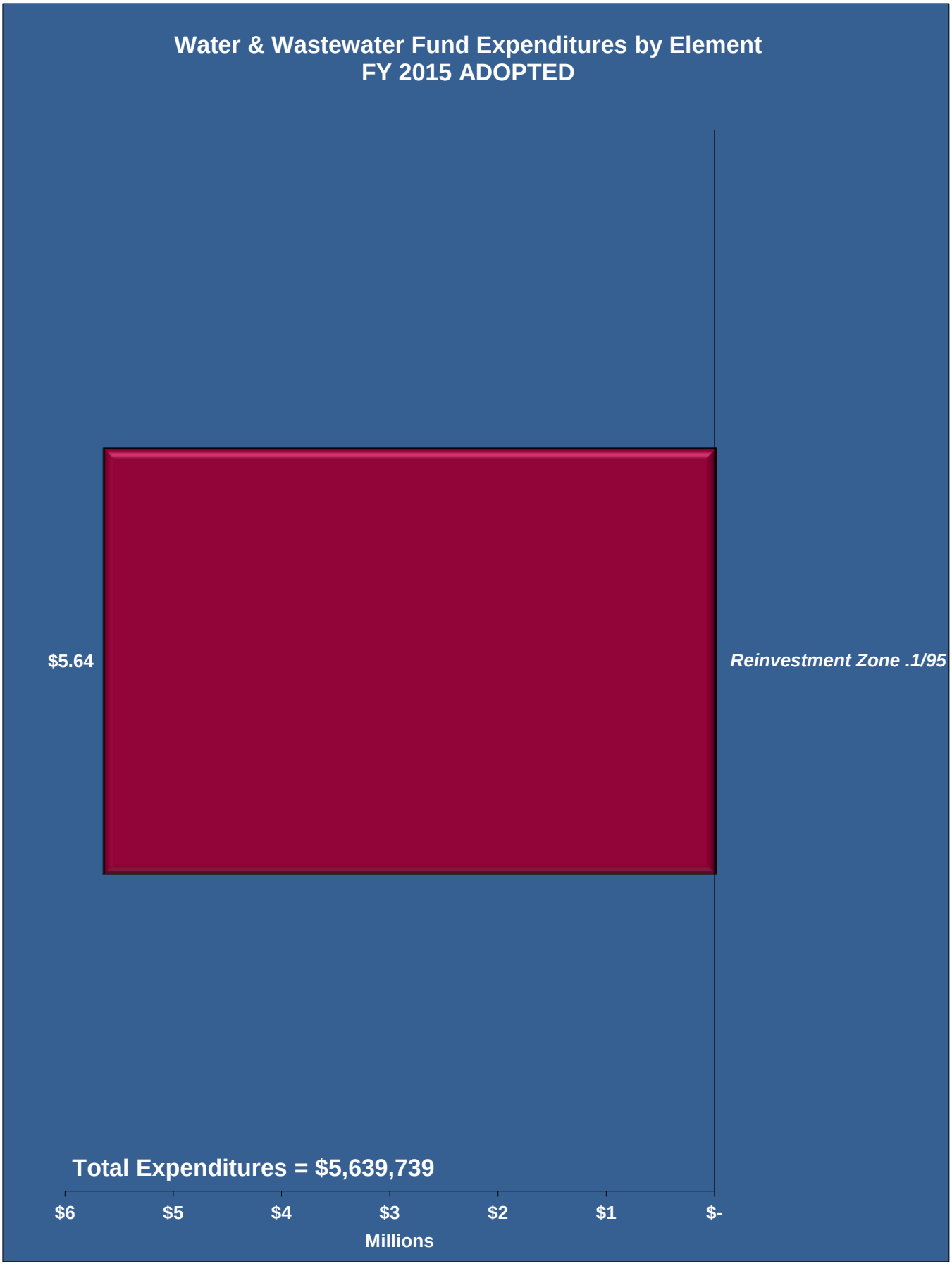

Water & Wastewater Fund Expenditures by Element
FY 2015 ADOPTED
$12.10
Contracted Services
$8.52
Debt Service
$4.37
Personnel Services
$3.97
Capital
$1.58
Repairs & Maintenance
$1.55
Supplies
$0.43
Capital < $5,000
$0.26
Other Services
Total Expenditures = $32,996,802
$14
$12
$10
$8
$6
$4
$2
$-
Millions

	Actual 9/30/2012	Actual 9/30/2013	2013/2014 Amended Budget @ 4/30/14	2014/2015 ADOPTED Budget [1]	+(-)
Revenues:					
Taxes	$ 4,475,690	$ 4,770,918	$ 4,775,829	$ 4,834,938	$ 59,109
Intergovernmental	50,000	50,000	50,000	-	(50,000)
Licenses and permits	40,226	55,615	36,000	36,000	-
Payment in lieu of taxes	1,300,000	-	-	-	-
Interest - other	248,720	32,765	563,000	50,000	(513,000)
Total revenues	**6,114,636**	**4,909,298**	**5,424,829**	**4,920,938**	**(503,891)**
Expenditures:					
Current:					
General government	1,275,526	830,904	670,067	597,065	(73,002)
Capital outlay	3,087,805	3,178,306	30,364,332	445,428	(29,918,904)
Debt service:					
Principal retirement	2,645,000	2,570,000	2,555,000	2,655,000	100,000
Interest and fiscal charges	1,160,047	1,181,791	1,897,019	1,942,246	45,227
Issuance cost - bonds	166,702	99,850	-	-	-
Total expenditures	**8,335,080**	**7,860,851**	**35,486,418**	**5,639,739**	**(29,846,679)**
Excess (deficiency) of revenues over expenditures	(2,220,444)	(2,951,553)	(30,061,589)	(718,801)	29,342,788
Other financing sources (uses):					
Bond proceeds	-	25,260,000	-	-	-
Refunding bonds issued	10,885,000	-	-	-	-
Original issues premium	1,021,712	652,695	-	-	-
Bond discount	-	(599,663)	-	-	-
Payment to refunded bond escrow agent	(11,748,311)	-	-	-	-
Total other financing sources (uses)	**158,401**	**25,313,032**	**-**	**-**	**-**
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	**(2,062,043)**	**22,361,479**	**(30,061,589)**	**(718,801)**	**29,342,788**
Fund balance, beginning of year	12,162,968	10,100,925	32,462,404	2,400,815	(30,061,589)
Fund balance, end of year	**$ 10,100,925**	**$ 32,462,404**	**$ 2,400,815**	**$ 1,682,014**	**$ (718,801)**

[1] As amended in the Financing Plan approved by Council on May 15, 2014


Reinvestment Zone No. 1 Fund Revenues by Sources
FY 2015 ADOPTED
Millions
$-
$1
$2
$3
$4
$5
$6
Ad Valorem Taxes
$4.83
Interest Income
$0.05
Temple & CenTex Railway
$0.04
Total Revenues = $4,920,938

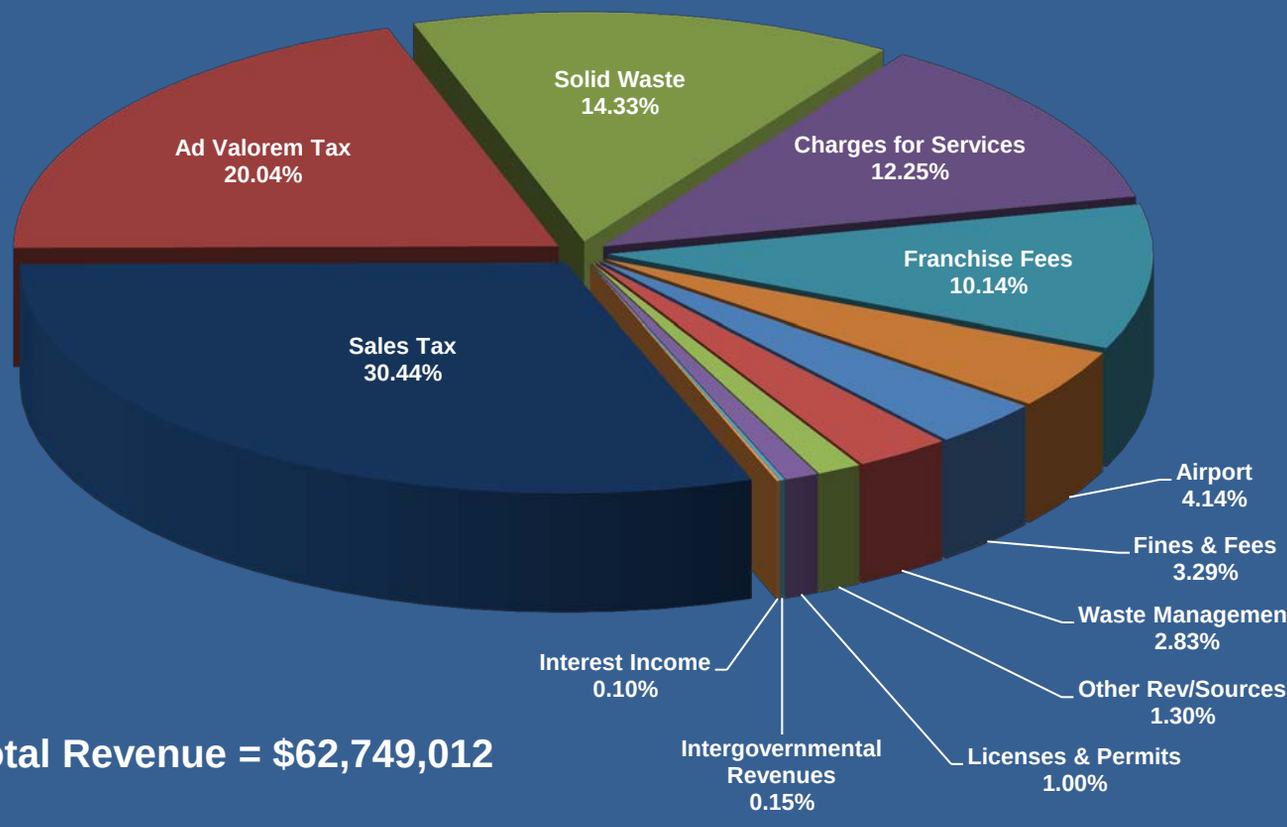

Reinvestment Zone No. 1 Fund Expenditures by Element
FY 2015 ADOPTED
$4.60
Debt Service
$0.60
Contracted Services
$0.45
Capital
Total Expenditures = $5,639,739
$5
$4
$3
$2
$1
$-
Millions


Water & Wastewater Fund Expenditures by Element
FY 2015 ADOPTED
$5.64
Reinvestment Zone .1/95
Total Expenditures = $5,639,739
$6
$5
$4
$3
$2
$1
$-
Millions

City of Temple

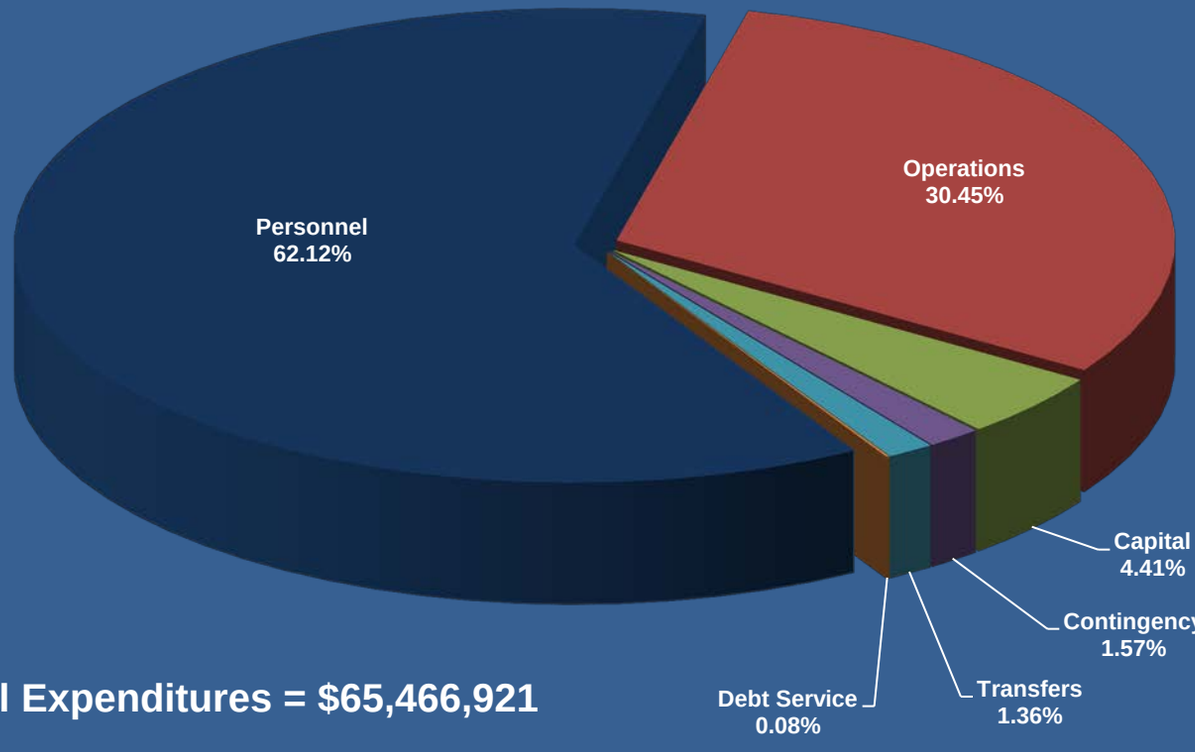
GENERAL FUND

General Fund Revenue by Sources
FY 2015 ADOPTED



Total Revenue = $62,749,012

General Fund Expenditures by Type
FY 2015 ADOPTED



Total Expenditures = $65,466,921

REVENUE TOTALS: General Fund — FY 2015

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Current AD Valorem Current Property Tax Collections are calculated using an O&M Rate of $0.3300, Property Tax Base of $3,699,245,668 less an adjusted tax ceiling of ($368,706,614) at a 98% collection rate. Total Tax Rate including I&S @ $0.5864	$ 11,632,986	$ 12,339,410	$ 12,339,410	$ 12,648,574
Discount Current Tax Discount allowed for early payment of AD Valorem Taxes. October 31, 3%; November 30, 2%; December 31, 1%	(265,453)	(265,000)	(291,906)	(292,000)
Delinquent AD Valorem Delinquent tax collections are estimated at 1% of the current tax collections	93,948	125,912	98,000	129,067
Penalty and Interest - AD Valorem Taxes Estimated using historical data. 1.50% per month beginning on the first day of delinquency (February 1st) until tax is 12 months delinquent, at which time a 1.00% per month penalty is assessed until taxes are paid	86,495	92,000	92,000	90,000
TOTAL TAXES	$ 11,547,976	$ 12,292,322	$ 12,237,504	$ 12,575,641
Sales Tax The State collects 8.25% on gross receipts from the purchase of goods and services within the city limits; 1.50%, City; 0.50%, County; and 6.25% State 0.50% Sales Tax increase was approved in January 1990 and became effective on October 1, 1990	$ 18,017,575	$ 18,300,000	$ 19,065,834	$ 19,100,000
Mixed Beverage Tax The State collects 14% on gross mixed beverage receipts: 1.50%, City; 1.50%, County; and 11%, State [Reduced by Legislature to 1.16% until August 2013]	110,409	110,000	149,000	140,000
Occupation Taxes Fee for the issuance of license for alcoholic beverages and food dealers permits	34,268	27,000	40,570	38,000
Bingo Tax The State collects 5% of the amount or value of prize won from bingo. 1.25%, City; 1.25%, County; and 2.50%, State	46,549	40,000	31,274	30,000
TOTAL NON-PROPERTY TAXES	$ 18,208,801	$ 18,477,000	$ 19,286,678	$ 19,308,000
Electric Franchise Franchise fee for use of city streets and R.O.W.'s - quarterly payment based on kilowatt hours delivered within Temple city limits	$ 2,943,324	$ 2,900,000	$ 3,000,775	$ 2,975,000
Gas Franchise 4% franchise fee for the use of city streets and R.O.W.'s. - fee is based on gross revenue. Quarterly payment effective 01/18/94 thru 01/18/09, amended 12/18/08	472,154	470,000	606,950	575,000
Telecommunications Certificated Telecommunications Providers (CTP) compensate municipalities quarterly based on the number of lines within the Municipality and the rate for each category of line calculated monthly. Fee-per-access line is regulated by the Public Utility Commission	457,996	450,000	428,000	425,000
Cable Television 5% franchise fee paid for use of city streets and R.O.W.'s. Paid on monthly basis. Based on gross receipts	610,998	600,000	566,998	560,000

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Public Education Channel 1% of gross revenues for cable television - ***Restricted*** 52% Director of Communications Salary/Benefits 65% Communications Specialist Salary/Benefits	119,453	76,684	112,000	78,530
Water & Sewer Franchise Fee 5% franchise fee paid by Water and Sewer for the use of City Streets and R.O.W.'s . Monthly payment based on budgeted gross revenue (FY 2015 - $32,996,802).	1,434,204	1,552,508	1,552,508	1,649,840
Taxi Cabs Fee paid annually by taxi cabs and horse-drawn carriages. Horse-Drawn Carriage Fee will be $150 for first vehicle and $25 for each additional. Taxi cabs will be $450 per vehicle, payable on January 1st.	2,700	1,800	2,250	2,000
Ambulance 3.5% monthly franchise fee paid by Scott & White and Acadian Ambulance Service (non-emergency services). Based on gross receipts	137,717	125,000	98,163	95,000
TOTAL FRANCHISE FEES	$ 6,178,547	$ 6,175,992	$ 6,367,644	$ 6,360,370
Building Fee charged to obtain a permit for new and existing building construction within the City	$ 360,490	$ 325,000	$ 312,000	$ 300,000
Electrical Fee charged to obtain a permit for electrical construction within the City. Fee is to recover a portion of the costs of inspections and code enforcement	81,538	42,000	71,700	60,000
Mechanical Fee for heating/A.C. inspections and code enforcement	65,120	38,000	75,000	72,000
Plumbing Permit Fees Fee for plumbing permits on new construction and renovations to recover a portion of the costs of inspections and code enforcement	112,557	55,000	115,307	100,000
Fire Safety Fee for fire lane violations and for fire safety presentations	18,210	12,000	16,375	14,000
Curb and Street Cuts Fee charged for the code enforcement and inspection of curb cuts on city streets	11,402	4,600	15,530	9,000
Other Permits-Fees Fee for all other permits	68,968	21,000	64,315	55,000
Mobile Home Permits HUD Code Manufactured Home Land Lease Community License $25 fee per year, per park with an additional $0.25 fee per space, per year	698	500	500	500
Alarm Permit Fee Initial permit fee (2 years) at no charge; Permit Renewal Fee $15 (to be renewed every two years); Permit Reinstatement Fee $15. Per Resolution No. 2010-6162-R & Ordinance No. 2001-2765	19,430	12,000	19,400	18,000
TOTAL LICENSES AND PERMITS	$ 738,449	$ 510,100	$ 690,127	$ 628,500
State Grants Ramp Grant Project funded by TxDOT 50/50 match; Gateway Monument funded by TxDOT ***Restricted***	-	240,000	240,000	$ 50,000

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Traffic Signal Reimbursement Reimbursement from State for traffic signal maintenance	8,352	8,351	8,352	8,352
Civil Preparedness - Federal Grant A partial reimbursement for the Emergency Management Coordinator and Office Assistant II salary & benefits - ***Restricted***	38,119	36,755	-	36,755
TOTAL INTERGOVERNMENTAL REVENUES	$ 166,960	$ 285,106	$ 248,352	$ 95,107
Vital Statistics Fee for issuance of Birth and Death Certificates	$ 119,432	$ 112,000	$ 106,062	$ 98,000
Subdivision Fees Fees for zoning and platting	25,724	13,500	22,775	15,000
UR Bond Admin Costs 50% of Senior Accountant salary & benefits from Capital Improvement Projects Fund - $29,439.80	29,363	29,807	29,809	29,440
W&S - Reimbursements Dispatch services - $65,000 Maintenance & Janitorial Services - $12,260 Mowing contract - $25,000	102,260	102,260	102,260	102,260
I.T. Services/Water-Wastewater Fee for Information Technology services and processing. Based on the amount of hardware, software and services provided for utility services	313,201	315,754	315,754	363,488
W&S Contractual Fee based on 9.5% of Water & Sewer Fund gross budgeted revenues (FY 2015 - $32,996,802). Fee covers administrative, legal, engineering, inspections and other services provided by General Fund departments to the Utility Fund	2,724,987	2,949,765	2,949,765	3,134,696
TOTAL CHARGES FOR SERVICES - GENERAL GOVT.	$ 3,323,731	$ 3,523,086	$ 3,531,560	$ 3,742,884
Police Overtime TISD security and events - OT with benefits - $50,000 Juvenile Block Grant from Bell County - $16,934 Temple Mall - $15,840 Temple Lake Park - $21,701	$ 178,556	$ 67,000	$ 287,000	$ 104,475
Police Revenue Restitution and for the sale of abandoned vehicles and ammunition - $15,000 FY 2015 TISD SRO Deployment Agreement ~ [$312,939] FY 2015 Vehicles/Equipment for 2 additional SRO's ~ [$10,000] 1 School Resource Officer (70%) - BISD - $51,372 Commercial Vehicle Enforcement Program - $6,531 James Construction - $26,400	82,375	228,837	228,837	422,242
Police Reports Fee collected for providing copies of accident reports	20,372	16,000	16,100	15,000
Firing Range - Rental Fee	1,360	500	720	500
County Fire Service Contribution from Bell County for fire services in County	3,583	3,500	1,341	1,200

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Fire Department Revenue Miscellaneous revenue	7,607	1,000	4,481	1,000
TOTAL CHARGES FOR SERVICES - PUBLIC SAFETY	$ 362,189	$ 319,443	$ 591,202	$ 544,417
W&S Street Repair Reimbursement from Water & Wastewater Fund for repair of street cuts made to install or repair water and sewer lines and meters	23,292	40,000	12,700	$ 12,000
Fleet Service Charges Reimbursement from the Water & Wastewater Fund for the maintenance and repair of vehicles	81,262	60,000	67,000	60,000
TOTAL CHARGES FOR SERVICES - PUBLIC WORKS	$ 104,579	$ 100,000	$ 87,522	$ 72,000
Solid Waste - Residential Based on *a* ***rate of $16.20*** for a 90-gallon plastic cart with 2 pickups per week plus $5.50 for each additional cart (Resolution 2013-5785-R). Implementation of curbside recycling.	$ 3,824,407	$ 3,995,251	$ 4,016,166	$ 4,100,000
Solid Waste - Residential Recycling Revenue from the sale of recyclables collected by the Curbside Recycling Program		11,691	11,691	11,691
Solid Waste - Commercial - Plastic Based on a commercial rate for 90 and 300 gallon plastic containers with 1 pickup per week $39.80; 2 pickups per week $67.60; $8.50 reload fee	473,131	475,000	473,579	473,000
Solid Waste - Commercial - Sideload Based on a commercial rate for 2, 3 & 4 cubic yard sideload metal containers - ranging from 1 pickup per week - $52.20 to 6 pickups per week - $354.40 and $11.00 - $20.40 reload fee, depending on the size of container and number of pickups	370,537	370,000	362,058	360,000
Solid Waste - Commercial - Frontload Based on a commercial rate for 2, 3, 4, 6 & 8 cubic yard frontload metal containers - ranging from 1 pickup per week - $52.20 to 6 pickups per week - $531.70 and $11.00 - $33.90 reload fee, depending on the size of container and number of pickups	2,005,787	1,980,000	2,057,172	2,058,000
Solid Waste - Rolloff Based on a commercial rate for 20, 30 and 40 cubic yard commercial and industrial containers. Pick up as directed by customer - $117.00 haul charge plus 1.05 X City of Temple Landfill charge plus initial delivery fee plus container rental of $87.00 to $108.00 per month, depending on size	1,917,546	1,750,000	2,034,283	1,862,000
Solid Waste - Recycling Fees for collection of cardboard in metal sideload and frontload containers	77,139	70,000	84,246	75,000
Solid Waste - Special Pickup Based on commercial rates for special collection, at customer's request, price varies depending on items to be collected	27,323	22,000	15,277	14,000
Solid Waste - Other Recycling Revenue from the sale of cardboard collected from commercial customers and from the sale of recyclable materials collected at the citizen's drop-off centers	39,085	30,000	55,000	40,000

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Waste Management Contract Annual lease payment, payable in advance in twelve equal monthly installments	634,855	657,076	653,380	672,981
Waste Management Surcharge Surcharge for each ton of solid waste disposed of at the landfill in any contract year regardless of the source or point of origin of the waste. Surcharge calculated as follows: $2.78/ton up to 200,000 tons $3.46/ton over 200,001	1,138,886	1,033,756	1,140,000	1,100,000
TOTAL CHARGES FOR SERVICES - SOLID WASTE	$ 10,509,545	$ 10,394,774	$ 10,903,402	$ 10,766,672
Library Fines Fee charged for over due books	$ 30,254	$ 27,000	$ 23,000	$ 20,000
Lost Books Fee for replacement of lost books	4,646	4,500	4,434	4,000
User Fees/Parks Dept. Temple Youth Sports League Player Fees	14,572	14,000	14,000	14,000
Football Entry Fees Entry Fees/Player Fees received for Flag Football Leagues	9,827	10,000	9,500	9,500
Softball Entry Fees Softball League Fees - City sponsored	70,756	71,000	70,500	70,500
Volleyball Entry Fees Volleyball League Fees - City sponsored	13,446	13,600	14,500	14,500
Basketball Entry Fees Basketball League Fees - City sponsored	16,725	18,400	17,000	17,000
Soccer Entry Fees Soccer League Fees - City sponsored	7,827	6,000	7,800	7,800
Swimming Pool Fees Revenue generated by Walker and Clark Pools	42,845	35,000	35,000	35,000
Corporate Games Annual community corporate games	14,370	12,000	12,000	12,000
Mayor's Fitness Council Sponsorship and fees for Mayor's Fitness Council	13,220	12,700	10,000	10,000
Facility Rental/P&R Rental fee for various park facilities such as Gober Party House, Jeff Hamilton Center, Martin Recreation Center, Wilson Park Recreation Center, Athletic Fields, and Park Pavilions	89,262	85,800	95,000	90,000
Merchandise Sales Softball sales	5,690	5,000	4,000	4,000
Recreation Membership Fees Membership fees from Wilson Park, Sammons Senior Center and Clarence Martin Recreation Centers	24,051	23,000	24,000	24,000

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Donations/Parks & Rec. Sponsorships for the following events: 4th of July Hot Summer Sounds Other events	96,762	61,300	95,000	90,000
Special Events/Classes Recreational Class Fees, Special events such as Catch-A-Rainbow, Easter Egg Hunt and Triathlon, and after-school programs	710,070	693,600	780,781	750,000
Summit Rec - Memberships Annual Membership Fees range from $107 - $562 6-Month Membership Fees range from $97 - $335 Monthly Membership Fees range from $23 - $75 Fee ranges include adults, couples, seniors, families, youth, residents and non-residents. Summit receives 20% of the Combination Golf and Fitness Membership Fees	544,108	565,000	454,000	470,000
Summit Rec - Facility Rental Renting facility for events; Daily Court Fees; Climbing Wall Fees	24,786	28,000	19,500	19,500
Summit Rec - Classes Aerobic lessons and training fees	47,920	45,000	33,113	34,000
Summit Rec - Store Sales Sale of recreational supplies, clothes and equipment	1,959	2,000	1,200	1,000
Summit Concession Sales	8,560	12,000	5,780	5,700
Reinvestment Zone No. 1 Reimbursements Reimbursement for mowing in Reinvestment Zone No. 1	150,000	150,000	150,000	150,000
Lion's Junction Water Park - Admission	175,214	185,000	175,000	175,000
Lion's Junction Water Park - Facility Rental	29,058	25,000	25,000	25,000
Lion's Junction Water Park - Lion's Store Sales	2,081	3,300	2,000	2,100
Lion's Junction Water Park - Food & Beverage Sales	65,561	64,000	65,000	65,000
Lion's Junction Water Park - Junction Memberships	26,523	24,000	26,500	26,500
Lion's Locker Rentals	783	700	700	700
Lion's Catering Fee	788	500	500	500
Indoor Pool Rental	11,765	12,000	12,000	12,000
Indoor Pool Classes/Fees	81,880	75,000	83,000	85,000
Green Fees	269,746	382,000	275,500	300,000
Golf Tournaments	36,706	67,000	37,500	58,500

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Golf Cart Fees	266,918	282,500	270,000	275,000
Golf Pro Shop Sales	92,869	105,900	92,500	106,000
Golf Driving Range	44,886	44,500	46,000	46,000
Golf Lessons Fees for golf lessons and Junior Golf Academy	12,790	15,500	7,000	17,500
Golf Food Sales	88,445	102,500	80,000	102,500
Golf Non-Alcoholic Beverages	25,079	30,000	25,000	30,000
Golf Alcoholic Beverages	40,303	50,000	35,000	60,000
Junior Golf Program Donations Junior Golf Academy Sponsorships and Donations		4,500	4,000	4,500
Golf Memberships Golf Only Annual Membership fees range from $610 - $735 for one Adult Pass, with added fees for each additional pass. Driving Range Annual Membership fees are $250 for current golf members and $300 for non-golf members. Golf and Fitness Annual Membership fees range from $775 - $1,050 with the Golf Course receiving 80% of the revenue	72,016	72,500	78,000	84,000
TOTAL CHARGES FOR SERVICES - CULTURE & REC	$ 3,285,509	$ 3,442,300	$ 3,224,808	$ 3,328,300
AV Gas Sales	$ 326,180	$ 300,000	$ 300,000	$ 300,000
Oil	10,137	8,500	8,500	8,500
Jet Fuel Sales	2,308,977	2,550,000	2,006,303	2,100,000
Discount on AV Gas Sales Varies depending on fuel sales	(9,548)	(7,000)	(10,601)	(7,000)
Discount Jet Sales Varies depending on fuel sales	(341,514)	(400,000)	(310,308)	(320,000)
Warehouse/Hangar Rent Rental of storage hangars varies from $50 - $100 Hangar rental varies from $125 - $190 per month	150,315	140,000	154,050	150,000
Fire Land Lease	12,458	12,458	12,458	12,458
Private Hangar Rent Rental of private hangars Leases of land	71,811	24,000	82,068	80,000
FMS Hangar Complex - Rent Rental of Foreign Military Sales Hangar Complex per contract. - (06/01/2010 thru 05/31/2011 with four one (1) year renewal options thru 05/31/2015)	285,978	245,827	244,910	245,827
AC Service Operators Rental of Main./Avionics Shop & Flight School	22,200	12,000	25,200	25,200
TOTAL CHARGES FOR SERVICES - AIRPORT	$ 2,847,211	$ 2,885,785	$ 2,515,478	$ 2,594,985

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Traffic & Criminal Fines Fines from Traffic Tickets, Traffic Warrants and Class C Misdemeanors such as simple assault, public intoxication, affray and dogs running at large	$ 1,356,810	$ 1,350,250	$ 1,513,031	$ 1,400,000
Dismissal Fee $10.00 Dismissal Fee on Driver's License, Motor Vehicle Inspection (MVI) and Motor Vehicle Registration (MVR)	32,520	31,000	43,490	31,000
Child Safety Fees - Bell County County fee collected when paying registration - $1.50 per vehicle - City receives a portion ***RESTRICTED*** Covers funding for the cost of the Community Education Specialist position at $60,882, which includes $44,837 for salary & benefits and $16,045 for operations & maintenance cost Upgrade two school zone locations - Westfield Blvd @ Tarver Elementary and Cedar Lane @ Lake Belton Middle School - $23,404	145,853	115,182	94,313	84,286
False Alarm Violations False Alarm Service Fees: Residential Fines for false alarm calls range from $25 -$50 and Commercial Fines range from $50 - $100 based on the number of false alarms in a rolling 12 month period. Per Resolution No. 2010-6162-R Ordinance No. 2001-2765	36,199	25,000	38,266	30,000
Animal Shelter Fees collected at the Animal Shelter to recover a portion of the fees associated with the adoption and pickup of stray animals	44,905	40,000	40,914	40,000
Parking Fines Fines for all non-moving violations except for parking in fire lanes	11,469	7,000	19,000	15,000
Juvenile Case Manager Fund $5.00 fee on all fines except parking ***RESTRICTED*.** 100% Juvenile Case Manager I Salary/Benefits - $78,231 (two positions) Teen Court Operational Cost - $4,045	65,780	81,096	74,000	82,276
Defensive Driving $10.00 Administrative Processing Fee for Defensive Driving	47,328	37,000	47,585	42,000
Warrant Fees $50.00 fee collected from all arrested individuals	99,596	70,000	110,781	100,000
Written Notice Fee $5.00 for issuing a written notice to appear in court when service is performed by a peace officer	69,629	62,000	76,000	70,000
Child Safety Court Costs $25.00 fee collected on all school zone violations	13,763	10,000	20,700	15,000
Traffic Costs $3.00 fee collected on all transportation code moving violations	38,278	30,000	41,700	38,800
State Service Fee 10% Administration Fee on all fines collected and remitted to the State	82,710	75,000	87,000	80,000
Credit Card Merchant Charges Recovery of Visa/MasterCard monthly merchant charges as paid by the customer	29,380	30,000	33,700	31,000
Truancy Prevention (TPDF)	-	-	3,000	2,000
TOTAL FINES AND FEES	$ 2,185,239	$ 1,963,528	$ 2,367,114	$ 2,061,362

REVENUE TOTALS: General Fund — FY 2015

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Interest Income Projected interest earnings assuming a rate of 0.25%	$ 57,671	$ 75,000	$ 48,600	$ 60,000
Building Rental/Public Service Fee charged for the rental of the Public Services Building. Tenants are CTCOG, and Bell County Help Center. Rent is based on square footage.	154,069	152,604	154,069	154,069
City Leases Lanier School (contract thru 11/20/2021) - $36,000 Social Security Building (contract thru 06/07/2017) - $58,523 Scott & White EMS Services (Old Central Fire Station) - $90,000 Other farm leases - $16,017	204,371	184,986	184,986	200,540
Sale of Scrap	4,710	2,000	3,000	2,500
Sale of Land	70,444	5,000	61,917	20,000
Sale of Assets	55,113	30,000	693,817	30,000
Insurance Claims Insurance claims collected by City	536,223	47,132	128,000	42,000
Pay in Lieu of Taxes Payment in lieu of taxes paid by the Temple Housing Authority	11,312	11,312	13,645	13,645
Other Revenues This is for all revenues that cannot be classified in any other revenue account	107,402	378,062	315,000	50,000
Insufficient Checks $25.00 fee collected for insufficient checks.	5,578	7,500	4,000	4,000
Street Use License/Abandonment	2,200	1,200	1,800	1,200
Library Reimbursements Coffee for sale to public - $500	500	500	800	500
Demolition Revenue This is the actual costs billed/collected on buildings that are demolished by the City. A lien is filed with the County for all unpaid demolitions.	200	1,500	4,400	1,500
Lot Cutting Fee is to recover costs for mowing grassy lots by the City. A lien is filed with the County for all unpaid lot cuttings	15,870	10,000	17,000	12,000
Library - Building Rental Lease of 8,387 square feet - 6 individual suites	83,276	82,688	78,820	78,820
TOTAL INTEREST AND OTHER	$ 1,394,439	$ 999,345	$ 1,720,337	$ 670,774
REVENUE TOTAL - GENERAL FUND	**$ 61,047,016**	**$ 61,788,902**	**$ 64,191,849**	**$ 62,749,012**

City of Temple

General Government

Includes the following Divisions:

Assistant City Manager
City Council
City Manager
City Secretary
Economic Development
Facility Services
Finance
Fleet Services
General Serivces
Human Resources
Information Technology Services
Inspections
Legal
Permits
Planning
Purchasing
Social Security Building
Special Services

City of Temple

Division Description: The Assistant City Manager is responsible for the direct supervision of the department and divisions of Parks and Leisure Services, Library, Planning, Permits, Inspections, Code Enforcement, Animal Services, Human Resource, and General Services. This division encompasses the functions of the Assistant City Manager and administrative support staff.

Note: Accomplishments, action items, and performance indicator information for the Assistant City Manager division is incorporated as part of the City Manager "Introductory Page".

PROGRAM TOTALS: Assistant City Manager

FY 2015

		Expenditures	FTE
P	**Admin Overhead:**		
	Admin Overhead	$ 145,842	1.00
	Subtotal	$ 145,842	1.00
P	**City Management:**		
A	General City Management	$ 23,613	0.50
A	Special Project Management	74,402	1.50
	Subtotal	$ 98,015	2.00
	TOTAL DIVISION	$ 243,857.00	$ 3.00

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Assistant City Manager FY 2015

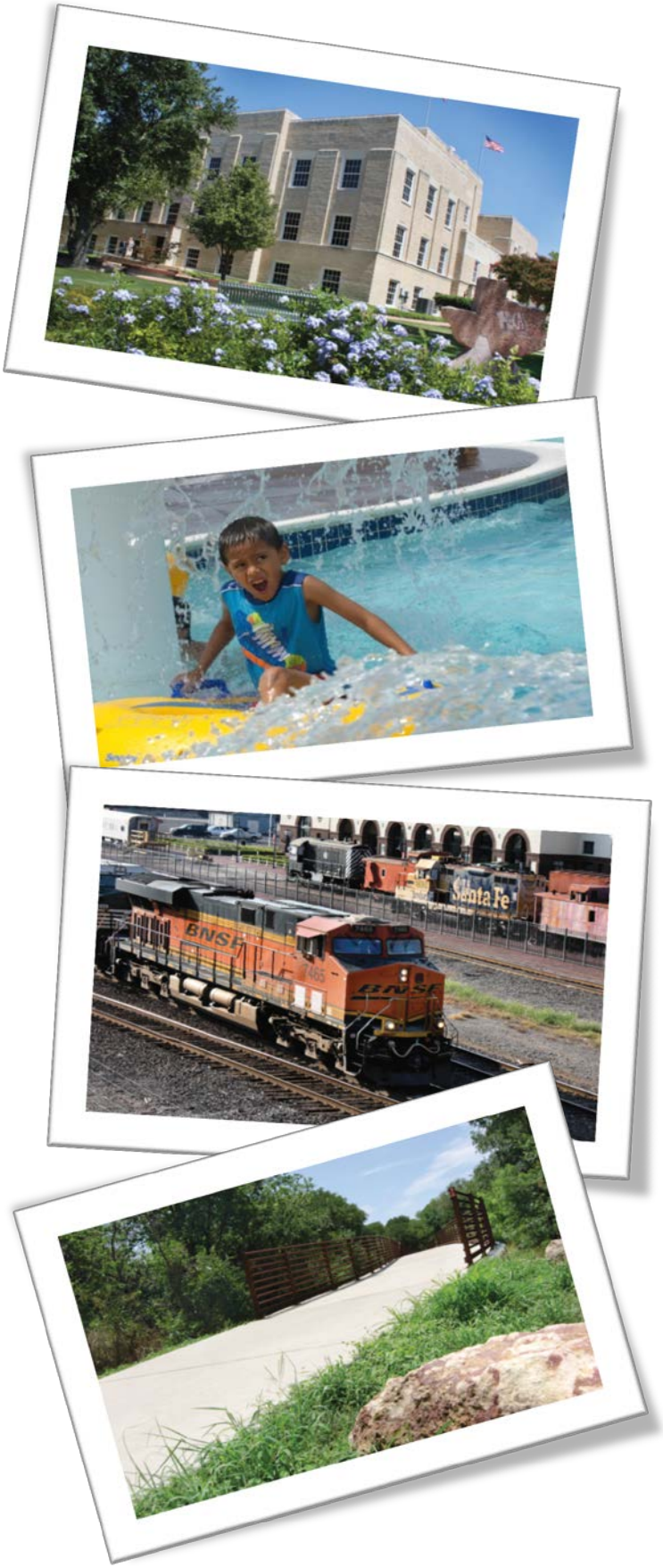
EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ -	$ 163,852	$ 159,952	$ 234,437
Supplies	-	1,950	1,770	1,950
Capital < $5,000	-	100	91	200
Other Services	-	2,175	1,974	6,460
Contracted Services	-	25,809	23,424	810
TOTAL EXPENDITURES	$ -	$ 193,886	$ 187,211	$ 243,857

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Assistant City Manager [1]	-	-	1.00	1.00
Management Analyst[2]	-	-	-	1.00
Administrative Assistant II [1]	-	-	1.00	1.00
TOTAL STAFFING	-	-	2.00	3.00

[1] - In FY 2014, the Assistant City Manager division was added and the Assistant City Manager and an Administrative Assistant II position were transferred from the City Manager's budget to the new division.

[2] - In FY 2015, the Management Analyst position will be transferred from the Administrative Services division budget.

Division Description: The Mayor and Council members formulate public policy to address community needs and assure responsible development in the City. Council is responsible for appointing the City Manager, City Attorney, Finance Director, City Secretary, Municipal Court Judge and various citizen boards and commissions. Major activities of the City Council are to adopt the annual budget, establish a strategic plan for the City, review and adopt all ordinances and resolutions, and approve purchases/contracts as prescribed by the City Charter and State Law.



PROGRAM TOTALS: City Council

FY 2015

		Expenditures	FTE
P	**Admin Overhead:**		
	Admin Overhead	$ 76,589	5.00
	Subtotal	$ 76,589	5.00
P	**City Council:**		
A	Policy Development	$ 19,700	-
A	Community Awareness & Engagement	40,915	-
A	Legislative Initiatives	72,000	-
	Subtotal	$ 132,615	-
	TOTAL DIVISION	$ 209,204	5.00

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: City Council

FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 2,392	$ 24,276	$ 23,698	$ 26,324
Supplies	3,679	6,400	5,809	4,200
Capital < $5,000	638	-	-	-
Other Services	70,154	63,280	57,433	69,580
Contracted Services	96,319	114,369	103,801	109,100
TOTAL EXPENDITURES	$ 173,182	$ 208,325	$ 190,741	$ 209,204

	Budget			
STAFFING	**2011-12**	**2012-13**	**2013-14**	**2014-15**
Mayor	1.00	1.00	1.00	1.00
Mayor Pro Tem	1.00	1.00	1.00	1.00
Council Member	3.00	3.00	3.00	3.00
TOTAL STAFFING	5.00	5.00	5.00	5.00

Division Description: The City Manager serves as the Chief Executive Officer of the City. The City Manager and staff implement City Council policy decisions and facilitate the coordinated responses of all City departments to daily government activities. The City Manager provides strategic advice to the Council on the long-term directions of the City. This department also includes the City's Communications Division.

FY 2014 Accomplishments:

1. Facilitated the preparation of the annual budget and capital program
2. Provided management for various City initiatives including the Transportation Capital Improvement Program, Water & Sewer Capital Program, compressed natural gas fueling station, and curbside recycling

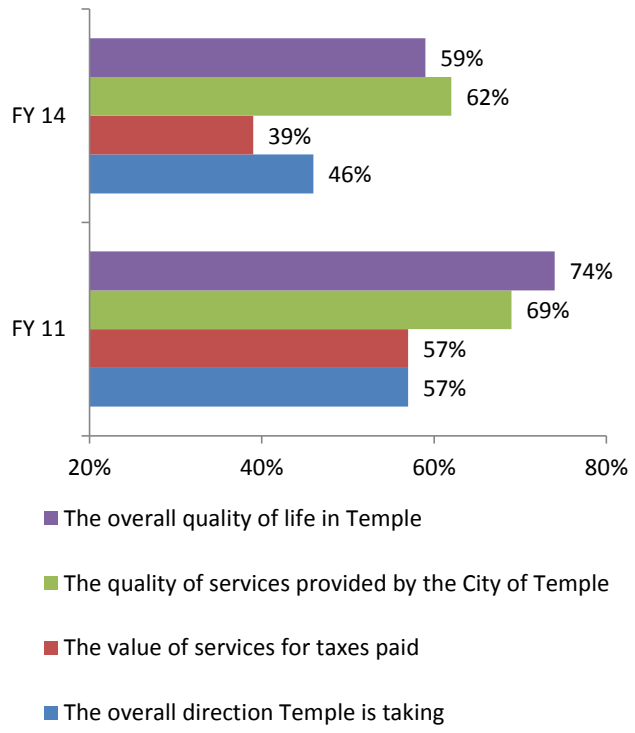
FY 2015 Action Items:

1. Facilitate the preparation of the annual budget and capital program
2. Provide management for various City initiatives including the Transportation Capital Improvement Program, Water & Sewer Capital Program, compressed natural gas fueling station, and curbside recycling

Core Performance Indicators:

Citizen Satisfaction

% of survey respondents who rate the following good or excellent:



FY 11 & 14 = Actual

PROGRAM TOTALS: City Manager

FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	249,351	1.00
Subtotal	$	249,351	1.00
P City Management:			
A General City Management	$	55,306	0.69
A Special Project Management		17,864	0.26
A Legislative Initiatives		7,171	0.04
A City Council Support		20,694	0.32
Subtotal	$	101,035	1.31
P Communications:			
A Organization Communications	$	18,148	0.18
A Community Awareness & Engagement		96,361	1.24
A Promotion/Marketing		27,811	0.27
Subtotal	$	142,320	1.69
TOTAL DIVISION	$	492,706	4.00

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 649,564	$ 512,039	$ 499,852	$ 429,430
Supplies	8,656	5,350	4,856	6,050
Capital < $5,000	1,844	1,845	1,675	1,800
Repair & Maintenance	-	-	-	-
Other Services	47,086	49,282	44,728	48,745
Contracted Services	9,579	8,157	7,403	6,681
TOTAL EXPENDITURES	$ 716,729	$ 576,673	$ 558,514	$ 492,706

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
City Manager	1.00	1.00	1.00	1.00
Assistant City Manager [5]	1.00	1.00	-	-
Director of Communications	1.00	1.00	1.00	1.00
Director of Administrative Services [2, 3]	0.75	-	-	-
Assistant to City Manager [2]	-	-	-	-
Communications Specialist [1]	1.00	1.00	1.00	1.00
Executive Assistant to the City Manager [4]	-	-	1.00	1.00
Management Assistant [2, 4]	1.00	1.00	-	-
Administrative Assistant II [2, 5]	1.00	1.00	-	-
TOTAL STAFFING	6.75	6.00	4.00	4.00

[1] - During FY 2010, the Communication Specialist position transferred to the City Manager's Department

[2] - In FY 2012, the City Manager's Office was reorganized to eliminate the Assistant to the City Manager and one Administrative Assistant II position and added a Director of Administrative Services and an Executive Assistant position. 25% of the Director of Administrative Services position was funded in the Federal/State Grant Fund for CDBG Administration.

[3] - In FY 2013, an Administrative Services division was added and the Director of Administrative Services position was transferred from the City Manager's budget to the new division.

[4] - During FY 2013, the Management Assistant position was retitled to Executive Assistant to the City Manager

[5] - In FY 2014, the Assistant City Manager division was added and the Assistant City Manager and an Administrative Assistant II position were transferred from the City Manager's budget to the new division.

INTRODUCTORY PAGE: City Secretary

FY 2015

Division Description: The City Secretary's Office serves as a support office to the City Council and other City departments. The department is responsible for the publication of official legal notice requirements and for the posting of all official meeting notice requirements. The department serves as the central repository for all official municipal records, performs research and responds to requests for information from the City Council, staff and citizens, coordinates the update and publication of the City's Code of Ordinances, and issues various occupation related permits and licenses. The City Secretary's Office also coordinates the Council's boards and commissions appointment process and maintains the records relating to these appointments. The City Secretary serves as the elections administrator for all City elections, as the Vital Statistics Registrar registering all birth and death records within the City, and the Records Management Officer administering the records management program for the City.

FY 2014 Accomplishments:

1. Conducted a successful general and special elections for Council Districts 2 and 3 and general election for Mayor At Large
2. Continued implementation of imaging program for City's permanent records
3. Continued participation in Texas Municipal Clerks Certification Program

FY 2015 Action Items:

1. Continue implementation of imaging program for City's permanent records
2. Continue participation in Texas Municipal Clerks Certification Program
3. Revise protocol and office procedures for vital records program

Core Performance Indicators:

Permanent Records Digitally Imaged

	% Change	*# of Pages*
FY 2015	↑ 80.7%	5,000
FY 2014	↓ -43.2%	2,767
FY 2013	↓ -31.3%	4,873
FY 2012	↓ -45.6%	7,098

Compliance with Federal & State Election Laws

	# of Substantiated Complaints
FY 2015	0
FY 2014	0
FY 2013	0
FY 2012	0

Five-Star Local Registrar Vital Registration Award

	Award Received
FY 2015	✓
FY 2014	✓
FY 2013	✓
FY 2012	✓

FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: City Secretary

FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	81,681	0.90
Subtotal	$	81,681	0.90
P Vital Statistics:			
Vital Statistics	$	72,884	1.45
Subtotal	$	72,884	1.45
P Elections:			
Elections	$	31,400	-
Subtotal	$	31,400	-
P Licenses/Permits:			
Licenses/Permits	$	17,830	0.40
Subtotal	$	17,830	0.40
P Records/Information:			
A Public Information Requests	$	32,057	0.55
A Records/Destruction/Preservation		40,666	0.90
Subtotal	$	72,723	1.45
P City Council/City Boards:			
A Meetings/Events	$	49,463	0.60
A Legal Notices		30,994	0.20
Subtotal	$	80,457	0.80
TOTAL DIVISION	$	356,975	5.00

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 247,889	$ 238,664	$ 231,743	$ 261,593
Supplies	4,957	7,155	6,507	7,410
Capital < $5,000	3,866	6,153	5,596	4,910
Repair & Maintenance	-	500	455	500
Other Services	37,269	43,975	39,991	44,556
Contracted Services	20,213	38,350	34,875	38,006
TOTAL EXPENDITURES	$ 314,194	$ 334,797	$ 319,166	$ 356,975

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
City Secretary	1.00	1.00	1.00	1.00
Deputy City Secretary [1]	1.00	1.00	1.00	1.00
Records Specialist [3]	1.00	1.00	2.00	2.00
Records Technician [3]	1.00	1.00	-	-
Records Assistant [2, 4]	0.63	0.63	0.63	1.00
TOTAL STAFFING	4.63	4.63	4.63	5.00

[1] - During FY 2011, the Administrative Assistant III position was eliminated and a Deputy City Secretary position was added.

[2] - The Records Assistant position is funded with restricted revenue funds each year.

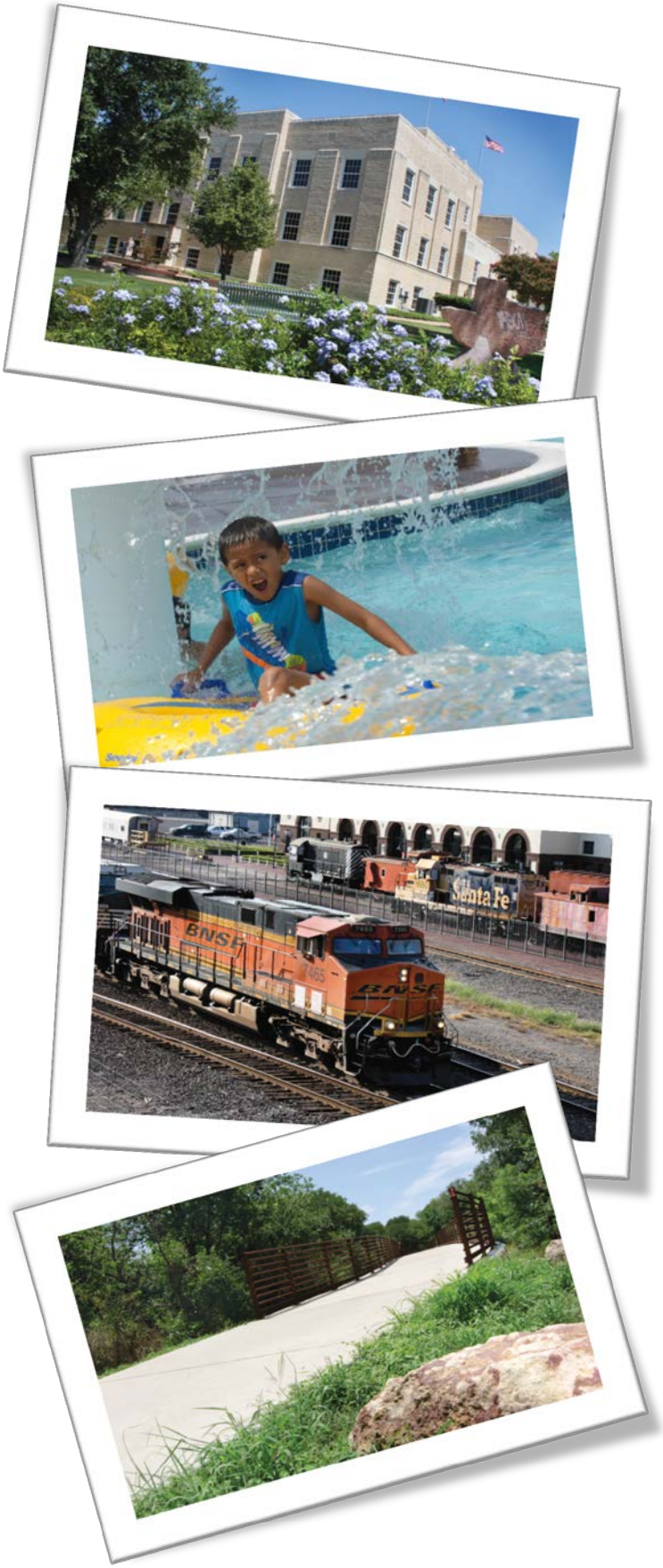
[3] - During FY 2013, the Records Technician position was reclassified to a Records Specialist position.

[4] - In FY 2015, the Records Assistant position will be reclassified to full time. The position will be funded 50% with restricted revenues and 50% from the General Fund.

INTRODUCTORY PAGE: Economic Development

FY 2015

Division Description: The Economic Development budget section was set up to reflect costs of the Temple Economic Development Corporation. Their purpose is to facilitate the growth and expansion of existing businesses in Temple and recruitment of new business to Temple. This creates job opportunities in manufacturing, industrial, biosciences, distribution, research and development, educational, and business sectors. The Temple Economic Development Corporation is funded by 7.50% of the budgeted sales tax revenue for the City of Temple per contractual agreement.



PROGRAM TOTALS: Economic Development FY 2015

		Expenditures	FTE
Economic Development:			
Economic Development	$	2,119,549	-
Subtotal	$	2,119,549	-
TOTAL DIVISION	$	2,119,549	-

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Economic Development FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Other Services	$ 2,648,354	$ 3,647,729	$ 2,639,806	$ 2,119,549
Contracted Services		-		-
TOTAL EXPENDITURES	$ 2,648,354	$ 3,647,729	$ 2,639,806	$ 2,119,549

STAFFING	Budget 2010-11	Budget 2012-13	Budget 2013-14	Budget 2014-15
	-	-	-	
TOTAL STAFFING	-	-	-	-

INTRODUCTORY PAGE: Facility Services

FY 2015

Division Description: The Facility Services Division is responsible for the maintenance of 37 city-owned facilities. Repairs include items such as HVAC, electrical, plumbing, small construction, preventative maintenance, working with contractors, etc. This division also has the custodial services which is responsible for 20 city-owned facilities. Tasks for this area includes sweeping, dusting, carpet shampooing, trash removal, etc.

FY 2014 Accomplishments:

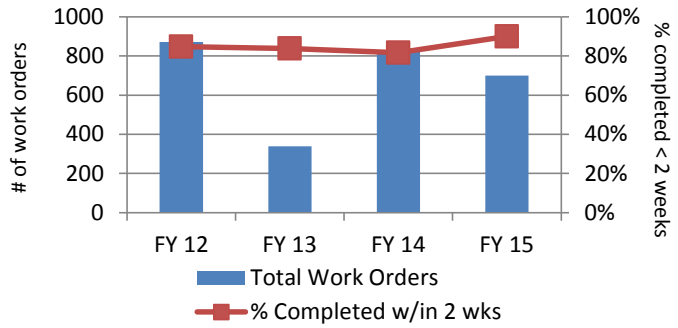
1. Developed and administered a key management program for city facilities
2. Completed FY 14 facility-related capital projects including driveway repair at Fire Station #4, Soffit repair at Jeff Hamilton, and Hawn Hotel work
3. Completed an assessment of custodial services and developed a plan to improve service delivery

FY 2015 Action Items:

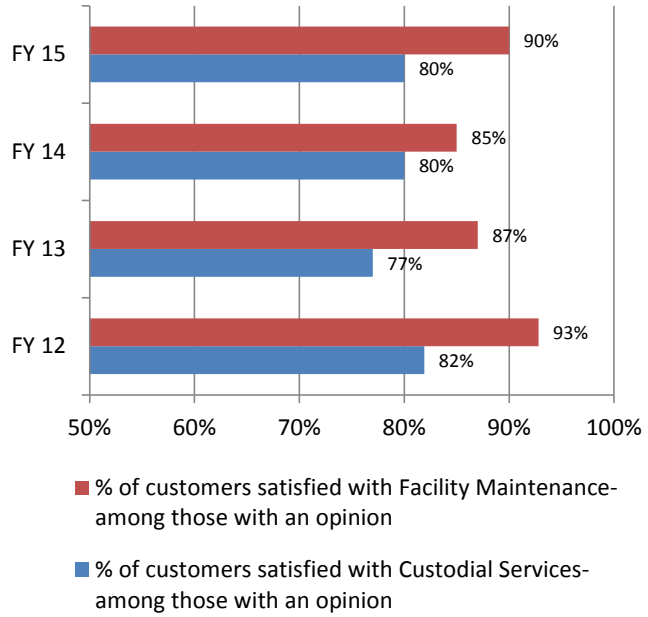
1. Complete FY 15 facility-related capital projects
2. Perform assessment of custodial services

Core Performance Indicators:

Work Orders Completed Within 2 Weeks



Customer Satisfaction



*Survey methodology changed in FY 13 to allow survey participation for all city employees.

FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Facility Services

FY 2015

		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	175,180	-
Subtotal	$	175,180	-
P **Custodial Services:**			
A City	$	381,991	9.05
A Non-City		64,400	1.73
Subtotal	$	446,391	10.78
P **Maintenance:**			
A City	$	482,191	4.42
A Non-City		41,640	0.25
Subtotal	$	523,831	4.67
TOTAL DIVISION	$	1,145,402	15.45

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Facility Services FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 451,671	$ 576,277	$ 559,565	$ 606,526
Supplies	62,384	72,435	65,872	70,325
Capital < $5,000	7,315	16,059	14,604	12,660
Repair & Maintenance	200,067	296,258	269,417	257,563
Other Services	450	1,768	1,608	157,767
Contracted Services	154,606	168,343	153,091	40,561
Capital	11,498	-	-	-
TOTAL EXPENDITURES	$ 887,991	$ 1,131,140	$ 1,064,157	$ 1,145,402

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Asst Director of Parks & Leisure Services [4]	0.50	0.50	-	-
Park Planning & Construction Superintendent [4]	0.40	0.40	-	-
Foreman - Facility Maintenance	1.00	1.00	1.00	1.00
Foreman - Custodial	1.00	1.00	1.00	1.00
City Electrician	1.00	1.00	1.00	1.00
Crew Leader	-	-	-	2.89
Building Maintenance Worker [3, 6]	1.70	1.70	2.67	2.67
Facility Attendant/Custodian [1, 2, 3, 5]	9.08	9.42	9.78	6.89
Facility Attendant/Custodian - part-time [2]	-	-	-	-
TOTAL STAFFING	14.68	15.02	15.45	15.45

[1] - One Facility Attendant/Custodian position was an authorized position but was unfunded in FY 2010, FY 2011 and FY 2012. This position will be funded in FY 2013.

[2] - Part-time Facility Attendant/Custodian position was reclassified to a full-time position in FY 2012

[3] - A portion of the Maintenance Worker and the Facility Attendant/Custodian positions are budgeted in the Summit Fitness & Recreation Center and the Golf Course.

[4] - During FY 2013, supervision of the Facility Services division transferred from PALS to Administrative Services. The Asst Director of Parks & Leisure Services and Park Planning & Construction Superintendent positions are now 100% funded in the Parks Division.

[5] - In June 2013, the janitorial services for the Summit Fitness & Recreation Center was contracted out. A vacant Facility Attendant/Custodian position was eliminated to fund this contract.

[6] - In FY 2014, a Building Maintenance Worker position was added.

[7] - In FY 2015, three Facility Attendant/Custodian positions will be reclassified to Crew Leader positions.

Division Description: The Finance Department develops and implements the financial policies of the City and is responsible for the accounting records of all City funds. Financial services are provided to all City departments through accounts payable and receivable, payroll, fixed assets, inventory accounting, internal audit, grant and contract administration, treasury management, and preparation of the Comprehensive Financial Report (CAFR). The Finance Department compiles timely financial reports in a format that effectively and efficiently communicates financial data to Council, citizens, bond holders and other interested users. The Finance Department is part of the development team of the City's Annual Budget and monitors budgetary compliance during the fiscal year. In addition, the Director of Finance directly supervises the Purchasing Department, Municipal Court and the Utility Business Office as part of the financial responsibilities of the City financial services.

FY 2014 Accomplishments:

1. Facilitated the preparation of the annual budget and capital program
2. Facilitated funding for various City initiatives including the Transportation Capital Improvement Program, Water & Sewer Capital Program, compressed natural gas fueling station, and curbside recycling
3. Implemented the Civil Service Compensation plans

FY 2015 Action Items:

1. Facilitate the preparation of the annual budget and capital program
2. Facilitate funding for various City initiatives including the Transportation Capital Improvement Program and Water & Sewer Capital Program
3. Implement updates to the General Government Compensation Plan

Core Performance Indicators:

Bond Ratings (Tax-Backed)

	S&P
FY 2015	AA
FY 2014	AA
FY 2013	AA
FY 2012	AA

Financial Statements

	Unqualified Audit Opinion Received
FY 2015	✓
FY 2014	✓*
FY 2013	✓
FY 2012	✓

Distinguished Budget Presentation Award & Certificate of Achievement for Excellence in Financial Reporting

	Budget Award Received	*CAFR Award Received*
FY 2015	✓	✓
FY 2014	✓	✓*
FY 2013	✓	✓
FY 2012	✓	✓

FY 12, 13, & 14 = Actual; * FY 14 = Projected; FY 15 = Targeted

PROGRAM TOTALS: Finance

FY 2015

		Expenditures	FTE
P	**Admin Overhead:**		
	Admin Overhead	$ 368,470	3.00
	Subtotal	$ 368,470	3.00
P	**Accounting:**		
A	Accounting & Reporting	$ 79,260	1.15
A	Accounts Payable	38,666	0.65
A	Payroll	94,125	1.60
A	Accounts Receivable	36,496	0.60
	Subtotal	$ 248,547	4.00
P	**Treasury:**		
A	Debt Management	$ 27,215	0.35
A	Cash & Investment Management	161,060	0.45
	Subtotal	$ 188,275	0.80
P	**Budget:**		
A	Annual Budget	$ 69,584	1.00
A	Capital Improvement Programs (CIP)	22,061	0.35
A	Financial Monitoring/Evaluation	57,368	0.95
	Subtotal	$ 149,013	2.30
P	**Internal Audit:**		
	Internal Audit	$ 20,641	0.30
	Subtotal	$ 20,641	0.30
P	**Grants:**		
	Grants	$ 38,907	0.60
	Subtotal	$ 38,907	0.60
P	**Tax Collections:**		
	Tax Collections	$ 263,318	-
	Subtotal	$ 263,318	-
	TOTAL DIVISION	$ 1,277,171	11.00

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 783,750	$ 820,589	$ 801,059	$ 808,875
Supplies	15,557	21,325	19,355	22,310
Capital < $5,000	2,221	1,485	1,348	1,580
Other Services	25,309	28,868	26,201	28,348
Contracted Services	373,938	421,176	382,259	416,058
TOTAL EXPENDITURES	$ 1,200,775	$ 1,293,443	$ 1,230,221	$ 1,277,171

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Director of Finance	1.00	1.00	1.00	1.00
Assistant Director of Finance	1.00	1.00	1.00	1.00
Treasury & Grants Manager	1.00	1.00	1.00	1.00
Budget Coordinator [4]	-	-	1.00	1.00
Senior Accountant [3]	1.00	2.00	2.00	2.00
Accountant [4]	1.00	2.00	1.00	1.00
Budget Analyst	1.00	-	-	-
Accounting Specialist	1.00	1.00	1.00	1.00
Payroll Specialist	1.00	1.00	1.00	1.00
AP/AR Specialist	1.00	1.00	1.00	1.00
Accounting Clerk [1, 2]	1.00	-	-	-
Administrative Assistant III	1.00	1.00	1.00	1.00
TOTAL STAFFING	11.00	11.00	11.00	11.00

[1] - In FY 2011, the Accounting Clerk position was funded 56% General Fund and 44% Community Development Block Grant (CDBG).

[2] - In FY 2012, the current Accounting Clerk position will be transferred to the Federal/State Grant Fund to be funded 100% by CDBG and an additional Accounting Clerk position will be funded 100% in the General Fund.

[3] - During FY 2012, the Budget Analyst was reclassified to a Senior Accountant. The Accounting Clerk position was eliminated and an Accountant position was added.

[4] - During FY 2014, the Budget Coordinator position was created and an Accountant position was eliminated.

INTRODUCTORY PAGE: Fleet Services

FY 2015

Division Description: The Public Works Fleet Services Division provides both management of day to day activities and long term goals to effectively provide fleet services support to all internal customers of the City, including support of internal Fleet Services staff. Staff develops and implements budget, manages fuel purchases and billings, oversees maintenance and repairs, internally audits inventory, and prepares and recommends parts bids. Staff provides scheduled maintenance as well as unscheduled repairs on all City vehicles and equipment. Division also includes record keeping for personnel, purchases, and vehicle repairs, filing them both electronically into Questys and manually. Vehicle/equipment acquisition and disposal is also performed.

FY 2014 Accomplishments:

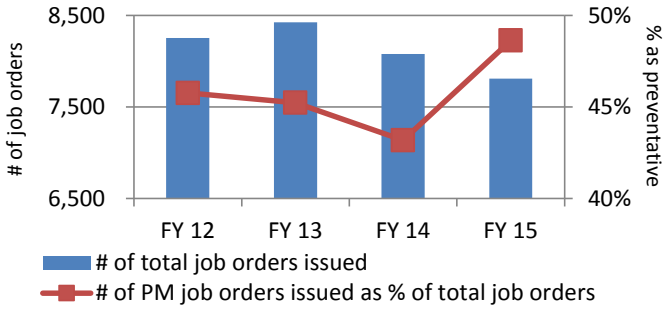
1. Evaluated, reviewed and made recommendation to purchase dedicated fleet software to improve efficiencies and better serve customers
2. Identified, evaluated and purchased replacement vehicles for 2014 to maintain optimum fleet efficiency. Overall fleet condition of 454 out of 595 in new to good condition. This compares to 415 in new to good condition in 2013
3. Bring Compressed Natural Gas (CNG) & Propane fueled vehicles online to save fuel costs, reduce dependence on foreign oil and make a positive impact on the environment

FY 2015 Action Items:

1. Facilitate the implementation of the new fleet management software system

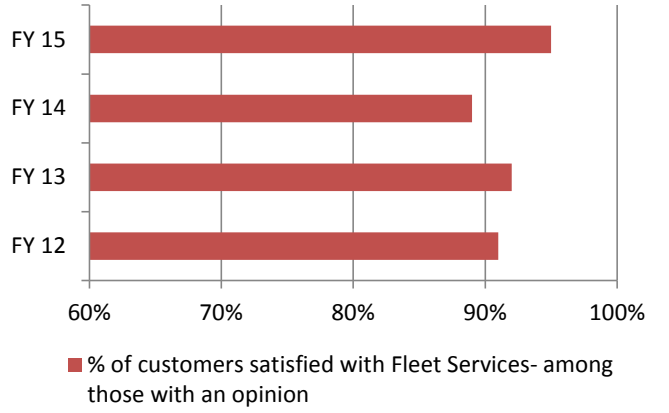
Core Performance Indicators:

Preventative Maintenance



	FY 12	FY 13	FY 14	FY 15
% of employees achieving "ASE Blue Seal Certification"	72.7%	50.0%	57.0%	75.0%
Return Repair Rate	0.42%	0.54%	0.57%	0.47%
% of fleet availability	96.9%	96.3%	96.0%	98.0%

Customer Satisfaction



FY 12, 13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Fleet Services

FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	157,628	2.20
Subtotal	$	157,628	2.20
P Inventory Management:			
Inventory Management	$	128,162	2.60
Subtotal	$	128,162	2.60
P Auto & Light Truck Operation:			
A Preventive Maintenance Services	$	81,553	1.60
A Repair Services		152,240	2.60
Subtotal	$	233,793	4.20
P Heavy Truck Operation:			
A Preventive Maintenance Services	$	141,043	2.95
A Repair Services		231,845	4.35
A Welding Services		34,644	0.70
A Tire Repair & Replacement		30,144	0.60
Subtotal	$	437,676	8.60
P Motor Pool:			
Motor Pool	$	31,657	0.40
Subtotal	$	31,657	0.40
TOTAL DIVISION	$	988,916	18.00

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Fleet Services FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 772,274	$ 906,758	$ 880,462	$ 900,363
Supplies	25,353	30,715	27,932	32,315
Capital < $5,000	2,345	15,625	14,209	12,075
Repair & Maintenance	8,044	10,645	9,681	12,975
Other Services	5,207	17,875	16,256	14,915
Contracted Services	13,526	57,372	52,174	16,273
TOTAL EXPENDITURES	$ 826,749	$ 1,038,990	$ 1,000,714	$ 988,916

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-2014	Budget 2014-15
Asst. Director of PW - Operations [1]	-	-	-	-
Fleet Services Director [3]	1.00	1.00	1.00	1.00
Fleet Services Asst. Director [1, 3]	1.00	1.00	1.00	1.00
Fleet Services Foreman [4]	-	-	1.00	1.00
Lead Automotive Technician [2]	3.00	2.00	2.00	2.00
Automotive Technician III	2.00	2.00	2.00	2.00
Automotive Technician II [2]	4.00	6.00	6.00	6.00
Automotive Technician I	2.00	2.00	2.00	2.00
Inventory Specialist	2.00	2.00	2.00	2.00
Administrative Assistant I	1.00	1.00	1.00	1.00
TOTAL STAFFING	16.00	17.00	18.00	18.00

[1] - Reclassified Shop Foreman to Asst. Superintendent of Fleet Services in FY 2012

[2] - Eliminated one Lead Automotive Technician position and added two Automotive Technician II positions during FY 2012

[3] - Superintendent titles were changed to Directors during FY 2012

[4] - In FY 2014 a Fleet Services Foreman position will be added for a succession plan. The Fleet Services Asst. Director position will be eliminated once the succession occurs.

INTRODUCTORY PAGE: General Services

FY 2015

Division Description: The Department of General Services is composed of the five separate, but related offices: (1) Management Support, (2) Sustainability, (3) Grants, (4) Community Development and (5) Facility Services. The mission of the Department is to enable the City to strive for a sustainable future through improved management/operational practices, diverse and equitable community services, innovative and comfortable working environments and optimized use of external funding and community collaboration.

FY 2014 Accomplishments:

1. Facilitated the completion of a compressed natural gas fueling station
2. Updated the Water Conservation & Drought Contingency Plan
3. Develop a water conservation incentive program
4. Implemented External Funding Sources Management Policy

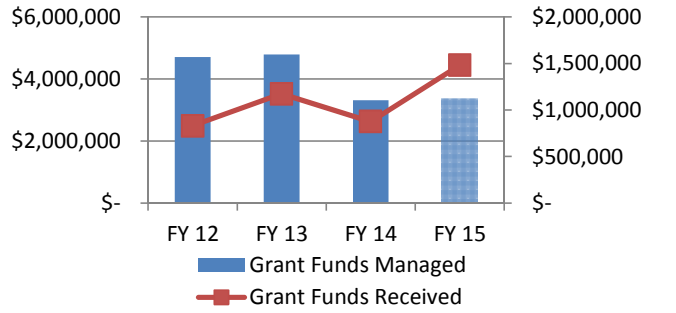
FY 2015 Action Items:

1. Develop a driver training program to educate employees on safe and efficient driving strategies
2. Develop an Energy Management Plan, involving Facility and Preventive Maintenance
3. Implement a Sustainable Education Plan for the City and community
4. Develop a Performance Management program
5. Implement Water Conservation Incentive program

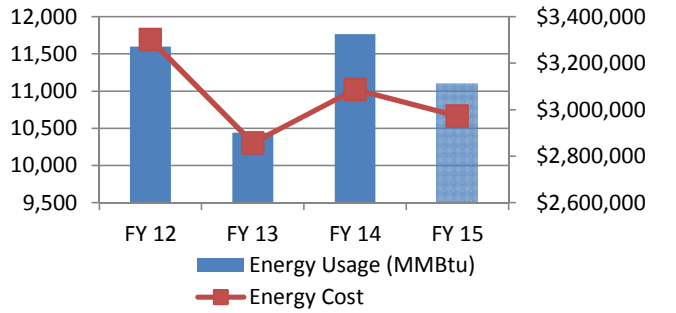
**See Community Development for more information

Core Performance Indicators:

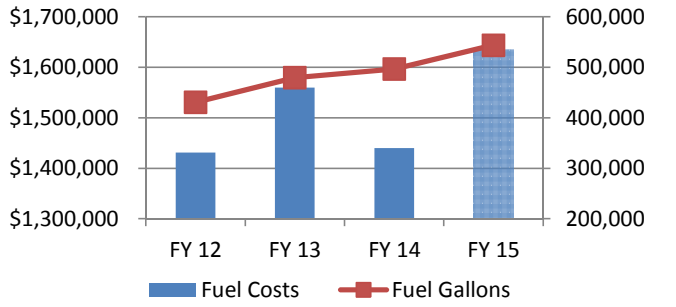
Grant Dollars Received



Energy Usage



Fuel Usage



FY 12, 13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: General Services

FY 2015

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	153,553	2.00
Subtotal	$	153,553	2.00
Special Projects:			
Special Projects	$	6,057	0.10
Subtotal	$	6,057	0.10
Sustainability:			
Sustainability	$	74,187	0.50
Subtotal	$	74,187	0.50
Grants:			
Grants	$	37,134	0.75
Subtotal	$	37,134	0.75
TOTAL DIVISION	$	270,931	3.35

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: General Services FY 2015

EXPENDITURES	2013 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 175,073	$ 236,629	$ 230,997	$ 221,206
Supplies	486	1,500	1,361	1,200
Capital < $5,000	377	2,200	1,997	100
Repair & Maintenance	-	-	-	-
Other Services	6,572	12,835	11,649	17,325
Contracted Services	1,106	2,715	2,464	31,100
TOTAL EXPENDITURES	$ 183,614	$ 255,879	$ 248,469	$ 270,931

STAFFING	Budget 2011-12	2012-13	2013-14	2014-15
Director of Administrative Services [1, 2, 7]	-	0.75	0.75	-
Director of General Services [7]	-	-	-	1.00
Sustainability & Grant Manager [2, 8]	-	1.00	1.00	0.85
Management Analyst [5, 7]	-	-	1.00	-
Program Specialist [3, 4]	-	0.50	0.50	0.50
Administrative Assistant I - [4, 6]	-	-	-	-
Administrative Assistant II [6]	-	-	1.00	1.00
TOTAL STAFFING	-	2.25	4.25	3.35

[1] - In FY 2012, the City Manager's Office added a Director of Administrative Services. 25% of this position will be funded in the Federal/State Grant Fund for CDBG Administration.

[2] - In FY 2013, this new division was added and the Director of Administrative Services position was transferred from the City Manager's budget. In addition, grant funding for the Sustainability & Grant Manager position will end in October 2012. At that time, this position will be transferred to this division in the General Fund.

[3] - In FY 2013, 50% of the Program Specialist position will be funded in this new division in the General Fund and 50% will be funded in the CDBG Budget.

[4] - During FY 2013, an Administrative Assistant I part-time position was added to this division.

[5] - In FY 2014, a Management Analyst position will be added.

[6] - During FY 2014, the Administrative Assistant I part time position was reclassifed to an Administrative Assistant II full time position.

[7] - In FY 2015, the Administrative Services division will be retitled to General Services division. The Director of Administrative Services will be retitled to General Services Director and funded 100% in this division. The Management Analyst position will be transferred to Assistant City Manager division.

[8] - In FY 2015, 85% of the Sustainability & Grant Manager position will be funded in the General Services division in the General Fund and 15% will be funded in the CDBG Budget

INTRODUCTORY PAGE: Human Resources

FY 2015

Division Description: Human Resources provides services in support of management by promoting the concept that our employees are our most valuable resource. We do this by promoting and recruiting the best qualified people; recognizing and encouraging the value of diversity in the work place; providing a competitive salary and benefits package; developing the full potential of our work force by providing training and development for career enhancement; and establishing, administering and effectively communicating sound policies, rules and practices that treat employees with dignity and equality while maintaining compliance with employment and labor laws.

FY 2014 Accomplishments:

1. Implemented the Civil Service Compensation plans
2. Implemented new performance review software and updated the General Government Compensation Plan
3. Completed 2014 on-line open enrollment

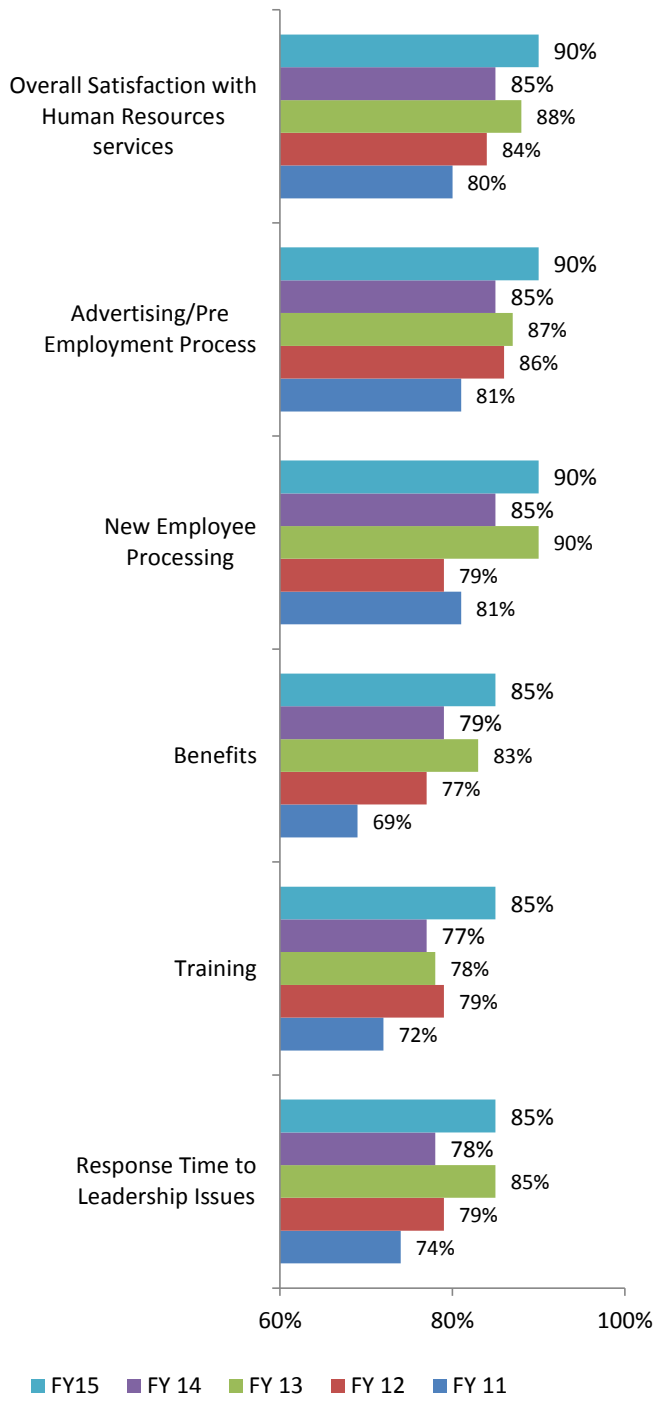
FY 2015 Action Items:

1. Implement an on-line learning management system
2. Conduct Civil Service Market Study
3. Implement an on-line application
4. Implement updates to the General Government Compensation Plan

Core Performance Indicators:

Customer Satisfaction

% of survey respondents who rate the overall quality of the following good or excellent:



FY 11, 12, 13 &14= Actual; FY 15= Projected

PROGRAM TOTALS: Human Resources

FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	164,933	1.50
Subtotal	$	164,933	1.50
P Civil Service:			
A Training	$	5,746	0.02
A Testing		45,070	0.20
Subtotal	$	50,816	0.22
P Benefits:			
A Benefit Management	$	107,399	1.12
A Retiree Benefits		187,196	0.02
A Employee Recognition/Appreciation		18,033	0.11
A Volunteer Recognition/Appreciation		3,066	0.01
Subtotal	$	315,694	1.26
P Safety & Training:			
A Worker's Compensation	$	19,506	0.39
A Training & Orientation		57,565	0.45
Subtotal	$	77,071	0.84
P Employment Services:			
A Advertisement/Recruitment	$	8,392	0.20
A Compensation Plan		4,660	0.10
A Employee Records Processing		40,674	0.88
Subtotal	$	53,726	1.18
TOTAL DIVISION	$	662,240	5.00

P Program
A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 500,150	$ 534,482	$ 518,982	$ 513,387
Supplies	37,500	23,049	20,961	23,449
Capital < $5,000	3,461	4,717	4,290	948
Repair & Maintenance	-	200	182	200
Other Services	26,944	49,013	44,572	79,909
Contracted Services	32,546	71,817	65,310	44,347
TOTAL EXPENDITURES	$ 600,601	$ 683,278	$ 654,297	$ 662,240

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Director of Human Resources	1.00	1.00	1.00	1.00
Benefits Specialist	1.00	1.00	1.00	1.00
Asst. Director of Human Resources	1.00	1.00	1.00	1.00
Human Resources Specialist	1.00	1.00	1.00	1.00
Compensation Specialist	1.00	1.00	1.00	1.00
TOTAL STAFFING	5.00	5.00	5.00	5.00

INTRODUCTORY PAGE: Information Technology Services FY 2015

Division Description: Information Technology Services, in partnership with our organization, applies information technology to the business priorities of the City in the delivery of effective and efficient government services. Implement and maintain a ubiquitous, accessible, robust, sustainable, secure communications and resource infrastructure that provides the highest availability of computing services.

FY 2014 Accomplishments:

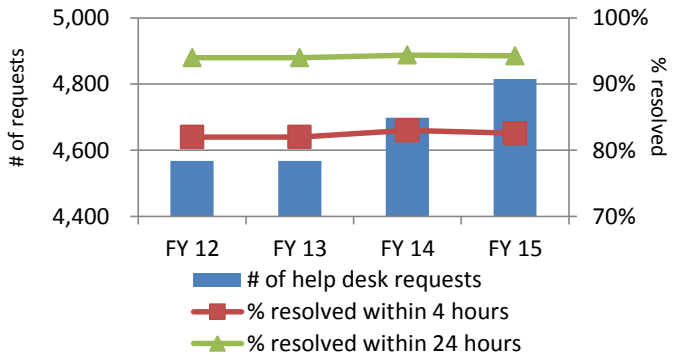
1. Facilitated the implementation of the "ONESolution" software system
2. Upgraded the city's document management software
3. Replaced 91 PCs and laptops
4. Facilitated the replacement of the Water Treatment Plant Video Surveillance System

FY 2015 Action Items:

1. Facilitate the implementation of fleet management software
2. Obtain Payment Card Industry (PCI) bank certification
3. Replace police phone system
4. Replace 90 PCs and laptops

Core Performance Indicators:

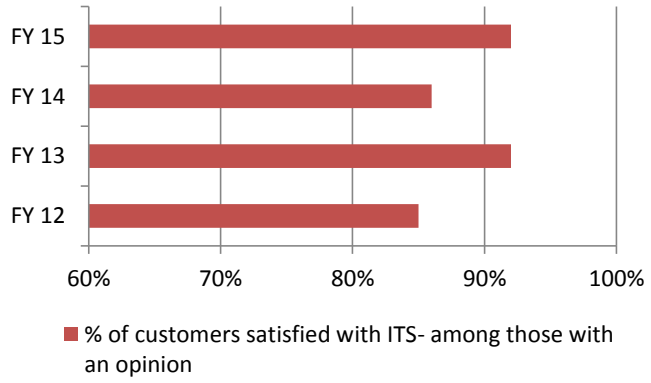
Help Desk Requests



System Availability

	FY 12	FY 13	FY 14	FY 15
% of applications availability	99.85%	99.88%	99.90%	99.88%
% of telecomm availability	99.95%	99.95%	99.95%	99.96%
% of network availability	99.95%	99.94%	99.95%	99.94%

Customer Satisfaction



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Information Technology Services FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	198,130	1.40
Subtotal	$	198,130	1.40
P System Administration:			
System Administration	$	140,255	1.85
Subtotal	$	140,255	1.85
P Telecomm:			
A Telephone Support & Maintenance	$	210,355	0.50
A Data & PBX Management		128,046	0.30
Subtotal	$	338,401	0.80
P E-Communications:			
E-Communications	$	118,596	0.30
Subtotal	$	118,596	0.30
P Business Applications Support:			
A General Gov. Application Support	$	539,175	5.25
A Public Safety Application Support		610,611	0.90
Subtotal	$	1,149,786	6.15
P Geographic Information Systems:			
A Applications Development	$	83,849	0.40
A Land Management, 911 & Mapping		145,648	2.50
Subtotal	$	229,497	2.90
P Wireless Systems Support:			
A Wireless Network Management	$	28,551	0.10
A Wireless Device Management		256,979	0.30
Subtotal	$	285,530	0.40
P Network Administration:			
A Network Support	$	50,400	0.70
A Network Management		166,267	0.80
Subtotal	$	216,667	1.50
P Business Computing Support:			
A PC/Software Support	$	161,533	2.45
A Help Desk		12,167	0.25
Subtotal	$	173,700	2.70
TOTAL DIVISION	$	2,850,562	18.00

P Program
A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 1,031,457	$ 1,087,377	$ 1,055,843	$ 1,185,018
Supplies	13,032	19,925	18,120	20,030
Capital < $5,000	60,002	45,700	41,560	41,720
Repair & Maintenance	411,279	480,125	436,626	523,400
Other Services	40,207	56,931	51,773	79,300
Contracted Services	494,852	528,290	480,427	506,094
Capital	25,801	-	-	495,000
TOTAL EXPENDITURES	$ 2,076,632	$ 2,218,348	$ 2,084,348	$ 2,850,562

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Director of Information Technology	1.00	1.00	1.00	1.00
Assistant Director of Information Technology	1.00	1.00	1.00	1.00
Telecom & Network Specialist	1.00	1.00	1.00	1.00
System/Database Administrator [4]	2.00	2.00	2.00	2.00
Systems Analyst [5, 8, 9]	2.00	2.00	3.00	4.00
Computer Operator	1.00	1.00	1.00	1.00
Computer Technician I	1.00	1.00	1.00	1.00
Technology Support Specialist [6]	2.00	2.00	2.00	2.00
Administrative Assistant II [1, 3]	1.00	-	-	-
GIS Manager [2]	1.00	1.00	1.00	1.00
GIS Specialist [2]	2.00	2.00	2.00	2.00
Network Analyst [9]	-	-	-	1.00
Senior Project Manager [7]	1.00	1.00	1.00	1.00
Systems Analyst [9]	0.50	0.50	0.50	-
TOTAL STAFFING	16.50	15.50	16.50	18.00

[1] - Administrative Assistant II position will be an authorized position but will be unfunded in FY 2010, FY 2011 and FY 2012

[2] - During FY 2011, one of the GIS Specialist positions was reclassified to a GIS Manager position

[3] - The Administrative Assistant II position is not authorized in FY 2013.

[4] - The Computer Programmer II position was retitled to System/Database Administrator.

[5] - The Computer Programmer I position was retitled to Systems Analyst.

[6] - The Computer Technician II position was retitled to Technology Support Specialist.

[7] - The H.T.E. Project Manager position was retitled to Senior Project Manager.

[8] - During FY 2014, a Systems Analyst position was added.

[9] - In FY 2015, a Systems Analyst position and a Network Analyst position will be added and a part-time Systems Analyst position will be eliminated.

INTRODUCTORY PAGE: Inspections

FY 2015

Division Description: The Building Inspections Department consists of the Building Official and three Inspectors. The department is responsible for plans review, issuing permits and performing inspections for new construction, additions and remodeling projects for residential and commercial properties. The Building Inspection Department enforces the International Building, Residential, Plumbing, Mechanical, Energy, and Fuel Gas Codes along with the National Electrical Code.

FY 2014 Accomplishments:

1. Continue program to cross-train and certify building inspectors in multiple construction disciplines to improve efficiency of inspections

2. Facilitate the implementation of the "ONESolution" software system

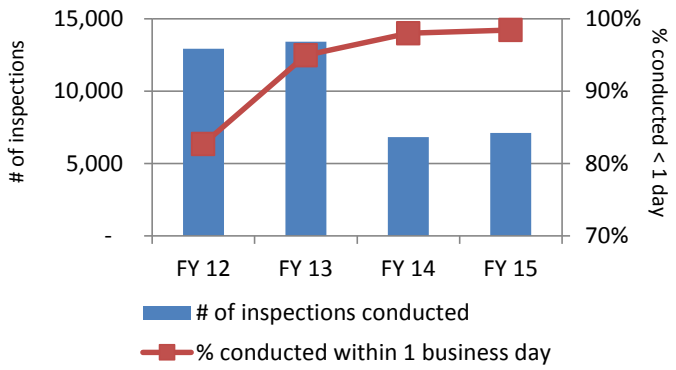
FY 2015 Action Items:

1. Educate and inform contractors, superintendents, and general public on implementing and scheduling combination inspections

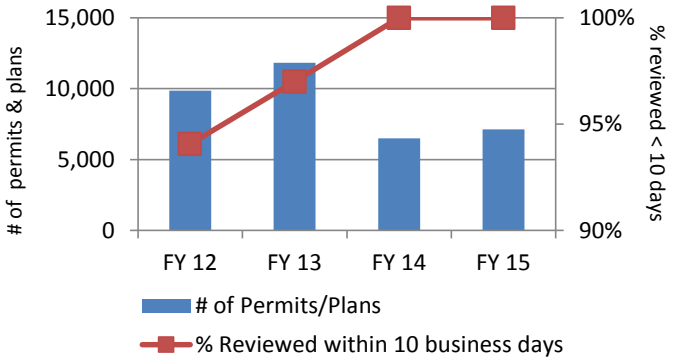
2. Implement process for providing and attending continuing education classes for inspectors in conjunction with combination inspections

Core Performance Indicators:

Inspections Conducted in a Timely Manner



Permits & Plans Reviewed in a Timely Manner



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Inspections

FY 2015

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	87,382	1.00
Subtotal	$	87,382	1.00
Inspections:			
Inspections	$	214,716	3.00
Subtotal	$	214,716	3.00
TOTAL DIVISION	$	302,098	4.00

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ -	$ 221,396	$ 216,127	$ 262,785
Supplies	-	14,206	12,893	14,186
Capital < $5,000	-	2,934	2,663	3,494
Repair & Maintenance	-	2,254	2,046	2,254
Other Services	-	12,465	11,313	17,635
Contracted Services	-	2,692	2,443	1,744
Capital	-	-	-	-
TOTAL EXPENDITURES	$ -	$ 255,947	$ 247,485	$ 302,098

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Chief Building Official [1]	-	-	1.00	1.00
Building Inspector [1]	-	-	3.00	-
Combination Building Inspector [2]	-	-	-	3.00
TOTAL	-	-	4.00	4.00

[1] - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning will now be 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position will be transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position will be transferred to the Inspection division.

[2] In FY 2015, three Building Inspector Positions will be reclassified to a new Combination Building Inspector position.

Division Description: The City Attorney serves as the chief legal officer for the City. The City Attorney and deputy city attorneys advise the City Council on legal issues associated with its legislative functions and policy making and advise all City departments on legal issues related to daily government activities. The City Attorney and deputy city attorneys review all legal instruments to which the City is a party. The City Attorney and deputy city attorneys also provide legal advice to appointed boards and commissions, and City department heads on the long-term directions of the City. The City Attorney and deputy city attorneys assist the City Manager in implementing the City Council's policies.

FY 2014 Accomplishments:

1. Acquired all property necessary for the future expansion of the City landfill
2. Presented several "Continuing Council Education Presentations" to the City Council on various topics
3. Negotiated an economic development agreement with Criterion Management Group for redevelopment of the Hawn Hotel and Arcadia Theater
4. Assisted in the charter amendment process by working with charter review committee and drafting charter amendments.

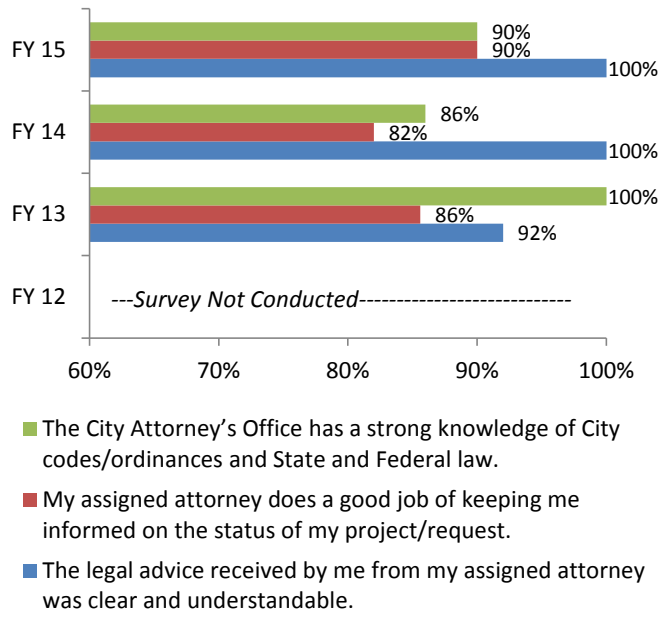
FY 2015 Action Items:

1. Continue review of and updates to the City's form contracts
2. Continue review of and updates to the City's Code of Ordinances
3. Facilitate the acquisition of property and easements for various infrastructure projects
4. Work with City Secretary's Office to review and revise process for handling Open Records requests

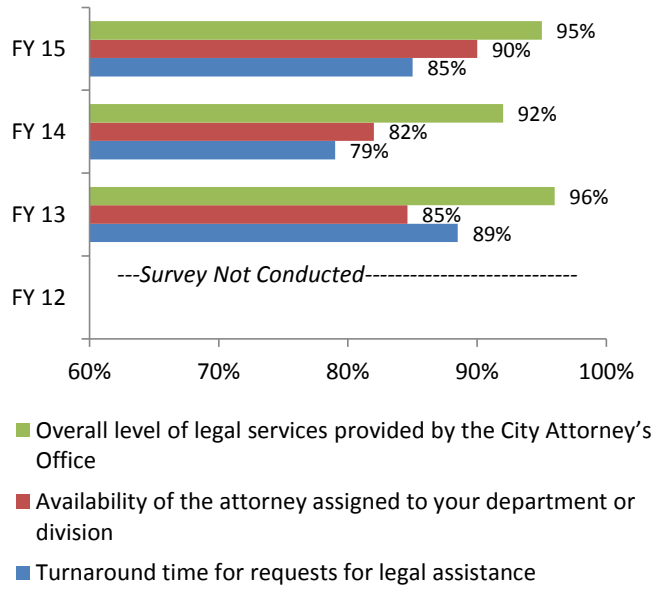
Core Performance Indicators:

Customer Satisfaction

% of survey respondents who agree with the following:



% of survey respondents who rate the following good or excellent:



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Legal

FY 2015

		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	392,572	2.80
Subtotal	$	392,572	2.80
P **Legal Services:**			
A General Legal Services	$	162,013	1.80
A Criminal Prosecution		93,599	1.80
Subtotal	$	255,612	3.60
P **Risk Management:**			
A Claims Management	$	37,606	0.40
A Insurance Services		11,678	0.20
Subtotal	$	49,284	0.60
TOTAL DIVISION	$	697,468	7.00

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 593,721	$ 615,103	$ 597,265	$ 633,134
Supplies	5,075	6,755	6,143	7,655
Capital < $5,000	14,482	16,904	15,372	17,930
Other Services	25,235	33,266	30,252	35,266
Contracted Services	1,392	3,156	2,870	3,483
TOTAL EXPENDITURES	$ 639,904	$ 675,184	$ 651,903	$ 697,468

STAFFING	2011-12	2012-13	2013-14	2014-15
City Attorney	1.00	1.00	1.00	1.00
First Assistant City Attorney [2]	-	-	-	1.00
Deputy City Attorney [2]	3.00	3.00	3.00	2.00
Risk Manager-Paralegal	1.00	1.00	1.00	1.00
Administrative Assistant III	1.00	1.00	1.00	1.00
Office Assistant I [1]	-	-	1.00	1.00
Office Assistant I - Part-time [1]	0.63	0.63	-	-
TOTAL STAFFING	6.63	6.63	7.00	7.00

[1] - In FY 2014, the part-time Office Assistant I position was reclassified to full-time.

[2] - In FY 2015 one Deputy City Attorney position will be reclassified to a First Assistant City Attorney position.

Division Description: The Permit Division is composed of 3 Permit Assistants and the Development Review Coordinator (DRC). The Permit Assistants process, track and schedule inspections for all building permits for the City of Temple. Building permits are required to erect, alter or enlarge any structure on residential or commercial property. The Development Review Coordinator supervises the Permit Assistants and reviews all new, remodel, additions, and sign permits. The DRC also tracks all commercial permits, and inspects for Unified Development Code (UDC) compliance of all commercial projects, Planned Developments, and Conditional Use Permits (CUPs) .

FY 2014 Accomplishments:

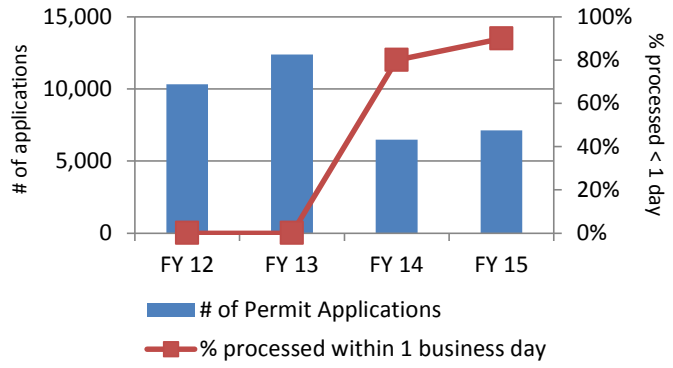
1. Completed implementation of the paperless permit processing initiative
2. Facilitated the implementation of the "ONESolution" software system
3. Created continuing education and training program for the Permit Division staff

FY 2015 Action Items:

1. Work with information technology to implement electronic submittals and payment for all permits
2. Create an education program for permit applicants to use
3. Implement the Interactive Voice Response (IVR) system

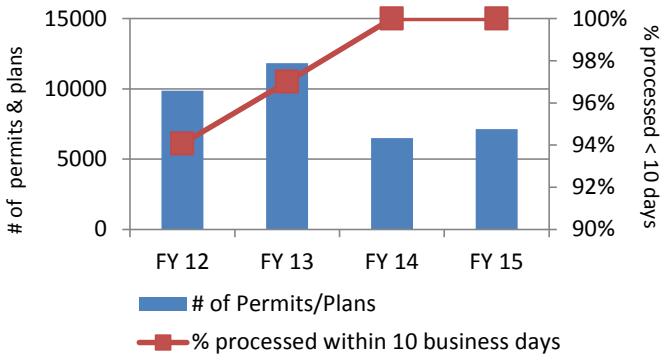
Core Performance Indicators:

Permit Applications Processed in a Timely Manner



Note: Processing time data not available for previous periods.

Permits & Plans Reviewed in a Timely Manner



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Permits

FY 2015

		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	19,341	0.25
Subtotal	$	19,341	0.25
P **Development Services:**			
A Rezoning, Planned Development & Conditional Use Permits	$	17,367	0.25
A Permits & Licenses		127,787	2.65
A Plan Review		41,064	0.85
Subtotal	$	186,218	3.75
TOTAL DIVISION	$	205,559	4.00

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ -	$ 150,593	$ 147,009	$ 191,239
Supplies	-	5,070	4,602	3,350
Capital < $5,000	-	2,612	2,371	2,250
Repair & Maintenance	-	-	-	-
Other Services	-	8,038	7,295	5,468
Contracted Services	-	10,852	9,849	3,252
Capital	-	-	-	-
TOTAL EXPENDITURES		$ 177,165	$ 171,126	$ 205,559

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Development Coordinator [1]	-	-	1.00	1.00
Permit Assistant [1]	-	-	2.00	2.00
Permit Supervisor [3]	-	-	-	1.00
Permit Assistant - PT [1, 2, 3]	-	-	0.50	-
TOTAL STAFFING	-	-	3.50	4.00

[1] - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning will now be 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position will be transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position will be transferred to the Inspection division.

[2] - During FY 2013 reorganization, the part-time Office Clerk I position was reclassified to a part-time Permit Assistant position.

[3] - In FY 2015, the Permit Assistant-PT position will be reclassified to a full-time Permit Supervisor.

Division Description: The Planning Department provides professional planning services on urban growth and development issues to promote quality of place. The department maintains an updated Comprehensive Plan and Unified Development Code to provide policy recommendations and regulations related to land development. The staff works cooperatively with design professionals, property owners and developers from the concept stage to completion of the project.

FY 2014 Accomplishments:

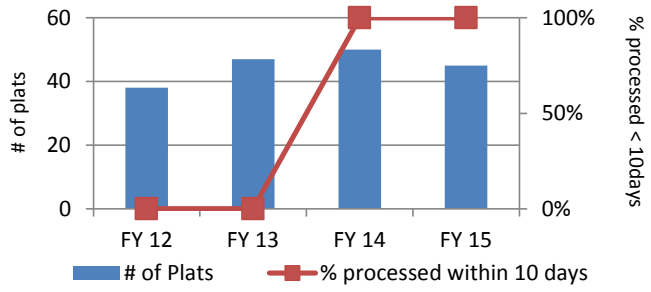
1. Completed amendments to the Unified Development Code (UDC)
2. Facilitated the implementation of the "ONESolution" software system
3. Facilitated improvements to the Development Review Committee (DRC) Process

FY 2015 Action Items:

1. Address access management, including establishing functional roadway classifications
2. Amend UDC to include I-35 Corridor Overlay Standards
3. Address Certificates of Occupancy, including process for new and existing uses
4. Create an Airport Overlay District
5. Reviewed and revised the Thoroughfare Plan (projected to complete by the end of FY 2015)
6. Completed amendments to the land use table (projected to complete by the end of FY 2015)

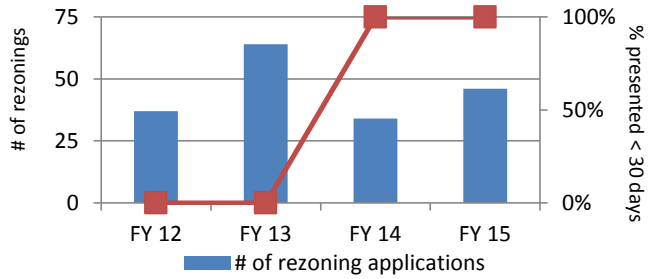
Core Performance Indicators:

Plat Processing



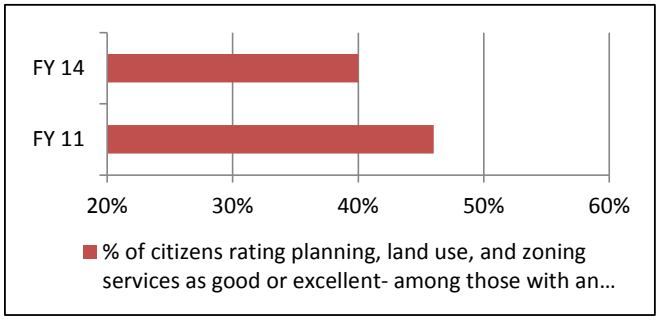
Note: Processing time data not available for previous periods.

Re-Zoning Applications



Note: Processing time data not available for previous periods.

Citizen Satisfaction



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Planning

FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	127,969	1.50
Subtotal	$	127,969	1.50
P Development Services:			
A Zoning & Planned Dev.& Conditional Use Permits	$	95,498	1.35
A Plats		85,305	1.35
A Permits & Licenses		28,529	0.45
A Plan Review		83,786	1.35
Subtotal	$	293,118	4.50
P Long Range Planning/Special Projects:			
A Comprehensive Plan	$	19,194	0.20
A Strategic Investment Zones		9,597	0.10
A Transportation Planning		9,597	0.10
A TMED		10,847	0.10
Subtotal	$	49,235	0.50
P Ordinances:			
Ordinances	$	50,656	0.50
Subtotal	$	50,656	0.50
TOTAL DIVISION	$	520,978	7.00

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 372,694	$ 450,485	$ 439,763	$ 458,754
Supplies	3,040	12,540	11,381	11,500
Capital < $5,000	3,162	4,350	3,948	4,660
Repair & Maintenance	1,400	3,000	2,723	3,000
Other Services	10,804	30,113	27,331	28,468
Contracted Services	25,298	47,178	42,819	14,596
Capital	105,178	19,822	19,822	-
TOTAL EXPENDITURES	$ 521,576	$ 567,488	$ 547,787	$ 520,978

STAFFING	Budget 2011-12	2012-13	2013-14	2014-15
Director of Community Services [1, 2]	0.50	-	-	-
Director of Planning [2, 3]	1.00	0.50	1.00	1.00
Assistant Director of Planning [2]	-	1.00	1.00	1.00
Senior Planner	1.00	1.00	1.00	1.00
Planner	1.00	1.00	1.00	1.00
Planning Technician [4]	1.00	1.00	1.00	2.00
Development Coordinator [2, 3]	-	1.00	-	-
Administrative Assistant I	1.00	1.00	1.00	1.00
Planning Intern [4]	0.45	0.45	0.45	-
TOTAL STAFFING	5.95	6.95	6.45	7.00

[1] - Project Planner/Comprehensive Plan Coordinator position was eliminated and a Director of Community Services position was added during FY 2011. In FY 2012, the Director of Community Services position will be funded 50% in Planning and 50% in Construction Safety.

[2] - In FY 2013, a Development Coordinator position will be added. This position will be funded with increased permit fees. In addition, the Director of Community Services position will be re-titled to Director of Planning and the existing Director of Planning position will be reclassified to an Assistant Director of Planning position.

[3] - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning will now be 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position will be transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position will be transferred to the Inspection division.

[4] - In FY 2015, the Planning Intern position was reclassified to a full-time Planning Technician position.

INTRODUCTORY PAGE: Purchasing

FY 2015

Division Description: Purchasing serves as the central control of procurement activities for the City. Purchasing strives to provide high quality, low cost support services to City departments helping to contribute to the overall efficient and cost effective operation of the City of Temple. Purchasing endeavors to foster a favorable climate for business opportunities within the guidelines of the law in order to better serve the vendor community and the various departments of the City. Purchasing administers the competitive bid and competitive proposal processes, generates purchase orders based on requisitions submitted by City departments, processes for payment all expenditures of the City, manages the City's procurement card program, administers the City's wireless device programs, maintains a janitorial supply warehouse, coordinates the disposition of the City's excess personal property, and assists in the coordination of the facility construction projects.

FY 2014 Accomplishments:

1. The Department processed 15,693 purchasing card transactions, issued 2,023 purchase orders, and led an unprecedented 61 competitive sealed solicitations

FY 2015 Action Items:

1. Develop and implement a new purchasing policy and procedures manual
2. Implement a more user-friendly online service for distributing procurement documents to interested vendors

Core Performance Indicators:

Purchase Orders

	% Change	POs Issued
FY 2015	3.8%	2,100
FY 2014	-14.3%	2,023
FY 2013	-0.1%	2,361
FY 2012	9.5%	2,364

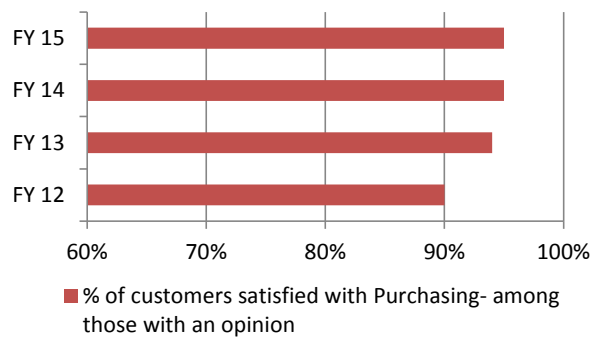
Purchasing Card Transactions

	% Change	Transactions
FY 2015	0.7%	15,800
FY 2014	0.3%	15,693
FY 2013	6.4%	15,641
FY 2012	0.1%	14,700

Competitive Sealed Solicitations

	% Change	Solicitations
FY 2015	0.0%	62
FY 2014	12.7%	62
FY 2013	-3.5%	55
FY 2012	11.8%	57

Internal Customer Satisfaction



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Purchasing

FY 2015

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	86,707	1.10
Subtotal	$	86,707	1.10
Procurement:			
Procurement	$	217,639	3.90
Subtotal	$	217,639	3.90
TOTAL DIVISION	$	304,346	5.00

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 290,642	$ 296,113	$ 289,066	$ 289,121
Supplies	3,131	5,275	4,788	4,525
Capital < $5,000	325	4,250	3,857	220
Repair & Maintenance	-	400	363	400
Other Services	6,750	8,985	8,155	8,310
Contracted Services	3,594	1,854	1,683	1,770
TOTAL EXPENDITURES	$ 304,442	$ 316,877	$ 307,911	$ 304,346

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Director of Purchasing	1.00	1.00	1.00	1.00
Assistant Director of Purchasing	1.00	1.00	1.00	1.00
Procurement Specialist	1.00	1.00	1.00	1.00
Accounts Payable/Inventory Clerk [1, 2]	1.00	-	-	-
Accounts Payable Specialist [2]	1.00	1.00	1.00	1.00
Administrative Assistant I [2]	-	1.00	1.00	1.00
TOTAL STAFFING	5.00	5.00	5.00	5.00

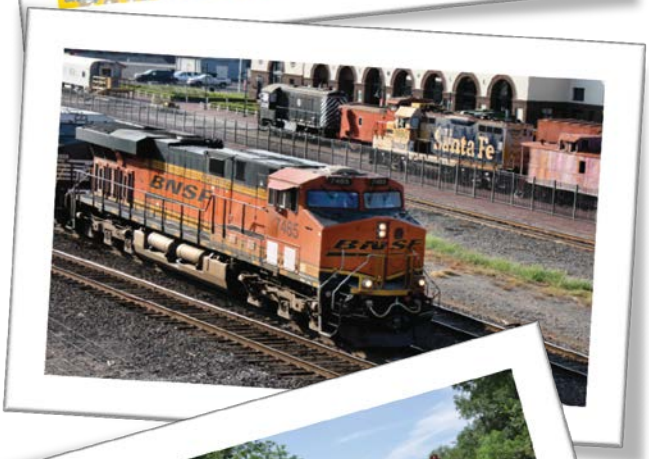
[1] - During FY 2011, the Warehouse Supervisor position was reclassified to an Accounts Payable/Inventory Clerk

[2] - During FY 2012, the Accounts Payable/Inventory Clerk position was replaced with an Administrative Assistant I position and the Accounts Payable Clerk was reclassified as an Accounts Payable Specialist

INTRODUCTORY PAGE: Social Security Building

FY 2015

Division Description: The City constructed the 11,475 square feet facility at 511 North Main Street for $1.4 million in 2003. The Social Security Administration has contracted with the City to lease the facility for ten years with an option to renew. The debt of the building will be paid off in 10 years. The mission of the Social Security Administration is "to promote the economic security of the people living in Central Texas through compassionate and vigilant leadership in managing and administering America's Social Security Programs." Patrons of the Social Security building may obtain new and replacement social security cards; file claims for retirement, survivor, and disability benefits; seek assistance through SSI programs; and have questions answered about the multi-faceted programs administered by the Social Security Administration.



PROGRAM TOTALS: Social Security Building

FY 2015

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	59,425	-
Subtotal	$	59,425	-
TOTAL DIVISION	$	59,425	-

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Social Security Building FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Supplies	$ 1,718	$ 1,744	$ 1,583	$ 1,744
Repair & Maintenance	3,432	2,900	2,632	2,900
Contracted Services	53,281	53,204	48,288	54,781
TOTAL EXPENDITURES	$ 58,432	$ 57,848	$ 52,503	$ 59,425

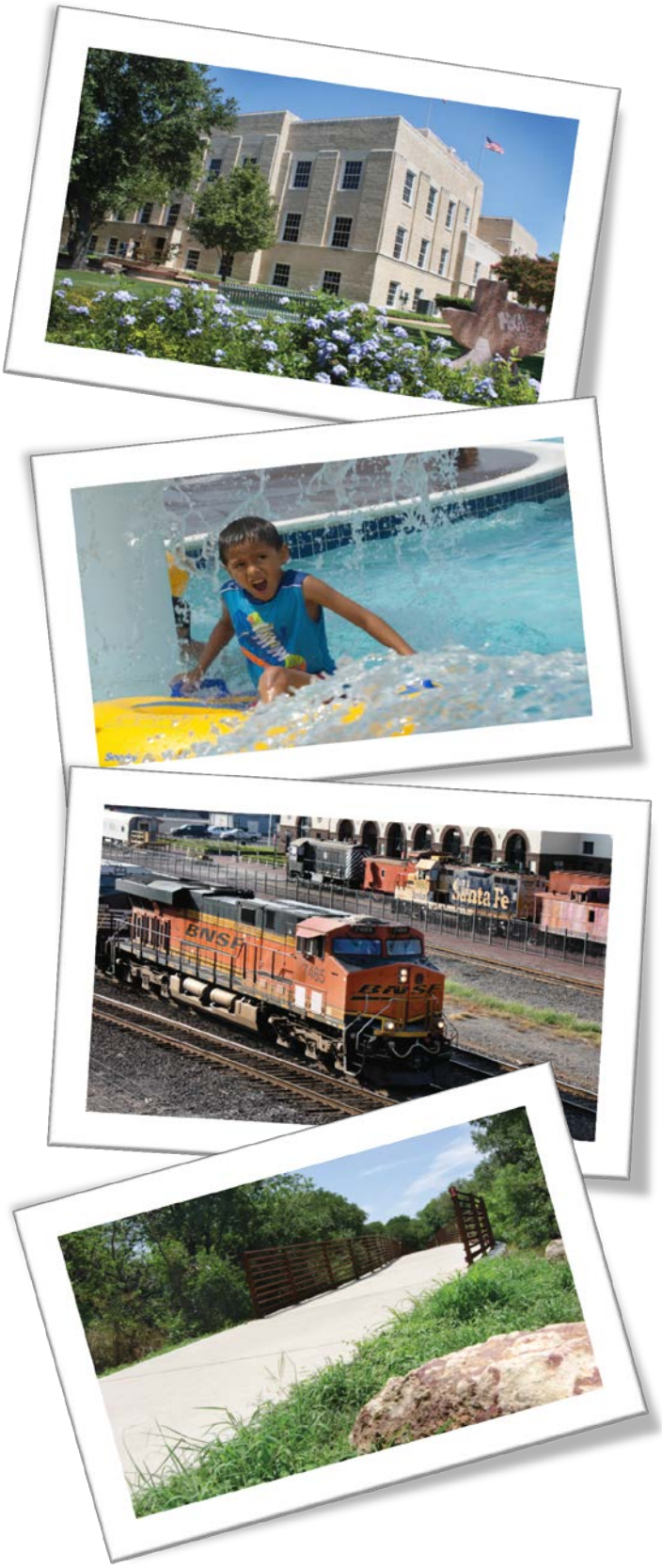
STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
	-	-	-	
TOTAL STAFFING	-	-	-	-

INTRODUCTORY PAGE: Special Services

FY 2015

Division Description: Special Services is designed to account for costs that cannot be directly allocated to other departments, such as: contributions to community service agencies and accounts for bad debt expenses. The contingency/contribution to fund balance will be budgeted in this account. Separation pay is currently budgeted in Special Services. Specific activities budgeted in this department include:

- Contingency/Contribution to fund
- Contingency/Unprogrammed funds
- Contributions to community service
- Bad debt expenses
- Separation pay



		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	2,077,806	-
Subtotal	$	2,077,806	-
TOTAL DIVISION	$	2,077,806	-

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Special Services FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 480,648	$ 350,000	$ 557,669	$ 351,081
Other Services	7,791	10,000	10,000	10,000
Contracted Services	467,351	808,195	724,515	688,655
Contingency	-	506,508	40,141	1,028,070
TOTAL EXPENDITURES	$ 955,790	$ 1,674,703	$ 1,332,325	$ 2,077,806

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
	-	-	-	-
TOTAL STAFFING	-	-	-	-

Public Safety

Includes the following Divisions:

Animal Services
Code Enforcement
Communications
Fire
Municipal Court
Police

City of Temple

Division Description: The Animal Services Division protects the public's life, health and welfare by the prompt, efficient and humane enforcement of the animal control ordinances and state statutes, and provides an array of animal control, health and pet-owner services to the public.

FY 2014 Accomplishments:

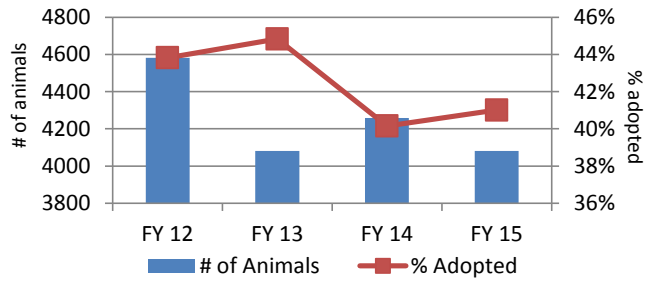
1. Updated Animal Services 'Standard Operating Procedures' manual
2. Added additional content to the Animal Services webpage

FY 2015 Action Items:

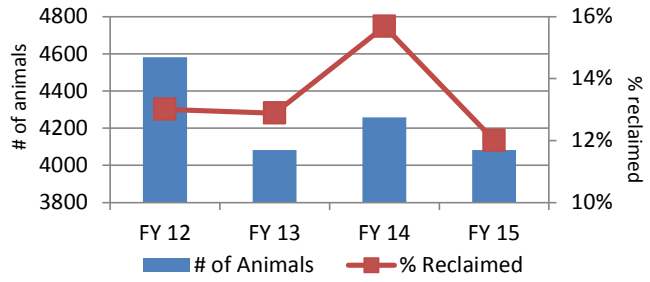
1. Update Animal Services 'Standard Operating Procedures' manual
2. Add additional content to the Animal Services webpage
3. Develop an advertising campaign that will increase animal adoption

Core Performance Indicators:

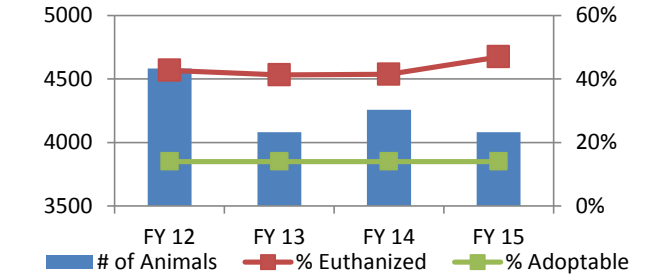
Animals Adopted



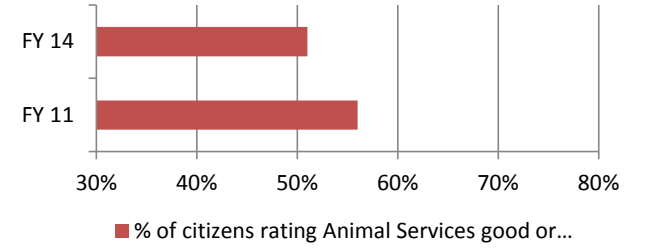
Animals Reclaimed



Animals Euthanized



Citizen Satisfaction



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Animal Services

FY 2015

		Expenditures	FTE
P	**Admin Overhead:**		
	Admin Overhead	$ 98,766	0.92
	Subtotal	$ 98,766	0.92
P	**Animal Control:**		
A	Domestic Animals	$ 199,111	4.00
A	Non-Domestic Animals	14,855	0.32
A	Dead Animal Removal	10,897	0.26
	Subtotal	$ 224,863	4.58
P	**Animal Shelter/Care:**		
A	Strays & Surrender	$ 69,248	1.13
A	Livestock/Other Animal Housing	3,263	0.06
A	Adoptions and Reclaims	34,979	0.74
A	Euthanasia/Disposal	5,586	0.07
	Subtotal	$ 113,076	2.00
	TOTAL DIVISION	$ 436,705	7.50

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 325,335	$ 344,672	$ 336,469	$ 341,708
Supplies	35,431	37,334	33,884	37,141
Capital < $5,000	5,520	4,350	3,948	4,520
Repair & Maintenance	4,636	7,655	6,948	7,655
Other Services	3,836	5,400	4,901	4,970
Contracted Services	36,455	43,679	39,643	40,711
TOTAL EXPENDITURES	$ 411,212	$ 443,090	$ 425,793	$ 436,705

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Animal Control Manager	1.00	1.00	1.00	1.00
Senior Animal Control Officer [2]	-	-	1.00	1.00
Animal Control Officer [1]	4.00	5.00	5.00	5.00
Animal Control Officer/Vol. Coord. [2]	-	-	0.50	0.50
Administrative Assistant I [2]	1.00	1.00	-	-
PT Volunteer Coordinator [2]	0.50	0.50	-	-
TOTAL STAFFING	6.50	7.50	7.50	7.50

[1] - One Animal Control Officer position was added in FY 2013

[2] - During FY 2013, the Administrative Assistant I position was reclassified to a Senior Animal Control Officer. In addition, the part-time Volunteer Coordinator position was reclassified to an Animal Control Officer/Volunteer Coordinator.

INTRODUCTORY PAGE: Code Enforcement

FY 2015

Division Description: The Code Enforcement Division is responsible for promoting and maintaining a safe and attractive living and working environment by keeping neighborhoods and districts free of dilapidated buildings, tall grass and weeds, junk and debris, junked cars, and other code violations.

FY 2014 Accomplishments:

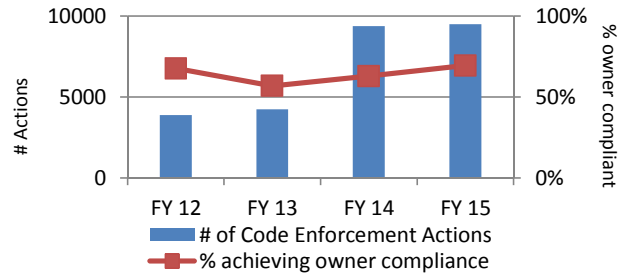
1. Facilitated the implementation of the East Temple Redevelopment initiatives for FY 2014
2. Facilitated in the demolition of 23 unsafe sub-standard structures
3. Initiated a new pro-active code enforcement program that created 221% more cases
4. Facilitated waste services clean-up
5. Created more co-hesiveness between the City and the Citizens
6. Created more awareness of information for financing, construction and volunteer groups

FY 2015 Action Items:

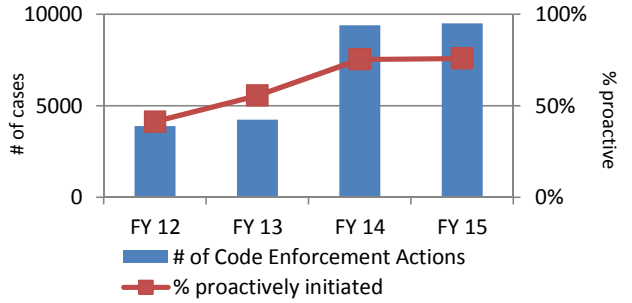
1. Continue and extend the successes of East Temple re-development
2. Assist in forming neighborhood organizations
3. Promote citizen use of "Donate A Car"
4. Expand existing neighborhood clean-up programs
5. Better utilize technology in Code Enforcement
6. Communicate more effectively with citizens

Core Performance Indicators:

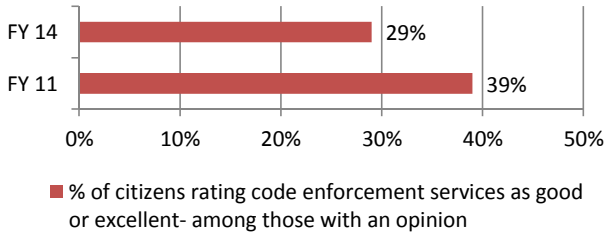
Owner Compliant Cases



Proactive Cases



Citizen Satisfaction



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Code Enforcement

FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	76,001	1.00
Subtotal	$	76,001	1.00
P Code Enforcement:			
Code Enforcement	$	314,167	6.00
Subtotal	$	314,167	6.00
P Housing:			
Housing	$	100,111	1.00
Subtotal	$	100,111	1.00
TOTAL DIVISION	$	490,279	8.00

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 583,693	$ 325,502	$ 316,062	$ 364,560
Supplies	37,793	42,110	38,295	43,821
Capital < $5,000	4,032	3,419	3,109	3,729
Repair & Maintenance	4,159	3,314	3,014	3,314
Other Services	9,939	10,202	9,278	7,582
Contracted Services	56,925	149,268	135,744	67,273
Capital		-	-	-
TOTAL EXPENDITURES	$ 696,542	$ 533,815	$ 505,502	$ 490,279

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Director of Planning [1, 2, 3]	0.50	0.50	-	-
Chief Building Official [3]	1.00	1.00	-	-
Building Inspector [3]	4.00	4.00	1.00	1.00
Code Enforcement Manager [3]	-	-	1.00	1.00
Code Enforcement Officer [3, 4]	4.00	4.00	4.00	4.00
Permit Assistant [3]	2.00	2.00	-	-
Administrative Assistant I [3]	2.00	2.00	1.00	1.00
Equipment Operator [5]	-	-	-	1.00
Office Clerk I [3]	0.50	0.50	-	-
TOTAL STAFFING	14.00	14.00	7.00	8.00

[1] In FY 2012, the Director of Community Services position will be funded 50% in Planning and 50% in Construction Safety.

[2] In FY 2013, the Director of Community Services position will be re-titled as Director of Planning and funded 50% in Planning and 50% in Construction Safety.

[3] - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning will now be 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position will be transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position will be transferred to the Inspection division.

As part of the reorganization plan, a Code Enforcement Officer position was eliminated and a Code Enforcement Manager position was added.

[4] - In FY 2014, a new Code Enforcement Officer position will be added as part of the East Temple Redevelopment.

[5] - In FY 2015, an Equipment Operator position will be added.

Division Description: To provide professional, responsive and effective Public Safety Communications for the citizens of the City of Temple, ensuring that necessary information is secured and relayed to EMS, Fire, and Police in a timely manner. In Fiscal Year 2015, the City of Temple will pay Bell County $744,841 for dispatch services.

PROGRAM TOTALS: Communications

FY 2015

		Expenditures	FTE
Public Safety Communications:			
P Public Safety Communications	$	749,220	-
Subtotal	$	749,220	-
TOTAL DIVISION	$	749,220	-

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Communications

FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Contracted Services	$ 718,387	$ 744,841	$ 718,388	$ 749,220
TOTAL EXPENDITURES	$ 718,387	$ 744,841	$ 718,388	$ 749,220

STAFFING	2011-12	2012-13	2013-14	2014-15
TOTAL STAFFING	-	-	-	-

INTRODUCTORY PAGE: Fire & Rescue

FY 2015

Division Description: Temple Fire & Rescue provides fire, EMS, emergency management, vehicle extrication, hazmat and other specialized rescue services for our coverage area of approximately eighty square miles. We also provide hazmat services for the seven county Council of Governments area. Temple Fire & Rescue strives to provide a comprehensive preventive and educational program for the businesses, citizens and school children within the City. Our department responds from eight fire stations that are strategically located throughout the City.

FY 2014 Accomplishments:

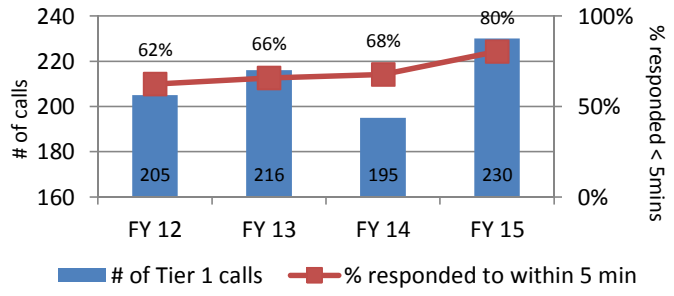
1. Accepted the design stage of the Fire Training Center Phase 2 project to construct a training tower at the new Fire Training Center facility and started the construction process
2. Continued to Improve the tracking and reporting process of EMS incidents and response times through updates to the Fire Incident Reporting System and changes to procedures
3. Provided a comprehensive education program for businesses and schools
4. Provided fire inspections and code enforcement
5. Relocated and reorganized the Fire Permitting Process

FY 2015 Action Items:

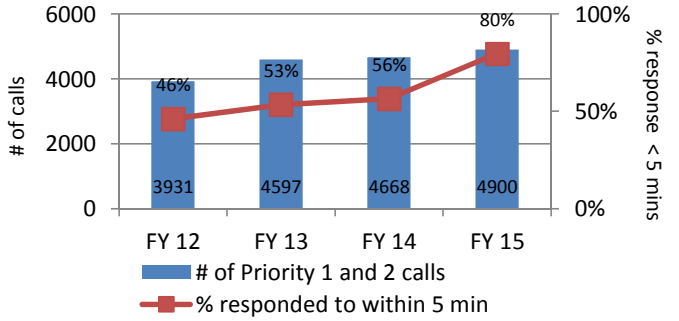
1. Complete the construction of the Fire Training Center Phase 2 project to construct a training tower at the new Fire Training Center facility
2. Initiate an update to the Insurance Service Office ('ISO') fire protection rating for the City of Temple
3. Identify and address solutions to decrease response times
4. Continue the training and implementation of 12 Lead Electro Cardio Gram (ECGs) to improve cardiac outcomes
5. Initiate Officer Development Program

Core Performance Indicators:

Fire Response Times- Tier 1



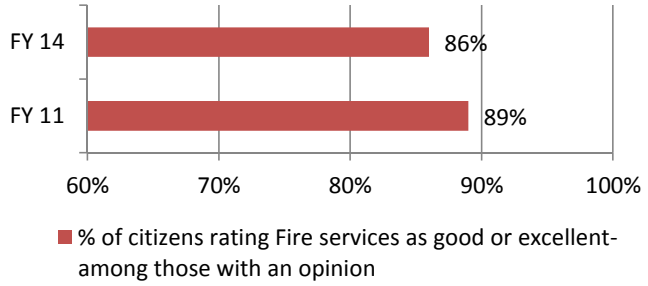
EMS Response Times



Safety Presentations

	% Change	*Presentations Held*
FY 2015	**33.3%**	**400**
FY 2014	**9.1%**	**300**
FY 2013	**36.8%**	**275**
FY 2012	**26.4%**	**201**

Citizen Satisfaction



FY 12,13 & 14 = Actual; FY 15= Projected

		Expenditures	FTE
Admin Overhead:			
P Admin Overhead	$	386,032	3.09
Subtotal	$	386,032	3.09
P **Fire Prevention/Education/Information:**			
A Public Education/Information	$	192,285	2.08
A Inspections/Investigations/Plan Review		443,164	4.39
A Training		1,021,827	12.10
Subtotal	$	1,657,276	18.57
P **Fire/Emergency Response:**			
A Suppression	$	1,926,938	18.24
A HazMat		146,595	1.15
A Hydrants		452,317	5.65
A Emergency Medical Services (EMS)		5,978,808	73.55
Subtotal	$	8,504,658	98.59
Emergency Management:			
P Emergency Management	$	100,799	0.75
Subtotal	$	100,799	0.75
TOTAL DIVISION	$	10,648,765	121.00

P Program
A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 8,986,054	$ 9,190,634	$ 8,971,897	$ 9,567,746
Supplies	293,407	317,067	287,770	326,475
Capital < $5,000	42,169	54,555	49,514	59,715
Repair & Maintenance	116,167	133,780	121,419	126,213
Other Services	106,422	129,044	117,120	138,388
Contracted Services	193,321	260,300	236,248	241,163
Capital		-	-	189,065
TOTAL EXPENDITURES	$ 9,737,539	$ 10,085,380	$ 9,783,968	$ 10,648,765

STAFFING	2011-12	2012-13	2013-14	2014-15
Fire Chief	1.00	1.00	1.00	1.00
Deputy Chief [6]	5.00	5.00	5.00	5.00
Captain [2, 3, 6]	26.00	26.00	26.00	26.00
Driver [3, 6]	30.00	30.00	30.00	30.00
Firefighter [3, 4, 5, 6, 7]	50.00	53.00	53.00	56.00
Community Education Specialist [1]	1.00	1.00	1.00	1.00
Office Assistant II	1.00	1.00	1.00	1.00
Administrative Assistant II	1.00	1.00	1.00	1.00
TOTAL STAFFING	115.00	118.00	118.00	121.00

[1] - Added Community Education Specialist position in FY 2010 - position is funded with Restricted Child Safety Fees

[2] - On October 1, 2009 (FY 2010), Council approved an additional Fire Captain position to replace the existing vacant Fire Marshal position and established assignment pay for Fire Marshal duties

[3] - Add three Captain positions and reclassified three Firefighter positions to Driver positions in FY 2012.

[4] - On June 27, 2011, the Civil Service Commission approved changing the title of the Fire Control & Rescue Officer (FCRO) to Firefighter.

[5] - Add three Firefighter positions in FY 2013.

[6] - FY 2014 includes implementation of the Civil Service Compensation Study.

[7] - In FY 2015, three Firefighter position will be added.

INTRODUCTORY PAGE: Municipal Court

FY 2015

Division Description: The Municipal Court is the judicial branch of city government. All class "C" misdemeanor violations occurring within the territorial city limits are under the jurisdiction of the Municipal Court. This includes Texas State Law and City Ordinances.

FY 2014 Accomplishments:

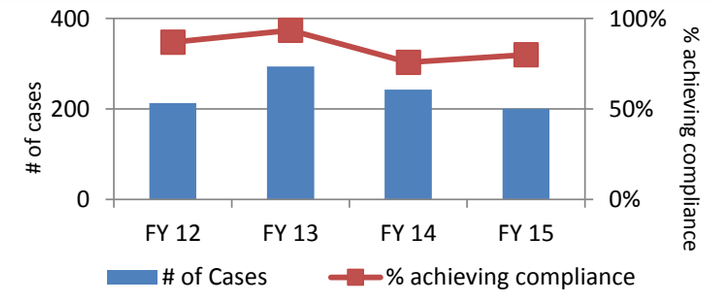
1. Coordinated the execution of two annual warrant round-up events
2. Expanded the teen court program by adding a theft prevention course to alternative sentencing
3. Continued positive juvenile interaction and increased participation in the Teen Court Advocate Program

FY 2015 Action Items:

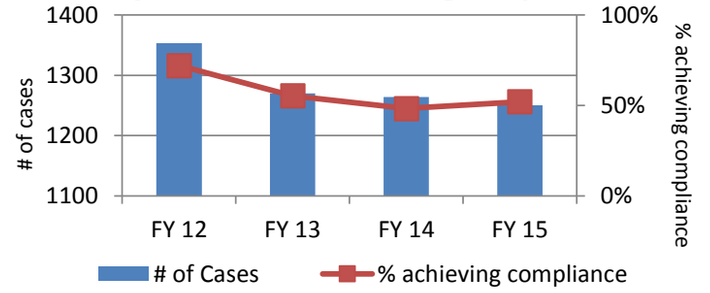
1. Coordinate the execution of two annual warrant round-up events
2. Continue to implement and expand teen court and alternative juvenile sentencing programs
3. Research and develop additional paperless processes to increase efficiency and reduce expenses
4. Organize a Teen Court Advocate Banquet to honor outstanding participants

Core Performance Indicators:

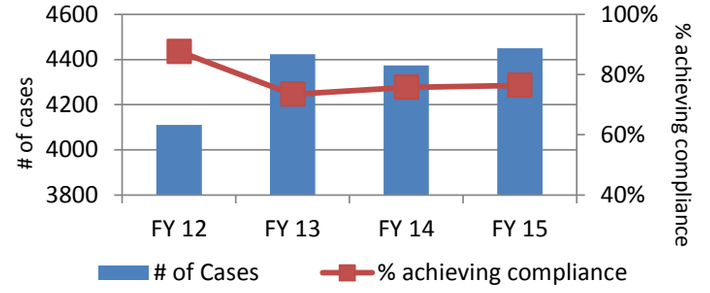
Teen Court Cases Achieving Compliance



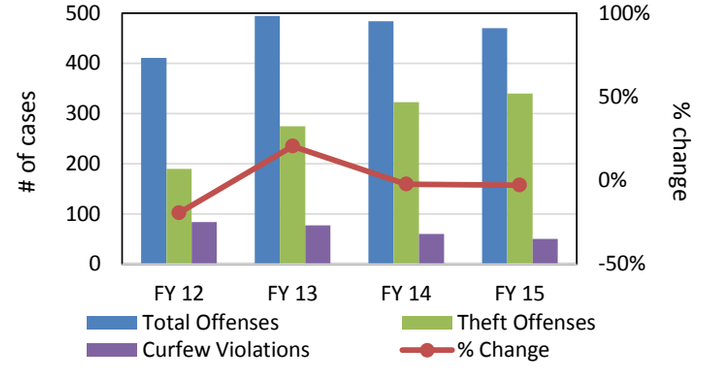
Community Service Cases Achieving Compliance



Driver Safety Course Compliance



Juvenile Activity



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Municipal Court

FY 2015

		Expenditures	FTE
Admin Overhead:			
P Admin Overhead	$	81,545	0.65
Subtotal	$	81,545	0.65
Records Management:			
P Records Management	$	114,466	2.65
Subtotal	$	114,466	2.65
P **Judicial Process:**			
A Arraignments	$	66,742	0.88
A Trials, Jury / Bench / Teen		46,793	0.60
A Dispositions		128,238	2.25
Subtotal	$	241,773	3.73
P **Payments & Collections:**			
A Payments	$	93,713	2.20
A Delinquent Collections		138,418	2.80
Subtotal	$	232,131	5.00
TOTAL DIVISION	$	669,915	12.03

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 568,264	$ 603,127	$ 588,773	$ 603,232
Supplies	14,666	25,224	22,893	23,179
Capital < $5,000	808	880	799	850
Repair & Maintenance	-	-	-	-
Other Services	11,866	17,573	15,949	18,352
Contracted Services	22,988	21,886	19,864	24,302
Capital	-	-	-	-
TOTAL EXPENDITURES	$ 618,593	$ 668,690	$ 648,278	$ 669,915

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Court Administrator	1.00	1.00	1.00	1.00
Municipal Court Judge	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Deputy Court Administrator	1.00	1.00	1.00	1.00
Deputy Court Clerk	6.00	6.00	6.00	6.00
Juvenile Case Manager II [3, 4]	1.00	-	-	-
Juvenile Case Manager I [2, 4]	1.00	2.00	2.00	2.00
Municipal Court Judge - Part-time	0.03	0.03	0.03	0.03
TOTAL STAFFING	12.03	12.03	12.03	12.03

[1] - Senior Deputy Court Clerk position was an authorized position but unfunded in FY 2010 and FY 2011.

[2] - Criminal & Juvenile Coordinator changed to Juvenile Case Manager position that is funded 100% with restricted funds from the Juvenile Case Manager Fund

[3] - Frozen Senior Deputy Court Clerk position will be eliminated and a Juvenile Case Manager II position will be added in FY 2012. The Juvenile Case Manager II position will be funded 50% with restricted funds from the Juvenile Case Manager Fund and 50% with a TISD Grant for Teen Court

[4] - During FY 2012 the Juvenile Case Manager II position was changed to a Juvenile Case Manager I position.

INTRODUCTORY PAGE: Police

FY 2015

Division Description: The Temple Police Department provides police services to those who live, work and visit within the City of Temple, 24 hours a day, 7 days a week. The core philosophy of the department is to provide a safe and peaceful environment in the community through which the quality of life of all citizens may be improved.

FY 2014 Accomplishments:

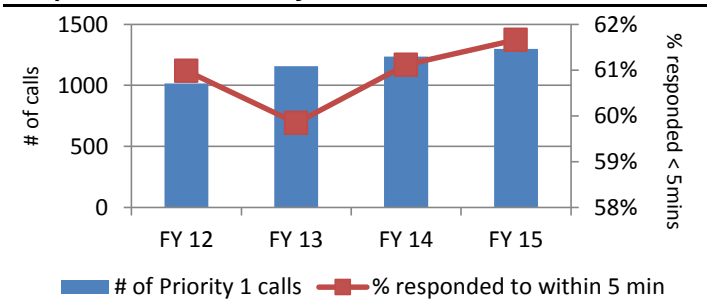
1. Implemented changes to the Class C warrant process to insure warrants are servable
2. Expanded victim services program and implemented a volunteer recruitment initiative
3. Continued efforts to reduce lost time due to injuries
4. Designated as the Regional Police Academy for the Central Texas Council of Governments (CTCOG)

FY 2015 Action Items:

1. Establish a commercial vehicle enforcement activity within the Traffic Unit
2. Complete construction of vehicle storage facility
3. Continue efforts to identify future records management solutions

Core Performance Indicators:

Response Times- Priority 1



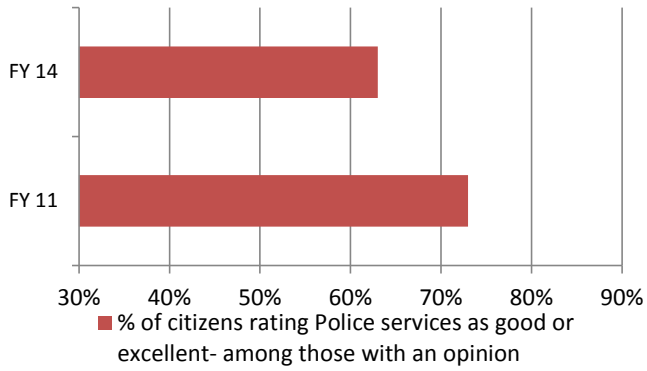
Part 1 Crime Rate per 100,000 Population

	% Change	Crime Rate
FY 2015	-2.0%	3,255
FY 2014	-1.4%	3,498
FY 2013	17.2%	3,549
FY 2012	-7.0%	3,029

Traffic Accident Rate per 1,000 Population

	% Change	Crash Rate
FY 2015	-1.5%	33.1
FY 2014	5.7%	33.6
FY 2013	7.1%	31.8
FY 2012	29.1%	29.7

Citizen Satisfaction



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Police

FY 2015

		Expenditures	FTE
Admin Overhead:			
Administrative Services	$	846,716	5.12
Building Maintenance		282,523	2.25
Public Information Officer		93,557	1.11
Honor Guard		8,922	-
Subtotal	$	1,231,718	8.48
School Resource:			
School Resource	$	966,774	11.69
Subtotal	$	966,774	11.69
Field Services:			
Patrol	$	6,464,965	72.53
Traffic		610,974	7.07
POPS		915,010	11.55
SWAT		231,500	2.02
K-9 Unit		271,448	3.04
Commercial Vehicle Enforcement		159,851	2.10
Subtotal	$	8,653,748	98.31
Investigations:			
General Investigations Unit	$	1,553,879	19.92
Special Investigations Unit		798,609	9.38
Subtotal	$	2,352,488	29.30
Operations:			
Crime Analyst	$	65,954	1.05
Evidence		134,442	2.21
CST		322,614	7.42
Records		286,062	6.74
Parking Enforcement		49,872	1.14
Court Officer		95,156	1.08
Training		235,883	2.04
Subtotal	$	1,189,983	21.68
False Alarm:			
False Alarm	$	59,589	1.04
Subtotal	$	59,589	1.04
TOTAL DIVISION	$	14,454,300	170.50

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 11,155,392	$12,030,024	$11,743,709	$12,350,038
Supplies	543,935	575,842	522,634	624,683
Capital < $5,000	53,928	68,625	62,284	88,895
Repair & Maintenance	239,445	251,783	228,518	253,318
Other Services	133,386	137,709	124,985	134,327
Contracted Services	301,112	341,663	310,093	358,239
Capital	92,522	893,466	893,466	644,800
TOTAL EXPENDITURES	$ 12,519,719	$14,299,112	$13,885,690	$14,454,300

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Police Chief	1.00	1.00	1.00	1.00
Deputy Police Chief	2.00	2.00	2.00	2.00
Lieutenant	5.00	5.00	5.00	5.00
Sergeant	16.00	16.00	16.00	16.00
Corporal [8]	16.00	16.00	16.00	22.00
Police Officer [3, 4, 5, 7,]	93.00	95.00	98.00	98.00
Crime Analyst	1.00	1.00	1.00	1.00
Crime Victim Coordinator	1.00	1.00	1.00	1.00
Administrative Assistant II	2.00	2.00	2.00	2.00
Administrative Assistant I [2]	2.00	2.00	2.00	2.00
Alarm Coordinator	1.00	1.00	1.00	1.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Community Service/Records Technician II	7.00	7.00	7.00	7.00
Community Service/Records Technician I [1, 2, 6]	6.00	5.00	5.00	5.00
Evidence/Property Technician	2.00	2.00	2.00	2.00
Parking Enforcement Official	1.00	1.00	1.00	1.00
Fleet Service Coordinator	1.00	1.00	1.00	1.00
Facility Attendant/Custodian	1.00	1.00	1.00	1.00
Custodian/Maintenance Technician II	1.00	1.00	1.00	1.00
Office Clerk I	0.50	0.50	0.50	0.50
TOTAL STAFFING	160.50	161.50	164.50	170.50

[1] - One Community Service/Records Technician I position will be an authorized position but will be unfunded in FY 2010, FY 2011 and FY 2012

[2] - During FY 2010, an Administrative Asst. I position was changed to a Community Service/Records Technician I position and the frozen CST II position was changed to the vacant CST I position

STAFFING (continued)

[3] - In July 2009, Council approved an additional Police Officer position for the TISD grant. TISD will pay the salary and benefits of the employee assigned to this position as well as for equipment and mileage.

[4] - Two Police Officer positions were added to the Traffic Division in FY 2012

[5] - Two Police Officer positions will be added to the Investigations Unit in FY 2013

[6] - One Community Service/Records Technician I position is not authorized in FY 2013.

[7] - Three Police Officer positions will be added to the Patrol Unit in FY 2014.

[8] - Six Corporal positions will be added in FY 2015.

City of Temple

Highways & Streets

<u>Includes the following Divisions:</u>

Engineering
Street
Traffic Signals

City of Temple

INTRODUCTORY PAGE: Engineering

FY 2015

Division Description: The Public Works Engineering Division provides engineering and construction inspection support services for existing and new public infrastructure (water, sewer, streets, rail and drainage) serving the citizens of Temple. Infrastructure improvement design, administration of professional services and construction contracts, project inspections, review of public and private engineering plans and flood plain administration services are delivered. The division administers Texas Commission on Environmental Quality (TCEQ) related programs complying with Texas Pollutant Discharge Elimination System (TPDES) Phase 2 Storm Water Management (MS4) and back flow prevention. Engineering Services also provides technical support to the City Council, Development Standards Advisory Board, and City staff.

FY 2014 Accomplishments:

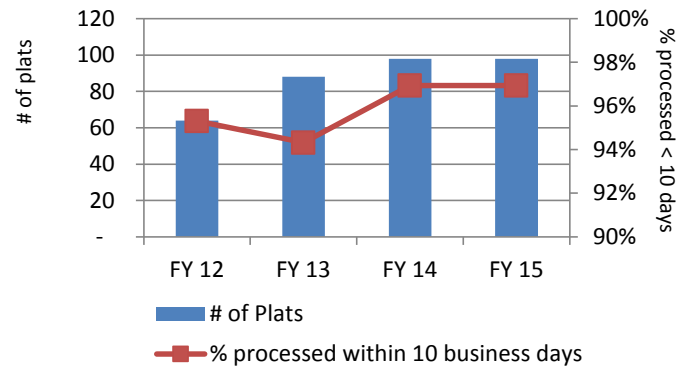
1. Reviewed 98 plats, 282 construction plans, and 117 building permits submitted to Engineering
2. Inspected 38 new private construction permits in addition to permits carried over from FY 2013
3. Managed water treatment/storage/distribution, water reclamation, sewer collection/treatment, streets/drainage, and rail capital programs, including cost-sharing projects

FY 2015 Action Items:

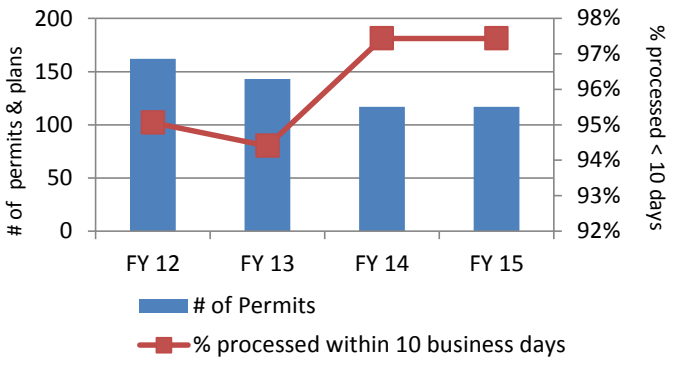
1. Review 100% of plats, construction plans and building permits submitted to Engineering
2. Inspect 100% of privately constructed public infrastructure (construction permits)
3. Manage capital projects assigned to Engineering to rehabilitate, expand, replace, and extend infrastructure

Core Performance Indicators:

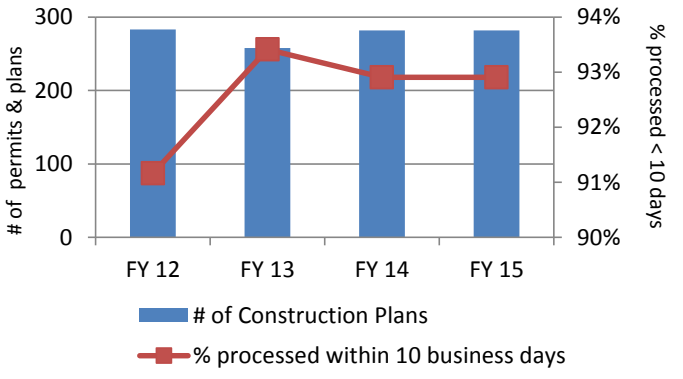
Plats Reviewed in a Timely Manner



Permits Reviewed in a Timely Manner



Construction Plans Reviewed in a Timely Manner



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Engineering

FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	175,519	1.55
Subtotal	$	175,519	1.55
P Inspections:			
A Water & Wastewater	$	68,242	1.20
A Streets/Drainage		123,612	1.25
Subtotal	$	191,854	2.45
P Capital Improvement Programs (CIP):			
Capital Improvement Programs (CIP)	$	43,056	1.65
Subtotal	$	43,056	1.65
P Development Services:			
A Permits & Licenses	$	29,569	0.50
A Plats		27,037	0.50
A Plan Review		63,189	1.10
A Flood Plain Management		16,052	0.20
Subtotal	$	135,847	2.30
TOTAL DIVISION	$	546,276	7.95

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 381,704	$ 427,732	$ 417,552	$ 410,819
Supplies	14,954	22,855	20,743	23,044
Capital < $5,000	1,467	4,680	4,248	7,940
Repair & Maintenance	3,195	16,430	14,912	16,430
Other Services	46,868	65,635	59,570	63,975
Contracted Services	17,670	24,200	21,964	24,068
TOTAL EXPENDITURES	$ 465,857	$ 561,532	$ 538,989	$ 546,276

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Director of Public Works [4]	0.25	0.25	0.25	0.25
Asst Director of PW - City Engineer [4, 7]	0.30	0.30	-	-
City Engineer [7]	-	-	0.30	0.30
Assistant City Engineer [1, 3, 4]	0.40	0.40	0.40	0.40
Project Engineer [4, 5, 9]	0.40	0.80	0.40	0.40
CIP Project Manager - EIT [9]	-	-	0.40	0.40
CIP R.O.W. Agent [8]	-	-	1.00	1.00
CIP Project Manager [2, 4, 5]	0.40	-	-	-
Project Inspector	3.00	3.00	3.00	3.00
PW Mapping & Technology Manager [3]	0.40	0.40	0.40	0.40
GIS Specialist [1, 6]	0.80	0.40	0.40	0.40
GPS Assessment Field Collection Tech. [6]	-	0.40	0.40	0.40
Administrative Assistant I	1.00	1.00	1.00	1.00
TOTAL STAFFING	6.95	6.95	7.95	7.95

[1] - Assistant City Engineer and one GIS Specialist will be authorized positions but will be unfunded in FY 2010, FY 2011, and FY 2012.

[2] - For FY 2009 & FY 2010 - CIP Project Manager funded with interest earnings from bond proceeds issued for the FY 2007 CIP Projects [Series 2006 Utility Revenue Bonds (75%) and Series 2006 Certificates of Obligation (25%)]

[3] - Assistant City Engineer position was unfrozen and the Mapping & Records Supervisor position was reclassified to a PW Mapping & Technology Manager during FY 2011 as a result of a reorganization of Public Works.

[4] - During FY 2011, the reorganization included changes in position allocations.

[5] - During FY 2012, the CIP Project Manager position was reclassified as a Project Engineer.

[6] - Unfroze GIS Specialist in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. This position is funded 40% in General Fund - Engineering, 40% in Water & Wastewater Fund - Public Works Admin and 20% in Drainage Fund.

[7] - During FY 2013, the Assistant Director of Public Works - City Engineer position was changed to a City Engineer position.

STAFFING (continued)

[8] - In FY 2014, a CIP R.O.W. Agent position will be authorized. This position will be funded with bond funds.

[9] - During FY 2014, one Project Engineer position was reclassified to a CIP Project Manager - EIT position. This position is funded 40% in the Water & Wastewater Fund, 40% in the General Fund and 20% in the Drainage Fund.

Division Description: The Public Works Street Division is responsible for maintaining the City's roadway system to the highest standard funding allows by providing street maintenance services for the public's safety and convenience. These services include, but are not limited to, the maintenance of street surfaces, curb and gutters, alleys, city-owned parking areas, signage, tree trimming, and street sweeping.

FY 2014 Accomplishments:

1. Lay 62 lane miles of overlay
2. Crack seal 250 lane miles of city streets
3. Maintained all City of Temple street signs to "Manual on Uniform Traffic Control Devices" (MUTCD) standards
4. Continue to respond to street maintenance issues

FY 2015 Action Items:

1. Reclaim 2 lane miles of City streets
2. Crack Seal 250 lane miles of City streets
3. Maintain all City of Temple street signs to MUTCD standards

Core Performance Indicators:

Potholes Patched

	% Change	Potholes
FY 2015	-34.7%	2,800
FY 2014	77.7%	4,287
FY 2013	-31.9%	2,412
FY 2012	54.4%	3,544

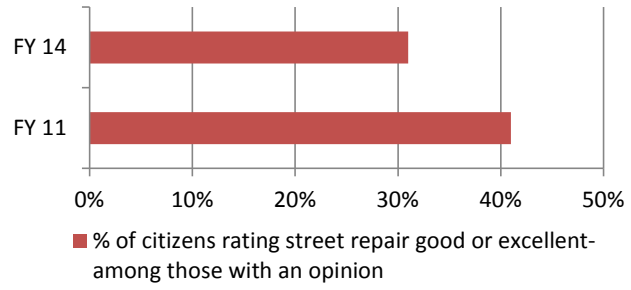
Utility Cuts Patched

	% Change	Utility Cuts
FY 2015	23.7%	120
FY 2014	-7.6%	97
FY 2013	-43.9%	105
FY 2012	-15.4%	187

Signs Repaired

	% Change	Signs
FY 2015	-5.1%	1,000
FY 2014	-34.4%	1,054
FY 2013	180.9%	1,607
FY 2012	30.9%	572

Citizen Satisfaction



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Street

FY 2015

		Expenditures	FTE
P	**Admin Overhead:**		
	Admin Overhead	$ 1,010,490	1.20
	Subtotal	$ 1,010,490	1.20
P	**Traffic Management:**		
	Traffic Management	$ 70,588	1.05
	Subtotal	$ 70,588	1.05
P	**Street Construction:**		
	Street Reconstruction & Reclamation		
	Subtotal	$ -	-
P	**Street and ROW Maintenance:**		
A	Street & Alley Maintenance	$ 868,277	15.45
A	Signage	140,797	2.30
A	Tree Trimming	145,458	2.90
A	Utility Cut Repair	53,772	0.60
	Subtotal	$ 1,208,304	21.25
	TOTAL DIVISION	$ 2,289,382	23.50

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 910,468	$ 998,580	$ 974,814	$ 980,512
Supplies	99,463	114,923	104,304	109,566
Capital < $5,000	4,691	10,210	9,267	11,460
Repair & Maintenance	274,124	330,743	300,182	355,743
Other Services	2,204	5,881	5,338	6,661
Contracted Services	797,483	825,211	748,962	825,440
Capital		217,181	217,181	-
TOTAL EXPENDITURES	$ 2,088,432	$ 2,502,729	$ 2,360,047	$ 2,289,382

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Street & Drainage Services Director [4]	0.50	0.50	0.50	0.50
Street & Drainage Services Asst Director [6, 7]	-	-	0.50	0.50
Street Services Foreman [3, 6]	2.00	2.00	1.00	1.00
Construction Supervisor [3]	-	-	-	-
Administrative Assistant I	0.50	0.50	0.50	0.50
Crew Leader - Streets [2]	5.00	5.00	5.00	5.00
Crew Leader - Construction	2.00	2.00	2.00	2.00
Equipment Operator II - Street/Drainage [1, 5]	5.00	4.00	4.00	4.00
Equipment Operator I - Streets [1]	4.00	4.00	4.00	4.00
Maintenance Worker - Streets [2]	6.00	6.00	6.00	6.00
TOTAL STAFFING	25.00	24.00	23.50	23.50

[1] - One Equipment Operator I and one Equipment Operator II position will be authorized positions but will be unfunded in FY 2010, FY 2011, and FY 2012. Both positions will be funded in FY 2013.

[2] - FY 2011 budget includes the addition of one Crew Leader and four Maintenance Worker positions to implement a Crack Sealing Program

[3] - During FY 2011, the Construction Supervisor and Maintenance Supervisor - Street/Signs positions changed to Street Services Foreman positions as a result of the Public Works reorganization.

[4] - Superintendent titles were changed to Directors during FY 2012.

[5] - In FY 2013, the Street Sweeping program is transferring to the Drainage Fund.

[6] - In FY 2014, a Street Services Foreman position will be reclassified to a Street & Drainage Services Asst. Director position.

[7] - In FY 2014, the allocation for the Street & Drainage Services Asst. Director was changed to 50% in Street, 25% in Traffic Signal and 50% in the Drainage Fund.

INTRODUCTORY PAGE: Traffic Signals

FY 2015

Division Description: The Public Works Traffic Division is responsible for providing for the public's safety and convenience through the installation, maintenance, and repair of all traffic signals and school zone flashers within the City of Temple.

FY 2014 Accomplishments:

1. Installed traffic signals at Adams Avenue and Westfield Boulevard; FM 93 and South 5th Street
2. Completed the City wide traffic signal communication network
3. Upgraded school zones on South Pea Ridge and Tarver

FY 2015 Action Items:

1. Perform maintenance on all traffic signals and signalized school zones on a monthly basis
2. Maintain coordination and timing plans through our new Traffic Signal Communication Program
3. Upgrade Traffic Signals at 1st and Ave R and 1st and Ave U

Core Performance Indicators:

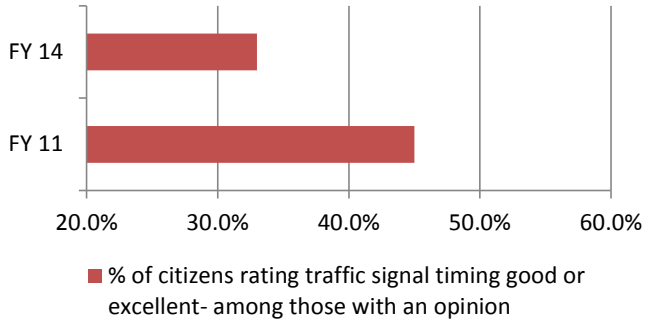
Timing Coordination

	% Change	*# of Coordinations*
FY 2015	0.0%	3
FY 2014	50.0%	3
FY 2013	0.0%	2
FY 2012	0.0%	2

Monthly Maintenance

	% Change	*% On Schedule*
FY 2015	0.0%	100%
FY 2014	0.0%	100%
FY 2013	0.0%	100%
FY 2012	0.0%	100%

Citizen Satisfaction



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Traffic Signals

FY 2015

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	39,275	0.55
Subtotal	$	39,275	0.55
Driver Feedback Signs:			
Driver Feedback Signs	$	9,045	0.15
Subtotal	$	9,045	0.15
Traffic Signal Maintenance:			
Traffic Signal Maintenance	$	192,981	3.25
Subtotal	$	192,981	3.25
Traffic Signal Construction:			
Traffic Signal Construction	$	81,595	0.80
Subtotal	$	81,595	0.80
TOTAL DIVISION	$	322,896	4.75

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 177,709	$ 181,272	$ 176,958	$ 242,482
Supplies	12,119	12,559	11,399	17,100
Capital < $5,000	292	6,000	5,446	6,130
Repair & Maintenance	26,657	32,613	29,600	28,913
Other Services	2,224	1,835	1,665	1,815
Contracted Services	2,568	2,932	2,661	3,052
Capital	34,564	56,080	56,080	23,404
TOTAL EXPENDITURES	$ 256,134	$ 293,291	$ 283,808	$ 322,896

	Budget			
STAFFING	**2011-12**	**2012-13**	**2013-14**	**2014-15**
Asst. Director of PW - City Engineer [1]	-	-	-	-
Street & Drainage Services Director [1]	0.25	0.25	0.25	0.25
Street & Drainage Services Assistant Director [2]	-	-	0.25	0.25
Administrative Assistant I	0.25	0.25	0.25	0.25
Traffic Signal Foreman	1.00	1.00	1.00	1.00
Traffic Signal Communication Technician [3]	-	-	-	1.00
Signal Maintenance Technician	2.00	2.00	2.00	2.00
TOTAL STAFFING	3.50	3.50	3.75	4.75

[1] - Superintendent titles were changed to Directors during FY 2012

[2] - In FY 2014, the allocation for the Street & Drainage Services Asst. Director was changed to 50% in Street, 25% in Traffic Signal and 50% in the Drainage Fund.

[3] - In FY 15, a Traffic Signal Communication Technician position will be added.

Solid Waste

City of Temple

INTRODUCTORY PAGE: Solid Waste

FY 2015

Division Description: The Public Works Solid Waste Division provides garbage collection service for approximately 20,000 residential, 1,900 commercial and 165 industrial customers. Curbside recycling services to residential customers is also provided. The Residential Division operates ten daily routes four days per week, collecting garbage once per week and curbside recycling once per week. The Commercial Division operates with one commercial side-load truck five days per week, five commercial front-load trucks, and five roll-off trucks six days per week. Brush is diverted from the landfill to the Temple-Belton Waste Water Treatment Plant (WWTP) facility to be used for compost. Two recycling drop-off sites to collect newspapers, cardboard, magazines, plastic, glass, and aluminum cans are also provided.

FY 2014 Accomplishments:

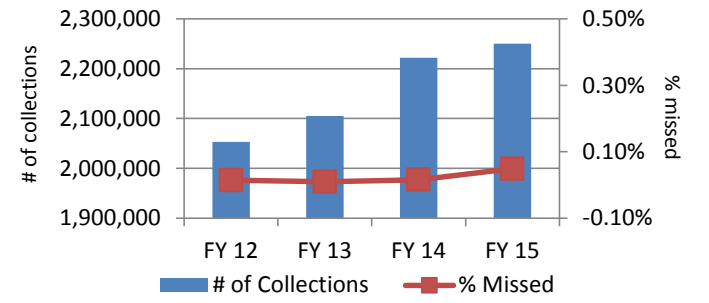
1. Maintained daily solid waste collection activities in accordance with established schedules
2. Completed the implementation of a city-wide curbside recycling program to include 16 additional residential routes
3. Completed residential route survey and implemented new route boundaries

FY 2015 Action Items:

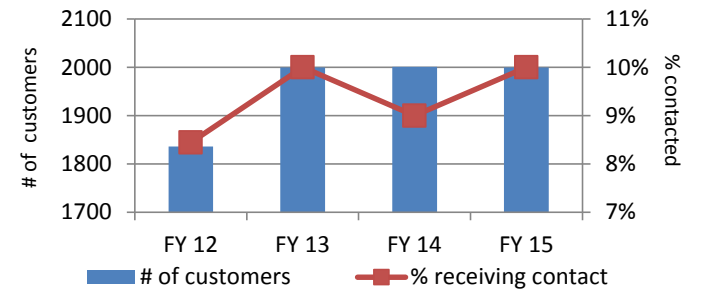
1. Expand educational and promotional opportunities for recycling and waste reduction programs
2. Improve and further develop safety and training programs for Solid Waste fleet drivers and supervisors
3. Evaluation of the new Compressed Natural Gas (CNG) vehicles and fueling station and consider further needed purchases
4. Evaluation of new residential route boundaries and consider further changes and/or additional routes

Core Performance Indicators:

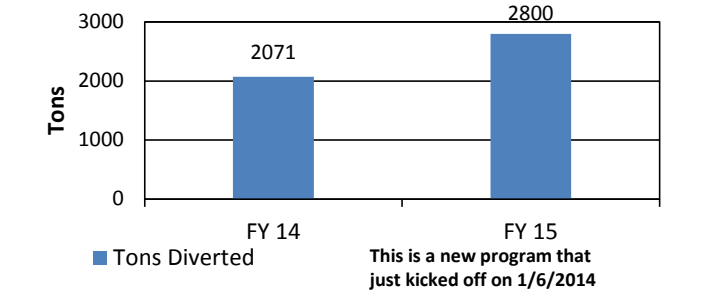
Missed Collections



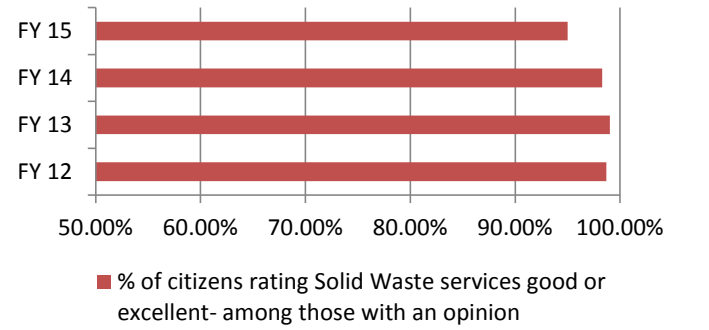
Commercial & Industrial Customer Contact



Tons of Recyclables Diverted From The Landfill



Citizen Satisfaction



FY 12, 13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Solid Waste

FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	231,240	2.25
Subtotal	$	231,240	2.25
P Brush/Bulk:			
A Brush Collection	$	252,340	3.76
A Bulk Collection		279,060	3.06
A Out-of-Cycle Collections		68,320	0.48
A Special Projects		20,096	0.15
Subtotal	$	619,816	7.45
P Residential:			
A Collect Garbage Inside City Limits	$	1,623,176	17.63
A Collect Garbage Outside City Limits		10,127	0.04
A Community Cleanups		3,321	0.02
Subtotal	$	1,636,624	17.69
P Commercial Frontload:			
Commercial Frontload	$	1,069,023	7.67
Subtotal	$	1,069,023	7.67
P Commercial Sideload:			
Commercial Sideload	$	267,867	2.27
Subtotal	$	267,867	2.27
P Commercial Rolloff:			
Commercial Rolloff	$	1,241,635	7.54
Subtotal	$	1,241,635	7.54
P Recycling:			
A Drop Off Sites	$	54,011	0.64
A City Office Collection		12,942	0.26
A School Collection		16,729	0.32
A Cardboard Recycling		70,631	0.92
A Public Education		8,147	0.21
Subtotal	$	162,460	2.35
TOTAL DIVISION	$	5,228,665	47.22

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 1,872,501	$ 1,905,788	$ 1,860,430	$ 2,069,909
Supplies	606,368	501,671	455,317	508,393
Capital < $5,000	187,778	248,760	225,775	138,628
Repair & Maintenance	435,234	307,275	278,883	307,275
Other Services	25,155	77,975	70,770	53,025
Contracted Services	2,045,133	2,055,936	1,865,968	2,151,435
Capital	-	-	-	-
Contingency		-	-	-
TOTAL EXPENDITURES	$ 5,172,168	$ 5,097,405	$ 4,757,142	$ 5,228,665

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Asst. Director of PW - Operations [1]	-	-	-	-
Solid Waste Services Director [2]	1.00	1.00	1.00	1.00
Operations Manager	1.00	1.00	1.00	1.00
Route Foreman	2.00	2.00	2.00	2.00
Recycling Coordinator [4]	-	-	1.00	1.00
Automated Route Operator [5]	30.00	30.00	30.00	33.00
Administrative Assistant I [3]	1.00	1.00	-	-
Customer Service Representative II [3]	-	-	1.00	1.00
Customer Service Representative I	2.00	2.00	2.00	2.00
Customer Service Rep. I (PT w/benefits)	0.72	0.72	0.72	0.72
Mechanic/Welder	1.00	1.00	1.00	1.00
Maintenance Worker - Solid Waste	2.00	2.00	2.00	3.00
Recycling Assistant [4]	1.00	1.00	1.00	1.00
Maintenance Worker - PT	0.50	0.50	0.50	0.50
TOTAL STAFFING	42.22	42.22	43.22	47.22

[1] - Asst. Director of PW - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works

[2] - Superintendent titles were changed to Directors during FY 2012

[3] - Implementation of the Pay Plan during FY 2013 yielded a title change for the Administrative Assistant I to a Customer Service Rep II

[4] - In FY 2014, the Recycling Attendant position will be reclassified to a Recycling Assistant. In addition, a Recycling Coordinator position will be added due to the implementation of the Curbside Recycling Program.

[5] - In FY 15, three Automated Route Operator positions and one Maintenance Worker position will be added.

City of Temple

Culture & Leisure Services

Includes the following Divisions:

Golf Course
Library
Parks
Parks & Leisure- Administration Services
Recreation

City of Temple

Division Description: Sammons Golf Links is responsible for providing exceptional golf services to Temple residents and visitors including: management of Sammons Golf Links golf course, food and beverage services, well maintained course, golf lessons, leagues, tournaments, driving range and youth development programs.

FY 2014 Accomplishments:

1. Operated the golf course with a 95% cost recovery ratio
2. Completed substantial course irrigation project
3. Hosted the Starburst© Junior Golf Classic
4. Completed bunker improvements on holes #9 and #10 including fixing drainage and adding sand
5. Hosted Junior Golf Fundraising Tournament

FY 2015 Action Items:

1. Enhance development program offerings for adults and juniors
2. Complete substantial course irrigation project
3. Increase total sales in the grill
4. Make addition to the maintenance shop to house all equipment
5. Host Junior Golf Fundraising Tournament

Core Performance Indicators:

Self Sustaining- Cost Recovery Ratio

	% Change	Recovery Ratio
FY 2015	2.2%	95%
FY 2014	-2.1%	93%
FY 2013	-4.0%	95%
*FY 2012**	253.6%	99%

*Golf Course was closed from January-September in FY 11.

Golf Rounds Played

	% Change	Rounds
FY 2015	4.7%	32,000
FY 2014	-0.3%	29,990
FY 2013	8.2%	32,081
*FY 2012**	342.1%	29,654

*Golf Course was closed from January-September in FY 11.

Average Revenue Per Round

	FY 12	FY 13	FY 14	FY 15
Golf	$ 28.50	$ 24.82	$ 24.63	$ 24.88
Food & Beverage	$ 5.75	$ 4.79	$ 4.54	$ 4.83
Merchandise	$ 3.12	$ 2.89	$ 2.76	$ 2.95

FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Golf Course

FY 2015

		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	114,538	1.16
Subtotal	$	114,538	1.16
P **Golf Shop:**			
A Retail Store	$	242,496	3.92
A Outside Service		61,947	2.05
A Teaching Programs		12,310	-
Subtotal	$	316,753	5.97
P **Food & Beverage:**			
A Inside Service	$	197,468	3.19
A Outside Service		25,399	0.60
A Event Catering		12,242	0.24
Subtotal	$	235,109	4.03
P **Course & Equipment Maintenance:**			
A Course Maintenance	$	374,250	5.65
A Equipment Maintenance		88,935	1.30
A Course Projects		50,717	1.05
Subtotal	$	513,902	8.00
TOTAL DIVISION	$	1,180,302	19.16

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 593,272	$ 664,694	$ 645,418	$ 661,702
Supplies	96,108	119,615	108,778	114,129
Capital < $5,000	1,495	30,018	27,298	29,525
Repair & Maintenance	55,787	57,306	52,114	65,533
Other Services	12,671	15,992	14,543	16,140
Contracted Services	91,740	139,816	127,149	113,273
Cost of Goods Sold	159,552	173,616	157,886	180,000
Capital	51,701	457,068	457,068	-
TOTAL EXPENDITURES	$ 1,062,326	$ 1,658,125	$ 1,590,254	$ 1,180,302

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Director of Golf	1.00	1.00	1.00	1.00
Golf Course Superintendent	1.00	1.00	1.00	1.00
Assistant Golf Course Superintendent [4]	1.00	1.00	1.00	1.00
Assistant Golf Professional [5]	-	-	1.00	1.00
Pro Shop Manager [1]	1.00	1.00	1.00	1.00
Food & Beverage Coordinator	1.00	1.00	1.00	1.00
Equipment Operator I - Golf Course	2.00	2.00	2.00	2.00
Maintenance Worker [2]	3.00	3.00	3.00	3.00
Mechanic	1.00	1.00	1.00	1.00
Crew Leader [6]	-	-	-	0.11
Building Maintenance Worker [3]	0.04	0.04	0.06	0.06
Facility Attendant/Custodian [3, 6]	0.22	0.22	0.22	0.11
Part-Time Positions [2]	6.87	6.87	6.88	6.88
TOTAL STAFFING	18.13	18.13	19.16	19.16

[1] - Golf Professional/Tournament Mgr. position was an authorized position but was unfunded in FY 2010; during the fiscal year, this position was changed to a Pro Shop Manager position

[2] - Two vacant Maintenance Worker positions will be authorized positions but will be unfunded in FY 2011 due to the renovation project. In addition, several part-time positions were unfunded until the renovation project is complete.

[3] - These FTE's account for positions from Facility Services for maintenance and janitorial services provided for the Golf Course.

[4] - During FY 2012, reclassified Crew Leader position to Assistant Golf Course Superintendent

[5] - In FY 2014, an Assistant Golf Professional position will be added. This position is offset by a reduction in part-time $'s and an increase in revenues due to increased sales from the addition of the position.

[6] - In FY 2015, the Facility Attendant/Custodian position that is partially funded in this department will be reclassified to a Crew Leader position.

Division Description: The Temple Public Library welcomes all people, and supports formal and self-directed learning and leisure experiences. The library has 193,774 items, including books, videos/DVD's, books on cassette/CD, and music CD's. Available services include reference help, reader's advisory, children's and teen programming, outreach and public access to the Internet.

FY 2014 Accomplishments:

1. Enhanced library program outreach in schools and continue to market the "Library Card for Kids" program
2. Completed the second floor painting project at the Library facility
3. Implemented "Library Card for Kids" program
4. Expanded "BookAbout", the Library's bookmobile program, to an additional facility

FY 2015 Action Items:

1. Implement self check-out system at the Temple Public Library
2. Develop instructional program for use of ereaders
3. Extend the "Library Cards For Kids" program to the private schools
4. Implement a public awareness campaign

Core Performance Indicators:

Library Visits

		% Change	Visits
FY 15	*total*	-3.0%	260,356
	per capita	0.0%	4.03
FY 14	*total*	-4.6%	268,409
	per capita	-2.7%	4.03
FY 13	*total*	-5.0%	281,495
	per capita	-4.6%	4.14
FY 12	*total*	-7.6%	296,203
	per capita	-9.2%	4.34

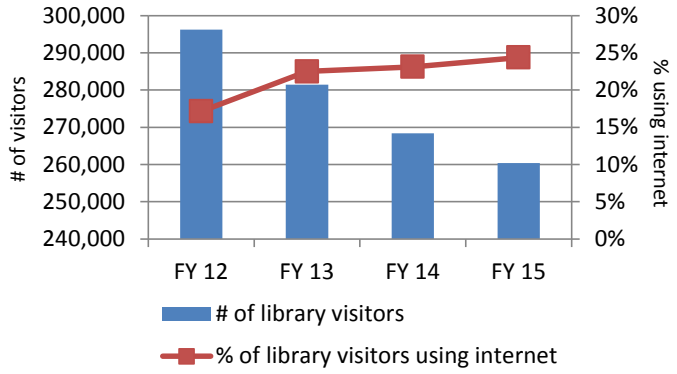
Circulation

		% Change	Circulation
FY 15	*total*	-3.0%	397,671
	per capita	0%	5.93
FY 14	*total*	-4.1%	409,970
	per capita	-3.6%	5.93
FY 13	*total*	-4.1%	427,616
	per capita	-5.8%	6.15
FY 12	*total*	-0.4%	445,902
	per capita	-2.2%	6.53

Reference Transactions

		% Change	Transactions
FY 15	*total*	-8.0%	52,310
	per capita	0%	0.86
FY 14	*total*	-11.0%	56,859
	per capita	-4.4%	0.86
FY 13	*total*	-14.1%	63,915
	per capita	-17.4%	0.90
FY 12	*total*	-17.8%	74,440
	per capita	-19.3%	1.09

Internet Users



FY 12,13 & 14 = Actual; FY 15= Projected

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	381,077	2.00
Subtotal	$	381,077	2.00
P Youth Services:			
Youth Services	$	84,714	1.60
Subtotal	$	84,714	1.60
P Technical Services:			
Technical Services	$	170,868	4.00
Subtotal	$	170,868	4.00
P Circulation:			
Circulation	$	285,517	9.58
Subtotal	$	285,517	9.58
P Collection Development:			
Collection Development	$	355,171	3.41
Subtotal	$	355,171	3.41
P Reference:			
A Reference & Information Services	$	114,697	2.59
A Public Computers		34,512	0.64
Subtotal	$	149,209	3.23
P Outreach:			
Outreach	$	64,259	1.33
Subtotal	$	64,259	1.33
P Facility:			
A Maintenance	$	69,435	0.94
A Janitorial		49,482	1.50
A Lease Property		25,930	0.56
Subtotal	$	144,847	3.00
TOTAL DIVISION	$	1,635,662	28.15

P Program
A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 1,055,432	$ 1,109,767	$ 1,083,355	$ 1,099,108
Supplies	41,869	49,634	45,048	50,027
Capital < $5,000	142,505	150,133	136,261	152,901
Repair & Maintenance	38,745	54,712	49,657	56,980
Other Services	57,268	69,106	62,721	68,142
Contracted Services	194,897	212,491	192,857	207,274
Cost of Goods Sold	921	1,230	1,116	1,230
Capital	17,453	-	-	-
TOTAL EXPENDITURES	$ 1,549,089	$ 1,647,073	$ 1,571,013	$ 1,635,662

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Library Director	1.00	1.00	1.00	1.00
Technical Services Supervisor-Library	1.00	1.00	1.00	1.00
Reference Department Supervisor	1.00	1.00	1.00	1.00
Children's Librarian	1.00	1.00	1.00	1.00
Asst. Children's Librarian	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Reference Librarian	2.00	2.00	2.00	2.00
Library Assistant	3.00	3.00	3.00	3.00
Technician-Library	2.00	2.00	2.00	2.00
Collection Development Librarian	1.00	1.00	1.00	1.00
Outreach Coordinator	1.00	1.00	1.00	1.00
Circulation Supervisor	1.00	1.00	1.00	1.00
Facility Attendant/Custodian	2.00	2.00	2.00	2.00
Custodian Maint. Technician	1.00	1.00	1.00	1.00
PT Reference Librarian	1.31	1.31	1.31	1.31
PT Library Assistant	0.50	0.50	0.50	0.50
PT Circulation Technician [1]	6.08	6.08	6.08	6.08
PT Outreach Assistant	0.76	0.76	0.76	0.76
PT Facility Attendant/Custodian [2]	0.50	-	-	-
PT Assistant Children's Librarian	0.50	0.50	0.50	0.50
TOTAL STAFFING	28.65	28.15	28.15	28.15

[1] - Part-time Circulation Technician position (.5 FTE) will be an authorized position but will be unfunded in FY 2010, FY 2011, and FY 2012. Position will be funded in FY 2013.

[2] - Vacant part-time Facility Attendant/Custodian position was eliminated in FY 2013 Budget.

INTRODUCTORY PAGE: Parks

FY 2015

Division Description: This division is responsible for the maintenance of the parks system, installation of new equipment, landscaping of the downtown area and of the park system, trash pickup, preparing for rentals at pavilions, special event support such as the Bloomin' Festival, Christmas Parade, 4th of July, etc., mowing of parks and facilities, roadsides, right of ways, and vacant lots, ball field preparation and tournaments for City sponsored leagues as well as local youth associations, master planning of our park and trails system, and management of Capital Improvement Program (CIP)/bond projects.

FY 2014 Accomplishments:

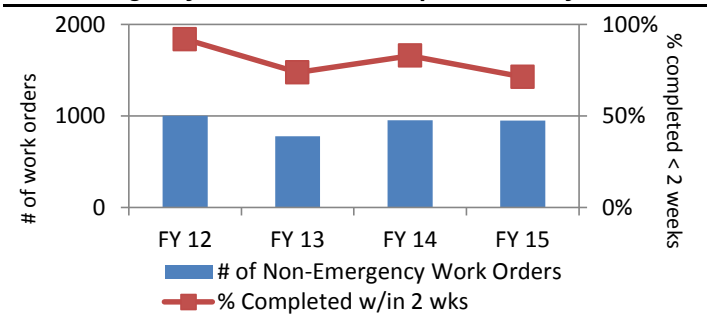
1. Provided logistical support to community and Parks and Leisure Services (PALS) department special events
2. Installed playgrounds and shade structures at Northwest Hills, Freedom, and South Temple parks
3. Completed Friars Creek Trail
4. Completed the extension of Pepper Creek Trail to Scott & White Health Plan

FY 2015 Action Items:

1. Increase the number of trees planted in the park system
2. Provide logistical support to community and PALS department special events
3. Increase customer service on athletic field playing surfaces

Core Performance Indicators:

Non-Emergency Work Orders Completed Timely



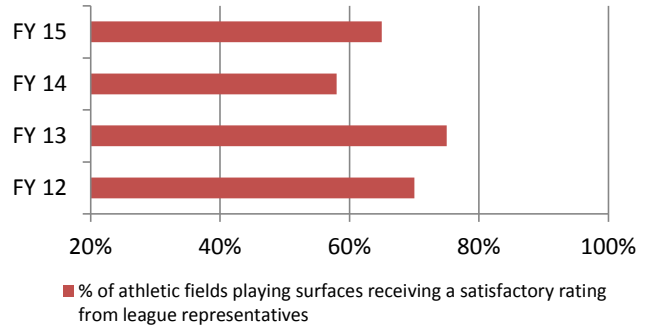
Park Projects Completed

		% Change	# of Projects
FY 2015	↓	-4.0%	215
FY 2014	↑	40.9%	224
FY 2013	↑	12.8%	159
FY 2012	↓	-12.4%	141

Mowing Schedules Met

		% Change	% of Schedules Met
FY 2015	↑	2.3%	90%
FY 2014	↓	-3.3%	88%
FY 2013	↑	8.3%	91%
FY 2012	↓	-16.0%	84%

Customer Satisfaction



FY 12,13 & 14 = Actual; FY 15= Projected

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	140,637	1.46
Subtotal	$	140,637.00	1.46
P Ballfields:			
A City League Support	$	63,537	0.52
A Association Support		260,511	2.28
Subtotal	$	324,048	2.80
P Parks:			
A Mowing	$	791,425	10.40
A Maintenance		1,358,460	13.75
A Planning		90,070	1.00
A Improvement Projects		98,221	1.00
Subtotal	$	2,338,176	26.15
P Vacant Lots:			
Vacant Lots	$	44,540	0.70
Subtotal	$	44,540	0.70
P Beautification Projects:			
Beautification Projects	$	263,907	5.30
Subtotal	$	263,907	5.30
TOTAL DIVISION	$	3,111,308	36.41

P Program
A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 1,450,537	$ 1,510,207	$ 1,474,264	$ 1,500,099
Supplies	213,486	238,390	216,363	245,921
Capital < $5,000	10,565	17,833	16,185	16,500
Repair & Maintenance	368,400	406,401	368,850	437,401
Other Services	19,680	21,448	19,466	21,564
Contracted Services	830,328	911,843	827,589	889,823
Capital	73,904	137,717	137,717	-
TOTAL EXPENDITURES	$ 2,966,898	$ 3,243,839	$ 3,060,434	$ 3,111,308

STAFFING	2011-12	2012-13	2013-14	2014-15
Asst Director of Parks & Leisure Services [6]	0.50	0.50	1.00	1.00
Park Planning & Construction Superintendent [6]	0.60	0.60	1.00	1.00
Park Planner	1.00	1.00	1.00	1.00
Foreman-Parks	2.00	2.00	2.00	2.00
Crew Leader - Parks	1.00	1.00	1.00	1.00
Crew Leader - Athletics	1.00	1.00	1.00	1.00
Crew Leader - Horticulture	1.00	1.00	1.00	1.00
Equipment Operator I - Parks [1, 2, 3]	8.50	8.50	8.50	8.50
Utility Technician II [3]	0.50	0.50	0.50	0.50
Office Assistant II [1, 7]	0.50	0.50	-	-
Chemical Technician	1.00	1.00	1.00	1.00
Irrigation Technician	1.00	1.00	1.00	1.00
Maintenance Worker [2, 4, 5]	17.95	16.95	16.95	16.95
Part Time Positions	0.46	0.46	0.46	0.46
TOTAL STAFFING	37.01	36.01	36.41	36.41

[1] - One Equipment Operator I position and an Office Assistant II will be authorized positions but will be unfunded in FY 2010, FY 2011 and FY 2012. Office Assistant II position will be funded in FY 2013 - 50% in Parks and 50% in Recreation.

[2] - During FY 2011, the frozen Equipment Operator I position was released and a vacant Maintenance Worker position was frozen in exchange.

[3] - During FY 2011, City Council authorized a TxDOT Mowing/Drainage Crew. Council approved entering into an agreement with TxDOT to mow their ROW's in Temple in-house. The crew is to be utilized by Parks for mowing approximately 6 months of the year and then utilize the crew to clean the city storm drain inlets for the remaining 6 months. 50% of funding from General Fund and 50% funding from Drainage.

[4] - .05 FTE of a Maintenance Worker position is budgeted in the Summit Fitness & Recreation Center.

[5] - One Maintenance Workers position is not authorized in FY 2013.

STAFFING (continued)

[6] - In FY 2013, the Facility Services Division was transferred from PALS to Administrative Services. The Asst. Director of Parks & Leisure Services and Park Planning & Construction Superintendent are now funded 100% in the Parks Division.

[7] - During FY 2013, 50% of the Office Assistant II position was transferred to the Recreation Division.

INTRODUCTORY PAGE: PALS Administration FY 2015

Division Description: The Parks & Leisure Services ('PALS') Administration Services Division encompasses the responsibilities of the department director, his administrative support staff and marketing staff for the five operating divisions of the department. This division exists to support the PALS department's mission by maintaining operations and organization. The division is responsible for the support of field personnel with key administrative and marketing functions so they can focus on supervising and managing field operations. The administrative support staff provides not only clerical support, but also provides support by permitting the rentals for park pavilions, the Gober Party House and outdoor events. The marketing staff work to promote a positive perception of the department and encourage paid registrations and participation in PALS programs and events.

FY 2014 Accomplishments:

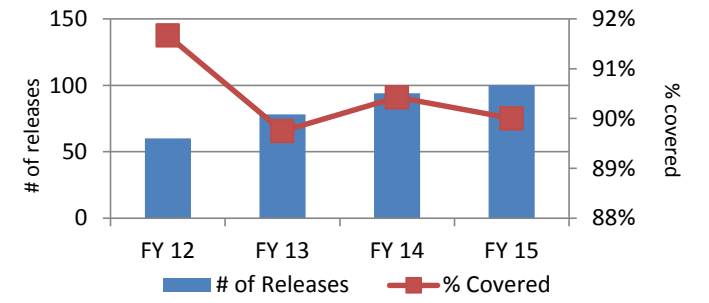
1. Implemented Year 2 of the City's 5-Year Wellness Plan
2. Increased traffic on social media pages

FY 2015 Action Items:

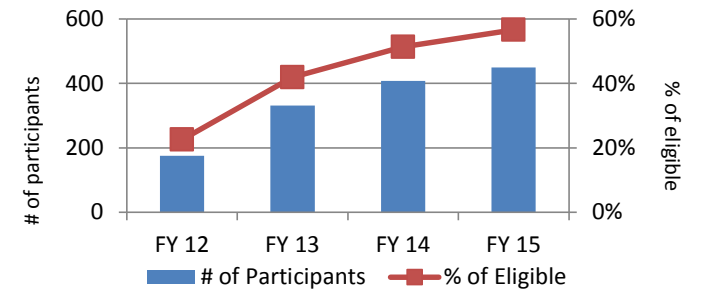
1. Implement Year 3 of the City's 5-Year Wellness Plan
2. Increase media coverage of the PALS department's activities and programs
3. Increase visits to the Mayor's Council on Physical Fitness' website
4. Update the Parks & Leisure Services Master Plan

Core Performance Indicators:

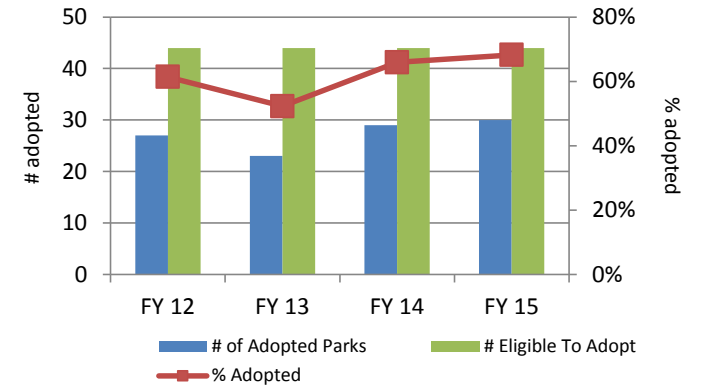
Media Releases Issued & Covered



Wellness Program Participation



Adopted Parks



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: PALS Adminstration

FY 2015

		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	284,091	3.78
Subtotal	$	284,091	3.78
P **Marketing & Special Projects:**			
Marketing & Special Projects	$	189,182	2.12
Subtotal	$	189,182	2.12
P **Rentals:**			
A Athletic Fields	$	200	-
A Gober, Pavilions and Pools		29,015	0.85
Subtotal	$	29,215	0.85
TOTAL DIVISION	$	502,488	6.75

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 345,384	$ 375,588	$ 366,649	$ 367,147
Supplies	31,225	81,372	73,853	57,875
Capital < $5,000	4,944	4,000	3,630	4,855
Other Services	47,667	79,769	72,398	70,566
Contracted Services	683	1,590	1,443	2,045
TOTAL EXPENDITURES	$ 429,903	$ 542,319	$ 517,974	$ 502,488

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Director Parks and Leisure Services	0.70	0.70	0.70	0.70
Program Coordinator - Marketing	1.00	1.00	1.00	1.00
Marketing Information Systems Specialist	1.00	1.00	1.00	1.00
Administrative Assistant II	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Administrative Assistant I - part-time	0.80	0.80	0.80	0.80
Wellness Coordinator	-	-	1.00	1.00
Part-time Positions [1, 2]	0.25	0.73	0.25	0.25
TOTAL STAFFING	5.75	6.23	6.75	6.75

[1] - The Wellness Program was transferred from Human Resources to Parks & Leisure Services. The additional funding for part-time positions includes a Recreation Specialist position for this program.

[2] - In FY 2014, the Recreation Specialist position for the Wellness Program will be reclassified from a part-time to a full-time position.

INTRODUCTORY PAGE: Recreation

FY 2015

Division Description: The purpose of the Recreation Division is to provide recreational opportunities to the citizens and visitors of all ages. The Recreation Division encompasses 3 recreation centers, adult and youth athletics, after school programs, summer camps, senior programming, adult programming, 2 swimming pools, an indoor pool, water park, special events and a fitness center.

FY 2014 Accomplishments:

1. Completed Sammons Community Center Master Plan
2. Implemented new after school program at High Point Elementary School
3. Increased total program and facility participation
4. Opened the Blackmon Center for programming
5. Developed event and program sponsorship program

FY 2015 Action Items:

1. Develop junior lifeguard program
2. Develop program pricing policies
3. Develop one new community event

FY 2014 Accomplishments are projected through 9-30-14

Core Performance Indicators:

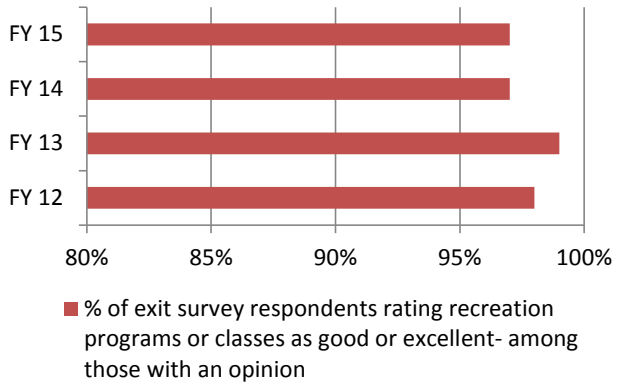
Program & Facility Participation

	% Change	*Participants*
FY 2015	2.4%	209,000
FY 2014	2.5%	204,149
FY 2013		199,076
FY 2012	*Participation data is not available.	

Summit Cost Recovery Ratio

	Recovery Ratio
FY 2015	90%
FY 2014	99%
FY 2013	103%
FY 2012	110%

Customer Satisfaction



FY 12 &13 = Actual; FY 14= Projected; FY 15= Targeted

PROGRAM TOTALS: Recreation

FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	108,863	1.00
Subtotal	$	108,863	1.00
P Aquatics:			
A Lions Junction Family Waterpark	$	329,033	8.96
A Walker Pool		60,449	1.87
A Clark Pool		47,965	1.25
A Indoor Pool		232,536	6.26
Subtotal	$	669,983	18.34
P Afterschool Programs & Camps:			
A Latch Key	$	252,676	9.26
A Summer		191,156	6.17
Subtotal	$	443,832	15.43
P Gober:			
Programs	$	150,508	1.95
Subtotal	$	150,508	1.95
P Summit Fitness & Recreation Center:			
Summit Fitness & Recreation Center	$	691,634	13.70
Subtotal	$	691,634	13.70
P Wilson Recreation Center:			
Wilson Recreation Center	$	259,452	5.13
Subtotal	$	259,452	5.13
P Sammons Community Center:			
Sammons Community Center	$	286,168	4.02
Subtotal	$	286,168	4.02
P Blackmon Center:			
Programs	$	3,700	-
Subtotal	$	3,700	-
P Events:			
Events	$	168,576	1.60
Subtotal	$	168,576	1.60

PROGRAM TOTALS: Recreation

FY 2015

		Expenditures	FTE
P **Athletics:**			
A Youth	$	70,834	1.48
A Adult		184,241	1.81
A Contest		59,634	0.79
Subtotal	$	314,709	4.08
TOTAL DIVISION	$	3,097,425	65.24

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 1,822,413	$ 1,989,839	$ 1,942,481	$ 1,977,745
Supplies	253,416	272,027	246,892	274,527
Capital < $5,000	81,872	63,960	58,050	69,910
Repair & Maintenance	37,551	41,855	37,988	29,305
Other Services	267,805	322,253	292,477	307,382
Contracted Services	303,686	391,170	355,026	404,156
Cost of Goods Sold	39,162	34,200	31,040	34,400
Capital	7,141	-	-	-
TOTAL EXPENDITURES	$ 2,813,046	$ 3,115,304	$ 2,963,953	$ 3,097,425

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Recreational Services Superintendent	1.00	1.00	1.00	1.00
Wellness Center Manager	1.00	1.00	1.00	1.00
Program Coordinator [1, 5]	5.00	5.00	5.00	6.00
Assistant Aquatics Coordinator [6]	-	-	-	1.00
Recreation Specialist	6.00	6.00	6.00	4.00
Wellness Center Specialist [5]	-	-	-	2.00
Operations Coordinator	1.00	1.00	1.00	1.00
Office Assistant II [1, 4]	1.50	1.50	2.00	2.00
Recreation Leader II [3, 5]	1.00	2.00	2.00	1.00
Building Maintenance Worker [2]	0.26	0.26	0.27	0.27
Facility Attendant/Custodian [2]	1.36	1.36	-	-
Maintenance Worker [2]	0.05	0.05	0.05	0.05
Part Time Positions [1]	48.29	49.37	45.94	45.92
TOTAL STAFFING	66.46	68.54	64.26	65.24

[1] - One Program Coordinator position, an Office Assistant II position split between Recreation & Parks, and part-time staff related to eliminated programs/activities will be authorized positions but will be unfunded in FY 2010, FY 2011, and FY 2012. Program Coordinator and Office Assistant II positions will be funded in FY 2013. Office Assistant II position is funded 50% in Recreation and 50% in Parks.

[2] - These FTE's account for positions from Facility Services and Parks for maintenance of the Summit Fitness & Recreation Center.

[3] - Reclassified a part-time Recreation Leader II position to full-time and added Extra-Help Seasonal part-time funding for Adult Athletics and Lions Junction Water Park. Janitorial services was contracted out starting June 2013.

[4] - In FY 2013, the Office Assistant II position was transferred 100% to Recreation.

[5] - In FY 2015, one Recreation Specialist position will be reclassified to a Program Coordinator. Two Recreation Specialist positions will be reclassified to the new Wellness Center Specialist positions. One Recreation Leader II position will be reclassified to a Recreation Specialist.

[6] - In FY 2015 an Assistant Aquatics Coordinator position will be added.

City of Temple

Airport

City of Temple

INTRODUCTORY PAGE: Airport

FY 2015

Division Description: The Airport is a safe, efficient aviation facility capable of meeting the business transportation needs of the region and supporting economic growth in Temple. The Airport team provides professional service for the corporate, medical, military and general aviation pilot 7 days a week from 5 a.m. to 10 p.m. The Airport maintains approximately 298,000 square feet of facilities, 2 runways, 6 taxiways, 1 large aircraft parking apron and fuel farm consisting of three 12,000 and two 1,000 gallon tanks on approximately 1,007 acres.

FY 2014 Accomplishments:

1. Facilitate the reconstruction, rehabilitation and overlay of Runway 02/20, taxiways, and aircraft parking apron
2. Completion of the airport signage project to include the new West Entrance, wayfinding signage, main entrance rehab and logo modernizations
3. Upgrade Corporate Hangars and Fixed Base Operator's (FBO) aircraft parking aprons and roof improvements including AMCOM facilities
4. Manage the Implementation and planning of the annual Central Texas Air Show

FY 2015 Action Items:

1. Secure TXDOT Aviation Ramp Grant for $100,000 to enhance airport security (50/50 Match)
2. Support the mission and operations of the AMCOM facility located on the Airport grounds
3. Enhance airport marketing efforts through initiatives such as upgrades to the terminal building to enhance customer service as well as the development of an informational brochure
4. Airport Enhancement Project, estimated at $1,459,119 to redevelop access to the main terminal, develop roadway connections near the fuel farm, enhance the entrance signs and design an entrance and parking facility for the northwest area of the Airport

Core Performance Indicators:

Jet Fuel Gallons Sold

	% Change	*Gallons*
FY 2015	-1.0%	450,000
FY 2014	-2.3%	454,635
FY 2013	-9.2%	465,330
FY 2012	4.2%	512,278

Avgas Gallons Sold

	% Change	*Gallons*
FY 2015	-2.7%	62,000
FY 2014	6.4%	63,733
FY 2013	28.7%	59,911
FY 2012	-27.8%	46,565

Compliance with Federal & State Regulations

	# of Findings of Non-Compliance
FY 2015	0
FY 2014	0
FY 2013	0
FY 2012	0

FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Airport

FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	250,301	2.80
Subtotal	$	250,301	2.80
P Fixed Based Operations (FBO):			
A Specialized Training	$	19,369	0.24
A Customer Marketing & Service		214,268	2.28
A Quality Control Inspections		86,486	1.48
A Fuel, Oil & Prist Inventory		1,805,869	1.36
Subtotal	$	2,125,992	5.36
P Maintenance:			
A Specialized Training	$	11,178	0.15
A Vehicle / Equip Repair & Maintenance		63,618	0.52
A AMCOM Building Repairs & Maintenance		90,116	0.67
A Buildings and Grounds		145,485	1.66
Subtotal	$	310,397	3.00
P Aircraft Rescue and Firefighting:			
A Aircraft Rescue and Firefighting (ARFF)	$	86,789	1.46
Subtotal	$	86,789	1.46
P Airport Operations:			
A Specialized Training	$	7,394	0.03
A Environmental Protection		10,550	0.08
A Airfield Inspections		32,467	0.47
A Aviation Weather Observation		11,900	0.18
Subtotal	$	62,311	0.76
TOTAL DIVISION	$	2,835,790	13.38

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 710,173	$ 779,843	$ 761,283	$ 758,909
Supplies	52,210	72,925	66,187	71,600
Capital < $5,000	17,928	19,550	17,744	18,240
Repair & Maintenance	93,887	130,197	118,167	130,197
Other Services	27,253	34,900	31,675	34,310
Contracted Services	100,953	99,865	90,637	101,234
Cost of Goods Sold	1,887,757	2,052,800	1,863,121	1,721,300
Capital	13,871	343,931	343,931	-
TOTAL EXPENDITURES	$ 2,904,033	$ 3,534,011	$ 3,292,745	$ 2,835,790

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Airport Director	1.00	1.00	1.00	1.00
Operations Manager - Airport	1.00	1.00	1.00	-
Assistant Airport Director	-	-	-	1.00
Administrative Assistant I [2]	1.00	1.00	-	-
Customer Service Rep II [2]	-	-	1.00	1.00
Operations Specialist I [1, 3]	6.00	6.00	6.00	-
ARFF Specialist I [3]	-	-	-	5.00
Operations Specialist II [3]	1.00	1.00	1.00	-
ARFF Supervisor [3]	-	-	-	1.00
ARFF Coordinator [1, 3]	0.88	0.88	0.88	-
ARFF Specialist I (part-time) [3]	-	-	-	0.88
Maintenance Specialist [3]	1.00	1.00	1.00	-
Operations Supervisor [3]	-	-	-	1.00
Maintenance Technician - Airport [3]	2.00	2.00	2.00	-
Operations Specialist [3]	-	-	-	2.00
PT Operations Specialist II [3]	0.50	0.50	0.50	-
PT Operations Specialist [3]	-	-	-	0.50
TOTAL STAFFING	14.38	14.38	14.38	13.38

[1] - During FY 2010, the part-time Operations Specialist I position was reclassified as full-time and the full-time ARFF Coordinator position was reclassified as part-time.

[2] - In FY 2014 the Administrative Assistant I position was eliminated and a Customer Service Rep II position was added.

STAFFING (continued)

[3] - In FY 2015, the Operations Specialist I positions will be reclassified to the ARFF Specialist I positions and one position will be eliminated. The Operations Manager will be retitled to Assistant Airport Director. The Operations Specialist II position will be reclassified to ARFF Supervisor. The ARFF Coordinator (part-time) position will be reclassified to ARFF Specialist I (part-time). The Maintenance Specialist position will be retitled Operations Supervisor. The Maintenance Technician positions will be retitled Operations Specialists. The Operations Specialist II (part-time) will be reclassified to an Operations Specialist (part-time) position.

Other

Includes the following Divisions:

Capital
Debt Service
Transfers Out

City of Temple

		Expenditures	FTE
P Admin Overhead:			
Airport - Equipment	$	30,000	-
Airport - Capital-Building & Grounds		100,000	-
Code Enforcement -Capital-Equipment		23,000	-
Facility Services - Capital-Equipment		6,800	-
Facility Services - Capital-Building & Grounds		5,150	-
Fire - Capital-Equipment		16,000	-
Fire - Capital-Building & Grounds		40,000	
Golf Course - Capital-Building & Grounds		60,000	-
ITS - Capital-Equipment		70,000	-
Library - Capital-Equipment		11,000	
Parks - Capital-Building & Grounds		172,144	-
Parks - Capital-Equipment		30,000	-
Permits - Capital-Equipment		45,000	-
Police - Capital-Equipment		108,815	-
Recreation - Capital-Equipment		50,000	-
Solid Waste - Capital-Equipment		483,000	-
Street - Capital Equipment		264,000	-
Traffic Signals - Capital-Equipment		23,000	-
Subtotal	$	1,537,909	-
TOTAL DIVISION	$	1,537,909	-

P Program
A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Airport - Capital-Building & Grounds	$ -	$ 100,000	$ 61,610	$ 100,000
Airport - Capital-Equipment	132,792	-	-	30,000
Animal Services - Capital-Equipment	39,377	-	-	-
Code Enforcement - Capital-Equipment	-	19,800	12,199	23,000
Engineering - Capital-Equipment	6,395	-	-	-
Facility Services - Contracted Services	6,300	-	-	-
Facility Services - Capital-Building & Grounds	70,010	410,034	252,622	5,150
Facility Services - Capital-Equipment	28,322	-	-	6,800
Fire - Capital-Equipment	20,449	28,000	17,251	16,000
Fire - Capital-Building & Grounds	-	-	-	40,000
Fleet Services-Capital-Equipment	10,212	179,140	110,368	-
Golf Course - Capital-Building & Grounds	-	-	-	60,000
Golf Course- Capital Equipment	34,500	-	-	-
ITS - Capital-Equipment	20,971	172,500	106,277	70,000
Inspections - Capital-Equipment	-	19,552	12,046	-
Library - Capital-Building & Grounds	-	21,700	13,369	-
Library - Capital-Equipment	-	-	-	11,000
Parks - Capital-Building & Grounds	112,128	100,000	61,610	172,144
Parks - Capital-Equipment	107,389	188,000	115,827	30,000
Police- Capital-Equipment	-	215,084	132,513	108,815
Permits- Capital-Equipment	-	-	-	45,000
Recreation - Capital-Equipment	-	-	-	50,000
Solid Waste - Capital-Equipment	-	69,500	42,819	483,000
Street-Capital-Equipment	97,556	106,500	65,615	264,000
Traffic Signals - Capital-Equipment	-	12,000	7,393	23,000
TOTAL EXPENDITURES	$ 686,402	$ 1,641,810	$ 1,011,519	$ 1,537,909

STAFFING	2011-12	2012-13	2013-14	2014-15
		-	-	-
TOTAL STAFFING		-	-	-

PROGRAM TOTALS: Debt Services

FY 2015

		Expenditures	FTE
Admin Overhead:			
Principal Retirement	$	46,194	-
Interest & Fiscal Charges		8,977	-
Subtotal	$	55,171	-
TOTAL DIVISION	$	55,171	-

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Debt Services

FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Debt Service	$ 52,163	$ 59,662	$ 52,165	$ 55,171
TOTAL EXPENDITURES	$ 52,163	$ 59,662	$ 52,165	$ 55,171

STAFFING	2011-12	2012-13	2013-14	2014-15
	-	-	-	-
TOTAL STAFFING	-	-	-	-

PROGRAM TOTALS: Transfer Out

FY 2015

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	889,270	-
Subtotal	$	889,270	-
TOTAL DIVISION	$	889,270	-

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Transfer Out

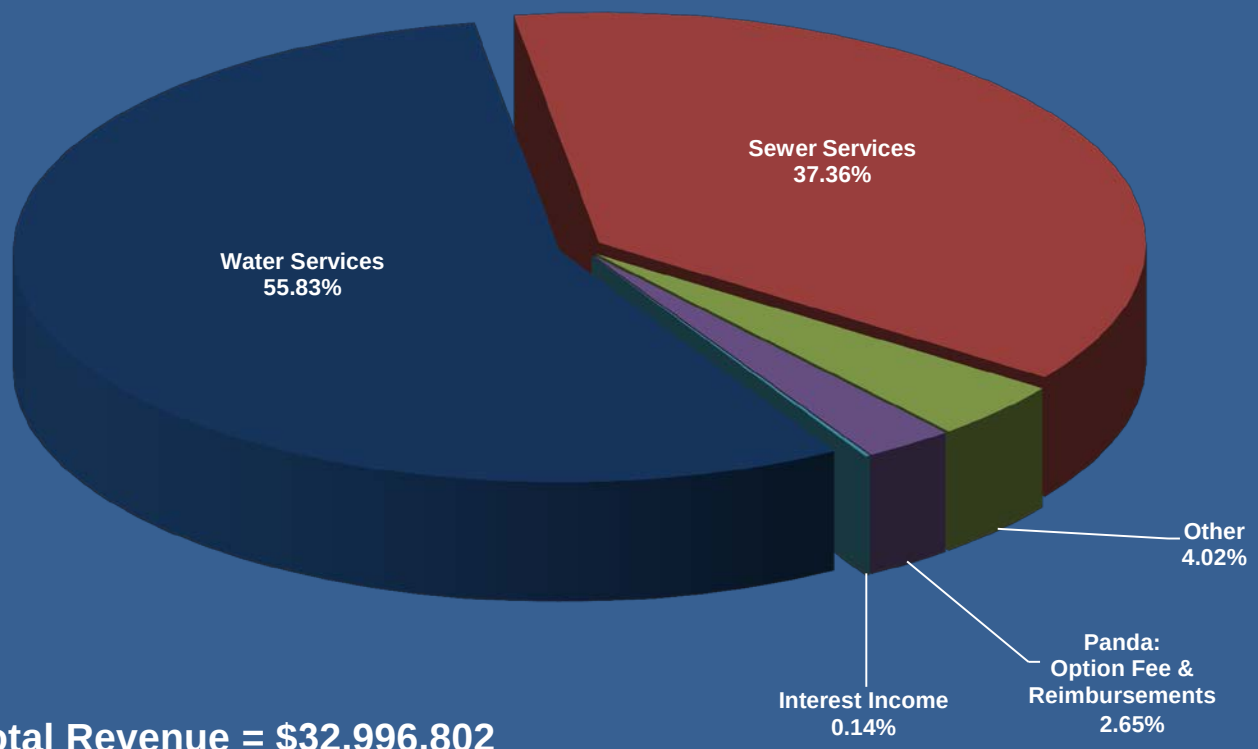
FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Operating Transfers Out	$ 2,180,513	$ 2,274,401	$ 2,301,996	$ 889,270
TOTAL EXPENDITURES	$ 2,180,513	$ 2,274,401	$ 2,301,996	$ 889,270

STAFFING	2011-12	2012-13	2013-14	2014-15
	-	-	-	
TOTAL STAFFING	-	-	-	-

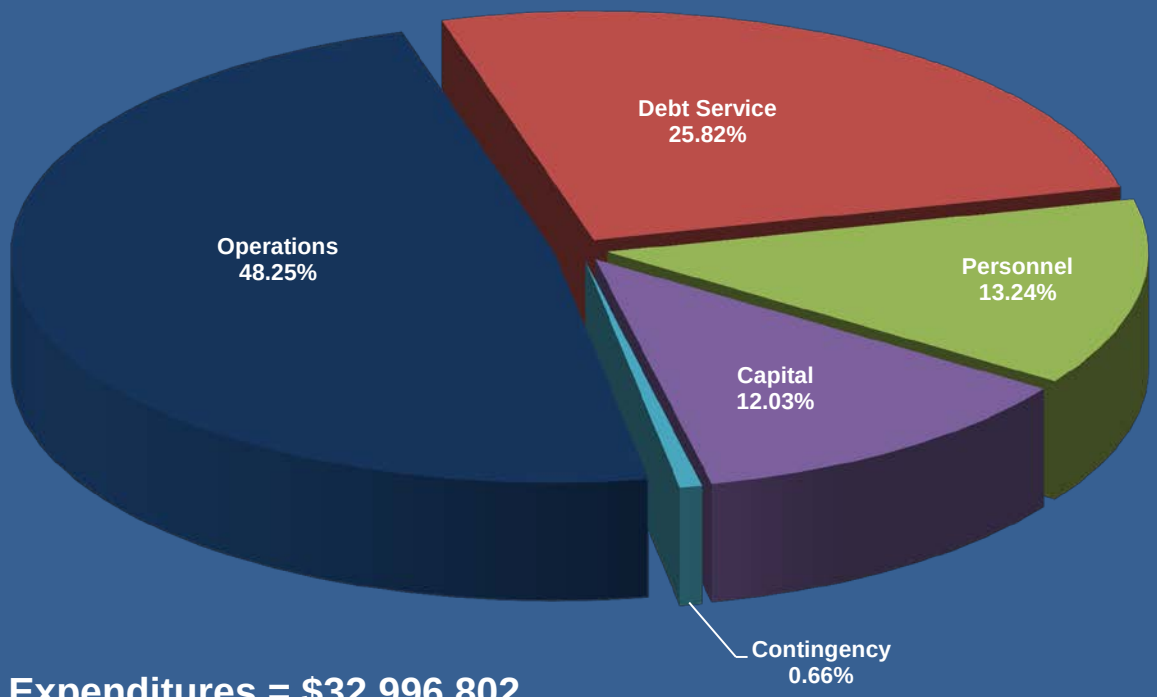
UTILITY ENTERPRISE FUND

Water & Wastewater Fund Revenue by Sources
FY 2015 ADOPTED



Total Revenue = $32,996,802

Water & Wastewater Fund Expenditures by Type
FY 2015 ADOPTED



Total Expenditures = $32,996,802

REVENUE TOTALS: Water & Wastewater Fund — FY 2015

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Federal Grants	$ 27,136	$ -	$ -	$ -
Water - Residential Utility rate structure as follows: **Minimum Bill Service Charge, by Meter Size:** 5/8" - $10.00; 1" - $16.00; 1-1/2" - $20.00; 2" - $64.00; 3" - $128.00; 4" - $200.00; 6" - $640.00; 8" - $1,120.00; 10: - $1,760.00 **Water Volumetric Rates:** Straight Volumetric Rate (above 2,000 gallons) - $3.20 per 1,000 gallons	8,795,201	9,268,873	9,377,261	9,038,425
Water - Commercial	7,406,718	7,692,382	7,760,906	7,835,651
Water - Effluent Panda Temple Power	-	-	75,000	801,525
Water - Wholesale City of Troy, City of Morgan's Point and WC/D #2	766,935	745,023	777,739	746,525
Sewer - Residential Utility rate structure as follows: **Minimum Bill Service Charge:** $13.00 Minimum **Sewer Volumetric Rates:** Straight Volumetric Rate (above 2,000 gallons) - $4.50 per 1,000 gallons	6,066,600	6,176,179	6,375,885	6,399,331
Sewer - Commercial	5,678,153	5,750,258	5,869,331	5,927,517
New Connects New Connect Fees - $25.00; After Hours New Connect Fees - $65.00	146,960	115,000	149,175	132,000
Penalties	388,487	400,000	380,250	392,000
Reconnect Fees After Hours Charges - $40.00, Disconnect Fees - $30.00	294,945	300,000	284,700	305,000
Tap Fees	228,361	150,000	145,000	150,000
Other Charges Unauthorized Use Fees - $125.00, Returned Item Fees (check or draft) - $30.00, Re-read Fees - $25.00, Accuracy Tests - $30.00, Misc. Charges	64,050	45,000	57,000	56,000
Sale of Assets	32,389	10,000	10,000	7,500
W&S Over/Under	8,213	-	-	-
Other Revenues Sales Tax Discounts	-	-	3,005	-
Insufficient Check Fee	9,150	9,000	9,400	9,000

REVENUE TOTALS: Water & Wastewater Fund

FY 2015

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Insurance Claims	$ 13,058	$ -	$ 500	$ -
Claims Due City	43,510	-	-	-
Option Fee Panda I - $32,000 - ends June 30, 2014 Panda II - $50,000 - thru February 4, 2018	82,000	82,000	82,000	50,000
Other Charges / Panda Reimbursements	-	-	-	824,884
TOTAL CHARGES FOR SERVICES	$ 30,051,868	$ 30,743,715	$ 31,357,152	$ 32,675,358
Interest Income Projected interest earnings assuming a rate of 0.25%	$ 46,871	$ 30,000	$ 40,000	$ 45,000
City Leases	15,000	-	-	-
Premium on Bonds Payable To amortize premium on the 2003 G.O. Refunding Bonds	276,444	276,444	276,444	276,444
Other Revenues	327	-	30,000	-
Tobacco Surcharge $40 monthly fee assessed to employees for use of tobacco products.	6,880	-	-	-
Misc. Reimbursements	221,860	1,419,285	1,419,825	-
TOTAL INTEREST AND OTHER	$ 567,382	$ 1,725,729	$ 1,766,269	$ 321,444
REVENUE TOTAL - WATER & WASTEWATER FUND	$ 30,619,250	$ 32,469,444	$ 33,123,421	$ 32,996,802

Utility Enterprise Fund

Includes the following Divisions:

Debt Service
Metering
Public Works Administration
Sewer Collection
Sewer Treatment
Utility Business Office
Water Distribution
Water Treatment
W&W Fund Purchasing

City of Temple

PROGRAM TOTALS: Debt Service

FY 2015

		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	8,520,296	-
Subtotal	$	8,520,296	-
TOTAL DIVISION	$	8,520,296	-

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Debt Service FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Principal Retirement	$ 1,312	$ 4,210,000	$ 4,210,000	$ 4,955,000
Interest & Fiscal Charges	1,900,923	2,588,976	2,588,976	3,234,344
Amortization & Bond Issue	412,126	412,126	412,126	330,952
TOTAL EXPENDITURES	$ 2,314,361	$ 7,211,102	$ 7,211,102	$ 8,520,296

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
	-	-	-	
TOTAL STAFFING	-	-	-	-

INTRODUCTORY PAGE: Metering

FY 2015

Division Description: The Metering Department oversees the meter reading process to ensure water meters are accurately read each month. This department is also responsible for repairing meter leaks and other repairs pertaining to meters and meter boxes. Meters are changed and tested for accuracy. Connections and disconnections of water service are performed by Metering personnel, including accounts that are delinquent.

FY 2014 Accomplishments:

1. Contracted with third party vendor for water meter reading services
2. Continued change out program for meters in service for greater than 10 years
3. Coordinated, scheduled and monitored large meter testing program

FY 2015 Action Items:

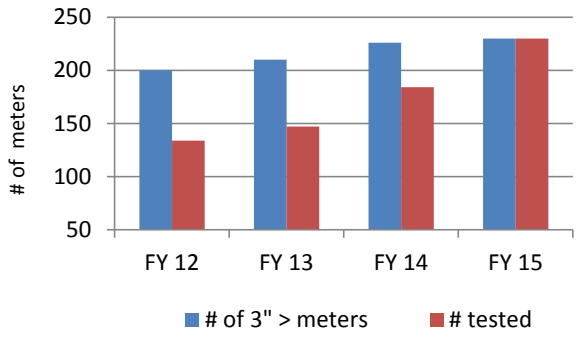
1. Implement Automated Metering Infrastructure (AMI) for large meter inventory
2. Monitor third party meter reading to ensure a 99% or greater meter reading accuracy is maintained
3. Continue change out program for meters in service for greater than 10 years
4. Coordinate, schedule and monitor large meter testing program

Core Performance Indicators:

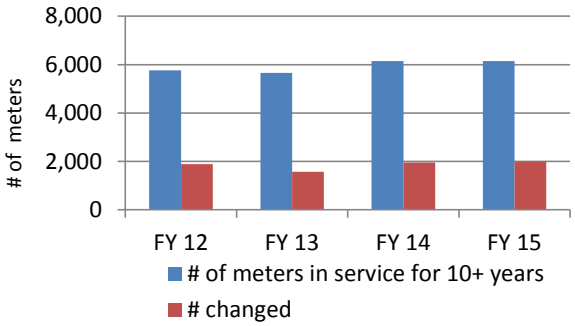
Meter Reading Accuracy

	Accuracy Rate
FY 2015	**99%**
FY 2014	**99%**
FY 2013	**99%**
FY 2012	**99%**

Large Meter Testing



Meter Change Outs



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Metering

FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	94,412	1.40
Subtotal	$	94,412	1.40
P Connect / Disconnect:			
A New / Terminated Service	$	50,947	1.00
A Delinquent Accounts		66,203	0.95
Subtotal	$	117,150	1.95
P Meter Reading:			
Meter Reading	$	726,533	0.10
Subtotal	$	726,533	0.10
P Meter Maintenance:			
A Replacement Program	$	232,362	1.60
A Repair		89,803	1.30
A Testing		74,224	0.65
Subtotal	$	396,389	3.55
TOTAL DIVISION	$	1,334,484	7.00

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 488,032	$ 439,382	$ 446,764	$ 336,220
Supplies	45,728	65,283	54,537	38,613
Capital < $5,000	130,843	152,800	127,649	152,001
Repair & Maintenance	38,630	43,602	27,674	36,551
Other Services	6,392	4,866	4,522	3,151
Contracted Services	101,492	233,003	216,553	317,948
Capital	-	-	-	450,000
TOTAL EXPENDITURES	$ 811,118	$ 938,936	$ 877,700	$ 1,334,484

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Foreman-Meters	1.00	1.00	1.00	1.00
Crew Leader-Meters	1.00	1.00	1.00	1.00
Meter Repairer	1.00	1.00	1.00	1.00
C & D Technician	1.00	1.00	1.00	1.00
Meter Reader [1, 2]	6.00	6.00	-	-
Meter Changer	3.00	3.00	3.00	3.00
TOTAL STAFFING	13.00	13.00	7.00	7.00

[1] - During FY 2013, Council authorized a phased approach to outsourcing meter reading. In FY 2013, three vacant meter reader positions were eliminated as part of the outsourcing plan.

[2] - During FY 2014, the remaining three Meter Reader positions were eliminated as the final phase to outsourcing meter reading.

INTRODUCTORY PAGE: Public Works Administration — FY 2015

Division Description: Public Works Administration includes the functions of the Director, Administrative Management staff, and Mapping Division. Activities include long-range planning, personnel oversight and records supervision, budget management, community relations, Capital Improvement Program (CIP) planning/reporting, project design and administration, membership in/city representation at professional organizations, departmental leadership coordination, systems & facilities operations, including Solid Waste, Traffic Signal, Drainage, Street Services, Fleet Services, Engineering, Public Works Admin/Mapping, Water Treatment Plant, Water Distribution, and Sewer Collection. The department also provides contract management of the Doshier Farm and Temple-Belton Wastewater Treatment Plant operations.

FY 2014 Accomplishments:

1. Implemented Year 2 of the multi-modal Transportation Capital Improvement Program
2. Implemented the curbside recycling program on a city-wide basis
3. Coordinated and supervised the successful completion of Public Works capital improvement projects, supporting a variety of City initiatives
4. Completed construction of Phase 3 of the Bird Creek Interceptor project

FY 2015 Action Items:

1. Continue proactive total departmental response to dynamic weather events
2. Manage capital projects assigned to Public Works to rehabilitate, expand, replace, and extend infrastructure
3. Implement Year 3 of the multi-modal Transportation Capital Improvement Program

Core Performance Indicators:

Miles of Infrastructure Maintained

		% Change	Miles
FY 15	*street lane miles*	0.0%	1,040
	water/sewer lines	0.2%	1,002
FY 14	*street lane miles*	1.3%	1,040
	water/sewer lines	2.5%	1,000
FY 13	*street lane miles*	0.9%	1,027
	water/sewer lines	2.2%	976
FY 12	*street lane miles*	1.0%	1,018
	water/sewer lines	1.8%	955

Fleet Services Work Orders

	% Change	Work Orders
FY 2015	-3.3%	7,812
FY 2014	-4.1%	8,081
FY 2013	2.1%	8,426
FY 2012	6.6%	8,254

Millions of Gallons of Water Treated

	% Change	Billion Gallons
FY 2015	1.5%	4,885,643
FY 2014	-3.4%	4,814,449
FY 2013	-3.9%	4,984,842
FY 2012	-8.8%	5,185,212

Tons of Solid Waste Materials Collected

	% Change	Tons
FY 2015	2.5%	86,527
FY 2014	0.4%	84,417
FY 2013	2.9%	84,088
FY 2012	2.6%	81,697

FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Public Works Administration FY 2015

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	6,046,664	4.40
Subtotal	$	6,046,664	4.40
TOTAL DIVISION	$	6,046,664	4.40

P Program
A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 393,554	$ 338,382	$ 391,677	$ 326,368
Supplies	9,210	12,863	7,037	12,770
Capital < $5,000	7,198	17,900	9,793	17,840
Repair & Maintenance	504	7,780	4,085	280
Other Services	13,267	33,825	33,659	25,435
Contracted Services	4,311,740	4,683,938	4,660,987	4,945,971
Capital	-	500,000	500,000	500,000
Contingency	-	26,926	-	218,000
TOTAL EXPENDITURES	$ 4,735,473	$ 5,621,614	$ 5,607,238	$ 6,046,664

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Director of Public Works [3]	0.70	0.70	0.70	0.70
Asst. Director of PW - City Engineer [3, 6]	0.30	-	-	-
City Engineer [6]	-	0.30	0.30	0.30
Assistant City Engineer [3]	0.40	0.40	0.40	0.40
Project Engineer [3, 4, 7]	0.80	0.80	0.40	0.40
CIP Project Manager - EIT [7]	-	-	0.40	0.40
PW Mapping & Technology Manager [2]	0.40	0.40	0.40	0.40
GIS Specialist [1, 5]	0.40	0.40	0.40	0.40
GPS Assessment Field Collection Tech. [5]	0.40	0.40	0.40	0.40
Administrative Assistant II	1.00	1.00	1.00	1.00
TOTAL STAFFING	4.40	4.40	4.40	4.40

[1] - One GIS Specialist position will be an authorized position but will be unfunded in FY 2010, FY 2011, and FY 2012.

[2] - Asst. Director of PW - Operations position was eliminated and the Mapping & Records Supervisor position was reclassified to a PW Mapping & Technology Manager position during FY 2011 as a result of a reorganization of Public Works

[3] - During FY 2011, the Reorg included changes in position allocations.

[4] - During FY 2012, the CIP Project Manager position was reclassified as a Project Engineer

[5] - Unfroze GIS Specialist in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. This position is funded 40% in General Fund - Engineering, 40% in Water & Wastewater Fund - Public Works Admin and 20% in Drainage Fund.

[6] - During FY 2013, the Assistant Director of Public Works - City Engineer position was changed to a City Engineer position.

[7] - During FY 2014, one Project Engineer position was reclassified to a CIP Project Manager - EIT position. This position is funded 40% in the Water & Wastewater Fund, 40% in the General Fund and 20% in the Drainage Fund.

INTRODUCTORY PAGE: Sewer Collection FY 2015

Division Description: The Public Works Sewer Collection Division strives to protect the health of the citizens of Temple by maintaining the sewer collection system, reducing sanitary sewer overflows and properly cleaning up sewage spills. Sewer stoppages have top priority followed by continued replacement and upgrade of the 400 miles of sewer mains in the system by the in-house construction crew and contractors. System components and activities include inspection of grease traps, inspection of manholes, potholing for contractors, engineers and capital improvement projects, as well as completion of street cuts and dress ups where work has been performed.

FY 2014 Accomplishments:

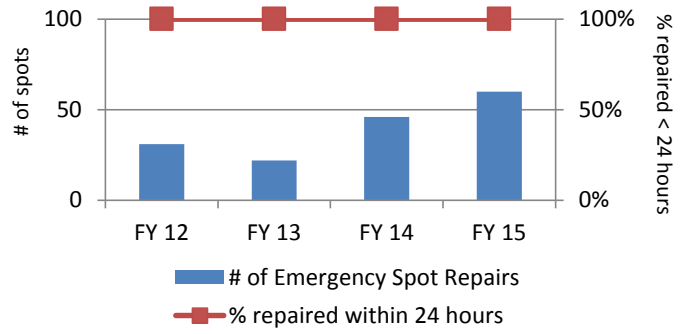
1. Completed Phase III of Bird Creek interceptor project
2. Completed targeted sewer rehabilitation projects including; W. Central Ave to Ave. D, from S. 29th Street to S 31st Street; N. 7th and N. 9th from, W. French to W. Downs; N. 27th, Near HEB; Lengefield Lumber Company waste water replacement line.
3. Completed emergency pipe bursting project on North 11th Street and King Ave.

FY 2015 Action Items:

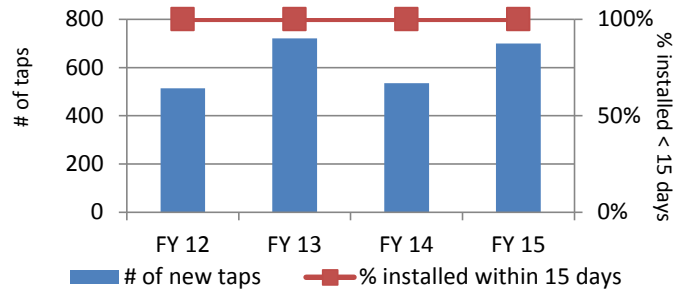
1. Meet or exceed all requirements outlined in the Texas Commission on Environmental Quality's Sanitary Sewer Overflow Initiative Program
2. Continue to monitor and manage sanitary sewer overflows
3. Receive no violations or fines from the Texas Commission on Environmental Quality
4. Report and clean up all unauthorized sewer discharges within 24 hours

Core Performance Indicators:

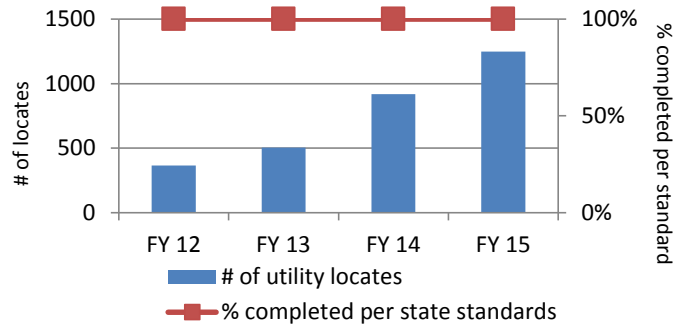
Emergency Spot Repairs



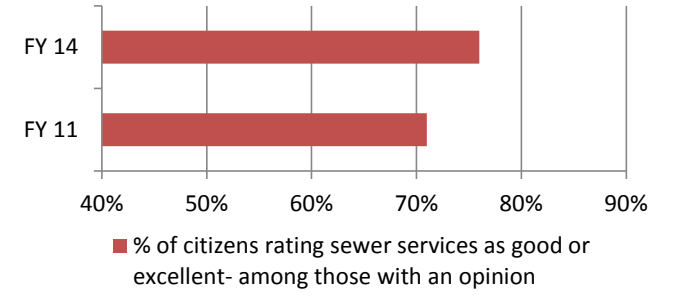
New Service Tap Installations



Utility Locates



Citizen Satisfaction



FY 12, 13 & 14 = Actual; FY 15= Targeted

PROGRAM TOTALS: Sewer Collection

FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	80,351	1.29
Subtotal	$	80,351	1.29
P New Service Taps:			
New Service Taps	$	88,585	1.10
Subtotal	$	88,585	1.10
P Grease Trap Management:			
Grease Trap Management	$	19,396	0.13
Subtotal	$	19,396	0.13
P TCEQ SSO Initiative:			
TCEQ SSO Initiative	$	508,638	4.48
Subtotal	$	508,638	4.48
P Maintenance:			
A Line, Manhole & System Maintenance	$	1,033,187	13.92
A Preventative Maint. Cleaning Operations		165,576	2.50
Subtotal	$	1,198,763	16.42
P Infrastructure Rehab (Sewer):			
Infrastructure Rehab (Sewer)	$	1,947,714	4.90
Subtotal	$	1,947,714	4.90
TOTAL DIVISION	$	3,843,447	28.32

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Sewer Collection FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 1,225,456	$ 1,322,454	$ 1,344,671	$ 1,310,204
Supplies	179,690	197,910	165,334	207,442
Capital < $5,000	9,853	3,715	3,104	10,524
Repair & Maintenance	189,354	223,735	142,005	227,735
Other Services	17,175	23,643	21,974	19,666
Contracted Services	91,493	116,557	108,328	291,061
Capital	-	703,146	703,146	1,776,815
TOTAL EXPENDITURES	$ 1,713,021	$ 2,591,160	$ 2,488,561	$ 3,843,447

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Utility Services Director [2]	0.50	0.50	0.50	0.50
Asst. Utility Services Director [4]	-	-	0.60	0.60
Foreman - Sewer	1.00	1.00	1.00	1.00
Foreman - Specialty Crews [1]	0.60	0.60	-	-
Crew Leader - Sewer	2.45	2.45	2.45	2.45
Crew Leader - Water [1]	1.00	1.00	1.00	1.00
Troubleshooter - Sewer	3.40	3.40	3.40	3.40
Troubleshooter - Water	3.40	3.40	3.40	3.40
Senior Utility Technician - Sewer	1.80	1.80	2.65	2.65
Senior Utility Technician - Water	0.95	0.95	0.95	0.95
Utility Technician II - Sewer	2.85	2.85	3.30	3.30
Utility Technician II - Water	1.80	1.80	1.35	1.35
Utility Technician I - Sewer	3.25	2.40	1.95	1.95
Utility Technician I - Water	3.35	3.80	3.40	3.40
Special Program Technician	0.40	0.40	0.25	0.25
Special Programs Clerk - part-time	0.15	0.15	0.08	0.08
Administrative Assistant I [3]	0.50	0.50	-	-
Customer Service Representative II [3]	-	-	0.50	0.50
Customer Service Representative I	1.00	1.00	1.00	1.00
Office Assistant I - Sewer	0.54	0.54	0.54	0.54
TOTAL STAFFING	28.94	28.54	28.32	28.32

[1] - Reclassified position from Crew Leader to Foreman - Specialty Crews in FY 2011

[2] - Superintendent titles were changed to Directors during FY 2012

[3] - Implementation of the Pay Plan during FY 2013 yielded a title change for the Administrative Assistant I to a Customer Service Rep II

[4] - During FY 2013, the Foreman - Specialty Crews position was reclassified to an Assistant Utility Services Director position

Division Description: The Public Works Wastewater Treatment Division provides funding for the contract operation of two wastewater treatment plants and all City lift stations. A contract with CH2MHill-OMI provides for operations of the Doshier Farm Wastewater Treatment Plant (WWTP), maintenance of all City lift stations (currently 26), and management of the City's Industrial Pre-Treatment Program. A contract with BRA provides for operations of the Temple Belton Regional Sewerage System.

PROGRAM TOTALS: Sewer Treatment

FY 2015

		Expenditures	FTE
P	**Admin Overhead:**		
	Admin Overhead	$ 18,777	-
	Subtotal	$ 18,777	-
P	**Sewer Treatment:**		
A	Doshier Farms WWTP, Lift Stations, & Industrial Pre-Treatment Program	$ 1,641,860	-
A	Temple-Belton WWTP	2,076,992	-
	Subtotal	$ 3,718,852	-
	TOTAL DIVISION	$ 3,737,629	-

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Sewer Treatment FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ -	$ -	$ -	$ -
Repairs & Maintenance	-	-	-	-
Contracted Services	3,176,896	3,604,643	3,350,155	3,737,629
Capital	-	178,119	178,119	-
Contingency	-	-	-	-
TOTAL EXPENDITURES	$ 3,176,896	$ 3,782,762	$ 3,528,274	$ 3,737,629

	Budget			
STAFFING	**2011-12**	**2012-13**	**2013-14**	**2014-15**
Asst. Director of PW - Operations [1]	-	-	-	-
TOTAL STAFFING	-	-	-	-

[1] - Asst. Director of PW - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works

INTRODUCTORY PAGE: Utility Business Office

FY 2015

Division Description: The Utility Business Office is responsible for billing and collecting utility receivables including water, waste water, solid waste and drainage. The division is also responsible for the collection and deposit of all monies and other receivables from all other City of Temple Departments. Their mission is to provide professional and reliable service to our customers for billing inquiries, payments and connection or disconnection of utility services.

FY 2014 Accomplishments:

1. Updated Article 2: Customer Service of the Water, Sewers, and Sewage Disposal ordinance
2. Maintained bad debt at less than 0.5% of utility revenue

FY 2015 Action Items:

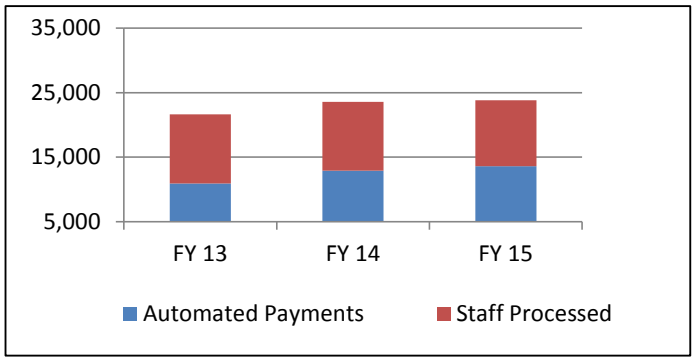
1. Review Customer Service practices and look for ways to make it easier to do business with the City of Temple Utility Business Office
2. Maintain bad debt at less than 0.5% of utility revenue

Core Performance Indicators:

Bad Debt Rate

	Bad Debt Rate
FY 2015	**0.35%**
FY 2014	**0.31%**
FY 2013	**0.20%**
FY 2012	**0.26%**

Payment Methods - Average Payments per Month



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Utility Business Office

FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	698,580	1.92
Subtotal	$	698,580	1.92
P Utility Account Maintenance:			
Utility Account Maintenance	$	130,543	3.50
Subtotal	$	130,543	3.50
P Billing:			
A Work Order Processing	$	13,865	0.35
A Utility Billing		224,163	1.07
Subtotal	$	238,028	1.42
P Deposit Processing:			
A Utilities	$	51,311	0.40
A Non-Utility		17,736	0.45
Subtotal	$	69,047	0.85
P Payment & Collections:			
A Payments	$	260,860	1.96
A Delinquent Collections		25,526	0.35
Subtotal	$	286,386	2.31
TOTAL DIVISION	$	1,422,584	10.00

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Utility Business Office FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 396,106	$ 418,537	$ 425,568	$ 422,972
Supplies	5,678	9,267	7,742	8,597
Capital < $5,000	502	10,480	8,755	10,470
Repair & Maintenance	20,279	21,050	13,360	21,715
Other Services	75,347	183,515	170,559	173,055
Contracted Services	663,541	648,555	602,767	785,775
Capital	-	-	-	-
TOTAL EXPENDITURES	$ 1,161,452	$ 1,291,404	$ 1,228,751	$ 1,422,584

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Business Manager	1.00	1.00	1.00	1.00
Assistant Business Manager	1.00	1.00	1.00	1.00
Collections Coordinator	1.00	1.00	1.00	1.00
Customer Service Representative II	2.00	2.00	2.00	2.00
Customer Service Representative I	5.00	5.00	5.00	5.00
TOTAL STAFFING	10.00	10.00	10.00	10.00

INTRODUCTORY PAGE: Water Distribution FY 2015

Division Description: The Public Works Water Distribution Division is responsible for providing customers with a superior public drinking water system by having well trained and certified personnel operate and maintain the City's 594 miles of water distribution and transmission mains by repairing water line breaks, installing new service taps as requested, inspecting air relief valves, locating lines, potholing for contractors, engineers and capital improvement projects, and completing street cuts/dress ups where work has been done. This also includes repair and maintenance of valves and hydrants, of which there are over 8,712 valves and 3,338 hydrants in the system. This division also implements infrastructure rehabilitation in targeted areas. There are also approximately 5,500 backflow devices installed in the system, required to be inspected annually.

FY 2014 Accomplishments:

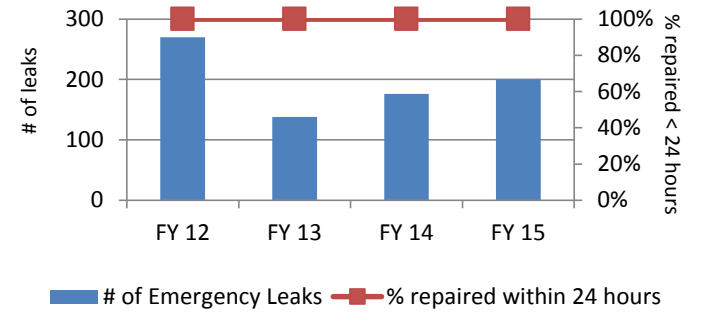
1. Completed 12 inch water line on Pin Oak Drive, upgrade to water system
2. Completed upgrade of water line from 2" to 8" to upgrade fire protection in the Jefferson Manor Subdivision
3. Maintained Superior Water System rating

FY 2015 Action Items:

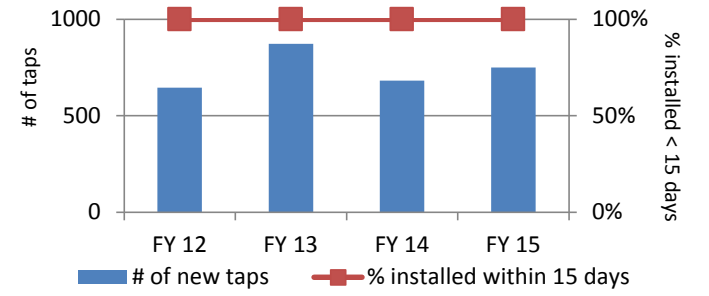
1. Maintain comprehensive water system standards that are in compliance with Title 30 of the Texas Administrative Code Chapter 290, Subchapter D
2. Inspect all fire hydrants reported out of service within 24 hours
3. Receive no violations or fines from the Texas Commission on Environmental Quality
4. Manage leak detection program to reduce water loss

Core Performance Indicators:

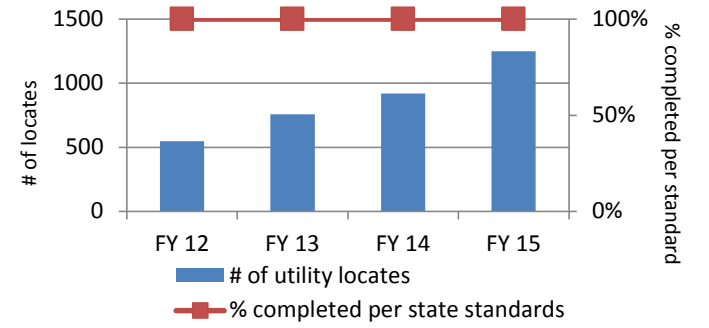
Emergency Water Leaks Repaired



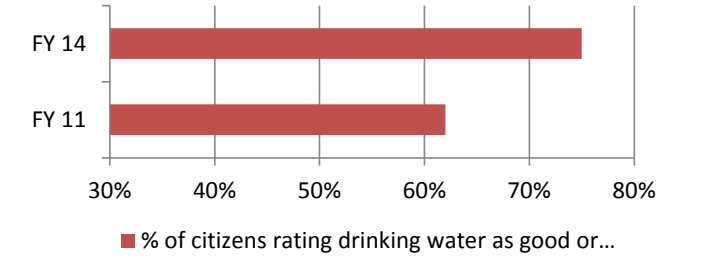
New Service Tap Installations



Utility Locates



Citizen Satisfaction



FY 12, 13 & 14 = Actual; FY 15= Targeted

PROGRAM TOTALS: Water Distribution

FY 2015

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	118,533	1.33
Subtotal	$	118,533	1.33
P New Service Taps:			
New Service Taps	$	172,625	1.20
Subtotal	$	172,625	1.20
P Connect/Disconnect:			
Connect/Disconnect	$	49,297	0.99
Subtotal	$	49,297	0.99
P Cross Connection Control TCEQ Program:			
Cross Connection Control TCEQ Program	$	60,272	1.08
Subtotal	$	60,272	1.08
P Maintenance:			
A Line, Valve & Hydrant Maintenance	$	1,193,001	9.54
A Valve Operations		175,152	1.55
Subtotal	$	1,368,153	11.09
P Infrastructure Rehab:			
Infrastructure Rehab	$	402,761	0.40
Subtotal	$	402,761	0.40
TOTAL DIVISION	$	2,171,641	16.09

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Water Distribution FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 714,223	$ 774,684	$ 787,699	$ 763,953
Supplies	82,453	90,510	75,612	90,452
Capital < $5,000	150,900	109,806	91,732	116,619
Repair & Maintenance	288,304	664,325	421,647	667,835
Other Services	13,131	22,848	21,235	19,133
Contracted Services	38,257	49,092	45,626	124,316
Capital	-	1,647,270	1,647,270	389,333
Contingency	-	-	-	-
TOTAL EXPENDITURES	$ 1,287,267	$ 3,358,535	$ 3,090,821	$ 2,171,641

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Utility Services Director [2]	0.50	0.50	0.50	0.50
Asst. Utility Services Director [4]	-	-	0.40	0.40
Foreman - Water	1.00	1.00	1.00	1.00
Foreman - Specialty Crews [1]	0.40	0.40	-	-
Administrative Assistant I [3]	0.50	0.50	-	-
Crew Leader - Water [1]	1.00	1.00	1.00	1.00
Crew Leader - Sewer	1.55	1.55	1.55	1.55
Troubleshooter - Water	0.60	0.60	0.60	0.60
Troubleshooter - Sewer	0.60	0.60	0.60	0.60
Special Program Technician	0.60	0.60	0.75	0.75
Senior Utility Technician - Water	1.05	1.05	1.05	1.05
Senior Utility Technician - Sewer	0.20	0.20	0.35	0.35
Utility Technician II - Water	0.20	0.20	0.65	0.65
Utility Technician II - Sewer	2.15	2.15	1.70	1.70
Utility Technician I - Water	2.65	2.20	2.60	2.60
Utility Technician I - Sewer	0.75	1.60	1.05	1.05
Customer Service Representative II [3]	-	-	0.50	0.50
Customer Service Representative I	1.00	1.00	1.00	1.00
Office Assistant I - Sewer	0.36	0.36	0.36	0.36
Special Programs Clerk - part-time	0.35	0.35	0.43	0.43
TOTAL STAFFING	15.46	15.86	16.09	16.09

[1] - Reclassified position from Crew Leader to Foreman - Specialty Crews in FY 2011

[2] - Superintendent titles were changed to Directors during FY 2012

[3] - Implementation of the Pay Plan during FY 2013 yielded a title change for the Administrative Assistant I to a Customer Service Rep II

[4] - During FY 2013, the Foreman - Specialty Crews position was reclassified to an Assistant Utility Services Director position

INTRODUCTORY PAGE: Water Treatment

FY 2015

Division Description: The Public Works Water Production Division is responsible for providing superior potable drinking water that meets or exceeds standards imposed by all regulatory agencies by having well trained and certified personnel operate and maintain the City's treatment plants, storage tanks, and booster pump stations, capable of producing up to 41 million gallons of water per day. Safe, healthy, and good tasting water for all customers is our goal. The City of Temple Water Treatment personnel take all aspects of water treatment and plant operations very seriously so citizens can be assured of a safe, usable and dependable product.

FY 2014 Accomplishments:

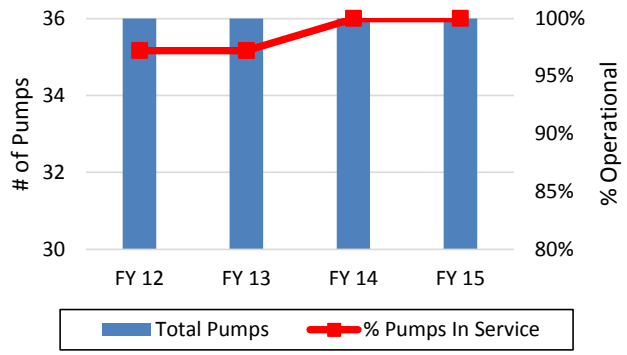
1. Upgraded camera system at Conventional Water Treatment Plant for improved security
2. Installed separate Supervisory Control and Data Acquisition (SCADA) cable trays to reduce high voltage interference
3. Purchased a man lift at the Membrane Water Treatment Plant for improved safety practices
4. Rehabilitated the backwash tank at the Conventional Water Treatment Plant

FY 2015 Action Items:

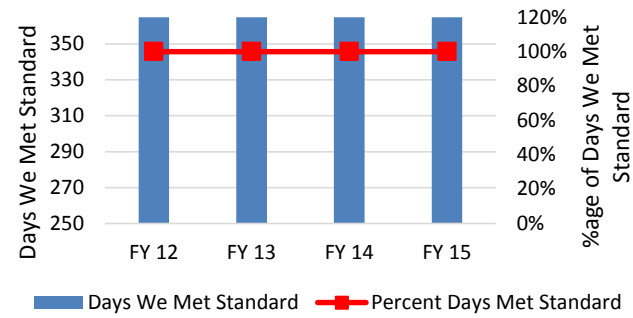
1. Continue process improvements and capital efforts at water treatment facilities
2. Meet Texas Commission on Environmental Quality (TCEQ) Public Drinking Water Standards
3. Increase water loss management practices
4. Improve raw water quality

Core Performance Indicators:

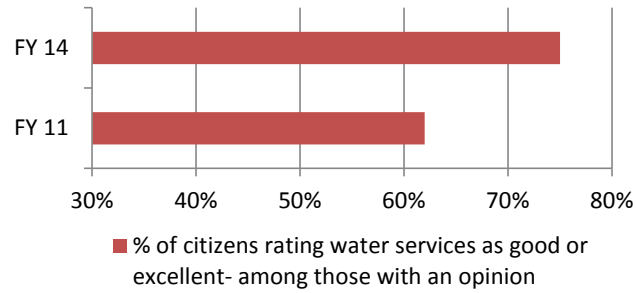
High Service and Booster Pumps in Operation



Drinking Water Standards



Citizen Satisfaction



FY 12, 13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Water Treatment

FY 2015

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	834,699	3.00
Subtotal	$	834,699	3.00
Water Production:			
Membrane Plant	$	1,474,992	4.45
Conventional Plant		2,809,252	8.90
Booster Pump Stations		472,164	3.00
Water Storage		141,470	1.10
Water System Monitoring		112,189	1.55
Subtotal	$	5,010,067	19.00
TOTAL DIVISION	$	5,844,766	22.00

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Water Treatment — FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 1,044,048	$ 1,117,775	$ 1,061,104	$ 1,146,757
Supplies	900,233	1,183,913	903,799	1,192,065
Capital < $5,000	83,694	114,230	87,203	123,670
Repair & Maintenance	474,362	626,573	464,291	621,550
Other Services	16,731	21,726	19,762	18,796
Contracted Services	1,681,149	1,857,010	1,689,136	1,887,928
Capital	-	1,543,989	1,543,989	854,000
TOTAL EXPENDITURES	$ 4,200,218	$ 6,465,216	$ 5,769,284	$ 5,844,766

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Water Production Director [3]	1.00	1.00	1.00	1.00
Asst. Director Water Production [6]	-	-	1.00	1.00
Chief Operator	1.00	1.00	1.00	1.00
Maintenance Supervisor	1.00	1.00	1.00	1.00
Lab Technician	1.00	1.00	1.00	1.00
Assistant Lab Technician [1, 7]	1.00	1.00	1.00	-
Solids Operator [7]	1.00	1.00	1.00	-
Maintenance Technician II	1.00	1.00	1.00	1.00
Maintenance Technician I [1, 4, 7]	1.00	2.00	2.00	1.00
Maintenance Laborer [4, 5, 6]	2.00	5.00	5.00	5.00
Instrument Technician [7]	1.00	1.00	1.00	-
Operator [7]	5.00	5.00	5.00	9.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Custodian/Maintenance Technician [5]	1.00	1.00	-	-
TOTAL STAFFING	18.00	22.00	22.00	22.00

[1] - During FY 2011, a vacant Maintenance Technician I position was eliminated and an Assistant Lab Technician position was added.

[2] - Asst. Director of PW - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works.

[3] - Superintendent titles were changed to Directors during FY 2012.

[4] - Added three Maintenance Laborer and one Maintenance Technician I positions in FY 2013.

[5] - Reclassified Custodian/Maintenance Technician position to Maintenance Laborer position in FY 2014.

[6] - During FY 2014 an Assistant Director Water Production position was created and a Maintenance Laborer position was eliminated.

[7] - In FY 2015, an Assistant Lab Technician, Solids Operator, Instrument Technician and Maintenance Technician I position will be reclassified to Operator positions.

INTRODUCTORY PAGE: Purchasing

FY 2015

Division Description: The Purchasing Utility Warehouse procures and stores goods that are readily needed to maintain the utility infrastructure of the City. Annual contracts for the purchase of utility supplies, hardware and miscellaneous supplies are bid and a minimum amount of stock is kept on hand to facilitate repairs that are needed. The value of the goods on hand is typically around $300,000. The Warehouse is on call 24-7 should parts be needed for an emergency repair. This department is under the direction of the Director of Purchasing.

FY 2014 Accomplishments:

1. Maintained accurate accounting of inventory on hand as reflected by low physical inventory account adjustment

FY 2015 Action Items:

1. Minimize count adjustments through accurate data entry of all inventory transactions and work to minimize investment in inventory, which will in turn improve the inventory turnover rate

2. Continue to manage the warehouses to ensure no stock outages of critical commodities and to provide timely and professional customer service.

Core Performance Indicators:

Inventory Count Adjustments

	$ Adjustment
FY 2015	$ -
FY 2014	$ (91)
FY 2013	$ 30
FY 2012	$ (340)

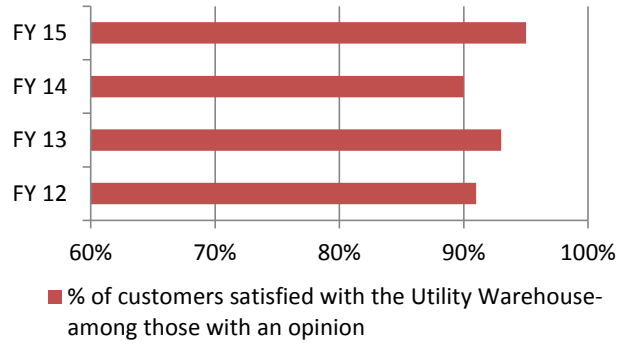
Investment in Inventory

	% Change	*Value of Inventory*
FY 2015	-7.7%	$ 300,000
FY 2014	1.6%	$ 324,933
FY 2013	10.3%	$ 319,815
FY 2012	2.1%	$ 289,879

Inventory Turnover Rate

	% Change	*Turnover Rate*
FY 2015	18.8%	1.9
FY 2014	-15.8%	1.6
FY 2013	11.8%	1.9
FY 2012	-5.6%	1.7

Internal Customer Satisfaction



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Purchasing

FY 2015

		Expenditures	FTE
P **Warehouse Services:**			
Warehouse Services	$	75,291	1.38
Subtotal	$	75,291	1.38
TOTAL DIVISION	$	75,291	1.38

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Purchasing

FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 59,170	$ 62,906	$ 63,963	$ 61,835
Supplies	1,324	1,700	1,420	1,700
Capital < $5,000	30	575	480	260
Repair & Maintenance	2,424	630	400	630
Other Services	500	970	902	940
Contracted Services	6,838	9,404	8,740	9,926
TOTAL EXPENDITURES	$ 70,286	$ 76,185	$ 75,905	$ 75,291

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Inventory Specialist	1.00	1.00	1.00	1.00
Inventory Specialist-PT	0.38	0.38	0.38	0.38
TOTAL STAFFING	1.38	1.38	1.38	1.38

SPECIAL REVENUE FUNDS

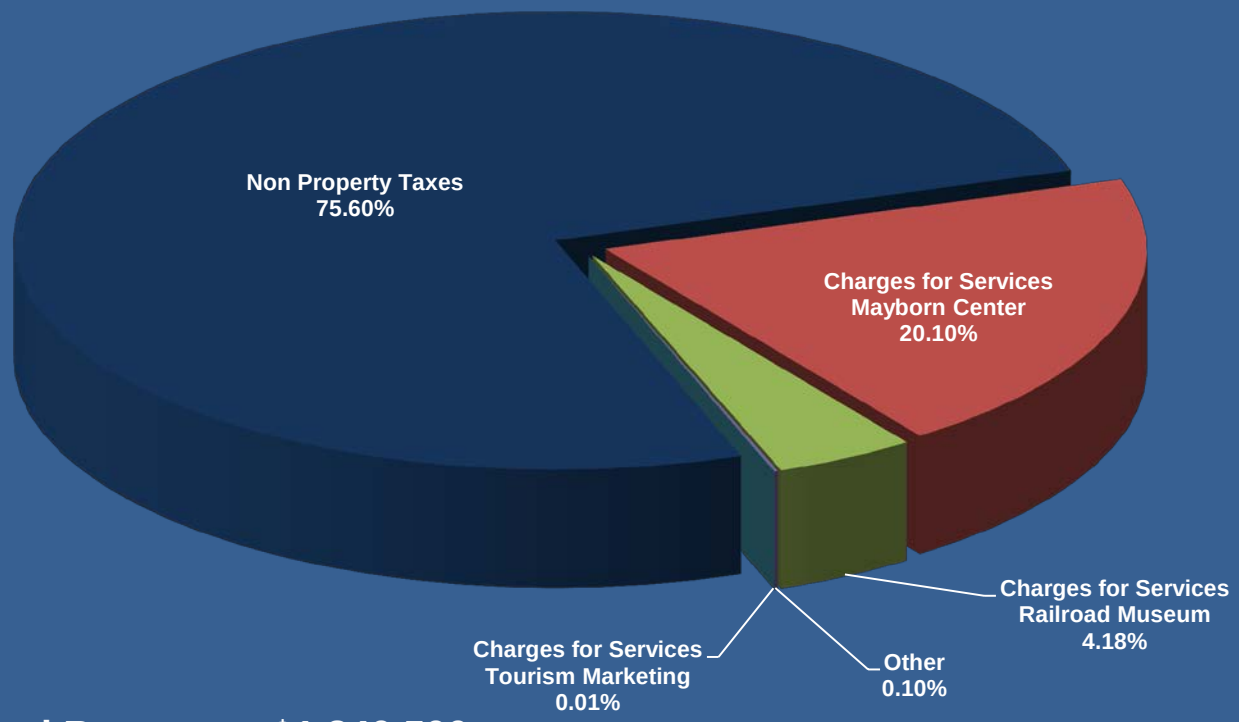
City of Temple

Special Revenue Fund
Hotel/Motel Tax Fund

Includes the following Divisions:

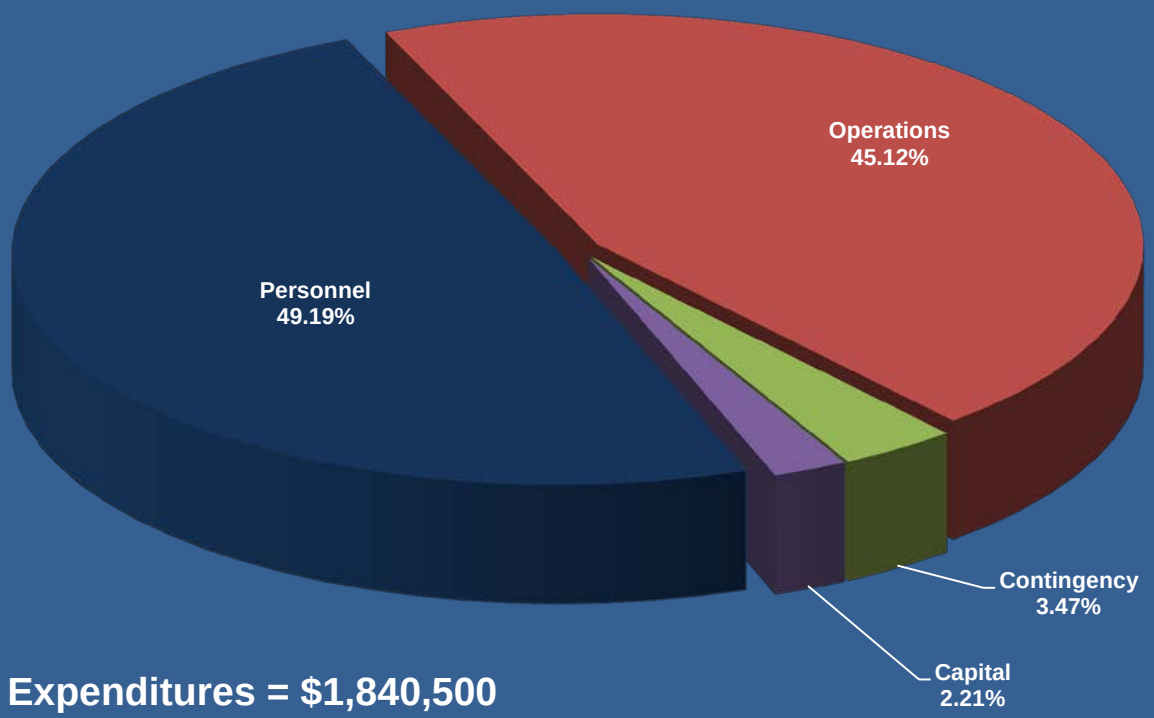
Mayborn Center
Railroad Museum
Tourism Marketing

Hotel/Motel Tax Fund Revenue by Sources



Total Revenue = $1,840,500

Hotel/Motel Tax Fund Expenditures by Type
FY 2015 ADOPTED



Total Expenditures = $1,840,500

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Penalty and Interest	$ 2,602	$ 500	$ 2,000	$ 1,500
Hotel/Motel Occupancy Tax City collects 7% of the price paid for a room in the City of Temple. State collects 6% for a total tax of 13%. Hotel Occupancy Tax is collected monthly by the City (7%). The City tax is due and payable on or before the 20th day of each month following the end of each calendar month.	1,303,654	1,190,000	1,500,000	1,390,000
TOTAL NON PROPERTY TAXES	$ 1,306,256	$ 1,190,500	$ 1,502,000	$ 1,391,500
Facility Rental/Civic Center For rental of rooms at Civic Center. Prices range from $50 to $200 per day depending on size of room used.	$ 149,658	$ 152,000	$ 154,000	$ 140,000
Equipment Rental/Civic Center For rental of tables and chairs. Price varies by number of tables and chairs used. Place settings, warmers, skirting, cloths, napkins, etc.	43,228	49,000	44,000	38,000
Catering Fees/Civic Center Fee charged for catered meals. The price varies from 50 cents per plate to a maximum of $1.00	22,409	50,500	13,500	22,000
Temporary Service Charges Pass through charges which include non-technical hours, technical hours, clean-up fees, repair fees, coat check fees, bar set up fees, etc.	2,922	7,000	2,000	3,500
Novelties/Concessions & Misc. For concession fees, copy fees and merchandise fees.	130	-	-	-
Tips/Gratuity Charges Pass through charges - 10% gratuity is added to drink prices at the bar. Funds collected are paid to bartenders as part of payroll.	6,951	5,700	4,500	6,500
Catering Food Service Sales/Civic Center For in-house catering services.	62,871	71,000	63,000	60,000
Catering Equipment Rentals For when an outside caterer or a customer rents kitchen/catering equipment.	19,096	19,000	19,000	16,000
Food Sales Sales of concession foods.	14,504	16,000	16,000	14,000
Beverage Sales Non-alcoholic beverage sales.	4,980	4,000	6,000	5,000
Alcoholic Beverage-Cash Sales Alcoholic beverage sales.	63,224	67,500	78,000	65,000
TOTAL CHARGES FOR SERVICES - MAYBORN CENTER	$ 389,975	$ 441,700	$ 400,000	$ 370,000
Museum/Fundraising Museum Fundraising - $6,360 Trips - $5,640	$ 4,670	$ 15,000	$ 7,500	$ 12,000
Museum/Facility Rental Facility Rental - $20,000	20,222	40,000	13,000	20,000
Museum/Equipment Rental Equipment Rental	176	-	-	-

REVENUE TOTALS: Hotel/Motel Tax Fund

FY 2015

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Service Charges	100	-	-	-
Museum/Restricted Donations Restricted Donations	5,650	5,000	2,000	1,000
Donations Museum Donations	6,980	12,682	7,000	3,000
Museum/Store Sales Store Sales	19,271	20,000	23,000	20,000
Concessions				
Vending Commissions				
Museum/Memberships Corporate Memberships - $2,800	10,140	15,000	11,000	7,000
Individual Memberships - $4,200				
Museum/Admissions Admissions	15,973	14,000	15,000	14,000
TOTAL CHARGES FOR SERVICES - MUSEUM	$ 83,182	$ 121,682	$ 78,500	$ 77,000
Visitor Center/Historic Markers	$ 200	$ -	$ 100	$ -
Visitor Center/Store Sales	804	300	300	$ 200
TOTAL CHARGES FOR SERVICES - VISITOR CENTER	$ 1,004	$ 300	$ 400	$ 200
Interest Income Projected interest earnings assuming a rate of 0.25%	$ 2,662	$ 1,200	$ 1,500	$ 1,800
Sale of Assets	1,851	-	-	-
Other Revenues	26,857	-	2,800	-
Insufficient Checks	90	-	-	-
Tobacco Surcharge	480	-	-	-
Misc. Reimbursements	1,254	-	-	-
Over/Under Account	68	-	-	-
TOTAL INTEREST AND OTHER	$ 33,262	$ 1,200	$ 4,300	$ 1,800
REVENUE TOTAL - HOTEL/MOTEL TAX FUND	$ 1,813,679	$ 1,755,382	$ 1,985,200	$ 1,840,500

Division Description: The mission of the Temple Convention and Visitors Bureau (CVB) is to increase day and overnight visitations to Temple, hotel occupancy tax revenue and sales tax revenue through the development of community partnerships and initiatives, facility utilization and innovative promotion of events and attractions.

FY 2014 Accomplishments:

1. Recruited the 2014 Texas Taxidermy Association Annual Convention, the 2014 Libertarian Party State Convention, and the 2014 Texas Association of Venues and Facilities Annual Conference
2. Increased the number of bids submitted for meetings and sporting events
3. Increased the number of Mayborn Convention Center bookings and increased revenue
4. Increased the number of room nights generated by the division

FY 2015 Action Items:

1. Increase the number of bids submitted for meetings and sporting events
2. Increase the number of Mayborn Convention Center bookings and increase revenue
3. Increase the number of room nights generated by the division

Note: The Mayborn Center "Introductory Page" also incorporates accomplishments, action items, and performance indicator information for the Tourism/Marketing division.

Core Performance Indicators:

Room Nights Generated from Meetings & Sporting Events

	% Change	Room Nights
FY 2015	4.2%	12,500
FY 2014	4.3%	12,000
FY 2013	25.0%	11,500
FY 2012	14.6%	9,200

Bids Submitted for Meetings & Sporting Events

	% Change	Bids
FY 2015	9.1%	60
FY 2014	37.5%	55
FY 2013	5.3%	40
FY 2012	0.0%	38

Bookings at the Mayborn Convention Center

	% Change	Bookings
FY 2015	1.6%	320
FY 2014	1.6%	315
FY 2013	1.6%	310
FY 2012	14.7%	305

Revenue Generated at the Mayborn Center

	% Change	Revenue
FY 2015	7.2%	$ 428,700
FY 2014	-4.8%	$ 400,000
FY 2013	4.6%	$ 420,000
FY 2012	-1.8%	$ 401,592

FY 12 &13 = Actual; FY 14= Projected; FY 15= Targeted

PROGRAM TOTALS: Mayborn Center

FY 2015

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	291,906	2.45
Subtotal	$	291,906	2.45
Events:			
External	$	457,853	8.00
Internal		19,622	0.55
Subtotal	$	477,475	8.56
Food & Beverage:			
Catering	$	153,593	2.87
Concessions		52,354	0.80
Bar Service		64,463	0.72
Subtotal	$	270,410	4.40
TOTAL DIVISION	$	1,039,791	15.40

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Mayborn Center FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 531,164	$ 560,163	$ 560,163	$ 582,034
Supplies	39,897	45,770	43,527	44,945
Capital < $5,000	22,525	37,400	35,567	41,540
Repair & Maintenance	24,575	28,955	27,536	25,955
Other Services	31,561	38,835	36,932	31,855
Contracted Services	123,257	171,861	163,440	163,789
Cost of Goods Sold	57,610	69,950	66,522	73,020
Capital	-	157,100	157,100	12,750
Contingency	-	25,362	-	63,903
TOTAL EXPENDITURES	$ 830,588	$ 1,135,396	$ 1,090,788	$ 1,039,791

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Director Parks and Leisure Services	0.20	0.20	0.20	0.20
Convention & Visitor Bureau Manager	0.50	0.50	0.50	0.50
Operation Manager-Convention Center	1.00	1.00	1.00	1.00
Food & Beverage Coordinator	1.00	1.00	1.00	1.00
Food & Beverage Specialist [4]	-	-	-	1.00
Events Coordinator	1.00	1.00	1.00	1.00
Sales & Marketing Specialist [3]	1.00	1.00	2.00	2.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Crew Leader - Events [2]	1.00	1.00	1.00	1.00
Custodian/Maintenance Technician I	2.00	2.00	2.00	2.00
Part-Time Positions [1]	4.70	4.70	4.70	4.70
TOTAL STAFFING	13.40	13.40	14.40	15.40

[1] - Additional part-time funding will be added in FY 2012 to accommodate services for the increase in booking of events.

[2] - During FY 2012, the Building Maintenance & Setup Technician position was reclassified to a Crew Leader - Events.

[3] - During FY 2013, an additional Sales & Marketing Specialist position was added.

[4] - A Food & Beverage Specialist position will be added in FY 15.

INTRODUCTORY PAGE: Railroad & Heritage Museum

FY 2015

Division Description: This division is responsible for the operation of the Santa Fe Depot and the Railroad and Heritage Museum. The mission of the Railroad and Heritage Museum is to inspire visitors to discover our rich railroad heritage and the technological history that shaped our community in the past and today. The vision of the Temple Railroad and Heritage Museum is to be the educational destination for our community to explore its past and present and to serve as a national research resource for the history of the Santa Fe Railroad and the railroads of Texas.

FY 2014 Accomplishments:

1. Updated the permanent exhibits upstairs and created new temporary exhibit gallery
2. Increased the number of visitors to the museum
3. Started the rail car restoration project
4. Hosted over 2300 people at Museum Family Day events
5. Developed a disaster preparedness plan and ethics policy for the museum operations
6. Sponsored five changing exhibits at the museum
7. Moved archives to a new archive location

FY 2015 Action Items:

1. Update permanent exhibits
2. Host quality changing exhibits in new changing exhibit gallery
3. Continue rail car restoration project
4. Host two major educational program days

Core Performance Indicators:

Visitors to the Museum

	% Change	Visitors
FY 2015	12.2%	12,000
FY 2014	29.2%	10,694
FY 2013	-0.6%	8,276
FY 2012	23.3%	8,322

Museum Memberships

	% Change	Memberships
FY 2015	25.0%	130
FY 2014	4.0%	104
FY 2013	-33.3%	100
FY 2012	-26.1%	150

Event Rentals

	% Change	Rentals $
FY 2015	-1.0%	20,000
FY 2014	0.0%	20,173
FY 2013	-1.0%	20,222
FY 2012	31.8%	47,542

Revenue Generated at the Railroad Museum

	% Change	Revenue
FY 2015	19.3%	$ 99,000
FY 2014	0.0%	$ 83,011
FY 2013	-55.0%	$ 83,182
FY 2012	-7.0%	$ 184,951

FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Railroad Museum

FY 2015

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	454,132	4.88
Subtotal	$	454,132	4.88
TOTAL DIVISION	$	454,132	4.88

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Railroad Museum FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 140,725	$ 234,176	$ 234,176	$ 236,283
Supplies	9,684	46,800	44,507	46,625
Capital < $5,000	1,678	4,982	4,738	2,520
Repair & Maintenance	25,025	31,050	29,529	31,050
Other Services	10,991	30,050	28,578	31,575
Contracted Services	695,759	211,613	201,244	61,979
Cost of Goods Sold	10,813	16,100	15,311	16,100
Capital	-	-	-	28,000
TOTAL EXPENDITURES	$ 894,675	$ 574,771	$ 558,082	$ 454,132

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Museum Director	-	1.00	1.00	1.00
Museum Archivist	-	1.00	1.00	1.00
Museum Curator	-	1.00	1.00	1.00
Museum Coordinator	-	1.00	1.00	1.00
Office Assistant II - PT [1]	-	-	0.50	0.50
Custodian/Maint. Technician I - PT	-	0.05	0.38	0.38
TOTAL STAFFING	-	4.05	4.88	4.88

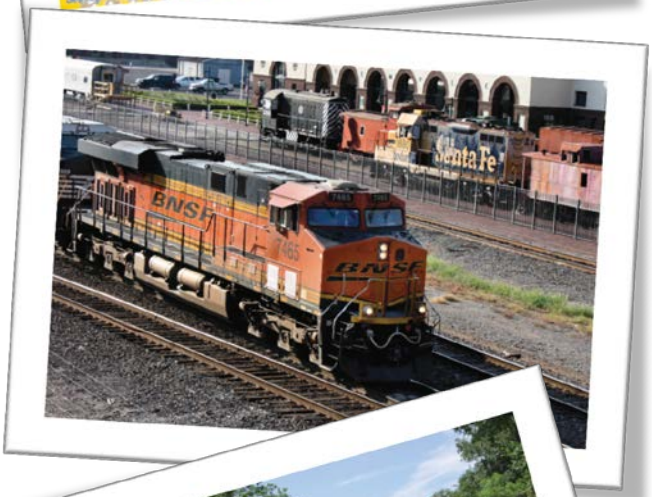
[1] - In FY 2014, adding an Office Assistant II part-time position.

INTRODUCTORY PAGE: Tourism & Marketing

FY 2015

Division Description: The mission of the Tourism & Marketing division is to increase day and overnight visitations to Temple, hotel occupancy revenue and sales tax revenue through the development of community partnerships and initiatives, facility utilization and innovative promotion of events and attractions.

Note: Accomplishments, action items, and performance indicator information for the Tourism/Marketing division is incorporated as part of the Mayborn Center "Introductory Page"..



PROGRAM TOTALS: Tourism Marketing

FY 2015

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	19,356	0.15
Subtotal	$	19,356	0.15
P **Visitor Center:**			
Visitor Center	$	53,969	1.05
Subtotal	$	53,969	1.05
P **Sponsorships:**			
Sponsorships	$	131,550	-
Subtotal	$	131,550	-
P **Marketing:**			
Marketing	$	141,702	0.65
Subtotal	$	141,702	0.65
TOTAL DIVISION	$	346,577	1.85

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Tourism Marketing FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 89,581	$ 88,862	$ 88,862	$ 87,116
Supplies	65,540	71,640	68,130	71,640
Capital < $5,000	1,774	2,791	2,654	2,691
Repair & Maintenance	1,298	1,298	1,234	1,298
Other Services	53,183	57,597	54,775	57,977
Contracted Services	106,574	106,154	100,952	125,555
Cost of Goods Sold	266	300	285	300
TOTAL EXPENDITURES	$ 318,215	$ 328,642	$ 316,893	$ 346,577

	Budget			
STAFFING	**2011-12**	**2012-13**	**2013-14**	**2014-15**
Director Parks and Leisure Services	0.10	0.10	0.10	0.10
Convention & Visitor Bureau Manager	0.50	0.50	0.50	0.50
Office Assistant II [1]	-	1.00	1.00	1.00
Part-time Positions	1.00	0.25	0.25	0.25
TOTAL STAFFING	1.60	1.85	1.85	1.85

[1] - In FY 2013, reclassified a part-time Office Assistant II position to full-time.

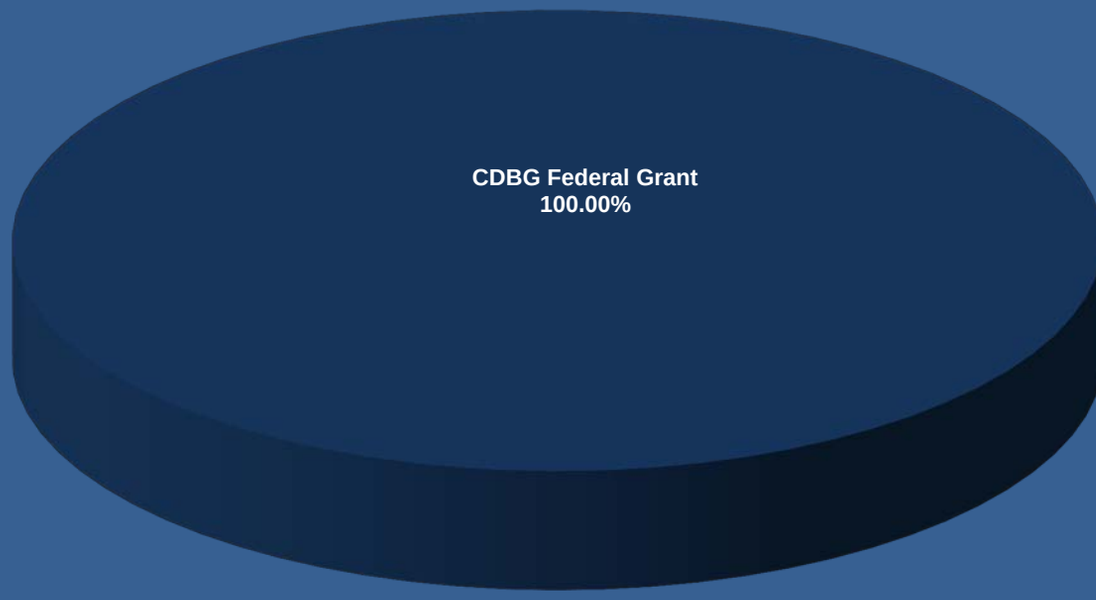
City of Temple

Special Revenue Fund
Federal/State Grant Fund

Includes the following Divisions:

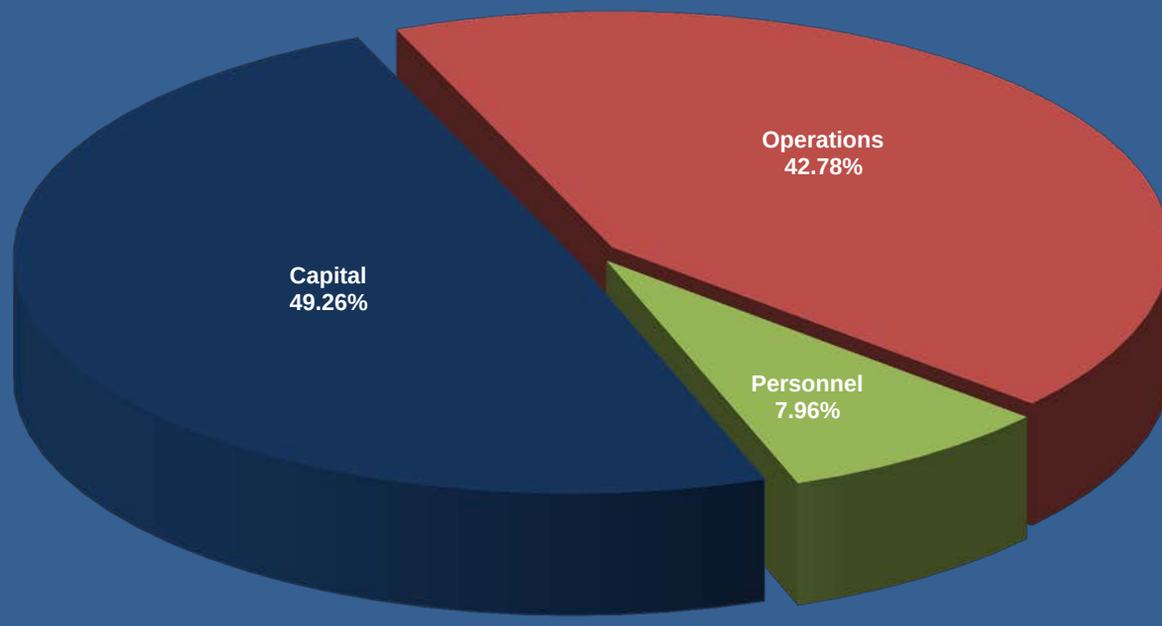
Administration
Projects/Grants
Airport
Parks
Police

Federal/State Grant Fund Revenue by Sources
FY 2015 ADOPTED



Total Revenue = $390,268

Federal/State Grant Fund Expenditures by Type
FY 2015 ADOPTED



Total Expenditures = $390,268

REVENUE TOTALS: Federal/State Grant Fund

FY 2015

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
CDBG Federal Grant	$ 210,299	$ 1,014,930	$ 1,014,930	$ 390,268
Federal Grants	2,276,903	7,707,229	7,707,229	-
State Grants	493,397	40,000	40,000	-
TOTAL INTERGOVERNMENTAL REVENUES	$ 2,980,600	$ 8,762,159	$ 8,762,159	$ 390,268
Misc. Reimbursements	75,000	-	-	-
TOTAL INTEREST AND OTHER	$ 75,000	$ -	$ -	$ -
Transfer In	$ 151,596	$ -	$ -	$ -
Transfer In - Airport Grant	469,400	-	-	-
Transfer In - Law Enforce Block Grant	6,307	-	-	-
TOTAL OTHER FINANCING SOURCES (TRANSFERS)	$ 627,303	$ -	$ -	$ -
REVENUE TOTAL - FEDERAL/STATE GRANT FUND	$ 3,682,903	$ 8,762,159	$ 8,762,159	$ 390,268

PROGRAM TOTALS: Administration

FY 2015

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	58,441	0.65
Subtotal	$	58,441	0.65
TOTAL DIVISION	$	58,441	0.65

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 29,881	$ 45,932	$ 45,932	$ 31,077
Supplies	209	2,250	2,250	2,250
Other Services	653	1,297	1,297	2,568
Contracted Services	4,844	6,810	6,810	22,546
Contingency	-	711	711	-
TOTAL EXPENDITURES	$ 35,588	$ 57,000	$ 57,000	$ 58,441

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Director of Administrative Services [2]	0.25	0.25	0.25	-
Sustainability & Grants Manager [6]	-	-	-	0.15
Program Specialist [1, 2, 3, 4, 5]	1.00	0.50	0.50	0.50
TOTAL STAFFING	1.25	0.75	0.75	0.65

[1] - In FY 2011, the Accounting Clerk position is funded 50% in General Fund Finance and 50% in the Federal/State Grant Fund for CDBG Administration

[2] - In FY 2012, the new Director of Administrative Services position is funded 75% in General Fund and 25% in the Federal/State Grant Fund for CDBG Administration and the Accounting Clerk position is funded 100% in the Federal/State Grant Fund for CDBG Administration.

[3] - During FY 2012, re-titled Accounting Clerk to Grants Specialist

[4] - In FY 2013, 50% of the Grants Specialist position will be funded in this new division in the General Fund and 50% will be funded in the CDBG Budget

[5] - In FY 14 the Grants Specialist position was retitled to Program Specialist.

[6] - In FY 15 the Director of Administrative Services will no longer be funded in this division and the Sustainability & Grants Manager position will be funded 15% in this division and 85% in the General Fund

INTRODUCTORY PAGE: Community Development FY 2015

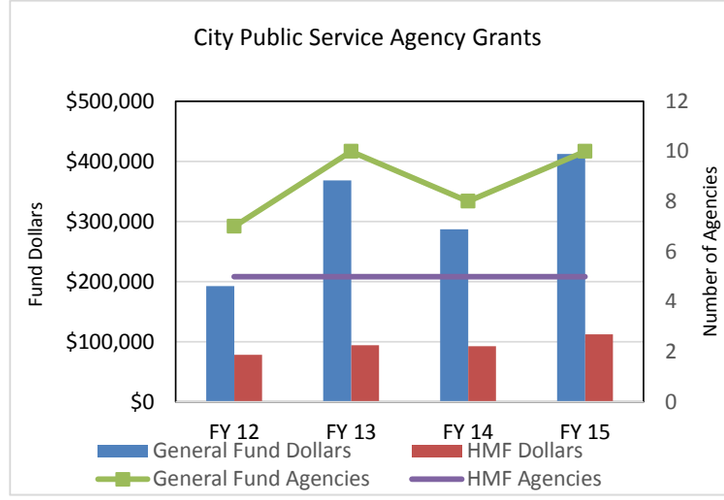
Division Description: The Community Development Division is responsible for the administration of the Community Development Block Grant (CDBG) program, a federal grant program that provides communities with resources to address a wide range of unique community development needs. The CDBG entitlement program allocates annual grants to larger cities and urban counties to develop viable communities by providing decent housing, a suitable living environment, and opportunities to expand economic opportunities, principally for low- and moderate-income persons.

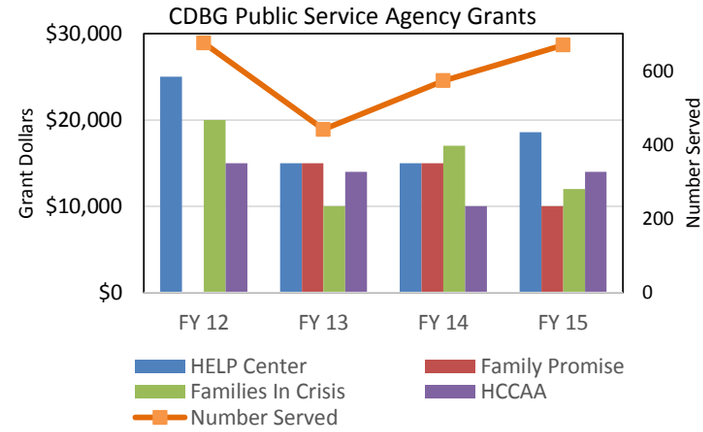
FY 2014 Accomplishments:

1. Successfully completed all HUD required activities, monitoring and audits for CDBG programs
2. Through PSA sub recipients, provided poverty alleviation programming to more than 500 very low income residents
3. Created a multi-county network for CDBG program managers and staff in order to leverage best practices and build impactful collaborations to increase CDBG impact within the City of Temple

FY 2015 Action Items:

1. Complete the 2015-2019, five year Consolidated Plan for the City of Temple's CDBG program and activities
2. Create an updated Analysis of Impediments to Fair Housing for the City of Temple
3. Expand community engagement in CDBG program development and implementation
4. Revitalize the Community Development program by being a catalyst for the improvement of housing conditions, public facilities and infrastructure in order to enhance the quality of life for residents while making our community a better place to live and work





FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Projects/Grants

FY 2015

		Expenditures	FTE
Community Dev. Block Grant Projects:			
Community Development Block Grant Projects	$	331,827	-
Subtotal	$	331,827	-
TOTAL DIVISION	$	331,827	-

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Project/Grants FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Amended	2013-14 Estimated	2014-15 Budget
Contracted Services	$ 54,000	$ 278,783	$ 278,783	$ 139,600
Capital - Building & Grounds	195,711	431,729	431,729	-
Capital - Special Projects	-	247,418	247,418	192,227
TOTAL EXPENDITURES	$ 249,711	$ 957,930	$ 957,930	$ 331,827

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
	-	-	-	-
TOTAL STAFFING	-	-	-	-

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Other Services	$ -	$ -	$ -	$ -
Capital	488,574	7,514,325	7,514,325	-
TOTAL EXPENDITURES	$ 488,574	$ 7,514,325	$ 7,514,325	$ -

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
	-	-	-	-
TOTAL STAFFING	-	-	-	-

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Capital	$ 1,626,760	$ 172,058	$ 172,058	$ -
TOTAL EXPENDITURES	$ 1,626,760	$ 172,058	$ 172,058	$ -

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
	-	-	-	-
TOTAL STAFFING		-	-	-

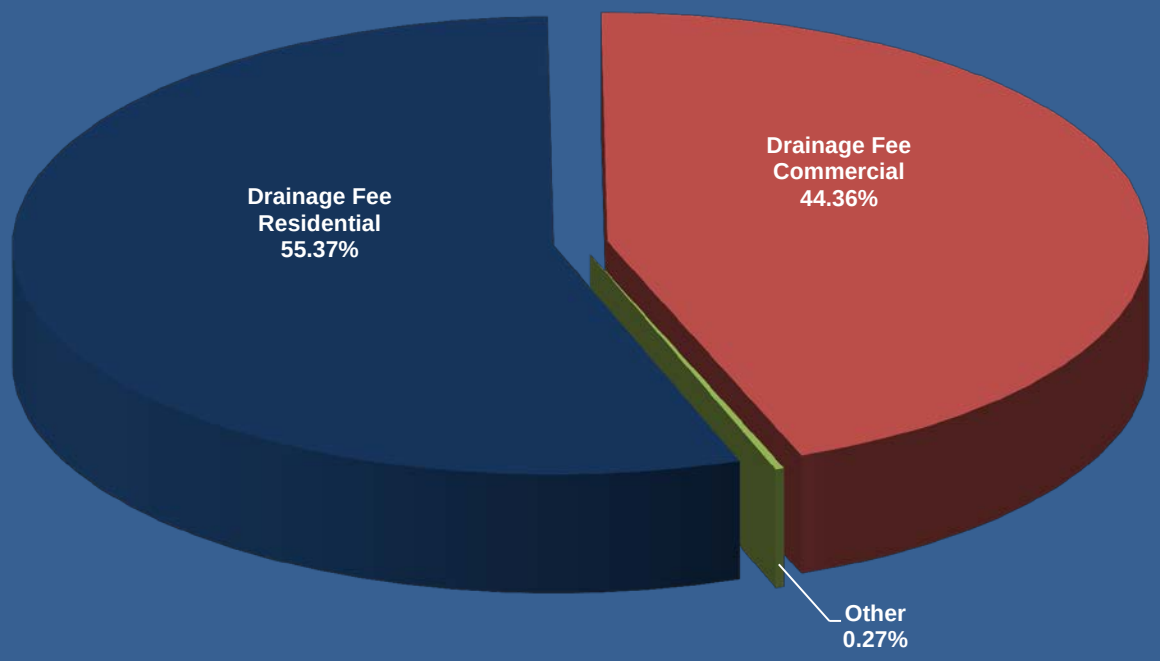
EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Supplies	$ 10,087	$ 10,264	$ 24,807	$ -
Capital < $5,000	3,490	2,246	2,182	-
Capital	21,060	8,219	18,679	-
TOTAL EXPENDITURES	$ 34,637	$ 20,729	$ 45,668	$ -

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
	-	-	-	-
TOTAL STAFFING	-	-	-	-

City of Temple

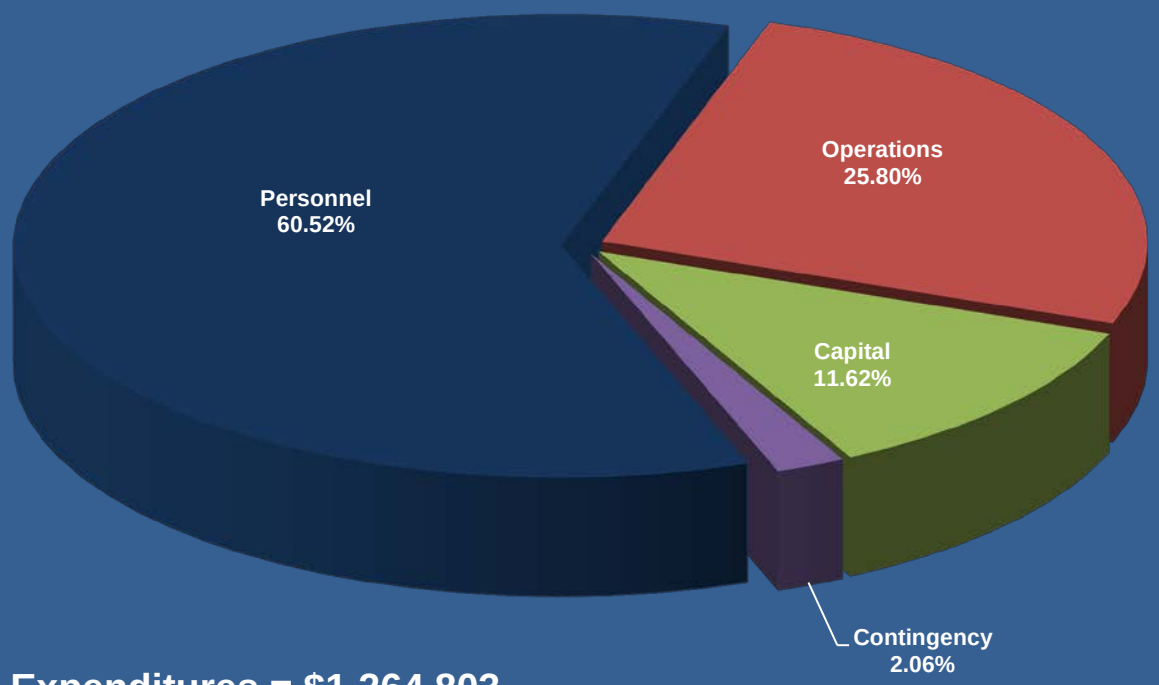
Special Revenue Fund
Drainage Fund

Drainage Fund Revenue by Sources
FY 2015 ADOPTED



Total Revenue = $1,117,803

Drainage Fund Expenditures by Type
FY 2015 ADOPTED



Total Expenditures = $1,264,803

REVENUE TOTALS: Drainage Fund

FY 2015

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Drainage Fee - Commercial	$ 489,777	$ 495,995	$ 492,174	$ 495,865
Based on the following monthly fee structure:				
(Based on square footage)				
Per Unit Rate (maximum 4 units) $3.00				
0 - 2,500 SQ. FT. - $7.15				
2,501 - 10,000 SQ. FT. - $14.00				
10,001 - 50,000 SQ. FT. - $34.65				
50,001 - 100,000 SQ. FT. - $51.80				
100,001 SQ. FT. & Above - $69.00 (maximum)				
Drainage Fee - Residential	608,388	581,608	612,810	618,938
Based on a monthly fee of $3.00 per residential customer (if customer consumes less than 2,000 gallons of water per month, a drainage fee is not assessed)				
TOTAL CHARGES FOR SERVICES	$ 1,098,165	$ 1,077,603	$1,104,984	$ 1,114,803
Interest Income	$ 3,043	$ 1,200	$ 3,000	$ 3,000
Projected interest earnings assuming a rate of 0.25%				
Sale of Assets	13,000	-	-	-
Trade-in of bulldozer				
Other Revenues	129	-	100	-
Tobacco Surcharge	320	-	-	-
$40 monthly fee assessed to employees for use of tobacco products.				
Misc. Reimbursements	6,061	-	-	-
Demolitions				
TOTAL INTEREST AND OTHER	$ 22,553	$ 1,200	$ 3,100	$ 3,000
REVENUE TOTAL - DRAINAGE FUND	$ 1,120,718	$ 1,078,803	$1,108,084	$ 1,117,803

INTRODUCTORY PAGE: Drainage

FY 2015

Division Description: The Special Revenue Drainage Fund and associated drainage functions are established in order to protect the public health and safety within the City of Temple from the loss of life and property caused by surface water overflows, surface water stagnation, and pollution arising from non-point source runoff within the boundaries of the service area of the special revenue drainage fund as established in the Ordinance. Drainage Service will be offered on nondiscriminatory, reasonable and equitable terms within the service area. [Ordinance NO. 98-2576]

FY 2014 Accomplishments:

1. Maintained detention ponds and drainage channels
2. Sweep City streets on a routine schedule

FY 2015 Action Items:

1. Reconstruct older storm drain inlets to allow access for cleaning and inspection
2. Identify older storm drain inlets that need to be reconstructed to allow access
3. Clean 2 miles of bar ditches

Core Performance Indicators:

Earth Channels Maintained On Schedule

	% Change	*% On Schedule*
FY 2015	0.0%	100.0%
FY 2014	0.0%	100.0%
FY 2013	0.0%	100.0%
FY 2012	0.0%	100.0%

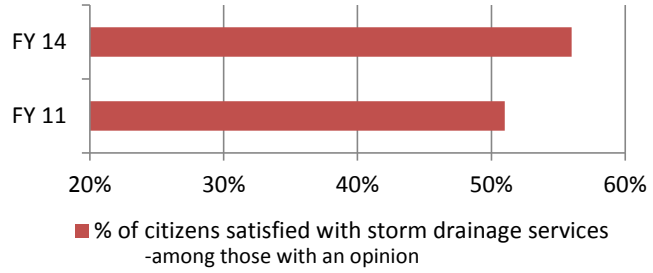
Concrete Channels Maintained On Schedule

	% Change	*% On Schedule*
FY 2015	0.0%	100.0%
FY 2014	0.0%	100.0%
FY 2013	0.0%	100.0%
FY 2012	0.0%	100.0%

Storm Drains Inspected & Cleaned

	% Change	*% Inspected & Cleaned*
FY 2015	0.0%	100.0%
FY 2014	0.0%	100.0%
FY 2013	0.0%	100.0%
FY 2012	0.0%	100.0%

Citizen Satisfaction



FY 12,13 & 14 = Actual; FY 15= Projected

PROGRAM TOTALS: Drainage

FY 2015

		Expenditures	FTE
P	**Admin Overhead:**		
	Admin Overhead	$ 265,285	2.81
	Subtotal	$ 265,285	2.81
P	**Drainage Maintenance & Construction:**		
A	Storm Drains	$ 168,121	2.79
A	Detention Ponds	274,980	4.05
A	Drainage Channels	377,972	4.98
	Subtotal	$ 821,073	11.82
P	**Stormwater Management Program:**		
	Stormwater Management Program	$ 95,577	1.55
	Subtotal	$ 95,577	1.55
P	**Street Sweeping Program:**		
	Street Sweeping Program	$ 82,868	1.05
	Subtotal	$ 82,868	1.05
	TOTAL DIVISION	$ 1,264,803	17.23

P Program

A Activity

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Personnel Services	$ 559,013	$ 639,114	$ 575,458	$ 765,506
Supplies	66,655	71,965	34,255	124,221
Capital < $5,000	4,049	4,860	2,313	4,360
Repair & Maintenance	86,598	188,505	89,728	116,696
Other Services	6,378	15,580	7,416	14,410
Contracted Services	30,781	68,430	32,573	66,610
Capital	11,395	227,617	227,617	147,000
Contingency	-	(777)	-	26,000
TOTAL EXPENDITURES	$ 764,870	$ 1,215,294	$ 969,361	$ 1,264,803

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
Director of Public Works [3]	0.05	0.05	0.05	0.05
Asst Director of PW - City Engineer [3, 8]	0.40	0.40	-	-
City Engineer [8]	-	-	0.40	0.40
Street & Drainage Services Director [5]	0.25	0.25	0.25	0.25
Street & Drainage Services Assistant Director [9]	-	-	0.25	0.25
Assistant City Engineer [3]	0.20	0.20	0.20	0.20
Project Engineer [3, 11]	0.20	0.40	0.20	0.20
CIP Project Manager - EIT [11]	-	-	0.20	0.20
CIP Project Manager [3]	0.20	-	-	-
Drainage Foreman	1.00	1.00	1.00	1.00
Crew Leader - Drainage [10]	1.00	1.00	1.00	2.00
PW Mapping & Technology Manager [2]	0.20	0.20	0.20	0.20
GIS Specialist [1, 7]	0.40	0.20	0.20	0.20
GPS Assessment Field Collection Tech. [7]	-	0.20	0.20	0.20
Equipment Operator II [6, 10]	2.00	3.00	3.00	4.00
Equipment Operator I - Drainage [4, 10]	3.50	3.50	3.50	4.50
Utility Technician II [4]	0.50	0.50	0.50	0.50
Stormwater Program Technician	1.00	1.00	1.00	1.00
Administrative Assistant I - Street	0.25	0.25	0.25	0.25
Office Assistant I	0.61	0.61	0.61	0.61
Maintenance Worker - Seasonal	1.22	1.22	1.22	1.22
TOTAL STAFFING	**12.98**	**13.98**	**14.23**	**17.23**

[1] - One GIS Specialist position will be an authorized position but will be unfunded in FY 2010, FY 2011, and FY 2012.

[2] - The Mapping & Records Supervisor position was reclassified to a PW Mapping & Technology Manager during FY 2011 as a result of a reorganization of Public Works.

STAFFING (continued)

[3] - During FY 2011, the reorganization included changes in position allocations.

[4] - During FY 2011, City Council authorized a TxDOT Mowing/Drainage Crew. Council approved entering into an agreement with TxDOT to mow their ROW's in Temple in-house. The crew is to be utilized by Parks for mowing approximately 6 months of the year and then utilize the crew to clean the city storm drain inlets for the remaining 6 months. 50% of funding from General Fund and 50% funding from Drainage.

[5] - Superintendent titles were changed to Directors during FY 2012.

[6] - In FY 2013, the Street Sweeping program is transferring to the Drainage Fund.

[7] - Unfroze GIS Specialist in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. This position is funded 40% in General Fund - Engineering, 40% in Water & Wastewater Fund - Public Works Admin and 20% in Drainage Fund.

[8] - During FY 2013 the position title changed from Asst Director of Public Works/City Engineer to City Engineer.

[9] - During FY 2014 the 25% of the funding for the Street & Drainage Services Assistant Director was added to the Drainage Fund with the 75% being funded in the General Fund.

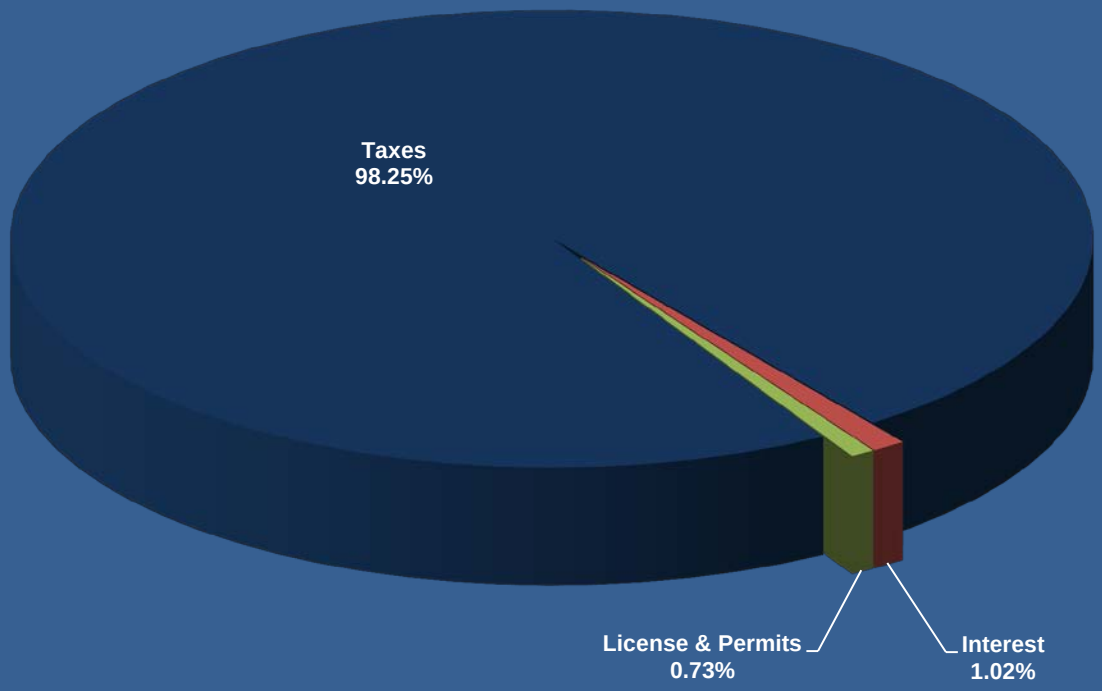
[10] - In FY 2015, one Equipment Operator I position, one Equipment Operator II position and 1 Crew Leader position will be added.

[11] - During FY 2014, one Project Engineer position was reclassified to a CIP Project Manager - EIT position. This position is funded 40% in the Water & Wastewater Fund, 40% in the General Fund and 20% in the Drainage Fund.

City of Temple

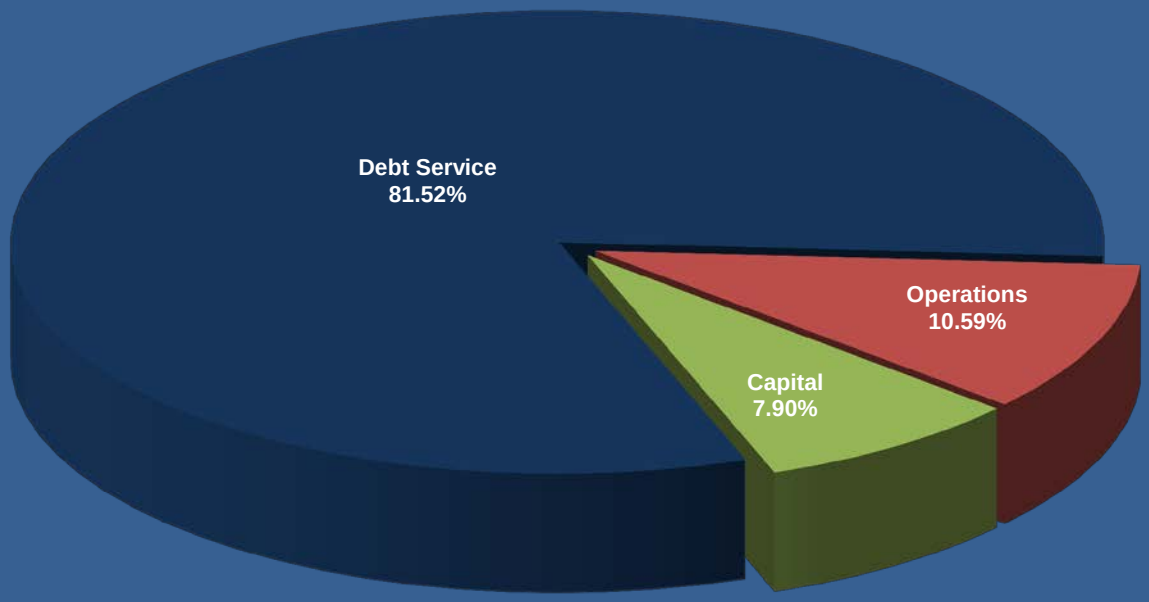
Special Revenue Fund
Reinvestment Fund No. 1

Reinvestment Zone No. 1 Fund Revenue by Sources
FY 2015 ADOPTED



Total Revenue = $4,920,938

Reinvestment Zone No. 1 Fund Expenditures by Type
FY 2015 ADOPTED



Total Expenditures = $5,639,739

REVENUE TOTALS: Reinvestment Zone No. 1 Fund

FY 2015

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Current AD Valorem	$ 4,745,260	$ 4,775,829	$ 4,745,206	$ 4,834,938
Taxing Jurisdiction				
Temple ISD				
City of Temple				
Temple College				
Bell County				
Bell County Road Fund				
Elm Creek Flood Control District				
Troy ISD				
Belton ISD				
Delinquent AD Valorem	$ 25,658	-	$ 25,658	-
TOTAL TAXES	$ 4,770,918	$ 4,775,829	$ 4,770,864	$ 4,834,938
Temple & Cen Tex Railway Inc.	$ 55,615	$ 36,000	$ 41,916	$ 36,000
TOTAL LICENSE & PERMITS	$ 55,615	$ 36,000	$ 41,916	$ 36,000
State Grants	$ 50,000	$ -	$ 50,000	$ -
TOTAL INTERGOVERNMENTAL REVENUE	$ 50,000	$ -	$ 50,000	$ -
Interest Income	$ 17,802	$ 50,000	$ 15,448	$ 50,000
Projected interest earnings				
City Leases	14,963	-	14,963	-
Misc. Reimbursements	-	563,000	-	-
Developer participation				
TOTAL INTEREST AND OTHER	$ 32,765	$ 613,000	$ 30,411	$ 50,000
Bond Proceeds	$ 25,260,000	$ -	$ -	$ -
Original Issue Premium	$ 652,695	$ -	$ -	$ -
TOTAL OTHER FINANCING SOURCES (TRANSFERS)	$ 25,912,695	$ -	$ -	$ -
REVENUE TOTAL - REINVESTMENT ZONE NO. 1 FUND	$ 30,821,993	$ 5,424,829	$ 4,893,191	$ 4,920,938

Division Description: The Reinvestment Zone No. 1 was created in 1982 as a Tax Increment Fund to aid in industrial and commercial expansion. The Zone maintains and makes improvements within the zone with the incremental taxes received from tax levies on an annual basis. These improvements may be made with operating capital or by issuing tax-supported debt.

DEPARTMENT/DIVISION TOTALS: Reinvestment Zone No. 1 FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Other Services	$ 96,943	$ -	$ -	$ -
Contracted Services	698,406	670,067	531,363	597,065
Capital - Land	48,135	3,649	1,316	-
Capital - Building & Grounds	13,625	255,552	92,152	100,000
Capital - Special Projects	2,078,301	4,920,107	1,774,191	345,428
Capital - Bonds		-	-	-
Principal Retirement	2,570,000	2,555,000	2,555,000	2,655,000
Interest & Fiscal Charges	1,181,791	1,897,019	1,897,019	1,942,246
Amortization & Bond Issue	-	-	-	-
Operating Transfers Out	-	-	-	-
TOTAL EXPENDITURES	$ 6,687,201	$ 10,301,394	$ 6,851,041	$ 5,639,739

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
	-	-	-	-
TOTAL STAFFING	-	-	-	-

DEPARTMENT/DIVISION TOTALS: Reinvestment Zone No. 1 - 96 FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Capital - Equipment		$ -	$ -	$ -
Capital - Special Projects	357,325	7,718	2,783	-
Capital - Bonds		-	-	-
TOTAL EXPENDITURES	$ 357,325	$ 7,718	$ 2,783	$ -

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
	-	-	-	-
TOTAL STAFFING	-	-	-	-

DEPARTMENT/DIVISION TOTALS: Reinvestment Zone No. 1 - 97 FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Other Services	$ 35,557	$ -	$ -	
Capital - Special Projects	505,572	164,428	59,293	-
Capital - Bonds	33,225	-	-	-
TOTAL EXPENDITURES	$ 574,354	$ 164,428	$ 59,293	$ -

STAFFING	Budget 2011-12	2012-13	2013-14	2014-15
	-	-	-	-
TOTAL STAFFING	-	-	-	-

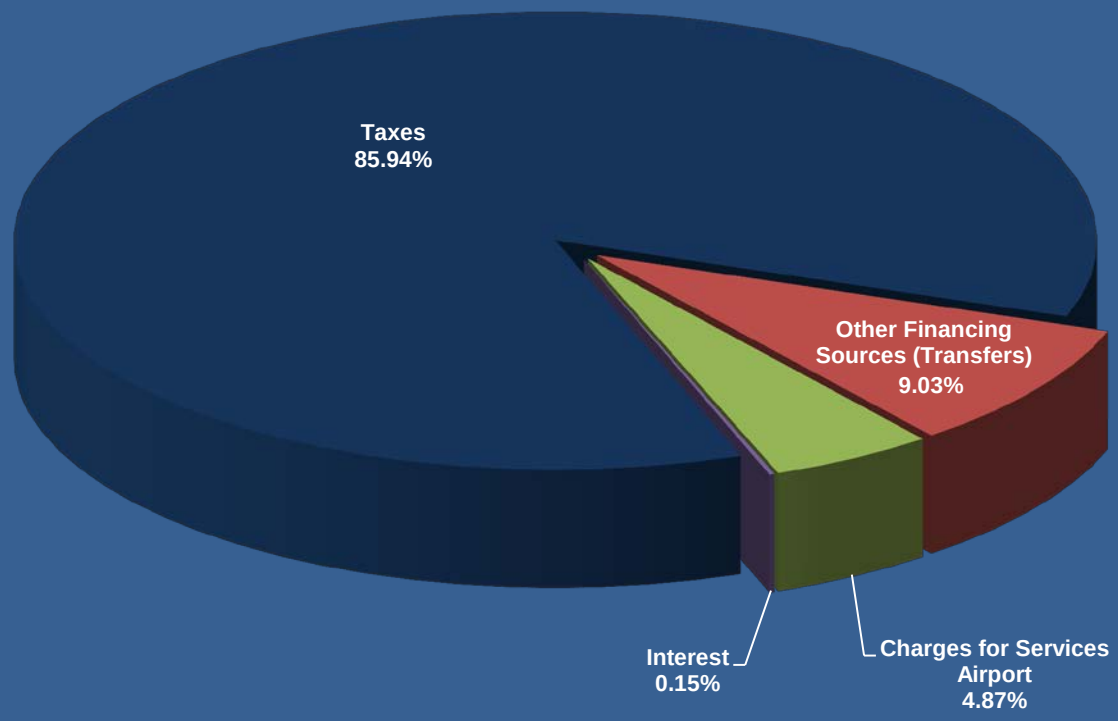
DEPARTMENT/DIVISION TOTALS: Reinvestment Zone No. 1 - 98 FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Budget	2013-14 Estimated	2014-15 Budget
Other Services	$ -	$ -	$ -	
Capital - Land	-	-		-
Capital - Special Projects	-	-	-	-
Capital - Bonds	142,122	25,012,878	9,019,644	-
Amortization & Bond Issue	699,512	-	-	-
TOTAL EXPENDITURES	$ 841,635	$ 25,012,878	$ 9,019,644	$ -

STAFFING	Budget 2011-12	Budget 2012-13	Budget 2013-14	Budget 2014-15
	-	-	-	-
TOTAL STAFFING	-	-	-	-

DEBT SERVICE FUND

Debt Service Fund Revenue by Sources
FY 2015 ADOPTED



Total Revenue = $9,846,470

Debt Service Fund Expenditures by Type
FY 2015 ADOPTED

Total Expenditures = $10,348,690

REVENUE TOTALS: Debt Service Fund — FY 2015

REVENUE LINE ITEMS	Actual 2012-13	Amended Budget 2013-14	FORECAST 2013-14	ADOPTED Budget 2014-15
Current AD Valorem Current Property Tax Collections are calculated using an I&S Rate of $0.2564, Property Tax Base of $3,699,245,668 less an adjusted tax ceiling of ($368,706,614) at a 99% collection rate. Total Tax Rate including O&M @ $0.5864	$ 7,651,446	$ 8,119,893	$ 8,119,893	$ 8,454,107
Discount Current Tax Discount allowed for early payment of AD Valorem Taxes. October 31, 3%; November 30, 2%; December 31, 1%	(175,133)	(150,000)	(190,176)	(190,000)
Delinquent AD Valorem Delinquent tax collections are estimated at 1.5% of the current tax collections	72,995	123,029	90,000	128,093
Penalty and Interest Estimated using historical data. 1.50% per month beginning on the first day of delinquency (February 1st) until tax is 12 months delinquent, at which time a 1.00% per month penalty is assessed until taxes are paid	67,204	80,000	80,000	70,000
TOTAL TAXES	$ 7,616,512	$ 8,172,922	$ 8,099,717	$ 8,462,200
FMS Hangar Complex - Rent Debt service for AMCOM Airport Hangar - lease DACA63-5-06-0210 - expires 9/4/16	$ 480,000	$ 480,000	$ 480,000	$ 480,000
TOTAL CHARGES FOR SERVICES - AIRPORT	$ 480,000	$ 480,000	$ 480,000	$ 480,000
Interest Income Projected interest earnings using a rate of .17%	$ 16,405	$ 6,000	$ 16,000	$ 15,000
Accrued Interest - Bond Proceeds	14,809	-	-	-
City Leases Office Building (SSA)	140,251	-	-	-
Other Revenues	6,886	-	-	-
TOTAL INTEREST AND OTHER	$ 178,351	$ 6,000	$ 16,000	$ 15,000
Transfer In - Other Funds Energy Program - Convention Center	5,574,719	$ 23,400	23,242	-
Transfer In Landfill CO's - $137,970 Limited Tax Notes, Series 2012 - Commercial Solid Waste Trucks - $751,300	193,284	1,612,658	892,658	889,270
TOTAL OTHER FINANCING SOURCES (TRANSFERS)	$ 5,768,003	$ 1,636,058	$ 915,900	$ 889,270
REVENUE TOTAL - DEBT SERVICE FUND	$ 14,042,865	$ 10,294,980	$ 9,511,617	$ 9,846,470

PROGRAM TOTALS: Debt Service

FY 2015

		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	10,348,690	-
Subtotal	$	10,348,690	-
TOTAL DIVISION	$	10,348,690	-

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Debt Service

FY 2015

EXPENDITURES	2012-13 Actual	2013-14 Amended	2013-14 Estimated	2014-15 Budget
Principal Retirement	$ 5,064,954	$ 5,563,154	$ 5,073,011	$ 5,775,000
Interest & Fiscal Charges	4,581,298	4,313,369	4,623,213	4,573,690
Amortization & Bond Issue	-	16,000	-	-
Transfer Out	-	6,255,309	-	-
TOTAL EXPENDITURES	$ 9,646,252	$ 16,147,832	$ 9,696,224	$ 10,348,690

	Budget			
STAFFING	**2011-12**	**2012-13**	**2013-14**	**2014-15**
	-	-	-	-
TOTAL STAFFING	-	-	-	-

City of Temple

CAPITAL IMPROVEMENT PROJECTS

City of Temple

INTRODUCTION

The Capital Improvement Program (CIP) is a long range plan used to strategically plan projects within the financial limitations of the City. The comprehensive plan is a five year plan and is based upon the needs of the community and surrounding area.

PURPOSE

The purpose of a Capital Improvement Program (CIP) is to determine the priorities for capital expenditures, and to coordinate the projects selected within a multi-year planning framework. The first objective of the CIP is to decide the most effective way to allocate our limited capital improvement dollars to meet these goals. The CIP has a second benefit by coordinating capital improvement projects administered by different municipal departments.

DEFINITIONS

Capital Improvement Program: A plan for capital expenditures to provide long-lasting physical improvements to be incurred over a fixed period of several future years. This is the way major streets, bridges, municipal buildings, fire stations and central service facilities are repaired and built. In addition, debt financing distributes the burden of the cost of items with long life spans over more generations of users.

Routine Capital: Expenditures which are included in almost every budget, such as heavy equipment and vehicles, data processing hardware, furniture and fixtures, and water line improvements. In general, capital items and equipment under $50,000 are included in the Annual Operating Budget.

Non-Routine Capital: Expenditures which are included in the CIP plan. They generally exceed $50,000 and place a significant impact on the operating budget.

Capital Improvement Program Budget: It is a separate budget from the operating budget. Items in the CIP are usually capital assets and construction projects designed to improve the value of the government assets.

PROCESS

Departments submitted projects which included both physical infrastructure as well as program enhancement features related to services provided to the public. A CIP form was completed for each project. The form includes information on the project such as estimated project cost, possible funding, and estimated annual operating impact. After review by the City Manager a project list was compiled and recommended projects for FY 2015 are listed in the attached sections by funding source.

FUNDING

The City of Temple uses four major methods to fund capital projects and other capital spending: the Annual Operating Budget, Federal/State Grant Funds, Debt Financing, and Unreserved/Undesignated Fund Balance (pay-as-you-go). Management recognizes that capital expenditures have the potential to impact current and future operating budgets. Departments with major capital needs must analyze the additional operating expenses and costs related to their capital expenditures and include the impact in their annual operating budget. This impact analysis outlines reasonably quantifiable additional savings or costs (direct or indirect), or other service impacts that result from such capital spending. Regardless of the funding method, City staff must evaluate the impact of such spending.

ROUTINE CAPITAL EXPENDITURES INCLUDED IN ANNUAL BUDGET

The FY 2015 budget includes $7,686,001 in routine capital expenditures for all funds. In accordance with current fiscal and financial policies some of the routine capital is funded with Fund Balance Designated for Capital-Unallocated and Retained Earnings. These funds are accumulated from revenues exceeding budget and expenditures less than budget.

FY 2015 Routine Capital Expenditures

Allocation By Function	Allocation	Funding Source: Fund Balance	Funding Source: Budgeted Capital
General Fund -			
Public Safety	$ 1,114,080	$ 187,815	$ 926,265
General Government	529,550	126,950	402,600
Culture & Leisure Services	323,414	323,414	-
Airport	130,000	80,000	50,000
Sanitation	483,000	483,000	-
Highway & Streets	310,404	287,000	23,404
	2,890,448	1,488,179	1,402,269
Hotel/Motel Fund -			
Mayborn	12,750	12,750	-
Railroad & Heritage Museum	28,000	28,000	-
	40,750	40,750	-
Drainage Fund -			
Drainage	147,000	-	147,000
	147,000	-	147,000
Water & Wastewater Fund -			
Water Facilities & Equipment	2,193,333	-	2,193,333
Wastewater Facilities & Equipment	1,776,815	-	1,776,815
	3,970,148	-	3,970,148
Federal/State Grant Fund -			
Health & Welfare	192,227	-	192,227
	192,227	-	192,227
Reinvestment Zone No. 1 Fund -			
Capital Outlay - Current	445,428	-	445,428
	445,428	-	445,428
Total Capital - All Funds	$ 7,686,001	$ 1,528,929	$ 6,157,072

As shown in the attached "Routine Capital" section, budgeted capital items include vehicle and equipment replacements and additions for various departments, general building and grounds repairs, water treatment plant improvements and sewer line replacements. All items are considered routine as they are included in the budget every year and/or have no significant additional impact on the operating budget.

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM – NON-ROUTINE CAPITAL EXPENDITURES

There are two types of non-routine CIP projects: 1) CIP projects that are currently underway/scheduled and 2) CIP projects that are not funded or included in the budget.

Non-routine capital improvement projects that are currently underway total $178,579,047. A list of these projects is attached in the section entitled "Capital Improvement Projects - Non-Routine Capital Underway/Scheduled". The breakdown of these projects by type is as follows:

CIP Projects Underway/Scheduled	06/30/2014
Streets/Related Facilities	$ 71,569,062
Water & Wastewater Facilities	52,020,878
Reinvestment Zone No. 1 Projects	36,856,715
Building Construction & Renovations	6,823,469
Land Acquisitions	5,747,981
Equipment/Other	4,808,526
Parks & Recreation	617,416
Drainage Projects	135,000
	$178,579,047

Additionally, the FY 2015 budget includes $52,505,000 in non-routine capital that is recommended for funding with Certificate of Obligation Bonds in the amount of $26,005,000 and Utility Revenue Bonds in the amount of $26,500,000. A list of these projects is attached in the section entitled "Capital Improvement Projects – Non-Routine Capital for Certificate of Obligation Bond Funding" and "Capital Improvements Projects – Non-Routine Capital for Utility Revenue Bond Funding".

Other non-routine CIP identified projects that are not currently recommended for funding nor included in the budget total is estimated at $318,979,005. These projects are listed in the attached section entitled "Capital Improvement Projects – Non-Routine Capital Recommended for Future Consideration."

Routine Capital

FY 2015
Operating Budget

Acct #	Line	Project #	Project Description	Capital Budget	Estimated Annual Operating Costs
110-5900-560-63-10	1	101136	Multiple Improvements to Include: Fuel Farm, Drainage, Hanger Repair, and Security Gates (RAMP GRANT)	$ 100,000	$ -
110-5900-560-62-22	2	101137	Aircraft Auxiliary Power Cart	30,000	-
			Airport Total	**$ 130,000**	**$ -**
110-5900-524-62-13	3	101138	Replace 2001 Dodge Ram 1500 - asset # 11180	$ 23,000	Replacement
			Code Enforcement	**$ 23,000**	**$ -**
110-5924-519-62-22	4	101139	Scrubber/Floor Stripper	$ 6,800	-
110-5924-519-63-10	5	101144	Paint Wall of Main Street Parking Lot	5,150	-
			Facilities Services	**$ 11,950**	**$ -**
110-5900-522-63-10	6	101142	Remodel - Fire Station # 2	$ 40,000	-
110-2231-522-62-11	7	101145	(30) Self-Contained Breathing Apparatus (SCBA)	189,065	Replacement
110-5900-522-62-22	8	101232	Generator Replacement - Fire Station # 3	16,000	Replacement
			Fire Total	**$ 245,065**	**$ -**
110-5931-551-63-10	9	101146	Addition to Maintenance Shop	$ 60,000	$ -
			Golf	**$ 60,000**	**$ -**
110-5919-519-62-21	10	101147	Enhanced Mobile Inspections for Inspections and Code Enforcement	$ 70,000	$ 11,000
110-1952-519-62-21	11	101188	Intergraph WebRMS	495,000	Upgrade
			ITS Total	**$ 565,000**	**$ 11,000**
110-5940-519-62-18	12	101148	Web Server & Data Server	$ 11,000	Replacement
			Library Total	**$ 11,000**	**$ -**
110-5935-552-63-10	13	100876	Summit Parking Lot - Phase 2 & 3	$ 70,000	$ -
110-5935-552-63-10	14	101141	Add Ventilation Fan & Additional Heater - Parks Maintenance Shop	10,000	-
110-5935-552-63-10	15	101143	Remodel Restroom - Parks Maintenance Shop	7,000	-
110-5935-552-63-10	16	101149	Sidewalk / Trail Repair - Wilson, Jackson, Lions, and South Temple	25,414	-
110-5935-552-63-10	17	101150	New Trail - Valley Ranch Park	60,000	-
110-5935-552-62-13	18	101151	Replace 2003 Dodge 2500 - asset # 11611	30,000	Replacement
			Parks Total	**$ 202,414**	**$ -**
110-5948-519-62-21	19	101152	Interactive Voice Response System	$ 45,000	$ 9,000
			Permits	**$ 45,000**	**$ 9,000**

Acct #	Line	Project #	Project Description	Capital Budget	Estimated Annual Operating Costs
110-2031-521-62-13	20	101153	Replace (10) Marked Units - asset # 12163, # 11895, # 11747, # 12162, # 12157, # 12562, # 12155, # 11634, # 12161, # 12166	$ 460,000	Replacement
110-5900-521-62-13	21	101154	Replace (3) Unmarked Units - asset #10453, #11617, #12126	69,000	Replacement
110-2020-521-62-13 110-2031-521-62-13	22	101155	(3) Marked Units for FY 14 Officers *****Addition to Fleet*****	138,600	7,750
110-2031-521-62-13	23	101156	(1) Marked Unit for FY 15 Officers *****Addition to Fleet*****	46,200	2,583
110-5900-521-62-11	24	101157	(2) Centurion Scout Alarm	12,315	-
110-5900-521-62-13	25	101158	Replace 2006 Chevrolet 1500 - asset # 12334	27,500	Replacement
			Police Total	**$ 753,615**	**$ 10,333**
110-5932-551-62-11	26	101159	Replace Cardio Equipment - Summit	$ 50,000	Replacement
			Recreation Total	**$ 50,000**	**$ -**
110-5900-540-62-22	27	101160	Replace 2008 International Automated Garbage Truck (Brush) - asset # 12578	$ 190,000	Replacement
110-5900-540-62-22	28	101161	Replace 2009 International Automated Garbage Truck (Sideload) - asset # 12818	293,000	Replacement
			Solid Waste Total	**$ 483,000**	**$ -**
110-5900-531-62-20	29	101162	Asphalt Recycler *****Addition to Fleet*****	$ 210,000	$ 4,000
110-5900-531-62-20	30	101163	Replace 1994 Mauldin Patch Roller - asset # 9797	54,000	Replacement
			Street Total	**$ 264,000**	**$ 4,000**
110-2840-532-63-23	31	101165	Upgrade Two School Zone Locations {Tarver Elementary & Lake Belton Middle School} **Child Safety Fees**	$ 23,404	Upgrade
110-5900-532-62-13	32	101164	Vehicle for requested position (additional traffic signal communication technician) *****Addition to Fleet*****	23,000	3,605
			Traffic Signal	**$ 46,404**	**$ 3,605**
			General Fund Total - Capital	**$ 2,890,448**	**$ 37,938**
240-4400-551-62-22	33	101167	Ride-On Carpet Cleaner/Floor Scrubber/Vacuum	$ 5,950	$ -
240-4400-551-62-10	34	101168	Curtains for Main Hall	6,800	Replacement
			Mayborn Total	**$ 12,750**	**$ -**
240-7000-551-63-10	35	101169	Convert Archives Room to Exhibit Space	$ 14,000	$ -
240-7000-551-63-10	36	101170	Paint Exterior Trim of Depot	14,000	-
			Railroad & Heritage Museum	**$ 28,000**	**$ -**
			Hotel/Motel Tax Total - Capital	**$ 40,750**	**$ -**

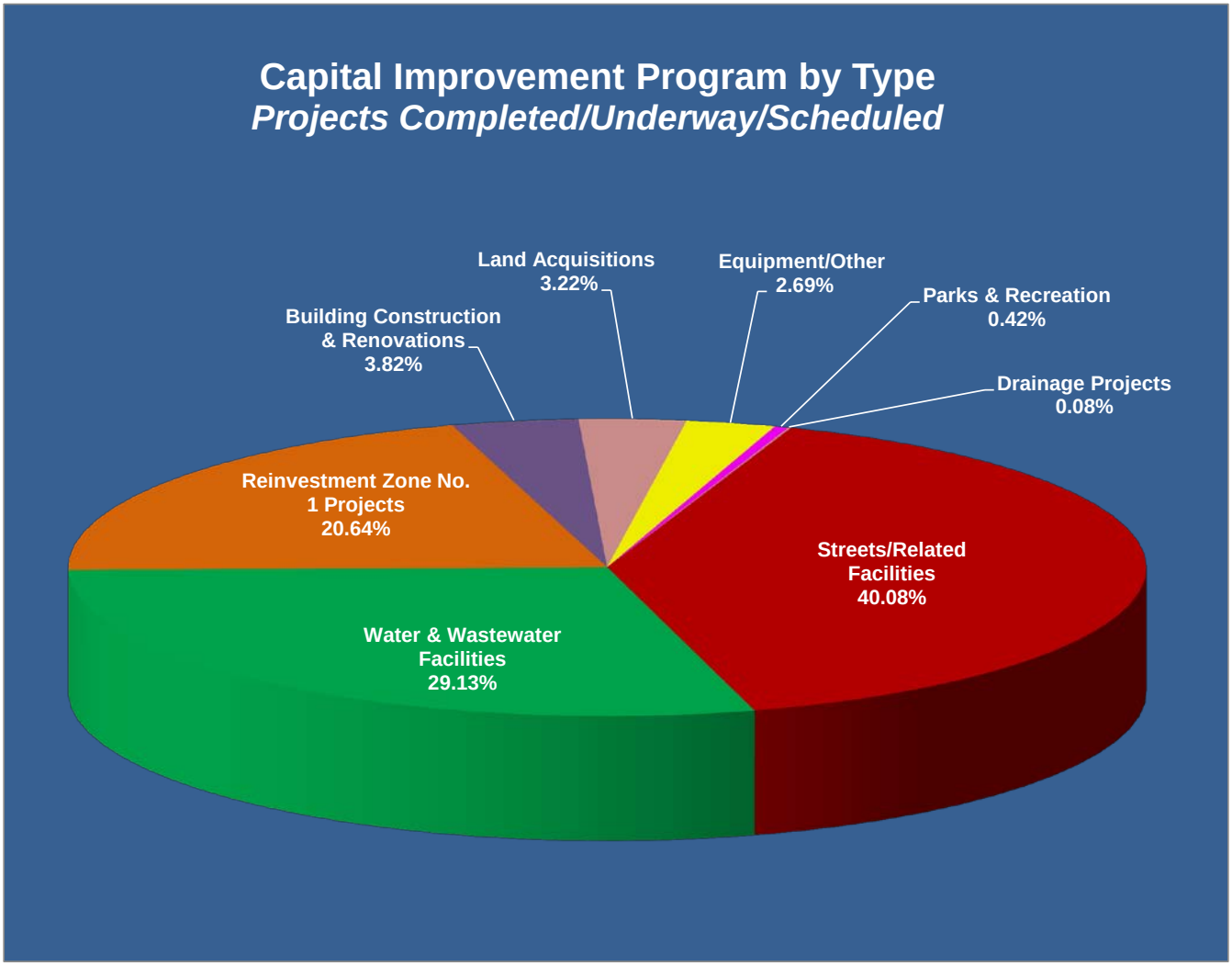
292-2922-534-62-13 292-2923-534-62-13	37	101171	Replace 1999 Dump Truck - asset # 10470	$ 105,000	Replacement
292-2921-534-62-13 292-2922-534-62-13 292-2923-534-62-13	38	101172	Crew Cab Utility Truck (for requested FTEs' position for Drainage Services) ***ADDITION TO FLEET***	42,000	16,000
			Drainage Total	**$ 147,000**	**$ 16,000**
			Drainage Fund Total - Capital	**$ 147,000**	**$ 16,000**
520-5300-535-62-50	39	101173	Automated Meter Reading System - Large Meters	$ 450,000	$ -
			Metering Total	**$ 450,000**	**$ -**
520-5000-535-63-69	40	101174	FY 2015 - Approach Mains	$ 500,000	$ -
			PW Admin Total	**$ 500,000**	**$ -**
520-5460-535-63-59	41	101175	In-house sewer: Install Manhole	$ 20,000	$ -
520-5460-535-63-59	42	101176	In-house sewer: W Irvin Ave - W French Ave	57,422	Replacement
520-5460-535-63-59	43	101177	In-house sewer: E Houston Ave - E French Ave	134,100	Replacement
520-5460-535-63-59	44	101178	In-house sewer: Ave B and 24th Street	98,161	Replacement
520-5460-535-63-61	45	101189	Wastewater Line Rehabilitation - Bird Creek Basin	1,000,000	Replacement
520-5451-535-62-20 520-5420-535-62-20	46	101218	Replace 2001 CAT Backhoe - asset # 11196	92,500	Replacement
520-5460-535-63-61	47	101228	Wastewater Line Improvements	374,632	Replacement
			Sewer Collection Total	**$ 1,776,815**	**$ -**
520-5251-535-62-11	48	101219	Replace 1989 Home Made Trailer - asset # 8051	$ 3,675	Replacement
520-5251-535-62-11	49	101220	Replace 2002 JAS Flat Bed Trailer - asset # 11307	3,675	Replacement
520-5251-535-62-11	50	101221	Replace 2002 JAS Flat Bed Trailer - asset # 11315	3,675	Replacement
520-5251-535-62-11	51	101222	Replace 2002 JAS Flat Bed Trailer - asset # 11464	3,675	Replacement
520-5260-535-63-57	52	101227	Water Line Improvements	374,633	Replacement
			Water Distribution Total	**$ 389,333**	**$ -**
520-5122-535-63-10	53	101179	Cycle Stop Valves or Variable Frequency Drive Units for High Service Pumps Discharge	$ 100,000	$ -
520-5122-535-63-10	54	101180	Repair and Replace Pumps, Drives and Valves	120,000	Replacement
520-5121-535-62-11	55	101181	Replacement Parts for Membrane Plant	100,000	Replacement
520-5121-535-63-10	56	101182	Replacement of Membrane Modules	504,000	Replacement
520-5110-535-62-13	57	101223	Replace 2001 Dodge Ram 2500 - asset # 11148	30,000	Replacement
			Water Treatment Total	**$ 854,000**	**$ -**
			Water & Wastewater Fund Total - Capital	**$ 3,970,148**	**$ -**

260-6100-571-65-16	*58*	101124	Wilson Park Improvements	$ 192,227	$ -
			Projects/Grants Total	**$ 192,227**	**$ -**
			Federal/State Grant Fund Total - Capital	**$ 192,227**	**$ -**
795-9500-531-63-17	*59*	100693	Road/Sign Maintenance	$ 100,000	$ -
795-9500-531-65-14	*60*	100692	Rail Maintenance	100,000	-
795-9500-531-65-28	*61*	100697	Downtown Improvements	245,428	-
			Reinvestment Zone No. 1 Total	**$ 445,428**	**$ -**
			Reinvestment Zone No. 1 Fund Total - Capital	**$ 445,428**	**$ -**
			Total Capital Request - All Funds	**$ 7,686,001**	**$ 53,938**

City of Temple

Non-Routine Capital currently Underway/Scheduled

Streets/Related Facilities	**$ 71,569,062**
Water & Wastewater Facilities	**52,020,878**
Reinvestment Zone No. 1 Projects	**36,856,715**
Building Construction & Renovations	**6,823,469**
Land Acquisitions	**5,747,981**
Equipment/Other	**4,808,526**
Parks & Recreation	**617,416**
Drainage Projects	**135,000**
Total of Capital Improvement Projects Underway/Scheduled	**$ 178,579,047**



Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Repairs at TC Downtown Ctr	100738	BUDG-12	110-5924-519-6310	62,472	30,065	In Progress	Sep-14
HVAC Replacement	100750	BUDG-12	110-5924-519-6310	117,178	16,590	In Progress	Sep-14
Additional Parking at the Summit	100876	BUDG-14	110-5924-519-6310	70,700	69,238	Construction	Sep-14
Burn Tower and Drill Ground Storage Building {Station 8}	100896	GO-09	363-2200-522-6851	2,580,290	2,550,315	Construction	Feb-15
Depot Repairs	100915	Hotel/Motel	240-7000-551-2616	805,772	805,027	Complete	May-14
City Hall HVAC	100960	BUDG-13	110-5924-519-6310	11,231	-	Planning	TBD
CNG Fueling Station	100972	LTN-13	351-2300-540-6310	1,696,635	1,696,635	Complete	Feb-14
Airport Hangar Roof Repair	100998	BUDG-13	110-3634-560-6310	396,319	371,320	Complete	Apr-14
CNG Improvements for Fleet Services	100999	CO-08	361-2400-519-6807	633,171	581,611	Complete	Jun-14
Replace Filter System, Pumps, and add Security Lighting/Camera - Airport	101023	BUDG-14	110-5900-560-6310	100,000	32,691	In Progress	TBD
Roof Replacements	101025	BUDG-14	110-5924-519-6310	45,285	7,736	Planning	TBD
General Building Painting and Repairs	101026	BUDG-14	110-5924-519-6310	50,000	-	Planning	TBD
Driveway Repair - Fire Station #4	101027	BUDG-14	110-5924-519-6310	12,000	9,980	Construction	Sep-14
Soffit Repair - Jeff Hamilton	101028	BUDG-14	110-5924-519-6310	12,000	4,386	Construction	Sep-14
Hawn Hotel Work - securing doors/windows, repair large hole in wall, pump water out of pool, and replace windows with plexi-glass	101029	BUDG-14	110-5924-519-6310	15,000	-	Planning	TBD
Improvements @ Fire Station #4 - restripe parking lot, paint, re-level/surface bay floors, and add station sign	101030	BUDG-14	110-5924-519-6310	37,500	250	Planning	TBD
Painting - 2nd Floor Library	101038	BUDG-14	110-5940-555-6310	11,500	11,500	Complete	Mar-14
Replace Roof - Mayborn Center	101057	Hotel/Motel	240-4400-551-6310	130,000	24,831	Engineering	Sep-14
AC Units - Doshier	101100	BUDG-U	520-5521-535-6310	11,416	11,219	Complete	Oct-13
Improvements - Seized Property	101129	Seized Funds	110-2031-521-6221	25,000	908	Engineering	Nov-14
Total Building Construction & Renovations				**$ 6,823,469**	**$ 6,224,303**		
48" Box Culvert @ 3100 Block of Ira Young Drive {Emergency Repair}	101134	BUDG-14	292-2923-534-6312	135,000	118,090	Construction	Jul-14
Total Drainage Projects				**$ 135,000**	**$ 118,090**		
FASTER Fleet Maintenance Software Program	100878	BUDG-13	110-5938-519-6221	150,000	-	Planning	TBD
SunGard H.T.E. Community Development Upgrade {Planning/Construction Safety}	100888	BUDG-13	110-1700-519-6221 351-1900-519-6218	154,000	148,508	Implementing	Jul-14
Replace 10 Marked Units	100889	BUDG-13	110-2031-521-6213	413,160	412,786	Complete	Nov-13
Light Replacement / Dimmer Board	100977	Hotel/Motel	240-4400-551-6211	27,781	27,781	Complete	May-14
WWTP - SCADA	100992	UR-10	561-5500-535-6944	300,000	-	Planning	TBD
Truck for New Code Enforcement Position *****Addition to Fleet*****	101024	BUDG-14	110-5900-524-6213	19,800	19,601	Ordered	Aug-14
Upgrade to 12-LEAD Defibrillators	101031	BUDG-14	110-5900-522-6211	28,000	23,309	Complete	Apr-14
Bar Code Interfacing for Fleet Maintenance Software	101032	BUDG-14	110-5938-519-6221	10,000	-	Planning	TBD
Chevy Impala LS - Replacing Asset #11286	101033	BUDG-14	110-5938-519-6213	19,140	18,946	Complete	Jun-14
Data Backup System	101034	BUDG-14	110-5919-519-6218	50,000	49,999	Complete	Jun-14
Storage Area Network	101035	BUDG-14	110-1982-519-6218 110-5919-519-6218	79,243	79,243	Complete	Jun-14

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Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Upgrade Document Management System (Questys)	101036	BUDG-14	110-5919-519-6221	30,000	-	Planning	TBD
Replace Chevrolet Lumina - Asset #9781	101037	BUDG-14	110-5919-519-6213	22,500	20,474	Ordered	Aug-14
Replace Hustler Mower - Asset #12804	101039	BUDG-14	110-5935-552-6222	11,992	11,992	Complete	Feb-14
Replace Backhoe - Asset #11468	101040	BUDG-14	110-5935-552-6220	95,647	95,647	Complete	Feb-14
Replace Chevrolet 1500 Pickup w/Alternative Fuel Vehicle - Asset #9941	101043	BUDG-14	110-5935-552-6213	24,084	24,022	Ordered	Jul-14
Replace Ford F-250 Pickup w/Alternative Fuel Vehicle - Asset #10245	101044	BUDG-14	110-5935-552-6213	37,416	37,416	Ordered	Aug-14
Replace 10 Marked Units - FY 2014	101045	BUDG-14	110-2031-521-6213	441,100	434,254	Ordered	Aug-14
Replace 4 Unmarked Unites	101046	BUDG-14	110-5900-521-6213	78,266	78,266	Complete	Apr-14
Replace 3 BMW Motorcycles	101047	BUDG-14	110-5900-521-6213	91,095	89,294	Complete	Jun-14
Replace 1997 Windstar with SUV - Asset #10359	101048	BUDG-14	110-5900-521-6213	24,900	24,900	Complete	Oct-13
L3 Camera Server Upgrade	101049	BUDG-14	110-5900-521-6218 351-1900-519-6218	22,869	12,369	Ordered	Jul-14
Replace Frontload Container Service Truck - Asset #10244	101051	BUDG-14	110-5900-540-6222	59,327	59,327	Ordered	Aug-14
Ford Focus Hatchback *****Addition to Fleet*****	101052	BUDG-14	110-5900-540-6213	17,000	17,314	Ordered	Jul-14
Replace 1988 Pneumatic Roller - Asset #7790	101053	BUDG-14	110-5900-531-6220	85,968	85,967	Complete	Nov-13
Trailer *****Addition to Fleet*****	101054	BUDG-14	110-5900-531-6211	17,459	17,459	Complete	Nov-13
Batwing Mower *****Addition to Fleet*****	101058	BUDG-14	292-2922-534-6222 292-2923-534-6222	82,596	82,525	Complete	Nov-13
Replace Dixie Mower - Asset #12179	101059	BUDG-14	292-2922-534-6222 292-2923-534-6222	10,904	10,903	Complete	Dec-13
Replace Elliptical Body on Asset #10942	101060	BUDG-14	292-2921-534-6211 292-2922-534-6211	14,094	-	Ordered	Sep-14
Replace Backhoe - Asset #10452	101061	BUDG-14	292-2922-534-6220 292-2923-534-6220	96,000	95,647	Complete	Feb-14
Replace 3/4 Ton Truck with 1/2 Ton Truck - Asset #11473	101062	BUDG-14	292-2921-534-6213 292-2922-534-6213 292-2923-534-6213	24,023	24,022	Ordered	Jul-14
Replace Camera Van ($44,000), Computer Equipment for Van ($5,500), and Special Equipment/Instruments for Van ($140,600)	101065	BUDG-U	520-5440-535-6211 520-5440-535-6213 520-5451-535-6211	190,100	181,435	Ordered	Aug-14
{2} Trailers for Sludge Disposal *****Addition to Fleet*****	101069	BUDG-U	520-5521-535-6211	23,948	23,820	Complete	Nov-13
Replace 2006 F-350 Truck - Asset #12345	101070	BUDG-U	520-5251-535-6213	36,000	32,521	Ordered	Aug-14
Man Lift *****Addition to Fleet*****	101072	BUDG-U	520-5122-535-6211	10,000	7,393	Complete	Jan-14
WTP - Upgrade Existing Cable Trays and Wiring to Accommodate Additional SCADA Capacity, Control Capabilities, and Programming Modifications	101074	BUDG-U	520-5122-535-6218	72,650	11,273	Planning	Oct-14
WTP - New Security Camera and System	101075	BUDG-U	520-5121-535-6211	162,950	129,509	In Progress	Sep-14
Replace Crane Truck ($78,000) and Valve Machine ($22,000) - Asset #11197	101076	BUDG-U	520-5122-535-6222	100,000	98,702	Ordered	Aug-14
Mobile Digital Video System	101085	Seized Funds	110-2031-521-6231	26,905	26,905	Complete	Jun-14
WTP Replace Vehicle #11885	101092	BUDG-U	520-5110-535-6213	19,052	19,052	Complete	Jan-14
Commercial Refuse Truck - Replace Asset #11604	101093	LTN-13	351-2300-540-6222	273,411	271,783	Ordered	Jul-14
Commercial Refuse Truck - Replace Asset #12187	101094	LTN-13	351-2300-540-6222	183,039	183,039	Complete	May-14
Potholing Machine	101095	BUDG-U	520-5452-535-6222	24,052	24,051	Complete	Oct-13
Top Dresser	101096	BUDG-13	110-3120-551-6222	14,260	14,259	Complete	Nov-13

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Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Lift for Asset #11987	101098	LTN-13	351-2300-540-6310	24,000	23,814	Complete	Nov-13
Zero Turn Mower	101105	BUDG-14	110-3120-551-6222	12,954	12,954	Complete	Dec-13
65 Electric Golf Carts, 1 Gas Beverage Cart, 1 Gas Utility Cart	101114	BUDG-14	110-3110-551-6213	420,121	420,121	Complete	Dec-13
Phone System Upgrade - FY 2014	101120	DESCAP	351-1900-519-6224	24,971	24,971	Complete	Feb-14
Christmas Tree Panels	101125	Hotel/Motel	240-4600-551-6211	10,000	10,000	Complete	Jun-14
Server Replacement	101126	DESCAP	351-1900-519-6218	27,000	20,999	Complete	May-14
Truck for Inspections	101127	BUDG-14	110-5947-519-6213	19,552	19,551	Ordered	Jul-14
GIS Enterprise Agreement	101128	DESCAP	351-1900-519-2515 520-5000-535-2515	32,600	32,596	Complete	May-14
Microsoft Agreement - Year 5	101130	DESCAP	351-1900-519-6221	123,237	122,195	Complete	Jun-14
PEG - Recabling of Council Chambers	101132	BUDG-14	110-1940-519-6228	100,000	85,495	In Progress	Sep-14
Neighborhood Clean-Up Trailer	101185	BUDG-14	110-1500-515-2695	20,000	6,812	Ordered	Sep-14
PEG - Smartboards	101190	BUDG-14	110-1940-519-6228	14,000	-	Ordered	Sep-14
Props for Burn Tower	101212	GO-09	363-2200-522-6851	290,960	290,959	Ordered	Jan-15
XC2 Software - Backflow Prevention Monitoring	101229	BUDG-U	520-5240-535-6221	14,400	14,400	Ordered	Sep-14
Total Equipment / Other				**$ 4,808,526**	**$ 4,110,578**		
Landfill Expansion - Acquisition of Land	100197	DESCAP Taxable CO-12	351-2300-540-6110 365-2300-540-6110	4,588,148	3,523,861	Complete	Mar-14
Kegley Road ROW Acquisition	100346	ROW ESCROW	351-3400-531-6110	189,180	9,340	Planning	TBD
Temple-Belton WWTP Reclaimed Effluent Waterline - ROW/Easements	101097	UR-14	562-5200-535-6947	929,573	929,573	Complete	Mar-14
Property for Storage Facility - PD	101116	Seized Funds	110-2031-521-6231	41,080	38,952	Complete	Nov-13
Total Land Acquisitions				**$ 5,747,981**	**$ 4,501,726**		
Repair FM 2305 Hike & Bike Trail	100763	BUDG-12	110-5935-552-6310	50,000	50,000	Complete	Nov-13
New Playground and Shade - Northwest Hills Park	101042	BUDG-14	110-3500-552-6332 110-5935-552-6310 351-3500-552-6310	61,228	61,287	Complete	Jun-14
New Playground and Shade - South Temple Park	101099	BUDG-14	110-3500-552-6332	98,775	91,206	Complete	Jun-14
Park Improvements - Freedom Park	101103	BUDG-14	110-3500-552-6332	49,275	49,274	Complete	Jun-14
Park Improvements - Wilson Park	101124	GRANT	110-5935-552-6310 260-6100-571-6516	227,819	208,780	Construction	Aug-14
Parks Deferred Maintenance	350009	DESCAP	351-3500-552-2311 351-3500-552-2324	130,319	96,198	Planning	TBD
Total Parks & Recreation				**$ 617,416**	**$ 556,745**		
Southeast Industrial Park {Engineering Only}	100258	RZ	795-9700-531-6828 795-9500-531-6317	265,200	265,200	Engineering	Jun-15
Friar's Creek Trail Phase II - 5th Street to Scott & White Blvd	100585	RZ GRANT CO-08	795-9500-531-6552 795-9600-531-6552 795-9700-531-6552 260-1100-552-6316 361-3400-531-6834	2,011,709	1,987,656	Complete	May-14
TMED - 1st Street at Temple College {STEP-Grant Match}	100629	RZ	795-9500-531-6550	500,000	500,000	Construction	Aug-14
Northwest Loop 363 Improvements {PTF}	100681	RZ	795-9500-531-2587 795-9500-531-2588 795-9700-531-2587 795-9700-531-2588	930,000	930,000	Construction	Dec-14

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(Continued)

Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Rail Maintenance	100692	RZ	795-9500-531-6514	324,521	112,722	In Progress	TBD
Road/Sign Maintenance	100693	RZ	795-9500-531-6317	408,574	168,728	In Progress	TBD
Pepper Creek Trail Connection to Scott & White	100695	RZ	795-9500-531-6554	730,000	726,883	Complete	Feb-14
Avenue R {West of 25th Street to East of 19th Street}	100696	RZ	795-9500-531-6553	2,050,000	283,194	Engineering	Aug-15
Rail Safety Zone - Downtown Improvements	100697	RZ	795-9500-531-2539 795-9500-531-6528	1,036,032	563,435	Engineering	Jan-15
Lot Identification & Signage	100698	RZ	795-9500-531-2539 795-9500-531-6528	395,940	395,940	Complete	Mar-14
TMED - 1st Street @ Loop 363 {Design Only}	100700	RZ	795-9500-531-6551	473,800	452,780	Engineering	Nov-15
Ave U - Scott & White to 1st/13th- 17th {Design Only}	100718	RZ	795-9500-531-6555	350,000	361,150	Complete	Dec-13
Bioscience Rd & Utility Improvements	100867	RZ	795-9500-531-6560	800,000	112,840	On Hold	TBD
Santa Fe Plaza Plan	100968	RZ	795-9500-531-6110	48,146	48,146	In Progress	TBD
Pepper Creek Reg Detention Pond	100994	RZ	795-9500-531-6562 795-9500-531-2616	850,000	48,841	On Hold	TBD
Northern "Y" Rail - Phase I	100996	RZ	795-9500-531-6563	200,000	-	Planning	TBD
Trans Load Grading	100997	RZ	795-9500-531-6563	185,000	-	Planning	TBD
Temple Industrial Park - Research Pkwy {IH35 to Wendland Ultimate - Design & ROW Only}	101000	RZ	795-9800-531-6863	2,705,000	920,866	Engineering	TBD
Temple Industrial Park - Research Pkwy {Wendland to McLane Pkwy - Design & ROW Only}	101001	RZ	795-9800-531-6864	5,960,000	546,395	Engineering	TBD
Corporate Campus Park - Bioscience Trail Connection to Airport	101002	RZ	795-9800-531-6865	750,000	93,700	Engineering	Mar-15
Corporate Campus Park - McLane Pkwy/Research Pkwy Connection {Design Only}	101003	RZ	795-9800-531-6866	710,000	366,935	Engineering	May-15
Corporate Campus Park - Research Pkwy {McLane Pkwy to Cen Pt Pkwy - Design Only}	101004	RZ	795-9800-531-6881	1,500,000	398,259	Engineering	Nov-14
Bioscience Park - Tail Landscaping, Irrigation and Lights {Pepper Creek Trail}	101005	RZ	795-9800-531-6867	1,750,000	235,100	Engineering	May-15
Synergy Park - Entry Enhancement	101006	RZ	795-9800-531-6868	500,000	-	Planning	TBD
Synergy Park - Lorraine Drive/Panda Drive Asphalt	101007	RZ	795-9800-531-6869	610,000	337,506	Complete	Jun-14
Downtown - Santa Fe Plaza	101008	RZ	795-9800-531-6870	300,000	-	Planning	TBD
Downtown - Master Plan	101009	RZ	795-9800-531-6871	125,000	105,500	Engineering	Aug-14
TMED - Loop 363 Frontage {UPRR to 5th TRZ Portion}	101010	RZ	795-9800-531-6872	6,450,000	325,090	Engineering	Nov-15
TMED - Monumentation {4}	101011	RZ	795-9800-531-6873	520,000	70,000	Engineering	Apr-15
TMED - Avenue U Ave to 1st	101012	RZ	795-9800-531-6874	1,275,000	153,300	Engineering	Apr-16
TMED - Master Plan {Health Care Campus}	101013	RZ	795-9800-531-6875	125,000	-	Planning	TBD
TMED - Master Plan & Thoroughfare Plan	101014	RZ	795-9800-531-6875	55,000	-	Planning	TBD
TMED - Friar's Creek Trail to Ave R Trail	101015	RZ	795-9800-531-6876	500,000	75,000	Engineering	Dec-14
Airport Park - Fuel Farm Loop Roadway	101016	RZ	795-9800-531-6877	110,000	10,000	Engineering	Mar-15
Airport Park - Airport Terminal Access Enhancements	101017	RZ	795-9800-531-6878	115,000	15,000	Engineering	Mar-15
Airport Park - Airport Entry Landscaping & Signage	101018	RZ	795-9800-531-6879	230,000	30,000	Engineering	Mar-15
Airport Park - NW Airport Parking & Entrance	101019	RZ	795-9800-531-6880	865,000	115,000	Engineering	Mar-15

(Continued)

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Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Airport Park - Airport Entry & Sign Improvements	101021	RZ	110-3633-560-6310 795-9500-531-6558	142,793	142,793	Complete	Dec-13
Total Reinvestment Zone No. 1 Projects				**$ 36,856,715**	**$ 10,897,958**		
Tarver Road Extension to Old Waco {Design Only}	100392	CO-08	361-3400-531-6847	155,780	155,780	On Hold	TBD
Traffic Signal-5th & FM 93	100504	CO-08 CO-12	361-2800-532-6810 365-2800-532-6810	152,029	151,436	Complete	Dec-13
Sidewalk - South 1st Street Sidewalks	100623	CDBG	260-6100-571-6315	688,796	676,292	Construction	Jul-14
TMED - 1st Street at Temple College {STEP-Grant Match}	100629	CO-08 GRANT	361-2800-532-6810 260-3500-552-6316	2,620,254	2,620,254	Construction	Aug-14
Northwest Loop 363 Improvements {PTF} - ($20,000,000 Category 12)	100681	CO-08 TxDOT/PTF Bonds	361-3400-531-2588 261-3400-531-2587 261-3400-531-2588	49,764,436	47,613,187	Construction	Dec-14
Runway Reconstruction 02/20	100716	GRANT	260-3600-560-6524	8,685,534	1,171,209	Construction	Jul-14
Traffic Signal - FM 2483 & SH 317	100926	CO-08 CO-12	361-2800-532-6810 365-2800-532-6810	266,500	16,500	On Hold	TBD
D'Antonie's Crossing Subdivision - Sidewalks	100943	DESCAP	351-3400-531-6315	60,195	60,195	Cost Sharing Agreement Authorized	TBD
Hogan Road Improvements {Street Perimeter Fees}	100952	CO-12	365-3400-531-6858	77,650	-	Planning	TBD
Overlay {Maintenance}	100955	CO-12	365-3400-531-6527	3,801,970	3,673,512	Complete	Jan-14
Traffic Signal - FM 2305 and Westfield	100956	CO-08 CO-12	361-2800-532-6810 365-2800-532-6810	153,400	151,485	Complete	Jan-14
Traffic Signal - Prairie View and FM 317	100957	CO-08 CO-12	361-2800-532-6810 365-2800-532-6810	246,500	4,500	On Hold	TBD
Roadway Improvements - Western Hills {Design Only}	100967	CO-12	365-3400-531-6858	419,171	419,171	Construction	Dec-14
Roadway Improvements - Westfield Boulevard	100970	CO-12	365-3400-531-6859	1,989,477	1,989,477	Construction	Jul-14
South Pea Ridge Road	100971	CO-12	365-3400-531-6860	1,250,000	584,750	Complete	Jun-14
Signal Communication Equipment	100983	CO-12	365-2800-532-6861	308,000	303,321	Complete	May-14
Prairie View Road Improvements {Design Only}	100984	CO-12	365-3400-531-6862	432,600	432,600	Engineering	Sep-14
Upgrade {2} School Zone Locations - S. Pea Ridge and Tarver {Pirtle Elementary School}	101055	BUDG-14	110-2840-532-6323	36,000	31,494	Complete	Jun-14
Gateway Monument Sign	101091	GRANT	110-3432-531-6310	190,000	-	Planning	TBD
S. 23rd Street Extension	101107	CO-12	365-3400-531-6882	44,480	44,480	Engineering	Dec-14
Outer Loop - Phase 3 {Engineering Only}	101121	CO-12	365-3400-531-6813	200,290	200,290	Engineering	Aug-14
Oaks at Lakewood Subdivision - Sidewalks	101133	DESCAP	351-3400-531-6315	26,000	26,000	Complete	May-14
Total Streets / Related Facilities				**$ 71,569,062**	**$ 60,325,932**		
SH 317 Water Line Relocation from FM2305 to FM439 as part of TxDOT SH 317 Road Improvement Project	100223	UR-08	561-5200-535-6907	328,540	328,540	Engineering	On Hold
South Temple Water System Improvements: Pipeline, Storage Tank, and Pump Station	100333	UR-08	561-5200-535-6909	885,547	885,547	Engineering	Apr-15
Utilities Relocation - Tarver to Old Waco	100391	UR-08	561-5200-535-6936	34,000	34,000	On Hold	TBD
Ranch At Woodland - Utility Extension	100476	Util-RE	520-5900-535-6366	11,730	11,730	Cost Sharing Agreement Authorized	TBD
Temple Belton Regional Sewerage System - Land & Design (75%)	100584	UR-10	561-5500-535-6938	1,464,324	1,026,122	Engineering	TBD
Water Line Replacement - Charter Oaks	100608	UR-10	561-5200-535-6939	2,869,144	2,039,569	Engineering	TBD
Utilities Relocation - Northwest Loop 363 Improvements	100681	UR-08	561-5200-535-6940	2,192,502	2,192,502	Complete	Mar-13
I-35 Utility Relocation Project {North Loop 363 to Northern Temple City Limits - Engineering Only}	100682	TxDOT	520-5900-535-6618	193,240	193,240	Engineering	Jun-15
I-35 Utility Relocation Project {South Loop 363 to Nugent-Engineering Only}	100687	TxDOT	520-5900-535-6618	557,690	492,690	Engineering	TBD

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Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
I-35 Utility Relocation Project {Nugent to North Loop 363-Engineering Only}	100688	TxDOT	520-5900-535-6618	467,190	405,190	Engineering	TBD
Williamson Creek Lift Station Improvements	100799	BUDG-U	520-5521-535-6310 561-5400-535-6905	549,215	503,715	Complete	Apr-14
Friar's Creek Lift Station	100805	Util-RE	520-5900-535-6611	783,836	783,835	Complete	Oct-13
Leon River Interceptor	100851	UR-10	561-5400-535-6941	1,122,880	781,730	Engineering	Sep-14
In-House Sewer - W Ave D-RR; S 25th - S 29th	100907	BUDG-U	520-5460-535-6359	93,500	48,080	Complete	Nov-13
Water Line Improvement Projects	100909	BUDG-U	520-5260-535-6357	500,000	305,909	Construction	Sep-14
Replace Filter Backwash and High Service Valve Actuators	100912	BUDG-U	520-5122-535-6310	177,170	177,169	Complete	May-14
Repair and Replace Pumps, Drives and Valves	100913	BUDG-U	520-5122-535-6310	97,254	96,798	Complete	Dec-13
Highland Park Subdivision Utility Extension	100932	Util-RE	520-5900-535-6368	374,850	374,850	Cost Sharing Agreement Authorized	TBD
WTP - Generator Project {Phase 2B}	100933	UR-10	561-5100-535-6906	2,503,751	2,503,750	Complete	Nov-13
Utility Improvements - Western Hills	100967	UR-14 Util-RE	561-5200-535-6950 520-5900-535-6521	2,039,954	1,775,401	Construction	Dec-14
Utility Improvements - Westfield Boulevard	100970	Util-RE	520-5900-535-6368	52,196	52,196	Construction	Jul-14
Bird Creek - Phase 3	100980	UR-10	561-5400-535-6925	1,640,995	1,317,984	Construction	Aug-14
Wastewater Line Replacement - Lengefeld	100985	UR-10	561-5400-535-6943	200,000	142,968	Construction	Aug-14
N Loop 363 / IH35 Utility Improvements	100986	Util-RE	520-5900-535-6521 520-5900-535-6110	2,661,199	1,904,761	Construction	Jul-14
IH-35 Valve Improvements	100987	UR-10	561-5200-535-6946	200,000	-	On Hold	TBD
WTP - Backwash Tank Rehab	100988	UR-10	561-5100-535-6904	450,000	226,412	Complete	Feb-14
Water Line Improvement - Pin Oak	100989	UR-10	561-5200-535-6942	500,000	246,484	Complete	Jun-14
Rplc Hickory LS Pump	100991	UR-10	561-5400-535-6905	300,000	51,083	Engineering	Sep-14
WWTP - Doshier RAS Pump Replacement	100993	UR-10	561-5500-535-6945	376,697	376,696	Construction	Oct-14
Approach Mains - FY 2014	101063	BUDG-U	520-5000-535-6369	70,030	-	Planning	TBD
Utility Improvements {Greenfield Development} - FY 2014	101064	BUDG-U	520-5000-535-6370	342,893	-	Planning	TBD
In-House Sewer: W Central - W Ave D; S 29th - S 31st	101066	BUDG-U	520-5460-535-6359	95,000	18,772	Complete	May-14
In-House Sewer: N 7th - N 9th; W French - W Downs	101067	BUDG-U	520-5460-535-6359	125,000	8,944	Construction	Jul-14
In-House Sewer: N 27th by HEB	101068	BUDG-U	520-5460-535-6359	107,500	16,499	Construction	Nov-14
Repair and Replace Pumps, Drives and Valves - FY 2014	101071	BUDG-U	520-5122-535-6310	120,000	4,250	In Progress	TBD
Replacement Parts for Membrane Plant	101073	BUDG-U	520-5122-535-6211	100,000	-	Planning	TBD
Replacement Membrane Modules	101077	BUDG-U	520-5121-535-6310	314,150	310,580	Complete	Nov-13
Replacement of Generator Engine - Ave G Pump Station	101078	BUDG-U	520-5123-535-6211	45,000	3,628	Planning	Oct-14
Leon River Trunk Sewer, LS and FM - Phase I	101081	UR-14	561-5400-535-6941	2,800,000	-	Planning	TBD
Water Line Replacement - along Lamar from 7th Street to Nugent Tank	101082	UR-14	561-5200-535-6949	800,000	49,370	Engineering	Dec-14
Wastewater Line Replacement - between 10th and 12th Street from Central to Avenue D	101083	UR-14	561-5400-535-6951	350,000	69,083	Engineering	Jun-15
Westfield Boulevard - Utility Improvements	101084	UR-14	561-5400-535-6948	580,000	291,170	Construction	Jul-14
Temple-Belton WWTP Expansion	101086	UR-14	561-5500-535-6938	750,000	-	Planning	TBD

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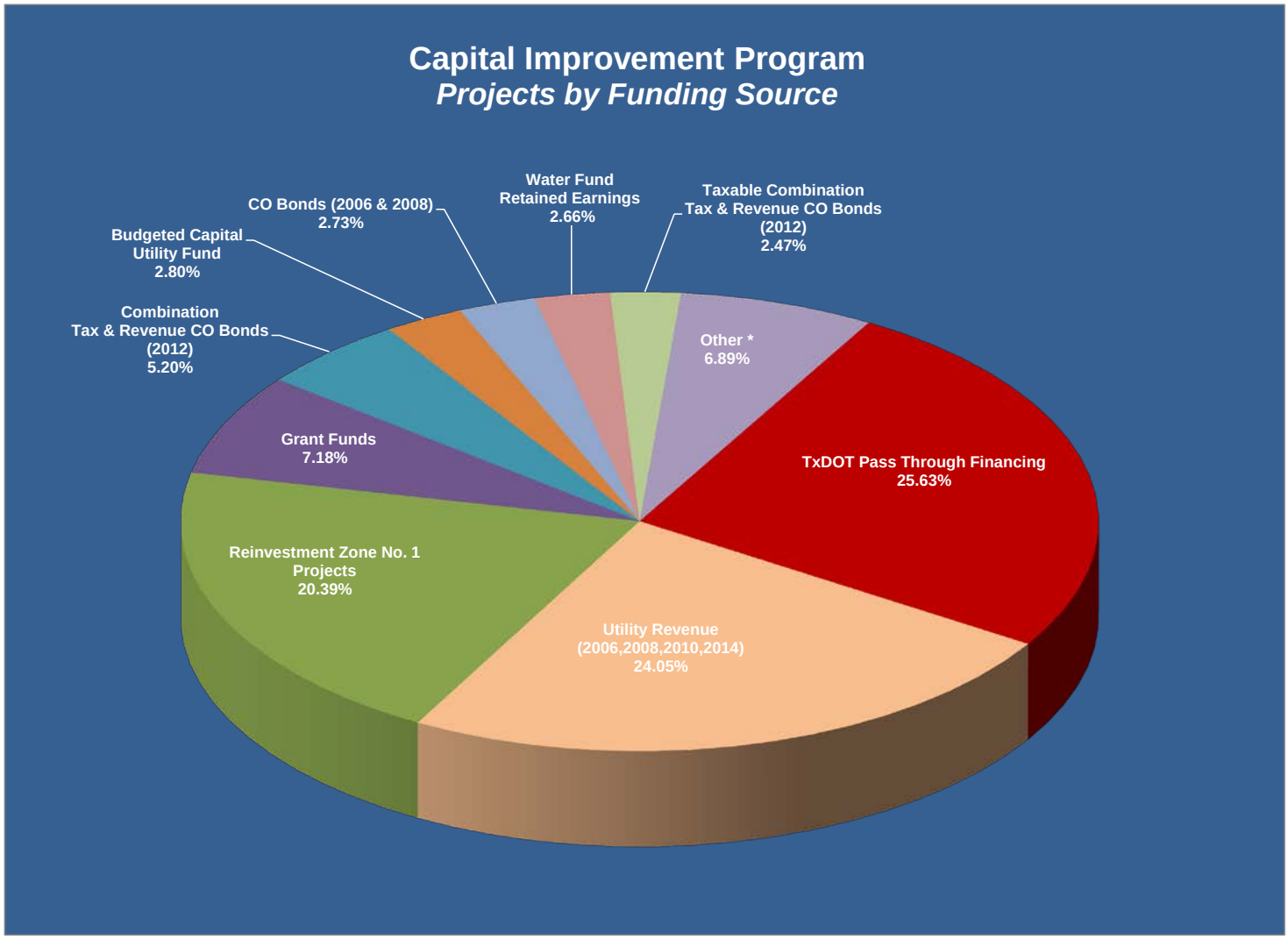
Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
WTP Rehabilitation Project #1	101087	UR-14	Not Assigned Yet	7,000,000	-	Planning	TBD
WTP Rehabilitation Project #2	101088	UR-14	Not Assigned Yet	1,000,000	-	Planning	TBD
Generator Design	101089	BUDG-U	520-5123-535-6310	250,000	-	Planning	TBD
Water Line Improvement Projects - FY 2014	101090	BUDG-U	520-5260-535-6357	1,111,270	-	Planning	TBD
Temple-Belton WWTP Reclaimed Effluent Waterline - Phase I	101097	UR-14	562-5200-535-6947	1,764,219	1,714,552	Construction	Oct-14
Temple-Belton WWTP Reclaimed Effluent Waterline - Phase II	101097	UR-14	562-5200-535-6947	2,966,580	2,952,374	Construction	Oct-14
Temple-Belton WWTP Reclaimed Effluent Waterline - Phase III	101097	UR-14	562-5200-535-6947	6,844,224	6,794,557	Construction	Oct-14
WTP - Raw Water Intake Repairs	101106	Util-RE	520-5124-535-6310	79,712	79,712	Construction	Jul-14
WWTP - Doshier Influent Screw Pumps	101115	Util-RE	520-5521-535-6310	94,226	94,226	Complete	Mar-14
Wastewater Line Replacement - 1000 block of North 11th Street and King Avenue {Emergency Repair}	101117	BUDG-U	520-5460-535-6361	96,554	96,554	Complete	Feb-14
WTP - Emergency Repair on Clarifier #3	101123	Util-RE	520-5122-535-6310	72,340	62,000	Complete	May-14
Wastewater Line Replacement - Hickory Road {Emergency Repair}	101131	Util-RE	520-5460-535-6361	269,096	269,096	Construction	Jul-14
Meadows @ Creekside Subdivision - Sidewalk, Utility Rerouting, Drainage Improvements	101135	BUDG-U	292-2923-534-6312 365-3400-531-6863 520-5000-535-6370	140,000	140,000	Cost Sharing Agreement Authorized	TBD
Northgate Subdivision - Utility Extension	101184	Util-RE	520-5900-535-6366	29,970	29,970	Cost Sharing Agreement Authorized	TBD
Hidden Villages Subdivision Utility Extension	520004	Util-RE	520-5900-535-6366	54,685	54,685	Cost Sharing Agreement Authorized	TBD
Hills of Westwood, Phase IV, Utility Extension	540003	Util-RE	520-5900-535-6368	21,025	21,025	Cost Sharing Agreement Authorized	TBD
Total Water & Wastewater Facilities				**$ 52,020,878**	**$ 32,359,998**		
Total Capital Projects				**$ 178,579,047**	**$ 119,095,329**		

PROJECT STATUS {BASED ON FUNDING SOURCES} 30 014

	Total Dollars	% of Total
TxDOT Pass Through Financing	$ 45,768,084	25.63%
Utility Revenue (2006,2008,2010,2014)	42,952,976	24.05%
Reinvestment Zone No. 1 Projects	36,410,006	20.39%
Grant Funds	12,815,048	7.18%
Combination Tax & Revenue Certificates of Obligation Bonds (2012)	9,291,030	5.20%
Budgeted Capital - Utility Fund	4,999,104	2.80%
Certificate of Obligation Bonds (2006 & 2008)	4,880,404	2.73%
Water Fund - Retained Earnings	4,744,819	2.66%
Taxable Combination Tax & Revenue Certificates of Obligation Bonds (2012)	4,409,831	2.47%
Budgeted Capital - General Fund *	4,182,933	2.34%
General Obligation Bonds (2009) - Fire *	2,871,250	1.60%
Limited Tax Notes (2013) *	2,177,085	1.22%
TxDOT Reimbursable Utility Agreements *	1,218,120	0.68%
Hotel-Motel Fund - Designated from Fund Balance *	973,553	0.55%
General Fund - Designated from Fund Balance/Other *	884,804	0.50%
Total Capital Improvement Projects {by funding source}	**$ 178,579,047**	**100.00%**



*Funding source is reflected in "other" on graph

Capital Improvement Plan

2015 - 2019

City of Temple

Non-Routine Capital
for
Certificate of Obligation Bond Funding

A Certificate of Obligation Bond (CO) is typically a direct obligation issued on a pledge of the general taxing power for the payment of the debt. The CO does not require a voter election as a prerequisite to issuance.

CERTIFICATE OF OBLIGATION BOND PROJECTS — FY 2015

Line	Project #	Project Description	Recommended	Estimated Annual Operating Cost
1	100955	Legacy Pavement Preservation Program	$ 3,000,000	$ -
2	100967	Western Hills Reconstruction {Construction}	4,000,000	-
3	100718	W Avenue U & 13th/17th Connector, Phase 1 {Construction}	3,360,000	-
4	100984	Prairie View (Research to N Pea Ridge), Phase 1 {ROW & Construction}	7,145,000	-
5	101257	Prairie View (N Pea Ridge to FM 2483), Phase 2 {Design & ROW}	1,085,000	-
6	101121	Outer Loop (Channel to Jupiter), Phase 3 {ROW}	600,000	-
7	101214	Tarver Roadway Extension (to Outer Loop) {Design & ROW}	250,000	-
8	100971	S Pea Ridge (Hogan to Poison Oak) {Design & ROW}	1,000,000	-
9	101215	Poison Oak (SH 317 to S Pea Ridge), Phase 1 {Design & ROW}	3,000,000	-
10	101215	Poison Oak (S Pea Ridge to Old Waco Rd), Phase 2 {Design & ROW}	2,000,000	-
11	101225	Traffic Signal Upgrade - South 1st Street @ West Avenue R and West Avenue U {Design & Construction}	300,000	-
12	101121	Outer Loop (Jupiter to Poison Oak), Phase 4 {ROW}	265,000	-
		Total Certificate of Obligation Bond Projects	**$ 26,005,000**	**$ -**

Legacy Pavement Preservation Program

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	All
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Street Services		
Manager:	Kenny Henderson		
Construction Fiscal Year:	Yearly		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Legacy pavement preservation program activities include a variety of activities including overlay, milling, and seal coating.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Total
CO Bonds	$ 3,000,000	$ 3,000,000	$ 3,000,000	$ 3,000,000	$ 3,000,000	$ 12,000,000	$ 27,000,000
							-
							-
							-
							-
Total	$ 3,000,000	$ 3,000,000	$ 3,000,000	$ 3,000,000	$ 3,000,000	$ 12,000,000	$ 27,000,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2025

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-	-
Construction	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	12,000,000	15,000,000	30,801,613	3,801,613
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ 3,000,000	$ 3,000,000	$ 3,000,000	$ 3,000,000	$ 3,000,000	$ 12,000,000	$ 15,000,000	$ 30,801,613	$ 3,801,613

ANNUAL OPERATING IMPACT									
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Recurring
Operating							-		
Capital Outlay							-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -		$ -		

Notes:

In FY 2013, $3,800,000 was allocated for street maintenance, specifically targeted for milling and overlay activities. Approximately 60 lane miles of city streets (5% of existing pavement surfaces) were addressed. An additional $3,000,000 annually for duration of the TCIP is anticipated.

Western Hills Reconstruction

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	1
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. The Western Hills Project will reconstruct portions of Antelope, Chisholm, Geronimo, and Deer Trails. Utility improvements and road work will be sequenced and constructed appropriately.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
CO Bonds	$ 4,000,000	$ -	$ -	$ -	$ -	$ 4,000,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Spring 2013	Fall 2017
Total	$ 4,000,000	$ -	$ -	$ -	$ -	$ 4,000,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 680,690	$ 680,690
Property Acquisition	-	-	-	-	-	-	-	-
Construction	4,000,000	-	-	-	-	4,000,000	5,496,623	1,496,623
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 4,000,000	$ -	$ -	$ -	$ -	$ 4,000,000	$ 6,177,313	$ 2,177,313

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

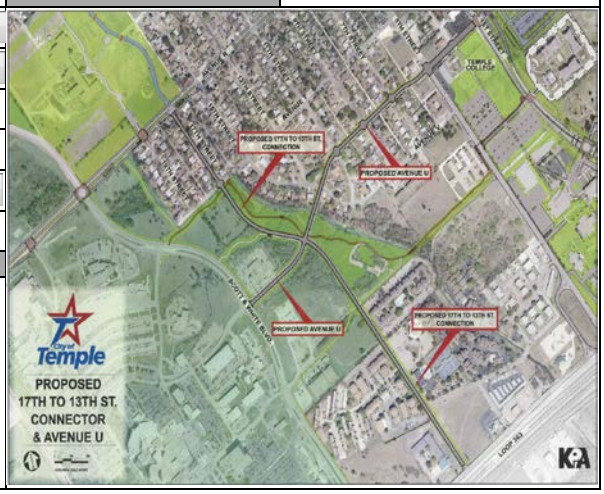
Design funded and completed in FY 2013 / 14.

West Avenue U & 13th/17th Connector

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	3
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. W Avenue U & 13th / 17th Street Connector project will enhance multi-modal transportation corridors between S&W, the VA, TISD Campus', and Loop 363.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
CO Bonds	$ 3,360,000	$ -	$ -	$ -	$ -	$ 3,360,000
						-
						-
						-
						-
Total	$ 3,360,000	$ -	$ -	$ -	$ -	$ 3,360,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2016

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 350,000	350,000
Property Acquisition	-	-	-	-	-	-	-	-
Construction	3,360,000	-	-	-	-	3,360,000	3,360,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 3,360,000	$ -	$ -	$ -	$ -	$ 3,360,000	$ 3,710,000	$ 350,000

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

Design funded and completed in FY 2013 / 14.

Prairie View (Phase 1) - Research to N Pea Ridge

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Prairie View improvements include reconstructing, connecting, and increasing capacity across the northwestern region of the City.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
CO Bonds	$ 7,145,000	$ -	$ -	$ -	$ -	$ 7,145,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Summer 2013	Fall 2017
Total	$ 7,145,000	$ -	$ -	$ -	$ -	$ 7,145,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 432,600	432,600
Property Acquisition	345,000	-	-	-	-	345,000	345,000	-
Construction	6,800,000	-	-	-	-	6,800,000	6,800,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 7,145,000	$ -	$ -	$ -	$ -	$ 7,145,000	$ 7,577,600	$ 432,600

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

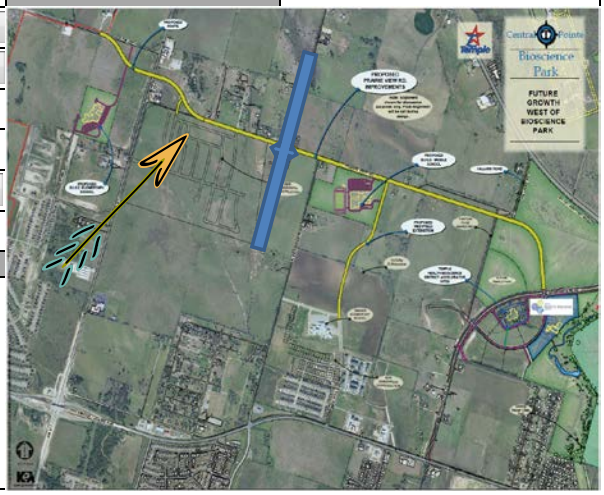
Design funded in previous FY.

Prairie View (Phase 2) - N Pea Ridge to FM 2483

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Prairie View improvements include reconstructing, connecting, and increasing capacity across the northwestern region of the City.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
CO Bonds	$ 1,085,000	$ -	$ -	$ 7,300,000	-	$ 8,385,000
						-
						-
						-
						-
Total	$ 1,085,000	$ -	$ -	$ 7,300,000	$ -	$ 8,385,000

PROJECT ESTIMATED	
Start Date	Completion Date
Summer 2013	Fall 2017

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000	$ 300,000	-
Property Acquisition	785,000	-	-	-	-	785,000	785,000	-
Construction	-	-	-	7,300,000	-	7,300,000	7,300,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 1,085,000	$ -	$ -	$ 7,300,000	$ -	$ 8,385,000	$ 8,385,000	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

Outer Loop - Channel to Jupiter

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Extension of Outer Loop to the south is an on-going process, with this section being constructed after Adams to the channel. Completion of this significant regional project will enhance north-south model of travel through Temple.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
CO Bonds	$ 600,000	$ -	$ -	$ 4,400,000	$ -	$ 5,000,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2019
Total	$ 600,000	$ -	$ -	$ 4,400,000	$ -	$ 5,000,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	600,000	-	-	-	-	600,000	600,000	-
Construction	-	-	-	4,400,000	-	4,400,000	4,400,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 600,000	$ -	$ -	$ 4,400,000	$ -	$ 5,000,000	$ 5,000,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Design underway.

Tarver Extension (to Outer Loop)

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.
Status:	Continuing Project
Priority:	1
Department:	Public Works / Engineering
Manager:	Don Bond, P.E., CFM
Construction Fiscal Year:	2018
Account Number:	
District:	4

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Extension of Tarver to the future Outer Loop will open up and expand east-west travel, relieving the W Adams Avenue corridor.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
CO Bonds	$ 250,000	$ -	$ -	$ 1,600,000	$ -	$ 1,850,000
						-
						-
						-
						-
Total	$ 250,000	$ -	$ -	$ 1,600,000	$ -	$ 1,850,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2019

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000	$ 200,000	-
Property Acquisition	50,000	-	-	-	-	50,000	50,000	-
Construction	-	-	-	1,600,000	-	1,600,000	1,600,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 250,000	$ -	$ -	$ 1,600,000	$ -	$ 1,850,000	$ 1,850,000	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

S Pea Ridge (Hogan to Poison Oak)

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Extension of S Pea Ridge from Hogan to Poison Oak will open up and expand north-south travel, relieving the SH 317 corridor.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
CO Bonds	$ 1,000,000	$ -	$ -	$ 2,250,000	$ -	$ 3,250,000
						-
						-
						-
						-
Total	$ 1,000,000	$ -	$ -	$ 2,250,000	$ -	$ 3,250,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2019

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000	-
Property Acquisition	500,000	-	-	-	-	500,000	500,000	-
Construction	-	-	-	2,250,000	-	2,250,000	2,250,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 1,000,000	$ -	$ -	$ 2,250,000	$ -	$ 3,250,000	$ 3,250,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Poison Oak (SH 317 to S Pea Ridge Road), Phase 1

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Improvements to Poison Oak between SH 317 and the future Outer Loop will open up and expand east-west travel, relieving the W Adams Avenue corridor.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
CO Bonds	$ 3,000,000	$ -	$ -	$ 6,900,000	$ -	$ 9,900,000
						-
						-
						-
						-
Total	$ 3,000,000	$ -	$ -	$ 6,900,000	$ -	$ 9,900,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2019

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 1,500,000	$ -	$ -	$ -	$ -	$ 1,500,000	$ 1,500,000	-
Property Acquisition	1,500,000	-	-	-	-	1,500,000	1,500,000	-
Construction	-	-	-	6,900,000	-	6,900,000	6,900,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 3,000,000	$ -	$ -	$ 6,900,000	$ -	$ 9,900,000	$ 9,900,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Waterline Replacement Project along 3rd Street between Irvin & Nugent

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.
Status:	New Project
Priority:	1
Department:	Public Works / Engineering
Manager:	TBD
Construction Fiscal Year:	2015
Account Number:	

District: All

Description/Justification:

Replace old 2" cast iron lead poured joints and water lines with 8" PVC to provide fire protection in the area.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
UR Bonds	$ 650,000	$ -	$ -	$ -	$ -	$ 650,000
						-
						-
						-
						-
Total	$ 650,000	$ -	$ -	$ -	$ -	$ 650,000

PROJECT ESTIMATED

Start Date	Completion Date
Fall 2014	Fall 2015

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	$ 50,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	600,000	-	-	-	-	600,000	600,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 650,000	$ -	$ -	$ -	$ -	$ 650,000	$ 650,000	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

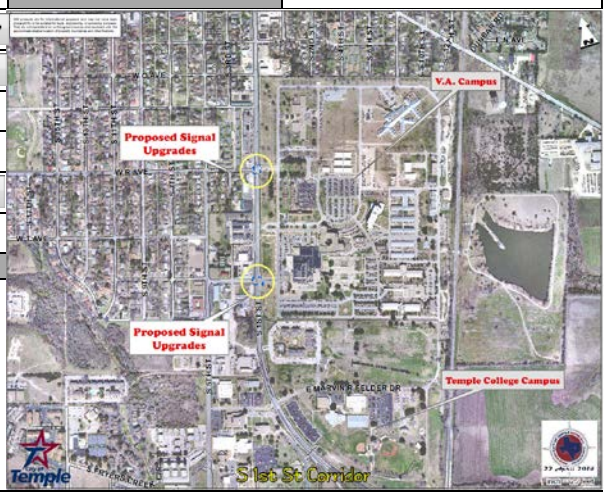
Notes:

Signal Improvements - S 1st at Avenue R and Avenue U

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	2
Status:	New Project		
Priority:	1		
Department:	Public Works / Street Services		
Manager:	Kenny Henderson		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Signal improvements along the S 1st Street Corridor at the intersections of Avenue R and Avenue U will provide safer pedestrian mobility and improved access into the VA facility.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
CO Bonds	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000
						-
						-
						-
						-
Total	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2020

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000	$ 300,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	270,000	-	-	-	-	270,000	270,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 570,000	$ -	$ -	$ -	$ -	$ 570,000	$ 570,000	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

Outer Loop - Jupiter to Poison Oak

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Extension of Outer Loop to the south is an on-going process, with this section being constructed after Adams to the channel. Completion of this significant regional project will enhance north-south model of travel through Temple.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
CO Bonds	$ 265,000	$ -	$ 3,735,000	$ -	$ -	$ 4,000,000
						-
						-
						-
						-
Total	$ 265,000	$ -	$ 3,735,000	$ -	$ -	$ 4,000,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2019

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ 2,000,000	$ -	$ -	$ 2,000,000	$ 2,000,000	-
Property Acquisition	565,000	-	1,435,000	-	-	2,000,000	2,000,000	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 565,000	$ -	$ 3,435,000	$ -	$ -	$ 4,000,000	$ 4,000,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Design underway.

Non-Routine Capital for Utility Revenue Bond Funding

Utility Bonds constitute special obligations of the City solely secured by a lien on and pledge of the net revenues of the water and sewer system.

UTILITY REVENUE BOND PROJECTS — FY 2015

Line	Project #	Project Description	Adopted	Estimated Annual Operating Cost
1	101081	Leon River Trunk Sewer (LS and FM), Phase 1 {Construction}	$ 2,800,000	$ -
2	101082	Water Line Replacement - along Lamar from 7th Street to Nugent Tank	800,000	-
3	101083	Wastewater Line Replacement - between 10th and 12th Street from Central to Avenue D	350,000	-
4	101084	TCIP Utilities - Westfield Blvd, Phase 1	580,000	-
5	100967	TCIP Utilities - Western Hills	1,800,000	-
6	101086	TBP Expansion - Headworks & Aeration {Design}	750,000	-
7	101087	WTP - Rehabilitation Project #1 (MWTP - Intake & RWPS Modifications; CTWP - RWPS Improvements; CWTP - 48" Raw Water Line; also include clearwell separation valve) {Design}	1,000,000	-
8	100608	Charter Oak WL from Riverside to Loop 363 {Transmission Main}	2,900,000	-
9	101199	Wastewater Line Improvements - McLane Parkway to Research Parkway Connector	800,000	-
10	101200	Water Line Replacement - along 3rd between Irvin & Nugent	650,000	-
11	101201	Wastewater Line Replacement - 3rd & 11th Street from Avenue D to Avenue H	610,000	-
12	101202	Wastewater Line Replacement - 3rd & 9th Street from Avenue K to Avenue N	550,000	-
13	101203	Wastewater Line Replacement - Avenue M to Avenue N & Dunbar Trunk	571,609	-
14	101204	Wastewater Line Replacement - Avenue P	400,000	-
15	101205	Water Line Replacement - along East Adams	500,000	-
16	101206	WTP - High Voltage Transformer / MCC Replacement	800,000	-
17	101089	WTP - Generator Installation at Critical Booster Pump Stations	750,000	-
18	101078	WTP - Generator Replacement at Avenue G Pump Station	700,000	-
19	101209	WTP - Avenue H Tank Rehabilitation (North Tank)	500,000	-
20	101210	Little Flock Lift Station Rehabilitation	300,000	-
21	101211	WWTP - Lift Station Transfer Switches	400,000	-
22	100718	TCIP Utilities - W Avenue U & 13th / 17th Connector	300,000	-
23	100984	TCIP Utilities - Prairie View (Research to N Pea Ridge), Phase 1	675,000	-
24	101087	WTP Rehabilitation Project #1 (MWTP - Intake & RWPS Modifications; CTWP - RWPS Improvements; CWTP - 48" Raw Water Line; also include clearwell separation valve) {Construction}	6,000,000	-
25		Contingency	1,013,391	-
		Total Utility Revenue Bond Projects	**$ 26,500,000**	**$ -**

Leon River Trunk Sewer Project

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

This project is targeted toward providing increased wastewater services to areas along the I-35 corridor. Successful completion of all phases of this project will open up 1,250 acres of development, and relieve an existing basin transfer lift station along Pea Ridge, which will make conveyance of wastewater to the Temple-Belton Plant more direct and more efficient.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
UR Bonds	$ 2,800,000	$ -	$ -	$ 1,020,000	$ 4,500,000	$ 8,320,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Spring 2012	Phase 1 - Fall 2014; Phase 2 - TBD
Total	$ 2,800,000	$ -	$ -	$ 1,020,000	$ 4,500,000	$ 8,320,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ 750,000	$ -	$ 750,000	$ 1,208,850	458,850
Property Acquisition	-	-	-	270,000	-	270,000	441,000	171,000
Construction	2,800,000	-	-	-	4,500,000	7,300,000	7,300,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 2,800,000	$ -	$ -	$ 1,020,000	$ 4,500,000	$ 8,320,000	$ 8,949,850	$ 629,850

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

This project will be constructed in two phases; the first phase through FY '14, the second phase at a future date tad. Focus of first phase is to open up growth and development along the I-35 corridor.

Waterline Replacement along Lamar from 7th Street to Nugent Tank

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

Replace an old 12" waterline that has experienced significant breaks over the past few years. This waterline is a primary feed to Nugent Tank, making water loss through this failing infrastructure significant.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
UR Bonds	$ 800,000	$ -	$ -	$ -	$ -	$ 800,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Spring 2014	Winter 2014
Total	$ 800,000	$ -	$ -	$ -	$ -	$ 800,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 80,000	$ -	$ -	$ -	$ -	$ 80,000	$ 80,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	720,000	-	-	-	-	720,000	720,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 800,000	$ -	$ -	$ -	$ -	$ 800,000	$ 800,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Replacement between 10th and 12th Street from Central to Avenue D

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

Replace 40 plus year old 6" clay tile line with 8" pvc. Install manholes and property line cleanouts in accordance with current regulatory requirements. Replacement will result in reduced maintenance time in this area of the system, alleviating utility crews to focus on other areas of the system.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
UR Bonds	$ 350,000	$ -	$ -	$ -	$ -	$ 350,000
						-
						-
						-
						-
Total	$ 350,000	$ -	$ -	$ -	$ -	$ 350,000

PROJECT ESTIMATED	
Start Date	Completion Date
Spring 2014	Summer 2015

PROJECT COSTS	BUDGET							
COMPONENTS:	FY15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000	$ 30,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	320,000	-	-	-	-	320,000	320,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 350,000	$ -	$ -	$ -	$ -	$ 350,000	$ 350,000	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY15	FY 16	FY 17	FY 18	FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

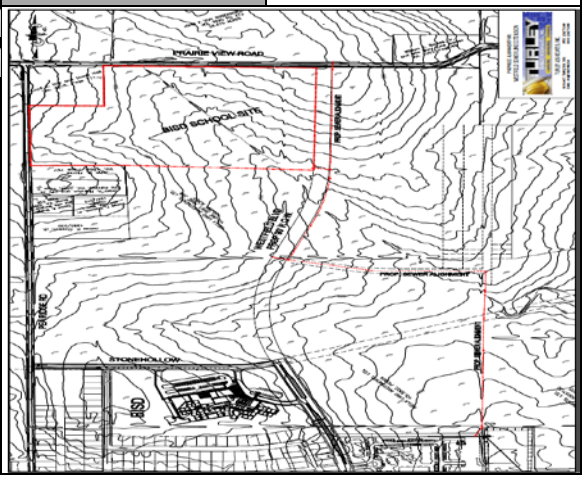
Notes:

TCIP Utilities - Westfield Phase 1

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

Install new wastewater line in support of City's TCIP for Westfield Blvd, Phase 1, and new BISD middle school, scheduled to be open in August 2014.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
UR Bonds	$ 580,000	$ -	$ -	$ -	$ -	$ 580,000
						-
						-
						-
						-
Total	$ 580,000	$ -	$ -	$ -	$ -	$ 580,000

PROJECT ESTIMATED	
Start Date	Completion Date
Spring 2013	Fall 2014

PROJECT COSTS	BUDGET							
COMPONENTS:	FY15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 52,200	52,200
Property Acquisition	-	-	-	-	-	-	-	-
Construction	580,000	-	-	-	-	580,000	580,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 580,000	$ -	$ -	$ -	$ -	$ 580,000	$ 632,200	$ 52,200

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY15	FY 16	FY 17	FY 18	FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

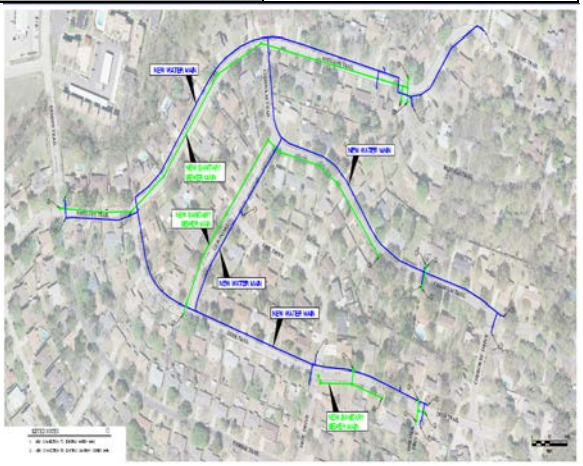
Notes:

TCIP Utilities - Western Hills

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Western Hills Street Reconstruction Project.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
UR Bonds	$ 1,800,000	$ -	$ -	$ -	$ -	$ 1,800,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Spring 2013	Winter 2014
Total	$ 1,800,000	$ -	$ -	$ -	$ -	$ 1,800,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 240,000	240,000
Property Acquisition	-	-	-	-	-	-	-	-
Construction	1,800,000	-	-	-	-	1,800,000	1,800,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 1,800,000	$ -	$ -	$ -	$ -	$ 1,800,000	$ 2,040,000	$ 240,000

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Temple Belton Plant Expansion

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

The City of Temple has experienced significant growth in the western and southern portions of the TBRSS service area over the past 20 years. The Shallowford lift station is currently at rated capacity during peak flow events and requires expansion. Lift Statiion improvements will extend rated capacities to 2030 projected flows. The TBRSS treatment facility currently has rated design and peak flow capacities of 10 million gallons per day (MGD) and 30 MGD, respectively. The 2030 design and peak flows are projected at 16 MGD and 49.6 MGD, respectively.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Total		
UR Bonds	$ 750,000	$ 8,000,000	$ -	$ 6,000,000	$ -	$ 60,000,000	$ 74,750,000	PROJECT ESTIMATED	
							-		
							-	Start Date	Completion Date
							-		
							-	Fall 2010	TBD
Total	$ 750,000	$ 8,000,000	$ -	$ 6,000,000	$ -		$ 74,750,000		

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 750,000	$ -	$ -	$ 6,000,000	$ -	$ -	$ 6,750,000	$ 7,776,122	1,026,122
Property Acquisition	-	-	-	-	-	-	-	-	-
Construction	-	8,000,000	-	-	-	60,000,000	8,000,000	68,000,000	-
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ 750,000	$ 8,000,000	$ -	$ 6,000,000	$ -	$ 60,000,000	$ 14,750,000	$ 75,776,122	$ 1,026,122

ANNUAL OPERATING IMPACT									
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Preliminary engineering phase being assessed. Final engineering, and subsequent construction will commence when regulatory triggers are tripped.

WTP - Rehabilitation Project #1

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

The pumps at the CWTP raw water pump station discharge into a 30" line that then splits into a 24" and 30" line conveying raw water to the plant. The split between the two lines is uneven, and the initial 30" line presents a hydraulic bottleneck, restricting flow and ultimate treatment capacity. In addition, the buried isolation valves on the discharge of each raw water pump are not currently operable. This project will address deficiencies at the membrane intake and raw water pump station, conventional intake and raw water pump station, and raw water line to primary treatment components. As described in the WTP Process Assessment, this is one of five major water plant projects in the next decade targeted toward ensuring that necessary improvements are made to the existing WTP, to both maintain current services and prepare for additional capacity to meet the needs of the community.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
UR Bonds	$ 6,000,000	$ -	$ -	$ -	$ -	$ 6,000,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2013	Fall 2016
Total	$ 6,000,000	$ -	$ -	$ -	$ -	$ 6,000,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,000,000	1,000,000
Property Acquisition	-	-	-	-	-	-	-	-
Construction	6,000,000	-	-	-	-	6,000,000	6,000,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ 6,000,000	$ -	$ -	$ -	$ -	$ 6,000,000	$ 7,000,000	$ 1,000,000

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

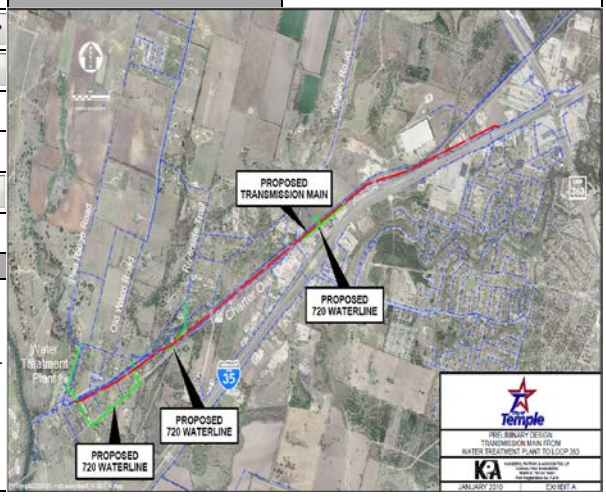
Notes:

Charter Oak Waterline from WTP to Loop 363

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Salvador Rodriguez, P.E., CFM		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

The existing 18" water line is one of the primary water mains providing water to the City and was constructed approximately 70 years ago. This water main has experienced numerous failures in the recent past and has reached the end of its useful service life. The replacement of the transmission main is an important component of maintaining a viable distribution system.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
UR Bonds	$ 2,900,000	$ -	$ -	$ -	$ -	$ 2,900,000
						-
						-
						-
						-
Total	$ 2,900,000	$ -	$ -	$ -	$ -	$ 2,900,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2009	Summer 2016

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 703,207	703,207
Property Acquisition	-	-	-	-	-	-	1,000,000	1,000,000
Construction	2,900,000	-	-	-	-	2,900,000	4,407,898	1,507,898
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 2,900,000	$ -	$ -	$ -	$ -	$ 2,900,000	$ 6,111,105	$ 3,211,105

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	
Project #	

Notes:

This project is being constructed in three phases. The first project (Phase 1) included construction of new distribution lines, completed during FY '13. The remaining transmission main will be built in two additional phases, pending acquisition of necessary ROW. Portions of this project are associated with a TCEQ Notice of Enforcement Action, which requires transfer of existing services on the transmission main to smaller distribution lines.

Wastewater Line Project - McLane Parkway to Research Parkway Connector

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	
Status:	New Project	Picture not available	
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			
Description/Justification:			
Extend wastewater system to service expanding HEB facility in support of TEDC and RZ initiatives.			

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
UR Bonds	$ 800,000	$ -	$ -	$ -	$ -	$ 800,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2015
Total	$ 800,000	$ -	$ -	$ -	$ -	$ 800,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 80,000	$ -	$ -	$ -	$ -	$ 80,000	$ 80,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	720,000	-	-	-	-	720,000	720,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 800,000	$ -	$ -	$ -	$ -	$ 800,000	$ 800,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Waterline Replacement Project along 3rd Street between Irvin & Nugent

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.
Status:	New Project
Priority:	1
Department:	Public Works / Engineering
Manager:	TBD
Construction Fiscal Year:	2015
Account Number:	

District: All

Description/Justification:

Replace old 2" cast iron lead poured joints and water lines with 8" PVC to provide fire protection in the area.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
UR Bonds	$ 650,000	$ -	$ -	$ -	$ -	$ 650,000
						-
						-
						-
						-
Total	$ 650,000	$ -	$ -	$ -	$ -	$ 650,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2015

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	$ 50,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	600,000	-	-	-	-	600,000	600,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 650,000	$ -	$ -	$ -	$ -	$ 650,000	$ 650,000	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

Wastewater Line Replacement between 3rd and 11th Street from Avenue D to Avenue H

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Replace old root infested broken clay tile 6" line with new 8" PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance time in this area of the system. Currently Utility Services averages 43 stoppages, 3 spot repairs and 2 unauthorized discharges per year over the past three years with an average cost of $18,400 per year.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
UR Bonds	$ 610,000	$ -	$ -	$ -	$ -	$ 610,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2015
Total	$ 610,000	$ -	$ -	$ -	$ -	$ 610,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 40,000	$ -	$ -	$ -	$ -	$ 40,000	$ 40,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	570,000	-	-	-	-	570,000	570,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 610,000	$ -	$ -	$ -	$ -	$ 610,000	$ 610,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Replacement between 3rd & 9th Street from Ave K to Ave N

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Replace old cracked, broken, root infested 6" lines with 8" PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance time in this area of the system, alleviating utility crews to focus on other areas in the system.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
UR Bonds	$ 550,000	$ -	$ -	$ -	$ -	$ 550,000
						-
						-
						-
						-
Total	$ 550,000	$ -	$ -	$ -	$ -	$ 550,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2015

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	$ 50,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	500,000	-	-	-	-	500,000	500,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 550,000	$ -	$ -	$ -	$ -	$ 550,000	$ 550,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Replacement between Ave M to Ave N & Dunbar Trunk

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.
Status:	New Project
Priority:	1
Department:	Public Works / Engineering
Manager:	TBD
Construction Fiscal Year:	2015
Account Number:	

District:

Description/Justification:

Replace old cracked, broken, root infested 6" lines with 8" PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance time in this area of the system, alleviating utility crews to focus on other areas in the system.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
UR Bonds	$ 652,000	$ -	$ -	$ -	$ -	$ 652,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2015
Total	$ 652,000	$ -	$ -	$ -	$ -	$ 652,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 80,400	$ -	$ -	$ -	$ -	$ 80,400	$ 80,400	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	571,600	-	-	-	-	571,600	571,600	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 652,000	$ -	$ -	$ -	$ -	$ 652,000	$ 652,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Replacement Ave P

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Replace old cracked, broken, root infested 6" lines with 8" PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance time in this area of the system, alleviating utility crews to focus on other areas in the system.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
UR Bonds	$ 400,000	$ -	$ -	$ -	$ -	$ 400,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2015
Total	$ 400,000	$ -	$ -	$ -	$ -	$ 400,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	400,000	-	-	-	-	400,000	400,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ 400,000	$ -	$ -	$ -	$ -	$ 400,000	$ 400,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

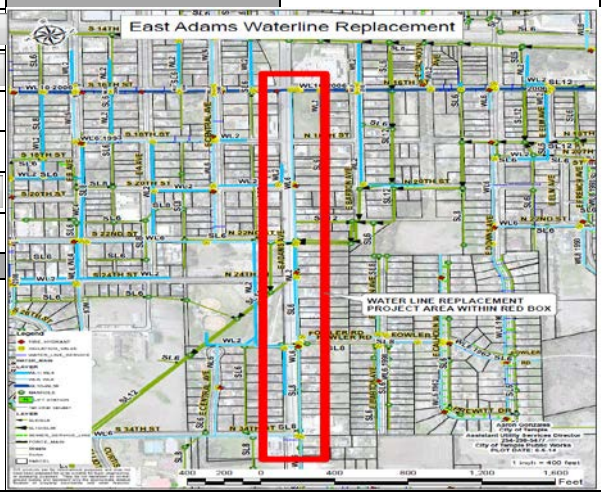
Notes:

Waterline Replacement Project along East Adams

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Replace old water lines with new lines to improve service and reduce maintenance in the area.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
UR Bonds	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000
						-
						-
						-
						-
Total	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2015

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000	$ 50,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	450,000	-	-	-	-	450,000	450,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

WTP - High Voltage Transformer and Motor Control Center Replacement

Strategic Goal:	Adequate and sustainable City facilities, infrastructure, equipment and staffing	District:	All
Status:	New Project		
Priority:	1		
Department:	Public Works / WTP		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

This project will restore electrical functionality at the WTP. The WTP high voltage transformer sustained a high voltage surge, which was deemed to have weakened the transformer's ability to perform at its original design. The WTP MCC has sustained internal corrosion and enclosures have openings allowing for outside elements to enter the panels; parts are becoming more difficult to purchase.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
UR Bonds	$ 800,000	$ -	$ -	$ -	$ -	$ 800,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Winter 2015
Total	$ 800,000	$ -	$ -	$ -	$ -	$ 800,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 80,000	$ -	$ -	$ -	$ -	$ 80,000	$ 80,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	720,000	-	-	-	-	720,000	720,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 800,000	$ -	$ -	$ -	$ -	$ 800,000	$ 800,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

WTP - Generator Installation at Critical Booster Pump Stations

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Picture not available

Description/Justification:

This generator project will provide for alternative power to critical water facilities. This project will provide flexibility in power use at critical booster pump stations across the system, enhancing system capability to maintain service to the community during loss of traditional electrical power supplies.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
UR Bonds	$ 750,000	$ -	$ -	$ -	$ -	$ 750,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2015
Total	$ 750,000	$ -	$ -	$ -	$ -	$ 750,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	750,000	-	-	-	-	750,000	750,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 750,000	$ -	$ -	$ -	$ -	$ 750,000	$ 750,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

WTP - Generator Replacement at Avenue G Pump Station

Strategic Goal:	Adequate and sustainable City facilities, infrastructure, equipment and staffing	District:	All
Status:	New Project		
Priority:			
Department:	Public Works / WTP		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

The generator on site was purchased in the 1950's and is unable to adequately supply the 876 pressure plane. Installation of a permanent / portable generator as back up power supply for the Main MCC will provide adequate delivery of water during emergencies.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
UR Bonds	$ 700,000	$ -	$ -	$ -	$ -	$ 700,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2015
Total	$ 700,000	$ -	$ -	$ -	$ -	$ 700,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	700,000	-	-	-	-	700,000	700,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 700,000	$ -	$ -	$ -	$ -	$ 700,000	$ 700,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Avenue H Tank Rehabilitation (North Tank)

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Rehabilitation of the northern most 3.5 MG ground storage tank (constructed in 1933) to repair deteriorated interior and exterior components is a priority. This critical facility (serving 25th Street, Taylor Road, West Park, and Nugent Elevated Storage Tanks) is the only significant ground storage facility in the heart of the City and is consistently relied upon to supply water to most of the City of Temple, including several area hospitals. It's current condition is a concern, and it is in jeopardy of being identified as a violation by TCEQ State Standards. Rehabilitation of the northern most tank is recommended during FY '15/'16, along with design of a new southern tank and pump station which will ultimate replace this aging facility.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
UR Bonds	$ 500,000	$ 3,000,000	$ -	$ -	$ -	$ 3,500,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2017
Total	$ 500,000	$ 3,000,000	$ -	$ -	$ -	$ 3,500,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	3,000,000	-	-	-	3,000,000	3,000,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 500,000	$ 3,000,000	$ -	$ -	$ -	$ 3,500,000	$ 3,500,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Little Flock LS Rehabilitation

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Rehabilitation of the Little Flock LS is needed. This project will address capital maintenance needs associated with this facility.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
UR Bonds	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2015
Total	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000		

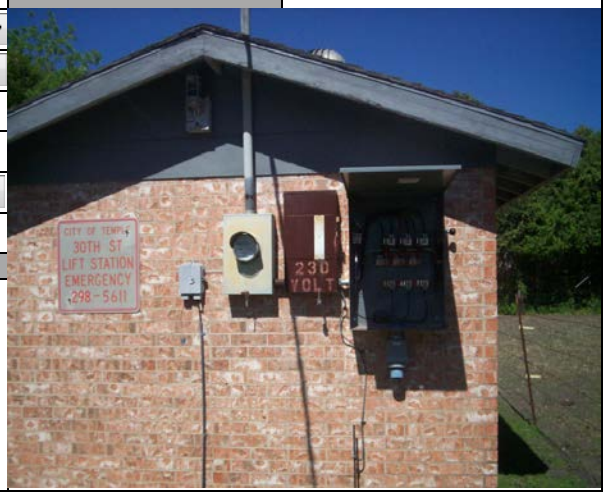
PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000	$ 30,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	270,000	-	-	-	-	270,000	270,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000	$ 300,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Lift Station Transfer Switches

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			



Description/Justification:

Transfer switches for alternative power generation do not currently exist on most City lift stations. Installation of these components will allow for portable generators to be hooked up to the sites, as necessary, to minimize unauthorized discharges and keep facilities operational in the event of a power outage.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
UR Bonds	$ 400,000	$ -	$ -	$ -	$ -	$ 400,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2015
Total	$ 400,000	$ -	$ -	$ -	$ -	$ 400,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 40,000	$ -	$ -	$ -	$ -	$ 40,000	$ 40,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	360,000	-	-	-	-	360,000	360,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 400,000	$ -	$ -	$ -	$ -	$ 400,000	$ 400,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

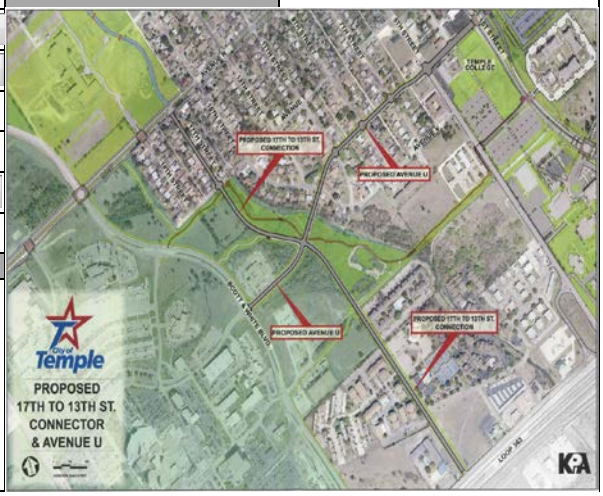
Notes:

TCIP Utilities - W Avenue U & 13th / 17th Connector Utility Improvements

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	3
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for W Avenue U & 13th / 17th Connector Project.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
UR Bonds	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000
						-
						-
						-
						-
Total	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2015

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	300,000	-	-	-	-	300,000	300,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000	$ 300,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

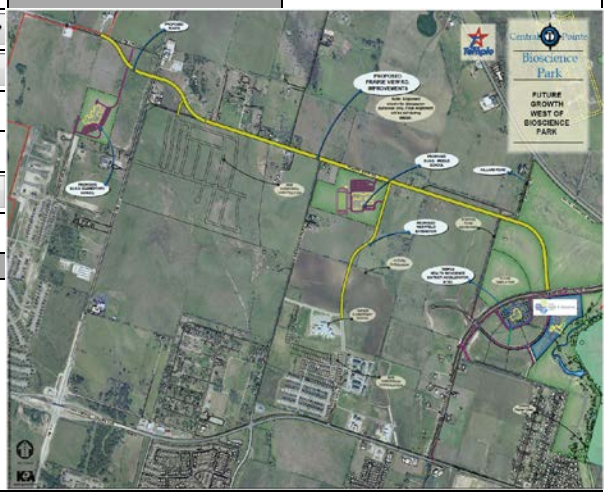
Notes:

TCIP Utilities - Prairie View Utility Improvements, Phase 1

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Prairie View Roadway Project.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
UR Bonds	$ 675,000	$ -	$ -	$ -	$ -	$ 675,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2015
Total	$ 675,000	$ -	$ -	$ -	$ -	$ 675,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	675,000	-	-	-	-	675,000	675,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 675,000	$ -	$ -	$ -	$ -	$ 675,000	$ 675,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

City of Temple

Non-Routine Capital for Future Consideration

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION — FY 2016 - 2019

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
1	Pavilion	31	2016	$ 115,000	$ -
2	TCIP - Legacy Pavement Preservation Program	34	2016	5,700,000	-
3	TCIP - N Pea Ridge (Adams to Prairie View), Phase 1 {Design & ROW}	34	2016	900,000	-
4	TCIP - N Pea Ridge (Prairie View to Airport), Phase 2 {Design & ROW}	34	2016	850,000	-
5	TCIP - Outer Loop (Jupiter to Poison Oak), Phase 4 {Design & ROW}	34	2016	3,735,000	-
6	Summit Fitness Center Tennis Court Repairs	35	2016	675,000	-
7	Lions Park Road Repair	35	2016	250,000	-
8	Wilson Park Recreation Center Renovation	35	2016	750,000	*3,500*
9	Jackson Park - add swings, cover existing playground, irrigate park, redo basketball court, repair trail	35	2016	155,000	*3,500*
10	Ferguson Parking Asphalt	35	2016	444,650	-
11	Conner Park (Old Waco Rd) Phase 2 - restrooms, picnic facilities, splash pad, parking, landscape, guard lights, bridge over drainage ditch	35	2016	536,300	*5,200*
12	Airport Equipment/Maintenance Shop	36	2016	800,000	-
13	Emergency Power	38	2016	100,000	-
	FY 2016 Total			**$ 15,010,950**	**$ 12,200**
14	Skate Park Expansion-removal of portion of Ave B, landscaping, expand equipment	35	2017	$ 850,000	-
15	Lions Park Improvements	35	2017	500,000	-
16	West Temple Parking Asphalt	35	2017	84,000	-
17	Scott & White Park - Phase 2 - renovate ball fields, light football/soccer field, new restroom, parking, landscape, guard lights	35	2017	455,000	*4,500*
18	Freedom Park (Tarver Rd) Phase 2 - splash pad, parking, hike/bike, playground, picnic facilities, restroom, guard lights	35	2017	645,200	*5,300*
19	Lions and Wilson Softball Fields - regarding of the fields and parking lot improvements	35	2017	400,000	-
	FY 2017 Total			**$ 2,934,200**	**$ 9,800**
20	TCIP - Legacy Pavement Preservation Program	34	2018	$ 3,110,000	$ -
21	TCIP - Prairie View (N Pea Ridge to FM 2483), Phase 2 {Construction}	34	2018	7,300,000	-
22	TCIP - Outer Loop (Channel to Jupiter), Phase 3 {Construction}	34	2018	4,400,000	-
23	TCIP - Tarver Roadway Extension (to Outer Loop) {Construction}	34	2018	1,600,000	-
24	TCIP - S Pea Ridge (Hogan to Poison Oak) {Construction}	34	2018	2,250,000	-
25	TCIP - Poison Oak (SH 317 to S Pea Ridge), Phase 1 {Construction}	34	2018	6,900,000	-
26	TCIP - N Pea Ridge (Adams to Prairie View), Phase 1 {Construction}	34	2018	2,200,000	-
27	Jaycee Park (Ave Z east end) - new picnic facilities, shade structure, trail, splash pad, irrigate, landscape, guard lights	35	2018	800,000	*7,000*
28	Downtown Linear Trail	35	2018	500,000	-
29	Miller Community Park - light baseball/softball field adjacent to lit multi-use field	35	2018	245,000	*5,000*
	FY 2018 Total			**$ 29,305,000**	**$ 12,000**

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION — FY 2016 - 2019

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
30	TCIP - Legacy Pavement Preservation Program	34	2019	$ 4,230,000	$ -
31	TCIP - N Pea Ridge (Prairie View to Airport), Phase 2 {Construction}	34	2019	2,200,000	-
32	TCIP - Hogan Road Improvements (SH 317 to S Pea Ridge) {Design & ROW}	34	2019	825,000	-
33	TCIP - Kegley Roadway Improvements {Design}	34	2019	1,660,000	-
34	Von Rosenberg Park - new picnic facilities, walking trail, basketball and tennis courts, playground with cover, parking, landscaping, and guard lights	35	2019	475,000	-
35	Waterford Park Phase 2 - practice field, basketball court, parking, trail, restroom, splash pad, landscape, guard lights	35	2019	950,000	*4,000*
36	Woodbridge Park - picnic facilities, playground w/ shade structure, basketball court, irrigation, landscape, guard lights	35	2019	200,000	*5,000*
	FY 2019 Total			**$ 10,540,000**	**$ 9,000**
37	TCIP - Legacy Pavement Preservation Program	34	Future	$ 10,660,000	$ -
38	TCIP - Poison Oak (S Pea Ridge to Old Waco Rd), Phase 2 {Construction}	34	Future	4,250,000	-
39	TCIP - Kegley Roadway Improvements {Construction}	34	Future	14,340,000	-
40	TCIP - Hogan Road Improvements (SH 317 to S Pea Ridge) {Construction}	34	Future	1,600,000	-
41	TCIP - N 3rd Street Enhancement {Design & Construction}	34	Future	800,000	-
42	TCIP - N 8th Street Improvements {Design & Construction}	34	Future	1,000,000	-
43	TCIP - Westfield Blvd Phase 2 (Prairie View to Airport) {Design & Construction}	34	Future	3,000,000	-
44	TCIP - East/West Local Collector (SH 317 to Westfield Blvd) {Design, ROW & Construction}	34	Future	2,450,000	-
45	TCIP - Off Site Trails	34	Future	275,000	-
	Future Total			**$ 38,375,000**	**$ -**
	General Fund Total			**$ 96,165,150**	**$ 43,000**
46	Wall Dividers	44	2016	$ 650,000	$ -
47	Mayborn Center Expansion	44	2016	10,050,000	*130,000*
48	Exterior Improvements - Phase 1	44	2016	151,000	-
	FY 2016 Total			**$ 10,851,000**	**$ 130,000**
	Hotel/Motel Fund Total			**$ 10,851,000**	**$ 130,000**
49	Ave P / 43rd / 39th / 33rd Drainage Improvements	29	Future	$ 820,000	$ -
50	HDR Site #6	29	Future	300,000	-
51	Loop 363 / Ermine Trail	29	Future	350,000	-
52	Ermine / Filly / Hopi	29	Future	380,000	-
53	Antelope / Buffalo	29	Future	320,000	-
54	Ave P Crossing	29	Future	70,000	-
55	Cottonwood Lane	29	Future	112,360	-

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION — FY 2016 - 2019

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
56	Las Moras / Midway / Montana	29	Future	340,000	-
57	Bird Creek Regional Detention	29	Future	4,239,800	-
58	Midway / Shady Hill / El Camino	29	Future	420,000	-
59	19th / Avenue J / 23rd	29	Future	480,000	-
60	Deer / Blackfoot	29	Future	520,000	-
61	Avenue P / S. 3rd / Avenue M	29	Future	940,000	-
62	Williamson Creek Regional Detention	29	Future	3,066,400	-
63	UPRR to 10th Street	29	Future	295,466	-
64	4th / Cole / Creasey / 1st	29	Future	600,000	-
65	Marlandwood Road	29	Future	72,132	-
66	Ashe / Forest / Azalea	29	Future	400,000	-
67	Meadow Oaks / Forest / Oak Lawn	29	Future	520,000	-
68	Venus Drive (Thompson Addition)	29	Future	TBD	-
69	3rd Street	29	Future	49,938	-
70	3rd / Lamar	29	Future	180,000	-
71	13th / Jackson / 17th	29	Future	220,000	-
72	Walker Ave to 1st Street	29	Future	456,377	-
73	13th Street	29	Future	140,000	-
74	1st / Virginia / Thompson / 15th / Park	29	Future	650,000	-
75	8th Street	29	Future	226,108	-
76	12th / Irvin / 6th / 8th	29	Future	270,000	-
77	Pepper Creek Regional Detention Pond South of Central Pointe parkway (HDR Site #4)	29	Future	1,063,000	-
78	HDR Site #2 (or KPA #3)	29	Future	1,115,279	-
79	Poison Oak Road	29	Future	352,339	-
80	Poison Oak / Ridgeway	29	Future	320,000	-
81	Marlandwood / Rosemary / Linwood	29	Future	570,000	-
82	Highway 36 Culvert	29	Future	352,339	-
83	Chadel / 43rd / 41st	29	Future	260,000	-
84	Whispering Oaks	29	Future	280,000	-
85	Avenue T to Avenue R	29	Future	203,913	-
86	Avenue T / 15th / 7th	29	Future	360,000	-
87	Fryers Creek Regional Detention	29	Future	6,642,500	-
88	Belton RR Crossing	29	Future	606,190	-
89	Winchester / Paseo Del Plata / Calle Roble	29	Future	260,000	-
90	57th Street and Avenue T Drainage Improvements	29	Future	240,000	-
91	10th Street	29	Future	100,000	-
92	Briarcliff Road	29	Future	6,936	-
93	Gillmeister / Arrowhead	29	Future	100,000	-
94	Wagon Trail	29	Future	100,000	-
95	Bird Creek Drive	29	Future	114,265	-
96	Wren / Redwing	29	Future	80,000	-
97	Adams Avenue / Sundance Drive	29	Future	220,000	-

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION — FY 2016 - 2019

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
98	Hemlock Blvd Culvert	29	Future	101,263	-
99	Hemlock / Canyon Creek	29	Future	340,000	-
100	Saulsbury Drive Culvert	29	Future	117,909	-
101	Saulsbury / Yorktown / V Forge / Delaware	29	Future	630,000	-
102	Briarcliff / Pecan Valley	29	Future	60,000	-
103	49th / Ave R / 43rd Drainage Improvements	29	Future	180,000	-
104	Waters Dairy / Sterling Manor / Hartrick Bluff	29	Future	340,000	-
105	Keller/ Jaguar/ Iroquois	29	Future	280,000	-
106	4th / Nugent / 6th	29	Future	220,000	-
107	9th Street	29	Future	120,000	-
108	Birdcreek / Brooklawn	29	Future	260,000	-
109	Patrick Henry	29	Future	80,000	-
110	Keller / Phoenix	29	Future	200,000	-
111	Hog Pen Creek Regional Detention	29	Future	1,062,400	-
112	FM 2305 / Pea Ridge Road	29	Future	914,140	-
113	Pea Ridge Road	29	Future	100,000	-
114	Munroe	29	Future	140,000	-
115	1st Street / Upshaw	29	Future	160,000	-
116	Edgewood / Loop / Laurel	29	Future	180,000	-
117	Winchester / Secoya	29	Future	100,000	-
118	Canyon Creek / Alamo Trail	29	Future	120,000	-
119	31st / Kingsbury / Wilshire / Crystal	29	Future	400,000	-
120	Skyview / Oak / Woodcreek	29	Future	320,000	-
121	Hickory / Robinhood / Sumac	29	Future	200,000	-
122	South 33rd	29	Future	40,000	-
123	Ascot / Olympia	29	Future	140,000	-
124	1st Street	29	Future	38,841	-
125	UPRR to 8th Street	29	Future	258,012	-
126	14th Street / Avenue D	29	Future	120,000	-
127	Hogan Road	29	Future	581,698	-
128	Midway Drive	29	Future	310,724	-
129	Pecan	29	Future	40,000	-
130	Kegley Road (South Bridge)	29	Future	1,803,312	-
131	Osage Rd and U/S Channel	29	Future	194,203	-
132	Wildflower Lane	29	Future	126,232	-
133	Center Street	29	Future	104,037	-
134	Sunflower Lane Culvert	29	Future	49,938	-
135	Sunflower Lane SD	29	Future	60,000	-
136	50th Street	29	Future	191,428	-
137	Nugent Avenue	29	Future	59,648	-
138	Avenue H	29	Future	44,389	-
139	Main Street	29	Future	27,743	-

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION — FY 2016 - 2019

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
140	HDR Site #9	29	Future	424,472	-
141	FM 2305 (Adams Ave) Culvert	29	Future	34,679	-
142	Avenue H	29	Future	237,205	-
143	Adams Avenue	29	Future	198,364	-
144	Kegley Road (North Bridge)	29	Future	1,317,805	-
145	Pegasus Road	29	Future	309,337	-
146	McLane Parkway	29	Future	135,942	-
147	Little Elm Creek Regional Detention	29	Future	5,517,200	-
148	Moores Mill Road	29	Future	79,068	-
149	8th Street to Main Street	29	Future	518,799	-
150	Lower Troy Road	29	Future	375,921	-
151	Alabama Avenue	29	Future	319,047	-
152	HDR Site #8	29	Future	851,718	-
153	HDR Site #7 (or KPA #4)	29	Future	625,610	-
154	Cearley Road	29	Future	61,035	-
155	IH-35	29	Future	416,149	-
156	Ave D & 14th Street Drainage Improvements	29	Future	150,000	-
157	Poison Oak	29	Future	992,000	-
158	Meadowbrook Drainage Improvements	29	Future	172,400	-
159	Bird Creek Terrace Phase I	29	Future	89,845	-
160	9th / Ave F Drainage Improvements	29	Future	2,450,000	-
161	Patrick Henry	29	Future	80,000	-
162	13th Street Drainage Improvements	29	Future	140,000	-
163	1st / Virginia / Thompson / 15th / Park	29	Future	650,000	-
164	4th / Cole / Creasey / 1st	29	Future	600,000	-
165	Ave P / S 3rd / Ave M	29	Future	940,000	-
166	Ave T / 15th / 7th	29	Future	360,000	-
167	Bird Creek / Wren / Brooklawn	29	Future	485,000	-
168	Bird Creek Terrace Drainage Improvements Phase II	29	Future	550,000	-
	Future Total			**$ 59,682,855**	**$ -**
	Drainage Fund Total			**$ 59,682,855**	**$ -**
169	WTP - Rehabilitation Project #2 (MWTP - Gravity Thickener; MWTP - Chemical Feed Systems; CWTP - Chemical Feed Improvements; CWTP - {Design}	51	2016	$ 1,000,000	$ -
172	WTP - Avenue H Tank Rehabilitation (North Tank)	51	2016	3,000,000	-
170	Wastewater Line - Ridgewood Estates	54	2016	1,600,000	-
171	TBP Expansion - Headworks & Aeration {Construction}	55	2016	8,000,000	-
	Contingency	51/52/54	2016	3,760,000	-
	FY 2016 Total			**$ 17,360,000**	**$ -**

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION — FY 2016 - 2019

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
173	WTP - Rehabilitation Project #2 (MWTP - Gravity Thickener; MWTP - Chemical Feed Systems; CWTP - Chemical Feed Improvements; CWTP - {Construction}	51	2017	$ 6,000,000	$ -
174	WTP - Rehabilitation Project #3 (CTWP - Demo Clarifier 3 & Gravity Thickener; CWTP - Two New Clarifiers & New MCC; CTWP - Convert Clarifier 4 to a Gravity Thickener) {Design}	51	2017	1,500,000	-
175	TCIP Utilities - Westfield (Prairie View to Airport), Phase 2	52	2017	250,000	-
176	TCIP Utilities - Prairie View (N Pea Ridge to FM 2483), Phase 2	52	2017	650,000	-
177	TCIP Utilities - Tarver Road	52	2017	350,000	-
178	TCIP Utilities - Kegley Road	52	2017	800,000	-
179	TCIP Utilities - S Pea Ridge (Hogan to Poison Oak)	52	2017	200,000	-
180	TCIP Utilities - Poison Oak (SH 317 to S Pea Ridge), Phase 1	52	2017	1,600,000	-
181	TCIP Utilities - Poison Oak (S Pea Ridge to Old Waco Road), Phase 2	52	2017	300,000	-
	FY 2017 Total			**$ 11,650,000**	**$ -**
182	WTP - Rehabilitation Project #3 (CTWP - Demo Clarifier 3 & Gravity Thickener; CWTP - Two New Clarifiers & New MCC; CTWP - Convert Clarifier 4 to a Gravity Thickener) {Construction}	51	2018	$ 12,500,000	$ -
183	Leon River Trunk Sewer (West of I-35 to Pea Ridge), Phase 2 {Final Design & ROW}	54	2018	1,020,000	-
184	Bird Creek Interceptor, Phase 4 {Construction}	54	2018	9,300,000	-
185	TBP Expansion - Plant Processes {Final Design}	55	2018	6,000,000	-
	FY 2018 Total			**$ 28,820,000**	**$ -**
186	Leon River Trunk Sewer (West of I-35 to Pea Ridge), Phase 2 {Construction}	54	2019	$ 4,500,000	-
187	Bird Creek Interceptor, Phase 5 {Construction}	54	2019	3,750,000	-
	FY 2019 Total			**$ 8,250,000**	**$ -**
188	WTP - Rehabilitation Project #4 (MWTP - New Chlorine Contact Basin, Clearwell, and HSPS) {Design & Construction}	51	Future	$ 10,000,000	-
189	WTP - Rehabilitation Project #5 (CWTP - Residuals Dewatering Facility) {Design & Construction}	51	Future	8,000,000	-
190	South Temple Water System Improvements	52	Future	8,200,000	-
191	TBP Expansion - Plant Processes {Construction}	55	Future	60,000,000	-
	Future Total			**$ 86,200,000**	**$ -**
	Water & Wastewater Fund Total			**$ 152,280,000**	**$ -**

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION FY 2016 - 2019

Summary of Projects Recommeded for Future Consideration	Estimated Project Cost	Estimated Annual Operating Cost
FY 16 - Projects	$ 43,221,950	$ 142,200
FY 17 - Projects	14,584,200	9,800
FY 18 - Projects	58,125,000	12,000
FY 19 - Projects	18,790,000	9,000
Future - Projects	184,257,855	-
Total Projects Recommended for Future Consideration	**$ 318,979,005**	**$ 173,000**

Transportation Capital Improvement Plan Funding			
Series 2012	FY 2013	$ 9,420,000	Series 1
Series 2014	FY 2015	26,005,000	Series 2
Series 2016	FY 2016	11,185,000	Series 2
Series 2017	FY 2018	27,760,000	Series 3
Series 2019	FY 2019	8,915,000	Series 3
Series 2021	FY 2021	27,200,000	Series 4
Series 2023	FY 2023	11,175,000	Series 4
	Total	***$ 121,660,000***	

Water/Wastewater Funding		
Series 2015	FY 2015	$ 26,500,000
Series 2016	FY 2016	17,360,000
	Total	***$ 43,860,000***

Golf Course Pavilion

Strategic Goal:	11.3: Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	4
Status:	New Project		
Priority:	1		
Department:	Golf Course		
Manager:	James Roberts		
Construction Fiscal Year:	2015		
Account Number:			

Picture not available

Description/Justification:

Provide a pavilion to host large tournaments and outdoor functions. Building a pavilion would attract more tournament business and would enable the golf course to comfortably accommodate larger crowds

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ 115,000	$ -	$ -	$ -	$ 115,000		
						-		
						-	Start Date	Completion Date
						-		
						-	October-15	TBD
Total	$ -	$ 115,000	$ -	$ -	$ -	$ 115,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	115,000	-	-	-	115,000	115,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 115,000	$ -	$ -	$ -	$ 115,000	$ 115,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Legacy Pavement Preservation Program

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	All
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Street Services		
Manager:	Kenny Henderson		
Construction Fiscal Year:	Yearly		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Legacy pavement preservation program activities include a variety of activities including overlay, milling, and seal coating.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Total
CO Bonds	$ 3,000,000	$ 3,000,000	$ 2,700,000	$ 3,110,000	$ 4,230,000	$ 10,660,000	$ 26,700,000
							-
							-
							-
							-
Total	$ 3,000,000	$ 3,000,000	$ 2,700,000	$ 3,110,000	$ 4,230,000	$ 10,660,000	$ 26,700,000

PROJECT ESTIMATED

Start Date	Completion Date
Fall 2014	Fall 2025

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-	-
Construction	3,000,000	3,000,000	2,700,000	3,110,000	4,230,000	10,660,000	16,040,000	30,501,613	3,801,613
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ 3,000,000	$ 3,000,000	$ 2,700,000	$ 3,110,000	$ 4,230,000	$ 10,660,000	$ 16,040,000	$ 30,501,613	$ 3,801,613

ANNUAL OPERATING IMPACT							
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -		$ -

OTHER:	
Project Type	Recurring
Project #	

Notes:

In FY 2013, $3,800,000 was allocated for street maintenance, specifically targeted for milling and overlay activities. Approximately 60 lane miles of city streets (5% of existing pavement surfaces) were addressed. An additional $3,000,000 annually for duration of the TCIP is anticipated.

N Pea Ridge, Phase 1 (Adams to Prairie View)

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. N Pea Ridge improvements will improve capacity and connectivity around new school campus', and open up addition transportation corridors within the western region of the City.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
CO Bonds	$ -	$ 900,000	$ -	$ 2,200,000	$ -	$ 3,100,000
						-
						-
						-
						-
Total	$ -	$ 900,000	$ -	$ 2,200,000	$ -	$ 3,100,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2019

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000	$ 300,000	-
Property Acquisition	-	600,000	-	-	-	600,000	600,000	-
Construction	-	-	-	2,200,000	-	2,200,000	2,200,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 900,000	$ -	$ 2,200,000	$ -	$ 3,100,000	$ 3,100,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

N Pea Ridge, Phase 2 (Prairie View to Airport)

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	New Project	Picture not available	
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. N Pea Ridge improvements will improve capacity and connectivity around new school campus', and open up addition transportation corridors within the western region of the City.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
CO Bonds	$ -	$ 850,000	$ -	$ 2,200,000	$ -	$ 3,050,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2019
Total	$ -	$ 850,000	$ -	$ 2,200,000	$ -	$ 3,050,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000	$ 300,000	-
Property Acquisition	-	550,000	-	-	-	550,000	550,000	-
Construction	-	-	-	2,200,000	-	2,200,000	2,200,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 850,000	$ -	$ 2,200,000	$ -	$ 3,050,000	$ 3,050,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Outer Loop - Jupiter to Poison Oak

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Extension of Outer Loop to the south is an on-going process, with this section being constructed after Adams to the channel. Completion of this significant regional project will enhance north-south model of travel through Temple.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
CO Bonds	$ 565,000	$ -	$ 3,435,000	$ -	$ -	$ 4,000,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2019
Total	$ 565,000	$ -	$ 3,435,000	$ -	$ -	$ 4,000,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ 2,000,000	$ -	$ -	$ 2,000,000	$ 2,000,000	-
Property Acquisition	565,000	-	1,435,000	-	-	2,000,000	2,000,000	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 565,000	$ -	$ 3,435,000	$ -	$ -	$ 4,000,000	$ 4,000,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Design underway.

Summit Family and Fitness Center Tennis Court Repair

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	3
Status:	New Project		
Priority:	1		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

All of the eight Summit Family and Fitness Center tennis courts need to be re-built. All of the courts have varying degrees of cracks on them. In 2011, all surfaces were redone, but this work will only last about 3 years. These courts are used by Temple College, patrons of the Summit, and tennis lessons are taught there.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ 675,000	$ -	$ -	$ -	$ 675,000		
						-		
						-	Start Date	Completion Date
						-		
						-	January-17	TBD
Total	$ -	$ 675,000	$ -	$ -	$ -	$ 675,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 75,000	$ -	$ -	$ -	$ 75,000	$ 75,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	600,000	-	-	-	600,000	600,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 675,000	$ -	$ -	$ -	$ 675,000	$ 675,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Lions Park Road Repair

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	3
Status:	New Project		
Priority:	2		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

The road that runs from Shallow Ford to the end of Lions Park Road by the horseshoe pits needs to be repaired. Minor patches have been used in the past, but it continually deteriorates each year. This is a highly used park for softball tournaments, disc golf tournaments, 2 playgrounds are located in this park including the new ADA Rotary playground, dog park, 10 horseshoe pits, and our national award winning trail.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ 250,000	$ -	$ -	$ -	$ 250,000		
						-		
						-	Start Date	Completion Date
						-		
						-	May-16	TBD
Total	$ -	$ 250,000	$ -	$ -	$ -	$ 250,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 15,000	$ -	$ -	$ -	$ 15,000	$ 15,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	235,000	-	-	-	235,000	235,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 250,000	$ -	$ -	$ -	$ 250,000	$ 250,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wilson Park Recreation Center

Strategic Goal:	11.3 Invest in park and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	3
Status:	New Project		
Priority:	3		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

This project is intended to address the much needed interior improvements at Wilson Park Recreation Center. This project would include aesthetics such as paint, floor coverings and window treatments; operational improvements such as storage, cabinetry and audio/visual; as well as physical improvements through the relocation of existing space and creation of new space within the existing floor plan.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ 750,000	$ -	$ -	$ -	$ 750,000		
						-		
						-	Start Date	Completion Date
						-		
						-	March-17	TBD
Total	$ -	$ 750,000	$ -	$ -	$ -	$ 750,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 60,000	$ -	$ -	$ -	$ 60,000	$ 60,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	690,000	-	-	-	690,000	690,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 750,000	$ -	$ -	$ -	$ 750,000	$ 750,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	3,500	-	-	3,500		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ 3,500	$ -	$ -	$ 3,500		

Notes:

Jackson Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	2
Status:	New Project		
Priority:	10		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

Add swings with fall safe surface, cover existing playground, irrigate the park, redo the basketball court, and repair the trail.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ 155,000	$ -	$ -	$ -	$ 155,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	October-15	TBD
Total	$ -	$ 155,000	$ -	$ -	$ -	$ 155,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 5,000	$ -	$ -	$ -	$ 5,000	$ 5,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	150,000	-	-	-	150,000	150,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 155,000	$ -	$ -	$ -	$ 155,000	$ 155,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	3,500	3,500	3,500	3,500	14,000		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 14,000		

Notes:

Ferguson Parking Asphalt

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	3
Status:	New Project		
Priority:	12		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

Due to the amount of baseball games at Little Lions and Yarbarough Fields at Ferguson Park, there is not enough asphalted parking spaces. Several years ago, we made a "parking corral" with split rail fence on a grassy area on the top side of the complex. Not only would asphalting this area look more professional, bad weather would not keep us from using the lot. We would also add concrete to the entryway, metal bleachers, new picnic shelter, and cover the playground.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ 444,650	$ -	$ -	$ -	$ 444,650		
						-		
						-	Start Date	Completion Date
						-		
						-	October-15	TBD
Total	$ -	$ 444,650	$ -	$ -	$ -	$ 444,650		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 22,000	$ -	$ -	$ -	$ 22,000	$ 22,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	422,650	-	-	-	422,650	422,650	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 444,650	$ -	$ -	$ -	$ 444,650	$ 444,650	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Conner Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	4
Status:	New Project		
Priority:	9		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

This is the second phase to finish out the park. We need to add restrooms, picnic facilities, splash pad, parking, shade over the playground, landscaping and guard lights.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ 536,300	$ -	$ -	$ -	$ 536,300	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	October-15	TBD
Total	$ -	$ 536,300	$ -	$ -	$ -	$ 536,300		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 12,000	$ -	$ -	$ -	$ 12,000	$ 12,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	524,300	-	-	-	524,300	524,300	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 536,300	$ -	$ -	$ -	$ 536,300	$ 536,300	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	5,200	5,300	5,300	5,400	21,200		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ 5,200	$ 5,300	$ 5,300	$ 5,400	$ 21,200		

Notes:

Airport Equipment/Maintenance Shop

Strategic Goal:	Airport Operations Support	District:	1
Status:	New Project		
Priority:	4		
Department:	Airport		
Manager:	Sharon Rostovich		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

Current facility is not large enough to meet Airport operational demands. Due to our location and hours of operation, the Airport must be equipped to repair/maintain fueling equipment, ARFF equipment and airfield equipment seven days a week. Fuel trucks must be worked on outside due to lack of proper ventilation and larger equipment and ARFF truck are serviced out doors because of limited space.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ 800,000	$ -	$ -	$ -	$ 800,000		
						-		
						-	Start Date	Completion Date
						-		
						-	October-16	June-17
Total	$ -	$ 800,000	$ -	$ -	$ -	$ 800,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 80,000	$ -	$ -	$ -	$ 80,000	$ 80,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	720,000	-	-	-	720,000	720,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 800,000	$ -	$ -	$ -	$ 800,000	$ 800,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 1	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Emergency Power

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	1		
Department:	Public Works / Fleet Services		
Manager:	TBD		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

Generator located adjacent to Bldg A at the Service Center was not tied into the Fleet facility when it was installed. Emergency power at Fleet is important, during power outages or emergency operations Fleet Services will not be able to perform repairs. Installation of a power generation unit will ensure that Police, Fire, Solid Waste and Water can get repairs completed during emergencies.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ 100,000	$ -	$ -	$ -	$ 100,000		
						$ -		
						$ -	Start Date	Completion Date
						$ -		
						$ -	TBD	TBD
Total	$ -	$ 100,000	$ -	$ -	$ -	$ 100,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	-	-
Property Acquisition	-	-	-	-	-	$ -	-	-
Construction	-	100,000	-	-	-	$ 100,000	100,000	-
Equipment	-	-	-	-	-	$ -	-	-
Other	-	-	-	-	-	$ -	-	-
TOTAL	$ -	$ 100,000	$ -	$ -	$ -	$ 100,000	$ 100,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	$ -		
Capital Outlay	-	-	-	-	-	$ -	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Skate Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	2
Status:	New Project		
Priority:	4		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

This park has been a tremendous park. We not only need to expand the park, but we would like to green up the area also. This project includes buying the property next to the skate park, adding additional skating elements, landscaping, and removing part of Ave B and grassing this area.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ -	$ 850,000	$ -		$ 850,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	January-18	TBD
Total	$ -	$ -	$ 850,000	$ -	$ -	$ 850,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ 68,000	$ -	$ -	$ 68,000	$ 68,000	$ -
Property Acquisition	-	-	30,000	-	-	30,000	30,000	-
Construction	-	-	752,000	-	-	752,000	752,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ 850,000	$ -	$ -	$ 850,000	$ 850,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Lions Park Improvements

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	3
Status:	New Project		
Priority:	5		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

This park is highly utilized for disc golf tournaments, softball tournaments, rentals, cross country meets, etc. We need to install curb and guttering along the road to deter patrons from parking in the grass. Once this is completed, we will need to construct some additional parking spaces for patrons, install a playground for Rotary Pavilion, and build a regulation size basketball court. Continuation of the hike and bike trail is also needed.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ 500,000	$ -	$ -	$ 500,000		
						-		
						-	Start Date	Completion Date
						-		
						-	January-18	TBD
Total	$ -	$ -	$ 500,000	$ -	$ -	$ 500,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ 25,000	$ -	$ -	$ 25,000	$ 25,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	475,000	-	-	475,000	475,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ 500,000	$ -	$ -	$ 500,000	$ 500,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

West Temple Parking Asphalt

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	4
Status:	New Project		
Priority:	6		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Due to the amount of soccer and football games along with community traffic for the playground, splash pad, etc. at West Temple there is not enough asphalted parking spaces. Several years ago, we made a "parking corral" with split rail fence on a grassy area by Fire Station #7. Not only would asphalting this area look more professional, bad weather would not keep us from using the lot. Asphalting long Montpark Road is also needed.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ 84,000	$ -	$ -	$ 84,000		
						-		
						-	Start Date	Completion Date
						-		
						-	May-18	TBD
Total	$ -	$ -	$ 84,000	$ -	$ -	$ 84,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ 15,000	$ -	$ -	$ 15,000	$ 15,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	125,000	-	-	125,000	125,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ 140,000	$ -	$ -	$ 140,000	$ 140,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Scott & White Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	2
Status:	New Project		
Priority:	7		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Due to the Temple Independent School bond project that will see Travis Middle School renovated, and eventually Ralph Wilson Youth Club being re-located to this park, there are a few items that are needed to complete the park. A new restroom is needed at the park, new picnic facility, new playground, shade over the playground, additional parking, landscaping, splash pad, and guard lights.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ 455,000	$ -	$ -	$ 455,000		
						-		
						-	Start Date	Completion Date
						-		
						-	October-16	TBD
Total	$ -	$ -	$ 455,000	$ -	$ -	$ 455,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/12
Design/Engineering	$ -	$ -	36,400	$ -	$ -	$ 36,400	$ 36,400	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	418,600	-	-	418,600	418,600	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ 455,000	$ -	$ -	$ 455,000	$ 455,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	4,500	4,500	4,600	13,600		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ 4,500	$ 4,500	$ 4,600	$ 13,600		

Notes:

Freedom Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	4
Status:	New Project		
Priority:	19		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

This is the second phase to complete the park. We need to install a splash pad, add additional parking, add a trail around the park, playground, picnic facilities, and guard lights. This park is heavily used by the schools and local sports associations.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ -	$ 645,200	$ -	$ -	$ 645,200	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	October-16	TBD
Total	$ -	$ -	$ 645,200	$ -	$ -	$ 645,200		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ 50,000	$ -	$ -	$ 50,000	$ 50,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	595,200	-	-	595,200	595,200	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ 645,200	$ -	$ -	$ 645,200	$ 645,200	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	5,300	5,300	5,400	16,000		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ 5,300	$ 5,300	$ 5,400	$ 16,000		

Notes:

Lions and Wilson Softball Fields

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	All
Status:	New Project		
Priority:	8		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Mercer Complex in Lions Park and the Wilson South Softball fields are host to many tournaments each year. In addition to the tournaments, the City conducts league games at Mercer and the Central Texas Youth Softball Association conducts their league games at the Wilson fields. Since they have been built, the ground has changed and the infield dirt holds water longer than it should. The re-grading and new dirt would re-direct the water away from the infields and reduce the amount of time the fields are non-playable. The parking lot also has some issues that need to be addressed.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ 400,000	$ -	$ -	$ 400,000		
						-		
						-	Start Date	Completion Date
						-		
						-	October-16	TBD
Total	$ -	$ -	$ 400,000	$ -	$ -	$ 400,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ 32,000	$ -	$ -	$ 32,000	$ 32,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	368,000	-	-	368,000	368,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ 400,000	$ -	$ -	$ 400,000	$ 400,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

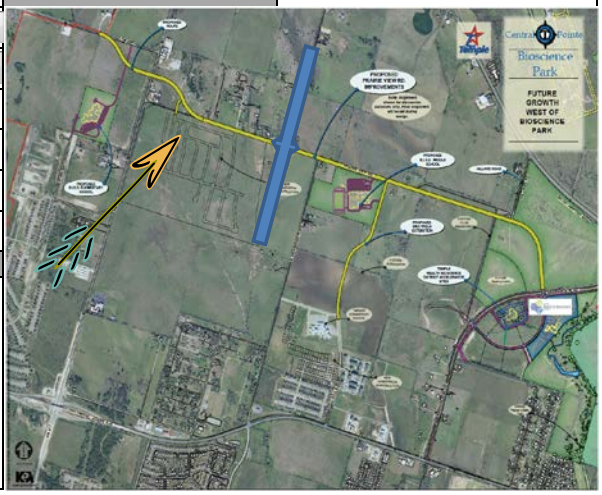
Notes:

Prairie View (Phase 2) - N Pea Ridge to FM 2483

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Prairie View improvements include reconstructing, connecting, and increasing capacity across the northwestern region of the City.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
CO Bonds	$ 1,085,000	$ -	$ -	$ 7,300,000	-	$ 8,385,000
						-
						-
						-
						-
Total	$ 1,085,000	$ -	$ -	$ 7,300,000	$ -	$ 8,385,000

PROJECT ESTIMATED	
Start Date	Completion Date
Summer 2013	Fall 2017

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000	$ 300,000	-
Property Acquisition	785,000	-	-	-	-	785,000	785,000	-
Construction	-	-	-	7,300,000	-	7,300,000	7,300,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 1,085,000	$ -	$ -	$ 7,300,000	$ -	$ 8,385,000	$ 8,385,000	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

Outer Loop - Channel to Jupiter

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Extension of Outer Loop to the south is an on-going process, with this section being constructed after Adams to the channel. Completion of this significant regional project will enhance north-south model of travel through Temple.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
CO Bonds	$ 600,000	$ -	$ -	$ 4,400,000	$ -	$ 5,000,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2019
Total	$ 600,000	$ -	$ -	$ 4,400,000	$ -	$ 5,000,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	600,000	-	-	-	-	600,000	600,000	-
Construction	-	-	-	4,400,000	-	4,400,000	4,400,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 600,000	$ -	$ -	$ 4,400,000	$ -	$ 5,000,000	$ 5,000,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Design underway.

Tarver Extension (to Outer Loop)

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.
Status:	Continuing Project
Priority:	1
Department:	Public Works / Engineering
Manager:	Don Bond, P.E., CFM
Construction Fiscal Year:	2018
Account Number:	
District:	4

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Extension of Tarver to the future Outer Loop will open up and expand east-west travel, relieving the W Adams Avenue corridor.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
CO Bonds	$ 250,000	$ -	$ -	$ 1,600,000	$ -	$ 1,850,000
						-
						-
						-
						-
Total	$ 250,000	$ -	$ -	$ 1,600,000	$ -	$ 1,850,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2019

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000	$ 200,000	-
Property Acquisition	50,000	-	-	-	-	50,000	50,000	-
Construction	-	-	-	1,600,000	-	1,600,000	1,600,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 250,000	$ -	$ -	$ 1,600,000	$ -	$ 1,850,000	$ 1,850,000	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

S Pea Ridge (Hogan to Poison Oak)

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Extension of S Pea Ridge from Hogan to Poison Oak will open up and expand north-south travel, relieving the SH 317 corridor.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
CO Bonds	$ 1,000,000	$ -	$ -	$ 2,250,000	$ -	$ 3,250,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2019
Total	$ 1,000,000	$ -	$ -	$ 2,250,000	$ -	$ 3,250,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000	-
Property Acquisition	500,000	-	-	-	-	500,000	500,000	-
Construction	-	-	-	2,250,000	-	2,250,000	2,250,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 1,000,000	$ -	$ -	$ 2,250,000	$ -	$ 3,250,000	$ 3,250,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

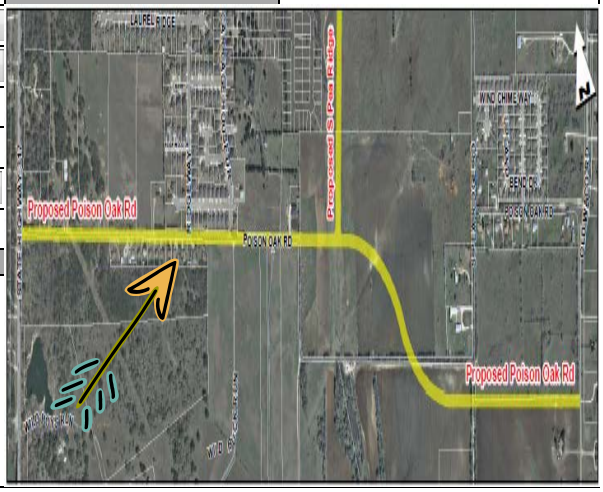
Notes:

Poison Oak, Phase 1 (SH 317 to S Pea Ridge Road)

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Improvements to Poison Oak between SH 317 and the future Outer Loop will open up and expand east-west travel, relieving the W Adams Avenue corridor.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
CO Bonds	$ 3,000,000	$ -	$ -	$ 6,900,000	$ -	$ 9,900,000
						-
						-
						-
						-
Total	$ 3,000,000	$ -	$ -	$ 6,900,000	$ -	$ 9,900,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2019

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 1,500,000	$ -	$ -	$ -	$ -	$ 1,500,000	$ 1,500,000	-
Property Acquisition	1,500,000	-	-	-	-	1,500,000	1,500,000	-
Construction	-	-	-	6,900,000	-	6,900,000	6,900,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 3,000,000	$ -	$ -	$ 6,900,000	$ -	$ 9,900,000	$ 9,900,000	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

Jaycee Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	4
Status:	New Project		
Priority:	7		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This park needs upgrading. We are proposing to install new picnic facilities, shade structure over the playground, add a walking trail, splash pad, add irrigation and landscaping, and guard lights.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ -	$ -	$ 800,000	$ -	$ 800,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	January-19	TBD
Total	$ -	$ -	$ -	$ 800,000	$ -	$ 800,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ 64,000	$ -	$ 64,000	$ 64,000	$ -
Property Acquisition						-	-	-
Construction				736,000		736,000	736,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ -	$ -	$ 800,000	$ -	$ 800,000	$ 800,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating					7,000	7,000		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ 7,000	$ 7,000		

Notes:

Downtown Linear Trail

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	2
Status:	New Project		
Priority:	8		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Year:	2019		
Account Number:			

Description/Justification:

This trail will connect the Farmers Market to Martin Luther King Park on 8th street.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ -	$ 500,000	$ -	$ 500,000		
						-		
						-	Start Date	Completion Date
						-		
						-	May-14	TBD
Total	$ -	$ -	$ -	$ 500,000	$ -	$ 500,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/19
Design/Engineering	$ -	$ -	$ -	$ 40,000	$ -	$ 40,000	$ 40,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	460,000	-	460,000	460,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ 500,000	$ -	$ 500,000	$ 500,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Miller Community Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	1
Status:	New Project		
Priority:	24		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This park is one of our most popular parks. We need to install lighting on the baseball/softball/cricket field which is next to the multi-use field. Due to the popularity of the basketball court, we need to install asphalt parking by the court.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ -	$ -	$ 245,000	$ -	$ 245,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	October-17	TBD
Total	$ -	$ -	$ -	$ 245,000	$ -	$ 245,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ 12,000	$ -	$ 12,000	$ 12,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	233,000	-	233,000	233,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ 245,000	$ -	$ 245,000	$ 245,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	5,000	5,000	10,000		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ 5,000	$ 5,000	$ 10,000		

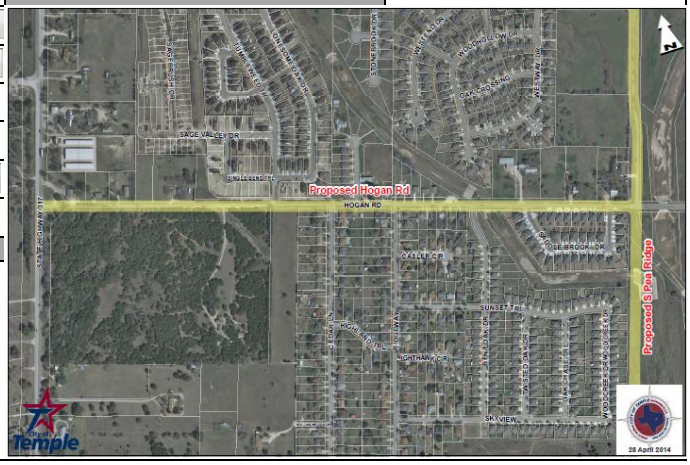
Notes:

Hogan Road Improvements (SH 317 to S Pea Ridge Road)

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	After 2019		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Improvements to Hogan Road will enhance east-west travel between SH 317 and S Pea Ridge Road.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Total
CO Bonds	$ -	$ -	$ -	$ 825,000	$ -	$ 1,600,000	$ 2,425,000
							-
							-
							-
							-
Total	$ -	$ -	$ -	$ 825,000	$ -	$ 1,600,000	$ 2,425,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2018	Fall 2024

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ 300,000	$ -	$ -	$ 300,000	$ 300,000	-
Property Acquisition	-	-	-	525,000	-	-	525,000	525,000	-
Construction	-	-	-	-	-	1,600,000	-	1,600,000	-
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ 825,000	$ -	$ 1,600,000	$ 825,000	$ 2,425,000	$ -

ANNUAL OPERATING IMPACT							
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

Kegley Roadway Improvements

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2019		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Improvements to Kegley Road will restore a smooth driving surface for the traveling public.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Total		
CO Bonds	$ -	$ -	$ -	$ -	$ 1,660,000	$ 14,340,000	$ 16,000,000	PROJECT ESTIMATED	
							-		
							-	Start Date	Completion Date
							-		
							-	Fall 2019	Fall 2022
Total	$ -	$ -	$ -	$ -	$ 1,660,000	$ 14,340,000	$ 16,000,000		

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ 1,660,000	$ -	$ 1,660,000	$ 1,660,000	-
Property Acquisition	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	14,340,000	-	14,340,000	-
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ 1,660,000	$ 14,340,000	$ 1,660,000	$ 16,000,000	$ -

ANNUAL OPERATING IMPACT									
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Von Rosenberg Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	4
Status:	New Project		
Priority:	9		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2019		
Account Number:			

Description/Justification:

This park is currently open space. We would like to add picnic facilities, a walking trail, basketball and tennis courts, playground with cover, parking, landscaping, and guard lights.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ -	$ -	$ -	$ 475,000	$ 475,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	January-20	TBD
Total	$ -	$ -	$ -	$ -	$ 475,000	$ 475,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ 20,000	$ 20,000	$ 20,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	455,000	455,000	455,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ 475,000	$ 475,000	$ 475,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Waterford Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	3
Status:	New Project		
Priority:	10		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Fiscal Year:	2019		
Account Number:			

Description/Justification:

This is the second phase to complete the park. This park needs a practice field, basketball court, paved parking, trail, new playground with shade, splash pad, and guard lights.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ -	$ -	$ -	$ 950,000	$ 950,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	January-20	TBD
Total	$ -	$ -	$ -	$ -	$ 950,000	$ 950,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ 75,000	$ 75,000	$ 75,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	875,000	875,000	875,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ 950,000	$ 950,000	$ 950,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	4,000	4,000		
Capital Outlay	-	-	-	-		-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ 4,000	$ 4,000		

Notes:

Woodbridge Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	1
Status:	New Project		
Priority:	11		
Department:	Parks and Leisure Services		
Manager:	Kevin Beavers		
Construction Year:	2019		
Account Number:			

Description/Justification:

A walking trail and a nice pond are all that this park has to offer. We need to install picnic facilities, playground with shade, basketball court, irrigation with landscaping and guard lights.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
TBD	$ -	$ -	$ -	$ -	$ 250,000	$ 250,000
						-
						-
						-
						-
Total	$ -	$ -	$ -	$ -	$ 250,000	$ 250,000

PROJECT ESTIMATED	
Start Date	Completion Date
October-18	TBD

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	200,000	200,000	200,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ 200,000	$ 200,000	$ 200,000	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	5,000	5,000
Capital Outlay	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ 5,000	$ 5,000

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

Poison Oak, Phase 2 (S Pea Ridge Road to Outer Loop)

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2019		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Improvements to Poison Oak between SH 317 and the future Outer Loop will open up and expand east-west travel, relieveing the W Adams Avenue corridor.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Total
CO Bonds	$ 2,000,000	$ -	$ -	$ -	$ -	$ 4,250,000	$ 6,250,000
							-
							-
							-
							-
Total	$ 2,000,000	$ -	$ -	$ -	$ -	$ 4,250,000	$ 6,250,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2021

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000	-
Property Acquisition	1,000,000	-	-	-	-	-	1,000,000	1,000,000	-
Construction	-	-	-	-	-	4,250,000	-	4,250,000	-
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ 2,000,000	$ -	$ -	$ -	$ -	$ 4,250,000	$ 2,000,000	$ 6,250,000	$ -

ANNUAL OPERATING IMPACT							
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

North 3rd Street Enhancement

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	2
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2019		
Account Number:			

Picture not available

Description/Justification:

This is part of a multi-year capital improvement program to focus on transportation.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Total		
CO Bonds	$ -	$ -	$ -	$ -	$ -	$ 800,000	$ 800,000	PROJECT ESTIMATED	
							-		
							-	Start Date	Completion Date
							-		
							-	Fall 2018	Fall 2024
Total	$ -	$ -	$ -	$ -	$ -	$ 800,000	$ 800,000		

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ 80,000	$ -	$ 80,000	-
Property Acquisition	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	720,000	-	720,000	-
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ 800,000	$ -	$ 800,000	$ -

ANNUAL OPERATING IMPACT									
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

North 8th Street Improvements

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	2
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	Beyond 2019		
Account Number:			

Picture not available

Description/Justification:

This is part of a multi-year capital improvement program to focus on transportation.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Total	PROJECT ESTIMATED	
CO Bonds	$ -	$ -	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000		
							-		
							-	Start Date	Completion Date
							-		
							-	TBD	TBD
Total	$ -	$ -	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000		

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ 250,000	$ -	$ 250,000	-
Property Acquisition	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	750,000	-	750,000	-
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ 1,000,000	$ -	$ 1,000,000	$ -

ANNUAL OPERATING IMPACT									
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Westfield Blvd, Phase 2 (Prairie View to Airport)

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	Beyond 2019		
Account Number:			

Picture not available

Description/Justification:

Extension of Westfield Blvd from Prairie View to Airport will expand north-south corridors to create a more efficient transportation network while opening up and supporting continued growth.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Total
CO Bonds	$ -	$ -	$ -	$ -	$ -	$ 3,000,000	$ 3,000,000
							-
							-
							-
							-
Total	$ -	$ -	$ -	$ -	$ -	$ 3,000,000	$ 3,000,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2019	Fall 2024

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ 300,000	$ -	$ 300,000	-
Property Acquisition	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	2,700,000	-	2,700,000	-
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ 3,000,000	$ -	$ 3,000,000	$ -

ANNUAL OPERATING IMPACT							
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -		$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

East-West Local Collector (SH 317 to Westfield Blvd)

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	3
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	Beyond 2019		
Account Number:			

Description/Justification:

Creation of an East-West local collector between SH 317 to Westfield Blvd will expand east-west corridors to create a more efficient transportation network while opening up and supporting continued growth.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Total
CO Bonds	$ -	$ -	$ -	$ -	$ -	$ 2,450,000	$ 2,450,000
							-
							-
							-
							-
Total	$ -	$ -	$ -	$ -	$ -	$ 2,450,000	$ 2,450,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2019	Fall 2024

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ 300,000	$ -	$ 300,000	-
Property Acquisition	-	-	-	-	-	450,000	-	450,000	-
Construction	-	-	-	-	-	1,700,000	-	1,700,000	-
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ 2,450,000	$ -	$ 2,450,000	$ -

ANNUAL OPERATING IMPACT							
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -		$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

Off Site Trails

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	All
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	Beyond 2019		
Account Number:			

Picture not available

Description/Justification:

This is part of a multi-year capital improvement program to focus on transportation.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Total		
CO Bonds	$ -	$ -	$ -	$ -	$ -	$ 275,000	$ 275,000	PROJECT ESTIMATED	
							-		
							-	Start Date	Completion Date
							-		
							-	TBD	TBD
Total	$ -	$ -	$ -	$ -	$ -	$ 275,000	$ 275,000		

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ 275,000	$ -	$ 275,000	-
Property Acquisition	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ 275,000	$ -	$ 275,000	$ -

ANNUAL OPERATING IMPACT									
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wall Dividers

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	1		
Department:	44		
Manager:			
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

The main hall at the convention center can currently be divided into three smaller rooms. The divider wall creates two smaller rooms and one larger room. With the addition of more operable walls, the space could be divided into a total of 6 rooms, which would create additional rentable space.

Picture not available

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ 650,000	$ -	$ -	$ -	$ 650,000		
						-		
						-	Start Date	Completion Date
						-		
						-	TBD	TBD
Total	$ -	$ 650,000	$ -	$ -	$ -	$ 650,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	650,000	-	-	-	650,000	650,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 650,000	$ -	$ -	$ -	$ 650,000	$ 650,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Mayborn Center Expansion

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	1		
Department:	44		
Manager:			
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

Adding an additional 50,000 square feet would elevate the convention center to compete for much larger events and conventions. The additional hotel rooms recently constructed in Temple provide adequate sleeping rooms for these larger events. The fiscal impact of the added space would be seen in both the hotel occupancy tax and sales tax in the area.

Picture not available

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ 10,500,000	$ -	$ -	$ -	$ 10,500,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	TBD	TBD
Total	$ -	$ 10,500,000	$ -	$ -	$ -	$ 10,500,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 150,000	$ -	$ -	$ -	$ 150,000	$ 150,000	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	9,900,000	-	-	-	9,900,000	9,900,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 10,050,000	$ -	$ -	$ -	$ 10,050,000	$ 10,050,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ 30,000	$ -	$ -	$ 30,000	Project Type	Non-Recurring
Operating	-	-	100,000	-	-	100,000		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ 130,000	$ -	$ -	$ 130,000		

Notes:

Exterior Improvements - Phase 1

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	1		
Department:	44		
Manager:			
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

The Mayborn Center Exterior Master Plan was developed and approved in FY 13. The first phase of the plan includes: Concrete planter installation in the parking lot, front planter wall/bench/columns installation, improvements to the front parking lot island, soil, mulch, plants and irrigation.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ 151,000	$ -	$ -	$ -	$ 151,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	TBD	TBD
Total	$ -	$ 151,000	$ -	$ -	$ -	$ 151,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	151,000	-	-	-	151,000	151,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 151,000	$ -	$ -	$ -	$ 151,000	$ 151,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

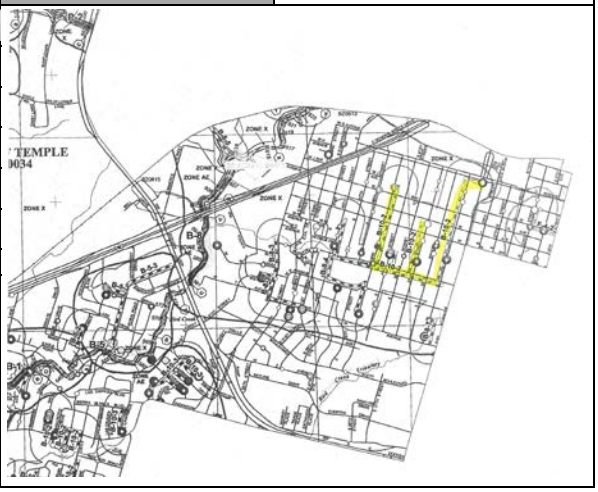
Notes:

Ave P / 43rd / 39th / 33rd Drainage Improvements

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

This drainage project will improve conveyance and mitigate flooding issues for structures within the project limits. Identified through master planning, customer complaints, and rain event observations, currently undersized pipes will be upgraded to convey adequate flows through this area of the City.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ 820,000	$ -	$ -	$ -	$ 820,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2015	Fall 2016
Total	$ -	$ 820,000	$ -	$ -	$ -	$ 820,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 80,000	$ -	$ -	$ -	$ 80,000	$ 80,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	740,000	-	-	-	740,000	740,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 820,000	$ -	$ -	$ -	$ 820,000	$ 820,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ 80,000	$ -	$ -	$ -	$ 80,000	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ 80,000	$ -	$ -	$ -	$ 80,000		

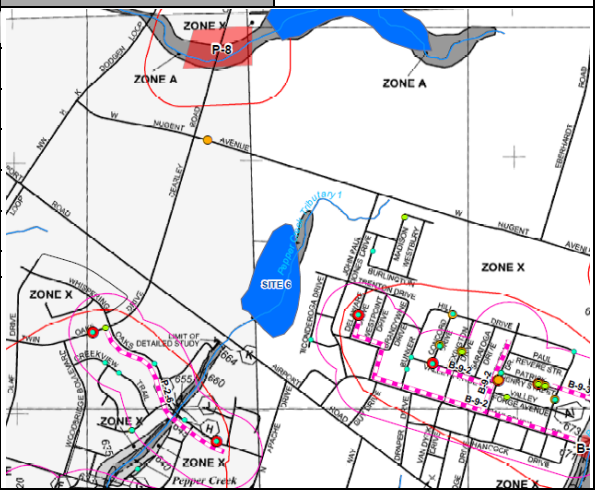
Notes:

HDR Regional Detention Pond Site #6

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	2		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as P-2-2 HDR Pond #6 in the master plan.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2015	Fall 2016
Total	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 30,000	$ -	$ -	$ -	$ 30,000	$ 30,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	270,000	-	-	-	270,000	270,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000	$ 300,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Loop 363 / Ermine Trail

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	3		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as P-2-2 Loop 363/Ermine Trail in the master plan.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ 350,000	$ -	$ -	$ -	$ 350,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2015
Total	$ -	$ 350,000	$ -	$ -	$ -	$ 350,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 35,000	$ -	$ -	$ -	$ 35,000	$ 35,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	315,000	-	-	-	315,000	315,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 350,000	$ -	$ -	$ -	$ 350,000	$ 350,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Ermine / Filly / Hopi

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as P-2-3 Ermine/Filly/Hopi in the master plan.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
TBD	$ -	$ 380,000	$ -	$ -	$ -	$ 380,000
						-
						-
						-
						-
Total	$ -	$ 380,000	$ -	$ -	$ -	$ 380,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2015	Fall 2016

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 40,000	$ -	$ -	$ -	$ 40,000	$ 40,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	340,000	-	-	-	340,000	340,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 380,000	$ -	$ -	$ -	$ 380,000	$ 380,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Antelope/Buffalo Drainage Improvements

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as P-2-4 Antelope / Buffalo in the master plan.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ 320,000	$ -	$ -	$ -	$ 320,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2015	Fall 2016
Total	$ -	$ 320,000	$ -	$ -	$ -	$ 320,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 30,000	$ -	$ -	$ -	$ 30,000	$ 30,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	290,000	-	-	-	290,000	290,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 320,000	$ -	$ -	$ -	$ 320,000	$ 320,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

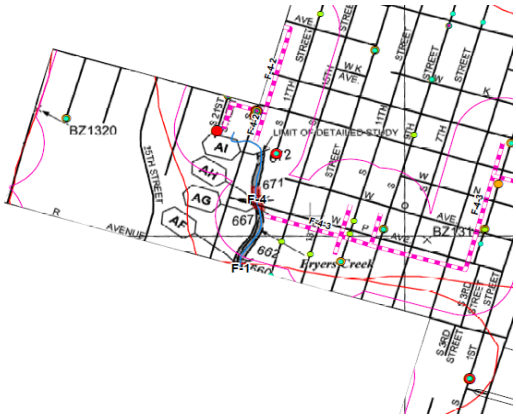
Notes:

Avenue P Crossing

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	6		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as F-4-1 Avenue P Crossing in the master plan.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
TBD	$ -	$ 70,000	$ -	$ -	$ -	$ 70,000
						-
						-
						-
						-
Total	$ -	$ 70,000	$ -	$ -	$ -	$ 70,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2015	Fall 2016

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 10,000	$ -	$ -	$ -	$ 10,000	$ 10,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	60,000	-	-	-	60,000	60,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 70,000	$ -	$ -	$ -	$ 70,000	$ 70,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

WTP - Plant Rehabilitation Project #2

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	2		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

This rehabilitation project includes the following components: MWTP - Gravity Thickener; MWTP - Chemical Feed Systems; CWTP - Chemical Feed Improvements; CWTP - Repair Clearwells. As described in the WTP Process Assessment, this is one of five major water plant projects in the next decade targeted toward ensuring that necessary improvements are made to the existing WTP, to both maintain current services and prepare for additional capacity to meet the needs of the community.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ 1,000,000	$ 6,000,000	$ -	$ -	$ 7,000,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2015	Fall 2017
Total	$ -	$ 1,000,000	$ 6,000,000	$ -	$ -	$ 7,000,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 1,000,000	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	6,000,000	-	-	6,000,000	6,000,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 1,000,000	$ 6,000,000	$ -	$ -	$ 7,000,000	$ 7,000,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Project - Ridgewood Estates

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Install new wastewater collection lines to this area of the City, currently on septic, located near the intersection of FM 93 and Hartrick Bluff Road.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ 1,600,000	$ -	$ -	$ -	$ 1,600,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2015	Fall 2016
Total	$ -	$ 1,600,000	$ -	$ -	$ -	$ 1,600,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000	$ 200,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	1,400,000	-	-	-	1,400,000	1,400,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 1,600,000	$ -	$ -	$ -	$ 1,600,000	$ 1,600,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

WWTP - Temple Belton Plant Expansion

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

The City of Temple has experienced significant growth in the western and southern portions of the TBRSS service area over the past 20 years. The Shallowford lift station is currently at rated capacity during peak flow events and requires expansion. Lift Station improvements will extend rated capacities to 2030 projected flows. The TBP treatment facility currently has rated design and peak flow capacities of 10 million gallons per day (MGD) and 30 MGD, respectively.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY19	Total	PROJECT ESTIMATED	
TBD	$ -	$ 8,000,000	$ -	$ 6,000,000	$ -	$ 60,000,000	$ 74,000,000		
							-		
							-	Start Date	Completion Date
							-		
							-	Fall 2010	TBD
Total	$ -	$ 8,000,000	$ -	$ 6,000,000	$ -	$ 60,000,000	$ 74,000,000		

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ 6,000,000	$ -	$ -	$ 6,000,000	$ 7,026,122	1,026,122
Property Acquisition	-	-	-	-	-	-	-	-	-
Construction	-	8,000,000	-		-	60,000,000	8,000,000	68,000,000	-
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 8,000,000	$ -	$ 6,000,000	$ -	$ 60,000,000	$ 14,000,000	$ 75,026,122	$ 1,026,122

ANNUAL OPERATING IMPACT									
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Avenue H Tank Rehabilitation (North Tank)

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Rehabilitation of the northern most 3.5 MG ground storage tank (constructed in 1933) to repair deteriorated interior and exterior components is a priority. This critical facility (serving 25th Street, Taylor Road, West Park, and Nugent Elevated Storage Tanks) is the only significant ground storage facility in the heart of the City and is consistently relied upon to supply water to most of the City of Temple, including several area hospitals. It's current condition is a concern, and it is in jeopardy of being identified as a violation by TCEQ State Standards. Rehabilitation of the northern most tank is recommended during FY '15/'16, along with design of a new southern tank and pump station which will ultimate replace this aging facility.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
UR Bonds	$ 500,000	$ 3,000,000	$ -	$ -	$ -	$ 3,500,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2017
Total	$ 500,000	$ 3,000,000	$ -	$ -	$ -	$ 3,500,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	3,000,000	-	-	-	3,000,000	3,000,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ 500,000	$ 3,000,000	$ -	$ -	$ -	$ 3,500,000	$ 3,500,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

WTP - Plant Rehabilitation Project #2

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	2		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

This rehabilitation project includes the following components: MWTP - Gravity Thickener; MWTP - Chemical Feed Systems; CWTP - Chemical Feed Improvements; CWTP - Repair Clearwells. As described in the WTP Process Assessment, this is one of five major water plant projects in the next decade targeted toward ensuring that necessary improvements are made to the existing WTP, to both maintain current services and prepare for additional capacity to meet the needs of the community.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ 1,000,000	$ 6,000,000	$ -	$ -	$ 7,000,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2015	Fall 2017
Total	$ -	$ 1,000,000	$ 6,000,000	$ -	$ -	$ 7,000,000		

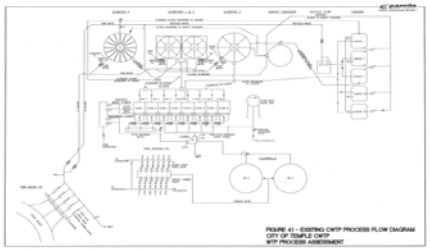
PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ 1,000,000	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	6,000,000	-	-	6,000,000	6,000,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ 1,000,000	$ 6,000,000	$ -	$ -	$ 7,000,000	$ 7,000,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

WTP - Plant Rehabilitation Project #3

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	3		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			



Description/Justification:

The existing four upflow solids contact clarifiers are difficult to operate consistently with varying water quality and flow and are close to the end of their useful service life. In addition, the existing gravity thickener is undersized for the amount of sludge generated in the treatment process, necessitating the use of the wash water lagoons for sludge storage. This project proposes to demolish Clarifier 3 and the gravity thickener, both to address aging infrastructure needs and to restore treatment capacity to the plant. A pair of flocculation/sedimentation basins with inclined plat settlers would be built to completely replace existing clarifiers. Clarifier #4 is proposed to be converted to a gravity thickener, thereby relieving the wash water lagoons of handling sludge. As described in the WTP Process Assessment, this is the third of five major water plant projects in the next decade targeted toward ensuring that necessary improvements are made to the existing WTP, to both maintain current services and prepare for additional capacity to meet the needs of the community.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ -	$ 1,500,000	$ 12,500,000	$ -	$ 14,000,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2016	Fall 2019
Total	$ -	$ -	$ 1,500,000	$ 12,500,000	$ -	$ 14,000,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ 1,500,000	$ -	$ -	$ 1,500,000	$ 1,500,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	12,500,000	-	12,500,000	12,500,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ 1,500,000	$ 12,500,000	$ -	$ 14,000,000	$ 14,000,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

TCIP Utilities - Westfield Blvd (Prairie View to Airport), Phase 2

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project	Picture not available	
Priority:	3		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

Install new wastewater line in support of City's TCIP for Westfield Blvd, Phase 2.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ -	$ 250,000	$ -	$ -	$ 250,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2016	Fall 2017
Total	$ -	$ -	$ 250,000	$ -	$ -	$ 250,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ 25,000	$ -	$ -	$ 25,000	$ 25,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	225,000	-	-	225,000	225,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ 250,000	$ -	$ -	$ 250,000	$ 250,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

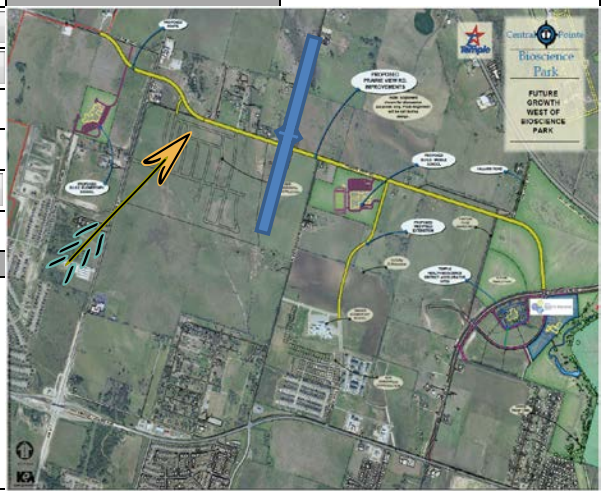
Notes:

TCIP Utilities - Prairie View Utility Improvements, Phase 2

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	3		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Prairie View Roadway Project.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ -	$ 650,000	$ -	$ -	$ 650,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2016	Fall 2017
Total	$ -	$ -	$ 650,000	$ -	$ -	$ 650,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ 50,000	$ -	$ -	$ 50,000	$ 50,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	600,000	-	-	600,000	600,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ 650,000	$ -	$ -	$ 650,000	$ 650,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ 50,000	$ -	$ -	$ 50,000	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ 50,000	$ -	$ -	$ 50,000		

Notes:

TCIP Utilities - Tarver Road Utility Improvements

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	3		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Tarver Roadway Project.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ -	$ 350,000	$ -	$ -	$ 350,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2016	Fall 2017
Total	$ -	$ -	$ 350,000	$ -	$ -	$ 350,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ 50,000	$ -	$ -	$ 50,000	$ 50,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	300,000	-	-	300,000	300,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ 350,000	$ -	$ -	$ 350,000	$ 350,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

TCIP Utilities - Kegley Road Utility Improvements

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	3		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Kegley Roadway Project.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
TBD	$ -	$ -	$ 800,000	$ -	$ -	$ 800,000
						-
						-
						-
						-
Total	$ -	$ -	$ 800,000	$ -	$ -	$ 800,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2016	Fall 2017

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ 80,000	$ -	$ -	$ 80,000	$ 80,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	720,000	-	-	720,000	720,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ 800,000	$ -	$ -	$ 800,000	$ 800,000	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

TCIP Utilities - S Pea Ridge (Hogan to Poison Oak)

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	3		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for S Pea Ridge Project.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
TBD	$ -	$ -	$ 200,000	$ -	$ -	$ 200,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2016	Fall 2017
Total	$ -	$ -	$ 200,000	$ -	$ -	$ 200,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ 20,000	$ -	$ -	$ 20,000	$ 20,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	180,000	-	-	180,000	180,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ 200,000	$ -	$ -	$ 200,000	$ 200,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

TCIP Utilities - Poison Oak (SH 317 to S Pea Ridge), Phase 1

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	3		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Poison Oak Project.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
TBD	$ -	$ -	$ 1,600,000	$ -	$ -	$ 1,600,000
						-
						-
						-
						-
Total	$ -	$ -	$ 1,600,000	$ -	$ -	$ 1,600,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2016	Fall 2017

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ 200,000	$ -	$ -	$ 200,000	$ 200,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	1,400,000	-	-	1,400,000	1,400,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ 1,600,000	$ -	$ -	$ 1,600,000	$ 1,600,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

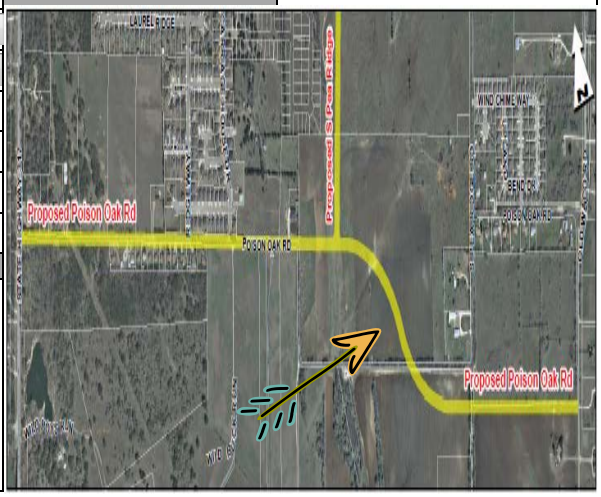
Notes:

TCIP Utilities - Poison Oak (S Pea Ridge to Old Waco Road), Phase 2

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	3		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Poison Oak Project.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total
TBD	$ -	$ -	$ 300,000	$ -	$ -	$ 300,000
						-
						-
						-
						-
Total	$ -	$ -	$ 300,000	$ -	$ -	$ 300,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2016	Fall 2017

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	300,000	-	-	300,000	300,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ 300,000	$ -	$ -	$ 300,000	$ 300,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

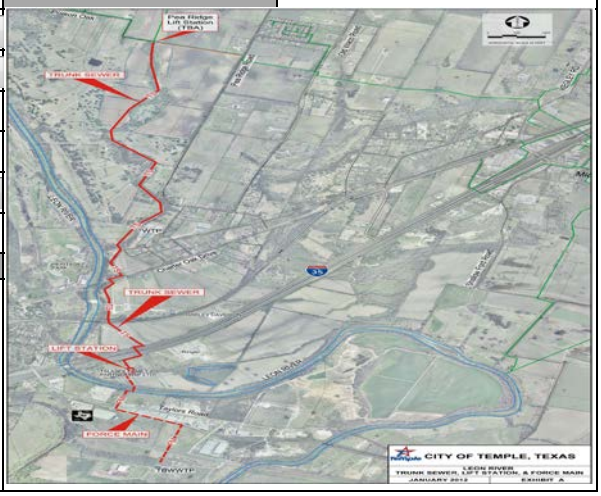
Notes:

Leon River Trunk Sewer Project

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

This project is targeted toward providing increased wastewater services to areas along the I-35 corridor. Successful completion of all phases of this project will open up 1,250 acres of development, and relieve an existing basin transfer lift station along Pea Ridge, which will make conveyance of wastewater to the Temple-Belton Plant more direct and more efficient.



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total		
UR Bonds	$ -	$ -	$ -	$ 1,020,000	$ 4,500,000	$ 5,520,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Spring 2012	Phase 1 - Summer 2015; Phase 2 - TBD
Total	$ -	$ -	$ -	$ 1,020,000	$ 4,500,000	$ 5,520,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ 750,000	$ -	$ 750,000	$ 1,208,850	458,850
Property Acquisition	-	-	-	270,000	-	270,000	441,000	171,000
Construction	-	-	-	-	4,500,000	4,500,000	4,500,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ 1,020,000	$ 4,500,000	$ 5,520,000	$ 6,149,850	$ 629,850

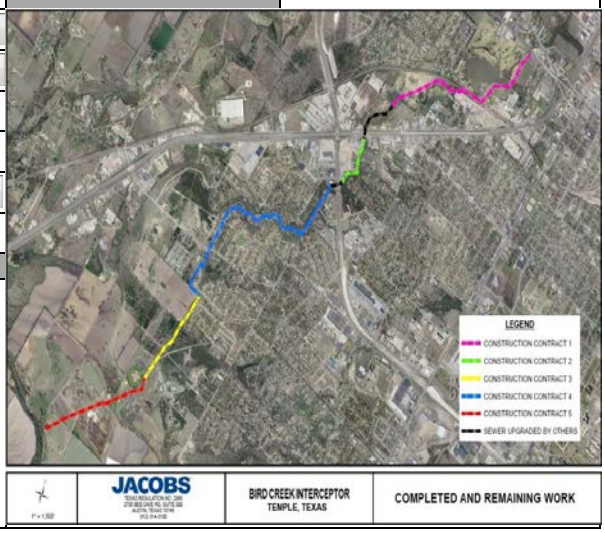
ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

This project will be constructed in two phases; the first phase through FY '14, the second phase at a future date tbd. Focus of first phase is to open up growth and development along the I-35 corridor.

Bird Creek Interceptor Project

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	Salvador Rodriguez, P.E., CFM		
Construction Fiscal Year:	2018		
Account Number:			



Description/Justification:

This project is targeted toward reducing sanitary sewer overflows and rehabilitating existing deteriorated wastewater infrastructure, providing increased capacity to the wastewater collection system, and eliminating sanitary sewer overflows. Successful completion of this project is tied to the City's TCEQ Sanitary Sewer Overflow Initiative, and reduction in potential fines. Phases 1, 2, & 3 complete; Phases 4 & 5 to be constructed in a future year, pending easement acquisition.

The existing Bird Creek Interceptor was built in the mid-1950's and provides wastewater service to many neighborhoods, restaurants, industrial and commercial developments, draining an area approximately 6,200 acres in size through the middle of Temple.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Total	PROJECT ESTIMATED	
UR Bonds	$ -	$ -	$ -	$ 9,300,000	$ 3,750,000	$ 13,050,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2009	Summer 2021
Total	$ -	$ -	$ -	$ 9,300,000	$ 3,750,000	$ 13,050,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,513,245	2,513,245
Property Acquisition	-	-	-	-	-	-	18,500	18,500
Construction	-	-	-	9,300,000	3,750,000	13,050,000	16,867,566	3,817,566
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ 9,300,000	$ 3,750,000	$ 13,050,000	$ 19,399,311	$ 6,349,311

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

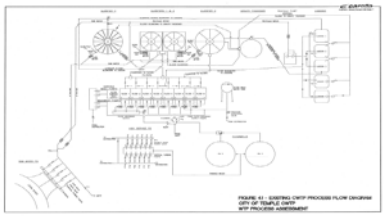
Construction of Phase 1 Improvements (through Sammons Golf Course) completed Spring 2011. Construction of Phase 2 Improvements (between Loop 363 and I-35) completed Summer 2012. Construction of Phase 3 (slip-lining of existing 30" interceptor south of Midway Drive) completed Spring 2014. Easements for Phases 4 and 5 will take more time to acquire, with construction of these remaining segments programmed for future years (to be sequenced with TBP expansion).

WTP - Plant Rehabilitation Project #4

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	3		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	After 2019		
Account Number:			

Description/Justification:

MWTP - New chlorine contact basin, clearwell, and HSPS



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ -	$ -	$ -	$ 10,000,000	$ 10,000,000		
							-		
							-	Start Date	Completion Date
							-		
							-	Fall 2016	Fall 2019
Total	$ -	$ -	$ -	$ -	$ -		$ 10,000,000		

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ 1,000,000	$ -	$ 1,000,000	-
Property Acquisition	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	9,000,000	-	9,000,000	-
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ 10,000,000	$ -	$ 10,000,000	$ -

ANNUAL OPERATING IMPACT									
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -		$ -		

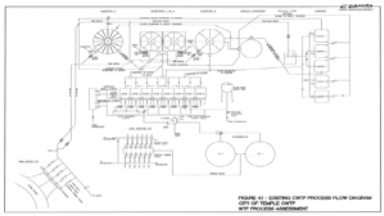
Notes:

WTP - Plant Rehabilitation Project #5

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	3		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	After 2019		
Account Number:			

Description/Justification:

CWTP - Residuals dewatering facility



Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Total	
TBD	$ -	$ -	$ -	$ -	$ -	$ 8,000,000	$ 8,000,000	PROJECT ESTIMATED
							-	
							-	Start Date / Completion Date
							-	
							-	Fall 2016 / Fall 2019
Total	$ -	$ -	$ -	$ -	$ -		$ 8,000,000	

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ 1,000,000	$ -	$ 1,000,000	-
Property Acquisition	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	7,000,000	-	7,000,000	-
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	$ -

ANNUAL OPERATING IMPACT									
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -		$ -		

Notes:

South Temple Water Improvement Project

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	After 2019		
Account Number:			

Description/Justification:

This water transmission main, pump station, and ground storage tank project will provide for water system redundancy across the southern portion of the City, while opening up new opportunities for growth and development.

Funding Sources:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ -	$ -	$ -	$ 8,200,000	$ 8,200,000		
							-		
							-	Start Date	Completion Date
							-		
							-	Fall 2008	Fall 2020
Total	$ -	$ -	$ -	$ -	$ -		$ 8,200,000		

PROJECT COSTS	BUDGET								
COMPONENTS:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	Total Project Cost	Total Cost Through 9/30/14
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ 1,500,000	$ -	$ 4,100,000	2,600,000
Property Acquisition	-	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	6,700,000	-	6,700,000	-
Equipment	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ 8,200,000	$ -	$ 10,800,000	$ 2,600,000

ANNUAL OPERATING IMPACT									
DESCRIPTION:	FY 15	FY 16	FY 17	FY 18	FY 19	Beyond FY 19	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating	-	-	-	-	-	-	-		
Capital Outlay	-	-	-	-	-	-	-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Final design and construction will likely occur over a multi-year period (FY '18 and beyond), with construction of the pump station and tank(s) beginning first. ROW acquisition will be the critical path component to bidding construction of the waterline.

City of Temple

COMBINED BONDED DEBT SUMMARY

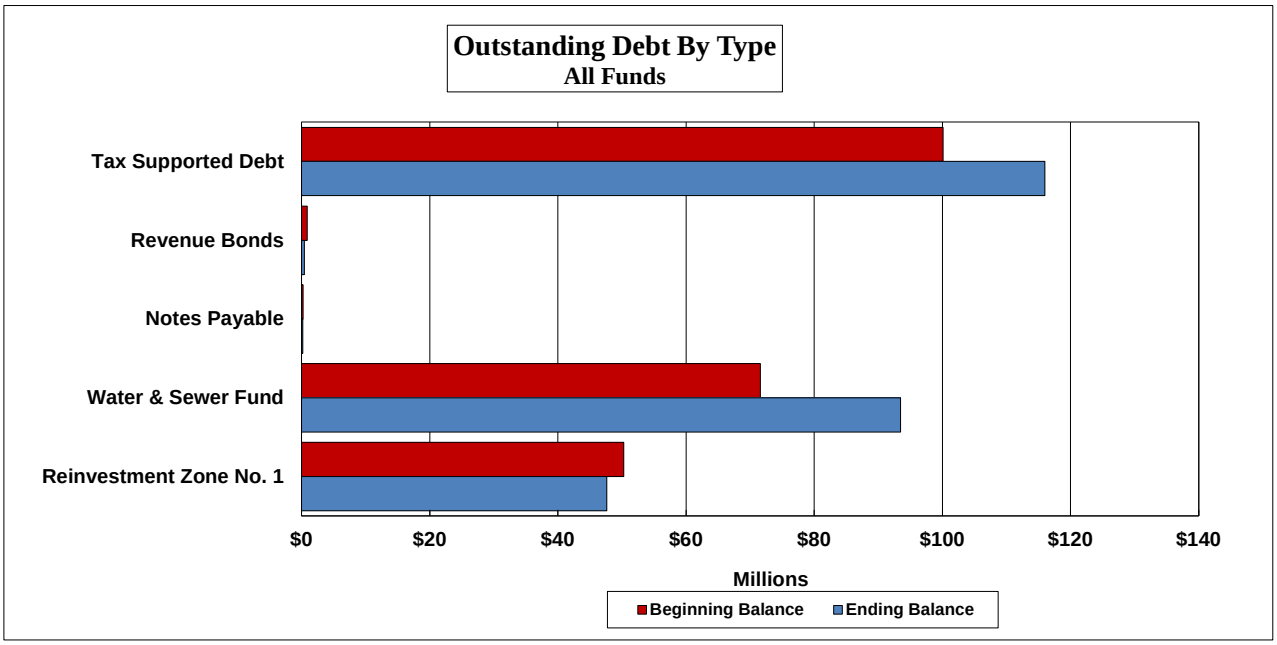
City of Temple

SCHEDULE OF OUTSTANDING DEBT BY TYPE
ALL FUNDS

FY 2015

Description	Outstanding 9/30/2014	Principal Additions	Principal Reductions	Outstanding 9/30/2015	Interest Payments
Tax Supported Debt					
General Obligations	$ 49,525,000	$ -	$ 4,040,000	$ 45,485,000	$ 1,907,755
Certificate of Obligations	20,830,000	21,230,000	640,000	41,420,000	1,378,156
Contractual Obligations	5,065,000	-	650,000	4,415,000	101,300
Pass-Through Revenue & Limited Tax Bonds	24,700,000	-	-	24,700,000	1,139,875 [1]
Total Tax Supported Debt	**100,120,000**	**21,230,000**	**5,330,000**	**116,020,000**	**4,527,086**
Revenue Bonds					
Revenue Bonds	910,000	-	445,000	465,000	36,231
Total Revenue Bonds	**910,000**	**-**	**445,000**	**465,000**	**36,231**
Notes Payable					
Capital Lease - Golf Course - 2014	242,013	-	46,194	195,819	8,976
Total Notes Payable	**242,013**	**-**	**46,194**	**195,819**	**8,976**
Water & Sewer Fund					
General Obligations	36,480,000	-	2,160,000	34,320,000	1,355,625
Revenue Bonds	35,120,000	26,815,000	2,795,000	59,140,000	1,873,468
Total Water & Sewer Fund	**71,600,000**	**26,815,000**	**4,955,000**	**93,460,000**	**3,229,093**
Reinvestment Zone No. 1					
General Obligations	17,085,000	-	1,835,000	15,250,000	596,919
Certificate of Obligations	25,260,000	-	-	25,260,000	924,894
Revenue Bonds	7,925,000	-	820,000	7,105,000	419,232
Total Reinvestment Zone No. 1	**50,270,000**	**-**	**2,655,000**	**47,615,000**	**1,941,045**
Total Debt - All Funds	**$ 223,142,013**	**$ 48,045,000**	**$ 13,431,194**	**$ 257,755,819**	**$ 9,742,431**

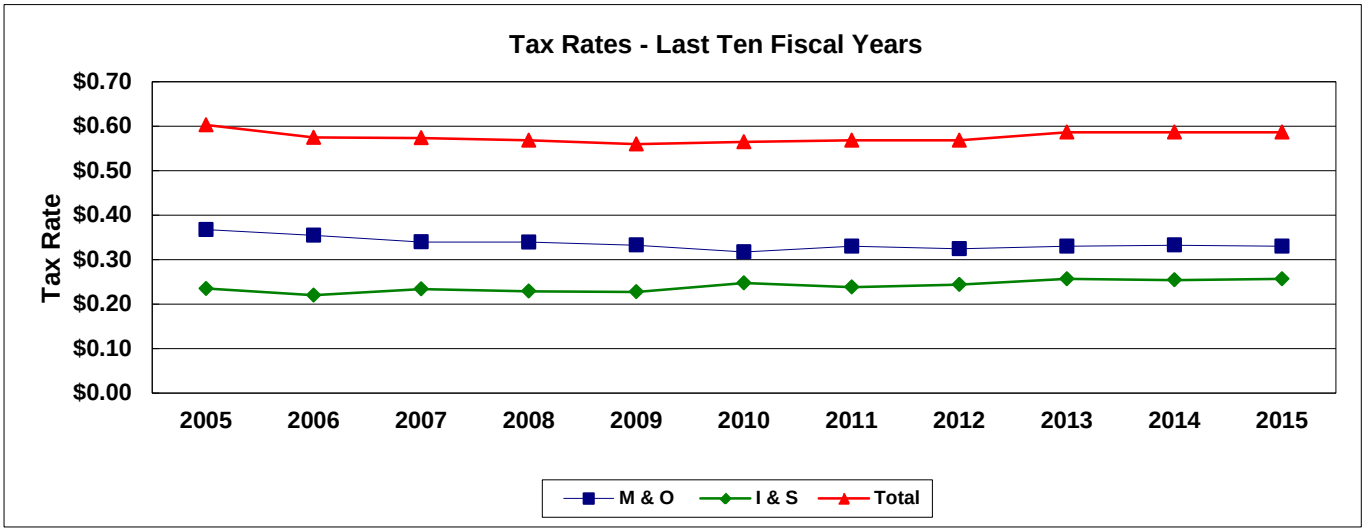
[1] - Includes interest to be capitalized



Statutes of the State of Texas (Article 1028) limit the maximum amount that a city can designate for debt service to $2.50 per $100 of assessed valuation. However, under City Charter, a limitation on taxes levied for general municipal operating purposes and for the purpose of paying interest and providing a proper sinking fund for paying the outstanding bonds and other obligations of the City, issued for municipal purposes, and any such future bonds or obligations which may be authorized, may not exceed $1.20 per $100 assessed valuation.

Assessed value, 2014/2015 tax roll	$3,380,850,752
Limit on amount designated for debt service per $100 assessed valuation	x $1.20
Legal debt service limit	$40,570,209
Actual amount to be expended by Debt Service Fund for general obligation debt service during the year ended September 30, 2015	$8,548,630

Fiscal Year	Tax Rate M & O	I & S	Total
2005	$0.3674	$0.2349	$0.6023
2006	0.3546	0.2199	0.5745
2007	0.3395	0.2339	0.5734
2008	0.3392	0.2289	0.5681
2009	0.3322	0.2273	0.5595
2010	0.3173	0.2473	0.5646
2011	0.3300	0.2379	0.5679
2012	0.3240	0.2439	0.5679
2013	0.3300	0.2564	0.5864
2014	0.3324	0.2540	0.5864
2015	0.3300	0.2564	0.5864



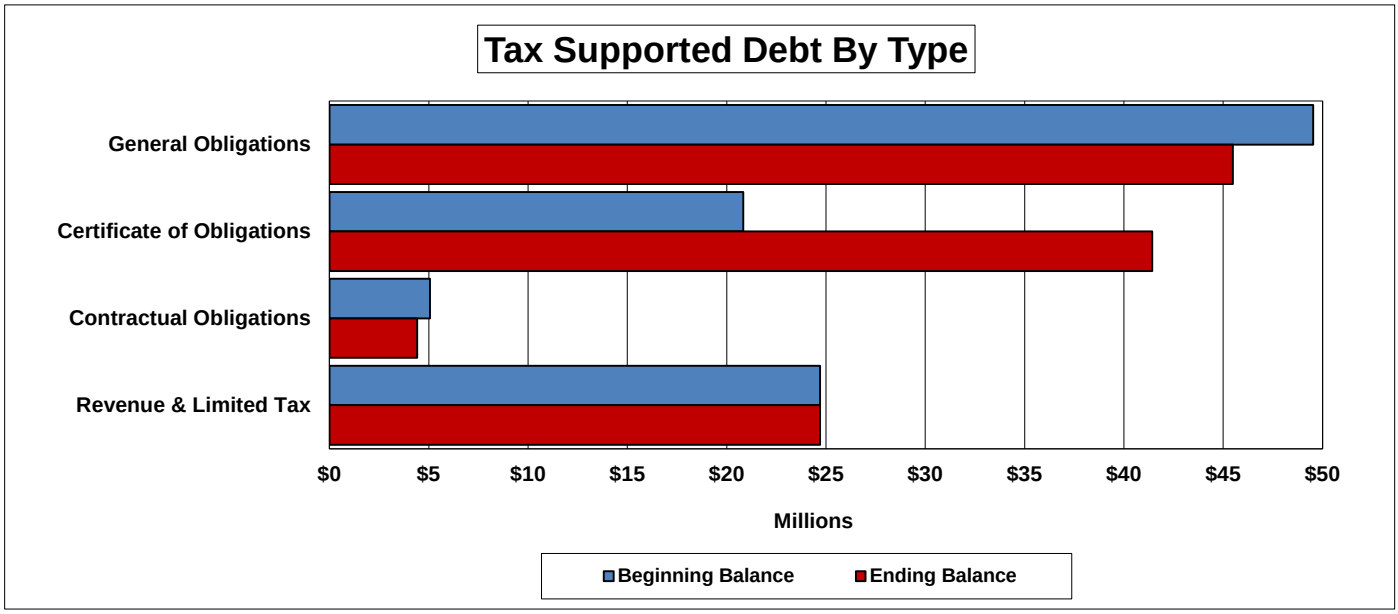
SCHEDULE OF TAXES SUPPORTED BY DEBT TYPE

FY 2015

Description	Outstanding 9/30/2014	Principal Additions	Principal Reduction	Outstanding 9/30/2015	Interest Payments
General Obligations					
General Obligation, Series 2008	$ 3,555,000	$ -	$ 420,000	$ 3,135,000	$ 151,463
General Obligation, Series 2009	12,320,000	-	570,000	11,750,000	483,048
General Obligation Refunding Bonds, Series 2009	1,495,000	-	505,000	990,000	39,194
General Obligation Refunding Bonds, Series 2011	8,960,000	-	360,000	8,600,000	315,450
General Obligation Refunding Bonds, Series 2011A	2,290,000	-	740,000	1,550,000	78,550
General Obligation Refunding Bonds, Series 2012	6,145,000	-	-	6,145,000	263,650
General Obligation Refunding Bonds, Series 2014	14,760,000	-	1,445,000	13,315,000	576,400
	49,525,000	-	4,040,000	45,485,000	1,907,755
Certificate of Obligations					
Certificates of Obligation, Series 2008	6,765,000	-	640,000	6,125,000	289,688
Certificates of Obligation, Series 2012	9,420,000		-	9,420,000	242,831
Certificates of Obligation, Taxable Series 2012	4,645,000	-	-	4,645,000	137,970
Certificates of Obligation, Series 2015	-	21,230,000	-	21,230,000	707,667
	20,830,000	21,230,000	640,000	41,420,000	1,378,156
Contractual Obligations					
Limited Tax Notes, Series 2013	5,065,000	-	650,000	4,415,000	101,300
	5,065,000	-	650,000	4,415,000	101,300
Pass-Through Revenue & Limited Tax Bonds					
Revenue & Limited Tax, Series 2012 [2]	24,700,000	-	-	24,700,000	1,139,875 [1]
	$ 100,120,000	**$ 21,230,000**	**$ 5,330,000**	**$ 116,020,000**	**$ 4,527,086**

[1] - Includes interest to be capitalized

[2] - Supported by Texas Department of Transportation (TXDOT) Pass-Through Financing Agreement in an amount not to exceed $16,555,000



Property value and assessed value are both based on 100% of the construction cost. The rate is $0.5864 per $100 valuation divided as follows:

Interest and Sinking Fund Tax Rate	$0.2564
Maintenance and Operations Tax Rate	0.3300
TOTAL	$0.5864

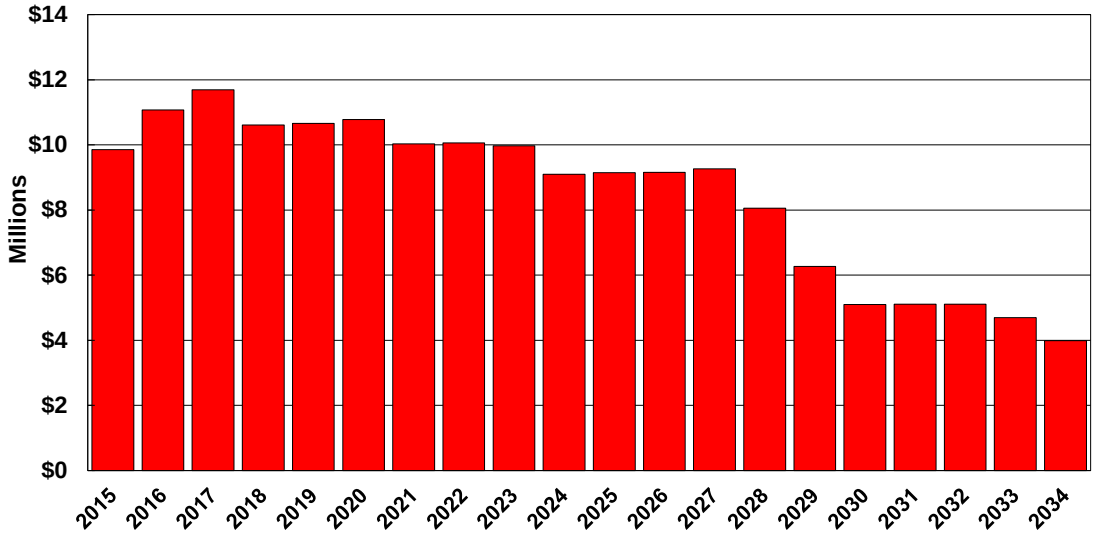
BONDS OUTSTANDING:

2008 - General Obligation Bonds, Mature 2028	$ 3,555,000
2008 - Certificates of Obligation, Mature 2028	6,765,000
2009 - General Obligation Bonds, Mature 2029	12,320,000
2009 - General Obligation Refunding Bonds, Mature 2017	1,495,000
2011 - General Obligation Refunding Bonds, Mature 2023	8,960,000
2011A - General Obligation Refunding Bonds, Mature 2017	2,290,000
2012 - General Obligation Refunding Bonds, Mature 2024	6,145,000
2012 - Revenue & Limited Tax Bonds, Mature 2034 [1]	24,700,000
2012 - Certificates of Obligation, Mature 2033	9,420,000
2012 - Certificates of Obligation, Taxable Series, Mature 2032	4,645,000
2013 - Limited Tax Notes, Mature 2020	5,065,000
2014 - General Obligation Refunding Bonds, Mature 2026	14,760,000

BONDS OUTSTANDING 10/1/2014	100,120,000
Principal Retirements Through 9/30/2015	(5,330,000)
Principal Additions Through 9/30/2015	21,230,000
TOTAL BONDS OUTSTANDING 9/30/2015	116,020,000
Sinking Fund Balance as of 9/30/2015	(152,655)
NET BALANCE OF BONDS OUTSTANDING	**$ 115,867,345**

[1] - Supported by TXDOT Pass-Through Financing Agreement in an amount not to exceed $16,555,000

Debt Service Requirements Principal & Interest



	2008 Series General Obligation (3.50% - 5.25%) $3,555,000		2008 Series Cert of Obligations (3.00% - 5.25%) $6,765,000		2009 Series General Obligation (2.50% - 4.25%) $12,320,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/15	$ -	$ 75,731	$ -	$ 144,844	$ -	$ 241,524
08/15	420,000	75,731	640,000	144,844	570,000	241,524
02/16	-	67,856	-	132,844	-	234,969
08/16	475,000	67,856	665,000	132,844	600,000	234,969
02/17	-	58,356	-	119,544	-	225,219
08/17	495,000	58,356	690,000	119,544	630,000	225,219
02/18	-	48,456	-	105,744	-	212,619
08/18	515,000	48,456	715,000	105,744	660,000	212,619
02/19	-	38,156	-	91,444	-	199,419
08/19	-	38,156	745,000	91,444	695,000	199,419
02/20	-	38,156	-	76,544	-	185,519
08/20	-	38,156	-	76,544	730,000	185,519
02/21	-	38,156	-	76,544	-	170,919
08/21	-	38,156	-	76,544	765,000	170,919
02/22	-	38,156	-	76,544	-	155,619
08/22	-	38,156	-	76,544	805,000	155,619
02/23	-	38,156	-	76,544	-	139,519
08/23	-	38,156	-	76,544	845,000	139,519
02/24	-	38,156	-	76,544	-	122,619
08/24	-	38,156	-	76,544	885,000	122,619
02/25	-	38,156	-	76,544	-	104,919
08/25	-	38,156	-	76,544	930,000	104,919
02/26	-	38,156	-	76,544	-	86,319
08/26	-	38,156	1,055,000	76,544	975,000	86,319
02/27	-	38,156	-	52,147	-	66,819
08/27	805,000	38,156	1,100,000	52,147	1,025,000	66,819
02/28	-	19,541	-	26,709	-	46,319
08/28	845,000	19,541	1,155,000	26,709	1,075,000	46,319
02/29	-	-	-	-	-	24,013
08/29	-	-	-	-	1,130,000	24,013
02/30	-	-	-	-	-	-
08/30	-	-	-	-	-	-
02/31	-	-	-	-	-	-
08/31	-	-	-	-	-	-
02/32	-	-	-	-	-	-
08/32	-	-	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
02/34	-	-	-	-	-	-
08/34	-	-	-	-	-	-
	$ 3,555,000	**$ 1,226,688**	**$ 6,765,000**	**$ 2,418,168**	**$ 12,320,000**	**$ 4,432,660**

Continued

	2009 Series General Obligation Refunding (2.00% - 3.00%) $1,495,000		2011 Series General Obligation Refunding (2.00-4.00%) $8,960,000		2011A Series General Obligation Refunding (2.00-4.255%) $2,290,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/15	$ -	$ 19,597	$ -	$ 157,725	$ -	$ 39,275
08/15	505,000	19,597	360,000	157,725	740,000	39,275
02/16	-	13,600	-	154,125	-	28,175
08/16	500,000	13,600	370,000	154,125	765,000	28,175
02/17	-	7,350	-	149,500	-	16,700
08/17	490,000	7,350	390,000	149,500	785,000	16,700
02/18	-	-	-	143,650	-	-
08/18	-	-	1,315,000	143,650	-	-
02/19	-	-	-	123,925	-	-
08/19	-	-	1,315,000	123,925	-	-
02/20	-	-	-	104,200	-	-
08/20	-	-	1,305,000	104,200	-	-
02/21	-	-	-	78,100	-	-
08/21	-	-	1,390,000	78,100	-	-
02/22	-	-	-	50,300	-	-
08/22	-	-	1,455,000	50,300	-	-
02/23	-	-	-	21,200	-	-
08/23	-	-	1,060,000	21,200	-	-
02/24	-	-	-	-	-	-
08/24	-	-	-	-	-	-
02/25	-	-	-	-	-	-
08/25	-	-	-	-	-	-
02/26	-	-	-	-	-	-
08/26	-	-	-	-	-	-
02/27	-	-	-	-	-	-
08/27	-	-	-	-	-	-
02/28	-	-	-	-	-	-
08/28	-	-	-	-	-	-
02/29	-	-	-	-	-	-
08/29	-	-	-	-	-	-
02/30	-	-	-	-	-	-
08/30	-	-	-	-	-	-
02/31	-	-	-	-	-	-
08/31	-	-	-	-	-	-
02/32	-	-	-	-	-	-
08/32	-	-	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
02/34	-	-	-	-	-	-
08/34	-	-	-	-	-	-
	$ 1,495,000	**$ 81,094**	**$ 8,960,000**	**$ 1,965,450**	**$ 2,290,000**	**$ 168,300**

Continued

	2012 Series General Obligation Refunding (2.00-5.00%) $6,145,000		2012 Series Revenue & Limited Tax Bonds[1] (2.00-5.00%) $24,700,000		2012 Series Cert of Obligations (2.00-3.00%) $9,420,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/15	$ -	$ 131,825	$ -	$ 569,938	$ -	$ 121,416
08/15	-	131,825	-	569,938	-	121,416
02/16	-	131,825	-	569,938	-	121,416
08/16	45,000	131,825	120,000	569,938	400,000	121,416
02/17	-	131,375	-	568,738	-	117,416
08/17	675,000	131,375	895,000	568,738	410,000	117,416
02/18	-	121,250	-	555,313	-	113,316
08/18	705,000	121,250	925,000	555,313	420,000	113,316
02/19	-	110,675	-	541,438	-	109,116
08/19	720,000	110,675	950,000	541,438	435,000	109,116
02/20	-	96,275	-	522,438	-	104,766
08/20	745,000	96,275	990,000	522,438	445,000	104,766
02/21	-	81,375	-	502,638	-	100,316
08/21	775,000	81,375	1,030,000	502,638	460,000	100,316
02/22	-	62,000	-	482,038	-	95,715
08/22	815,000	62,000	1,070,000	482,038	475,000	95,715
02/23	-	41,625	-	455,288	-	90,965
08/23	865,000	41,625	1,120,000	455,288	490,000	90,965
02/24	-	20,000	-	427,288	-	86,065
08/24	800,000	20,000	1,180,000	427,288	505,000	86,065
02/25	-	-	-	397,788	-	80,700
08/25	-	-	1,235,000	397,788	520,000	80,700
02/26	-	-	-	366,913	-	72,900
08/26	-	-	1,300,000	366,913	540,000	72,900
02/27	-	-	-	334,413	-	64,800
08/27	-	-	2,310,000	334,413	555,000	64,800
02/28	-	-	-	276,663	-	56,475
08/28	-	-	1,190,000	276,663	575,000	56,475
02/29	-	-	-	246,913	-	47,850
08/29	-	-	1,540,000	246,913	595,000	47,850
02/30	-	-	-	208,413	-	38,925
08/30	-	-	1,615,000	208,413	615,000	38,925
02/31	-	-	-	168,038	-	29,700
08/31	-	-	1,695,000	168,038	635,000	29,700
02/32	-	-	-	138,375	-	20,175
08/32	-	-	1,755,000	138,375	660,000	20,175
02/33	-	-	-	94,500	-	10,275
08/33	-	-	1,845,000	94,500	685,000	10,275
02/34	-	-	-	48,375	-	-
08/34	-	-	1,935,000	48,375	-	-
	$ 6,145,000	**$ 1,856,450**	**$ 24,700,000**	**$ 14,950,875**	**$ 9,420,000**	**$ 2,964,614**

[1] - Supported by TXDOT Pass-Through Financing Agreement in an amount not to exceed $16,555,000

Continued

	2012 Taxable Series Cert of Obligations (1.50-3.50%) $4,645,000		2013 Series Limited Tax Notes (3.00-3.50%) $5,065,000		2014 Series General Obligation Refunding (2.00-5.00%) $14,760,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/15	$ -	$ 68,985	$ -	$ 50,650	$ -	$ 288,200
08/15	-	68,985	650,000	50,650	1,445,000	288,200
02/16	-	68,985	-	44,150	-	273,750
08/16	50,000	68,985	665,000	44,150	1,450,000	273,750
02/17	-	68,610	-	37,500	-	259,250
08/17	85,000	68,610	910,000	37,500	-	259,250
02/18	-	67,973	-	28,400	-	259,250
08/18	125,000	67,973	925,000	28,400	-	259,250
02/19	-	67,035	-	19,150	-	259,250
08/19	165,000	67,035	945,000	19,150	535,000	259,250
02/20	-	64,560	-	9,700	-	253,900
08/20	205,000	64,560	970,000	9,700	1,325,000	253,900
02/21	-	61,485	-	-	-	227,400
08/21	250,000	61,485	-	-	1,380,000	227,400
02/22	-	57,735	-	-	-	199,800
08/22	290,000	57,735	-	-	1,435,000	199,800
02/23	-	53,385	-	-	-	163,925
08/23	295,000	53,385	-	-	1,505,000	163,925
02/24	-	49,698	-	-	-	126,300
08/24	305,000	49,698	-	-	1,580,000	126,300
02/25	-	45,694	-	-	-	94,700
08/25	315,000	45,694	-	-	2,520,000	94,700
02/26	-	41,363	-	-	-	31,700
08/26	325,000	41,363	-	-	1,585,000	31,700
02/27	-	36,691	-	-	-	-
08/27	335,000	36,691	-	-	-	-
02/28	-	31,666	-	-	-	-
08/28	350,000	31,666	-	-	-	-
02/29	-	26,198	-	-	-	-
08/29	365,000	26,198	-	-	-	-
02/30	-	20,358	-	-	-	-
08/30	380,000	20,358	-	-	-	-
02/31	-	14,088	-	-	-	-
08/31	395,000	14,088	-	-	-	-
02/32	-	7,175	-	-	-	-
08/32	410,000	7,175	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
02/34	-	-	-	-	-	-
08/34	-	-	-	-	-	-
	$ 4,645,000	**$ 1,703,368**	**$ 5,065,000**	**$ 379,100**	**$ 14,760,000**	**$ 4,874,850**

Continued

	2015 Series Cert of Obligations (4.00%) $21,230,000		Total All Series Outstanding Principal	Annual Requirements	
Due	Principal	Interest	Balance	Principal	Interest
02/15	$ -	$ -	$ 121,350,000	$ 5,330,000	$ 4,527,086
08/15	-	707,667	116,020,000		
02/16	-	424,600	116,020,000	6,545,000	4,532,465
08/16	440,000	424,600	109,475,000		
02/17	-	415,800	109,475,000	7,345,000	4,350,715
08/17	890,000	415,800	102,130,000		
02/18	-	398,000	102,130,000	6,505,000	4,107,941
08/18	200,000	398,000	95,625,000		
02/19	-	394,000	95,625,000	6,755,000	3,907,215
08/19	250,000	394,000	88,870,000		
02/20	-	389,000	88,870,000	7,085,000	3,690,115
08/20	370,000	389,000	81,785,000		
02/21	-	381,600	81,785,000	6,590,000	3,437,065
08/21	540,000	381,600	75,195,000		
02/22	-	370,800	75,195,000	6,880,000	3,177,413
08/22	535,000	370,800	68,315,000		
02/23	-	360,100	68,315,000	7,095,000	2,881,413
08/23	915,000	360,100	61,220,000		
02/24	-	341,800	61,220,000	6,520,000	2,576,939
08/24	1,265,000	341,800	54,700,000		
02/25	-	316,500	54,700,000	6,840,000	2,310,001
08/25	1,320,000	316,500	47,860,000		
02/26	-	290,100	47,860,000	7,150,000	2,007,988
08/26	1,370,000	290,100	40,710,000		
02/27	-	262,700	40,710,000	7,555,000	1,711,451
08/27	1,425,000	262,700	33,155,000		
02/28	-	234,200	33,155,000	6,670,000	1,383,145
08/28	1,480,000	234,200	26,485,000		
02/29	-	204,600	26,485,000	5,170,000	1,099,146
08/29	1,540,000	204,600	21,315,000		
02/30	-	173,800	21,315,000	4,215,000	882,991
08/30	1,605,000	173,800	17,100,000		
02/31	-	141,700	17,100,000	4,395,000	707,051
08/31	1,670,000	141,700	12,705,000		
02/32	-	108,300	12,705,000	4,560,000	548,050
08/32	1,735,000	108,300	8,145,000		
02/33	-	73,600	8,145,000	4,335,000	356,750
08/33	1,805,000	73,600	3,810,000		
02/34	-	37,500	3,810,000	3,810,000	171,750
08/34	1,875,000	37,500	-		
	$ 21,230,000	$ 11,345,067		$ 121,350,000	$ 48,366,684

ISSUE

2008 – General Obligation Bonds
$9,660,000, Mature 2028

Proceeds used for construction of a family aquatics center, indoor aquatics center, golf course improvements, Summit Recreation center expansion, hike & bike trail, spray park, soccer fields and playground equipment.

2008 – Certificates of Obligation
$13,520,000, Mature 2028

Proceeds used for construction and improvement of streets, building renovations and improvements, design and land acquisition related to constructing a fire station and administration building, wireless Municipal Broadband Network, library improvements, acquiring, renovation and equipping Municipal Court building, public safety, rail relocation, park land acquisition.

2009 – General Obligation Bonds
$13,995,000, Mature 2029

Proceeds used for construction of a new central fire station, one additional fire station, and training center, and the purchase of two replacement fire engines and one additional fire engine.

2009 – General Obligation Refunding Bonds
$14,825,000, Mature 2017

Proceeds used for refunding of 2000 Certificates of Obligation.

2011 – General Obligation Refunding Bonds
$9,820,000, Mature 2023

Proceeds used for partial refunding of 2002 Certificates of Obligation and 2003 General Obligation Refunding & Improvements Bonds.

2011A – General Obligation Refunding Bonds
$3,045,000, Mature 2017

Proceeds used for partial refunding of 2003 General Obligation Refunding & Improvements Bonds.

2012 – General Obligation Refunding Bonds
$6,245,000, Mature 2024

Proceeds used for partial refunding of 2002 Certificates of Obligation and 2003 General Obligation Refunding & Improvements Bonds.

2012 – Pass-Through Revenue &
Limited Tax Bonds
$24,700,000, Mature 2034

Proceeds used for the construction and improvement of Northwest Loop 363. Supported by TXDot Pass-Through Financing Agreement in an amount not to exceed $16,555,000.

2012 – Certificates of Obligation
$9,420,000, Mature 2033

Proceeds to be used for constructing, improving, extending, expanding upgrading and/or developing streets, bridges, sidewalks, intersections, traffic signalization and other traffic improvement projects and related utility and rail relocation costs, drainage improvements and purchasing necessary rights-of-way

2012 – Certificates of Obligation, Taxable
$4,645,000, Mature 2032

Proceeds to be used for permitting, construction, land acquisition and other costs related to the expansion of the City's landfill.

2013 – Limited Tax Notes
$5,710,000, Mature 2020

Proceeds to be used for solid waste equipment, recycling containers, design and construction of a CNG fueling station, and other building improvements associated with implementation of CNG fleet.

2014 – General Obligation Refunding Bonds $14,760,000, Mature 2026

Proceeds used for partial refunding of 2005 General Obligation Refunding Bonds, 2006 Certificates of Obligation, 2008A Certificates of Obligation, and 2008 General Obligation Bonds.

2015 – Certificates of Obligation, $21,230,000, Mature 2034

Proceeds to be used for constructing, improving, extending, expanding upgrading and/or developing streets, bridges, sidewalks, intersections, traffic signalization and other traffic improvement projects and related utility and rail relocation costs, drainage improvements and purchasing necessary rights-of-way

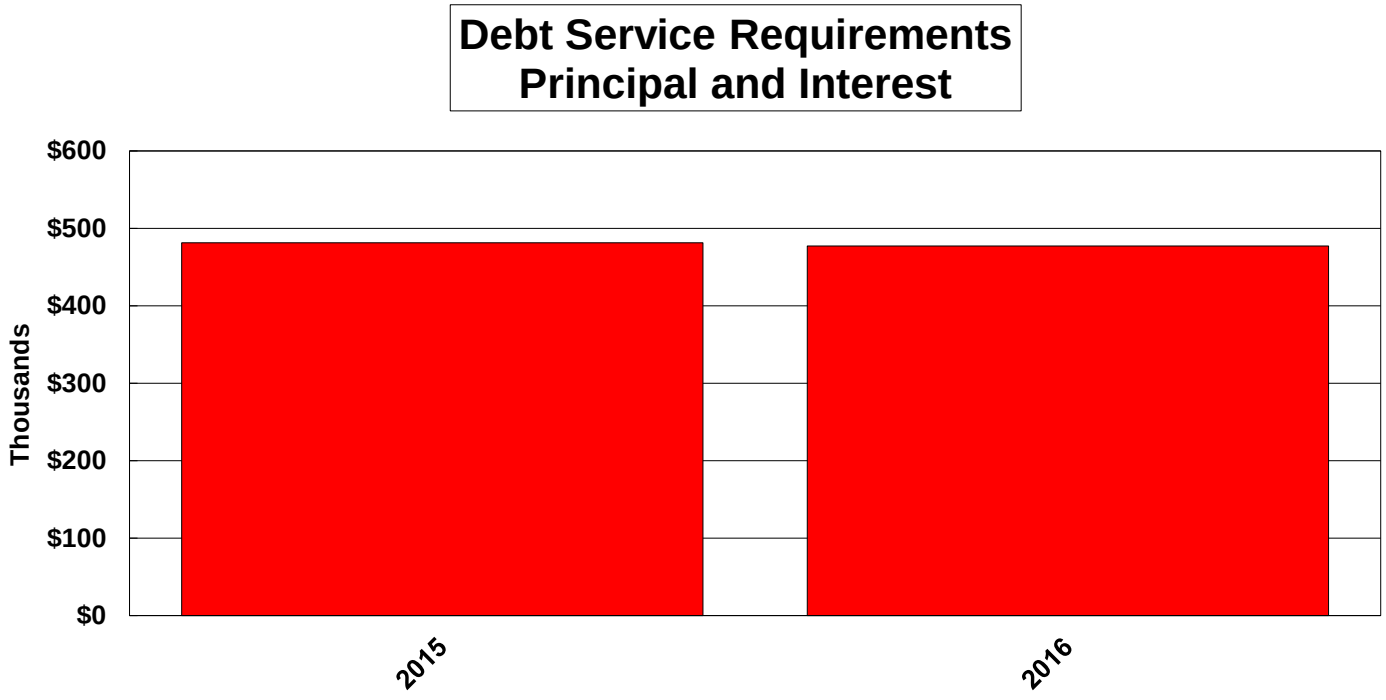
SCHEDULE OF REVENUE DEBT BY TYPE

FY 2015

Description	Outstanding 9/30/2014	Principal Reductions	Outstanding 9/30/2015	Interest Payments
Revenue Bonds, Series 2005	$ 910,000	$ 445,000	$ 465,000	$ 36,231
	$ 910,000	**$ 445,000**	**$ 465,000**	**$ 36,231**

ISSUE	Principal Balance
2005 Series Revenue Bonds - Issued $3,550,000, Rate 5.27%, Date of Maturity 2015	$ 910,000

BONDS OUTSTANDING 10/1/2014	910,000
Principal Retirements Through 9/30/2015	(445,000)
Principal Additions Through 9/30/2015	-
Total Bonds Outstanding 9/30/2015	465,000
Sinking and Reserve Fund Balance as of 9/30/2015	(827,235)
NET BALANCE OF BONDS OUTSTANDING	$ (362,235)



	2005 Series Revenue Bonds (5.27%) $910,000		Bond Principal	Annual Requirements	
Due	Principal	Interest	Outstanding	Principal	Interest
11/14	$ 445,000	$ 23,979	$465,000	$ 445,000	$ 36,231
05/15	-	12,253	465,000		
11/15	465,000	12,253	-	465,000	12,253
	$ 910,000	**$ 48,484**		**$ 910,000**	**$ 48,484**

ISSUE

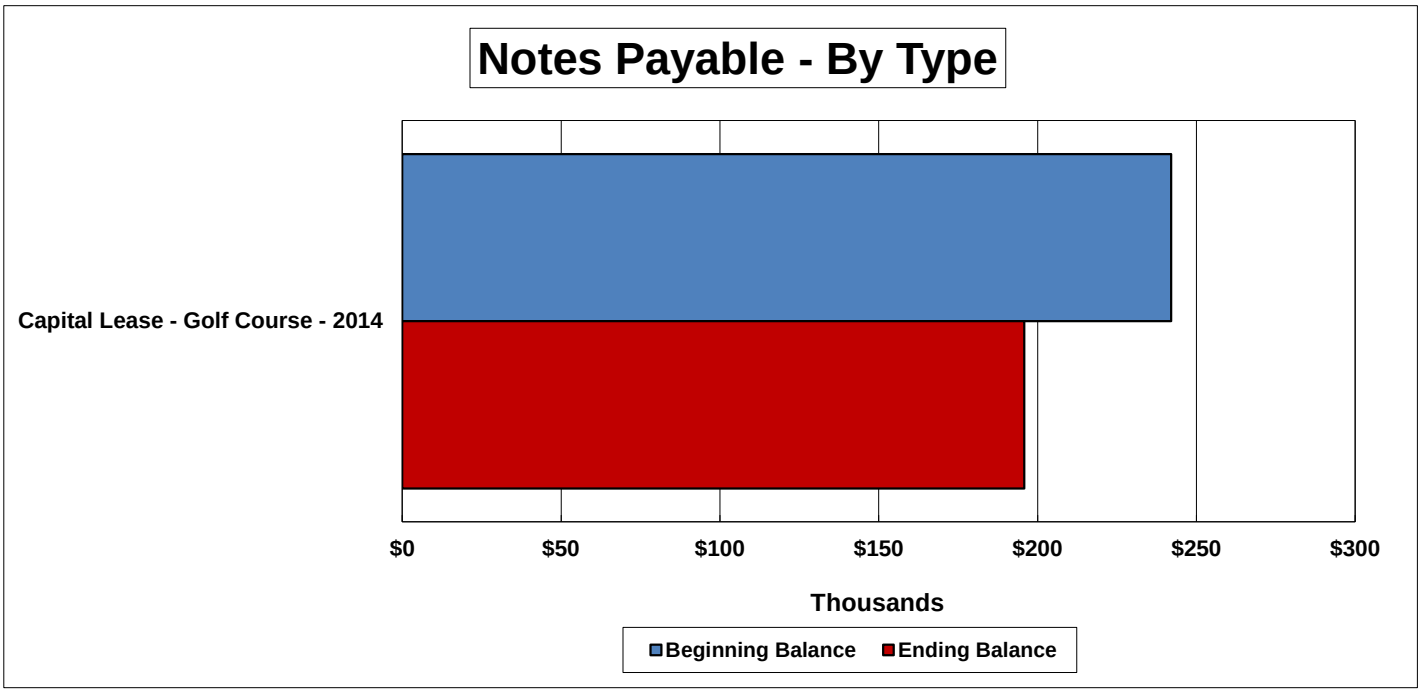
2005 – Revenue Bonds
$3,550,000, Mature 2015

Proceeds used for the design and construction of a municipal hangar of approximately 49,300 square feet with related apron and parking improvements.

SCHEDULE OF NOTES PAYABLE BY TYPE

FY 2015

Description	Outstanding 9/30/2014	Principal Additions	Principal Reduction	Outstanding 9/30/2015	Interest Payments
Notes Payable					
Capital Lease - Golf Course - 2014	$ 242,013	$ -	$ 46,194	$ 195,819	$ 8,976
	$ 242,013	**$ -**	**$ 46,194**	**$ 195,819**	**$ 8,976**

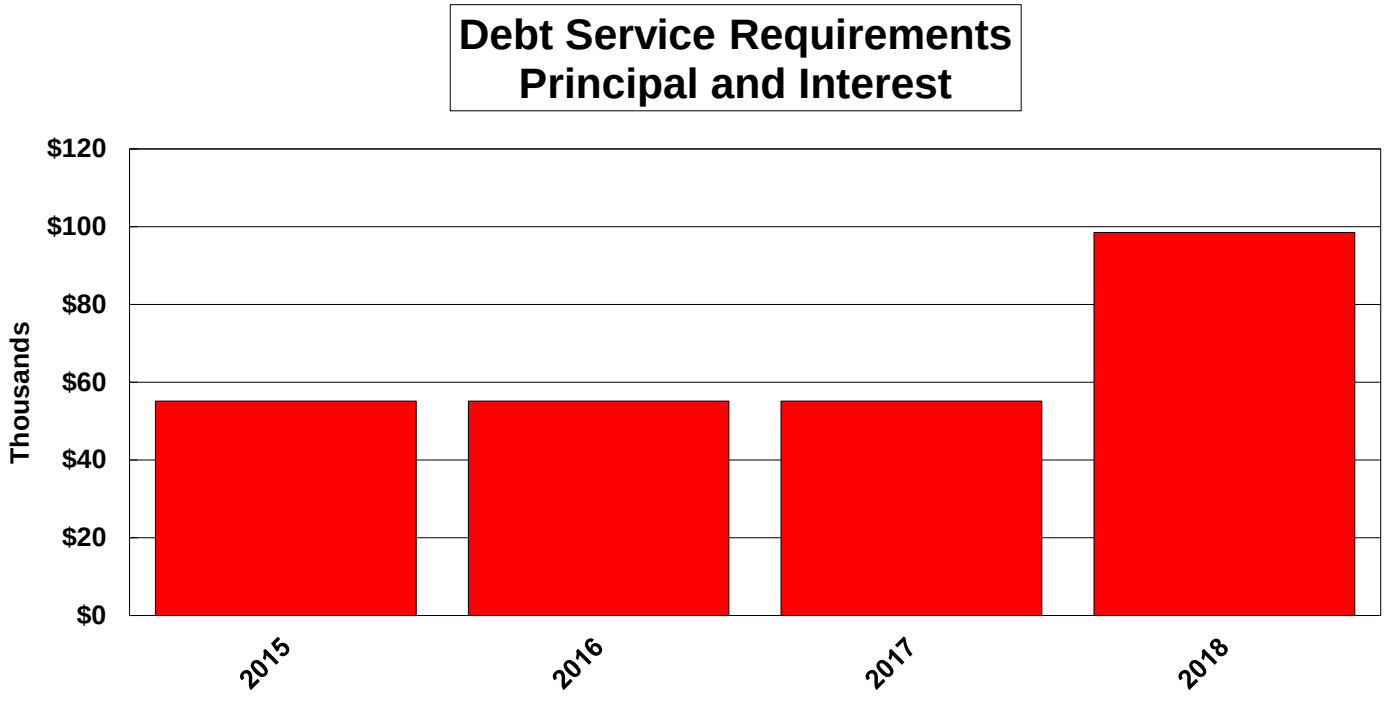


NOTES PAYABLE BALANCE

FY 2015

ISSUE	Principal Balance
Capital Lease-Golf Course - Issued $242,013, Rate 4.20%, Date of Maturity 2018	$ 242,013

NOTES OUTSTANDING 10/1/2014	242,013
Principal Retirements Through 9/30/2015	(46,194)
Principal Additions Through 9/30/2015	-
Total Notes Outstanding 9/30/2015	$ 195,819



NOTES PAYABLE
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

FY 2015

	Capital Lease- Golf Course - 2014 (4.20%) $242,013		Total Outstanding Principal	Annual Requirements	
Due	**Principal**	**Interest**	**Balance**	**Principal**	**Interest**
02/15	$ 22,863	$ 4,722	$ 219,150	**$ 46,194**	**$ 8,976**
08/15	23,331	4,254	195,819		
02/16	23,809	3,776	172,010	**48,106**	**7,064**
08/16	24,297	3,288	147,713		
02/17	24,794	2,791	122,919	**50,096**	**5,074**
08/17	25,302	2,283	97,617		
02/18	97,617	948	-	**97,617**	**948**
	$ 242,013	**$ 22,062**		**$ 242,013**	**$ 22,062**

ISSUE

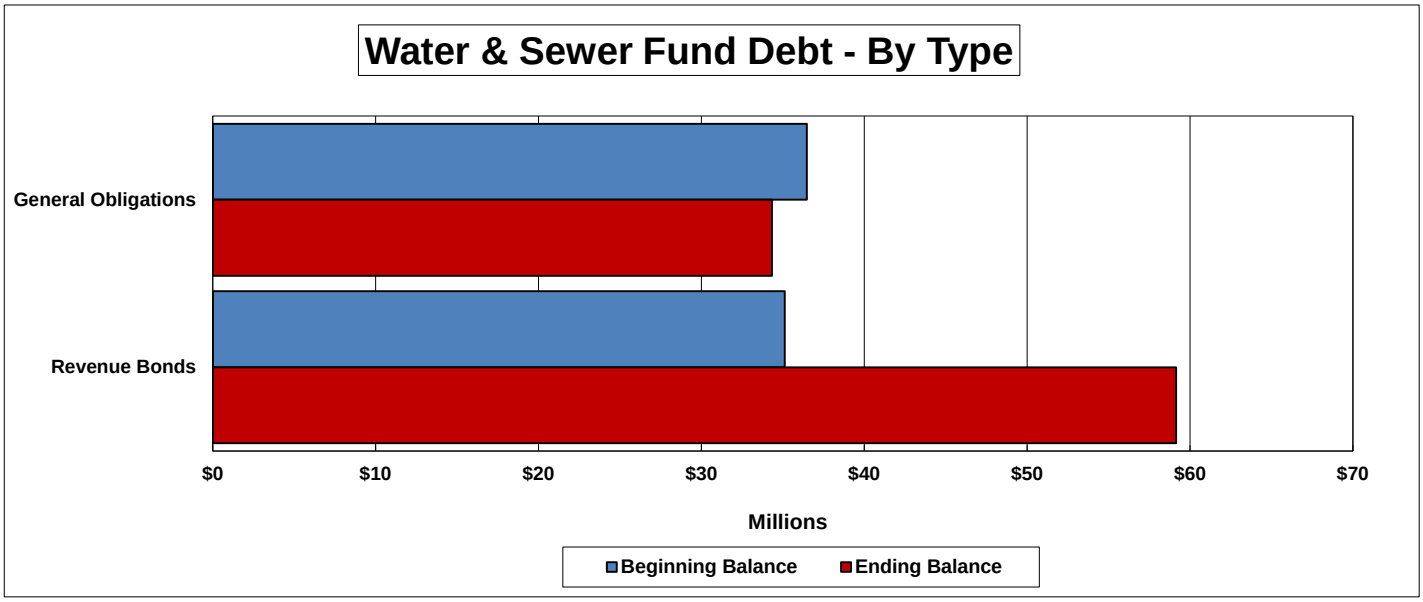
Capital Lease – Golf Course (2014)
$275,450, Mature 2017

Purchase 65 golf cars, 1 beverage car and 1 utility car for the golf course.

SCHEDULE OF WATER & SEWER FUND DEBT BY TYPE

FY 2015

Description	Outstanding 9/30/2014	Principal Additions	Principal Reduction	Outstanding 9/30/2015	Interest Payments
General Obligations					
General Obligations Refunding Bonds, Series 2011	$ 12,545,000	$ -	$ 1,380,000	$ 11,165,000	$ 406,975
General Obligations Refunding Bonds, Series 2012	17,335,000	-	10,000	17,325,000	689,250
General Obligations Refunding Bonds, Series 2014	6,600,000	-	770,000	5,830,000	259,400
	36,480,000	-	2,160,000	34,320,000	1,355,625
Revenue Bonds					
Utility System Revenue Bonds, Series 2008	6,600,000	-	620,000	5,980,000	284,188
Utility System Revenue Bonds, Series 2010	15,530,000	-	580,000	14,950,000	496,863
Utility System Revenue Bonds, Series 2014	12,990,000	-	90,000	12,900,000	734,884
Utility System Revenue Bonds, Series 2015	-	26,815,000	1,505,000	25,310,000	357,533
	35,120,000	26,815,000	2,795,000	59,140,000	1,873,468
	$ 71,600,000	**$ 26,815,000**	**$ 4,955,000**	**$ 93,460,000**	**$ 3,229,093**

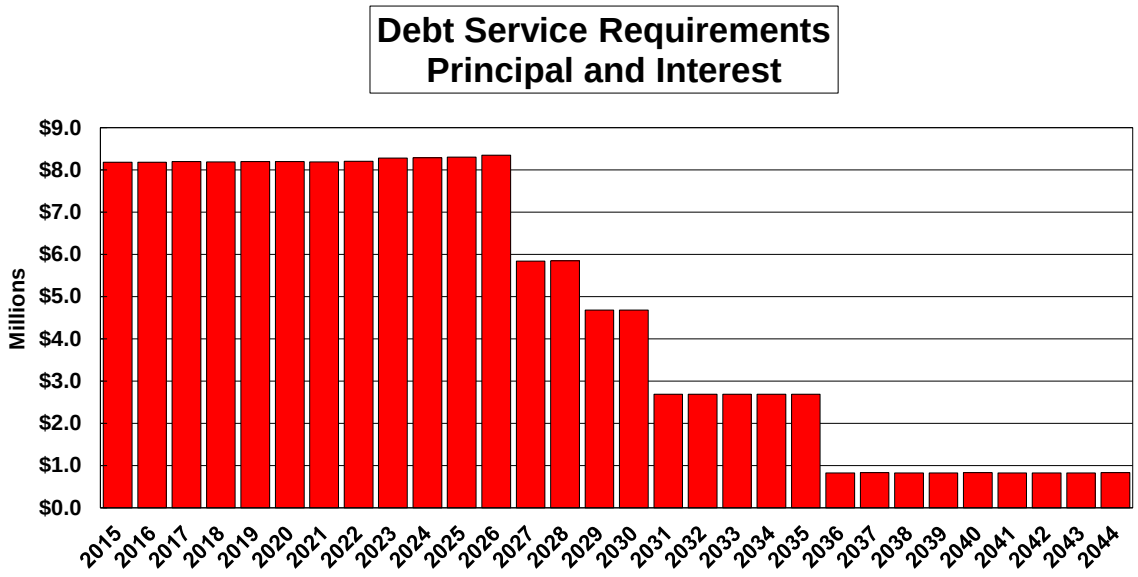


WATER & SEWER FUND
DEBT BALANCE

FY 2015

ISSUE	Principal Balance
2008 Series - Issued $15,030,000 Rates 3.50% - 5.25%, Date of Maturity 2028	$ 6,600,000
2010 Series - Issued $17,210,000 Rates 2.25% - 3.75%, Date of Maturity 2030	15,530,000
2011 GO Refunding Series - Issued $14,300,000 Rates 2.00% - 4.00%, Date of Maturity 2022	12,545,000
2012 GO Refunding Series - Issued $18,650,000 Rates 2.00% - 5.00%, Date of Maturity 2026	17,335,000
2014 Series, Taxable - Issued $12,990,000 Rates 0.45% - 5.05%, Date of Maturity 2044	12,990,000
2014 GO Refunding Series - Issued $6,600,000 Rates 2.00% - 5.00%, Date of Maturity 2025	6,600,000

DEBT OUTSTANDING 10/1/2014	71,600,000
Principal Retirements Through 9/30/2015	(4,955,000)
Principal Additions Through 9/30/2015	26,815,000
Total Debt Outstanding 9/30/2015	93,460,000
Sinking and Reserve Fund Balance as of 9/30/2015	(1,364,332)
NET BALANCE OF DEBT OUTSTANDING	$ 92,095,668



	2008 Series Utility System Revenue Bonds (3.50% - 5.25%) $6,600,000		2010 Series Utility System Revenue Bonds (2.25% - 3.75%) $15,530,000		2011 Series General Obligation Refunding Bonds (2.00% - 4.00%) $12,545,000		2012 Series General Obligation Refunding Bonds (2.00% - 5.00%) $17,335,000	
Due	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
02/15	$ -	$ 142,094	$ -	$ 248,431	$ -	$ 203,488	$ -	$ 344,625
08/15	620,000	142,094	580,000	248,431	1,380,000	203,488	10,000	344,625
02/16	-	129,694	-	239,731	-	189,688	-	344,525
08/16	645,000	129,694	595,000	239,731	1,425,000	189,688	10,000	344,525
02/17	-	116,794	-	230,806	-	171,875	-	344,425
08/17	675,000	116,794	610,000	230,806	1,470,000	171,875	790,000	344,425
02/18	-	103,294	-	221,656	-	149,825	-	332,575
08/18	700,000	103,294	630,000	221,656	1,530,000	149,825	795,000	332,575
02/19	-	89,293	-	212,206	-	126,875	-	320,650
08/19	730,000	89,293	650,000	212,206	1,585,000	126,875	815,000	320,650
02/20	-	74,694	-	204,894	-	103,100	-	304,350
08/20	-	74,694	670,000	204,894	1,645,000	103,100	835,000	304,350
02/21	-	74,694	-	196,938	-	70,200	-	287,650
08/21	-	74,694	690,000	196,938	1,715,000	70,200	855,000	287,650
02/22	-	74,694	-	187,881	-	35,900	-	266,275
08/22	-	74,694	710,000	187,881	1,795,000	35,900	895,000	266,275
02/23	-	74,694	-	178,119	-	-	-	243,900
08/23	-	74,694	735,000	178,119	-	-	2,875,000	243,900
02/24	-	74,694	-	167,094	-	-	-	172,025
08/24	-	74,694	765,000	167,094	-	-	3,020,000	172,025
02/25	-	74,694	-	155,619	-	-	-	96,525
08/25	-	74,694	800,000	155,619	-	-	3,170,000	96,525
02/26	-	74,694	-	143,119	-	-	-	48,975
08/26	1,030,000	74,694	830,000	143,119	-	-	3,265,000	48,975
02/27	-	50,875	-	129,631	-	-	-	-
08/27	1,075,000	50,875	1,710,000	129,631	-	-	-	-
02/28	-	26,016	-	100,775	-	-	-	-
08/28	1,125,000	26,016	1,780,000	100,775	-	-	-	-
02/29	-	-	-	69,625	-	-	-	-
08/29	-	-	1,850,000	69,625	-	-	-	-
02/30	-	-	-	36,094	-	-	-	-
08/30	-	-	1,925,000	36,094	-	-	-	-
02/31	-	-	-	-	-	-	-	-
08/31	-	-	-	-	-	-	-	-
02/32	-	-	-	-	-	-	-	-
08/32	-	-	-	-	-	-	-	-
02/33	-	-	-	-	-	-	-	-
08/33	-	-	-	-	-	-	-	-
02/34	-	-	-	-	-	-	-	-
08/34	-	-	-	-	-	-	-	-
02/35	-	-	-	-	-	-	-	-
08/35	-	-	-	-	-	-	-	-
02/36	-	-	-	-	-	-	-	-
08/36	-	-	-	-	-	-	-	-
02/37	-	-	-	-	-	-	-	-
08/37	-	-	-	-	-	-	-	-
02/38	-	-	-	-	-	-	-	-
08/38	-	-	-	-	-	-	-	-
02/39	-	-	-	-	-	-	-	-
08/39	-	-	-	-	-	-	-	-
02/40	-	-	-	-	-	-	-	-
08/40	-	-	-	-	-	-	-	-
02/41	-	-	-	-	-	-	-	-
08/41	-	-	-	-	-	-	-	-
02/42	-	-	-	-	-	-	-	-
08/42	-	-	-	-	-	-	-	-
02/43	-	-	-	-	-	-	-	-
08/43	-	-	-	-	-	-	-	-
02/44	-	-	-	-	-	-	-	-
08/44	-	-	-	-	-	-	-	-
	$ 6,600,000	$ 2,361,835	$15,530,000	$ 5,445,238	$12,545,000	$ 2,101,900	$17,335,000	$ 6,213,000

Continued

WATER & SEWER FUND
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

FY 2015

	2014 Series Utility System Revenue Bonds, Taxable (0.45% - 5.05%) $12,990,000		2014 Series General Obligation Refunding Bonds (2.00% - 5.00%) $6,600,000		2015 Series Utility System Revenue Bonds (4.00%) $26,815,000		Bond Principal	Annual Requirements	
Due	Principal	Interest	Principal	Interest	Principal	Interest	Outstanding	Principal	Interest
02/15	$ -	$ 451,023	$ -	$ 129,700	$ -	$ -	$ 98,415,000	**$ 4,955,000**	**$ 3,229,093**
08/15	90,000	283,861	770,000	129,700	1,505,000	357,533	93,460,000		
02/16	-	283,658	-	122,000	-	506,200	93,460,000	**4,555,000**	**3,630,992**
08/16	260,000	283,658	770,000	122,000	850,000	506,200	88,905,000		
02/17	-	282,618	-	114,300	-	489,200	88,905,000	**4,695,000**	**3,500,037**
08/17	265,000	282,618	-	114,300	885,000	489,200	84,210,000		
02/18	-	280,896	-	114,300	-	471,500	84,210,000	**4,840,000**	**3,348,093**
08/18	265,000	280,896	-	114,300	920,000	471,500	79,370,000		
02/19	-	278,378	-	114,300	-	453,100	79,370,000	**5,005,000**	**3,189,605**
08/19	270,000	278,378	-	114,300	955,000	453,100	74,365,000		
02/20	-	275,341	-	114,300	-	434,000	74,365,000	**5,180,000**	**3,021,358**
08/20	280,000	275,341	755,000	114,300	995,000	434,000	69,185,000		
02/21	-	271,701	-	99,200	-	414,100	69,185,000	**5,365,000**	**2,828,965**
08/21	285,000	271,701	785,000	99,200	1,035,000	414,100	63,820,000		
02/22	-	267,426	-	83,500	-	393,400	63,820,000	**5,590,000**	**2,618,153**
08/22	295,000	267,426	820,000	83,500	1,075,000	393,400	58,230,000		
02/23	-	262,632	-	63,000	-	371,900	58,230,000	**5,895,000**	**2,388,490**
08/23	305,000	262,632	860,000	63,000	1,120,000	371,900	52,335,000		
02/24	-	257,295	-	41,500	-	349,500	52,335,000	**6,165,000**	**2,124,216**
08/24	315,000	257,295	900,000	41,500	1,165,000	349,500	46,170,000		
02/25	-	251,388	-	23,500	-	326,200	46,170,000	**6,445,000**	**1,855,852**
08/25	325,000	251,388	940,000	23,500	1,210,000	326,200	39,725,000		
02/26	-	245,051	-	-	-	302,000	39,725,000	**6,725,000**	**1,627,677**
08/26	340,000	245,051	-	-	1,260,000	302,000	33,000,000		
02/27	-	238,115	-	-	-	276,800	33,000,000	**4,450,000**	**1,390,843**
08/27	355,000	238,115	-	-	1,310,000	276,800	28,550,000		
02/28	-	230,695	-	-	-	250,600	28,550,000	**4,635,000**	**1,216,171**
08/28	370,000	230,695	-	-	1,360,000	250,600	23,915,000		
02/29	-	222,777	-	-	-	223,400	23,915,000	**3,650,000**	**1,031,604**
08/29	385,000	222,777	-	-	1,415,000	223,400	20,265,000		
02/30	-	214,346	-	-	-	195,100	20,265,000	**3,795,000**	**891,080**
08/30	400,000	214,346	-	-	1,470,000	195,100	16,470,000		
02/31	-	204,686	-	-	-	165,700	16,470,000	**1,950,000**	**740,772**
08/31	420,000	204,686	-	-	1,530,000	165,700	14,520,000		
02/32	-	194,543	-	-	-	135,100	14,520,000	**2,030,000**	**659,286**
08/32	440,000	194,543	-	-	1,590,000	135,100	12,490,000		
02/33	-	183,917	-	-	-	103,300	12,490,000	**2,115,000**	**574,434**
08/33	460,000	183,917	-	-	1,655,000	103,300	10,375,000		
02/34	-	172,807	-	-	-	70,200	10,375,000	**2,205,000**	**486,014**
08/34	485,000	172,807	-	-	1,720,000	70,200	8,170,000		
02/35	-	161,095	-	-	-	35,800	8,170,000	**2,295,000**	**393,790**
08/35	505,000	161,095	-	-	1,790,000	35,800	5,875,000		
02/36	-	148,343	-	-	-	-	5,875,000	**530,000**	**296,686**
08/36	530,000	148,343	-	-	-	-	5,345,000		
02/37	-	134,961	-	-	-	-	5,345,000	**560,000**	**269,922**
08/37	560,000	134,961	-	-	-	-	4,785,000		
02/38	-	120,821	-	-	-	-	4,785,000	**585,000**	**241,642**
08/38	585,000	120,821	-	-	-	-	4,200,000		
02/39	-	106,050	-	-	-	-	4,200,000	**615,000**	**212,100**
08/39	615,000	106,050	-	-	-	-	3,585,000		
02/40	-	90,521	-	-	-	-	3,585,000	**650,000**	**181,042**
08/40	650,000	90,521	-	-	-	-	2,935,000		
02/41	-	74,109	-	-	-	-	2,935,000	**680,000**	**148,218**
08/41	680,000	74,109	-	-	-	-	2,255,000		
02/42	-	56,939	-	-	-	-	2,255,000	**715,000**	**113,878**
08/42	715,000	56,939	-	-	-	-	1,540,000		
02/43	-	38,885	-	-	-	-	1,540,000	**750,000**	**77,770**
08/43	750,000	38,885	-	-	-	-	790,000		
02/44	-	19,948	-	-	-	-	790,000	**790,000**	**39,896**
08/44	790,000	19,948	-	-	-	-	-		
	$ 12,990,000	**$11,874,768**	**$ 6,600,000**	**$ 2,039,200**	**$ 26,815,000**	**$ 12,291,733**		**$ 98,415,000**	**$ 42,327,673**

ISSUE

2008 Series
$15,030,000, Mature 2028

Completion of water line relocations, replacements and extensions, elevated storage tank replacements, water treatment plant renovations, generators for water treatment plant, sewer line relocations, extensions and replacements, and sewer treatment plant renovations from the 2006 bond issue.

2010 Series
$17,210,000, Mature 2030

Water line replacements, elevated storage tank rehabilitation, generators for water treatment plant, wastewater line replacements, lift station rehabilitation and sewerage system land acquisition and design.

2011, General Obligation Refunding Bonds
$14,300,000, Mature 2022

Proceeds used for partial refunding of the 2002 WW & SS Revenue Bonds

2012, General Obligation Refunding Bonds
$18,650,000, Mature 2026

Proceeds used for partial refunding of the 2002 WW & SS Revenue Bonds and 2006 Utility System Revenue Bonds.

2014 Series
$12,990,000, Mature 2044

Design and construction of the Treated Effluent Facilities for Panda Temple Power II, LLC.

2014, General Obligation Refunding Bonds
$6,600,000, Mature 2025

Proceeds used for partial refunding of the 2006 Utility System Revenue Bonds and 2008 Utility System Revenue Bonds.

2015 Series
$26,815,000, Mature 2035

Water line replacements, elevated storage tank rehabilitation, generators for water treatment plant, wastewater line replacements, lift station rehabilitation and sewerage system land acquisition and design.

REINVESTMENT ZONE NO. 1
SCHEDULE OF OUTSTANDING DEBT BY TYPE

FY 2015

Description	Outstanding 9/30/2014	Principal Additions	Principal Reductions	Outstanding 9/30/2015	Interest Payments
General Obligations					
General Obligation Refunding, Series 2009	$ 6,870,000	$ -	$ 1,305,000	$ 5,565,000	$ 194,769
General Obligation Refunding, Series 2011A	9,745,000	-	530,000	9,215,000	384,450
General Obligation Refunding, Series 2012	470,000	-	-	470,000	17,700
	17,085,000	-	1,835,000	15,250,000	596,919
Certificates of Obligation					
Certificates of Obligation, Series 2013	25,260,000	-	-	25,260,000	924,894
Revenue Bonds					
TIRZ Revenue Bonds, Taxable Series 2008	7,925,000	-	820,000	7,105,000	419,232
	$ 50,270,000	**$ -**	**$ 2,655,000**	**$ 47,615,000**	**$ 1,941,045**

REINVESTMENT ZONE NO. 1
TAX DATA AND OUTSTANDING BOND BALANCE

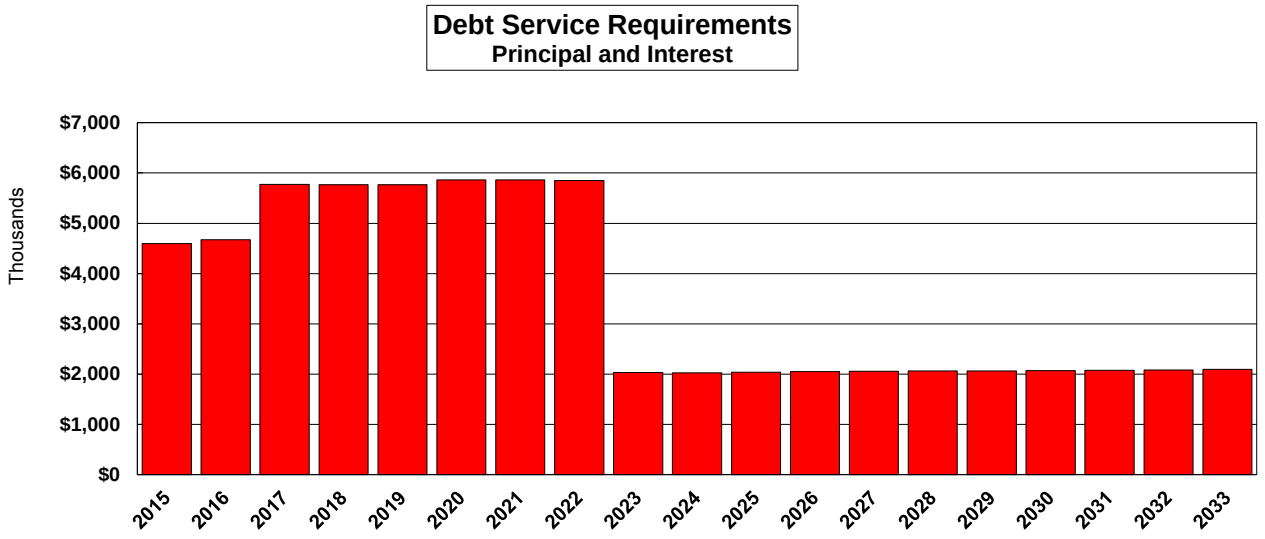
FY 2015

Ad valorem taxes are levied on captured increments of growth in real property values in a designated zone. The tax revenues derived from this increment are to be used for public improvements within this designated zone. The entities and tax rates within the zone are as follows:

Temple I.S.D.	$1.3600
City of Temple	0.5864
Bell County	0.4212
Temple College	0.2036
Bell County Road District	0.0299
Elm Creek Flood Control District	0.0327
Troy I.S.D.	1.3317
Belton I.S.D.	1.4500

BONDS OUTSTANDING:

2008 - TIRZ Revenue Bonds, Taxable Series, Mature 2022	$ 7,925,000
2009 - General Obligation Refunding Bonds, Mature 2019	6,870,000
2011A - General Obligation Refunding Bonds, Mature 2022	9,745,000
2012 - General Obligation Refunding Bonds, Mature 2022	470,000
2013 - Certificates of Obligation, Mature 2033	25,260,000
BONDS OUTSTANDING 10/1/2014	50,270,000
Principal Retirements Through 9/30/2015	(2,655,000)
Principal Additions Through 9/30/2015	-
TOTAL BONDS OUTSTANDING 9/30/2015	47,615,000
Reserve Fund Balance as of 9/30/2015	(1,956,279)
NET BALANCE OF BONDS OUTSTANDING	$45,658,721



REINVESTMENT ZONE NO. 1
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

FY 2015

	2008 Series TIRZ Revenue Bonds, Taxable Series (5.29%) $7,925,000		2009 Series General Obligation Refunding (2.00% - 3.125%) $6,870,000		2011A Series General Obligation Refunding (2.00% - 4.259%) $9,745,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/15	$ -	$ 209,616	$ -	$ 97,384	$ -	$ 192,225
08/15	820,000	209,616	1,305,000	97,384	530,000	192,225
02/16	-	187,927	-	81,888	-	184,275
08/16	865,000	187,927	1,345,000	81,888	545,000	184,275
02/17	-	165,048	-	65,075	-	176,100
08/17	910,000	165,048	1,380,000	65,075	560,000	176,100
02/18	-	140,979	-	44,375	-	164,175
08/18	960,000	140,979	1,400,000	44,375	580,000	164,175
02/19	-	115,587	-	22,500	-	155,475
08/19	1,010,000	115,587	1,440,000	22,500	605,000	155,475
02/20	-	88,872	-	-	-	146,400
08/20	1,060,000	88,872	-	-	2,205,000	146,400
02/21	-	60,835	-	-	-	91,275
08/21	1,120,000	60,835	-	-	2,315,000	91,275
02/22	-	31,211	-	-	-	44,975
08/22	1,180,000	31,211	-	-	2,405,000	44,975
02/23	-	-	-	-	-	-
08/23	-	-	-	-	-	-
02/24	-	-	-	-	-	-
08/24	-	-	-	-	-	-
02/25	-	-	-	-	-	-
08/25	-	-	-	-	-	-
02/26	-	-	-	-	-	-
08/26	-	-	-	-	-	-
02/27	-	-	-	-	-	-
08/27	-	-	-	-	-	-
02/28	-	-	-	-	-	-
08/28	-	-	-	-	-	-
02/29	-	-	-	-	-	-
08/29	-	-	-	-	-	-
02/30	-	-	-	-	-	-
08/30	-	-	-	-	-	-
02/31	-	-	-	-	-	-
08/31	-	-	-	-	-	-
02/32	-	-	-	-	-	-
08/32	-	-	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
	$ 7,925,000	**$ 2,000,149**	**$ 6,870,000**	**$ 622,444**	**$ 9,745,000**	**$ 2,309,800**

Continued

REINVESTMENT ZONE NO. 1
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

FY 2015

2012 Series General Obligation Refunding (2.00% - 5.00%) $470,000		2013 Series Certificates of Obligation (2.00% - 4.125%) $25,260,000		Bond Principal Outstanding	Annual Requirements	
Principal	Interest	Principal	Interest		Principal	Interest
$ -	$ 8,850	$ -	$ 462,447	$ 50,270,000	$ 2,655,000	$ 1,941,045
-	8,850	-	462,447	47,615,000		
-	8,850	-	462,447	47,615,000	2,820,000	1,850,774
65,000	8,850	-	462,447	44,795,000		
-	8,200	-	462,447	44,795,000	4,020,000	1,753,740
60,000	8,200	1,110,000	462,447	40,775,000		
-	7,300	-	451,347	40,775,000	4,150,000	1,616,351
65,000	7,300	1,145,000	451,347	36,625,000		
-	6,325	-	434,172	36,625,000	4,300,000	1,468,117
65,000	6,325	1,180,000	434,172	32,325,000		
-	5,025	-	416,471	32,325,000	4,550,000	1,313,536
70,000	5,025	1,215,000	416,471	27,775,000		
-	3,625	-	398,246	27,775,000	4,755,000	1,107,962
70,000	3,625	1,250,000	398,246	23,020,000		
-	1,875	-	373,246	23,020,000	4,945,000	902,614
75,000	1,875	1,285,000	373,246	18,075,000		
-	-	-	347,546	18,075,000	1,335,000	695,092
-	-	1,335,000	347,546	16,740,000		
-	-	-	320,847	16,740,000	1,385,000	641,694
-	-	1,385,000	320,847	15,355,000		
-	-	-	299,206	15,355,000	1,440,000	598,412
-	-	1,440,000	299,206	13,915,000		
-	-	-	275,806	13,915,000	1,500,000	551,612
-	-	1,500,000	275,806	12,415,000		
-	-	-	249,556	12,415,000	1,560,000	499,112
-	-	1,560,000	249,556	10,855,000		
-	-	-	218,356	10,855,000	1,625,000	436,712
-	-	1,625,000	218,356	9,230,000		
-	-	-	185,856	9,230,000	1,690,000	371,712
-	-	1,690,000	185,856	7,540,000		
-	-	-	152,056	7,540,000	1,765,000	304,112
-	-	1,765,000	152,056	5,775,000		
-	-	-	116,756	5,775,000	1,840,000	233,512
-	-	1,840,000	116,756	3,935,000		
-	-	-	79,956	3,935,000	1,925,000	159,912
-	-	1,925,000	79,956	2,010,000		
-	-	-	41,456	2,010,000	2,010,000	82,912
-	-	2,010,000	41,456	-		
$ 470,000	**$ 100,100**	**$ 25,260,000**	**$ 11,496,440**		**$ 50,270,000**	**$ 16,528,933**

ISSUE

2008 – TIRZ Revenue Bonds, Taxable
$10,365,000, Mature 2022

Proceeds used for improving and extending the City's railway system, the purchase of 355+/- acres of land, professional services including fiscal, engineering, architectural and legal fees including the cost associated with the issuance of bonds.

2009 – General Obligation Refunding Bonds
$10,875,000, Mature 2019

Proceeds used for the partial refunding of the 2008 Tax & TIRZ Revenue Certificates of Obligation.

2011A – General Obligation Refunding Bonds
$10,405,000, Mature 2022

Proceeds used for the partial refunding of the 2003 Tax & TIRZ Revenue Certificates of Obligation and the 2008 Tax & TIRZ Revenue Certificates of Obligation.

2012 – General Obligation Refunding Bonds
$480,000, Mature 2022

Proceeds used for the partial refunding of the 2003 Tax & TIRZ Revenue Certificates of Obligation.

2013 – Certificates of Obligation
$25,260,000, Mature 2033

Proceeds used for developing City master plans and constructing, improving, extending, expanding, upgrading and/or developing city streets, bridges, sidewalks, trails, parks, City airport, and a downtown plaza, including related water, wastewater and drainage improvements, signage, parking, lighting, landscaping, irrigation and purchasing any necessary rights-of-way, all within the boundaries of the City's Reinvestment Zone No. 1.

City of Temple

PERSONNEL DATA

City of Temple

ANNUAL BUDGET STAFFING
[Full Time Equivalents]

FY 2015

Department	Actual 2011-12	Actual 2012-13	Budget 2013-14	Budget 2014-15	Increase/ (Decrease)
GENERAL FUND -					
General Government:					
ASSISTANT CITY MANAGER					
Total Full Time	-	-	2.00 [53]	3.00 [82]	**1.00**
Total Part Time	-	-	-	-	**-**
Total (F.T.E.)	**-**	**-**	**2.00**	**3.00**	**1.00**
CITY COUNCIL					
Total (F.T.E.)	**5.00**	**5.00**	**5.00**	**5.00**	**-**
CITY MANAGER					
Total Full Time	6.75 [3]	6.00 [25, 54]	4.00 [53]	4.00	**-**
Total Part Time	-	-	-	-	**-**
Total (F.T.E.)	**6.75**	**6.00**	**4.00**	**4.00**	**-**
CITY SECRETARY					
Total Full Time	4.00 [4]	4.00 [55]	4.00	5.00 [83]	**1.00**
Total Part Time	0.63	0.63	0.63	-	**(0.63)**
Total (F.T.E.)	**4.63**	**4.63**	**4.63**	**5.00**	**0.37**
FACILITY SERVICES					
Total Full Time	14.68 [1, 5]	15.02 [26, 56. 57]	15.45 [58]	15.45 [84]	**-**
Total Part Time	- [6]	-	-	-	**-**
Total (F.T.E.)	**14.68**	**15.02**	**15.45**	**15.45**	**-**
FINANCE					
Total Full Time	11.00 [7, 27]	11.00	11.00	11.00	**-**
Total Part Time	-	-	-	-	**-**
Total (F.T.E.)	**11.00**	**11.00**	**11.00**	**11.00**	**-**
FLEET SERVICES					
Total Full Time	16.00 [8, 9]	17.00 [28]	18.00 [59]	18.00	**-**
Total Part Time	-	-	-	-	**-**
Total (F.T.E.)	**16.00**	**17.00**	**18.00**	**18.00**	**-**
GENERAL SERVICES					
Total Full Time	-	2.25 [24, 25, 47]	4.25 [52, 51]	3.35 [82, 85]	**(0.90)**
Total Part Time	-	-	-	-	**-**
Total (F.T.E.)	**-**	**2.25**	**4.25**	**3.35**	**(0.90)**
HUMAN RESOURCES					
Total Full Time	5.00 [10]	5.00	5.00	5.00	**-**
Total Part Time	-	-	-	-	**-**
Total (F.T.E.)	**5.00**	**5.00**	**5.00**	**5.00**	**-**
INFORMATION TECHNOLOGY SERVICES					
Total Full Time	16.00 [1]	15.00 [48]	16.00 [87]	18.00 [86]	**2.00**
Total Part Time	0.50	0.50	0.50	-	**(0.50)**
Total (F.T.E.)	**16.50**	**15.50**	**16.50**	**18.00**	**1.50**
INSPECTIONS					
Total Full Time	-	-	4.00 [60, 63]	4.00 [88]	**-**
Total Part Time	-	-	-	-	**-**
Total (F.T.E.)	**-**	**-**	**4.00**	**4.00**	**-**

ANNUAL BUDGET STAFFING
[Full Time Equivalents]

FY 2015

Department	Actual 2011-12	Actual 2012-13	Budget 2013-14	Budget 2014-15	Increase/ (Decrease)
LEGAL					
Total Full Time	6.00	6.00	7.00 [90]	7.00 [89]	-
Total Part Time	0.63	0.63	-	-	-
Total (F.T.E.)	**6.63**	**6.63**	**7.00**	**7.00**	**-**
PERMITS					
Total Full Time	-	-	3.00 [60, 64]	4.00 [91]	**1.00**
Total Part Time	-	-	0.50	-	**(0.50)**
Total (F.T.E.)	**-**	**-**	**3.50**	**4.00**	**0.50**
PLANNING					
Total Full Time	5.50 [11]	6.50 [29]	6.00 [60]	7.00 [92]	**1.00**
Total Part Time	0.45	0.45	0.45	-	**(0.45)**
Total (F.T.E.)	**5.95**	**6.95**	**6.45**	**7.00**	**0.55**
PURCHASING					
Total Full Time	5.00 [30]	5.00	5.00	5.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**5.00**	**5.00**	**5.00**	**5.00**	**-**
Public Safety:					
ANIMAL SERVICES					
Total Full Time	6.00	7.00 [31, 61]	7.00	7.00	-
Total Part Time	0.50	0.50	0.50	0.50	-
Total (F.T.E.)	**6.50**	**7.50**	**7.50**	**7.50**	**-**
CODE ENFORCEMENT					
Total Full Time	13.50 [11]	13.50 [29, 60]	7.00 [62]	8.00 [93]	**1.00**
Total Part Time	0.50	0.50	-	-	-
Total (F.T.E.)	**14.00**	**14.00**	**7.00**	**8.00**	**1.00**
FIRE					
Total Full Time	115.00 [12]	118.00 [32]	118.00	121.00 [94]	**3.00**
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**115.00**	**118.00**	**118.00**	**121.00**	**3.00**
MUNICIPAL COURT					
Total Full Time	12.00 [21, 33]	12.00	12.00	12.00	-
Total Part Time	0.03	0.03	0.03	0.03	-
Total (F.T.E.)	**12.03**	**12.03**	**12.03**	**12.03**	**-**
POLICE					
Total Full Time	160.00 [1, 13]	161.00 [34]	164.00 [65]	170.00 [95]	**6.00**
Total Part Time	0.50	0.50	0.50	0.50	-
Total (F.T.E.)	**160.50**	**161.50**	**164.50**	**170.50**	**6.00**
Highways and Streets:					
ENGINEERING					
Total Full Time	6.95 [1, 14, 35]	6.95 [36, 66]	7.95 [67, 96]	7.95	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**6.95**	**6.95**	**7.95**	**7.95**	**-**

ANNUAL BUDGET STAFFING
[Full Time Equivalents]

FY 2015

Department	Actual 2011-12	Actual 2012-13	Budget 2013-14	Budget 2014-15	Increase/ (Decrease)
STREET					
Total Full Time	25.00 [15]	24.00 [37, 38]	23.50 [68]	23.50	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**25.00**	**24.00**	**23.50**	**23.50**	**-**
TRAFFIC SIGNALS					
Total Full Time	3.50 [16]	3.50	3.75 [68]	4.75 [97]	**1.00**
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**3.50**	**3.50**	**3.75**	**4.75**	**1.00**
Solid Waste:					
SOLID WASTE					
Total Full Time	41.00 [17]	41.00	42.00 [69, 70]	46.00 [98]	**4.00**
Total Part Time	1.22	1.22	1.22	1.22	-
Total (F.T.E.)	**42.22**	**42.22**	**43.22**	**47.22**	**4.00**
Culture and Leisure Services:					
GOLF COURSE					
Total Full Time	11.26 [18, 39]	11.26	12.28 [71]	12.28	-
Total Part Time	6.87	6.87	6.88	6.88	-
Total (F.T.E.)	**18.13**	**18.13**	**19.16**	**19.16**	**-**
LIBRARY					
Total Full Time	19.00	19.00 [40]	19.00	19.00	-
Total Part Time	9.65 [1]	9.15	9.15	9.15	-
Total (F.T.E.)	**28.65**	**28.15**	**28.15**	**28.15**	**-**
PARKS					
Total Full Time	36.55 [1, 19, 22]	35.55 [72]	35.95 [73, 81]	35.95	-
Total Part Time	0.46	0.46	0.46	0.46	-
Total (F.T.E.)	**37.01**	**36.01**	**36.41**	**36.41**	**-**
PARKS & LEISURE ADMIN SERVICES [4]					
Total Full Time	4.70	4.70	6.50 [74]	6.50	-
Total Part Time	1.05	1.53 [49]	0.25	0.25	-
Total (F.T.E.)	**5.75**	**6.23**	**6.75**	**6.75**	**-**
RECREATION					
Total Full Time	18.17 [20]	19.17 [41, 42, 43]	18.32 [57, 81]	19.32 [99]	**1.00**
Total Part Time	48.29 [2]	49.37 [2]	45.94 [2]	45.92 [2]	**(0.02)**
Total (F.T.E.)	**66.46**	**68.54**	**64.26**	**65.24**	**0.98**
Airport:					
AIRPORT					
Total Full Time	13.00	13.00	13.00 [100]	12.00 [101]	**(1.00)**
Total Part Time	1.38	1.38	1.38	1.38	-
Total (F.T.E.)	**14.38**	**14.38**	**14.38**	**13.38**	**(1.00)**
Total Full Time	**580.56**	**587.40**	**599.95**	**620.05**	**20.10**
Total Part Time	**72.66**	**73.72**	**68.39**	**66.29**	**(2.10)**
GENERAL FUND TOTAL (F.T.E.)	**653.22**	**661.12**	**668.34**	**686.34**	**18.00**

ANNUAL BUDGET STAFFING
[Full Time Equivalents]

FY 2015

Department	Actual 2011-12	Actual 2012-13	Budget 2013-14	Budget 2014-15	Increase/ (Decrease)
UTILITY ENTERPRISE FUND -					
METERING					
Total Full Time	13.00 [35]	13.00 [36]	7.00 [75, 102]	7.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E)	**13.00**	**13.00**	**7.00**	**7.00**	**-**
PUBLIC WORKS ADMINISTRATION					
Total Full Time	4.40 [1, 16, 17]	4.40 [76, 77]	4.40	4.40	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**4.40**	**4.40**	**4.40**	**4.40**	**-**
SEWER COLLECTION					
Total Full Time	28.40 [16, 17]	28.00 [50]	27.78	27.78	-
Total Part Time	0.54	0.54	0.54	0.54	-
Total (F.T.E)	**28.94**	**28.54**	**28.32**	**28.32**	**-**
SEWER TREATMENT					
Total Full Time	- [17]	-	-	-	-
Total Part Time	-	-	-	-	-
Total (F.T.E)	**-**	**-**	**-**	**-**	**-**
UTILITY BUSINESS OFFICE					
Total Full Time	10.00	10.00	10.00	10.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**10.00**	**10.00**	**10.00**	**10.00**	**-**
WATER DISTRIBUTION					
Total Full Time	15.11 [16, 17]	15.51 [50]	15.66	15.66	-
Total Part Time	0.35	0.35	0.43	0.43	-
Total (F.T.E)	**15.46**	**15.86**	**16.09**	**16.09**	**-**
WATER TREATMENT					
Total Full Time	18.00 [17]	22.00 [44]	22.00 [103]	22.00 [104]	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**18.00**	**22.00**	**22.00**	**22.00**	**-**
WATER & WASTEWATER FUND PURCHASING					
Total Full Time	1.00	1.00	1.00	1.00	-
Total Part Time	0.38	0.38	0.38	0.38	-
Total (F.T.E.)	**1.38**	**1.38**	**1.38**	**1.38**	**-**
Total Full Time	**89.91**	**93.91**	**87.84**	**87.84**	**-**
Total Part Time	**1.27**	**1.27**	**1.35**	**1.35**	**-**
UTILITY ENT FUND TOTAL (F.T.E.)	**91.18**	**95.18**	**89.19**	**89.19**	**-**
HOTEL/MOTEL TAX FUND -					
MAYBORN CENTER					
Total Full Time	8.70	8.70	9.70 [78]	10.70 [105]	**1.00**
Total Part Time	4.70 [23]	4.70	4.70	4.70	-
Total (F.T.E)	**13.40**	**13.40**	**14.40**	**15.40**	**1.00**

ANNUAL BUDGET STAFFING
[Full Time Equivalents]

FY 2015

Department	Actual 2011-12	Actual 2012-13	Budget 2013-14	Budget 2014-15	Increase/ (Decrease)
RAILROAD MUSEUM					
Total Full Time	-	4.00	4.00	4.00	-
Total Part Time	-	0.05	0.88 [79]	0.88	-
Total (F.T.E)	**-**	**4.05**	**4.88**	**4.88**	**-**
TOURISM/MARKETING [4]					
Total Full Time	0.60	1.60 [45]	1.60	1.60	-
Total Part Time	1.00	0.25	0.25	0.25	-
Total (F.T.E)	**1.60**	**1.85**	**1.85**	**1.85**	**-**
Total Full Time	**9.30**	**14.30**	**15.30**	**16.30**	**1.00**
Total Part Time	**5.70**	**5.00**	**5.83**	**5.83**	**-**
HOTEL/MOTEL TAX FUND TOTAL (F.T.E.)	**15.00**	**19.30**	**21.13**	**22.13**	**1.00**
FEDERAL/STATE GRANT FUND -					
CITY MANAGER GRANT					
Total Full Time	1.00	- [47]	-	-	-
Total Part Time	-	-	-	-	-
Total (F.T.E)	**1.00**	**-**	**-**	**-**	**-**
ADMINISTRATION (CDBG)					
Total Full Time	1.25 [3, 7]	0.75 [24, 25, 46]	0.75	0.65 [85]	**(0.10)**
Total Part Time	-	-	-	-	-
Total (F.T.E)	**1.25**	**0.75**	**0.75**	**0.65**	**(0.10)**
LIBRARY GRANT					
Total Full Time	-	-	-	-	-
Total Part Time	-	-	-	-	-
Total (F.T.E)	**-**	**-**	**-**	**-**	**-**
Total Full Time	**2.25**	**0.75**	**0.75**	**0.65**	**(0.10)**
Total Part Time	**-**	**-**	**-**	**-**	**-**
FED/STATE GRANT FUND TOTAL (F.T.E.)	**2.25**	**0.75**	**0.75**	**0.65**	**(0.10)**
DRAINAGE FUND -					
DRAINAGE					
Total Full Time	11.15 [16, 19]	12.15 [36, 38, 80]	12.40 [68, 96]	15.40 [106]	**3.00**
Total Part Time	1.83	1.83	1.83	1.83	-
DRAINAGE FUND TOTAL (F.T.E)	**12.98**	**13.98**	**14.23**	**17.23**	**3.00**
Total Full Time	**693.17**	**708.51**	**716.24**	**740.24**	**24.00**
Total Part Time	**81.46**	**81.82**	**77.40**	**75.30**	**(2.10)**
GRAND TOTAL - ALL FUNDS [F.T.E]	**774.63**	**790.33**	**793.64**	**815.54**	**21.90**

1 - These divisions have position(s) that are authorized but unfunded in FY 2012 - see division budget for more details.

2 - Adjusted part-time positions to actual.

3 - In FY 2012, the City Manager's Office will be reorganized to eliminate the Assistant to the City Manager and one Administrative Assistant II position and add a Director of Administrative Services and an Executive Assistant II position. 25% of the Director of Administrative Services position will be funded in the Federal/State Grant Fund for CDBG Administration.

4 - During FY 2011, the Administrative Assistant III position was eliminated and a Deputy City Secretary position was added.

5 - 0.3 FTE of the Maintenance Worker positions and 1.92 FTEs of the Facility Attendant/Custodian positions are budgeted in the Summit Fitness & Recreation Center and the Golf Course.

6 - Part-time Facility Attendant/Custodian position was reclassified to a full-time position in FY 2012.

7 - In FY 2012, the current Accounting Clerk position will be transferred to the Federal/State Grant Fund to be funded 100% by CDBG and an additional Accounting Clerk position will be funded 100% in the General Fund.

8 - Reclassified Shop Foreman to Assistant Superintendent of Fleet Services in FY 2012.

9 - Assistant Director of Public Works - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works.

10 - City Health Doctor position was eliminated during FY 2011.

11 - Project Planner/Comprehensive Plan Coordinator position was eliminated and a Director of Community Services position was added during FY 2011. In FY 2012, the Director of Community Services position will be funded 50% in Planning and 50% in Construction Safety.

12 - Three Captain positions added and three Fire Control Rescue Officer positions reclassified to Driver positions in FY 2012.

13 - Two Police Officer positions will be added in FY 2012.

14 - Assistant City Engineer position was unfrozen and the Mapping & Records Supervisor position was reclassified to a PW Mapping & Technology Manager during FY 2011 as a result of a reorganization of Public Works. During FY 2011, the reorganization included changes in position allocations.

15 - In FY 2011 Construction Supervisor and Maintenance Supervisor - Street/Signs positions changed to Street Services Foreman positions as a result of Public Works reorganization. During FY 2011, the Director of Public Works and Assistant Director of Public Works position allocations were changed. All General Fund portions are now charged to Engineering.

16 - During FY 2011, the Public Works reorganization included changes in position allocations.

17 - Asst. Director of Public Works - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works.

18 - These FTE's account for positions from Facility Services for maintenance and janitorial services provided for the Golf Course.

19 - During FY 2011, City Council authorized a TxDOT Mowing/Drainage Crew. Council approved entering into an agreement with TxDOT to mow their ROW's in Temple in-house. The crew is to be utilized by Parks for mowing approximately 6 months of the year and then utilize the crew to clean the city storm drain inlets for the remaining 6 months. 50% of funding from General Fund and 50% funding from Drainage.

20 - These FTE's account for positions from Facility Services and Parks for maintenance and janitorial services provided for the Summit Fitness and Recreation Center.

21 - Frozen Senior Deputy Court Clerk position will be eliminated and a Juvenile Case Manager II position will be added in FY 2012.

22 - 0.05 FTE of a Maintenance Worker position is budgeted in the Summit Fitness and Recreation Center.

23 - Additional part-time funding will be added in FY 2012 to accommodate services for the increase in booking of events.

24- In FY 2012, the City Manager's Office was reorganized to eliminate the Assistant to the City Manager and one Administrative Assistant II position. The Director of Administrative Services and an Executive Assistant position was created. 25% of the Director of Administrative Services position is funded in the Federal/State Grant Fund for CDBG administration.

25 - In FY 2013, the Administrative Services Division was created and the Director of Administrative Services position was transferred from the City Manager's budget.

26 - One Facility Attendant/Custodian position was an authorized position but was unfunded in FY 2010, FY 2011, and FY 2012. This position will be funded in FY 2013.

27 - During FY 2012, the Budget Analyst was reclassified to a Senior Accountant. The Accounting Clerk position was eliminated and an Accountant position was added.

28 - Eliminated one Lead Automotive Technician position and added two Automotive Technician II positions during FY 2012.

29 - In FY 2013, a Development Coordinator position will be added. This position will be funded with increased permit fees. In addition, the Director of Community Services position will be retitled to Director of Planning and the Director of Planning position will be reclassified to an Assistant Director of Planning position. The Director of Planning will be funded 50% in Planning and 50% in Construction Safety.

30 - During FY 2012, the Accounts Payable/Inventory Clerk position was replaced with an Administrative Assistant I position and the Accounts Payable Clerk was reclassified as an Accounts Payable Specialist.

31 - One Animal Control Officer position added in FY 2013.

32 - On June 27, 2011, the Civil Service Commission approved changing the title of the Fire Control & Rescue Officer (FCRO) to Firefighter. Three Firefighter positions will be added in FY 2013.

33 - During FY 2012 the Juvenile Case Manager II position was changed to a Juvenile Case Manager I position.

34 - Two Police Officer positions will be added to the Investigations Unit in FY 2013. One Community Service/Records Tech. I position is not authorized in FY 2013.

35 - During FY 2012, the CIP Project Manager position was reclassified as a Project Engineer.

36 - One GIS Specialist position will be unfrozen in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. Position is funded 40% in General Fund-Engineering, 40% in Water & Wastewater Fund-Public Works Administration and 20% in Drainage Fund.

37 - One Equipment Operator I and one Equipment Operator II position that were authorized but unfunded in FY 2010, FY 2011 and FY 2012 will both be funded in FY 2013.

38 - In FY 2013, the Street Sweeping program is transferring to the Drainage Fund.

39 - During FY 2012, reclassified Crew Leader position to Assistant Golf Course Superintendent.

40 - Part-time Circulation Technician position (.5 FTE) that was authorized but unfunded in FY 2010, FY 2011 and FY 2012 will be funded in FY 2013. The vacant part-time Facility Attendant/Custodian will be eliminated in FY 2013.

41 - The Office Assistant II position that was authorized but unfunded in FY 2010, FY 2011 and FY 2012 will be funded in FY 2013 - 50% in Parks and 50% in Recreation.

42 - Reclassified a part-time Recreation Leader II position to full-time and added Extra-Help Seasonal part-time funding for Adult Athletics and Lion's Junctions Water park.

43 - One Program Coordinator position that was authorized but unfunded in FY 2010, FY 2011 and FY 2012 will be funded in FY 2013.

44 - Added three Maintenance Laborers and one Maintenance Technician I position in FY 2013.

45 - In FY 2013, reclassified a part-time Office Assistant II position to full-time.

46 - In FY 2012, re-titled Accounting Clerk to Grants Specialist. In FY 2013, 50% of Grants Specialist position will be funded in the Administrative Services division in the General Fund and 50% will be funded in the CDBG budget.

47 - Grant funding for the Sustainability and Grant Manager position will end in October 2012. At that time, this position will be transferred to the Administrative Services division in the General Fund.

48 - Administrative Assistant II position not authorized in FY 2013

49 - Wellness Program transferred from Human Resources to Parks & Leisure Services in FY 2013. Part-time Health & Wellness Coordinator position added.

50 - Change in distribution only, no change in the number of FTEs.

51 - During FY 2013, an Administrative Assistant I part-time position was added to this division.

52 - In FY 2014, a Management Analyst position will be added.

53 - In FY 2014, the Assistant City Manager division was added and the Assistant City Manager and Administrative Assistant II positions were transferred from the City Manager's budget to the new division.

54 - During FY 2013, the Management Assistant position was retitled to Executive Assistant to the City Manager.

55- During FY 2013, the Records Technician position was reclassified to a Records Specialist position.

56 - During FY 2013, supervision of the Facility Services division transferred from PALS to Administrative Services. The Asst Director of Parks & Leisure Services and Park Planning & Construction Superintendent positions are now 100% funded in the Parks Division.

57 - In June 2013, the janitorial services for the Summit Fitness & Recreation Center was contracted out. A vacant Facility Attendant/Custodian position was eliminated to fund this contract.

58 - In FY 2014, a Building Maintenance Worker position was added.

59 - In FY 2014 a Fleet Services Foreman position will be added for a succession plan. The Fleet Services Asst. Director position will be eliminated once the succession takes place.

60 - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning will now be 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position will be transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position will be transferred to the Inspection division. As part of the reorganization plan, a Code Enforcement Officer position was eliminated and a Code Enforcement Manager position was added.

61 - During FY 2013, the Administrative Assistant I position was reclassified to a Senior Animal Control Officer. In addition, the part-time Volunteer Coordinator position was reclassified to an Animal Control Officer/Volunteer Coordinator.

62 - In FY 2014, a new Code Enforcement Officer position will be added as part of the East Temple Redevelopment.

63 - In FY 2014, the Administrative Assistant I position is not authorized.

64 - During FY 2013 reorganization, the part-time Office Clerk I position was reclassified to a part-time Permit Assistant position.

65 - Two Police Officer positions will be added to the Patrol Unit in FY 2014 as well as implementation of the Civil Service Compensation Study. The Compensation Study includes changes to rank structure.

66 - During FY 2013, the Assistant Director of Public Works - City Engineer position was changed to a City Engineer position.

67 - In FY 2014, a CIP R.O.W. Agent position will be authorized. This position will be funded with bond funds.

68 - In FY 2014, a Street Services Foreman position will be reclassified to a Street & Drainage Services Asst. Director position. This position is funded 50% in Street, 25% in Traffic Signal and 50% in Drainag

69 - In FY 2014, the Recycling Attendant position will be reclassified to a Recycling Assistant. In addition, a Recycling Coordinator position will be added due to the implementation of the Curbside Recycling Program.

70 - Implementation of the Pay Plan during FY 2013 yielded a title change for the Administrative Assistant I to a Customer Service Rep II

71 - In FY 2014, an Assistant Golf Professional position will be added. This position is offset by a reduction in part-time $'s and an increase in revenues due to increased sales from the addition of the position.

72 - One Maintenance Workers position is not authorized in FY 2013.

73 - In FY 2013, the Facility Services Division was transferred from PALS to Administrative Services. The Asst. Director of Parks & Leisure Services and Park Planning & Construction Superintendent are now funded 100% in the Parks Division.

74 - In FY 2014, the Recreation Specialist position for the Wellness Program will be reclassified from a part-time to a full-time position.

75 - During FY 2013, Council authorized a phased approach to outsourcing meter reading. In FY 2013, three vacant meter reader positions were eliminated as part of the outsourcing plan.

76 - Unfroze GIS Specialist in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. This position is funded 40% in General Fund - Engineering, 40% in Water & Wastewater Fund - Public Works Admin and 20% in Drainage Fund.

77 - During FY 2013, the Assistant Director of Public Works - City Engineer position was changed to a City Engineer position.

78 - During FY 2013, an additional Sales & Marketing Specialist position was added.

79 - In FY 2014, adding an Office Assistant II part-time position.

80 - During FY 2013 the position title changed from Asst Director of Public Works/City Engineer to City Engineer.

81 - During FY 2013, 50% of the Office Assistant II position was transferred to the Recreation Division.

82 - In FY 2015, the Management Analyst position will be transferred from the General Services division budget.

83 - In FY 2015, the Records Assistant position will be reclassified to full time. The position will be funded 50% with restricted revenues and 50% from the General Fund.

84 - In FY 2015, three Facility Attendant/Custodian positions will be reclassified to Crew Leader positions.

85 - In FY 2015, the Administrative Services division will be retitled to General Services division. The Director of Administrative Services will be retitled to General Services Director and funded 100% in this division. 85% of the Sustainability & Grant Manager position will be funded in the General Services division and 15% will be funded in the CDBG budget.

86 -- In FY 2015, a Systems Analyst position and a Network Analyst position will be added and a part-time Systems Analyst position will be eliminated.

87 - During FY 2014, a Systems Analyst position was added.

88 - In FY 2015, three Building Inspector positions will be reclassified to a new Combination Building Inspector position.

89 - In FY 2015, one Deputy City Attorney position will be reclassified to a First Assistant City Attorney position.

90 - In FY 2014, the part-time Office Assistant I position was reclassified to full-time.

91 - In FY 2015, the Permit Assistant - PT position will be reclassified to a full-time Permit Supervisor.

92 - In FY 2015, the Planning Intern position was reclassified to a full-time Planning Technician position.

93 - In FY 2015, an Equipment Operator position will be added.

94 - In FY 2015, three Firefighter positions will be added.

95 - In FY 2015, six Corporal positions will be added in FY 2015.

96 - During FY 2014, one Project Engineer position was reclassified to a CIP Project Manager - EIT position.

97 - In FY 2015, a Traffic Signal Communication Technician position will be added.

98 - In FY 2015, three Automated Route Operator positions and one Maintenance Worker position will be added.

99 - In FY 2015, an Assistant Aquatics Coordinator position will be added.

100 - During FY 2014, the Administrative Assistant I position was eliminated and a Customer Service Rep II position was added.

101 - In FY 2015, the Operations Specialist I position will be reclassified to an ARFF Specialist I position and one position will be eliminated. The Operations Manager will be retitled to Assistant Airport Director. The Operations Specialist II position will be reclassified to ARFF Supervisor. The ARFF Coordinator (part-time) position will be reclassified to ARFF Specialist I (part-time). The Maintenance Specialist position will be retitled Operations Supervisor. The Maintenance Technician positions will be retitled Operations Specialists. The Operations Specialist II (part-time) will be reclassified to an Operations Specialist (part-time) position.

102 - During FY 2014, the remaining three Meter Reader positions were eliminated as the final phase to outsourcing meter reading.

103 - During FY 2014, an Assistant Director Water Production position was created and a Maintenance Laborer position was eliminated.

104 - In FY 2015, an Assistant Lab Technician, Solids Operator, Instrument Technician and Maintenance Technician I positions will be reclassified to Operator positions.

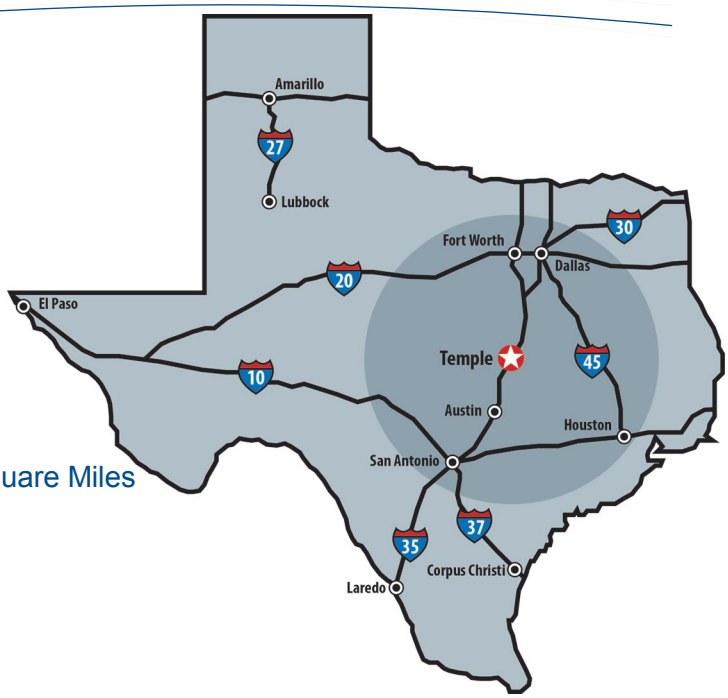
105 - In FY 2015, a Food & Beverage Specialist position will be added.

106 - In FY 2015, one Equipment Operator I position, one Equipment Operator II position and one Crew Leader position will be added.

STATISTICAL SECTION

City of Temple

Fast Facts*



2015 Population: 73,248[1]

2015 Assessed Value: $3,699,245,668

Median Age [2]: 34.6

Median Household Income[2]: $51,192

Total Employment in Temple: 32,242

Total Labor Force in Temple: 33,906

Square Miles: 74.1

Developable Land Remaining: 33.79 Square Miles

Housing Units:

- Owner Occupied[2]: 59.6%
- Renter Occupied[2]: 40.4%
- Vacant[2]: 19.3%

Average Home Sale Price: $146,682

Average Temperatures in January: HI: upper 60's LOW: upper 30's

Average Temperatures in July: HI: upper 90's LOW: lower 70's

Annual Average Temperature: 67.2 degrees

Rainfall:

- Wettest Month: May / 4.5"
- Driest Month: July / 1.80"
- Annual Average Rainfall: 34.25"

Only Health & Bioscience District in Texas

Scott & White Hospital—Only Level I Trauma Center between Dallas and Austin

McLane Children's Hospital Scott & White—Only acute care pediatric hospital between Dallas and Austin

80% of Texas' population is within 180 miles of Temple

1. 2015 Population based on new residential water customers multiplied by 2010 Census data of average household size of 2.47.
2. Source for statistic is 2010 United States Census

* Sources: 2010 United States Census, Temple Economic Development Corporation, Texas Workforce Commission and the City of Temple.

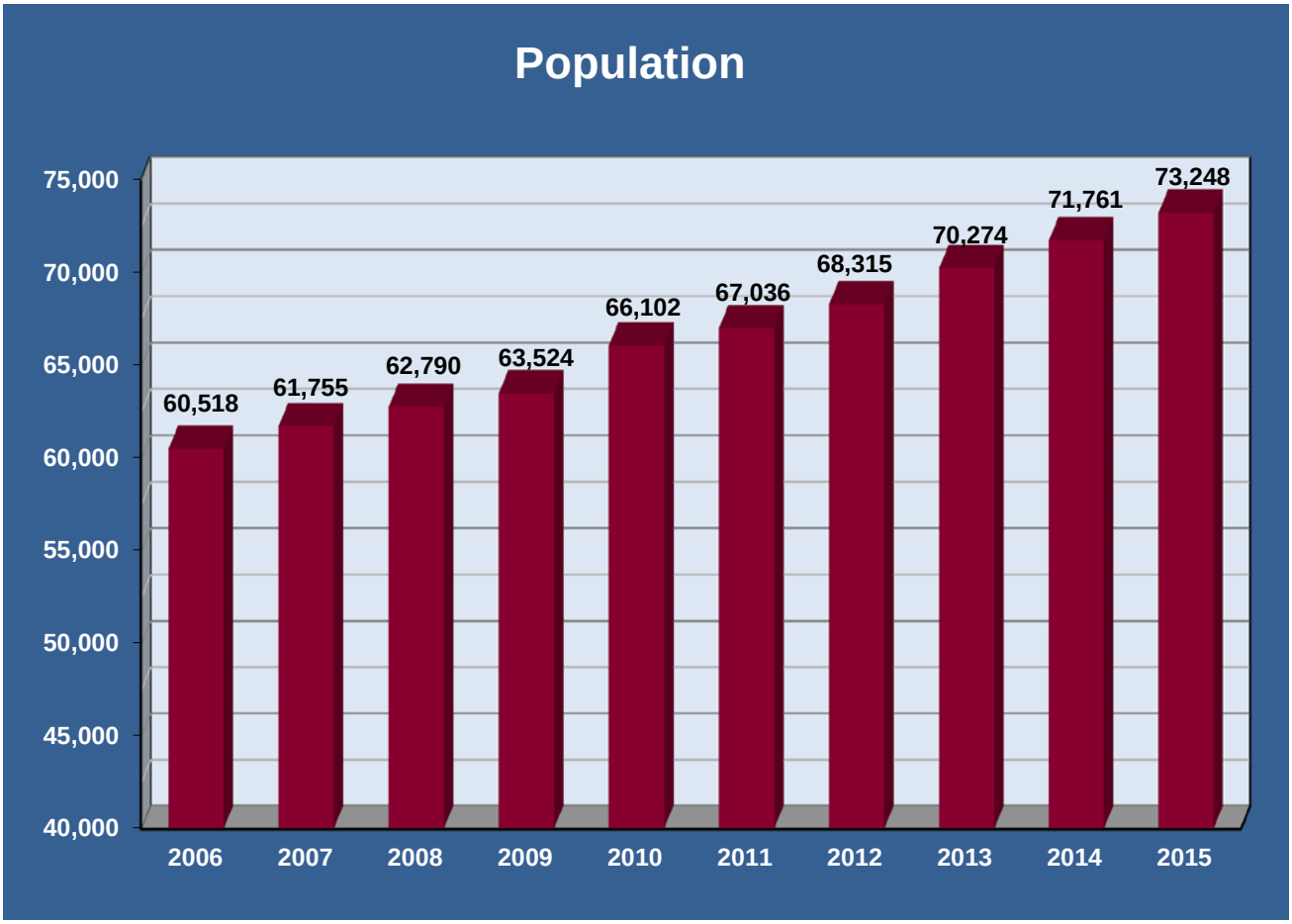
DEMOGRAPHIC STATISTICS
Last Ten Fiscal Years

Fiscal Year [1]	Estimated Population		% Increase
2006	60,518		2.02%
2007	61,755		2.04%
2008	62,790		1.68%
2009	63,524		1.17%
2010	66,102	[2]	4.06%
2011	67,036	[3]	1.41%
2012	68,315		1.91%
2013	70,274		2.87%
2014	71,761		2.12%
2015	73,248		2.07%

(1) 2004 thru 2009 is based on new residential water customers multiplied by 2000 Census data of average household size of 2.44.

(2) 2010 is based on actual Census data

(3) 2011 thru 2015 is based on new residential water customers multiplied by 2010 Census data of average household size of 2.47.

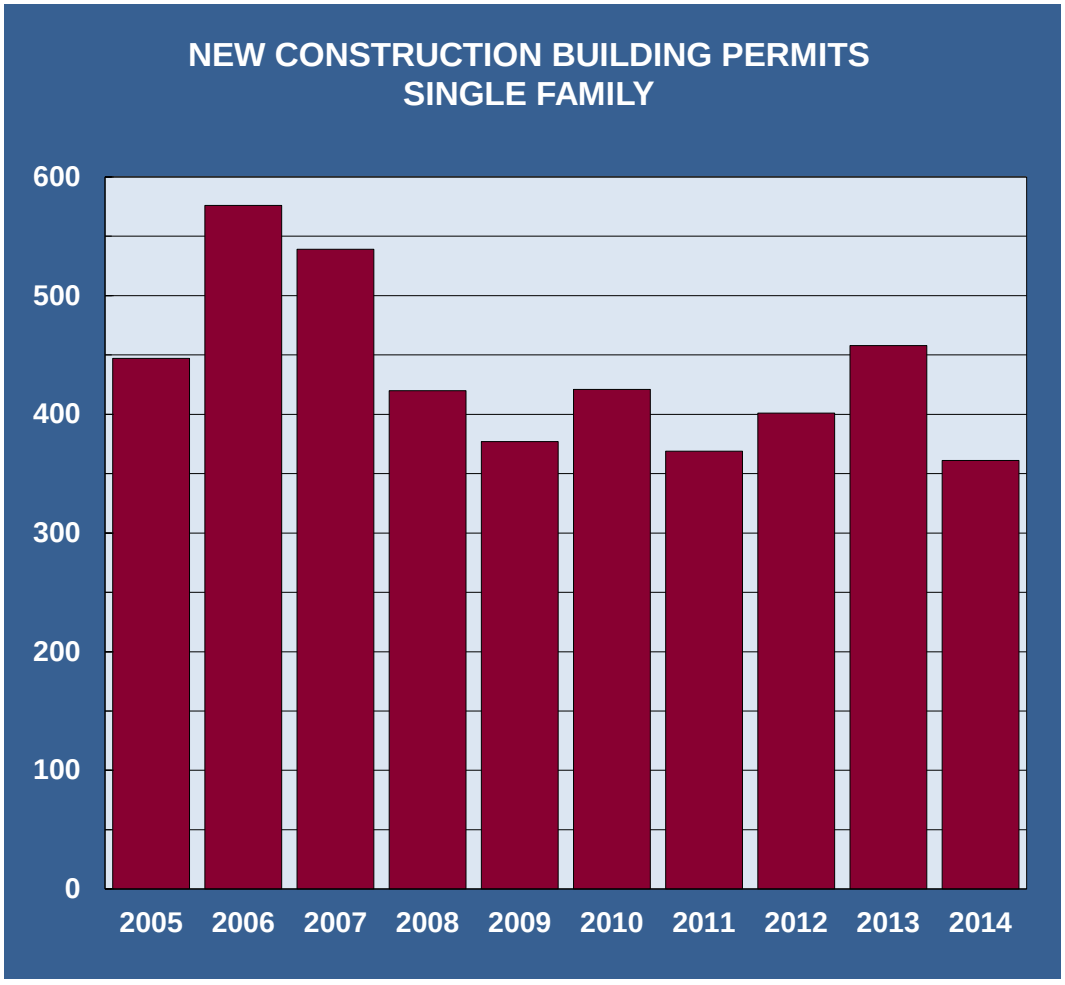


RESIDENTIAL BUILDING PERMITS
NEW CONSTRUCTION ONLY [1]

FY 2015

	Residential			
Year	Single Family	Other	Total	Total Estimated Value
2005	447	55	502	85,234,934
2006	576	68	644	78,957,543
2007	539	62	601	80,081,168
2008	420	54	474	57,873,265
2009	377	49	426	54,016,329
2010	421	75	496	62,369,731
2011	369	57	426	63,640,593
2012	401	106	507	85,621,640
2013	458	128	586	133,312,974
2014 [2]	361	43	404	72,582,335

[1] *Source:* City of Temple Construction Safety Department
[2] Information is as of June 30, 2014



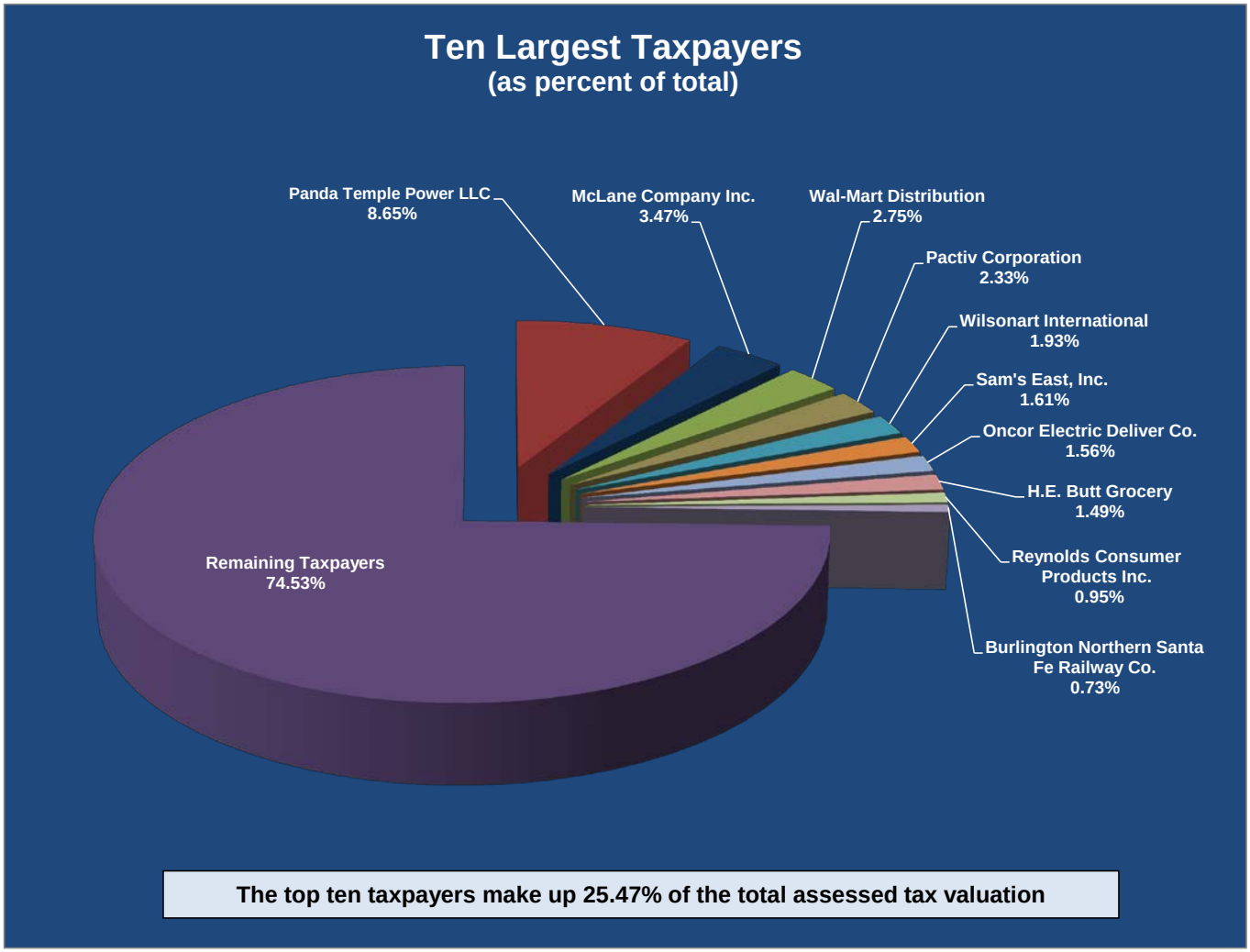
Ten Largest Taxpayers [1]

FY 2015

Taxpayer's Name	Type of Business	FY 2015 Taxable Value	Percent of Total Assessed Valuation
Panda Temple Power LLC	Electric & Gas Utilities	$ 320,034,006	8.65%
McLane Company Inc.	Wholesale Food Supplier	128,191,015	3.47%
Wal-Mart Distribution	Wholesale Food Distribution	101,707,431	2.75%
Pactiv Corporation	Plastic Packaging Product Manufacturer	86,257,201	2.33%
Wilsonart International	Laminate Manufacturer	71,576,591	1.93%
Sam's East Inc.	Wholesale Distribution	59,684,760	1.61%
Oncor Electric Deliver Co.	Electric & Gas Utilities	57,726,082	1.56%
H.E. Butt Grocery	Wholesale Food Distribution	55,067,523	1.49%
Reynolds Consumer Products Inc.	Consumer Products Manafacturer	35,241,520	0.95%
Burlington Northern Santa Fe Railway Co.	Railway Company	26,986,775	0.73%
		$ 942,472,904	**25.47%**

[1] ***Source:*** Tax Appraisal District of Bell County

[2] Net taxable value after exemptions.



EMPLOYER STATISTICAL INFORMATION

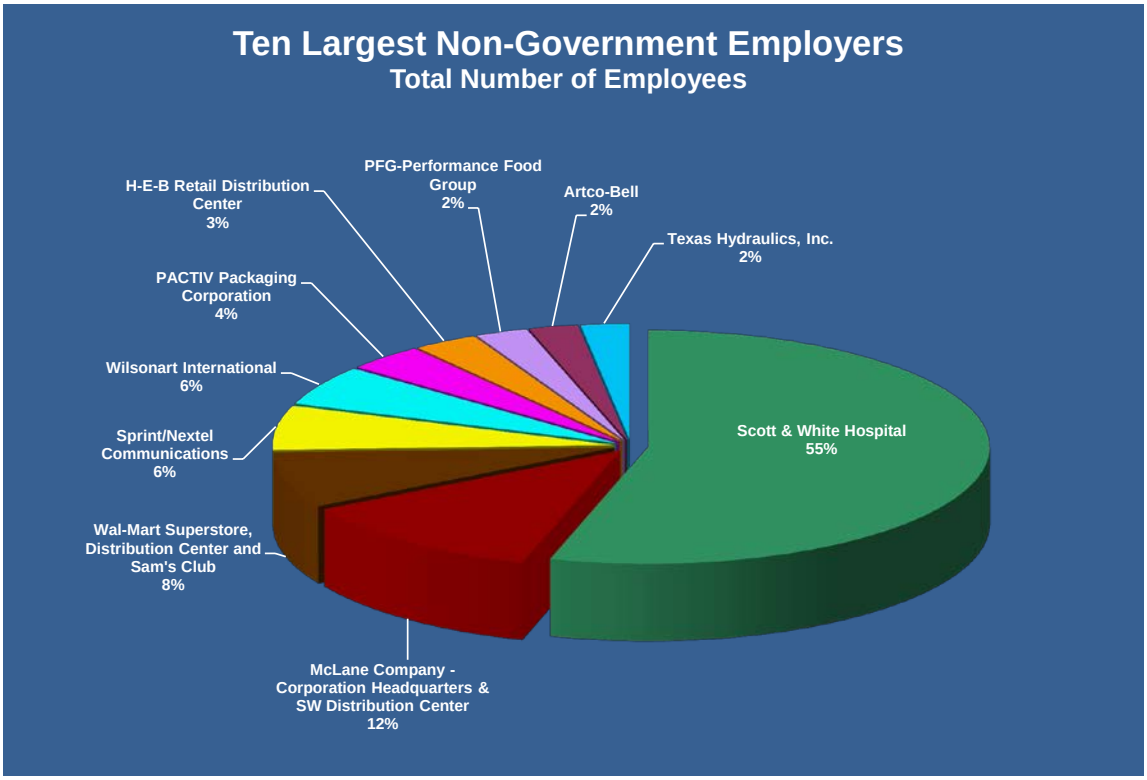
FY 2015

Major Non-Government Employers:

Name of Employer	Number of Employees
Scott & White Hospital	8,847
McLane Company - Corporation Headquarters & SW Distribution Center	1,948
Wal-Mart Superstore, Distribution Center and Sam's Club	1,244
Sprint/Nextel Communications	1,000
Wilsonart International	900
PACTIV Packaging Corporation	600
H-E-B Retail Distribution Center	500
PFG-Performance Food Group	405
Artco-Bell	380
Texas Hydraulics, Inc.	375
TOTAL NUMBER OF EMPLOYEES FOR TEN LARGEST NON-GOVT. EMPLOYERS	**16,199**

Major Government Employers:

Name of Employer	Number of Employees
Central Texas Veterans Healthcare Systems	2,491
Temple Independent School District	1,227
City of Temple	816
Temple College	508
TOTAL NUMBER OF EMPLOYEES FOR GOVERNMENT EMPLOYERS	**5,042**



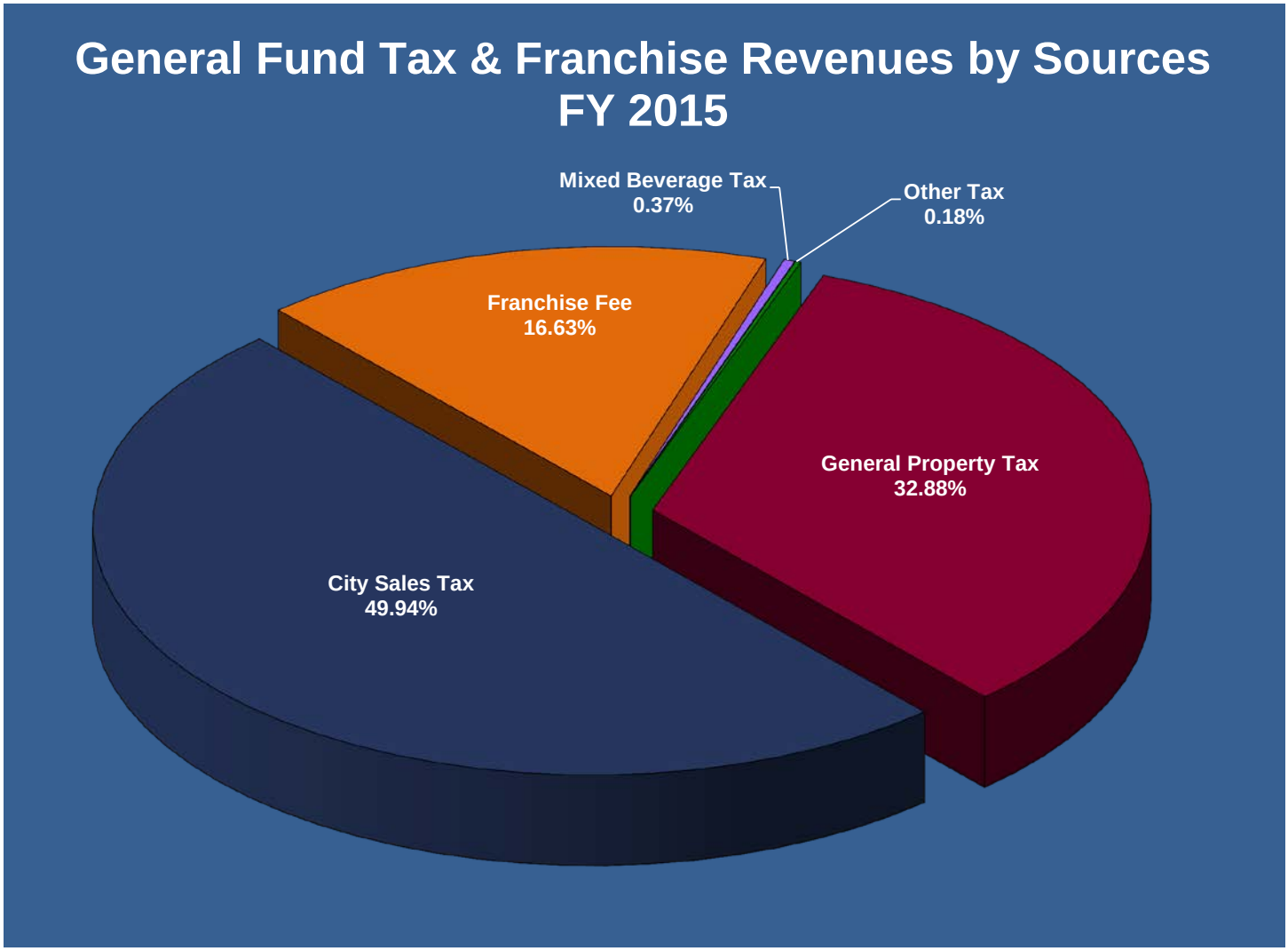
GENERAL FUND TAX AND FRANCHISE REVENUES BY SOURCES
Last Ten Fiscal Years

FY 2015

Fiscal Year		General Property Taxes	City Sales Tax	Franchise Fee	Mixed Beverage Tax	Other Tax	Total
2006		8,531,376	13,934,218	5,562,043	89,878	53,087	28,170,602
2007		9,247,656	14,933,628	5,855,401	96,724	52,539	30,185,948
2008		9,963,978	15,510,913	6,066,459	108,764	54,077	31,704,191
2009		10,544,563	15,238,812	6,373,864	106,387	54,198	32,317,824
2010		10,559,088	15,134,138	6,152,141	106,418	55,751	32,007,536
2011		10,930,371	16,125,862	6,216,239	123,581	70,191	33,466,244
2012		11,120,969	16,967,401	6,260,051	100,164	77,451	34,526,036
2013		11,547,976	18,017,575	6,175,207	110,409	80,817	35,931,984
2014	(1)	12,235,504	18,997,159	6,347,076	155,280	75,175	37,810,194
2015	(2)	12,575,641	19,100,000	6,360,370	140,000	68,000	38,244,011

(1) Forecasted at 06/30/14

(2) Adopted Budget



GENERAL FUND REVENUES OTHER THAN TAXES & FRANCHISE FEES
Last Ten Fiscal Years

FY 2015

Fiscal Year	Licenses and Permits	Inter-Governmental Revenues [1]	Charges for Services	Fines	Interest and Other	Total
2006	424,378	368,133	15,480,584	1,811,931	2,631,911 [4]	20,716,937
2007	419,367	125,839 [5]	16,493,366	1,890,845	2,802,930	21,732,347
2008	407,634	202,909	18,181,125	1,985,417	2,106,186 [6]	22,883,271
2009	333,085	132,659	17,693,611	1,801,732	1,394,986 [6]	21,356,073
2010	323,817	339,532	18,730,349 [7]	1,883,604	871,938 [6]	22,149,240
2011	448,076	269,911	18,965,582	2,136,454	1,086,630	22,906,653
2012	377,290	211,915	20,020,074	2,133,078	852,000	23,594,357
2013	738,448	166,959	20,432,764	2,039,386	1,394,451	24,772,008
2014	[2] 692,007	248,352	21,218,644	2,414,879	1,796,080	26,369,962
2015	[3] 628,500	95,107	21,049,258	2,061,362	670,774	24,505,001

[1] Includes Federal and State Grants - fluctuating from year to year

[2] Forecasted at 06/30/2014

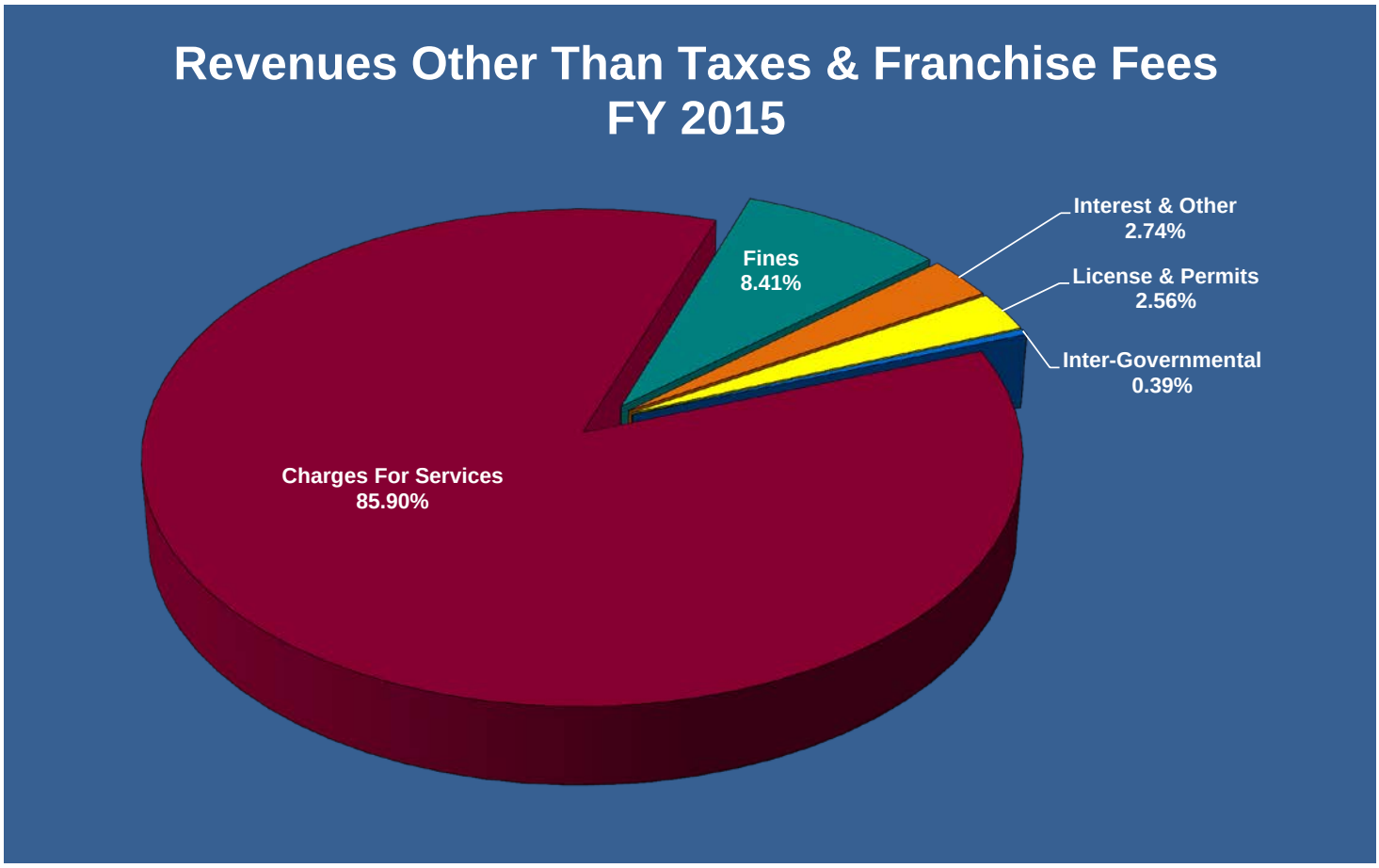
[3] Adopted Budget

[4] Significant increase in interest revenue and receipt of two settlements

[5] Significant decrease in intergovernmental revenues due to the completion of the $1,050,000 Universal Hiring Grant

[6] Significant decrease in interest revenue

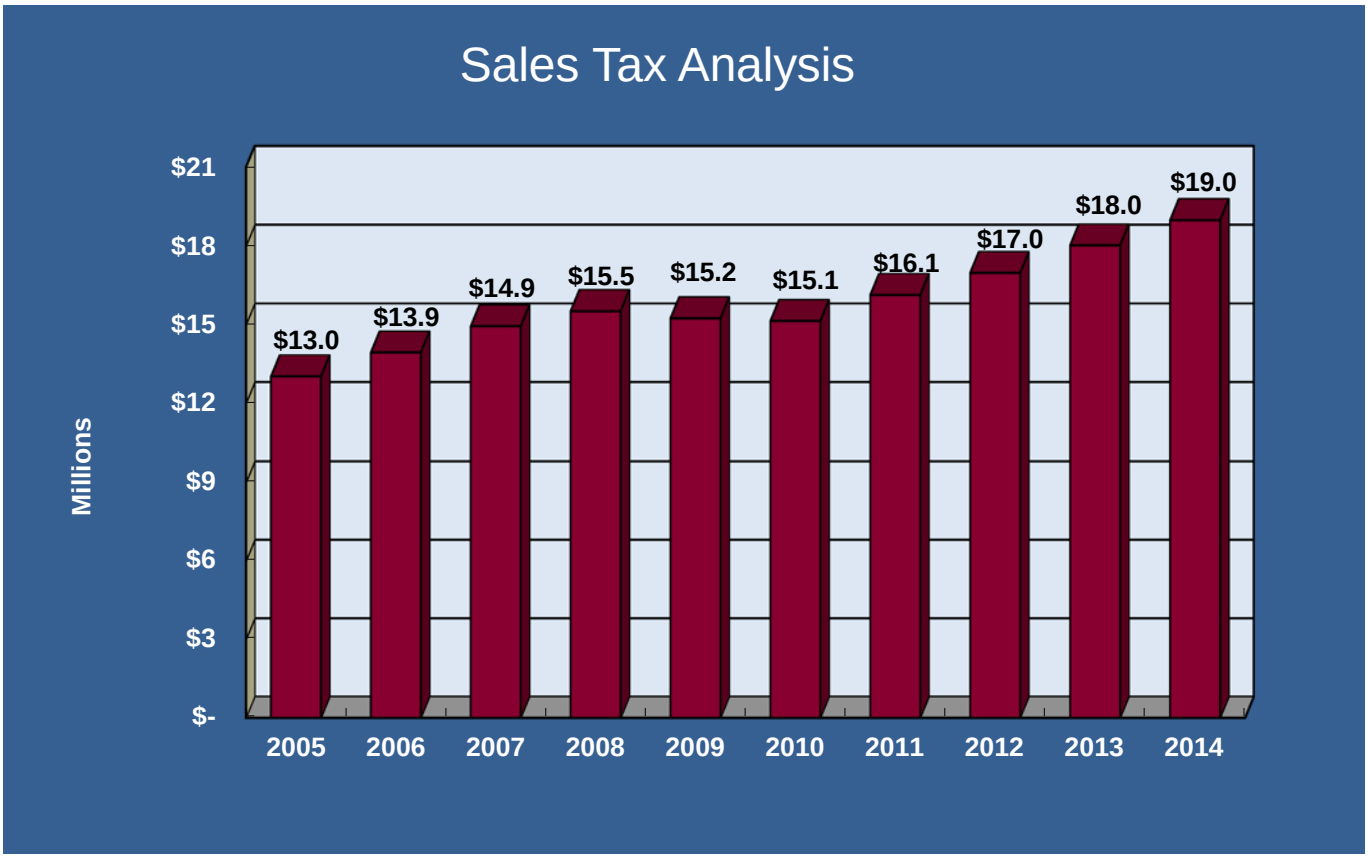
[7] Significant increase in Charges for Services due to: 1) increase in Solid Waste Residential customers and rates; 2) increase in Summit Recreational fees due to increase in participation deriving from completion of facility expansion; and 3) increase in Recreational Services due to increase in participation and fees.



HISTORICAL SALES TAX ANALYSIS
Last Ten Fiscal Years

FY 2015

Fiscal Year	*Sales Tax Collected*	*Percentage of Change*
2005	13,022,243	**4.10%**
2006	13,934,218	**7.00%**
2007	14,933,628	**7.17%**
2008	15,510,913	**3.87%**
2009	15,238,812	**-1.75%**
2010	15,134,138	**-0.69%**
2011	16,125,862	**6.55%**
2012	16,967,401	**5.22%**
2013	18,017,575	**6.19%**
2014	18,981,471	**5.35%**



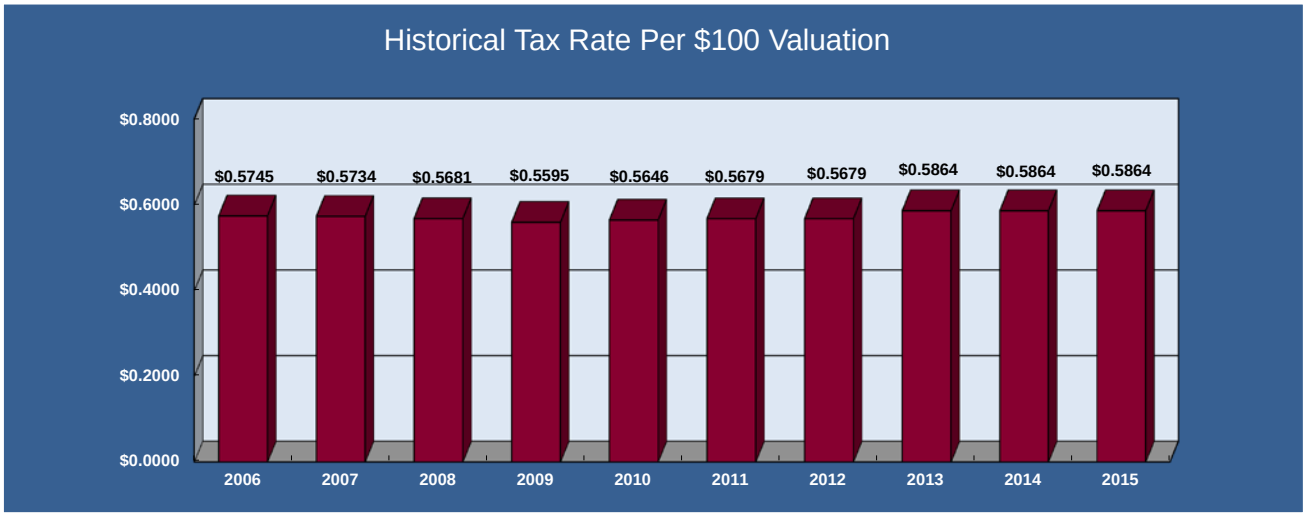
HISTORICAL TAX RATE INFORMATION
Last Ten Fiscal Years

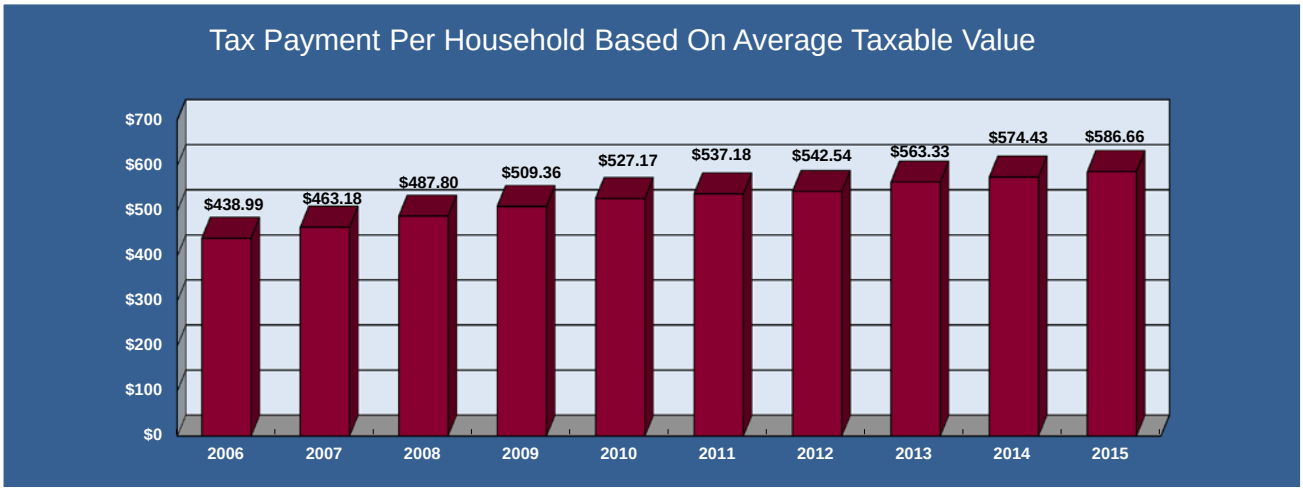
FY 2015

HISTORICAL DATA

	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Tax Rates:										
Operations & Maintenance	$ 0.3546	$ 0.3395	$ 0.3392	$ 0.3322	$ 0.3173	$ 0.3300	$ 0.3240	$ 0.3300	$ 0.3324	$ 0.3300
Debt Service	0.2199	0.2339	0.2289	0.2273	0.2473	0.2379	0.2439	0.2564	0.2540	0.2564
Total Tax Rate	**$ 0.5745**	**$ 0.5734**	**$ 0.5681**	**$ 0.5595**	**$ 0.5646**	**$ 0.5679**	**$ 0.5679**	**$ 0.5864**	**$ 0.5864**	**$ 0.5864**
Financial Impact on Homeowners:										
Average Home Value	$ 99,934	$ 104,205	$ 110,538	$ 116,677	$ 117,824	$ 118,371	$ 119,584	$ 119,887	$ 121,984	$ 124,496
Homestead exemption	(23,521)	(23,428)	(24,673)	(25,639)	(24,453)	(23,781)	(24,049)	(23,821)	(24,026)	(24,452)
Average Taxable Value	$ 76,413	$ 80,777	$ 85,865	$ 91,038	$ 93,371	$ 94,590	$ 95,535	$ 96,066	$ 97,958	$ 100,044
Average Tax Payment	**$ 438.99**	**$ 463.18**	**$ 487.80**	**$ 509.36**	**$ 527.17**	**$ 537.18**	**$ 542.54**	**$ 563.33**	**$ 574.43**	**$ 586.66**

Source: Certified Tax Roll





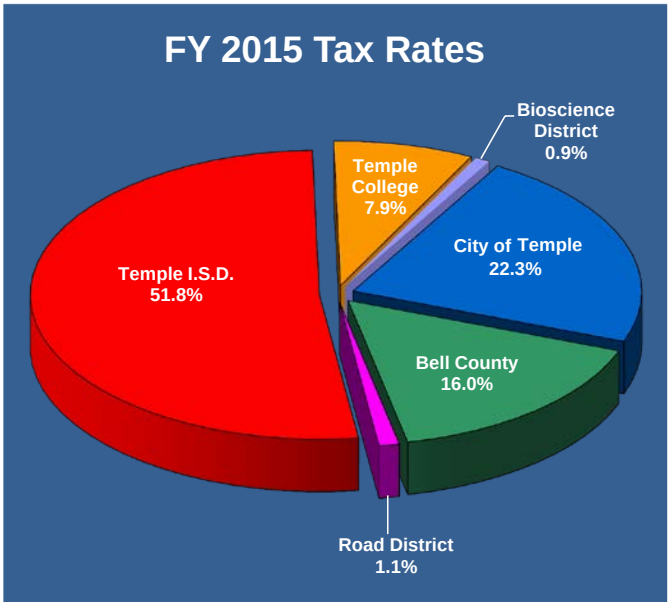
PROPERTY TAX RATES AND TAX LEVIES [1]
Last Ten Fiscal Years

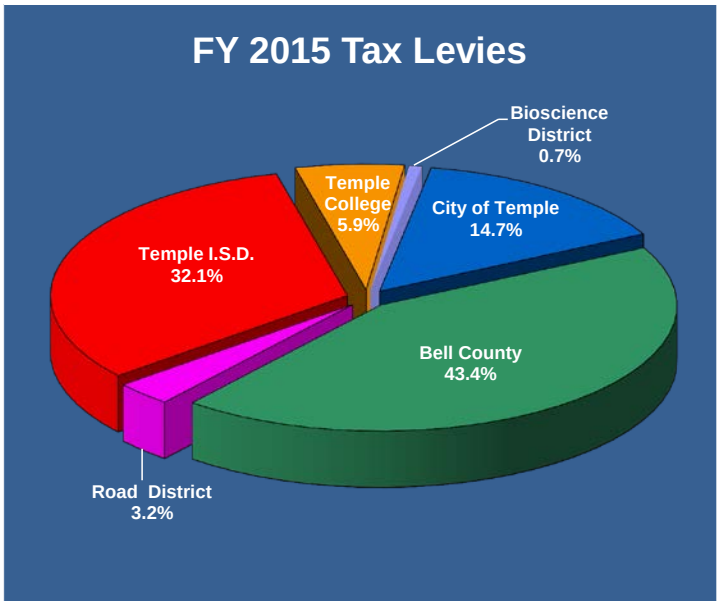
FY 2015

Fiscal Year	City of Temple	Bell County	Road District	Temple I.S.D.	Temple College	Temple Health & Bioscience District	Total
Tax Rates (per $100 of assessed value)							
2006	0.5745	0.3465	0.0295	1.63000	0.2054	-	2.7859
2007	0.5734	0.3815	0.0295	1.49000	0.2000	-	2.6744
2008	0.5681	0.3795	0.0295	1.24005	0.2180	-	2.4352
2009	0.5595	0.3779	0.0295	1.23000	0.2100	-	2.4069
2010	0.5646	0.3759	0.0295	1.21000	0.2100	-	2.3900
2011	0.5679	0.3820	0.0299	1.21000	0.2100	0.02436	2.4242
2012	0.5679	0.4096	0.0299	1.28500	0.2054	0.02340	2.5212
2013	0.5864	0.4212	0.0299	1.28000	0.2036	0.02407	2.5452
2014	0.5864	0.4212	0.0299	1.36000	0.2036	0.02271	2.6238
2015	0.5864	0.4212	0.0299	1.36000	0.2065	0.02250	2.6265
Tax Levies [2]							
2006	14,479,842	32,087,011	2,739,634	39,763,525	5,434,930	-	94,504,942
2007	14,970,102	39,250,618	3,063,724	36,891,506	5,525,051	-	99,701,001
2008	16,089,326	43,442,685	3,403,099	32,667,960	6,559,805	-	102,162,875
2009	17,162,704	47,461,274	3,729,612	34,234,921	6,833,459	-	109,421,970
2010	17,957,542	48,733,563	3,846,225	33,907,398	7,066,721	-	111,511,449
2011	17,957,507	49,911,342	3,927,774	33,456,329	7,011,727	893,983	113,158,662
2012	18,585,931	54,855,129	4,055,241	36,740,488	7,112,852	888,299	122,237,940
2013	19,534,480	57,550,790	4,141,978	37,432,480	7,244,464	934,895	126,839,087
2014	20,793,147	60,341,451	4,342,332	41,622,079	7,645,910	932,719	135,677,638
2015	21,446,210	63,503,693	4,562,463	47,000,484	8,665,723	1,022,969	146,201,542

[1] ***Source:*** Tax Appraisal District of Bell County

[2] Based on certified roll, does not include the Reinvestment Zone No. 1 for the City of Temple





GENERAL FUND EXPENDITURES
Last Ten Fiscal Years

FY 2015

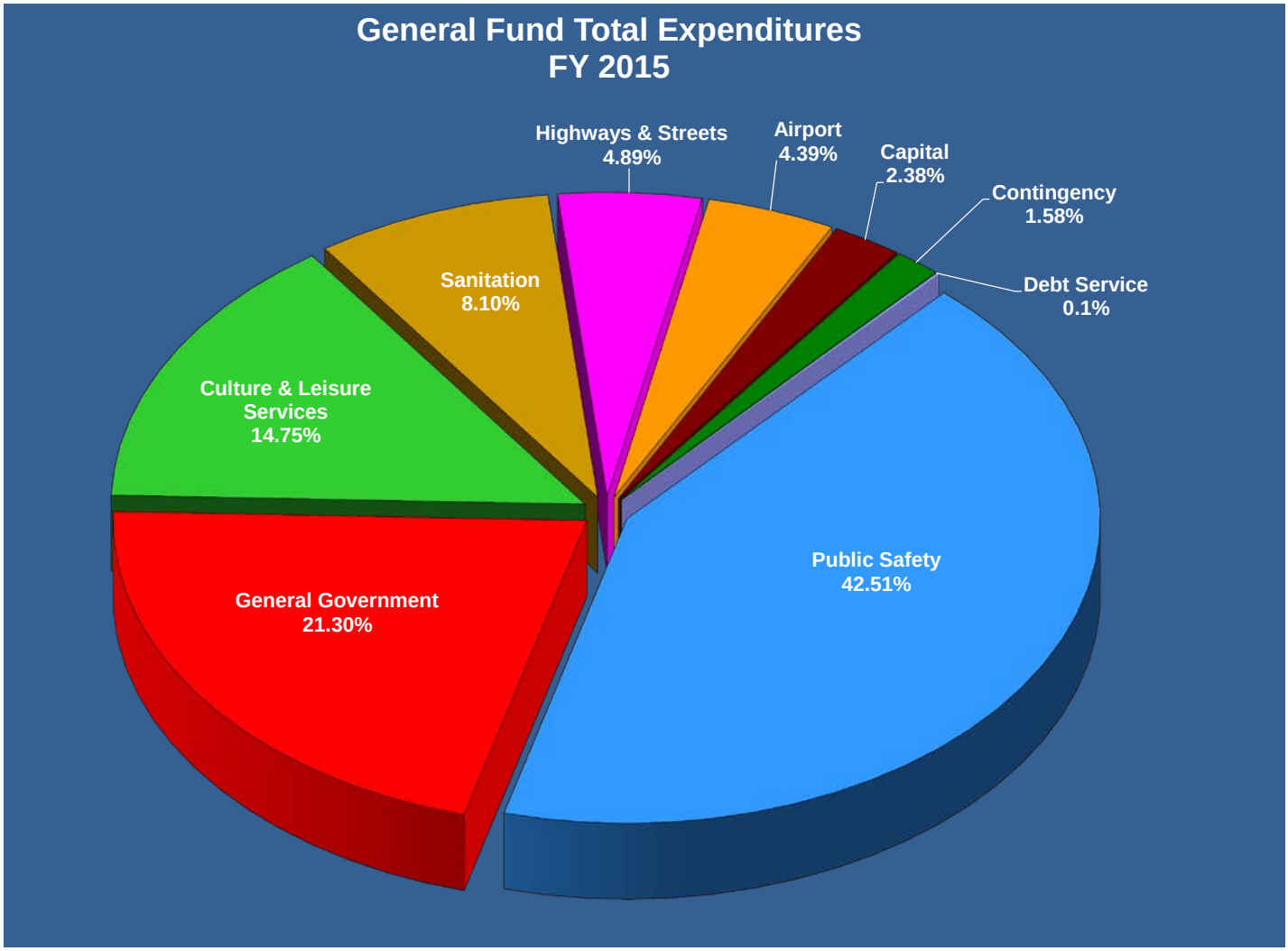
Fiscal Year	General Government	Public Safety	Highway and Streets	Sanitation	Culture & Leisure Services	Airport	Capital	Debt Services [1]	Contingency [2]	Total	% of Increase/ (Decrease)
2006	8,059,365	20,440,656	2,285,676	4,593,722	6,345,366	2,157,014	885,262	-	-	44,767,061	**3%**
2007	9,197,444	21,483,403	2,557,367	4,785,785	7,252,969	2,211,630	1,312,437	92,998	-	48,894,033	**9%**
2008	10,705,437	22,277,590	3,382,334	5,050,711	8,131,152	3,019,800	1,608,432	111,597	-	54,287,053	**11%**
2009	10,347,141	22,439,277	3,052,540	4,301,049	8,221,571	2,217,484	521,352	120,320	-	51,220,734	**-6%**
2010	10,124,534	23,006,533	2,765,288	4,675,231	8,044,593	2,411,945	1,385,941	163,936	-	52,578,001	**3%**
2011	10,416,675	23,016,084	2,903,311	4,595,781	8,200,774	2,980,300	1,427,467	44,681	-	53,585,073	**2%**
2012	11,066,989	24,797,815	3,693,203	4,865,108	8,483,046	3,102,648	673,783	52,163	-	56,734,755	**6%**
2013	11,960,176	24,609,447	2,743,985	5,172,168	8,670,363	2,890,161	1,113,733	52,163		57,212,196	**1%**
2014 [3]	15,154,165	26,864,562	3,357,568	5,262,047	10,122,173	3,244,155	1,200,000	59,662	-	65,264,332	**14%**
2015 [4]	13,757,123	27,449,184	3,158,554	5,228,665	9,527,185	2,835,790	1,537,909	55,171	1,028,070	64,577,651	

[1] Includes principal, interest and fiscal charges, and capitalized lease expenditures, for debt not required to be accounted for in a separate fund and for which no property taxes were levied.

[2] Contingency is budgeted in Special Services and moved during the fiscal year as appropriated by the Council - only applicable to proposed budget year

[3] Forecasted at 06/30/14

[4] Adopted Budget



RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE
Last Ten Fiscal Years

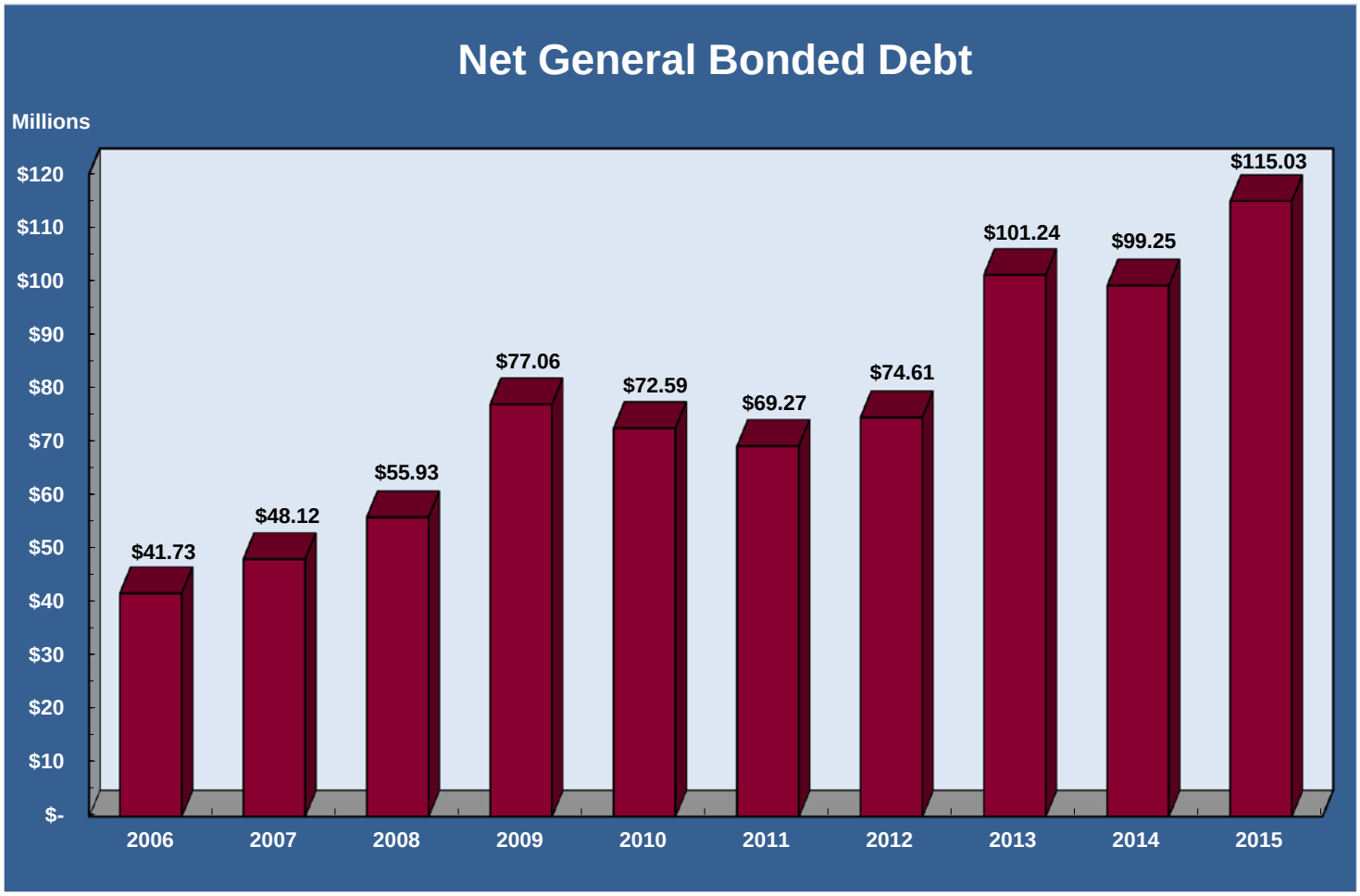
FY 2015

Fiscal Year	Estimated Population [1]	Assessed Value	Gross General Bonded Debt	Less Debt Sinking Fund	Net General Bonded Debt	Ratio of Net Bonded Debt to Assessed Value	Net Bonded Debt Per Capita
2006	60,518	2,520,424,997	41,822,518	89,563	41,732,955	1.6558	690
2007	61,755	2,622,803,439	48,405,000	285,081	48,119,919	1.8347	779
2008	62,790	2,854,755,588	56,990,000	1,056,842	55,933,158	1.9593	891
2009	63,524	3,100,594,231	78,225,000	1,168,084	77,056,916	2.4852	1,213
2010	[2] 66,102	3,221,022,514	74,235,000	1,646,622	72,588,378	2.2536	1,098
2011	[3] 67,036	3,201,978,908	70,215,000	947,558	69,267,442	2.1633	1,033
2012	68,315	3,311,259,863	75,770,000	1,161,522	74,608,478	2.2532	1,092
2013	70,274	3,382,401,984	103,015,000	1,778,683	101,236,317	2.9930	1,441
2014	71,761	3,589,339,096	106,175,000	6,925,021	99,249,979	2.7651	1,383
2015	73,248	3,699,245,668	116,020,000	994,975	115,025,025	3.1094	1,570

[1] - 2004 thru 2009 is based on new residential water customers multiplied by 2000 Census data of average household size of 2.44.

[2] - 2010 is based on actual Census data

[3] - 2011 thru 2015 is based on new residential water customers multiplied by 2010 Census data of average household size of 2.47.



INSURANCE COVERAGE

FY 2015

Type of Coverage and Insurer	Amount of Coverage		Deductible Amounts [1]	Policy Expiration Date [2]
Property:				
Building & Contents:				
Texas Municipal League	$ 263,938,450	Real and Personal	$ 5,000	10/01/15
Fine Arts/Valuable Papers:				
Texas Municipal League	$ 234,739	Fine Arts	$ 500	10/01/15
	$ 1,600,000	Valuable Papers & Records: Includes EDP Media	$ 500	10/01/15
Contractor's equipment:				
Texas Municipal League	$ 6,129,960		$ 1,000	10/01/15
Electronic Equipment:				
Texas Municipal League	$ 485,000	Equipment	$ 1,000	10/01/15
Liability:				
Employee Dishonesty, Theft, Disappearance, & Destruction:				
Texas Municipal League	$ 211,169		$ 5,000	10/01/15
Airport:				
Texas Municipal League	$ 1,000,000	Premises	$ 0	10/01/15
	$ 1,000,000	Products/ Completed Operations	$ 0	10/01/15
	$ 1,000,000	Hangar-Keepers-Each Aircraft	$ 2,500	10/01/15
	$ 1,000,000	Hangar-Keepers-Each Occurrence	$ 0	10/01/15
Error & Omissions:				
Texas Municipal League	$ 1,000,000		$ 10,000	10/01/15
General:				
Texas Municipal League	$ 1,000,000		$ 0	10/01/15

INSURANCE COVERAGE

FY 2015

Type of Coverage and Insurer	Amount of Coverage		Deductible Amounts [1]	Policy Expiration Date [2]
Liability (Cont'd):				
Auto:				
Texas Municipal League	$ 1,000,000		$ 0	10/01/15
Auto Physical Damage:				
Texas Municipal League	Per Schedule		500	
Law Enforcement:				
Texas Municipal League	$ 1,000,000		$ 10,000	10/01/15
Bonds:				
Western Surety Company	$ 500,000	Finance Director		03/03/15
Hartford Casualty Ins. Co	$ 500,000	City Manager		05/19/15
Hartford Casualty Ins. Co	$ 500,000	Each (3) Finance		10/01/15
Hartford Casualty Ins. Co	$ 200,000	City Secretary		10/01/15
Insurer's Indemnity	$ 5,000	Electrical Inspector		06/08/15
	$ 5,000	Plumbing Inspector		09/01/15
Worker's Compensation:				
Texas Municipal League				10/01/15

Source: City of Temple Legal Department

(1) Per occurrence, unless noted.

(2) Policies are renewed annually or replaced with similar coverage.

ADOPTING DOCUMENTS

City of Temple

RESOLUTION NO. 2014-7405-R

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, ADOPTING THE CITY BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2014, AND ENDING SEPTEMBER 30, 2015, INCLUDING THE OPERATING BUDGET FOR 2014-2015, CAPITAL IMPROVEMENT PLAN, GENERAL GOVERNMENT PAY PLAN, AND FISCAL & INVESTMENT POLICIES; RATIFYING THE PROPERTY TAX INCREASE REFLECTED IN THE BUDGET; AND PROVIDING AN OPEN MEETINGS CLAUSE.

Whereas, after notice and a public hearing has been held as required by law and after considering the comments of the public at such public hearing, the City Council desires to adopt the budget for the fiscal year 2014-2015, Capital Improvement Plan, General Government Pay Plan, and Fiscal & Investment Policies and ratify the property tax increase reflected in the budget.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, THAT:

Part 1: The first public hearing was held on August 7, 2014, at 5:00 p.m., and after the conclusion of the public hearing held at 8:30 a.m. on the 28th day of August, 2014, the budget for the City of Temple for the fiscal year beginning October 1, 2014, and closing September 30, 2015, together with the changes and amendments adopted by the City Council, on file in the Office of the City Secretary, is hereby adopted and approved.

Part 2: The City Council ratifies the property tax increase reflected in the budget - this budget will raise more total property taxes than last year's budget by $653,063 (3.14%) and of that amount, $591,871 is tax revenue to be raised from new property added to the tax roll this year.

Part 3: THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.

Part 4: The City Council adopts the Capital Improvement Plan, General Government Pay Plan, and the Fiscal & Investment Policies, all on file in the Office of the City Secretary.

Part 5: It is hereby officially found and determined that the meeting at which this Resolution is passed was open to the public as required and that public notice of the time, place, and purpose of said meeting was given as required by the Open Meetings Act.

PASSED AND APPROVED on this the **28th** day of **August**, 2014.

THE CITY OF TEMPLE, TEXAS

DANIEL A. DUNN, Mayor

ATTEST:

Lacy Borgeson
City Secretary

APPROVED AS TO FORM:

Kayla Landeros
City Attorney

ORDINANCE NO. 2014-4681

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, APPROVING THE TAX ROLL AND AUTHORIZING CALCULATION OF THE AMOUNT OF TAX THAT CAN BE DETERMINED FOR ALL REAL AND PERSONAL PROPERTY IN THE CITY FOR THE TAX YEAR 2014 (FISCAL YEAR 2015), TO BE CONSIDERED ON AN EMERGENCY BASIS; AUTHORIZING THE MAYOR TO EXECUTE ALL DOCUMENTS AS MAY BE REQUIRED BY THE TAX APPRAISAL DISTRICT OF BELL COUNTY; PROVIDING AN EFFECTIVE DATE; PROVIDING A SEVERABILITY CLAUSE; DECLARING FINDINGS OF FACT; PROVIDING AN OPEN MEETINGS CLAUSE; AND DECLARING AN EMERGENCY.

WHEREAS, the Chief Appraiser has determined the total appraised value, the total assessed value, and the total taxable value of property taxable within the City of Temple, Texas, in order to submit the Tax Appraisal Roll to the City Council as required by Article 26.04 of the Property Tax Code;

WHEREAS, the Chief Appraiser has presented evidence that in order to verify all calculations of the Tax Appraisal District of Bell County and to fully comply with the legal requirements of the City Charter and State law, that August 28, 2014, is the date that is as soon as practicable after August 1, 2014, to present the Tax Appraisal Roll to the City Council, and the City Council after a public hearing has determined this to be true; and

WHEREAS, the City Council desires to approve the Tax Roll for tax year 2014 and to authorize calculation of the amount of tax that can be determined as a prerequisite to adopting the tax rate for the tax year 2014 as submitted by the Tax Appraisal District of Bell County.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS:

Part 1: The City Council approves the Tax Appraisal Roll, as previously submitted by the Tax Appraisal District of Bell County, showing the total taxable assessed value of all real and personal property within the limits of the City of Temple, Texas, at **$4,179,891,894,** more particularly shown on the attached Exhibit A, which is made a part of this ordinance for all purposes as if written word for word herein, and authorizing assessment at 100% of market value.

Part 2: The City Council authorizes the Mayor of the City of Temple, Texas, to execute all documents as may be required to calculate the amount of tax that can be determined as a prelude to adopting the tax rate for the tax year 2014 (fiscal year 2015) for the City of Temple, Texas, as may be required by the Tax Appraisal District of Bell County.

Part 3: The declarations, determinations, and findings declared, made and found in the preamble of this ordinance are hereby adopted, restated and made a part of the operative provisions hereof.

Part 4: This ordinance shall take effect immediately from and after its passage in accordance with the provisions of the Charter of the City of Temple, Texas.

Part 5: If any provision of this ordinance or the application of any provision to any person or circumstance is held invalid, the invalidity shall not affect other provisions or applications of the ordinance which can be given effect without the invalid provision or application, and to this end the provisions of this ordinance are declared to be severable.

Part 6: It is hereby officially found and determined that the meeting at which this ordinance is passed was open to the public as required and that public notice of the time, place, and purpose of said meeting was given as required by the Open Meetings Act.

Part 7: The fact that the tax roll must be approved prior to the start of the 2014-2015 fiscal year and in conjunction with the adoption of a tax rate creates an emergency and an urgent public necessity requiring the suspension of the charter rule which requires that all ordinances be passed on two separate readings and such rule is hereby suspended and this ordinance is finally passed on the date of its introduction as an emergency ordinance.

PASSED AND APPROVED On First and Final Reading on this the **28th** day of **August**, 2014.

THE CITY OF TEMPLE, TEXAS

DANIEL A. DUNN, Mayor

ATTEST:

Lacy Borgeson
City Secretary

APPROVED AS TO FORM:

Kayla Landeros
City Attorney

ORDINANCE NO. 2014-4682

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, LEVYING TAXES AND SETTING A TAX RATE FOR THE CITY OF TEMPLE FOR THE TAX YEAR 2014, AND MAKING THE APPROPRIATIONS FOR THE REGULAR OPERATION OF THE CITY AND FOR THE OPERATION OF ITS WATER AND SEWER SYSTEMS; DECLARING FINDINGS OF FACT; PROVIDING AN EFFECTIVE DATE; PROVIDING A SEVERABILITY CLAUSE; PROVIDING AN OPEN MEETINGS CLAUSE; AND DECLARING AN EMERGENCY.

WHEREAS, the City Council held a public hearing on the proposed FY 2014-2015 budget on August 7, 2014, and at that meeting discussed the tax rate and took a record vote to set the meeting for adoption of the proposed tax rate of $0.5864 per $100 valuation for August 28, 2014;

WHEREAS, the City Council also took record vote at the August 7, 2014, City Council meeting to set the public hearings on the proposed tax rate of $0.5864 per $100 valuation for August 15, 2014, special meeting and August 21, 2014, regular meeting;

WHEREAS, the City Council did hold two public hearings on the proposed tax rate for tax year 2014 as scheduled;

WHEREAS, at each public hearing the City Council did announce the 28th day of August, 2014, at 8:30 a.m. as the date and time for a vote on the proposed tax rate;

WHEREAS, the City Council did set and announce the 28th day of August, 2014, at 8:30 a.m. as the date and time for a public hearing on the proposed budget for the fiscal year beginning October 1, 2014, and ending September 30, 2015, and in accordance with the City Charter requirements, notice was published in the TEMPLE DAILY TELEGRAM that the hearing on the proposed budget would be held on the 28th day of August, 2014, at 8:30 a.m.;

WHEREAS, the City Council did consider and adopt the City Budget for the fiscal year beginning October 1, 2014, and ending September 30, 2015; and

WHEREAS, the City Council did approve the tax appraisal roll and authorize the collection of the total amount of tax that can be determined for the tax year 2014 and wishes to establish the tax rate on $100 valuation of all property; real, personal, and mixed, subject to taxation for that tax year that would result in a tax rate of $0.5864 per $100 of assessed property valuation.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, THAT:

Part 1: The following tax rate on $100 valuation for the City of Temple, Texas, be and is hereby levied and adopted for the tax year 2014-2015 as follows:

For the purpose of maintenance and operation;	$ 0.3300	
For the payment of principal and interest on bonds, warrants and certificates of obligation and other debt of this City;	$ 0.2564	
TOTAL TAX RATE	$0.5864	per each $100 of assessed property valuation
Total Estimated Tax Levy (100%)	$21,446,210	
Total Estimated Tax Levy – (Tax Increment District for City of Temple)	$2,818,509	

The above tax rate is hereby levied and adopted on the assessed valuation of all property, real, personal and mixed, subject to taxation by the City of Temple for the tax year 2014, for the City's departmental purposes for interest and sinking fund accounts in accordance with the budget adopted by the City Council on the 28th day of August, 2014, to-wit: and all such ad valorem taxes shall become due on the 31st day of January, 2015, and shall, unless paid, become delinquent on the 1st day of February, 2015.

Part 2: The Director of Finance is hereby authorized to assess and collect the taxes of the City of Temple employing the above tax rate.

Part 3: The *Residential Homestead Exemption* for property owners shall remain at $5,000 or 20% of the assessed value whichever is greater. The *Over 65 Residential Homestead Exemption* shall remain at $10,000. The *Disabled Individual Property Owners Exemption* shall be $10,000 (as authorized by an ordinance passed by the City Council on July 3, 2003, and in accordance with Texas Tax Code Section 11.13).

Part 4: The ad valorem tax freeze on the residence homestead of a person who is disabled or sixty-five (65) years of age or older shall also be effective (as authorized in an election held in the City of Temple on May 7, 2005). The amount of tax year 2005 City taxes will set the qualifying homeowners tax ceiling amount. Future City taxes on that homestead cannot exceed the tax year 2005 tax amount (but may be less). The tax limitation, however, may be adjusted higher for an increase in improvements to the homestead, other than repairs and those improvements made to comply with governmental regulations.

Part 5: All monies on hand on the 1st day of October, 2014, belonging to the City of Temple, Texas, and other than monies belonging to the credit of its Water and Sewer Departments, and all monies received by the City during the fiscal year 2015, other than monies received from operation of its Water and Sewer Department, be and are hereby appropriated for the several purposes other than its water and sewer systems and in the respective amounts set forth in the budget adopted by the City Council on the 28th day of August, 2014.

Part 6: Any funds needed for carrying out the budget shall be financed by deficiency warrants, and authority is hereby given to the City Manager and the Mayor to issue deficiency warrants, if necessary, to defray the current expenses for the City during the ensuing fiscal year in such amounts and at such times as shall be necessary in the judgment of the City Council.

Part 7: The declarations, determinations, and findings declared, made and found in the preamble of this ordinance are hereby adopted, restated and made a part of the operative provisions hereof.

Part 8: This ordinance shall take effect immediately from and after its passage in accordance with the provisions of the Charter of the City of Temple, Texas.

Part 9: If any provision of this ordinance or the application of any provision to any person or circumstance is held invalid, the invalidity shall not effect other provisions or applications of the ordinance which can be given effect without the invalid provision or application, and to this end the provisions of this ordinance are declared to be severable.

Part 10: It is hereby officially found and determined that the meeting at which this ordinance is passed was open to the public as required and that public notice of the time, place, and purpose of said meeting was given as required by the Open Meetings Act.

Part 11: The fact that it is necessary to immediately prepare 2014 tax statements and billings, creates an emergency and imperative necessity which authorize and require that all Charter provisions, ordinances, and rules commanding the reading of ordinances on two separate regular meetings of the City Council, and prohibiting the passage of an ordinance on the date of its introduction be suspended and they are hereby suspended, and this ordinance is hereby passed as an emergency ordinance on the date of its introduction and shall be in effect from and after its adoption.

PASSED AND APPROVED on First and Final Reading and Public Hearing on this the **28th** day of **August**, 2014.

THE CITY OF TEMPLE, TEXAS

DANIEL A. DUNN, Mayor

ATTEST:

Lacy Borgeson
City Secretary

APPROVED AS TO FORM:

Kayla Landeros
City Attorney

GLOSSARY & ACRONYMS

City of Temple

AED – Automated External Defibrillator **–** device used to stop fibrillation of the heart by using electric current

Account – A code made up of numbers used to classify how specific dollar amounts come into the City or how they are being spent.

Accrual Accounting – A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

Ad Valorem Tax – A tax levied on the assessed value of real property (also known as "property taxes").

Amortization – To write off (expenditures) by prorating over a fixed period.

Appropriation – A specific amount of money authorized by City Council to make expenditures and incur obligations for specific purposes, frequently used interchangeably with "expenditures".

Assessed Valuation – A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the Bell County Appraisal District.

Assessment Ratio – The ratio at which the tax rate is applied to the tax base. The assessment ratio is currently set at 100% by State law.

Audit – A comprehensive examination as to the manner in which the government's resources were actually utilized, concluding in a written report. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals.

Balance Sheet – A financial statement that discloses the assets, liabilities, reserves and balances of a specific governmental fund as of a specific date.

Balanced Budget – A budget in which estimated revenues equal estimated expenditures.

BOD – Biological oxygen demand

Bond – A written promise to pay a specific sum of money, called the face value or principal amount, at a specific date or dates in the future, called the maturity date, together with periodic interest at a specified rate.

Bonded Debt – The portion of indebtedness represented by outstanding bonds.

Budget – A plan of financial operation specifying expenditures to be incurred for a given period to accomplish specific goals, and the proposed means of financing them.

Budget Calendar – The schedule of key dates or milestones that the City departments follow in preparation, adoption, and administration of the budget.

Budget Document – The official plan showing how the City finances all of its services.

Budget Message – The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the previous fiscal year, and recommendations of the City manager. This section is also referred to as the City Manager's transmittal letter.

Budget Year – From October 1st through September 30th, which is the same as the fiscal year.

Budgetary Control – The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Capital Equipment – Equipment with a value in excess of $5,000 and an expected life of more than two years.

Capital Equipment Budget – The portion of the annual budget that appropriates money for the

purchase of capital equipment. This is different from expenditures for salaries, utilities and office supplies. Examples include vehicles, furniture, machinery, building improvements, microcomputers, and special tools. The definition of capital varies according to the policy established by each jurisdiction. For the City of Temple, capital is defined as items with a value of at least $5,000 and a useful life of more than two years.

C.I.P. – Capital Improvement Plan.

Capital Improvement Program – A plan for capital expenditures to provide long-lasting physical improvements to be incurred over a fixed period of several future years. This is the way major streets, bridges, municipal buildings, fire stations and central service facilities are repaired and built.
In addition, debt financing distributes the burden of the cost of items with long life spans over more generations of users.

Capital Improvement Program Budget – The Capital Improvement Plan Budget is a separate budget from the operating budget. Items in the CIP are usually capital assets and construction projects designed to improve the value of the government assets.

Capital Outlay – Expenditures which result in the acquisition of or addition to fixed assets.

Capital Projects Fund - A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities or equipment.

Cash Accounting – A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

Cash Management – The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

CDBG – Community Development Block Grant – Federal HUD entitlement funds to meet a variety of needs of low income citizens including housing, infrastructure, equipment, facilities and public services

Certificate of Obligation (C.O.) – Legal debt instruments used to finance capital improvement projects. Certificates of obligation are backed by the full faith and credit of the government entity and are fully payable from a property tax levy. Certificates of obligation differ from general obligation debt in that they are approved by the City Council and are not voter approved.

Certified Tax Roll – A list of all-taxable properties, values and exemptions in the City. This roll is established by the Bell County Appraisal District.

Character – The method of classifying expenditures. The three major characters used by the City are: personnel services – 1100 & 1200, operations – 2100 thru 2600 & 8000, and capital outlays – 6000.

Contingency – The appropriation of reserve funds for future allocation in the event specific budget allotments have expired and additional funds are needed.

Current Taxes – Taxes that are levied and due within the ensuing fiscal year.

CUSIP – A number used to identify investments or securities.

Debt Service – The payment of principal and interest on borrowed funds.

Debt Service Funds – Used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Delinquent Taxes – Taxes remaining unpaid after January 31st.

Department – An administrative division of the City having management responsibility for an operation or a group of related operations within a functional area.

Depreciation – The decrease in value of physical assets due to use and the passage of time.

DHS – Department of Human Services – Provides a variety of human service needs to low income clients.

Encumbrance – A commitment of funds against an appropriation. It may be in the form of a purchase order or a contract.

Enterprise Fund – A fund used to account for operations financed and operated in a manner similar to private business enterprises in that they are self-supported by user fees. These funds use full accrual accounting.

Estimated Revenue – The amount of revenue expected to be collected during the year.

Expendable Trust Fund – These funds are used to account for assets held by the City in a trustee capacity or as an agent for individual, private organizations, other governments, and/or other funds. They are accounted for in essentially the same manner as governmental funds.

Expenditure – The incurring of liability, the payment of cash, or the transfer of property for the purpose of acquiring an asset or service or settling a loss.

Expense – A charge incurred in an accounting period, whether actually paid in that accounting period or not.

Fiscal Year – October 1st through September 30th of each year.

Fixed Assets – Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

Franchise Fee – A fee paid by public service businesses for use of City streets, alleys and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, natural gas, taxicabs, ambulances and cable television.

Full Faith and Credit – A pledge of the general taxing power of the City to repay debt obligations. This term is typically used in reference to general obligation bonds.

Full-Time Equivalent (F.T.E.) – A quantifiable unit of measure utilized to convert hours worked by part-time, seasonal or temporary employees into hours worked by full-time employees. Full-time employees work 2080 hours annually. A part-time employee working 1040 hours annually represents a .5 FTE.

Fund – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein. Funds are usually established to account for activities of a certain type.

Fund Balance – The excess of assets over liabilities for governmental funds.

GAAP – Generally Accepted Accounting Principles.

General Fund – The general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

General Ledger – A file that contains a listing of the various accounts necessary to show the financial position and results of City operations.

General Obligation Bonds – Bonds that finance a variety of public projects such as streets, buildings, and capital improvements. The repayment of these bonds is usually made from the General Fund. They are backed by the full faith and credit of the City. Voter approved

General Obligation Debt – The supported bonded debt, which is backed by the full faith and credit of the City.

G.I.S. – Geographic Information Systems.

Goal – A long-term, attainable target for an organization—its vision of the future.

Governmental Fund – It refers to the General Fund, all Special Revenue Funds and the Debt Service Fund.

Grant – Contributions or gifts of cash or other assets from another government to be used for a specific purpose, activity or facility.

H/C – Hire code is the classification for employees, such as administrative, supervisory, skilled, laborer & etc.

H.E.L.P. Center-Health, Education, Leadership, Progress – Provides emergency help for utility bills, rent deposits, and food. It also screens clients through a computer network.

HOME-HUD Housing Program – A federal program to meet the housing needs of low income households through rehabilitation for homeowners and rental units, new housing construction, and also through rental assistance.

H.T.E. – Brand name of the new software system purchased in FY 2003-2004; implementation is in progress

HUD-Dept. of Housing and Urban Development – Federal agency that provides block grant funds to meet the needs of low income citizens.

I&S Fund – Interest and Sinking Fund. Also referred to as Debt Service Fund.

Income – Funds available for expenditures during a fiscal year.

ITS – Information Technology Services.

Infrastructure – Substructure or underlying foundation of the City (e.g. streets, utility lines, water and wastewater facilities, etc.)

Interfund Transfers – Amount transferred from one fund to another.

Intergovernmental Revenue – Revenues received from another governmental entity, such as county, state or federal governments.

Internal Service Fund – Fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost reimbursement basis.

Inventory – A detailed listing of property currently held by the City.

Leachate – A liquid that builds in the landfill. A leachate collection system removes the liquid from the landfill and disposes through the sewer system.

Levy – To impose taxes, special assessments, or service charges for the support of City activities.

Line-Item Budget – A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately along with the dollar amount budgeted for each specified category.

Long-Term Debt – Any unmatured debt that is not a fund liability with a maturity of more than one year.

MCC – Motor control center.

MGD – Million gallons per day.

Modified Accrual Accounting – A basis of accounting in which revenues are recorded when collectable within the current period or soon enough thereafter to be used to pay liabilities of the current period, and, expenditures are recognized when the related liability is incurred.

Non-operating Expenditures – The costs of government services which are not directly attributable to a specific City program or operation. An example includes debt service obligations.

Non-operating Revenues – The incomes received by the government that are not directly attributable to providing a service. An example would be interest on investments.

O&M – Operations and Maintenance

Objectives – A specific, measurable and observable result of an organization's activity that advances the organization toward a goal.

Operating Budget – A financial plan that presents proposed expenditures for the fiscal year and estimates of revenue to finance them.

Operating Transfers – Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Performance Budget – A budget that focuses upon activities rather than line items. Workload and unit cost data are involved to gauge the efficiency of services. Typical data that is analyzed includes miles of streets paved per year, cost of paved streets per mile, tons of garbage collected per employee hour, and cost per employee hour of garbage collection.

Policy – A plan, course of action or guiding principle, designed to set parameters for decisions and actions.

Program Budget – A budget that focuses upon the goals and objectives of the City rather than how it is organized and how it spends its money.

Property Tax – Taxes that are levied on both real and personal property according to the Property's valuation and tax rate.

PVC – Poly vinyl chloride – type of material used to make pipe.

Reconciliation – A detailed analysis of changes in actual revenue or expenditure balances within a fund.

Requisition – A written request from a department to the purchasing office for specific goods or services. This action precedes the authorization of a purchase order.

Reserve – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Retained Earnings – The accumulated earnings of an Enterprise or Internal Service Fund which have been retained in the fund and which are not reserved for any specific purpose.

Revenue – All money received by a government other than expense refunds, capital contributions, and residual equity transfers.

Revenue Bond – Bonds whose principal and interest are payable exclusively from user fees.

Risk Management – An organized effort to protect the City's assets against loss, utilizing the most economical methods.

SCBA – Self Contained Breathing Apparatus; used by Fire Control Rescue Officers in fighting fires.

Source of Revenue – Revenues are classified according to their source or where they originate.
Special Revenue Funds – Funds used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specific purposes.

TCEQ – Texas Commission on Environmental Quality (replaced Texas Natural Resource Conservation Commission - TNRCC) – State regulatory agency for environmental quality control.

Tax Base – The total value of all real and personal property in the City as of January 1st of each year, as certified by the Appraisal Review Board.

Tax Levy – The total amount of taxes imposed by the City on taxable property, as determined by the Bell County Tax Appraisal District.

Tax Rate – The tax rate is set by Council and is made up of two components; debt service and operations rates.

TPDES – Texas Pollution Discharge Elimination System.

TSS – Total suspended solid.

Unencumbered Fund Balance – For budget purposes, the unencumbered fund balance is the amount of undesignated fund balance of a fund, which is available for allocation.

V.O.E. – Vocational Occupation Education - Students from accredited schools working part time to learn new job skills.

Voucher – A document showing that a transaction has occurred.

Working Capital – Total current assets over total current liabilities at a point in time.

AED – Automated External Defibrillator

AL – Acceptable level

AP – Accounts payable

AR – Accounts receivable

ARB – Appraisal Review Board

AV – Ad Valorem

AVG – Average

BISD – Belton Independent School District

BOD – Biological oxygen demand

BRA – Brazos River Authority

C.I.P. – Capital Improvement Plan

C.O. – Certificate of Obligation

CA – Current assets

CAFR – Comprehensive Annual Financial Report

CDBG – Community Development Block Grant

CL – Current liability

CPA – Certified Public Accountant

CSAB – Community Service Advisory Board

CTCOG – Central Texas Council of Governments

D.A.R.E. – Drug Abuse Resistance Education

D.P. – Data processing

DHS – Department of Human Services

DPS – Department of Public Safety

DRC – Design Review Committee

DVP – Delivery versus payment

EMS – Emergency Medical Services

ETJ – Extra territorial jurisdiction

F.T.E. - Full-Time Equivalent

FB – Fund balance

FCRO – Fire Control Rescue Officer

FEMA – Federal Emergency Management Agency

FL – Front load

FMS – Foreign Military Sales

FY – Fiscal Year

G.I.S. – Geographic Information Systems

G.R.E.A.T. – Gang Resistance Education and Training

GAAP – Generally Accepted Accounting Principles

GASB – Governmental Accounting Standards Board

GFOA – Government Finance Officers Association

GTOT – Government Treasurer's Organization of Texas

H.T.E. – Software system

H/C – Hire code

HR – Human Resources

HUD – Dept. of Housing and Urban Development

I&S Fund – Interest and Sinking Fund

I-35 – Interstate 35

ISD – Independent School District

ISO – Insurers Services Office

ITS – Information Technology Services

Kwh – Kilowatt hour

M&O – Maintenance and Operations

MCC – Motor control center

MGD – Million gallons per day

O&M – Operations and Maintenance

O/U – Over/under

OCU – Organized Crime Unit

OE – Operating expense

ONCET – Our Neighborhood Code Enforcement Team

OPEB – Other Post-Retirement Benefits

OR – Operating revenue

P&R – Parks and Recreation

PC – Personal computer

PDAs – Personal digital assistants

PID – Public Improvement District

PSA – Public securities agreement

PVC – Poly vinyl chloride

RFP – Request for proposal

S.E.C. – Securities Exchange Commission

SCBA – Self-Contained Breathing Apparatus

SL – Side load

TBD – To Be Determined

T.I. – Texas Instruments

TCEQ – Texas Commission on Environmental Quality

TEA – Texas Education Agency

TEDC – Temple Economic Development Corporation

TISD – Temple Independent School District

TML – Texas Municipal League

TPDES – Texas Pollution Discharge Elimination System.

TSCPA – Texas Society of Certified Public Accountants

TSS – Total suspended solid

V.O.E. – Vocational Occupation Education

W&S – Water and Sewer

City of Temple

City of Temple

2 North Main Street

Temple, Texas 76501

254-298-5561

www.ci.temple.tx.us