Adopted Annual Operating & Capital Budget

For the Fiscal Year Ending 2014

City of Temple

THIS NOTICE MEETS THE REQUIREMENTS OF HOUSE BILL (H.B.) 3195.

THIS BUDGET WILL RAISE MORE TOTAL PROPERTY TAXES THAN LAST YEAR'S BUDGET BY $1,258,667, (6.44%), AND OF THAT AMOUNT, $531,737 IS TAX REVENUE TO BE RAISED FROM NEW PROPERTY ADDED TO THE TAX ROLL THIS YEAR.

City of Temple

CITY OF TEMPLE
ANNUAL BUDGET

For Fiscal Year
October 1, 2013 to September 30, 2014

MAYOR
DANIEL A. DUNN

MAYOR PRO-TEMPORE
JUDY MORALES

COUNCILMEMBER
RUSSELL T. SCHNEIDER

COUNCILMEMBER
TIMOTHY DAVIS

COUNCILMEMBER
PERRY T. CLOUD

D. A. BLACKBURN, *CITY MANAGER*

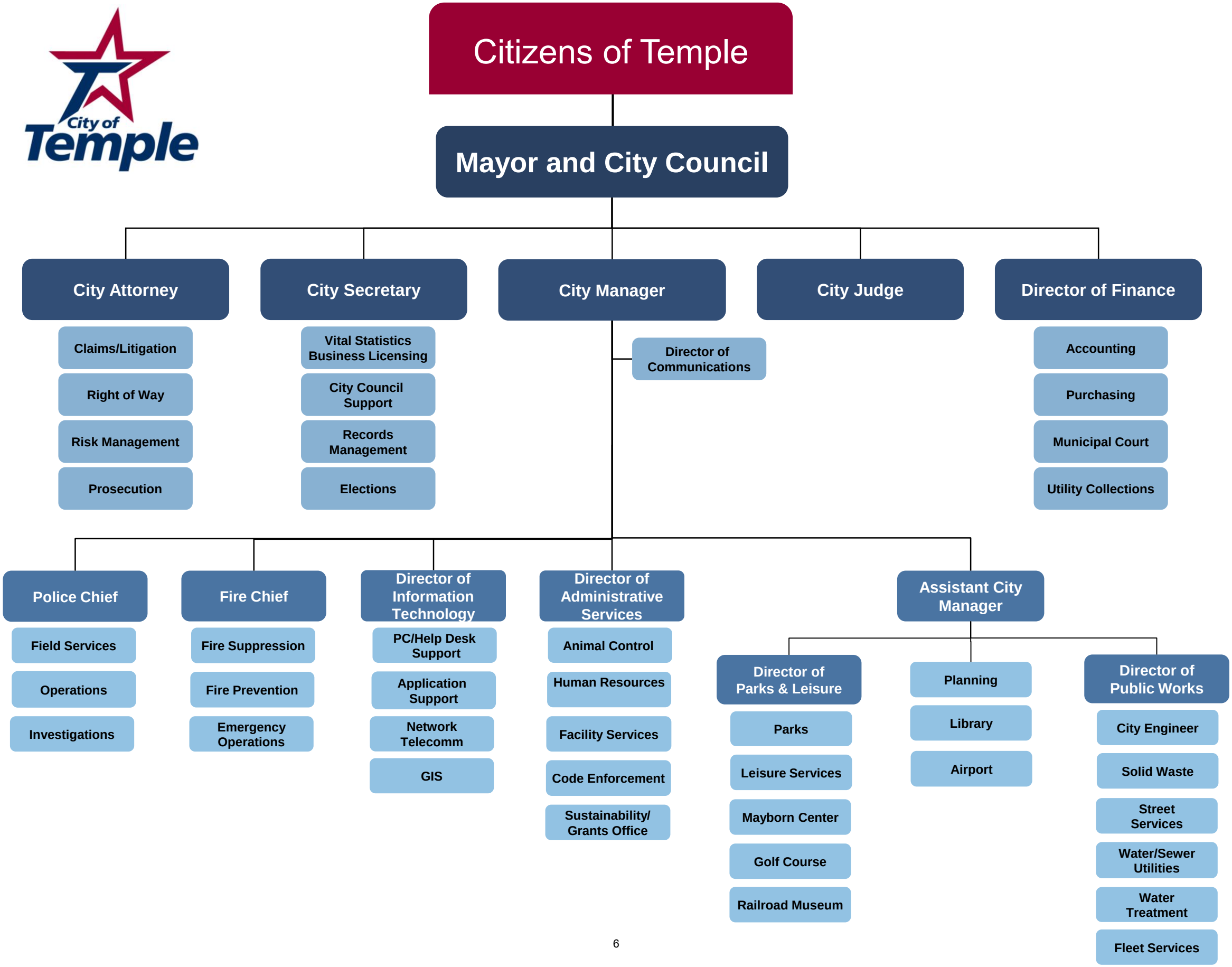
TRACI L. BARNARD, C.P.A., *DIRECTOR OF FINANCE*

JONATHAN GRAHAM, *CITY ATTORNEY*

LACY BORGESON, *CITY SECRETARY*

MIRANDA HENNIG, *SENIOR ACCOUNTANT*

MELISSA PRZYBYLSKI, C.P.A., *ASSISTANT DIRECTOR OF FINANCE*


Citizens of Temple
Mayor and City Council
City Attorney
Claims/Litigation
Right of Way
Risk Management
Prosecution
City Secretary
Vital Statistics Business Licensing
City Council Support
Records Management
Elections
City Manager
Director of Communications
City Judge
Director of Finance
Accounting
Purchasing
Municipal Court
Utility Collections
Police Chief
Field Services
Operations
Investigations
Fire Chief
Fire Suppression
Fire Prevention
Emergency Operations
Director of Information Technology
PC/Help Desk Support
Application Support
Network Telecomm
GIS
Director of Administrative Services
Animal Control
Human Resources
Facility Services
Code Enforcement
Sustainability/ Grants Office
Assistant City Manager
Director of Parks & Leisure
Parks
Leisure Services
Mayborn Center
Golf Course
Railroad Museum
Planning
Library
Airport
Director of Public Works
City Engineer
Solid Waste
Street Services
Water/Sewer Utilities
Water Treatment
Fleet Services

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Temple

Texas

For the Fiscal Year Beginning

October 1, 2012

President | Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Temple, Texas** for its annual budget for the fiscal year beginning **October 1, 2012**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

City of Temple

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BUDGET MESSAGE

City of Temple

August 29, 2013

Honorable Mayor and City Council,

I am pleased to present the Fiscal Year 2013-2014 Budget (FY 2014 Budget) for the City of Temple totaling $113,367,180 for all funds.

The emphasis and focus on this FY 2014 Budget, as with previous budgets, is on providing and delivering services to our residents. Whether it is providing a place where residents can check out books, to places where residents can swim, walk along a trail, or play ball, or whether it is simply picking up the trash, the City provides multiple services to our residents. That is what we do and who we are….a service-delivery organization.

"Temple Tomorrow", our strategic plan, identifies four (4) strategic focus areas:

1) Serving Our Community
2) Improving Our Infrastructure
3) Expanding the Tax Base
4) Growing the Health and Biosciences Industries

All four (4) focus areas provide the foundation for our planning, budgeting, and work plans. Accordingly, the FY 2014 Budget, as with past budgets, continues to allocate resources with all four (4) of these strategic focus areas in mind.

Two focus areas I would like to highlight in the FY 2014 Budget relate to 'Serving Our Community' and 'Improving our Infrastructure'. With regard to 'Serving Our Community', the FY 2014 Budget continues the priority and the planning process to increase and enhance our public safety services. Detailed later in this transmittal letter, the FY 2014 Budget adds personnel to the police patrol division. While the addition of these positions is necessary and beneficial to our service delivery in public safety, they are also simply a continuation of steps in a multi-year process.

I would also like to highlight the focus area relating to 'Improving Our Infrastructure'. The FY 2014 Budget includes the second year of a multi-year transportation capital improvement program (FY 2013-18 Transportation CIP, or 'TCIP'). The $60,180,000 TCIP is a result of our recent assessments and reports on both the condition of our transportation infrastructure and the need to improve our mobility. The project areas identified in the TCIP are intended to address both the need to improve our existing transportation infrastructure and provide new capacity and connectivity.

Budget Development & Background

Budget Process – The budget is now a year round process and the framework for the development of this budget began in late 2012 with the City Manager working on timelines and issue identification. Through late 2012 and early 2013, the Manager worked with Finance to develop the budget calendar and process for the FY 2014 Budget.

In January, the City Manager held a planning retreat with Departments to identify and discuss issues for the upcoming budget and in February, the City Manager and Finance staff met with Departments to conduct a status review of current year budget and performance indicators and provide initial direction regarding issues identified in the planning retreat.

In mid-February, the City Council held a strategic planning retreat to review and, as might be needed, update the City's strategic plan, "Temple Tomorrow: Strategic Vision and Plan". This establishes the mission and vision of the City, identifies four (4) major areas of focus, and establishes the City's goals and objectives. The

areas of focus identified in the Plan were: Expand the Tax Base, Grow Health and Bioscience, Improve Our Infrastructure, and Serve our Community. These focus areas and their associated goals and objectives guided the development of the FY 2014 Budget. During the planning retreat, Council also reviewed the budget calendar and parameters and received information regarding potential budget issues identified by staff.

The City has invested almost $60,000,000 over the past 5 years in improving and extending our water and sewer infrastructure. The FY 2014 Budget includes an additional $33,645,000 over the next 5 years to continue this work. Our utility infrastructure, no less so than our transportation infrastructure, is extremely important to our ability to deliver services in one of our core mission areas. I believe your strategic plan, our strategic focus areas, and our community expectations relative to the services we provide, should reflect this.

From February through the delivery of the FY 2014 Budget, staff has worked countless hours on preparing, reviewing, researching and responding to questions from Finance and the Manager relating to the programs and services this budget recommends.

Budget Approach – The FY 2014 Budget continues the 'activity-based' perspective that began in FY 2010. Each Department was asked to identify each and every activity that they provide. They were also asked to identify the cost for providing each activity. This 'activity-based' approach allows for better identification of the services and service levels that we provide.

Budget 'Fence Posts' – This year's budget, as with every budget I have presented you, has been developed within the framework of the strategic plan priorities adopted by the City Council and the budget parameters, or 'fence posts', that were briefed to the Council at the February 14 planning retreat and the April 4 and May 16, 2013 work sessions. Those 'fence posts' are:

1. Maintain fiscal soundness
2. Maintain tax rate
3. Focus on people
4. Improve core services
5. Alignment of strategic, financial & tactical plans

The FY 2014 Budget is within these parameters. I would like to highlight that, while we are continuing the most aggressive capital improvement program in the history of our city, this budget contains no increase in the property tax rate.

Financial Highlights

As indicated in the opening sentence of this transmittal letter, the FY 2014 Budget authorizes and allocates a total of $113,367,180. Of this amount, $106,949,273 is allocated for the operations and maintenance budget which includes debt service and transfers and $6,417,907 is allocated for routine capital for the general operating budget which includes equipment and public infrastructure projects. In accordance with current fiscal and financial policies, $2,242,808 of the routine capital is funded with fund balance or retained earnings. The breakdown of this amount is as follows:

$1,150,000 – General Fund

$ 827,428 – Reinvestment Zone No. 1 Fund

$ 135,380 – Drainage Fund

$ 130,000 – Hotel/Motel Tax Fund

As in previous years, the FY 2014 Budget is a balanced budget under the policies and parameters discussed in earlier planning sessions with the City Council.

In addition, $16,285,000 is included for capital improvements programs (CIP).

- Multi-year Non-Routine Capital Recommended for Utility Revenue Bond Funding (U.R. CIP) - $16,285,000

City Manager's Highlights

With the above background in mind, I would like to highlight a few areas of general priority and significance in the FY 2014 Budget.

Serving our Community –

On May 2, 2013, City Council approved implementation of a ***City-wide residential curbside recycling program***. The City will receive $5 per ton ($.0025 per pound) for recyclable materials, which based on volumes realized in pilot program, is estimated to be approximately $15,000 paid to the City annually (3,000 tons per year). The estimated savings of diverting the 3,000 tons out of the landfill is approximately $65,000. Additional recycling containers will be funded using a short-term financing arrangement. It is anticipated that the additional administrative expenditures required to successfully implement the City-wide program will be offset by the revenues received for the recyclable materials along with the reduction in landfill tipping fees as a result of the waste being diverted from the landfill.

In FY 2013, Council authorized construction of a ***compressed natural gas ('CNG') fueling station***. Construction of the facility is scheduled to be complete by October 2013. In addition to the construction of the facility, Council also authorized the purchase of fourteen (14) and will consider two (2) additional CNG garbage trucks in July 2013. The fueling station, building improvements and sixteen (16) CNG solid waste trucks will be financed with Limited Tax Notes. The payback for the notes will be from the combination of fuel savings recognized as a result of the use of CNG and sanitation system revenue. This includes a .40¢ increase in the residential base rate.

The FY 2014 Budget also includes funding to address needs identified in the recent community meetings relating to East Temple redevelopment. While the Council has not adopted a specific redevelopment plan for East Temple, there has been significant planning and discussion by a stakeholder group and Council work shop discussions. These discussions have provided the basis for the recommendations within the FY 2014 Budget for various projects and proposals relating to the redevelopment of East Temple.

Among the key items recommended in the FY 2014 Budget relating to East Temple redevelopment are:

- Greenfield Housing Development ('GHD'). The FY 2014 Budget recommends reallocation of a portion of the Water/Sewer Extension Fund to fund a yet-to-be defined project and process for a major, new GHD in East Temple. The FY 2014 Budget envisions a 2 year commitment by the City of $400,000 each year for the next two fiscal years, combined with an additional $200,000 from the TCIP over the same 2 fiscal years, for a total of $1,000,000 toward this GHD. These funds would be available contingent upon a successful process and project being identified and approved by the City Council. The GHD will be entirely dependent upon a successful public/private partnership.

- Code Enforcement. The FY 2014 Budget includes the addition of a new code enforcement position. Not only will the position be new, but it is intended that, with the addition of this new position, a new operational strategy for code enforcement can be deployed. The strategy will define and assign the code enforcement officer to a specific geographical area (East Temple). The strategy will also be for the officer to be more proactive in our code enforcement efforts, to include education and outreach about community programs and processes that should help our overall code enforcement efforts. The cost for this initiative is $67,420.

- Neighborhood Programs. In addition the FY 2014 Budget continues our investment in East Temple redevelopment thru existing programs like the home down payment assistance program partnership with the Central Texas Housing Consortium. Over the years the City and the Housing Consortium have partnered to provide down payment assistance for qualified individuals. The FY 2014 Budget continues our 'Tree for Me' program and our 'Neighborhood Clean Up' program. The FY 2014 Budget allocates $20,000 for neighborhood improvement and cleanup in East Temple. In addition, the FY 2014 Budget continues our demolition and public infrastructure investment efforts thru our Community Development Block Grant Action Plan. All total, these efforts amount to $587,420 in the FY 2014 Budget.

- Finally, the FY 2014 Budget envisions additional potential partnerships and collaborative efforts with regard to East Temple redevelopment. Discussions are active at the time of the preparation of this letter with multiple entities for programs and projects relating to a property tax foreclosure acquisition fund and a work force training center. While these programs and projects are not specifically recommended for funding at this time, I do believe they have merit and should be considered when more specific proposals are presented.

You have heard me say many times that our most important asset isn't our brick and mortar, it isn't our trucks or tools….it is our people. Our ability to provide and deliver services is dependent upon our employees.

Accordingly, the FY 2014 Budget includes the continuation of a multi-year plan to enhance police services. In FY 2011, we added 1 police officer (a school resource officer position). In FY 2012, we added 2 more police officers (additions to the traffic unit). In FY 2013, we added 2 police officers for the purpose of enhancing our Criminal Investigations Division ('CID'). The FY 2014 Budget includes 2 more police officers to continue our efforts to improve service delivery for police services.

In regard to our Parks & Leisure Services Department, the FY 2014 Budget provides for $3,330,047 in overall spending in Parks. Of that, $579,579 is allocated for capital improvement projects and repair and maintenance in our Parks. The allocation represents an increase of $178,000 over the FY 2013 Budget.

With regard to new positions being recommended, the FY 2014 Budget also recommends adding a Fleet Services Shop Foreman as part of a succession plan. This position was added with the condition that the current Fleet Services Assistant Director position will be eliminated once the succession has taken place. The cost for this position is $54,989.

A CIP R.O.W. Agent position is also recommended for FY 2014. This position will be funded with bond funds from the T.C.I.P., utility bonds and drainage funds. I consider this position perhaps the most critical position being recommended in the FY 2014 Budget. The cost for this position is $78,339.

A Management Analyst position is also being recommended to assist the City Manager's Office in various departments. It is anticipated that the position will be deployed to departments on a case-by-case basis and for extended periods of time working on projects and processes of strategic significance. The cost for implementing this position is $52,955.

In addition, a Recycling position is recommended as part of the approved City-wide curbside recycling program. The cost for implementing this position is $103,086.

With regard to focusing on our primary assets, our people, the FY 2014 Budget also provides $488,821 for a Compensation Study implementation for the civil service pay plans. These pay plan adjustments are based on an updated study which included multiple factors in comparison to market cities such as sales tax revenue, population, calls for service, per capita income, and geographic proximity. The pay plan adjustments vary between the two civil service pay plans based upon the market data.

The offering of group health insurance is a key and critical benefit for the organization. The City has provided for a group health insurance plan for many years. The plan design has been modified many times over the years, and for the past three years the City has been self-funded. As we do each year, we initiated a process for competitive bidding for our health insurance business. We received proposals for both self-funded and fully-insured plans, and the most cost effective option was a fully-insured plan. Accordingly, the FY 2014 Budget recommends that we enter into a two year contract with the Scott & White Health Plan for a fully-insured medical and prescription plan. As mentioned, this was the most cost-effective option for FY 2014 and Scott & White Health Plan is guaranteeing a premium increase not to exceed 9% for FY 2015. As an element of the agreement, Scott & White Health Plan will be implementing an onsite VitalityCare program, which will provide for preventative care services to employees.

Finally, the FY 2014 Budget includes $290,000 for lump sum performance pay for General Government employees.

Improving our Infrastructure –

In FY 2010, Temple's Street Department completed a comprehensive Pavement Condition Assessment ('PCA') for all city streets and alleys. The PCA found the overall condition of our streets to be in good condition. The PCA, and a 2012 Mobility Report which included a listing of street projects, also found significant challenges ahead for the City to maintain the overall good condition of the majority of our streets. The reports identified almost $1 billion dollars in maintenance and project needs. The streets project listing alone identified approximately $200 million in projects. Also recommended was a more comprehensive street maintenance program that includes more aggressive approaches for crack seal, seal coat, overlay, and reconstruction.

The FY 2011 Budget funded the first phase of a multi-year approach to work toward recommended maintenance strategy. The first phase of that strategy was the establishment of a five member year-round crack sealing crew. The second phase, an enhanced seal coat program in the amount of $1,000,000 from unreserved fund balance designated for capital expenditures was funded in the FY 2012 Budget. This funding allowed for approximately

60 additional lane miles of streets to be seal coated.

With the completion of the 2012 Mobility Report, a better, more comprehensive view of our transportation needs and issues was provided. This report provides a compilation of existing master plans, transportation studies, thoroughfare plans, capital improvement projects, inspection reports, and local policies related to Temple's transportation system and identifies specific transportation project recommendations to address needs in the categories of connectivity, congestion, capacity, condition, and multi-modal options.

The FY 2013 Budget proposed a multi-year capital improvement program to focus on reconstruction, capacity, and connectivity transportation projects. All total, $60,180,000 worth of transportation projects are recommended. The FY 2014 Budget includes a continuation of this multi-year program.

The cost for this transportation initiative to the tax rate was 1.25 cents in FY 2013.

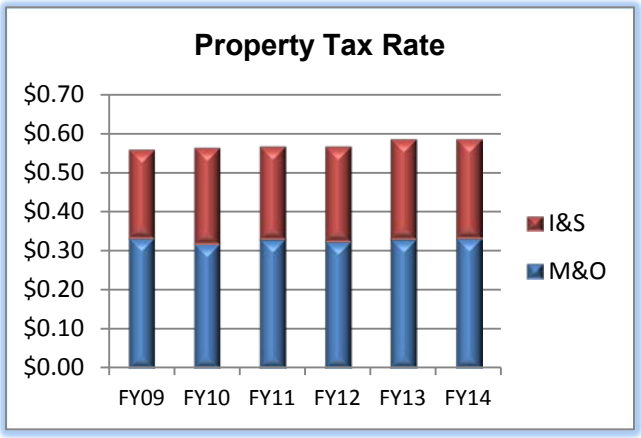
Financial Highlights by Fund

General Fund Revenues – Total revenues for the FY 2014 General Fund Budget are presented at $60,684,031, an increase of 5.33% compared to the FY 2013 Adopted Budget. The three largest sources or revenue for the General Fund are sales tax, property tax, and solid waste charges.

Property Tax – In the FY 2014 Budget, property tax accounts for 20.3% of the General Fund budgeted revenues and is the second largest revenue source of the General Fund. The tax rate for FY 2014 is 58.64¢ per $100 valuation, which is the same tax rate as FY 2013.

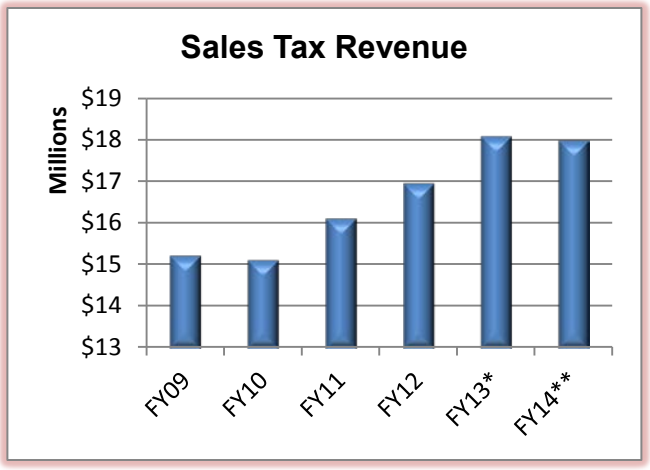
I think it is worth noting that the tax rate for FY 2014 is lower than the tax rate that was set in 2001. I think this speaks volumes about our economic development policies and strategies.

This rate is based on a certified appraised value of $3,589,339,096 (net taxable value not adjusted for frozen values). The tax rate is comprised of two components, the Maintenance and Operations rate (M&O) and the Interest Sinking rate (I&S). This year's tax rate is 33.24¢ for the M&O rate and 25.40¢ for the I&S rate.



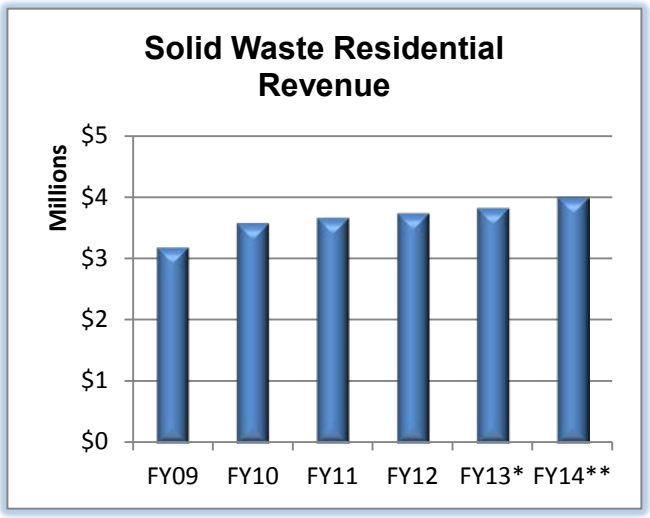
Sales Tax – While much attention is focused on the property tax rate number, our single largest source of revenue for the General Fund continues to be sales tax revenue. In the FY 2014 Budget, sales tax is projected to account for 30.2% of the General Fund budgeted revenues and continues to be the single largest revenue source of the General Fund.

The FY 2014 Budget estimates $18,300,000 in sales tax revenue, a 9.78% increase in sales tax revenue over budgeted FY 2013 sales tax revenue.

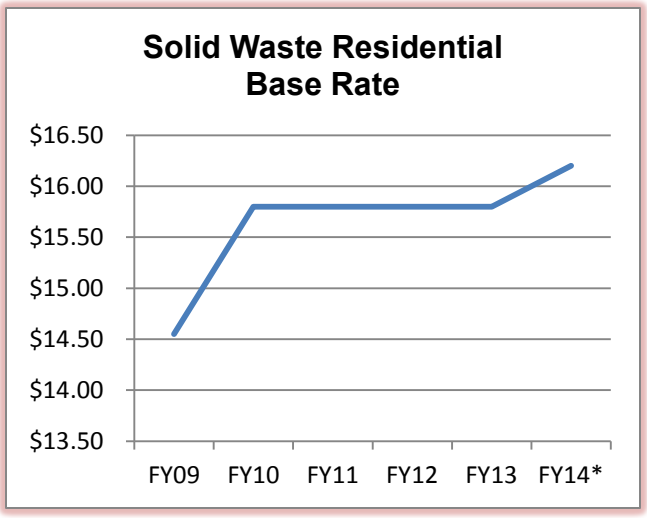


**Forecasted for FYE 2013*
***Budgeted for FY 2014*

Solid Waste Rates – Charges associated with solid waste services represent the third largest source of revenue for the General Fund and are projected to account for 14.3% of total General Fund revenues. $8,703,942 in solid waste revenue is projected for FY 2014, representing a 2.4% increase from the FY 2013 solid waste revenue adopted budget of $8,503,630. These revenues are based on an increased monthly residential base rate from $15.80 to $16.20 due to the implementation of the City-wide residential curbside recycling program and unchanged commercial rates.



**Forecasted for FYE 2013*
***Budgeted for FY 2014*



**FY 2014 Proposed Residential Base Rate*

General Fund Expenditures – Total expenditures for the FY 2014 General Fund Budget are presented at $64,009,031, an increase of 8.36% compared to the FY 2013 adopted budget. As noted above, a significant emphasis in the FY 2014 Budget that has contributed to this increase includes the following:

- Civil Service Compensation Plans
- Curbside Recycling Program
- East Temple Redevelopment Plan
- Public Safety Staffing

The FY 2014 Budget continues to provide funding to Public Service Agencies ('PSAs'). As you are aware, our PSAs provide much needed services to the community and our support to them 'leverages' their resources with ours. The FY 2014 Budget includes $379,795 in funding for thirteen organizations. Many of these organizations are funded through the City's General Fund. Organizations whose services are eligible for funding by hotel/motel tax revenues are funded through the City's Hotel/Motel Tax Fund.

One of the strategic focus areas identified in our Strategic Plan is to 'expand the tax base'. In order for us to continue to meet the demands for

current service, and in order for us to meet the needs of projected growth and development, it is critical that this objective be met. As Council will recall, the FY 2008 Budget included a funding commitment to a 'matrix incentive pool' at $800,000. This 'matrix incentive pool' was intended to provide funding for economic development incentives relating to economic development agreements with new and/or expanding businesses. The FY 2014 Budget continues that commitment and includes a $1,825,000 'placeholder' investment to maintain and replenish the matrix funding level.

Capital Improvement Program – The City of Temple continues to manage the largest capital improvement program in the history of the community. As of October 1, 2013, a total of $121,272,561 has been allocated for various capital projects including such improvements as water and sewer infrastructure, transportation infrastructure, parks improvements, and public safety infrastructure.

Funding sources for these projects can be identified in eight major areas:

- Utility Revenue Bonds
- General Obligation Bonds
- Certificates of Obligation
- General Operating Budget Funding
- Limited Tax Notes
- TxDOT Pass Through Finance Agreement
- Grants
- Reinvestment Zone No. 1

During FY 2012, the City of Temple began construction on the single largest capital improvement project ever undertaken by the community- the expansion of the NW Loop 363. This is a significant project for the City and one that has been a desire of the community for many decades. The project includes upgrading approximately four miles of the existing two lane NW Loop from just west of the BNSF railroad crossing to FM 2305. This will create a continuous four lane highway from the NW Loop at I-35 to the SW Loop at I-35. The project includes grade separated interchanges at both SH 36/Airport Road and Wendland Road.

The FY 2014 Budget includes $6,417,907 for routine capital for the general operating budget which includes equipment and public infrastructure projects that are underway and/or planned for this fiscal year. In accordance with current fiscal and financial policies, $2,242,808 of the routine capital is funded with fund balance or retained earnings. The breakdown of this amount is as follows:

$1,150,000 – General Fund

$ 827,428 – Reinvestment Zone No. 1 Fund

$ 135,380 – Drainage Fund

$ 130,000 – Hotel/Motel Tax Fund

Within the Capital Improvement Projects section of this document, the specific projects recommended are listed within three categories. The categories are routine capital, multi-year non-routine capital, and projects identified for future funding.

Water and Wastewater Fund – Total revenues for the FY 2014 Water and Wastewater Fund Budget are presented at $31,050,159, an increase of 8.25% compared to the FY 2013 adopted budget.

Expenses, capital improvements, and debt service for the FY 2014 Water and Wastewater Fund Budget are presented at $30,020,581, an increase of 5.96% compared with prior year. Cost drivers for this increase include: 1) updating our cost accounting recovery methodology in FY 2013; 2) cash capital outlays; and 3) debt service associated with the water

and sewer CIP. The capital improvements include the allocation of $16,285,000 to continue the long-term replacement program of water and sewer infrastructures and equipment needs. A 6.39% rate increase was approved in the FY 2013 Budget to support these operational and capital programs.

Hotel/Motel Tax Fund – Total revenues for the Hotel/Motel Fund Budget are presented at $1,752,700, an increase of 2.92% compared to the FY 2013 adopted budget. Expenditures for the Hotel/Motel Fund Budget are presented at $1,882,700, an increase of 10.56% compared to the FY 2013 adopted budget. Funding for the Mayborn Center, Tourism/Marketing, and Railroad & Heritage Museum are funded through the Hotel/Motel Tax Fund. Public Service Agencies whose services are eligible for funding by hotel/motel tax revenues are also funded through the Hotel/Motel Tax Fund.

In FY 2013, the City resumed the management and operation of the Temple Railroad and Heritage Museum previously operated by the non-profit.

Federal and State Grant Fund – Total revenues and expenditures for Federal and State Grant Fund Budget are presented at $408,865, an increase of 5.67% compared to the FY 2013 adopted budget. Total revenues include the award of the Community Development Block Grant (CDBG) at $408,865. The allocation of CDBG funds are as follows:

- Public service agencies - $57,000
- Demolition - $85,000
- Sidewalk improvements - $200,000
- MLK, Jr. Park - $9,865
- General administration - $57,000

Drainage Fund – Total revenues are presented at $1,078,803, a 0.07% decrease from prior year. Expenditures are presented at $1,214,183, an increase of 12.47% compared to the FY 2013 adopted budget. The expenditures of the drainage fund represent personnel, operational, and capital cost related to maintenance of existing drainage systems.

Conclusion

I have attempted to provide you with a brief synopsis of the Budget for FY 2014. Developing the budget is a team effort that requires participation and input by citizens, City Council and City staff. My thanks to all of the Department and Division Heads who helped put this budget together. Their ability to respond, many times on short notice, to my inquiries and requests for additional information was appreciated and helpful.

I also want to extend a special word of appreciation to Director of Finance, Traci Barnard and her staff for the many hours of work and effort they put in toward the development of this budget. Of special note is the work done by Assistant Director of Finance Melissa Przybylski, Senior Accountant Miranda Hennig, Accountant Stacey Hawkins, and Accountant Jennifer Emerson. I also need to recognize Director of Administrative Services Brynn Myers for her work and input into the development of the FY 2014 Budget. Quite simply, this document could not have been produced without them.

Respectfully Submitted,

David Blackburn | City Manager

City of Temple

STRATEGIC & ACTION PLANS

City of Temple

The City of Temple's strategic plan, ***"Temple Tomorrow"*,** establishes the mission, vision, and values of the City; identifies four (4) major areas of focus; and establishes the City's **long-term** goals, objectives, and action items. The areas of focus identified in the Plan are:

- Expand the Tax Base;
- Grow Health and Bioscience;
- Improve our Infrastructure; and
- Serve the Community.

These focus areas and their related goals and objectives guided the development of the FY 2014 Budget. Action items associated with strategic plan goals or objectives have been incorporated throughout this budget document as part of each division's introductory page. ***An icon is listed with each action item throughout the document to help readers quickly identify that item's associated strategic plan focus area.***

The *"Temple Tomorrow"* Strategic Plan was first adopted by City Council in FY 2009 and is updated each year as part of the annual budget process.

City of Temple
Temple Tomorrow Strategic Plan

Our Mission:

Temple will be a place of choice to live and work.

Our Vision:

Temple will provide the Best Jobs, the Best Education, and the Best Quality of Life.

Our Values:

Integrity. Excellence. Dedication.

Our Areas of Focus:

- Expand the Tax Base
- Grow Health and Bioscience
- Improve our Infrastructure
- Serve the Community

Expand the Tax Base

Strategic Goal 1: Economic development and tax base enhancement through addition to existing job base, new business creation, redevelopment, and industry retention and expansion.

Objectives:

- Expand retail sales in Temple.
- Foster downtown redevelopment.
- Foster redevelopment along Temple's strategic corridors.
- Improve the development process.
  - *Complete implementation of the paperless permit processing initiative.*
  - *Continue program to cross-train and certify building inspectors in multiple construction disciplines to improve efficiency of inspections.*
  - *Facilitate the implementation of the "One Solution" software system for Planning, Permits, and Inspections.*
  - *Initiate a continuing education and training program for the Permit division staff.*
- Support and encourage small business development.
- Support the efforts of the Temple Economic Development Corporation (TEDC).

Strategic Goal 2: Excellence in Temple schools and higher education to assist in attracting employers and employees.

Objectives:

- Expand our collaborative efforts with public and private education to enhance or improve the image of education in the community.
  - *Develop positive juvenile interaction with Municipal Court and Temple ISD through the Teen Court Advocate Program.*
  - *Implement new after school program at High Point Elementary School.*
- Further develop business/education collaborations related to specific industries the City and TEDC are targeting with an emphasis on higher-end, creative class businesses and workforce.

Grow Health and Bioscience

Strategic Goal 3: A vibrant and growing Healthcare and Bioscience economic cluster in Temple.

Objectives:

- Facilitate expansion of the Texas A&M University Health Science Center College of Medicine Temple mission and programs.
- Facilitate introducing the entrepreneurial climate to commercialize ongoing research.
- Promote and enhance both the healthcare mixed-use district (TMED) and the West Temple Life Science, Research, and Technology Campus (S&W West Campus).
- Support skills training and education efforts in basic science and life science.

Improve our Infrastructure

Strategic Goal 4: A transportation system that moves people to and through the community in a safe, efficient, and convenient manner.

Objectives:

- Maintain, manage, and improve the transportation network.
  - *Complete the City wide traffic signal communication network.*

- *Continue to respond to street maintenance issues.*
- *Crack Seal 250 Lane miles of City Streets.*
- *Install traffic signals at Adams Avenue and Westfield Boulevard; FM 93 and South 5th Street; FM 2483 and Hwy 317; and Hwy 317 and Prairie View Road.*
- *Perform maintenance on all traffic signals and signalized school zones on a monthly basis.*
- *Reclaim 2 Lane miles of City Streets.*

- Plan for the unique needs of aging and disabled persons.
- Develop and implement expansion of rail transportation through Temple.
- Improve and expand the capacity of existing and planned surface transportation system.
  - *Facilitate the acquisition of property and easements for various transportation infrastructure projects.*
  - *Manage transportation capital projects to rehabilitate, expand, replace, and extend infrastructure.*
- Maximize use and development of the Draughon-Miller Central Texas Regional Airport.
  - *Enhance airport marketing efforts through initiatives such as the creation of a virtual tour of the Airport's facilities and the development of an informational brochure.*
  - *Facilitate the reconstruction, rehabilitation and overlay of Runway 02/20, taxiways, and aircraft parking apron.*
  - *Support the mission and operations of the AMCOM facility located on the Airport grounds.*

Strategic Goal 5: A transportation system that is integrated with and compliments neighborhood and community character.

<u>Objectives:</u>

- Develop and implement a formal traffic calming program.
- Promote well-designed roadways that are aesthetically pleasing and reflective of the surrounding community character.
  - *Review and revise the Thoroughfare Plan and develop functional classifications of roadways.*

Strategic Goal 6: A transportation system that offers a variety of choice in modes of transit.

<u>Objectives:</u>

- Develop and implement inter-modal facilities for moving goods through the community.
- Develop new and/or enhance existing pedestrian and bicycle amenities and facilities throughout the City.
- Enhance the public transit system to better address the varying needs of the community.

Strategic Goal 7: Water, wastewater, solid waste, and drainage system to meet current and future demands.

Other Action Items:

- *Continue change out program for meters in service for greater than 10 years.*
- *Continue to monitor and manage sanitary sewer overflows.*
- *Coordinated, scheduled and monitored large meter testing program.*
- *Facilitate continued phased completion of the Bird Creek Interceptor project.*
- *Facilitate the acquisition of property and easements for various utility infrastructure projects.*
- *Facilitate the acquisition of property for the landfill project.*
- *Implement a city-wide residential curbside recycling program.*
- *Implement a Water Conservation incentive program.*
- *Inspect all fire hydrants reported out of service within 24 hours.*
- *Maintain a meter reading accuracy of better than 99%.*
- *Maintain bad debt at less than 0.5% of utility payment revenue.*
- *Maintain comprehensive water system standards that are in compliance with title 30 of the Texas Administrative Code chapter 290, subchapter D.*
- *Maintain detention ponds and drainage channels.*
- *Manage utility capital projects to rehabilitate, expand, replace, and extend infrastructure.*
- *Meet or exceed all requirements outlined in the Texas Commission on Environmental Quality's Sanitary Sewer Overflow Initiative Program.*
- *Promote enhanced safety through the purchase of a man lift at the Membrane Water Plant.*
- *Provide better service in maintaining operation of water plant valves through use of the new crane and valve truck.*
- *Receive no violations or fines from the Texas Commission on Environmental Quality.*
- *Reconstruct older storm drain inlets to allow access for cleaning and inspection.*
- *Rehab the backwash tank at the Conventional Water Plant.*
- *Report and clean up all unauthorized sewer discharges within 24 hours.*
- *Sweep City streets on a routine schedule.*
- *Update Article 2: Customer Service of the Water, Sewers, and Sewage Disposal ordinance.*
- *Upgrade camera system at the Conventional Water Plant for better security system.*

Serve the Community

Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Objectives:

- Address code content and enforcement procedures to enhance public safety and better coordinate inter-departmental functions.
    - *Continue review of and updates to the City's Code of Ordinances.*
    - *Facilitate the implementation of the "One Solution" software system for Code Enforcement.*

- *Update the City's international building and fire codes and present for adoption.*

- Support the mission and essential responsibilities of the City's key public safety functions and personnel through adequate budget and community support.

  - *Complete the construction of the Fire Training Center Phase 2 project to construct a training tower at the new Fire Training Center facility.*
  - *Conduct two warrant round-up programs.*
  - *Continue efforts by the Police Department to reduce lost time due to injuries.*
  - *Continue to implement and expand teen court and alternative juvenile sentencing programs.*
  - *Expand victim services program and implement a volunteer recruitment initiative.*
  - *Implement changes to the Class C warrant process to insure warrants are servable.*
  - *Implement the 2013 Civil Service Compensation Study and associated pay plans.*
  - *Initiate an update to the Insurance Service Office ('ISO') fire protection rating for the City of Temple.*
  - *Updated Animal Services 'Standard Operating Procedures' manual.*

Other Action Items:

- *Complete FY 14 facility-related capital projects.*
- *Develop a driver training program to educate employees on safe and efficient driving strategies.*
- *Develop and implement a new purchasing policy and procedures manual.*
- *Expanded portfolio of procurement training opportunities offered to City employees.*
- *Facilitate the implementation of the new fleet management software system.*
- *Facilitate the sale and disposal of surplus city-owned properties.*
- *Implement an alternative fuel educational program.*
- *Implement natural gas and propane alternative fuel vehicles to save fuel costs, reduce dependence on foreign oil and make a positive impact on the environment.*
- *Obtain PCI bank certification.*
- *Upgrade or replace the city's imaging management software.*
- *Implement a leadership development & succession management program.*
- *Implement a digital storage program for employee records.*

Strategic Goal 9: Citizen engagement, education, responsive government, and community support.

Objectives:

- Keep citizens informed and engaged to encourage participation in local government and the community.

  - *Added additional content to the Animal Services webpage.*

- *Expand educational and promotional opportunities for recycling and waste reduction programs.*

- *Increase media coverage of the Parks and Leisure Service department's activities and programs.*

- *Increase visits to the Mayor's Council on Physical Fitness' website.*

Strategic Goal 10: Enhanced image and identity for Temple.

Objectives:

- Develop policies, practices, and incentives to influence the location, pattern, character, quality and timing of new growth.

  - *Complete amendments to the land use table.*

  - *Continue phase II process for amending the Unified Development Code.*

- Focus on development quality and outcomes, as well as public beautification efforts along Temple's major corridors and at community entries.

- Support a renewed vitality and development interest in Temple's oldest neighborhoods.

  - *Facilitate the implementation of the East Temple Redevelopment initiatives for FY 2014.*

Strategic Goal 11: Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

Objectives:

- Encourage a diverse mix of residential options.

- Encourage an expanding housing stock that offers local buyers and renters both affordability and value.

- Invest in parks, recreational, and cultural facilities and programs that enhance community wellness, quality of place, and community amenities.

  - *Complete the rail car exhibit refurbishment project at the Railroad & Heritage Museum.*

  - *Complete the second floor painting project at the Library facility.*

  - *Develop a disaster preparedness plan for the Railroad & Heritage Museum operations.*

  - *Enhance library program outreach in schools and continue to market the "Library Card for Kids" program.*

  - *Enhance player development program offerings at Sammons Golf Course.*

  - *Expand "Bookabout", the Library's bookmobile program, to an additional facility.*

  - *Facilitate the acquisition of property and easements for park infrastructure projects.*

  - *Implement self check-out system at the Temple Public Library.*

  - *Implement Year 2 of the City's 5-Year Wellness Plan.*

  - *Increase sale of merchandise at the Sammons Pro Shop.*

  - *Increase the number of changing exhibits at the Railroad & Heritage Museum.*

- *Increase the number of trees planted in the park system.*
- *Increase the number of visitors to the Railroad & Heritage Museum.*
- *Increase total recreation program and facility participation.*
- *Increase the number of bids submitted for meetings and sporting events.*
- *Increase the number of Mayborn Center bookings and increased revenue.*
- *Increase the number of room nights generated by the tourism development initiatives.*
- *Install a range building on the driving range to house ball dispensing machine and increase use of driving range.*
- *Operate the Golf Course as a self-sustaining program of the City of Temple.*
- *Operate the Summit Fitness Center as a self-sustaining facility.*
- *Provide logistical support to community and city-sponsored special events.*
- *Update the Parks & Leisure Services Master Plan.*

City of Temple

USER GUIDE

City of Temple

Budget Process

Budgeting is an essential element of the financial planning, control and evaluation process of municipal government. The "operating budget" is the City's annual operating plan as required by City Charter. The City Charter establishes the fiscal year that begins on October 1st and ends on September 30th. The budget process begins in February each year and ends on or before September 15th when the budget is legally adopted by the City Council.

The operating budget will be balanced with current revenues and other financing sources inclusive of beginning unreserved, undesignated fund balance. Unencumbered budget appropriations lapse at year end and do not carry forward to future years.

The budget process will be coordinated in order to identify major policy issues for City Council consideration several months prior to the budget approval date so that proper decisions can be made.

Quarterly financial reports, along with monthly general ledger reports, will be prepared to enable the Department Managers to manage their budgets and to enable the Director of Finance to monitor and control the budget as authorized by the City Council. Summary financial reports will be presented to the City Council quarterly. Such reports will be in a format that will enable the City Council and other intended users to readily evaluate the financial position and results of operations of the City.

The City should establish an adequate contingent appropriation in the General Fund and Water and Sewer Fund. Expenditures from this appropriation shall be made only in cases of emergency. The contingency appropriations shall be distributed only by transfer to departmental appropriations. All transfers from the contingent appropriation will be evaluated using the following criteria:

1. Is the request an emergency requiring immediate action?
2. Why was the item not budgeted in the normal budget process?
3. Why the transfer cannot be made within the division or department?

Annual budgets are legally adopted for the General Fund, Special Revenue Funds, Debt Service Fund and the Proprietary Fund. Capital Project Funds do not have formally adopted budgets, rather they are long range projections for planning purposes.

Budget amendment forms must be submitted to Finance for review. The City Manager is authorized, without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item greater than $5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased. The Director of Finance is authorized, without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item less than $5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased. If an amendment is seeking funding between departments, from contingency accounts or other financing sources, then the amendment must also be approved by the City Council. Amendments are submitted to City Council at each council meeting. Budget amendments for Council approved projects require only the Director of Finance and City Manager signatures.

The budget should be prepared according to the following schedule:

1. In February, budget packets will be prepared for departments.
2. A meeting will be scheduled for the first part of March to distribute packets and instructions for preparing the budget.
3. On or about April 15th, a work session will be scheduled with City Council to identify issues and receive policy guidance for the budget.
4. Within the next three to four weeks, after Departments have submitted their budget proposals, a review session will be scheduled with each department to review their budget proposals. After about two weeks, a second review session will be scheduled with departments.

5. At the first City Council meeting in June, a follow-up policy guidance session with City Council will be scheduled. An interim report on revenues and expenditures will be provided to the City Council.
6. During July, work sessions will be scheduled with the City Council to review the budget.
7. On or before August 1st, the City Manager will file the budget with the Director of Finance. At the next regular meeting of the City Council, the Council shall set the time and place of a public hearing. A notice will be published at least fifteen days prior to the date of the public hearing.
8. On or before September 15th, a final public hearing will be scheduled. The budget will be adopted along with the adoption of the tax rate and tax roll.

This year's budget calendar is included at the end of this section.

Form of Government

The City of Temple utilizes a Council – Manager form of government and is organized under the Constitution and Laws of the State of Texas. Temple is a home-rule corporation. The City Council is composed of four members with a Mayor elected at-large. The City Council appoints the City Manager, City Attorney, Director of Finance, City Secretary, and the Municipal Judge. These staff members work with the direction of the City Council. All other staff members work with the direction of the City Manager.

The City Manager is the Chief Executive Officer and the head of the administrative branch of the City Government. He is responsible for the proper administration of all affairs of the City.

Basis of Presentation

The accounts of the City are organized and operated on the basis of funds or account groups, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balances or retained earnings, revenues and expenditures or expenses. The various funds are grouped by category and type in the financial statements. The City maintains the following fund types within three broad fund categories and the account groups:

Governmental Fund Types

Governmental funds are those through which most governmental functions of the City are financed.

The acquisition, use and balances of the City's expendable financial resources and the related current liabilities (except those, if any, which should be accounted for in proprietary or fiduciary funds) are accounted for through governmental funds. The measurement focus is upon determination of financial position and changes in financial position, rather than upon net income determination. The following governmental fund types are maintained by the City:

I. *General Fund* – The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.

II. *Special Revenue Funds* – Special revenue funds are used to account for the proceeds of certain specific revenue sources that are legally restricted to expenditures for specified purposes. The individual special revenue funds are:

A. **Hotel/Motel Tax Fund** – Levy and utilization of Hotel-Motel occupancy tax, Civic Center revenues, and Railroad Museum revenues.

B. **Reinvestment Zone No. 1 Fund** – Ad Valorem taxes levied on and used in a designated zone.

C. **Federal/State Grant Fund** – Operations of projects utilizing federal and state grant funds.

D. **Drainage Fund –** Levy and utilization of a municipal drainage fee.

III. *Debt Service Fund* – The Debt Service Fund is used to account for the accumulation of, resources for, and payment of general long-term debt principal, interest and related cost.

Proprietary Fund Types

Proprietary funds are used to account for the City's ongoing organizations and activities, which are similar to those found in the private sector. The measurement focus is upon determination of net income and capital maintenance. The following proprietary fund type is maintained by the City:

I. *Enterprise Fund* – Enterprise funds are used to account for operations (1) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred, or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. The City has one enterprise fund, as follows:

A. **Water and Sewer Enterprise Fund** – Water and sewer services provided to residents of the City.

Basis of Accounting

Revenues and Expenditures

Basis of accounting refers to the time at which revenues and expenditures or expenses, and the related assets and liabilities, are recognized in the accounts and reported in the financial statements.

Governmental funds and agency funds are accounted for using the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible-to-accrual (i.e., both measurable and available). Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, if measurable, are generally recognized when the related fund liability is incurred. Exceptions to this general rule include the unmatured principal and interest on general obligation long-term debt which is recognized when due and accrued vacation and sick leave, which is included in the General Long-Term Debt Account Group. These exceptions are in conformity with generally accepted accounting principles.

Property tax revenues are recognized when they become available. In this case, available means when due, or past due and receivable within the current period and collected within the current period or soon enough thereafter to be used to pay liabilities of the current period. Such time thereafter shall not exceed 60 days. Tax collections expected to be received subsequent to the 60-day availability period are reported as deferred revenue.

Sales taxes are recorded when susceptible-to-accrual (i.e., both measurable and available). Sales taxes are considered measurable when in the custody of the State Comptroller and are recognized as revenue at that time. Other major revenues that are considered susceptible to accrual include utility franchise taxes, grants-in-aid earned and other intergovernmental revenues. In applying the susceptible-to-accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual grant programs are used for guidance. There are essentially two types of intergovernmental revenues. In one, monies must be expended for the specific purpose or project before any amounts will be paid to the City; therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt, or earlier, if the susceptible-to-accrual criteria are met.

The accrual basis of accounting is utilized by the proprietary fund. Under the accrual basis of accounting, revenues are recognized in the

accounting period in which they are earned and become measurable (i.e., water billings and accrued interest). Expenses are recorded in the accounting period incurred, if measurable.

Revenues in the Water and Sewer Fund are recognized as billed on a cycle basis. Unbilled utility account receivables are not material and are not recorded in the financial statements.

Encumbrances

Encumbrances represent commitments related to unperformed (executory) contracts for goods or services. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the general fund, enterprise fund and special revenue funds. Encumbrances outstanding at year end are reported as reservations of fund balances and do not constitute expenditures or liabilities since the commitments will be honored during the subsequent year.

For the budgetary purposes, appropriations lapse at fiscal year end except for that portion related to encumbered amounts. Encumbrances outstanding at year end and the related appropriation are carried forward to the new fiscal year through a supplemental budgetary allocation.

Basis of Budgeting

The budget of a general government fund type (for example, the General Fund and Special Revenue Funds such as the Hotel/Motel Tax Fund, Federal/State Grant Fund, Reinvestment Zone No. 1 Fund, and Drainage Fund) is prepared on a modified accrual basis. Briefly, this means that obligations of the City (for example, outstanding purchase orders) are budgeted as expenses, but revenues are recognized only when they are actually received.
The Enterprise Fund (i.e., Water and Sewer), on the other hand, is budgeted on a full accrual basis. Not only are expenditures recognized when a commitment is made (e.g. through a purchase order), but revenues are also recognized when they are obligated to the City (for example, water user fees are recognized as revenue when bills are produced).

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases this conforms to the way the City prepares its budget. Two exceptions, (1) the treatment of depreciation expense (this is not shown in the budget, although the full purchase price of equipment and capital improvements is, while purchases of capital improvements are depreciated in the CAFR for enterprise funds) and (2) compensated absences (accrued but unused sick leave) are treated slightly different in the budget and CAFR.

The Comprehensive Annual Financial Report shows both fund expenditures and revenues on a GAAP basis for comparison purposes.

Fund Balance/Working Capital

The number one goal of the City Council is to improve or maintain the financial health of the City. Annual revenue projections are conservative. Expenditures are closely monitored. In stable economic times, the combination of these two strategies results in excess revenues over expenditures. Unencumbered budget appropriations lapse at year end and do not carry forward to future years. The excess revenues are then available to increase the fund balance. The General Fund Balance is increased from excess revenues each year as part of the budget process to attain the appropriate level.

It shall be the goal of the City to maintain an undesignated fund balance in the General Fund equal to at least four months of the fund's operating budget.

Debt Reserves

Debt reserves are established to protect bond holders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and the marketability of bonds.

The amount of debt reserves are established by bond covenants adopted in association with each bond issuance.

The City Council may establish, upon recommendation of the Director of Finance, supplemental Debt Service reserves. Such reserves shall not be deemed to confer any rights upon bondholders over and above those set forth in the Bond Covenant for each bond issue.

FY 2014 Budget & CIP Process

Preliminary & Tentative Calendar

FY 2013/2014

Department Head Leadership Retreat – highlight issues, feedback on budget process, and discuss FY 2013 budget & CIP process and calendar	January 10, 2013
'Pre-Budget' Departmental Meetings	January
Council Budget Retreat – discuss Strategic Planning & FY 2014 Budget Planning	**February 14**
Executive Leadership Meeting – discuss budget guidelines & training	February 15
Department Budget Training	Feb. 18 - March 1
Council Work Session* – discuss Strategic Planning & FY 2014 Budget Planning	**April 4**
Mail Letters to Public Service Agencies	March
Public Service Agencies' Briefings	March
Department's deadlines:	
Departmental Budget submissions	March 26
Performance & Introduction (A Pages)	April 5
Capital Improvement Plan (CIP)	April 17
Public Service Agencies' (PSA) deadline to submit request	April
Budget Review Sessions	April 15 – May 3
Council Work Session – PSA Presentations	**May 2**
Employee Briefings on FY 2014 Budget – Pre-filing	May
Election	**May 11**
Chief Appraiser sends notices of appraised value; City receives preliminary tax roll	May 15
Council Work Session – discuss budget/CIP and Strategic Plan/PSA Presentations	**May 16**
Budget Review Sessions Follow Up*	May 17 – 24
CDBG Public Hearing – funding recommendations for PSA's	**June**
[begins CDBG Environmental Review Process and 30-day comment period for Annual Consolidated Action Plan]	
File City Budget & CIP documents with City Secretary	**June 28**
Employee Briefings on FY 2014 Budget – Post-Budget Filing	July 1 – 5

FY 2014 Budget & CIP Process
Preliminary & Tentative Calendar

FY 2013/2014

Council Work Session	**July 3**
Council sets time, date & place for Budget/CIP Public Hearing	**July 3**
Council Work Session	**July 11**
Publish Ad – "Notice of Public Hearing on Budget"	**July 14**
Council Work Session	**July 18**
Adoption of Annual Consolidated Action Plan (CDBG Budget)	**July 18**
Chief Appraiser certifies the approved appraisal roll for each taxing entity	July 25
Council Work Session	**July 25**
Chief Appraiser delivers final Effective Tax Rate (ETR) calculation to taxing entities	July 26
Publish Ad – "Notice of Public Hearing on Budget"	July 28
Council Work Session – discuss budget & CIP	**August 1**
Initial Public Hearing on City Budget/CIP	**August 1**
Council – discuss tax rate, take record vote and schedule public hearings	**August 1**
Chief Appraiser publishes notice of effective and rollback tax rates	August 2
Publish Ad – "Notice of Public Hearing on Tax Increase"	August 2
Council Work Session – discuss budget & CIP	**August 8 (SM)**
1st Public Hearing on Tax Increase – schedule and announce meeting to adopt tax rate	**August 9 (SM)**
Publish Ad – "Notice of Tax Revenue Increase" [1st publication]	August 10
2nd Public Hearing on Tax Increase – schedule and announce meeting to adopt tax rate	**August 15**
Publish Ad – "Notice of Tax Revenue Increase" [2nd publication]	August 16
Final Budget/CIP Public Hearing and Adoption; Public Hearings and Adoption of tax rate and tax roll	**August 29 (SM)**

City of Temple

FISCAL AND BUDGETARY POLICY

City of Temple

I. STATEMENT OF PURPOSE

The broad purpose of the following Fiscal and Budgetary Policy Statements is to enable the City to achieve and maintain a long-term stable and positive financial condition. The watchwords of the City's financial management include integrity, prudent stewardship, planning, accountability, full disclosure and communication.

The more specific purpose is to provide guidelines to the Director of Finance in planning and directing the City's day-to-day financial affairs and in developing recommendations to the City Manager and City Council.

The scope of these policies generally spans, among other issues, accounting, auditing, financial reporting, internal controls, operating and capital budgeting, revenue management, cash and investment management, expenditure control, asset management, debt management, and planning concepts, in order to:

A. present fairly and with full disclosure the financial position and results of the financial operations of the City in conformity to generally accepted accounting principles (GAAP) and;

B. determine and demonstrate compliance with finance-related legal and contractual issues in accordance with provisions of the Texas Local Government Code and other pertinent legal documents and mandates.

The City Council will annually review and approve the Fiscal and Budgetary Policy Statements as part of the budget process.

II. OPERATING BUDGET

A. **Preparation** – Budgeting is an essential element of the financial planning, control, and evaluation process of municipal government. The "operating budget" is the City's annual financial operating plan. The annual budget includes all of the operating departments of the general fund, proprietary fund, the debt service fund, special revenue funds, and capital project funds of the City. The budget is prepared by the City Manager and Director of Finance with the cooperation of all City Departments, on a basis which is consistent with generally accepted accounting principles. The City Manager presents the budget to the City Council and in accordance with Article 12 of the Charter, files a copy with the City Secretary and the Director of Finance. The budget should be presented to the City Council no later than the 1st day of August and should be enacted by the City Council on or before the fifteenth day of the last month of the preceding fiscal year.

1. Proposed Budget – A proposed budget shall be prepared by the City Manager with the participation of all the City's Department Heads within the provisions of the City Charter.

   a. The budget shall include four basic segments for review and evaluation. These segments are: (1) revenues, (2) personnel costs, (3) operations and maintenance costs, and (4) capital and other (non-capital) project costs.

   b. The budget review process shall include City Council participation in the development of each of the four segments of the proposed budget and public hearings to allow for citizen participation in the budget preparation.

   c. The budget process shall span sufficient time to address policy and fiscal issues by the City Council.

   d. A copy of the proposed budget shall be filed by the City Manager with the City Secretary, Director of Finance when it is submitted to the City Council in accordance with the provisions of the City Charter.

2. Adoption – Upon the presentation by the Director of Finance of a proposed budget document to the City Council, the City Council shall call and publicize a public hearing. The City Council will subsequently adopt by Ordinance such budget, as it may have been amended, as the City's Annual Budget effective for the fiscal year beginning October 1st.

B. **Balanced Budget** – The operating budget will be balanced with current revenues, which may include beginning fund balances less required reserves as established by City Council, greater than or equal to current expenditures/expenses.

C. **Planning** – The budget process will be coordinated so as to identify major policy issues for City Council consideration several months prior to the budget approval date. This will allow adequate time for appropriate decisions and analysis of financial impacts.

D. **Reporting** – Periodic financial reports will be prepared by the Director of Finance to enable the Department Managers to manage their budgets and to enable the Director of Finance to monitor and control the budget as authorized by the City Manager. Summary financial and budgetary reports will be presented by the Director of Finance to the City Council to understand the overall budget and financial status.

E. **Control and Accountability** – The Department Heads of each department will be solely responsible to insure that their department budgets will not exceed budgeted amounts. In addition, each Department Head will be solely responsible to achieve budgeted revenues that are generated by activities of that department. Failure to achieve budgetary control of their individual expenditure and revenue budgets will be evaluated and investigated by the City Manager.

F. **Expenditure Requests** – The Finance Department will evaluate expenditure requests from departments to ensure that the requests are in the amount and kind originally budgeted in those departments and that adequate funds are available to comply with individual expense request. The Director of Finance will make every effort to assist departments in obtaining purchases to accomplish the goals and objectives delineated in the budget information for each department set forth in the current yearly adopted budget.

G. **Contingent Appropriation** – The City Manager should establish an adequate contingent appropriation in each of the operating funds. Expenditures from this appropriation shall be made only in cases of emergency or an unforeseen/unusual need. A detailed account shall be recorded and reported. The transfer of this budget appropriation shall be under the control of the City Council. Any transfer of contingency must be expressly approved in advance by the City Council.

All transfers from the contingent appropriation will be evaluated using the following criteria:

1. Is the request of such an emergency nature that it must be made immediately?

2. Why was the item not budgeted in the normal budget process?

3. Why the transfer cannot be made within the division or department?

III. REVENUE POLICIES

A. **Characteristics** – The City Finance Department will strive for the following optimum characteristics in its revenue system:

1. Simplicity – The City, where possible and without sacrificing accuracy, will strive to keep the revenue system simple in order to reduce compliance

costs for the taxpayer or service recipient. A corresponding decrease in the City's cost of collection and a reduction in avoidance to pay should result.

2. Certainty – A knowledge and understanding of revenue sources increases the reliability of the revenue system. The City will understand its revenue sources and enact consistent collection policies to provide assurances that the revenue base will materialize according to budgets and plans.

3. Equity – The City shall make every effort to maintain equity in its revenue system structure; i.e., the City should seek to minimize or eliminate all forms of subsidization between entities, funds, services, utilities, and customer classes.

4. Revenue Adequacy – The City should require that there be a balance in the revenue system; i.e., the revenue base will have the characteristics of fairness and neutrality as it applies to cost of service, willingness to pay, and ability to pay.

5. Administration – The benefits of a revenue source should exceed the cost of levying and collecting that revenue. The cost of collection should be reviewed annually for cost effectiveness as a part of the indirect cost of service analysis. Where appropriate, the City will use the administrative processes of State, Federal or Local Governmental collection agencies in order to reduce administrative cost.

6. Diversification and Stability – A diversified revenue system with a stable source of income shall be maintained. This will help avoid instabilities in two particular revenue sources due to factors such as fluctuations in the economy and variations in the weather.

B. **Issues** – The following considerations and issues will guide the City Finance Department in its revenue policies concerning specific sources of funds:

1. Cost/Benefit of Abatement – The City will use caution in the analysis of tax or fee incentives that are used to encourage development. Ideally, a cost/benefit (fiscal impact) and analysis should be performed as part of such caution.

2. Non-Recurring Revenues – One-time or non-recurring revenues should not be used to finance current ongoing operations. Non-recurring revenues should be used only for non-recurring expenditures and not be used for budget balancing purposes.

3. Property Tax Revenues – All real and business personal property located within the City shall be valued at 100% of the fair market value for any given year based on the current appraisal supplied to the City by the Bell County Tax Appraisal District. Reappraisal and reassessment shall be done every third year.

   Conservative budgeted revenue estimates result in a projected ninety-eight percent (98%) budgeted collection rate for current ad valorem taxes. Two percent (2%) of estimated current ad valorem taxes will be projected and used as the budget for delinquent ad valorem tax collections. The combined ad valorem tax collections budgeted each fiscal year will be no less than one hundred percent (100%) of the tax levy and should insure that ad valorem tax collection projections will not be over estimated.

   The Finance Department will endeavor with the Tax Assessor Collector to collect ad valorem taxes in excess of ninety-seven percent (97%) of total ad valorem tax levy with a goal of one

hundred percent (100%) collection of actual ad valorem taxes levied in each fiscal year.

All delinquent taxes shall be aggressively pursued each year by the Tax Assessor/Collector. Tax accounts delinquent greater than 90 days shall be submitted for collection each year to an attorney selected by the Bell County Tax Appraisal District. A penalty shall be assessed on all delinquent property taxes, which shall include all court costs, as well as an amount for compensation of the attorney as permitted by State law and in accordance with the attorney's contract with the County. Annual performance criteria will be developed for the attorney and reported to the City Council.

4. Interest Income – Interest earned from investment of available monies, whether pooled or not, will be distributed to the funds in accordance with the equity balance of the fund from which monies were provided to be invested.

5. User-Based Fees and Service Charges – For services associated with a user fee or charge, the direct and indirect costs of that service will be offset by a fee where possible. There will be an annual review by all Department Heads of fees and charges to ensure that fees provide adequate coverage of cost of services for their respective departments.

   The City Council will determine how much of the cost of a service should be recovered by fees and charges.

6. Enterprise Fund Rates – The Director of Utilities will review rates annually, and the City Council will adopt rates that will generate revenues sufficient to cover operating expenses, meet the legal restrictions of all applicable bond covenants, and provide for an adequate level of working capital.

   Additionally, enterprise activity rates and other legal funds of the City will include transfers to and receive credits from other funds as follows:

   a. General and Administrative Charges – Administrative costs should be charged to all funds for services of general overhead, such as administration, finance, customer billing, personnel, data processing, engineering, and legal counsel, and other costs as appropriate. The charges will be determined by the Director of Finance through an indirect cost allocation following accepted practices and procedures not to exceed 9.5%.

   b. Payment in-lieu-of-costs – This transfer will be made in accordance with the following methods, not to exceed 5% of the total estimated operating revenues of the respective fund.

      (1) *In-Lieu-of-franchise-fee*. In-lieu-of-franchise fee will be included as a part of the rate computation of gross sales consistent with the franchise rates charged to investor owned utility franchises to operate within the City. Currently, the City levies a 5% franchise fee.

      (2) *Payment-in-lieu-of-ad valorem tax*. Rates will be calculated so as to include a fee equal to the ad valorem taxes lost as a result of municipal ownership of the various utility and other enterprise activities owned by the City. Net book value will be used as a basis, barring absence of known market value and applied only to capital assets actually within the incorporated City limits.

7. Intergovernmental Revenues (Federal/State/Local) – All potential grants will be examined for matching requirements and the source of the matching requirements. These revenue sources will be expended only for intended purpose of grant aid. It must be clearly understood that operational requirements set up as a result of a grant or aid could be discontinued once the term and conditions of the project have terminated.

8. Revenue Monitoring – Revenues actually received will be compared to budgeted revenues by the Director of Finance and any variances considered to be material will be investigated. This process will be summarized in the appropriate budget report. The Director of Finance will report results of that investigation to the City Manager and City Council.

IV. EXPENDITURE POLICIES

A. **Appropriations** – The point of budgetary control is at the department level budget for all funds. When budget adjustments among Departments and/or funds are necessary, they will be made in accordance with the City Charter. Budget appropriation amendments at lower levels of control shall be made in accordance with the applicable administrative procedures.

B. **Central Control** – No recognized or significant salary or capital budgetary savings in any Department shall be spent by the Department Head without the prior authorization of the City Manager. This control will realize budget savings each year that will be recognized in the approved budget as "unexpended appropriations" or contingency "sweep" accounts. The City Manager is authorized, without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item greater than $5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased. The Director of Finance is authorized without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item less than $5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased.

C. **Purchasing** – All City purchases of goods or services will be made in accordance with the City's current Purchasing Manual.

D. **Prompt Payment** – All invoices approved for payment by the proper City authorities shall be paid by the Finance Department within thirty (30) calendar days of receipt in accordance with the provisions of Article 601f, Section 2 of the State of Texas Civil Statutes.

The Director of Finance shall establish and maintain proper procedures which will enable the City to take advantage of all purchase discounts, when possible, except in the instance where payments can be reasonably and legally delayed in order to maximize the City's investable cash.

E. **Reporting** – Quarterly reports will be presented by the Director of Finance in open Council meetings describing the financial and budgetary conditions of the City. Comparisons of actual to budget and actual to prior year, appropriate ratios and graphs to fully disclose and present meaningful information will be used whenever possible.

V. CAPITAL BUDGET AND PROGRAM

A. **Preparation** – The City's Capital Budget will include all capital project funds and all capital resources. The budget will be prepared annually and on a project basis. The Capital Budget will be prepared by the

City Manager with the involvement of responsible departments.

B. **Control** – All capital project expenditures must be appropriated in the Capital Budget. The Finance Department must certify the availability of resources before any capital project contract is presented to the City Council for approval.

C. **Program Planning** – The Capital Budget will be taken from capital improvements plan for future years. The planning time frame for the capital improvements project plan should normally be five years, but a minimum of at least three years. The replacement and maintenance for capital items should also be projected for the next ten (10) years. Future maintenance and operational costs will be considered so that these costs can be included in the operating budget.

D. **Financing Programs** – Where applicable, assessments, impact fees, pro rata charges, or other fees should be used to fund capital projects which have a primary benefit to specific, identifiable property owners.

Recognizing that long-term debt is usually a more expensive financing method, alternative-financing sources will be explored before debt is issued. When debt is issued, it will be used to acquire major assets with expected lives that equal or exceed the average life of the debt issue. The exceptions to this requirement are the traditional costs of marketing and issuing the debt, capitalized labor for design and construction of capital projects, and small component parts which are attached to major equipment purchases.

E. **Timing** – The Financial Analyst will work with Department Heads during the budget preparation to schedule the timing of capital equipment purchases to insure funds availability. The final schedule of capital purchases will be given to Directors or Department Heads to assist them in timing purchase requests to the Purchasing Department.

F. **Infrastructure Maintenance** – The City recognizes the deferred maintenance increases future capital costs. Therefore, a portion of all individual funds with infrastructure should be budgeted each year to maintain the quality of the City's infrastructure. Replacement schedules should be developed in order to anticipate the deterioration and obsolescence of infrastructure.

G. **Reporting** – Periodic financial reports will be prepared by the Director of Finance to enable the Department Heads to manage their capital budgets and to enable the Finance Department to monitor and control the capital budget as authorized by the City Manager.

VI. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

A. **Accounting** – The City Finance Department is solely responsible for the reporting of the financial affairs, both internally and externally. The Director of Finance is the City's Chief Fiscal Officer and, through responsibility delegated to the Assistant Director of Finance, is responsible for establishing the Chart of Accounts and for properly recording financial transactions.

B. **Auditing** –

1. Qualifications of the Auditor – In conformance with the City's Charter and according to the provisions of Texas Local Government Code, Title 4, Chapter 103, the City will be audited annually by outside independent accountants ("auditor"). The auditor must be a CPA that can demonstrate that it has the breadth and depth of staff to conduct the City's audit in accordance with generally accepted auditing standards and contractual requirements. The auditor must hold a license under

Article 41a-1, Section 9, of the Civil Statues of Texas, capable of demonstrating that it has sufficient staff which will enable it to conduct the City's audit in accordance with generally accepted auditing standards as required by the City Charter and applicable state and federal laws. The auditor's report on the City's financial statement will be completed within 120 days of the City's fiscal year end, and the auditor will jointly review the management letter with the City Council within 30 days of its receipt by the staff.

In conjunction with their review, the Director of Finance shall respond within 100 days in writing to the City Manager and City Council regarding the auditor's Management Letter, addressing the issues contained therein. The City Council shall schedule its formal acceptance of the auditor's report upon the resolution of any issues resulting from the joint review.

2. **Responsibility of Auditor to City Council –** The auditor is retained by and is accountable directly to the City Council and will have access to direct communication with the City Council if the City Staff is unresponsive to auditor recommendations or if the auditor considers such communication necessary to fulfill its legal and professional responsibilities.

C. **Financial Reporting** –

1. External Reporting – The City Finance Department shall prepare a written Comprehensive Annual Financial Report (CAFR) which shall be presented to the City's auditor within 60 days of the City's fiscal year end. Accuracy and timeliness of the CAFR is the responsibility of the City staff. The CAFR will be prepared in accordance with generally accepted accounting principles (GAAP). If City staffing limitations preclude such timely reporting, the Director of Finance will inform the City Council of the delay and the reasons therefore. Upon the completion and acceptance of the CAFR, the City's auditor shall present the audited CAFR to the City Council within 120 days of the City's fiscal year end.

2. Internal Reporting – The Finance Department will prepare internal financial reports, sufficient to plan, monitor, and control the City's financial affairs. Internal financial reporting objectives are addressed throughout these policies. As the Finance Department strives for excellence in financial reporting, the following Qualitative Characteristics of Accounting Information will be incorporated in all reports and policies that are prepared or implemented.

Definitions of Qualitative Characteristics of Accounting Information:

- **Bias** – Bias in measurement is the tendency of a measure to fall more often on one side than the other of what it represents instead of being equally likely to fall on either side. Bias in accounting measures means a tendency to be consistently too high or too low. Financial reporting will strive to eliminate bias in accounting data.

- **Comparability** – The quality of information that enables users to identify similarities in and differences between two sets of economic phenomena.

- **Completeness** – The inclusion in reported information of everything material that is necessary for faithful representation.

- **Conservatism** – A prudent reaction to uncertainty to try to insure that

uncertainty and risks inherent in financial situations are adequately considered.

- **Consistency** – Conformity from period to period with unchanging policies and procedures.

- **Feedback Value** – The quality of information that enables users to confirm or correct prior expectations.

- **Materiality** – The magnitude of an omission or misstatement of accounting information that, in light of surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement.

- **Neutrality** – Absence in reported information of bias intended to attain a predetermined result or to induce a particular mode of behavior.

- **Predictive Value** – The quality of information that helps users to increase the likelihood of correctly forecasting the outcome of past or present events.

- **Relevance** – The capacity of information to make a difference in a decision by helping users to form predictions about the outcomes of past, present, and future events or to confirm or correct prior expectations.

- **Reliability** – The quality of information that assures that information is reasonably free from error and bias and faithfully represents what it purports to present.

- **Representational Faithfulness** – Correspondence or agreement between a measure or description and the phenomenon that it purports to represent (sometimes called validity).

- **Timeliness** – Having information available to a decision-maker before it loses its capacity to influence decisions.

- **Understandability** – The quality of information that enables users to perceive its significance.

- **Verifiability** – The ability through consensus among measurers to insure that information represents what it purports to represent or that the chosen method of measurement has been used without error or bias.

VII. ASSET MANAGEMENT

A. **Investments** – The Director of Finance shall promptly deposit all City funds with the City's Depository Bank in accordance with the provisions of the current Bank Depository Agreement. The Director of Finance will then promptly invest all funds in any negotiable instrument that the Council has authorized under the provisions of the Public Funds Investment Act, and in accordance with the City Council approved Investment Policies.

B. **Cash Management** – The City's cash flow will be managed to maximize the cash available to invest. Such cash management will entail the centralization of cash collections, where feasible, utility bills, building and related permits and licenses, and other collection offices as appropriate.

The Finance Department shall use the facsimile check-signing machine, bearing the signatures of the City Manager and Director of Finance.

The Director of Finance may transfer funds, via electronic transfer, through verbal or electronic instructions to the City's Depository only for payment of any obligation of the City under the conditions applicable to the use of the facsimile

machine. Payment authorization shall be in accordance with the pay authorization criteria as defined in the current Bank Depository Agreement, approved by Council, stipulating the conditions and control procedures on such activity.

VIII. TREASURY

Cash/Treasury Management – Periodic review of each cash flow position will be performed to determine performance of cash management and investment policies. A detailed policy structure will be followed with respect to Cash/Treasury Management. The underlying theme will be that idle cash will be invested with the intent to 1) safeguard assets, 2) maintain liquidity, and 3) maximize return. Where legally permitted, pooling of investments will be done.

The City will adhere to the investments authorized through the Public Funds Investment Act and any amendments to such act and will additionally establish comprehensive Investment Policies and Guidelines. Such policies will clarify acceptable investment securities, brokers, terms, and other pertinent investment information.

IX. DEBT MANAGEMENT

A. **Policy Statement** – The City of Temple recognizes the primary purpose of capital facilities is to support provision of services to its residents. Using debt financing to meet the capital needs of the community must be evaluated according to two tests – efficiency and equity. The test of efficiency equates to the highest rate of return for a given investment of resources. The test of equity requires a determination of who should pay for the cost of capital improvements. In meeting the demand for additional capital facilities, the City will strive to balance the load between debt financing and "pay as you go" methods. The City realizes failure to meet the demands of growth may inhibit its continued economic viability, but also realizes that too much debt may have detrimental effects. Through the rigorous testing of the need for additional debt financed facilities and the means by which the debt will be repaid, the City Director of Finance will strike an appropriate balance between service demands and the amount of debt.

B. **Types of Debt** –

1. General Obligation Bonds (GO's) – General obligation bonds will be used only to fund capital assets of the general government, are not to be used to fund operating needs of the City and are backed by the full faith and credit of the City as well as the ad valorem taxing authority of the City as prescribed by law. The term of a bond issue will not exceed the useful life of the asset(s) funded by the bond issue and will generally be limited to no more than twenty years. General obligation bonds must be authorized by a vote of the citizens of the City of Temple.

2. Revenue Bonds (RB's) – Revenue bonds will be issued to provide for the capital needs of any activities where the capital requirements are necessary for continuation or expansion of a service which produces a revenue and for which the asset may reasonably be expected to provide for a revenue stream to fund the debt service requirements. The term of the obligation may not exceed the useful life of the asset(s) to be funded by the bond issue and will generally be limited to no more than twenty years.

3. Certificates of Obligation, Contract Obligations, etc. (CO's) – Certificates of Obligations or Contract Obligations will be used in order to fund capital requirements which are not otherwise covered under either Revenue Bonds or General Obligation Bonds. Debt service for CO's may be either from general revenues or backed by a specific

revenue stream or streams or by a combination of both. Generally CO's will be used to fund capital assets where full bond issues are not warranted as a result of cost of the asset(s) to be funded through the instrument. The term of the obligations may not exceed the useful life of the asset(s) to be funded by the proceeds of the debt issue and will generally be limited to no more than twenty years.

4. Method of Sale – The Director of Finance will use a competitive bidding process in the sale of bonds unless the nature of the issue warrants a negotiated bid. In situations where a competitive bidding process is not elected, the Director of Finance will publicly present the reasons why, and the Director of Finance will participate with the financial advisor in the selection of the underwriter or direct purchaser.

C. **Analysis of Financing Alternatives** – Finance Staff will explore alternatives to the issuance of debt for capital acquisitions and construction projects. These alternatives will include, but are limited to: 1) grants-in-aid, 2) use of reserves/designations, 3) use of current revenues, 4) contributions from developers and others, 5) leases, and 6) impact fees.

D. **Conditions for Using Debt** – Debt financing of capital improvements and equipment will be done only when the following conditions exist:

- When non-continuous projects (those not requiring continuous annual appropriations) are desired;
- When it can be determined that future users will receive a benefit from the improvement;
- When it is necessary to provide basic services to residents and taxpayers (for example, purchase of water rights);
- When total debt, including that issued by overlapping governmental entities, does not constitute an unreasonable burden to the residents and taxpayers.

E. **Federal Requirements** – The City Finance Department will maintain procedures to comply with arbitrage rebate and other Federal requirements related to the issuance of bonds.

The City Finance Department will maintain post-issuance compliance written procedures for bonds and financed projects. The City will monitor the use of proceeds and expenditures from the Construction/Project Fund for all bond issues. The City will retain various records with respect to each series of Bonds.

F. **Sound Financing of Debt** – When the City utilizes debt financing, it will ensure that the debt is soundly financed by:

- Conservatively projecting the revenue sources that will be used to pay the debt;
- Financing the improvement over a period not greater than the useful life of the improvement;
- Determining that the benefits of the improvement exceed the costs, including interest costs;
- Maintaining a debt service coverage ratio which ensures that combined debt service requirements will not exceed revenues pledged for the payment of debt; and
- Evaluating proposed debt against the target debt indicators.

G. **Financing Methods** – The City maintains the following policies in relation to methods of financing used to issue debt:

- An Ad Valorem tax rate of $1.20 per $100 of assessed value is the maximum municipal tax rate (by City Charter) that may be levied for all General Fund tax supported expenditures and debt service;

- Where possible, the City will use revenue or other self-supporting bonds in lieu of General Obligation Bonds;

- When appropriate, the City will issue non-obligation debt, for example, Industrial Development Revenue bonds, to promote community stability and economic growth; and

- Staff will maintain open communications with bond rating agencies about its financial condition and whenever possible, issue rated securities.

H. **Elections** – The Charter also regulates which securities may be issued only after a vote of the electors of the City and approved by a majority of those voting on the issue.

1. Election Required – Securities payable in whole or in part from Ad Valorem taxes of the City except issues such as tax increment securities, certificates of obligation, and contractual obligations.

2. Election Not Required –

   - Short-term notes (12 months or less) issued in anticipation of the collection of taxes and other revenues.

   - Securities issued for the acquisition of water rights or capital improvements for water treatment.

   - Securities payable solely from revenue other than Ad Valorem taxes of the City.

   - Refunding securities issued to refund and pay outstanding securities.

   - Securities for any special or local improvement district, such as a Public Improvement District (PID).

   - Tax increment securities payable from Ad Valorem tax revenue derived from increased valuation for assessment of taxable property within a plan of development or other similar area as defined by applicable State Statutes.

   - Securities issued for the acquisition of equipment or facilities pursuant to a lease-purchase contract.

X. FINANCIAL CONDITIONS, RESERVES, AND STABILITY RATIOS

A. **Operational Coverage** – *(No Operating Deficits)* – The City's Proprietary Utility fund will comply with all bond covenants and maintain an operational coverage of at least 125%, such that current operating revenues will exceed current operating expenses.

Deferrals, short-term loans, or one-time sources will be avoided as budget balancing techniques. Reserves will be used for emergencies or non-recurring expenditures, except when balances can be reduced because their levels exceed guideline minimums as stated in Paragraph B, following.

B. **Fund Balance Policies –** The City's Fund Balance is the accumulated difference between assets and liabilities within governmental funds, and it allows the City to meet its contractual obligations, fund disaster or emergency costs, provide cash flow for timing purposes and fund non-recurring expenses appropriated by Council.

This policy establishes limitations on the purposes for which Fund Balances can be used in accordance with Governmental Accounting Standards Board (GASB) Statement Number 54.

The City's Fund Balance will report up to five components:

1. Non-spendable Fund Balance – amounts that are not in a spendable form or are required to be maintained intact. Assets included in this category are prepaid items, inventory, and non-financial assets held for resale.
2. Restricted Fund Balance – represents the portion of fund balance that is subject to legal restrictions, such as grants or hotel/motel tax and bond proceeds.
3. Committed Fund Balance – describes the portion of fund balance that is constrained by limitations that the Council has imposed upon itself, and remains binding unless the Council removes the limitation.
4. Assigned Fund Balance – is that portion of fund balance that reflects the City's *intended* use of the resource and is established in a less formal method by the City for that designated purpose.
5. Unassigned Fund Balance – represents funds that cannot be properly classified in one of the other four categories.

C. **Operating Reserves/Fund Balances** –

1. The General Fund's Unassigned Fund Balance should be at least 33% of the General Fund's annual operating expenditures. This percentage is the equivalent of four months operational expenditures. The General Fund's annual operating expenditures are defined as all personnel and operations expenditures less those related to the operation of the sanitation department and golf course. It also excludes the cost of goods component of the Airport's operational budget. Any expenditure funded with General Fund Balance is also excluded from this calculation.

2. The General Fund's Assigned for Technology Fund Balance is replenished each year at a level sufficient for the City's technology needs based on a recommendation by Management.

3. The General Fund's Assigned for Capital Projects Fund Balance is adopted by Council with the acceptance of the fiscal year end financial statements. At the end of each fiscal year, any available fund balance that is not restricted or allocated to technology is added to the balance of the General Fund's Assigned for Capital Projects Fund Balance.

4. The Enterprise Fund working capital should be maintained at 33% of total operating expenses or the equivalent of four months.

D. **Liabilities and Receivables** – Procedures will be followed to maximize discounts and reduce penalties offered by creditors. Current liabilities will be paid within 30 days of receiving the invoice. Accounts Receivable procedures will target collection for a maximum of 30 days from service. Receivables aging past 120 days will be sent to a collection agency. The Finance Director is authorized to write-off non-collectible accounts that are delinquent for more than 180 days, provided proper delinquency procedures have been followed. The Finance Director will make an annual report to the City Council of the

status of delinquent write-offs of non-collectible accounts.

E. **Capital and Debt Service Funds –**

1. Monies in the Capital Projects Funds should be used within 24 months of receipt or within a reasonable time according to construction schedule. Balances will be used to generate interest income to offset construction cost. Any unused monies can be used to fund similar projects as outlined by bond covenants and remaining excess funds will be transferred to the Debt Service Fund, provided that this complies with the bond covenant.

   Revenues in the Debt Service Fund are based on property tax revenues, interest earnings and transfers from other funds. Reserves in the Debt Service Fund are designed to provide funding between the date of issuance of new debt and the time that property tax levies are adjusted to reflect the additional debt. Reserve levels should not exceed one month of average annual debt service.

2. Revenue obligations will maintain debt coverage ratios as specified by the bond covenants.

F. **Ratios/Trend Analysis** – Ratios and significant balances will be incorporated into monthly, quarterly and financial reports. This information will provide users with meaningful data to identify major trends of the City's finances through analytical procedures. We have selected the following ratios/balances as key indicators:

- **Fund Balance/Equity** (FB/E):
  Assets – liabilities
  AL (acceptable level) ≥ 33.0% of operations

- **Working Capital** (CA-CL):
  Current assets less current liabilities
  AL ≥ 33.0% of operations

- **Current Ratio** (CA/CL):
  Current assets divided by current liabilities
  AL > 1.00

- **Quick Ratio** (Liquid CA/CL):
  "Liquid" current assets divided by current liabilities
  AL > 1.00

- **Debt/Assessed Ad Valorem Taxes** (D/AV):
  Debt divided by assessed Ad Valorem value
  AL < 5

- **Debt Ratio - %** (CL+LTL / TA) :
  Current liabilities plus long term liabilities divided by total assets
  AL < 1.00

- **Enterprise Operational Operating Coverage** (OR/OE):
  Operating revenue divided by operating expense
  AL > 1.25

Our goal is to develop minimum/maximum levels for the ratios/balances above through analyzing City of Temple historical trends and anticipated future trends. We will also analyze/compare City of Temple to other municipalities to develop these acceptable levels.

XI. INTERNAL CONTROLS

A. **Written Procedures** – Wherever possible, written procedures will be established and maintained by the Director of Finance for all functions involving cash handling and/or accounting throughout the City. These procedures will embrace the general concepts of fiscal responsibility set forth in this policy statement.

B. **Department Heads Responsibilities** – Each Department Head is responsible to ensure that good internal controls are followed throughout their Department, that all Finance Department directives or internal controls are implemented, and that all

independent auditor internal control recommendations are addressed.

XII. STAFFING AND TRAINING

A. **Adequate Staffing** –Staffing levels will be adequate for the fiscal functions of the City to operate effectively. Overtime shall be used only to address temporary or seasonal demands that require excessive hours. Workload allocation alternatives will be explored before adding staff.

B. **Training** – The City will support the continuing education efforts of all financial staff members including the investment in time and materials for maintaining a current perspective concerning financial issues. Staff will be held accountable for communicating, teaching, and sharing with other staff members all information and training materials acquired from seminars, conferences, and related education efforts.

C. **Awards, Credentials, Recognition** – The Finance Department will support efforts and involvement which result in meeting standards and receiving exemplary recitations on behalf of any of the City's fiscal policies, practices, processes, products, or personnel. Staff certifications may include Certified Public Accountant, Management Accountant, Certified Internal Auditor, and Certified Cash Manager.

The Finance Department will strive to maintain a high level of excellence in its accounting policies and practices as it prepares the CAFR. The CAFR will be presented annually to the Governmental Finance Officers Association for evaluation and consideration for the Certificate of Achievement for Excellence in Financial Reporting. The Budget will also be submitted to the GFOA for evaluation and consideration of the Distinguished Budget Presentation Award.

INVESTMENT POLICY

City of Temple

The Public Funds Investment Act, Chapter 2256, Texas Government Code, as amended, prescribes that each City is to adopt rules governing its investment practices and to define the authority of the investment officer. The following Investment Policy addresses the methods, procedures, and practices, which must be exercised to ensure effective and judicious fiscal management of the City's funds.

The Director of Finance is designated as the investment officer of the City of Temple, Texas, and is responsible for all investment decisions and activities.

I. Scope

This policy applies to all investment activities of the City's funds under its control, except those subject to other investment covenants, or excluded by contract. The Investment Policy will govern the activities of the Director of Finance and designated deputies in their management of all public funds covered by this Investment Policy.

In order to make effective use of the City's resources, all funds shall be pooled for investment purposes, except for those funds required to be accounted for in other accounts as stipulated by applicable laws, bond covenants, contracts or City policy. The pooled funds will include, but are not limited to, the funds of the General Fund, Water & Wastewater, GO Interest & Sinking, Hotel/Motel, Capital Projects, Federal/State Grant, Drainage, and Tax Increment Funds. The Firemen's Pension Fund, Deferred Compensation Plans, and any investments donated to the City for a particular purpose, or under terms of use specified by the donor, are outside the scope of this Investment Policy.

This policy also requires the formal adoption of an Investment Strategy that specifically addresses each of the City's fund groups. (See Attachment A)

II. Objectives

The primary objectives of the City investment activities, in order of priority, shall be:

A. Safety – Investments shall be undertaken in a manner that seeks to ensure the preservation of principal.

B. Liquidity – The City's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements, which might be reasonably anticipated.

C. Yield – The City's investment strategy is conservative. Given this strategy, the benchmark used by the Director of Finance to determine whether market yields are being achieved shall be the 90-day T-bill rate. Return on investment is of least importance compared to the safety and liquidity objectives.

Each investment transaction shall seek to first ensure that principal losses are avoided, whether they are from security defaults or erosion of market value.

III. Delegation Of Authority

The Director of Finance may designate deputies to assist with the management of the investment portfolio.

The Director of Finance or designated deputy shall be responsible for all transactions, compliance with internal controls, and insuring that all safekeeping, custodial, and collateral duties are in compliance with this Investment Policy and other applicable laws and regulations.

IV. Standard Of Care

Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. This investment principle shall be applied in the context of managing the overall investment portfolio.

The Director of Finance or designated deputy, acting in accordance with written procedures and exercising due diligence, shall not be held personally responsible for an individual security's credit risk or market price changes, provided that deviations from expectations are reported in a timely manner to the City Manager, and appropriate action is taken to control adverse developments.

V. Ethics And Conflicts Of Interest

The Director of Finance and designated deputies shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. An individual who has a personal business relationship with a business organization offering to engage in an investment transaction with the City shall file a statement with the Texas Ethics Commission and the City Council disclosing that personal business interest. A disclosure statement will also be filed if the Director of Finance or any designated deputy is related within the second degree by affinity of consanguinity, as determined under Chapter 573, to an individual seeking to sell an investment to the City.

For the purpose of this section, an individual has a personal business relationship with a business organization if:

A. The individual owns 10 percent or more of the voting stock or shares of the business organization, or owns $5,000 or more of the fair market value of the business organizations;

B. Funds received by the individual from the business organization exceed 10 percent of the individual's gross income for the previous year; or

C. The individual has acquired from the business organization during the previous year investments with a book value of $2,500 or more for the personal account of the individual.

VI. Accounting/Reporting

The Director of Finance shall, not less than quarterly, prepare and submit to the City Council a written report of investment transactions for all funds covered by this investment policy for the preceding reporting period. The report should:

A. Describe the investment position of the entity on the date of the report;

B. Be prepared and signed by the Director of Finance and Treasury Manager;

C. Contain a summary statement prepared in compliance with generally accepted accounting principles that states the beginning market values, additions and changes to the market value, ending market value and fully accrued interest for the reporting period;

D. State the book value and market value of each separately invested asset at the beginning and end of the reporting period by type of asset and fund type invested;

E. State the maturity date of each separately invested asset that has a maturity date;

F. State the compliance of the investment portfolio as it relates to the City's Investment Policy, the City's Investment Strategy and the Public Funds Investment Act; and

G. The reports should be formally reviewed at least annually by an independent auditor.

The method used to monitor the market price of acquired investments is to obtain market rates for the total portfolio from at least two independent brokers or from a recognized entity that provides a similar service.

VII. Internal Controls

The management of the City of Temple, Texas, is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objective of an internal control structure is to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

For the purpose of this policy, we have identified procedural controls for the purchase of investments (See Attachment B). Significant internal control structure policies and procedures are beyond the scope of this policy. The Director of Finance shall comply with the City's Internal Control Policies and Procedures at all times.

VIII. Diversification

The City will diversify use of investment types and issuers to avoid incurring unreasonable risks inherent in over-investment in specific instruments, individual issuers or maturities.

The investment portfolio shall not exceed the following guidelines without prior approval of the City Manager:

A. With the exception of U.S. Treasury securities and authorized pools, no more than 50% of the total investment portfolio will be invested in a single investment type.

B. Investment in any one single U.S. Agency Issue shall not exceed 30% of the total investment portfolio.

C. Commercial paper shall not exceed more than 5% of the total investment portfolio.

D. With the exception of U.S. Treasury securities, no more than 40% of the total investment portfolio shall be invested with a single issuer.

E. Investment with maturities of three years shall be limited to a maximum of 20% of the total portfolio.

F. The minimum maturity on any individual investment shall be one day (overnight). Maturities will be scheduled to meet liquidity and operating requirements.

G. The maximum maturity for each investment and the total portfolio will be timed to maturity to meet cash flow needs established by the cash flow analysis. The maximum maturity of any individual investment shall not exceed three (3) years.

H. The maximum dollar-weighted average maturity of the total investment portfolio is 270 days.

Maturity schedules shall be timed according to anticipated liquidity needs. Investments, from time to time, may be liquidated before maturity for cash-flow purposes. To meet these disbursement schedules, market gains or losses may be required. Any losses for early maturity liquidation should be minimized, and they should be reported as such to the City Manager in a timely manner. Actual risk of default shall be minimized by adequate collateralization. Market risk shall be minimized by diversification of investment type and maturity.

The Director of Finance shall routinely monitor the contents of the investment portfolio, the available markets and the relative values of

competing instruments, and shall adjust the investment portfolio accordingly, keeping in mind the overall objectives of the investments.

IX. Cash Flow Analysis

The Director of Finance will develop and maintain a comprehensive cash flow analysis for all of the City's fund types. The purposes will be to determine liquidity needs and the available funds for investing. The summarized cash flow analysis reports will be provided to the City Council and the City Manager on a quarterly basis.

X. Authorized Investments

The following is a list of authorized investments:

A. Obligations issued, guaranteed, insured by, or backed by the full faith and credit of the United States or its agencies and instrumentalities (i.e. U.S. Treasury and Agency Issues).

B. Certificates of Deposit, which are guaranteed or insured by the Federal Deposit Insurance Corporation or its successor or the National Credit Union Share Insurance Fund or its successor and are secured by obligations of the United States or its agencies and instrumentalities, that have a market value of not less than the principal amount of the certificates.

C. Fully collateralized repurchase agreements that have a defined termination date and are secured by obligations of the United States or its agencies and instrumentalities. The securities purchased by the City must be pledged to the City, held in the City's name and deposited at the time the investment is made with the City's custodial bank. Repurchase agreements can only be placed through primary government securities dealers or financial institutions doing business in Texas. The maximum term for repurchase agreements is ninety (90) days from the date the reverse security repurchase agreement is delivered and securities held as collateral must not mature later than the agreement's expiration date.

D. Commercial paper with a stated maturity of 270 days or less from the date of issuance. Must be rated not less than A-1 or P-1, or an equivalent, by at least two nationally recognized credit rating agencies or rated by one credit rating agency plus fully secured by an irrevocable letter of credit issued by a domestic bank.

E. Investment pools that are authorized by Council, invest only in investments approved by the Public Funds Investment Act, have an advisory board and are continuously rated no lower than AAA or AAA-m or at an equivalent rating by at least one nationally recognized rating agency. Investment pools must provide an offering circular, investment transaction confirmations, and monthly reports.

F. S.E.C. registered no-load money market mutual funds that have a dollar-weighted average stated maturity of ninety (90) days or less and include in its investment objectives the maintenance of a stable net asset value of $1 for each share.

An investment that requires a minimum rating under this policy does not qualify as an authorized investment during the period the investment does not have the minimum rating. The Director of Finance will take all prudent measures that are consistent with this policy to liquidate an investment that does not have the minimum rating; however, the Director of Finance will not be required to liquidate investments that were authorized investments at the time of purchase.

The Director of Finance is specifically prohibited from investing in:

A. Structured notes, investments with inverse-floaters, collateralized mortgage obligations, or any other form of derivatives;

B. Any investment not authorized by this policy or the Public Funds Investment Act;

C. Any instrument for which there would not be a ready market for immediate resale;

D. Any investment pool in which the City would own more than 20% of the market value of the pool;

E. Highly sophisticated investments not freely conducted in the marketplace (e.g., derivatives); and

F. Any one mutual fund in which the City would own more than 10% of the total assets of the mutual fund.

The Director of Finance is also specifically prohibited from borrowing funds for the purpose of reinvesting the funds to leverage return.

XI. Eligible Institutions

The following financial institutions are eligible for consideration for investment transactions by the Director of Finance:

A. State or national banks domiciled in the State of Texas;

B. Savings banks domiciled in the State of Texas;

C. State or federal credit unions domiciled in the State of Texas;

D. Brokers approved and designated as primary dealers by the Federal Reserve Bank of New York;

E. Secondary or regional brokers who meet the following requirements:

1. National Association of Security Dealers certified;
2. Carry Texas State Registration;
3. Have net capital of $1 million or more for Delivery Versus Payment investment transactions or net capital of $50 million or more for Repurchase Agreement transactions; and
4. Have at least five (5) years of operation.

F. Local government investment pools, (i.e. Texpool, TexSTAR, etc.); and

G. S.E.C. registered money market mutual funds.

Due to possible conflicts of interest, we feel that it is in the best interest of the City for the City's depository to be ineligible for quote-qualified investment transactions. Other routine investment transactions, not covered in the scope of this policy such as sweep accounts, certificates of deposit, and float interest earnings, would be allowed with the City's depository.

A written copy of the City's Investment Policy shall be presented to any financial institution offering to engage in an investment transaction with the City. The qualified representative of the financial institution offering to engage in an investment transaction with the City shall execute an Investment Policy Certification substantially to the effect that the financial institution has:

A. Received and reviewed the City's Investment Policy; and

B. Acknowledged that the financial institution has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the City and the institution that are not authorized by the City's Investment Policy, except to the extent that this authorization is dependent on an analysis of the makeup of the City's entire portfolio or requires an

interpretation of subjective investment standards.

A list of individual qualified institutions authorized to engage in investment transactions with the City shall, at least annually, be reviewed, revised, and adopted by the City Council. (See Attachment C)

All broker/dealers will have on file, with the City, Trading Authorization Agreements.

XII. Security Purchases/Trades

The City will purchase securities on an "as needed" basis only. The City will determine investment requirements based on cash flow analysis and current cash positions. The City will evaluate all bids given for determination of the securities best suited for the City's requirements.

Security selections and term will be determined in accordance with, (1) safety of principal, (2) cash flow needs, (3) investment type as a percentage of total investment portfolio and (4) yield.

Brokers/dealers are not encouraged to contact the City on currently available securities that the broker/dealers believe are items of interest to the City.

All securities placed will be solicited from no less than three qualified institutions. The Treasury Manager will obtain the quotes and get approval from the Director of Finance or a designated deputy prior to making any investment decision. All security purchases and trades conducted through the City will be settled with the City's third party custodial bank. The use of Delivery versus Payment (DVP) for investment transactions/purchases, except with investment pools and money market mutual funds, will be continually used by the Director of Finance at the City's third party custodian bank.

The Director of Finance, Assistant Director of Finance, Treasury Manager, Senior Accountant, City Manager, and City Secretary are the only individuals authorized to wire funds for the City. Dual authorization shall be used for all nonrepetitive wire transfers.

The City must approve any substitution of securities on repurchase agreements. The City will only enter repurchase agreements under the terms of the Public Securities Agreement (PSA) – Master Repurchase Agreement format.

XIII. Collateralization Requirements

Consistent with the requirements of the Public Funds Collateral Act, Chapter 2257, Texas Government Code, as amended, the City will require full collateralization of all deposits with depository institutions. In order to anticipate market changes and provide a level of security, the collateralization level will be 102% of market value of principal and accrued interest on the deposits less the amount insured by the Federal Deposit Insurance Corporation. Securities pledged as collateral shall be held in the City's name by an independent third party with whom the City has a current custodial agreement. A clearly marked evidence of ownership must be supplied to the City for retention. The City must approve any release and/or substitution of collateral before such action is taken. Collateral shall be reviewed daily to assure that the market value of the securities pledged equals or exceeds the related deposit.

Securities authorized by the Public Funds Collateral Act are acceptable for collateralization purposes.

Private insurance coverage is not an acceptable collateralization form.

XIV. Investment Training

The Director of Finance and designated deputies shall attend:

A. At least one training session relating to the Director of Finance or designated deputies' responsibilities within 12 months after taking office or assuming duties.

B. Investment training sessions not less than once in a two year period and receive not less than ten (10)

hours of instruction relating to investment responsibilities.

Training must include education in investment controls, security risks, strategy risks, market risks, diversification of the investment portfolio, and compliance with the Public Funds Investment Act.

All training shall be from an independent source on the list of approved training seminar sponsors. (See Attachment D)

XV. **Conclusion**

The Director of Finance and designated deputies will adhere to the Investment Policy in all investment decisions of the City. The Director of Finance will provide quarterly written reports to the City Manager and City Council on the investment activity of the City's investment portfolio.

All current investment activity, which does not comply with the above stated policy, will be allowed to mature, and all future investment activity will be negotiated under the terms of the stated policy.

In conjunction with the annual financial audit, a compliance audit will be performed on management controls and adherence to this policy.

An annual review of the Investment Policy and Strategy will be conducted by the Director of Finance. The Investment Policy and Strategy, with any changes, will then be presented for the City Council to review. Formal adoption of the Investment Policy and Strategy will be documented in the minutes of the City Council meeting and the adopting ordinance.

INVESTMENT STRATEGY – ***Attachment A***

The Investment Strategy of the City of Temple, Texas, is adopted to provide investment guidelines that will minimize the risk of loss. In order to make effective use of the City's resources, all monies shall be pooled into one fund, except for those monies required to be accounted for in other accounts as stipulated by applicable laws, bond covenants, contracts or City policy. Investment priorities (in order of importance) are as follows:

A. Suitability – Any investment allowed by the Investment Policy is suitable. Maturity schedules shall be timed according to anticipated needs.

B. Safety of Principal – All investments should be of high quality with no perceived default risk.

C. Liquidity – Local government investment pools and mutual funds shall provide daily liquidity. Fixed maturity investments shall provide liquidity as required by anticipated needs.

D. Marketability – Investments should have an active and efficient secondary market to enable the City to liquidate investments prior to the maturity for unanticipated cash requirements.

E. Diversification – The City will diversify use of security types, issuers and maturities. With the exception of U.S. Treasury securities and authorized pools, no more than 50% of the total investment portfolio shall be invested in a single security type. With the exception of U.S. Treasury securities, no more than 40% of the total investment portfolio shall be invested with a single issuer. Maturity schedules shall be timed according to anticipated liquidity needs. The maximum dollar-weight average maturity is 270 days.

F. Yield – The City's investment strategy is conservative. The benchmark used by the Director of Finance to determine whether market yields are being achieved shall be the 90-day T-bill rate.

INVESTMENT PURCHASING PROCEDURAL CONTROLS – ***Attachment B***

A. Director of Finance, or designated deputy, and Treasury Manager shall analyze cash flow and determine specific cash flow needs of the City before any current securities mature or any new money is invested.

B. Director of Finance and Treasury Manager agree to type of security (as allowed or as authorized by law, contract, or investment policy), denominations, and duration.

C. Treasury Manager

- Obtains three (3) net quotes for securities from authorized brokers listed on Attachment C;
- Prepares quote listing with relevant information from the offerers;
- Submits quote listing with recommendation for best responsible net offerer to Director of Finance or designated deputy;
- Director of Finance or designated deputy approves best responsible net offerer; and
- Contacts selected offerer with instructions to buy.

D. Broker faxes or calls Treasury Manager with details of the purchase (disc, etc.).

E. Treasury Manager contacts safekeeping with details, and faxes copy of CUSIP to safekeeping for security verification.

F. Safekeeping compares CUSIP to delivered securities to initiate payment. The purchase of individual securities shall be executed "delivery versus payment" (DVP) through the Federal Reserve System. By so doing, City funds are not released until the City has received, through the Federal Reserve wire, the securities purchased.

G. A letter is prepared with Director of Finance and Treasury Manager's signature stating all details of the purchase, and is sent to the broker.

H. The broker must verify the letter for understanding and correctness of securities purchased, sign it, and return it to the City of Temple.

I. The investment portfolio and cash flow documents are updated to reflect security transactions. The Treasury Manager reconciles the investment portfolio with the general ledger daily. The reconciliation is reviewed and approved by the Assistant Director of Finance.

J. Safekeeping receipts are received by a Finance employee who is independent from the initiating or approval of the purchase, and are verified with the Daily Balance Report; if correct, the receipts are filed for documentation upon arrival.

LIST OF QUALIFIED INSTITUTIONS – ***Attachment C***

A list of institutions that are authorized to engage in investment transactions with the City shall, at least annually, be reviewed, revised, and adopted. The following institutions, listed by type, are authorized for use by the Investment Officer:

Brokers/Dealers:	**Local government investment pools:**
Duncan Williams	Texpool
First Southwest Company	TexSTAR
Frost National Bank	CLASS by MBIA Municipals Investors Service
Seattle Northwest Securities	Cooperation Great Pacific Securities
Simmons First National Bank	
Vining-Sparks IBG	
Wachovia Securities Financial Network	
Zions First National Bank	

This list shall be revised when necessary throughout the year to account for additions and deletions.

APPROVED TRAINING SEMINAR SPONSORS – ***Attachment D***

All investment training shall be from an independent source approved by the City Council. The following sponsors are hereby approved:

A. Government Finance Officer's Association (GFOA);

B. Texas Society of Certified Public Accountants (TSCPA);

C. Texas Municipal League (TML);

D. Government Treasurer's Organization of Texas (GTOT);

E. Sponsors approved by the TSCPA and GFOA, GFOAT, GTOT, to provide CPE credits; or

F. Other sponsors approved on an individual basis by the Director of Finance.

City of Temple

BUDGET SUMMARY – ALL FUNDS

City of Temple

CITY OF TEMPLE
FY 2014 ADOPTED ANNUAL BUDGET
Combined Statement - Sources/Uses Of Funds

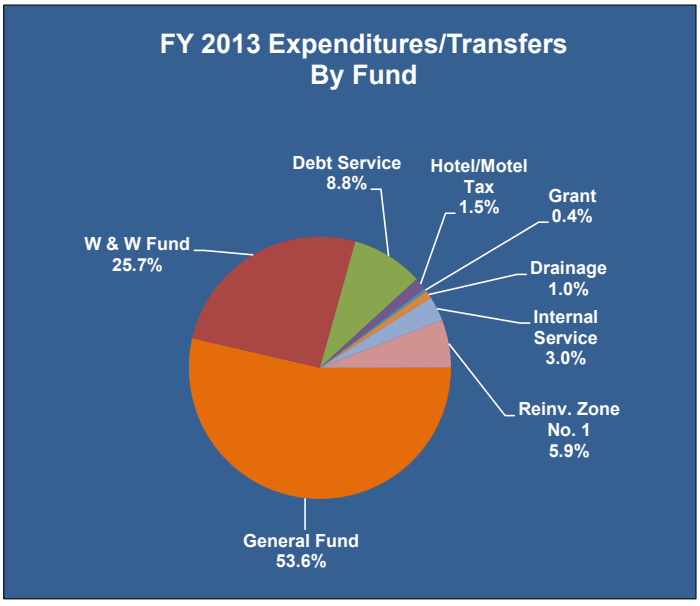
Revenues/Other Sources	Adopted Budget FY 2013	Adopted Budget FY 2014	% Increase/ (Decrease)
General Fund	$ 57,614,525	$ 60,684,031	5.33%
Water & Wastewater Fund	28,684,076	31,050,159	8.25%
Debt Service Fund	8,437,407	9,574,980	13.48%
Hotel/Motel Tax Fund	1,702,900	1,752,700	2.92%
Federal/State Grant Fund	386,943	408,865	5.67%
Drainage Fund	1,079,523	1,078,803	-0.07%
Internal Service Fund	3,295,525	100,000	-96.97%
Reinvestment Zone No. 1 Fund	4,706,824	4,861,829	3.29%
Total Revenues/Other Sources	**$ 105,907,723**	**$ 109,511,367**	**3.40%**

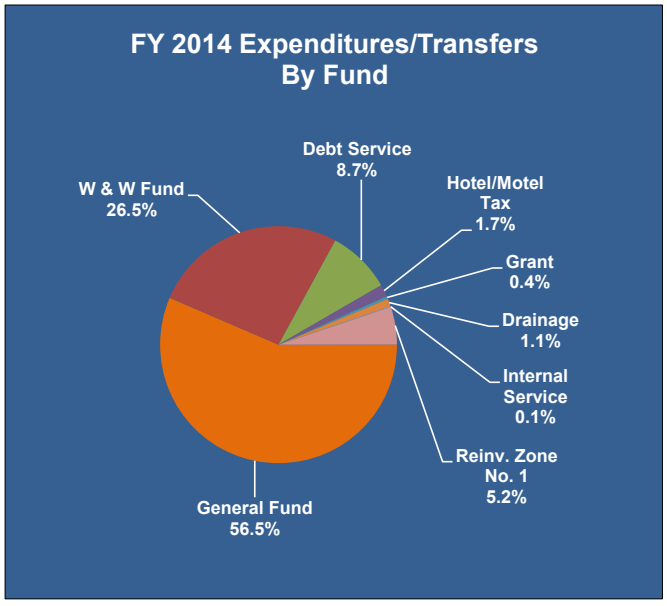
Expenditures/Transfers	Adopted Budget FY 2013	Adopted Budget FY 2014	% Increase/ (Decrease)
General Fund	$ 59,069,645 [1]	$ 64,009,031 [2]	8.36%
Water & Wastewater Fund	28,330,899	30,020,581	5.96%
Debt Service Fund	9,725,715	9,876,523	1.55%
Hotel/Motel Tax Fund	1,702,900	1,882,700	10.56%
Federal/State Grant Fund	386,943	408,865	5.67%
Drainage Fund	1,079,523	1,214,183	12.47%
Internal Service Fund	3,295,525	100,000	-96.97%
Reinvestment Zone No. 1 Fund	6,534,108	5,855,297	-10.39%
Total Expenditures/Transfers	**$ 110,125,258**	**$ 113,367,180**	**2.94%**

[1] Includes $1,455,120 in Capital ($773,400); TEDC Matrix allocation ($400,000); and Strategic Investment Zone ($100,000) funded with Undesignated Fund Balance - Capital Projects; and Health Insurance Cost ($181,720) from Fund Balance Designated for Health Insurance

[2] Includes $3,325,000 in Capital ($1,400,000); TEDC Matrix allocation ($1,825,000); and Strategic Investment Zone ($100,000) funded with Undesignated Fund Balance - Capital Projects

FY 2013 Adopted Budget Compared to the FY 2014 Adopted Budget





City of Temple, Texas
Combined Summary of Revenues, Expenditures
And Fund Balance/Net Assets
All Funds for FY 2014

		SPECIAL REVENUE FUNDS			
	General Fund	**Hotel/Motel Fund**	**Fed/State Grant Fund**	**Drainage Fund**	**Reinvestment Zone No. 1**
BEGINNING FUND BALANCE/ NET ASSETS 10/01/13	$ 18,635,597	$ 597,758	$ -	$ 1,477,213	$ 3,358,759
REVENUES:					
Taxes	30,769,322	1,190,500	-	-	4,775,829
Water and Sewer revenue	-	-	-	-	-
Drainage fees	-	-	-	1,077,603	-
Franchise fees	6,175,992	-	-	-	-
Licenses and permits	510,100	-	-	-	36,000
Intergovernmental	95,106	-	408,865	-	-
Charges for services	20,548,074	561,000	-	-	-
Fines	1,940,754	-	-	-	-
Payment in lieu of taxes	-	-	-	-	-
Miscellaneous reimbursements	-	-	-	-	-
Interest and other	644,683	1,200	-	1,200	50,000
TOTAL REVENUES	60,684,031	1,752,700	408,865	1,078,803	4,861,829
TOTAL AVAILABLE RESOURCES	**$ 79,319,628**	**$ 2,350,458**	**$ 408,865**	**$ 2,556,016**	**$ 8,220,588**
EXPENDITURES:					
Personnel Services	$ 39,340,488	$ 871,956	$ 45,932	$ 630,837	$ -
Operations	21,129,151	819,737	153,068	348,752	575,850
Capital	1,676,000	130,000	209,865	226,094	827,428
Contingency	826,072	36,607	-	7,500	-
Debt Service	59,662	-	-	-	4,452,019
TOTAL EXPENDITURES	**$ 63,031,373**	**$ 1,858,300**	**$ 408,865**	**$ 1,213,183**	**$ 5,855,297**
OTHER FINANCING SOURCES (USES):					
Transfers in	-	-	-	-	-
Transfers (out)	(977,658)	(24,400)	-	(1,000)	-
	(977,658)	(24,400)	-	(1,000)	-
ENDING FUND BALANCE/ NET ASSETS 9/30/2014	**$ 15,310,597**	**$ 467,758**	**$ -**	**$ 1,341,833**	**$ 2,365,291**

City of Temple, Texas
Combined Summary of Revenues, Expenditures
And Fund Balance/Net Assets
All Funds for FY 2014

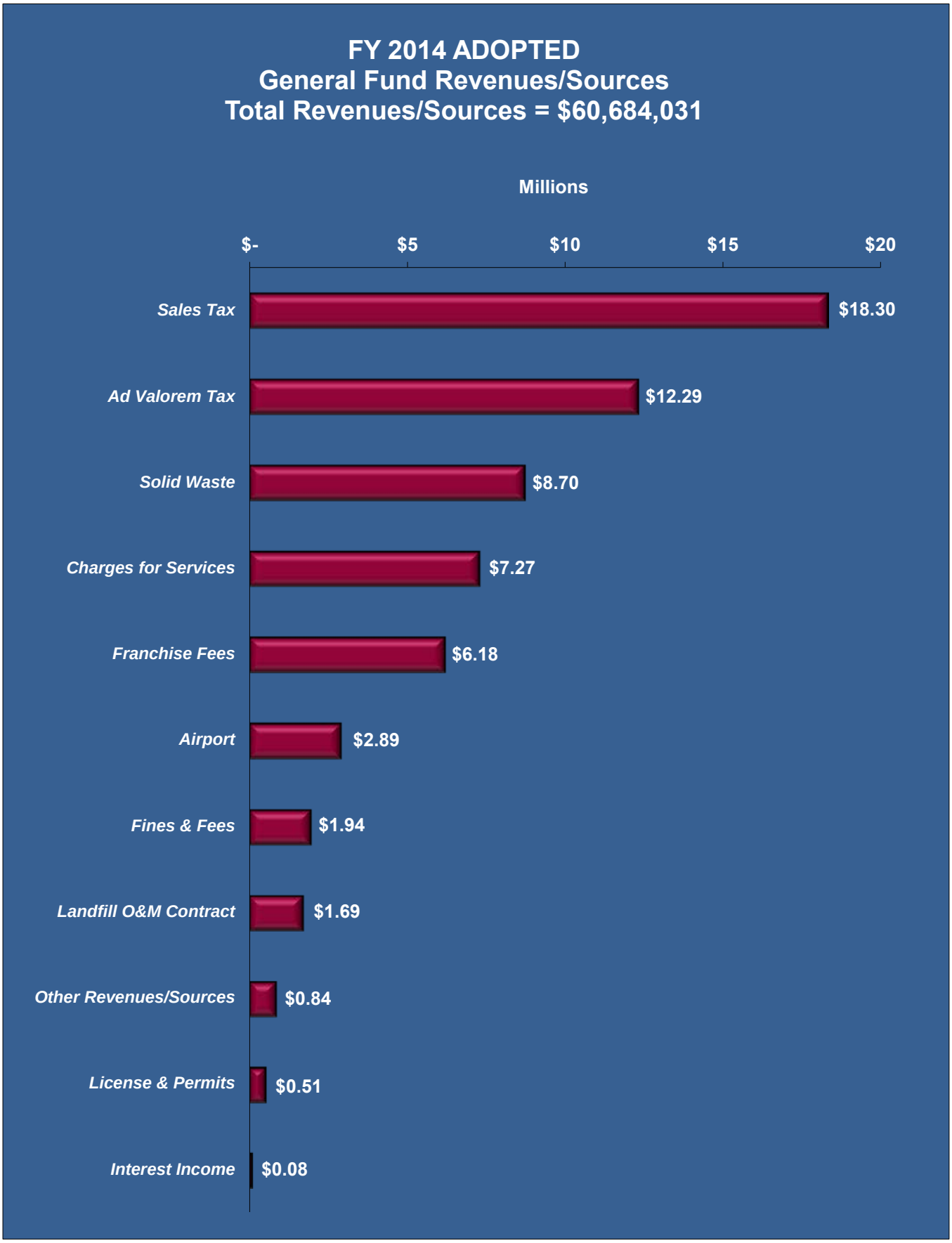
	Debt Service Fund	Internal Service Fund	Water/Sewer Enterprise Fund	Total All Funds
BEGINNING FUND BALANCE/ NET ASSETS 10/01/13	$ 7,226,564	$ -	$ 94,739,063	$ 126,034,954
REVENUES:				
Taxes	8,172,922	-	-	44,908,573
Water and Sewer revenue	-	-	29,632,715	29,632,715
Drainage fees	-	-	-	1,077,603
Franchise fees	-	-	-	6,175,992
Licenses and permits	-	-	-	546,100
Intergovernmental	-	-	-	503,971
Charges for services	-	-	-	21,109,074
Fines	-	-	-	1,940,754
Payment in lieu of taxes	-	-	-	-
Miscellaneous reimbursements	-	-	-	-
Interest and other	486,000	-	1,111,000	2,294,083
TOTAL REVENUES	8,658,922	-	30,743,715	108,188,865
TOTAL AVAILABLE RESOURCES	**$ 15,885,486**	**$ -**	**$ 125,482,778**	**$ 234,223,819**
EXPENDITURES:				
Personnel Services	$ -	$ -	$ 4,453,348	$ 45,342,561
Operations	-	100,000	14,894,611	38,021,169
Capital	-	-	3,348,520	6,417,907
Contingency	-	-	100,000	970,179
Debt Service	9,876,523	-	7,211,102	21,599,306
TOTAL EXPENDITURES	**$ 9,876,523**	**$ 100,000**	**$ 30,007,581**	**$ 112,351,122**
OTHER FINANCING SOURCES (USES):				
Transfers in	916,058	100,000	-	1,016,058
Transfers (out)	-	-	(13,000)	(1,016,058)
	916,058	100,000	(13,000)	-
ENDING FUND BALANCE/ NET ASSETS 9/30/2014	**$ 6,925,021**	**$ -**	**$ 95,462,197**	**$ 121,872,697**

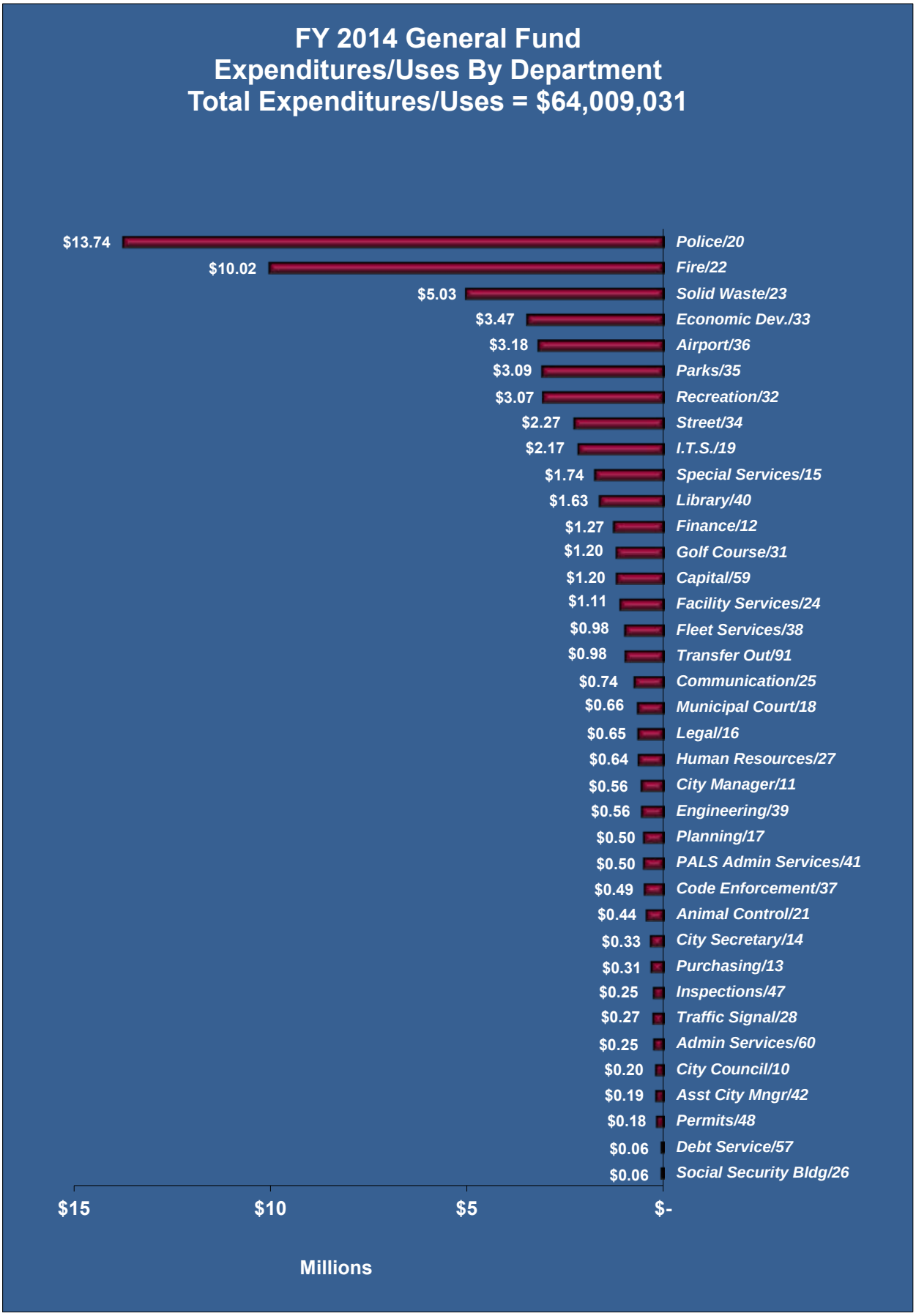
	Actual 9/30/2011	Actual 9/30/2012	2012/2013 AMENDED Budget @ 9/30/13	2013/2014 ADOPTED Budget	+(-)
Revenues:					
Taxes	$ 27,250,005	$ 28,265,985	$ 28,334,410	$ 30,769,322	$ 2,434,912
Franchise fees	6,216,239	6,260,051	6,117,396	6,175,992	58,596
Licenses and permits	448,076	377,290	515,900	510,100	(5,800)
Intergovernmental	269,911	211,915	373,786	95,106	(278,680)
Charges for services	18,965,582	20,020,074	20,390,655	20,548,074	157,419
Fines	2,136,454	2,133,078	2,007,960	1,940,754	(67,206)
Interest and other	1,086,630	852,000	1,168,758	644,683	(524,075)
Total revenues	**56,372,897**	**58,120,393**	**58,908,865**	**60,684,031**	**1,775,166**
Expenditures:					
Current:					
General government	10,416,675	11,066,989	13,265,846	14,051,930	786,084
Public safety	23,016,083	24,797,815	25,801,167	26,090,712	289,545
Highways and streets	2,903,311	3,693,203	3,272,804	3,096,312	(176,492)
Solid waste	4,595,781	4,865,108	5,102,551	5,030,933	(71,618)
Culture and leisure services	8,200,774	8,483,046	9,603,729	9,494,043	(109,686)
Airport	2,980,300	3,102,648	3,473,535	3,181,709	(291,826)
Contingency [(1)]	-	-		826,072	826,072
Capital	1,427,468	673,783	1,756,907	1,200,000	(556,907)
Debt service:					
Principal retirement - lease	39,612	43,592	45,693	49,319	3,626
Interest and fiscal charges - lease	5,069	8,571	6,472	10,343	3,871
Total expenditures	**53,585,073**	**56,734,755**	**62,328,704**	**63,031,373**	**702,669**
Excess (deficiency) of revenues over expenditures	2,787,824	1,385,638	(3,419,839)	(2,347,342)	1,072,497
Other financing sources (uses):					
Transfers in (out):					
Transfers out - Debt Service	(98,439)	(98,439)	(226,223)	(892,658)	(666,435)
Transfers out - Grant Fund	(85,054)	(375,218)	(507,050)	-	507,050
Transfers out - Bond Program	(186,607)	(30,105)	(190,345)	-	190,345
Transfers out - Capital Projects-Designated	(482,952)	(805,619)	(1,219,755)	-	1,219,755
Transfers out - Limited Tax Notes	-	-	-	-	-
Transfers out - Health Insurance	(628,756)	(497,964)	(500,012)	(85,000)	415,012
Transfer in - Debt Service	664	515	525	-	(525)
Total other financing sources (uses)	**(1,481,144)**	**(1,806,830)**	**(2,449,544)**	**(977,658)**	**1,471,886**
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	**1,306,680**	**(421,192)**	**(5,869,383)**	**(3,325,000)**	**2,544,383**
Fund balance, beginning of period	23,619,492	24,926,172	24,504,980	18,635,597	-
Fund balance, end of period	**$ 24,926,172**	**$ 24,504,980**	**$ 18,635,597**	**$ 15,310,597**	**$ 2,544,383**

Total General Fund Expenditures - By Category

	Actual 9/30/2011	Actual 9/30/2012	2012/2013 Amended Budget @ 9/30/13	2013/2014 ADOPTED Budget	+(-)
Personnel services	$ 33,936,837	$ 35,808,454	$ 38,404,558	$ 39,340,488	$ 935,930
Operations	17,364,482	19,117,306	20,674,847	21,129,151	454,304
Capital outlay	2,239,073	1,756,832	3,197,134	1,676,000	(1,521,134)
Contingency [(1)]	-	-		826,072	826,072
Debt Service	44,681	52,163	52,165	59,662	7,497
Fund Total	**$ 53,585,073**	**$ 56,734,755**	**$ 62,328,704**	**$ 63,031,373**	**$ 702,669**

[(1)] Contingency is budgeted in Special Services and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets


FY 2014 ADOPTED
General Fund Revenues/Sources
Total Revenues/Sources = $60,684,031
Millions
$-
$5
$10
$15
$20
Sales Tax
$18.30
Ad Valorem Tax
$12.29
Solid Waste
$8.70
Charges for Services
$7.27
Franchise Fees
$6.18
Airport
$2.89
Fines & Fees
$1.94
Landfill O&M Contract
$1.69
Other Revenues/Sources
$0.84
License & Permits
$0.51
Interest Income
$0.08


FY 2014 General Fund
Expenditures/Uses By Department
Total Expenditures/Uses = $64,009,031
$13.74 Police/20
$10.02 Fire/22
$5.03 Solid Waste/23
$3.47 Economic Dev./33
$3.18 Airport/36
$3.09 Parks/35
$3.07 Recreation/32
$2.27 Street/34
$2.17 I.T.S./19
$1.74 Special Services/15
$1.63 Library/40
$1.27 Finance/12
$1.20 Golf Course/31
$1.20 Capital/59
$1.11 Facility Services/24
$0.98 Fleet Services/38
$0.98 Transfer Out/91
$0.74 Communication/25
$0.66 Municipal Court/18
$0.65 Legal/16
$0.64 Human Resources/27
$0.56 City Manager/11
$0.56 Engineering/39
$0.50 Planning/17
$0.50 PALS Admin Services/41
$0.49 Code Enforcement/37
$0.44 Animal Control/21
$0.33 City Secretary/14
$0.31 Purchasing/13
$0.25 Inspections/47
$0.27 Traffic Signal/28
$0.25 Admin Services/60
$0.20 City Council/10
$0.19 Asst City Mngr/42
$0.18 Permits/48
$0.06 Debt Service/57
$0.06 Social Security Bldg/26
$15
$10
$5
$-
Millions

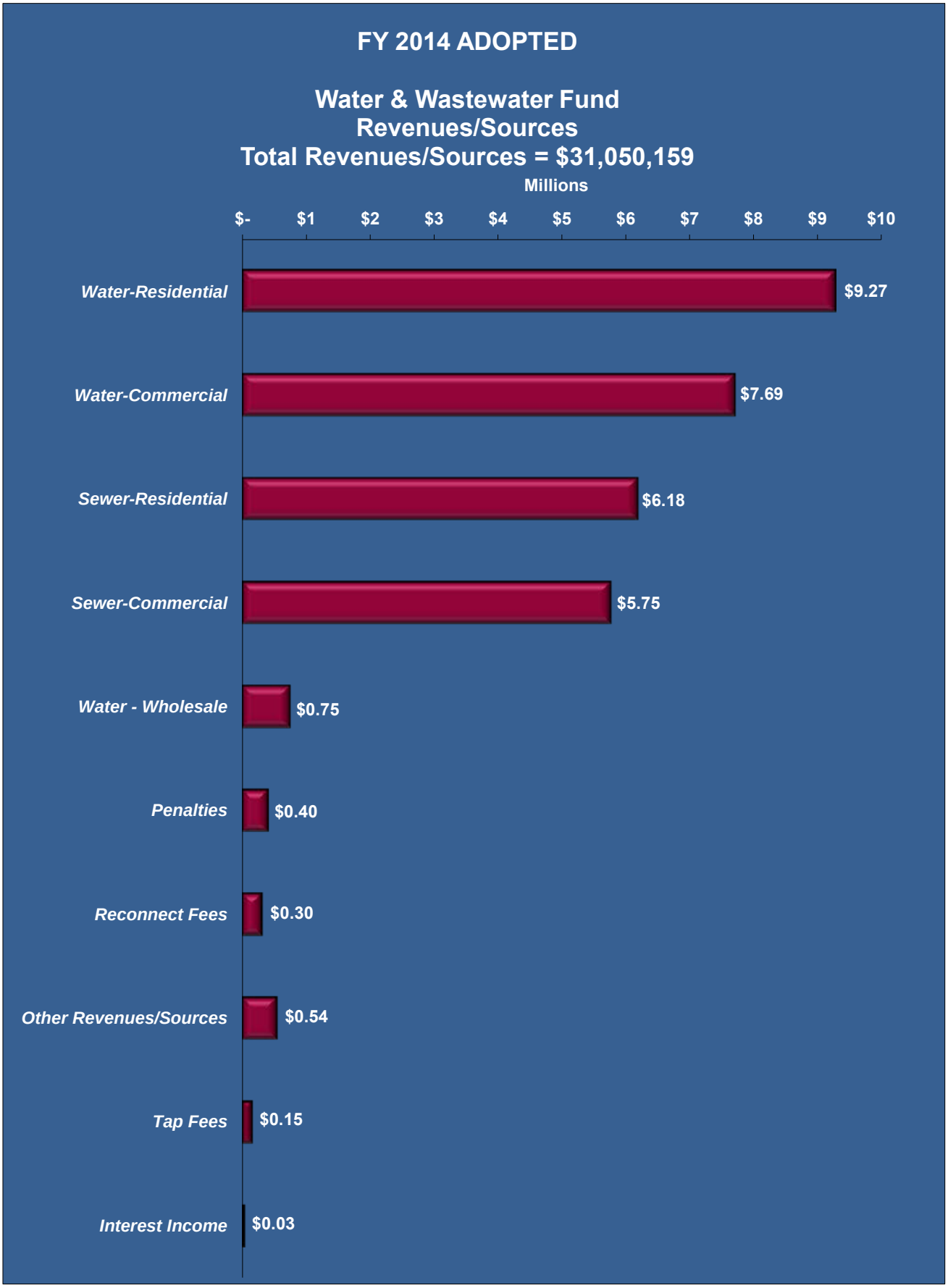
	Actual 9/30/2011	Actual 9/30/2012	2012/2013 Amended Budget @ 9/30/13	2013/2014 ADOPTED Budget	+(-)
Operating Revenues:					
Water service	$ 17,784,551	$ 16,948,961	$ 15,527,357	$ 17,706,278	$ 2,178,921
Sewer service	10,491,457	10,495,258	12,003,123	11,926,437	(76,686)
Other	1,111,204	1,201,702	1,158,652	1,111,000	(47,652)
Total operating revenues	**29,387,212**	**28,645,921**	**28,689,132**	**30,743,715**	**2,054,583**
Operating Expenses:					
Personnel services	4,017,039	4,197,880	4,490,571	4,453,348	(37,223)
Supplies	1,497,051	1,606,465	2,060,264	1,970,859	(89,405)
Repairs and maintenance	1,068,505	1,243,955	1,590,615	1,586,382	(4,233)
Depreciation	5,103,626	5,616,018	5,800,000	5,800,000	-
Other services and charges	9,688,999	9,704,897	10,957,468	11,337,370	379,902
Contingency [1]	-	-	-	100,000	100,000
Total operating expenses	**21,375,220**	**22,369,215**	**24,898,918**	**25,247,959**	**349,041**
Operating income	8,011,992	6,276,706	3,790,214	5,495,756	1,705,542
Nonoperating revenues (expenses):					
Interest income	126,718	358,235	123,241	306,444	183,203
Contributions - TxDOT	-	74,735	1,641,145	-	(1,641,145)
Transfer out - health insurance fund	(100,365)	(75,765)	(25,960)	(13,000)	12,960
Interest expense	(1,967,056)	(1,726,252)	(2,689,510)	(3,001,102)	(311,592)
Net nonoperating expenses	**(1,940,703)**	**(1,369,047)**	**(951,084)**	**(2,707,658)**	**(1,756,574)**
Net income	6,071,289	4,907,659	2,839,130	2,788,098	(51,032)
Increase in net assets	**$ 6,071,289**	**$ 4,907,659**	**$ 2,839,130**	**$ 2,788,098**	**$ (51,032)**

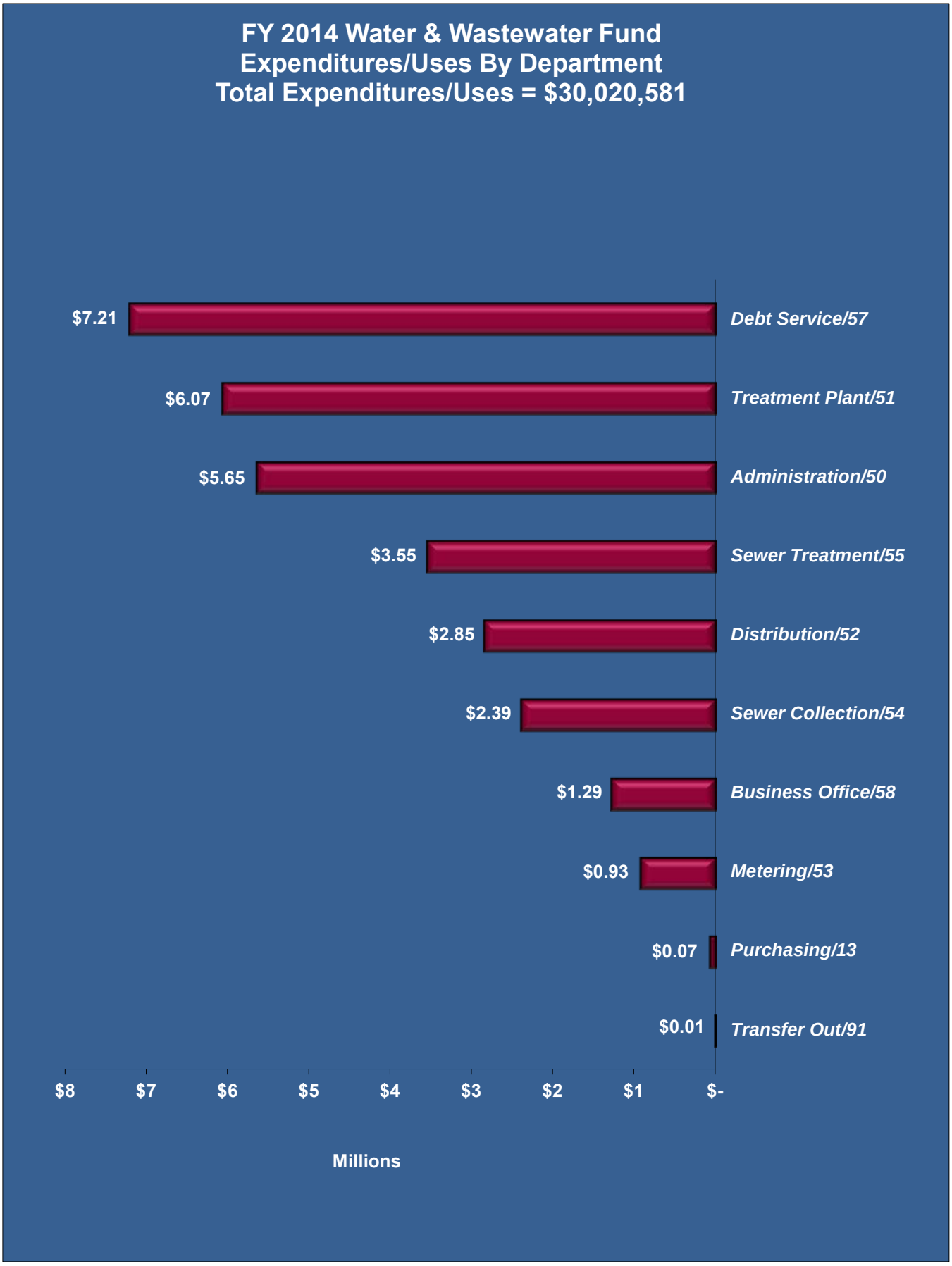
Water & Wastewater Fund - Changes in Working Capital

	Actual 9/30/2011	Actual 9/30/2012	2012/2013 Amended Budget @ 9/30/13	2013/2014 PROPOSED Budget	+(-)
Gross revenue -					
Operating income	$ 29,387,212	$ 28,645,921	$ 28,689,132	$ 30,743,715	$ 2,054,583
Interest income	126,718	358,235	123,241	306,444	183,203
Contributions - TxDOT	-	74,735	1,641,145	-	(1,641,145)
Operating expenses [2]	(16,271,594)	(16,753,197)	(19,098,918)	(19,347,959)	(249,041)
Net revenue available for capital & debt	**13,242,336**	**12,325,694**	**11,354,600**	**11,702,200**	**347,600**
Capital & debt:					
Principal	(3,822,953)	(4,770,956)	(4,674,019)	(4,210,000)	464,019
Interest	(1,967,056)	(1,726,252)	(2,689,510)	(3,001,102)	(311,592)
Capital outlay	(13,158,547)	(9,423,865)	(22,549,337)	(3,348,520)	19,200,817
Transfer out - health insurance fund	-	(75,765)	(25,960)	(13,000)	12,960
Contingency [1]	-	-	-	(100,000)	(100,000)
Application of bond proceeds	8,726,559	6,860,788	12,576,293	-	(12,576,293)
Total capital & debt	**(10,221,997)**	**(9,136,050)**	**(17,362,533)**	**(10,672,622)**	**6,689,911**
Net increase (decrease) in working capital	**$ 3,020,339**	**$ 3,189,644**	**$ (6,007,933)**	**$ 1,029,578**	**$ 7,037,511**

[1] Contingency is moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets

[2] Operating expenses less depreciation and contingency.


FY 2014 ADOPTED
Water & Wastewater Fund
Revenues/Sources
Total Revenues/Sources = $31,050,159
Millions
$-
$1
$2
$3
$4
$5
$6
$7
$8
$9
$10
Water-Residential
$9.27
Water-Commercial
$7.69
Sewer-Residential
$6.18
Sewer-Commercial
$5.75
Water - Wholesale
$0.75
Penalties
$0.40
Reconnect Fees
$0.30
Other Revenues/Sources
$0.54
Tap Fees
$0.15
Interest Income
$0.03


FY 2014 Water & Wastewater Fund
Expenditures/Uses By Department
Total Expenditures/Uses = $30,020,581
$7.21
Debt Service/57
$6.07
Treatment Plant/51
$5.65
Administration/50
$3.55
Sewer Treatment/55
$2.85
Distribution/52
$2.39
Sewer Collection/54
$1.29
Business Office/58
$0.93
Metering/53
$0.07
Purchasing/13
$0.01
Transfer Out/91
$8
$7
$6
$5
$4
$3
$2
$1
$-
Millions

Summary

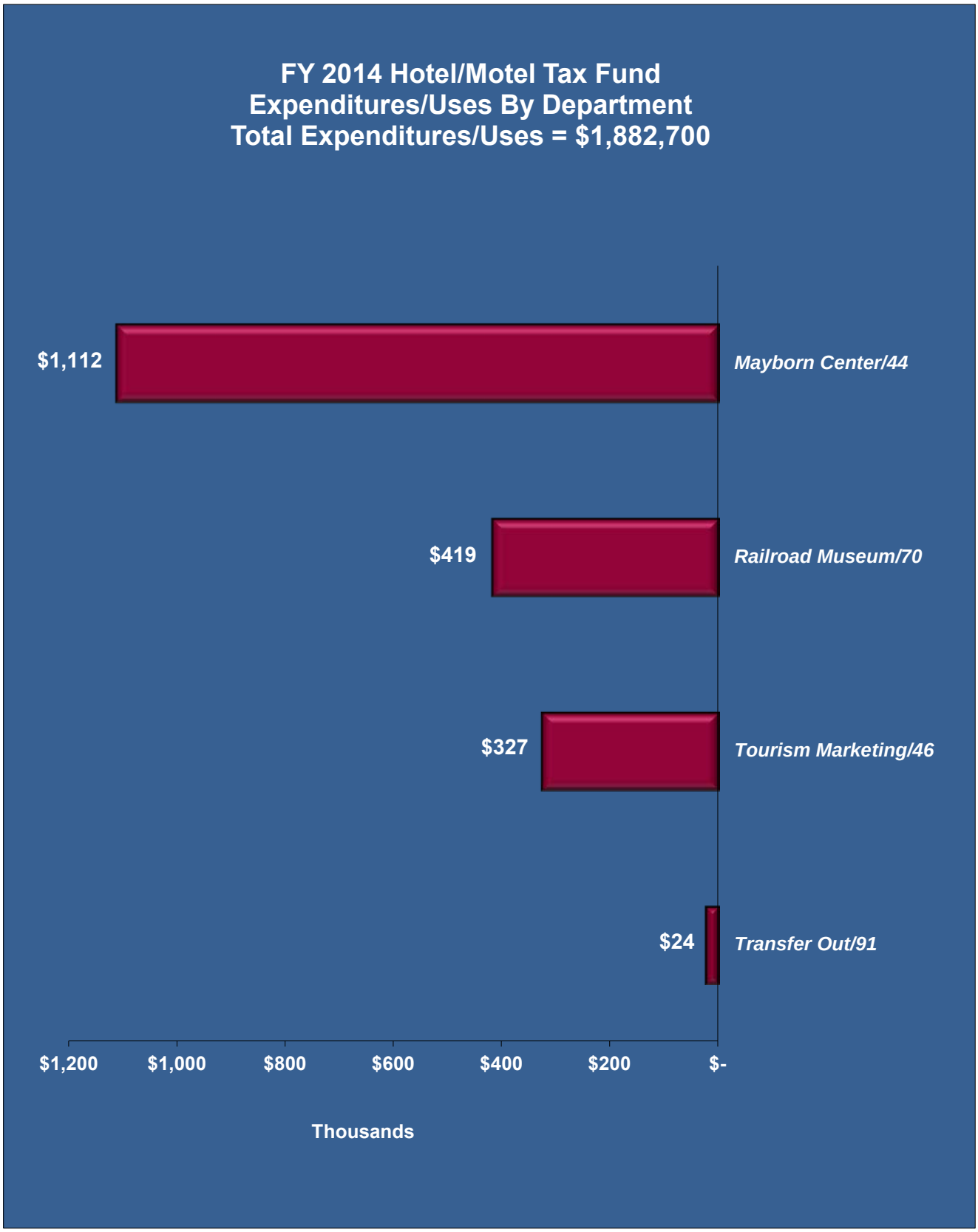
Hotel/Motel Tax Fund/240

	Actual 9/30/2011	Actual 9/30/2012	2012/2013 Amended Budget @ 9/30/13	2013/2014 ADOPTED Budget	+(-)
Revenues:					
Taxes	$ 1,215,396	$ 1,223,910	$ 1,190,500	$ 1,190,500	$ -
Charges for services	407,864	402,293	516,700	561,000	44,300
Interest and other	8,508	26,169	1,200	1,200	-
Total revenues	**1,631,768**	**1,652,372**	**1,708,400**	**1,752,700**	**44,300**
Expenditures:					
Mayborn center	858,594	903,418	1,014,513	1,112,370	97,857
Tourism marketing	283,228	290,159	1,121,638	327,154	(794,484)
Railroad museum	222,863	227,331	327,057	418,776	91,719
Total expenditures	**1,364,685**	**1,420,908**	**2,463,208**	**1,858,300**	**(604,908)**
Excess (deficiency) of revenues over expenditures	267,083	231,464	(754,808)	(105,600)	649,208
Other financing sources (uses):					
Transfers in (out):					
Transfers out - Debt Service	(20,371)	(20,371)	(20,371)	(23,400)	(3,029)
Transfers out - Health Insurance Fund	(10,968)	(9,696)	(4,535)	(1,000)	3,535
Total other financing sources (uses)	**(31,339)**	**(30,067)**	**(24,906)**	**(24,400)**	**506**
Deficiency of revenues and other financing sources over expenditures and other financing uses	**235,744**	**201,397**	**(779,714)**	**(130,000)**	**649,714**
Fund balance, beginning of year	917,874	1,153,618	1,355,015	597,758	(757,257)
Prior period adjustment			22,457		(22,457)
Fund balance, restated	917,874	1,153,618	1,377,472	597,758	(779,714)
Fund balance, end of year	**$ 1,153,618**	**$ 1,355,015**	**$ 597,758**	**$ 467,758**	**$ (130,000)**

Total Hotel/Motel Tax Fund Expenditures - By Category

	Actual 9/30/2011	Actual 9/30/2012	2012/2013 Amended Budget @ 9/30/13	2013/2014 ADOPTED Budget	+(-)
Personnel services	$ 544,017	$ 559,563	$ 803,417	$ 871,956	$ 68,539
Operations	738,010	784,785	1,550,645	819,737	(730,908)
Capital outlay	82,658	76,560	109,146	130,000	20,854
Contingency [(1)]	-	-	-	36,607	36,607
Fund Total	**$ 1,364,685**	**$ 1,420,908**	**$ 2,463,208**	**$ 1,858,300**	**$ (604,908)**

[(1)] Contingency is budgeted in each department and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets


FY 2014 Hotel/Motel Tax Fund
Expenditures/Uses By Department
Total Expenditures/Uses = $1,882,700
$1,112
Mayborn Center/44
$419
Railroad Museum/70
$327
Tourism Marketing/46
$24
Transfer Out/91
$1,200
$1,000
$800
$600
$400
$200
$-
Thousands

Summary

Federal/State Grant Fund/260

	Actual 9/30/2011	Actual 9/30/2012	2012/2013 Amended Budget @ 9/30/13	2013/2014 ADOPTED Budget	+(-)
Revenues:					
Intergovernmental	$ 1,577,611	$ 1,863,636	$ 11,480,929	$ 408,865	$ (11,072,064)
Other	6,599	-	-	-	-
Total revenues	**1,584,210**	**1,863,636**	**11,480,929**	**408,865**	**(11,072,064)**
Expenditures:					
General government	318,543	208,219	161,881	57,000	(104,881)
Public safety	69,493	34,637	49,068	-	(49,068)
Health and welfare	436,209	170,125	761,179	142,000	(619,179)
Highways and streets	103,243	549,195	765,500	209,865	(555,635)
Culture and leisure services	680,980	765,212	1,803,817	-	(1,803,817)
Airport	229,546	511,554	8,003,579	-	(8,003,579)
Total expenditures	**1,838,014**	**2,238,942**	**11,545,024**	**408,865**	**(11,136,159)**
Excess (deficiency) of revenues over expenditures	(253,804)	(375,306)	(64,095)	-	64,095
Other financing sources (uses):					
Transfers in - General Fund	253,804	375,306	628,279	-	(628,279)
Transfers out - General Fund			(564,184)	-	564,184
Total other financing sources (uses)	**253,804**	**375,306**	**64,095**	**-**	**(64,095)**
Fund balance, beginning of year	-	-	-	-	-
Fund balance, end of year	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Total Federal/State Grant Fund Expenditures - By Category

	Actual 9/30/2011	Actual 9/30/2012	2012/2013 Amended Budget @ 9/30/13	2013/2014 ADOPTED Budget	+(-)
Personnel services	$ 94,232	$ 111,319	$ 43,543	$ 45,932	$ 2,389
Operations	396,615	197,779	263,075	153,068	(110,007)
Capital outlay	1,347,167	1,929,843	11,095,452	209,865	(10,885,587)
Contingency [1]	-	-	142,954	-	(142,954)
Fund Total	**$ 1,838,014**	**$ 2,238,942**	**$ 11,545,024**	**$ 408,865**	**$ (11,136,159)**

[1] Contingency is budgeted in each department and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets

Summary

Drainage Fund/292

	Actual 9/30/2011	Actual 9/30/2012	2012/2013 Amended Budget @ 9/30/13	2013/2014 ADOPTED Budget	+(-)
Revenues:					
Drainage fees	$ 1,016,748	$ 1,084,423	$ 1,077,603	$ 1,077,603	$ -
Interest and other	24,865	35,351	1,920	1,200	(720)
Total revenues	**1,041,613**	**1,119,774**	**1,079,523**	**1,078,803**	**(720)**
Expenditures:					
Highways and streets:					
Drainage	1,018,356	887,043	1,099,472	1,213,183	113,711
Total expenditures	**1,018,356**	**887,043**	**1,099,472**	**1,213,183**	**113,711**
Excess (deficiency) of revenues over expenditures	23,257	232,731	(19,949)	(134,380)	(114,431)
Other financing (uses):					
Transfers out - Health Insurance Fund	(9,911)	(7,834)	(6,803)	(1,000)	5,803
Total other financing (uses)	**(9,911)**	**(7,834)**	**(6,803)**	**(1,000)**	**5,803**
Excess (deficiency) of revenues over expenditures and other financing uses	**13,346**	**224,897**	**(26,752)**	**(135,380)**	**(108,628)**
Fund balance, beginning of year	1,265,722	1,279,068	1,503,965	1,477,213	(26,752)
Fund balance, end of year	**$ 1,279,068**	**$ 1,503,965**	**$ 1,477,213**	**$ 1,341,833**	**$ (135,380)**

Total Drainage Fund Expenditures - By Category

	Actual 9/30/2011	Actual 9/30/2012	2012/2013 Amended Budget @ 9/30/13	2013/2014 ADOPTED Budget	+(-)
Personnel services	$ 470,098	$ 486,673	$ 629,986	$ 630,837	$ 851
Operations	201,542	175,935	388,168	348,752	(39,416)
Capital outlay	346,716	224,435	81,318	226,094	144,776
Contingency [1]	-	-	-	7,500	7,500
Fund Total	**$ 1,018,356**	**$ 887,043**	**$ 1,099,472**	**$ 1,213,183**	**$ 113,711**

[1] Contingency is budgeted in each department and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets

Summary

Reinvestment Zone No. 1 Fund/795

	Actual 9/30/2011	Actual 9/30/2012	2012/2013 Amended Budget @ 9/30/13	2013/2014 ADOPTED Budget	+(-)
Revenues:					
Taxes	$ 4,186,451	$ 4,475,690	$ 4,786,213	$ 4,775,829	$ (10,384)
Intergovernmental	-	50,000	50,000	-	(50,000)
Licenses and permits	47,757	40,226	36,000	36,000	-
Payment in lieu of taxes	1,300,000	1,300,000	-	-	-
Interest - other	194,873	248,720	613,000	50,000	(563,000)
Total revenues	**5,729,081**	**6,114,636**	**5,485,213**	**4,861,829**	**(623,384)**
Expenditures:					
Current:					
General government	730,365	1,275,526	980,746	575,850	(404,896)
Capital outlay	640,676	3,087,805	32,702,760	827,428	(31,875,332)
Debt service:					
Principal retirement	665,000	2,645,000	2,570,000	2,555,000	(15,000)
Interest and fiscal charges	1,313,962	1,160,047	1,182,210	1,897,019	714,809
Issuance cost - bonds	-	166,702	104,695	-	(104,695)
Total expenditures	**3,350,003**	**8,335,080**	**37,540,411**	**5,855,297**	**(31,685,114)**
Excess (deficiency) of revenues over expenditures	2,379,078	(2,220,444)	(32,055,198)	(993,468)	31,061,730
Other financing sources (uses):					
Bond proceeds			25,260,000	-	(25,260,000)
Refunding bonds issued	-	10,885,000	-	-	-
Original issues premium	-	1,021,712	652,695	-	(652,695)
Bond discount	-	-	(599,663)	-	599,663
Payment to refunded bond escrow agent	-	(11,748,311)	-	-	-
Total other financing sources (uses)	**-**	**158,401**	**25,313,032**	**-**	**(25,313,032)**
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	**2,379,078**	**(2,062,043)**	**(6,742,166)**	**(993,468)**	**5,748,698**
Fund balance, beginning of year	9,783,890	12,162,968	10,100,925	3,358,759	(6,742,166)
Fund balance, end of year	**$ 12,162,968**	**$ 10,100,925**	**$ 3,358,759**	**$ 2,365,291**	**$ (993,468)**

(1) As amended in the Financing Plan approved by Council on June 20, 2013

	Actual 9/30/2011	Actual 9/30/2012	2012/2013 Amended Budget @ 9/30/13	2013/2014 ADOPTED Budget	+(-)
Revenues:					
Taxes	$ 6,717,556	$ 7,125,377	$ 7,686,137	$ 8,172,922	$ 486,785
Interest and other	688,887	747,431	623,487	486,000	(137,487)
Total revenues	**7,406,443**	**7,872,808**	**8,309,624**	**8,658,922**	**349,298**
Expenditures:					
Debt service:					
Principal retirement	4,732,392	5,361,971	5,073,011	5,563,154	490,143
Interest and fiscal charges	3,188,986	3,013,359	4,770,990	4,313,369	(457,621)
Refunding bond issuance costs	50,542	46,741	-	-	-
Total expenditures	**7,971,920**	**8,422,071**	**9,844,001**	**9,876,523**	**32,522**
Excess (deficiency) of revenues over expenditures	(565,477)	(549,263)	(1,534,377)	(1,217,601)	316,776
Other financing sources (uses):					
Transfers in - General Fund	98,439	98,438	226,223	892,658	666,435
Transfers in - Hotel/Motel Tax Fund	20,371	20,371	20,371	23,400	3,029
Transfers in - Capital Projects Fund			5,554,350		(5,554,350)
Transfers out - General Fund	(664)	(515)	(525)	-	525
Transfers in - Bond Funds	-	-		-	-
Refunding bonds issued	9,820,000	9,290,000	-	-	-
Original issue premium	204,248	3,276,037	-	-	-
Bond discount	(68,241)	(56,354)	-	-	-
Payment to refunded bond escrow agent	(9,903,444)	(10,482,241)	-	-	-
Total other financing sources (uses)	**170,709**	**2,145,736**	**5,800,419**	**916,058**	**(4,884,361)**
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	**(394,768)**	**1,596,473**	**4,266,042**	**(301,543)**	**(4,567,585)**
Fund balance, beginning of year	1,758,817	1,364,049	2,960,522	7,226,564	4,266,042
Fund balance, end of year	**$ 1,364,049**	**$ 2,960,522**	**$ 7,226,564**	**$ 6,925,021**	**$ (301,543)**

(1) Reserve fund for Airport Revenue Bonds, Taxable Series 2005 - bond covenant requirement

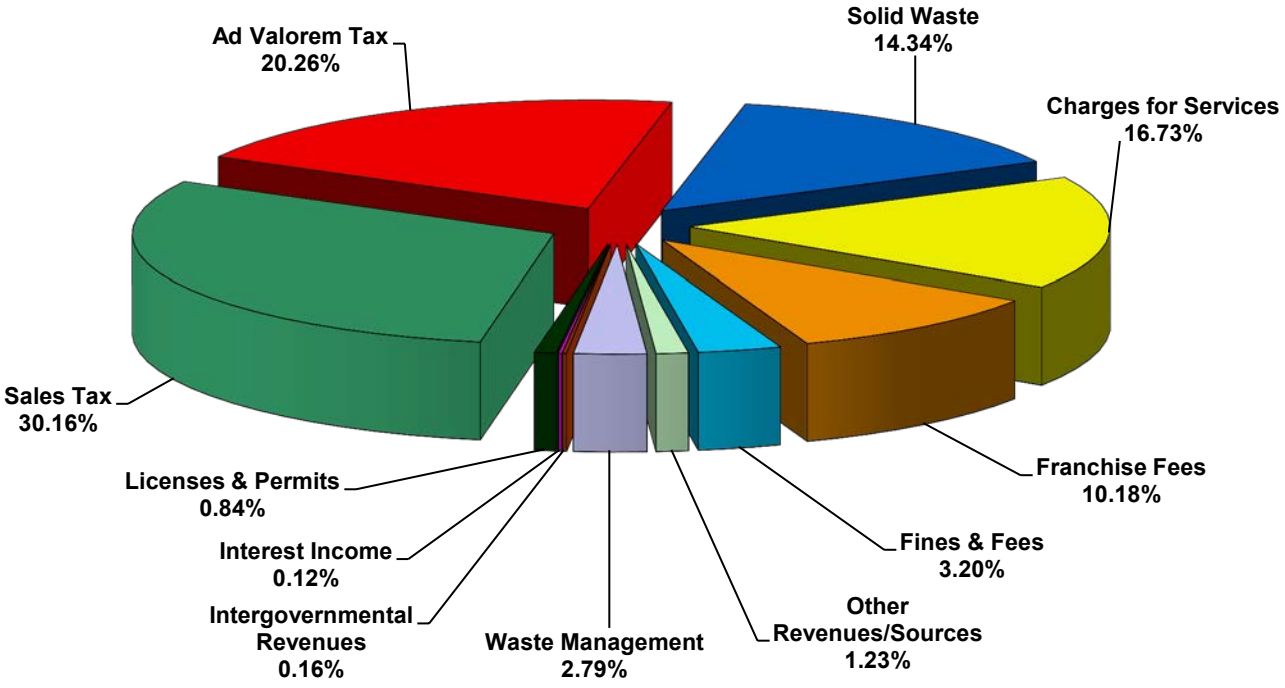
Allocation of Fund Balance, end of year:

Reserved for Debt Service	$ 500,235	$ 249,531	$ -	$ 164,721
Reserved for Capitalized Interest	-	1,838,796	854,871	377,484
Reserved for Airport Debt Service	354,308	353,123	342,343	353,466
Reserved for Airport Reserve Fund	475,000	475,000	475,000	475,000
Reserved for Social Security Building	34,506	44,072	-	-
Reserved for LTN Defeasance	-	-	5,554,350	5,554,350
	$ 1,364,049	$ 2,960,522	$ 7,226,564	$ 6,925,021

	Actual 9/30/2011	Actual 9/30/2012	2012/2013 Amended Budget @ 9/30/13	2013/2014 ADOPTED Budget	+(-)
Operating Revenues:					
Charges for services -					
Contributions:					
Employer - Active	$ 1,373,492	$ 1,458,942	$ 1,863,583	$ -	$ (1,863,583)
Employer - Retirees	91,290	86,360	124,800	-	(124,800)
Employee	723,048	708,911	836,553	-	(836,553)
Retiree	241,478	227,307	258,789	-	(258,789)
COBRA	7,777	6,136	-	-	-
Other	164	62	-	-	-
Total operating revenues	**2,437,249**	**2,487,718**	**3,083,725**	**-**	**(3,083,725)**
Operating Expenses:					
Purchased professional/ technical services					
Claims:					
Employee	1,908,527	2,400,225	2,631,352	65,250	(2,566,102)
Retiree	300,334	465,643	431,197	9,750	(421,447)
COBRA	3,701	16,074	40,000	-	(40,000)
Stop Loss Insurance	295,622	328,016	341,198	-	(341,198)
Administrative Fee	242,914	254,459	270,830	25,000	(245,830)
Other	1,380	1,445	1,940	-	(1,940)
Total operating expenses	**2,752,478**	**3,465,862**	**3,716,517**	**100,000**	**(3,616,517)**
Operating income (loss)	(315,229)	(978,144)	(632,792)	(100,000)	532,792
Nonoperating revenues:					
Investment earnings	1,485	641	-	-	-
Income (loss) before contributions and transfers	(313,744)	(977,503)	(632,792)	(100,000)	532,792
Transfers in					
General Fund	628,756	497,964	500,012	85,000	(415,012)
Water & Sewer Fund	100,365	75,765	71,430	13,000	(58,430)
Hotel/Motel Fund	10,968	9,696	4,535	1,000	(3,535)
Drainage Fund	9,911	7,834	6,803	1,000	(5,803)
	750,000	591,259	582,780	100,000	(482,780)
Change in net assets	**436,256**	**(386,244)**	**(50,012)**	**-**	**50,012**
Total net assets, beginning	-	436,256	50,012	-	-
Total net assets, ending	**$ 436,256**	**$ 50,012**	**$ -**	**$ -**	**$ 50,012**

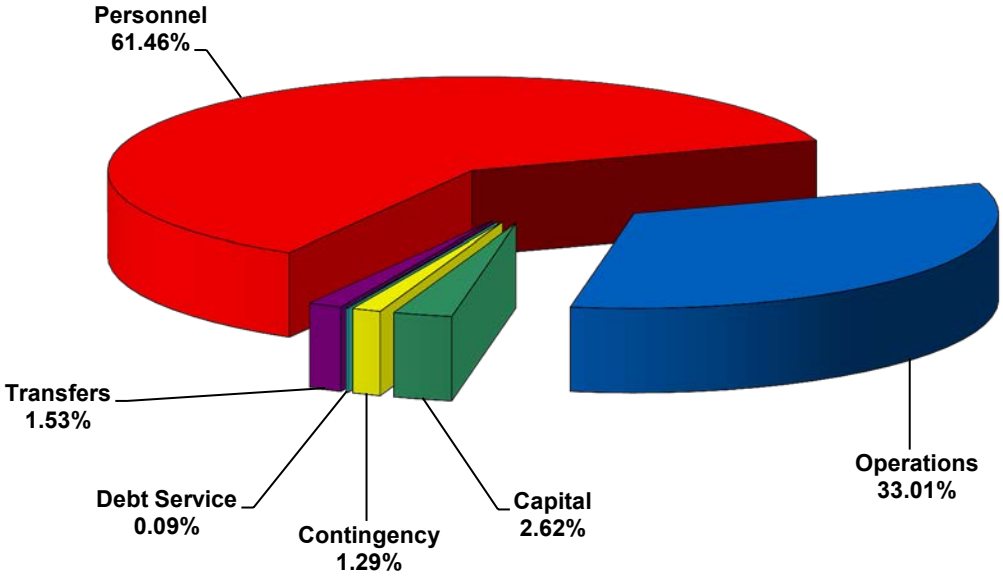
GENERAL FUND

General Fund Revenues/Other Sources
FY 2013 - 2014



Total = $60,684,031

General Fund Expenditures/Other Uses
FY 2013 - 2014



Total = $64,009,031

General Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	Actual 2011-12	Amended Budget 2012-13	FORECAST 2012-13	ADOPTED Budget 2013-14
Current AD Valorem	$ 11,156,570	$ 11,542,776	$ 11,542,776	$ 12,339,410
Discount Current Tax	(249,538)	(250,000)	(265,503)	(265,000)
Delinquent AD Valorem	121,056	117,783	117,783	125,912
Penalty and Interest - AD Valorem Taxes	92,881	91,851	92,000	92,000
TOTAL TAXES	$ 11,120,969	$ 11,502,410	$ 11,487,056	$ 12,292,322
Sales Tax	$ 16,967,401	$ 16,670,000	$ 18,100,000	$ 18,300,000
Mixed Beverage Tax	100,164	95,000	112,000	110,000
Occupation Taxes	30,670	27,000	30,000	27,000
Bingo Tax	46,781	40,000	46,000	40,000
TOTAL NON-PROPERTY TAXES	$ 17,145,017	$ 16,832,000	$ 18,288,000	$ 18,477,000
Electric Franchise	$ 3,015,797	$ 2,825,000	$ 2,924,907	$ 2,900,000
Gas Franchise	542,536	542,500	468,388	470,000
Telecommunications	469,003	475,000	459,000	450,000
Cable Television	624,980	625,000	612,000	600,000
Public Education Channel	122,071	92,592	120,000	76,684
Water & Sewer Franchise Fee	1,342,363	1,434,204	1,434,204	1,552,508
Taxi Cabs	2,400	2,500	2,700	1,800
Ambulance	140,335	120,000	140,000	125,000
Construction Job Site Clean/Haul	566	600	-	-
TOTAL FRANCHISE FEES	$ 6,260,051	$ 6,117,396	$ 6,161,199	$ 6,175,992
Building	$ 138,958	$ 325,000	$ 332,932	$ 325,000
Electrical	56,059	42,000	45,652	42,000
Mechanical	44,297	38,000	34,212	38,000
Plumbing Permit Fees	73,763	55,000	59,808	55,000
Fire Safety	15,480	12,000	10,560	12,000
Curb and Street Cuts	5,409	4,600	5,000	4,600
Other Permits-Fees	25,787	24,800	18,413	21,000
House Moving	80	-	35	-
Mobile Home Permits	582	500	396	500
Alarm Permit Fee	16,875	14,000	12,500	12,000
TOTAL LICENSES AND PERMITS	$ 377,290	$ 515,900	$ 519,508	$ 510,100
Federal Grants	$ 165,919	$ 138,680	$ 138,680	$ -
State Grants	-	190,000	-	50,000

General Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	Actual 2011-12	Amended Budget 2012-13	FORECAST 2012-13	ADOPTED Budget 2013-14
Traffic Signal Reimbursement	8,352	8,351	8,351	8,351
Civil Preparedness - Federal Grant	37,644	36,755	36,755	36,755
TOTAL INTERGOVERNMENTAL REVENUES	$ 211,915	$ 373,786	$ 183,786	$ 95,106
Vital Statistics	$ 117,034	$ 112,000	$ 115,210	$ 112,000
Vital Statistics Preservation	6,683	-	5,300	-
Envelope/Misc. Sales	417	-	-	-
Subdivision Fees	15,648	15,000	15,838	13,500
UR Bond Admin Costs	28,196	29,363	29,363	29,807
W&S - Reimbursements	102,260	102,260	102,260	102,260
I.T. Services/Water-Wastewater	300,553	313,201	313,201	315,754
W&S Contractual	2,550,490	2,724,987	2,724,987	2,949,765
Over/Under Account	(536)	-	839	-
Museum Maintenance & Janitorial	31,069	18,000	-	-
TOTAL CHARGES FOR SERVICES - GENERAL GOVT.	$ 3,151,815	$ 3,314,811	$ 3,306,998	$ 3,523,086
Police Overtime	$ 66,980	$ 117,913	$ 65,486	$ 67,000
Police Revenue	62,516	141,442	70,688	137,129
Police Reports	18,535	15,500	18,032	16,000
Police Donations/Gifts	1,000	250	1,925	-
Dare Donations - Unrestricted	1,300	1,795	1,700	-
Firing Range - Rental Fee	1,220	500	500	500
OCU State Seized Funds	28,742	8,225	25,000	-
OCU Federal Seized Funds	31,298	-	6,500	-
OCU State Sale of Assets	16,564	-	-	-
County Fire Service	3,988	3,583	3,583	3,500
Animal Contract	2,520	2,000	-	-
Fire Donations/Gifts	2,624	4,966	5,019	-
Fire Department Revenue	3,730	2,000	3,650	1,000
Fire Training Revenue	5,610	10,412	1,150	-
TOTAL CHARGES FOR SERVICES - PUBLIC SAFETY	$ 246,628	$ 308,586	$ 203,233	$ 225,129
Engineering Income	$ 25	$ -	$ 15	$ -
W&S Street Repair	69,762	40,000	15,670	40,000
Fleet Service Charges	81,582	60,000	60,000	60,000
TOTAL CHARGES FOR SERVICES - PUBLIC WORKS	$ 151,369	$ 100,000	$ 75,685	$ 100,000

General Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	Actual 2011-12	Amended Budget 2012-13	FORECAST 2012-13	ADOPTED Budget 2013-14
Solid Waste - Residential	$ 3,731,899	$ 3,776,630	$ 3,817,489	$ 3,995,251
Solid Waste - Residential Recycling	-	-	-	11,691
Solid Waste - Commercial - Plastic	487,604	485,000	473,716	475,000
Solid Waste - Commercial - Sideload	370,199	370,000	370,917	370,000
Solid Waste - Commercial - Frontload	1,986,331	1,975,000	1,990,696	1,980,000
Solid Waste - Rolloff	1,739,096	1,720,000	1,781,345	1,750,000
Solid Waste - Recycling	69,367	65,000	73,918	70,000
Solid Waste - Special Pickup	20,582	70,000	18,320	22,000
Solid Waste - Other Recycling	64,923	42,000	30,000	30,000
Solid Waste - Other Charges	785	-	200	-
Waste Management Contract	626,400	634,856	634,856	657,076
Waste Management Surcharge	1,048,326	965,000	1,039,906	1,033,756
TOTAL CHARGES FOR SERVICES - SOLID WASTE	$ 10,145,513	$ 10,103,486	$ 10,231,363	$ 10,394,774
Library Fines	$ 30,093	$ 27,000	$ 28,121	$ 27,000
Lost Books	5,736	4,500	4,975	4,500
User Fees/Parks Dept.	13,968	14,000	14,000	14,000
Football Entry Fees	10,067	13,000	9,750	10,000
Softball Entry Fees	71,764	72,000	69,200	71,000
Volleyball Entry Fees	13,695	13,000	14,400	13,600
Basketball Entry Fees	18,422	16,000	18,400	18,400
Soccer Entry Fees	8,582	9,200	5,800	6,000
Swimming Pool Fees	33,169	35,170	36,700	35,000
Corporate Games	7,600	6,215	13,300	12,000
Mayor's Fitness Council	-	10,000	13,200	12,700
Snack & Beverage Sales	429	1,000	1,000	1,000
Facility Rental/P&R	84,385	85,800	86,600	85,800
Merchandise Sales	5,617	3,450	6,100	5,000
Recreation Membership Fees	24,331	23,000	23,000	23,000
Donations/Parks & Rec.	103,488	114,969	106,000	61,300
Special Events/Classes	593,778	631,500	650,300	670,600
Summit Rec - Memberships	598,896	630,000	525,000	565,000
Summit Rec - Facility Rental	33,174	30,000	28,000	28,000
Summit Rec - Classes	107,299	104,000	45,000	45,000
Summit Rec - Store Sales	1,254	1,300	2,400	2,000
Summit Concession Sales	11,202	11,000	11,000	12,000
Reinvestment Zone No. 1 Reimbursements	150,000	175,000	150,000	150,000

General Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	Actual 2011-12	Amended Budget 2012-13	FORECAST 2012-13	ADOPTED Budget 2013-14
Lion's Junc Water Park - Admission	156,220	185,000	185,000	185,000
Lion's Junc Water Park - Facility Rental	22,613	25,000	25,000	25,000
Lion's Junc Water Park - Lion's Store Sales	122	300	300	3,300
Lion's Junc Water Park - Food & Bev Sales	58,028	64,000	64,000	64,000
Lion's Junc Water Park - Memberships	21,785	24,000	24,000	24,000
Lion's Junc Locker Rentals	520	700	700	700
Lion's Junc Catering Fee	688	500	500	500
Indoor Pool Rental	15,505	9,000	13,500	12,000
Indoor Pool Classes/Fees	67,025	50,000	76,100	75,000
Green Fees	331,998	382,750	338,000	382,000
Golf Tournaments	45,932	65,000	52,500	67,000
Golf Cart Fees	245,546	295,000	268,800	282,500
Golf Pro Shop Sales	92,476	112,500	98,400	105,900
Golf Driving Range	39,804	44,500	44,500	44,500
Golf Lessons	4,110	18,000	15,500	15,500
Other Golf Revenue	90	-	375	-
Golf Food Sales	95,744	104,500	95,700	102,500
Golf Non-Alcoholic Beverages	27,677	32,500	27,500	30,000
Golf Alcoholic Beverages	50,671	62,500	48,000	50,000
Junior Golf Program Donations	9,673	18,000	4,500	4,500
Golf Memberships	73,873	125,000	72,500	72,500
TOTAL CHARGES FOR SERVICES - CULTURE & REC	$ 3,287,048	$ 3,649,854	$ 3,317,621	$ 3,419,300
AV Gas Sales	$ 293,507	$ 256,200	$ 319,288	$ 300,000
Oil	11,864	8,500	10,400	8,500
Jet Fuel Sales	2,442,516	2,373,500	2,637,782	2,550,000
Discount on AV Gas Sales	(3,712)	(1,000)	(7,576)	(7,000)
Discount Jet Sales	(231,109)	(235,000)	(423,000)	(400,000)
Ramp and Tie Down	1,337	-	445	-
Warehouse/Hangar Rent	134,780	133,000	145,000	140,000
Fire Land Lease	12,458	12,458	12,458	12,458
Private Hangar Rent	37,473	24,000	26,951	24,000
FMS Hangar Complex - Rent	321,214	321,213	289,529	245,827
AC Service Operators	12,500	12,000	22,200	12,000
Over/Under	(37)	-	106	-
Misc Airport Revenue	4,910	9,047	9,247	-
TOTAL CHARGES FOR SERVICES - AIRPORT	$ 3,037,702	$ 2,913,918	$ 3,042,829	$ 2,885,785

General Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	Actual 2011-12	Amended Budget 2012-13	FORECAST 2012-13	ADOPTED Budget 2013-14
Traffic & Criminal Fines	$ 1,336,229	$ 1,375,250	$ 1,303,162	$ 1,350,250
Dismissal Fee	30,958	32,000	27,180	31,000
Child Safety Fees - Bell County	132,697	145,853	-	94,313
False Alarm Violations	35,520	25,000	30,254	25,000
Animal Shelter	57,408	62,000	44,316	40,000
Parking Fines	11,161	9,000	9,234	7,000
Jury Fee	291	-	50	-
Judicial Efficiency - Local	5,163	-	5,073	-
Technology Fee	53,505	-	52,000	-
Security Fee	40,068	310	39,470	-
Judicial Support Fund	7,884	-	8,300	-
Juvenile Case Manager Fund	62,890	47,047	63,445	79,191
Municipal Court O/U	85	-	500	-
Defensive Driving	40,418	38,000	45,500	37,000
Warrant Fees	98,077	67,000	87,300	70,000
Written Notice Fee	67,262	65,500	65,994	62,000
Child Safety Court Costs	10,345	12,000	10,397	10,000
Traffic Costs	37,104	30,000	37,390	30,000
State Service Fee	80,026	76,000	81,117	75,000
Credit Card Merchant Charges	25,747	23,000	28,550	30,000
Expunction Fee	240	-	250	-
TOTAL FINES AND FEES	$ 2,133,078	$ 2,007,960	$ 1,939,482	$ 1,940,754
Interest Income	$ 47,307	$ 76,355	$ 76,000	$ 75,000
Building Rental/Blackmon Center	9,261	9,261	9,261	9,261
Building Rental/Public Service	83,469	77,072	154,068	152,604
City Leases	115,375	184,986	166,417	184,986
Sale of Scrap	3,706	2,000	2,600	2,000
Sale of Land	72,823	2,275	2,275	5,000
Sale of Assets	99,491	32,500	35,436	30,000
Insurance Claims	77,498	397,369	370,000	25,000
Pay in Lieu of Taxes	11,427	11,427	11,312	11,312
Other Revenues	124,273	240,345	240,345	50,000
Insufficient Checks	7,952	8,500	7,500	7,500
Street Use License/Abandonment	700	1,200	1,800	1,200
Donations/Gifts	9,299	7,150	5,942	-

General Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	Actual 2011-12	Amended Budget 2012-13	FORECAST 2012-13	ADOPTED Budget 2013-14
Other Revenues	124,273	240,345	240,345	50,000
Insufficient Checks	7,952	8,500	7,500	7,500
Street Use License/Abandonment	700	1,200	1,800	1,200
Donations/Gifts	9,299	7,150	5,942	-
Library Reimbursements	936	1,250	500	500
Demolition Revenue	6,174	2,000	2,000	1,500
Lot Cutting	9,205	10,000	10,870	10,000
Claims Due City	-	380	404	-
Tobacco Surcharge	23,600	22,000	25,000	-
Misc. Reimbursements	59,407	-	31,511	-
Library - Building Rental	90,098	82,688	75,000	78,820
TOTAL INTEREST AND OTHER	$ 851,999	$ 1,168,758	$ 1,228,241	$ 644,683
Bond Funds	$ -	$ 193,316.00	$ -	$ -
Transfer In	515	525	-	-
TOTAL OTHER FINANCING SOURCES (TRANSFERS)	$ 515	$ 193,841	$ -	$ -
REVENUE TOTAL - GENERAL FUND	$ 58,120,908	$ 59,102,706	$ 59,985,002	$ 60,684,031

General Fund Revenue - FY 2013-14

ACCOUNT #	REVENUE LINE ITEMS		ADOPTED Budget 2013-14
110-0000-411-01-11	**Current AD Valorem**	$	12,339,410
	Current Property Tax Collections are calculated using a O&M Rate of $0.3324, Property Tax Base of $3,589,339,096 less an adjusted tax ceiling of ($360,239,923) at a 98% collection rate. Total Tax Rate including I&S @ $0.5864		
110-0000-411-01-15	**Discount Current Tax**		(265,000)
	Discount allowed for early payment of AD Valorem Taxes. October 31, 3%; November 30, 2%; December 31, 1%		
110-0000-411-02-12	**Delinquent AD Valorem**		125,912
	Delinquent tax collections are estimated at 1% of the current tax collections		
110-0000-411-03-13	**Penalty and Interest - AD Valorem Taxes**		92,000
	Estimated using historical data. 1.50% per month beginning on the first day of delinquency (February 1st) until tax is 12 months delinquent, at which time a 1.00% per month penalty is assessed until taxes are paid		
	TOTAL TAXES	$	12,292,322
110-0000-412-04-21	**Sales Tax**	$	18,300,000
	The State collects 8.25% on gross receipts from the purchase of goods and services within the city limits; 1.50%, City; 0.50%, County; and 6.25% State		
	0.50% Sales Tax increase was approved in January 1990 and became effective on October 1, 1990		
110-0000-412-05-23	**Mixed Beverage Tax**		110,000
	The State collects 14% on gross mixed beverage receipts: 1.50%, City; 1.50%, County; and 11%, State [Reduced by Legislature to 1.16% until August 2013]		
110-0000-412-06-22	**Occupation Taxes**		27,000
	Fee for the issuance of license for alcoholic beverages and food dealers permits		
110-0000-412-08-25	**Bingo Tax**		40,000
	The State collects 5% of the amount or value of prize won from bingo. 1.25%, City; 1.25%, County; and 2.50%, State		
	TOTAL NON-PROPERTY TAXES	$	18,477,000
110-0000-413-01-32	**Electric Franchise**	$	2,900,000

ACCOUNT #	REVENUE LINE ITEMS	ADOPTED Budget 2013-14
	Franchise fee for use of city streets and R.O.W.'s - quarterly payment based on kilowatt hours delivered within Temple city limits	
110-0000-413-02-31	**Gas Franchise**	470,000
	4% franchise fee for the use of city streets and R.O.W.'s. - fee is based on gross revenue. Quarterly payment effective 01/18/94 thru 01/18/09, amended 12/18/08	
110-0000-413-03-33	**Telecommunications**	450,000
	Certificated Telecommunications Providers (CTP) compensate municipalities quarterly based on the number of lines within the Municipality and the rate for each category of line calculated monthly. Fee-per-access line is regulated by the Public Utility Commission	
110-0000-413-04-34	**Cable Television**	600,000
	5% franchise fee paid for use of city streets and R.O.W.'s. Paid on monthly basis. Based on gross receipts	
110-0000-413-04-35	**Public Education Channel**	76,684
	1% of gross revenues for cable television - ***Restricted*** 52% Director of Communications Salary/Benefits	
	65% Communications Specialist Salary/Benefits	
110-0000-413-05-38	**Water & Sewer Franchise Fee**	1,552,508
	5% franchise fee paid by Water and Sewer for the use of City Streets and R.O.W.'s . Monthly payment based on budgeted gross revenue	
110-0000-413-09-35	**Taxi Cabs**	1,800
	Fee paid annually by taxi cabs and horse-drawn carriages. Horse-Drawn Carriage Fee will be $150 for first vehicle and $25 for each additional. Taxi cabs will be $450 per vehicle, payable on January 1st.	
110-0000-413-09-36	**Ambulance**	125,000
	3.5% monthly franchise fee paid by Scott & White and Acadian Ambulance Service (non-emergency services). Based on gross receipts	
110-0000-413-09-50	**Construction Job Site Clean/Haul**	-
	TOTAL FRANCHISE FEES	$ 6,175,992
110-0000-422-01-12	**Building**	$ 325,000
	Fee charged to obtain a permit for new and existing building construction within the City	

ACCOUNT #	REVENUE LINE ITEMS		ADOPTED Budget 2013-14
110-0000-422-02-11	**Electrical**		42,000
	Fee charged to obtain a permit for electrical construction within the City. Fee is to recover a portion of the costs of inspections and code enforcement		
110-0000-422-03-25	**Mechanical**		38,000
	Fee for heating/A.C. inspections and code enforcement		
110-0000-422-04-26	**Plumbing Permit Fees**		55,000
	Fee for plumbing permits on new construction and renovations to recover a portion of the costs of inspections and code enforcement		
110-0000-422-09-14	**Fire Safety**		12,000
	Fee for fire lane violations and for fire safety presentations		
110-0000-422-09-15	**Curb and Street Cuts**		4,600
	Fee charged for the code enforcement and inspection of curb cuts on city streets		
110-0000-422-09-20	**Other Permits-Fees**		21,000
	Fee for all other permits		
110-0000-422-09-26	**Mobile Home Permits**		500
	HUD Code Manufactured Home Land Lease Community License $25 fee per year, per park with an additional $0.25 fee per space, per year		
110-0000-422-09-29	**Alarm Permit Fee**		12,000
	Initial permit fee (2 years) at no charge; Permit Renewal Fee $15 (to be renewed every two years); Permit Reinstatement Fee $15. Per Resolution No. 2010-6162-R & Ordinance No. 2001-2765		
	TOTAL LICENSES AND PERMITS	$	510,100
110-0000-431-01-63	**Federal Grants**	$	-
110-0000-431-02-61	**State Grants**	$	50,000
	Ramp Grant Project funded by TXDOT 50/50 match ***Restricted***		
110-0000-431-03-98	**Traffic Signal Reimbursement**		8,351
	Reimbursement from State for traffic signal maintenance		
110-0000-431-04-52	**Civil Preparedness - Federal Grant**		36,755
	A partial reimbursement for the Emergency Management Coordinator and Office Assistant II salary & benefits - ***Restricted***		
	TOTAL INTERGOVERNMENTAL REVENUES	$	95,106

ACCOUNT #	REVENUE LINE ITEMS		ADOPTED Budget 2013-14
110-0000-441-06-51	**Vital Statistics**	$	112,000
	Fee for issuance of Birth and Death Certificates		
110-0000-441-07-41	**Subdivision Fees**		13,500
	Fees for zoning and platting		
110-0000-441-08-12	**UR Bond Admin Costs**		29,807
	50% of Senior Accountant salary & benefits from Capital Improvement Projects Fund - $29,807		
110-0000-441-08-13	**W&S - Reimbursements**		102,260
	Dispatch services - $65,000		
	Maintenance & Janitorial Services - $12,260		
	Mowing contract - $25,000		
110-0000-441-08-60	**I.T. Services/Water-Wastewater**		315,754
	Fee for Information Technology services and processing. Based on the amount of hardware, software and services provided for utility services		
110-0000-441-08-81	**W&S Contractual**		2,949,765
	Fee based on 9.5% of Water & Sewer Fund gross budgeted revenues. Fee covers administrative, legal, engineering, inspections and other services provided by General Fund departments to the Utility Fund		
	TOTAL CHARGES FOR SERVICES - GENERAL GOVT.	$	3,523,086
110-0000-442-07-18	**Police Overtime**	$	67,000
	TISD security and events - OT with benefits - $50,000		
	Juvenile Block Grant from Bell County - $17,000		
110-0000-442-07-20	**Police Revenue**		137,129
	Restitution and for the sale of abandoned vehicles and ammunition - $15,000		
	COPS In Schools reimbursement from TISD - $74,816		
	School Resource Officer (70%) - BISD - $47,313		
110-0000-442-07-21	**Police Reports**		16,000
	Fee collected for providing copies of accident reports		
110-0000-442-07-24	**Firing Range - Rental Fee**		500
110-0000-442-09-31	**County Fire Service**		3,500
	Contribution from Bell County for fire services in County		
110-0000-442-11-23	**Animal Contract**		-

ACCOUNT #	REVENUE LINE ITEMS		ADOPTED Budget 2013-14
	Fee for the surrender of animals. Surrender fees for Temple residents are $20 per adult animal, $20 per litter up to 8 weeks old, including mother. There is no charge for stray animals. The City of Temple Animal Services and Shelter does not accept out-of-town animals. Per Resolution 2012-6729-R and 2005-4590-R		
110-0000-442-16-29	**Fire Donations/Gifts**		-
110-0000-442-16-30	**Fire Department Revenue**		1,000
	Miscellaneous revenue		
	TOTAL CHARGES FOR SERVICES - PUBLIC SAFETY	$	225,129
110-0000-443-08-11	**W&S Street Repair**	$	40,000
	Reimbursement from Water & Wastewater Fund for repair of street cuts made to install or repair water and sewer lines and meters		
110-0000-443-08-46	**Fleet Service Charges**		60,000
	Reimbursement from the Water & Wastewater Fund for the maintenance and repair of vehicles		
	TOTAL CHARGES FOR SERVICES - PUBLIC WORKS	$	100,000
110-0000-444-10-51	**Solid Waste - Residential**	$	3,995,251
	Based on ***a rate of $16.20*** for a 90-gallon plastic cart with 2 pickups per week plus $5.50 for each additional cart (Resolution 2009-5785-R). Implementation of curbside recycling.		
110-0000-444-10-52	**Solid Waste - Residential Recycling**		11,691
	Revenue from the sale of recyclables collected by the Curbside Recycling Program		
110-0000-444-15-52	**Solid Waste - Commercial - Plastic**		475,000
	Based on a commercial rate for 90 and 300 gallon plastic containers with 1 pickup per week $39.80; 2 pickups per week $67.60; $8.50 reload fee		
110-0000-444-15-60	**Solid Waste - Commercial - Sideload**		370,000
	Based on a commercial rate for 2, 3 & 4 cubic yard sideload metal containers - ranging from 1 pickup per week - $52.20 to 6 pickups per week - $354.40 and $11.00 - $20.40 reload fee, depending on the size of container and number of pickups		
110-0000-444-15-70	**Solid Waste - Commercial - Frontload**		1,980,000

ACCOUNT #	REVENUE LINE ITEMS	ADOPTED Budget 2013-14
	Based on a commercial rate for 2, 3, 4, 6 & 8 cubic yard frontload metal containers - ranging from 1 pickup per week - $52.20 to 6 pickups per week - $531.70 and $11.00 - $33.90 reload fee, depending on the size of container and number of pickups	
110-0000-444-20-53	**Solid Waste - Rolloff**	1,750,000
	Based on a commercial rate for 20, 30 and 40 cubic yard commercial and industrial containers. Pick up as directed by customer - $117.00 haul charge plus 1.05 X City of Temple Landfill charge plus initial delivery fee plus container rental of $87.00 to $108.00 per month, depending on size	
110-0000-444-20-54	**Solid Waste - Recycling**	70,000
	Fees for collection of cardboard in metal sideload and frontload containers	
110-0000-444-20-55	**Solid Waste - Special Pickup**	22,000
	Based on commercial rates for special collection, at customer's request, price varies depending on items to be collected	
110-0000-444-20-56	**Solid Waste - Other Recycling**	30,000
	Revenue from the sale of cardboard collected from commercial customers and from the sale of recyclable materials collected at the citizen's drop-off centers	
110-0000-444-20-57	**Solid Waste - Other Charges**	-
	One-time charges paid by customers for container locking devices and container damage caused by customer	
110-0000-444-25-80	**Waste Management Contract**	657,076
	Annual lease payment, payable in advance in twelve equal monthly installments	
110-0000-444-25-81	**Waste Management Surcharge**	1,033,756
	Surcharge for each ton of solid waste disposed of at the landfill in any contract year regardless of the source or point of origin of the waste. Surcharge calculated as follows:	
	$2.52/ton up to 200,000 tons	
	$3.15/ton over 200,001	
	TOTAL CHARGES FOR SERVICES - SOLID WASTE	$ 10,394,774
110-0000-445-02-31	**Library Fines**	$ 27,000
	Fee charged for over due books	
110-0000-445-02-32	**Lost Books**	4,500
	Fee for replacement of lost books	
110-0000-445-04-83	**User Fees/Parks Dept.**	14,000

ACCOUNT #	REVENUE LINE ITEMS	ADOPTED Budget 2013-14
	Temple Youth Sports League Player Fees	
110-0000-445-04-88	**Football Entry Fees**	10,000
	Entry Fees/Player Fees received for Flag Football Leagues	
110-0000-445-04-92	**Softball Entry Fees**	71,000
	Softball League Fees - City sponsored	
110-0000-445-04-94	**Volleyball Entry Fees**	13,600
	Volleyball League Fees - City sponsored	
110-0000-445-04-96	**Basketball Entry Fees**	18,400
	Basketball League Fees - City sponsored	
110-0000-445-04-98	**Soccer Entry Fees**	6,000
	Soccer League Fees - City sponsored	
110-0000-445-05-82	**Swimming Pool Fees**	35,000
	Revenue generated by Walker and Clark Pools	
110-0000-445-15-71	**Corporate Games**	12,000
	Annual community corporate games	
110-0000-445-15-72	**Mayor's Fitness Council**	12,700
	Sponsorship and fees for Mayor's Fitness Council	
110-0000-445-15-82	**Snack & Beverage Sales**	1,000
	Sales of snacks and non-alcoholic beverages at Wilson Park Recreation Center	
110-0000-445-15-84	**Facility Rental/P&R**	85,800
	Rental fee for various park facilities such as Gober Party House, Jeff Hamilton Center, Martin Recreation Center, Wilson Park Recreation Center, Athletic Fields, and Park Pavilions	
110-0000-445-15-85	**Merchandise Sales**	5,000
	Softball sales	
110-0000-445-15-86	**Recreation Membership Fees**	23,000
	Membership fees from Wilson Park, Sammons Senior Center and Clarence Martin Recreation Centers	
110-0000-445-15-87	**Donations/Parks & Rec.**	61,300
	Sponsorships for the following events: 4th of July Hot Summer Sounds Other events	
110-0000-445-15-90	**Special Events/Classes**	670,600
	Recreational Class Fees, Special events such as Catch-A-Rainbow, Easter Egg Hunt and Triathlon, and after-school programs	
110-0000-445-18-75	**Summit Rec - Memberships**	565,000

ACCOUNT #	REVENUE LINE ITEMS	ADOPTED Budget 2013-14
	Annual Membership Fees range from $107 - $562 6-Month Membership Fees range from $97 - $335 Monthly Membership Fees range from $23 - $75 Fee ranges include adults, couples, seniors, families, youth, residents and non-residents. Summit receives 20% of the Combination Golf and Fitness Membership Fees	
110-0000-445-18-76	**Summit Rec - Facility Rental**	28,000
	Renting facility for events; Daily Court Fees; Climbing Wall Fees	
110-0000-445-18-77	**Summit Rec - Classes**	45,000
	Aerobic lessons and training fees	
110-0000-445-18-79	**Summit Rec - Store Sales**	2,000
	Sale of recreational supplies, clothes and equipment	
110-0000-445-18-80	**Summit Concession Sales**	12,000
110-0000-445-19-95	**Reinvestment Zone No. 1 Reimbursements**	150,000
	Reimbursement for mowing in Reinvestment Zone No. 1	
110-0000-445-20-01	**Lion's Junction Water Park - Admission**	185,000
110-0000-445-20-02	**Lion's Junction Water Park - Facility Rental**	25,000
110-0000-445-20-03	**Lion's Junction Water Park - Lion's Store Sales**	3,300
110-0000-445-20-04	**Lion's Junction Water Park - Food & Beverage Sales**	64,000
110-0000-445-20-05	**Lion's Junction Water Park - Junction Memberships**	24,000
110-0000-445-20-06	**Lion's Locker Rentals**	700
110-0000-445-20-07	**Lion's Catering Fee**	500
110-0000-445-21-01	**Indoor Pool Rental**	12,000
110-0000-445-21-02	**Indoor Pool Classes/Fees**	75,000
110-0000-445-25-05	**Green Fees**	382,000
110-0000-445-25-07	**Golf Tournaments**	67,000
110-0000-445-25-10	**Golf Cart Fees**	282,500
110-0000-445-25-15	**Golf Pro Shop Sales**	105,900

ACCOUNT #	REVENUE LINE ITEMS		ADOPTED Budget 2013-14
110-0000-445-25-20	**Golf Driving Range**		44,500
110-0000-445-25-22	**Golf Lessons**		15,500
	Fees for golf lessons and Junior Golf Academy		
110-0000-445-25-30	**Golf Food Sales**		102,500
110-0000-445-25-35	**Golf Non-Alcoholic Beverages**		30,000
110-0000-445-25-40	**Golf Alcoholic Beverages**		50,000
110-0000-445-25-50	**Junior Golf Program Donations**		4,500
	Junior Golf Academy Sponsorships and Donations		
110-0000-445-25-75	**Golf Memberships**		72,500
	Golf Only Annual Membership fees range from $610 - $735 for one Adult Pass, with added fees for each additional pass. Driving Range Annual Membership fees are $250 for current golf members and $300 for non-golf members. Golf and Fitness Annual Membership fees range from $775 - $1,050 with the Golf Course receiving 80% of the revenue		
	TOTAL CHARGES FOR SERVICES - CULTURE & REC	$	3,419,300
110-0000-446-10-11	**AV Gas Sales**	$	300,000
110-0000-446-10-12	**Oil**		8,500
110-0000-446-10-16	**Jet Fuel Sales**		2,550,000
110-0000-446-15-34	**Discount on AV Gas Sales**		(7,000)
	Varies depending on fuel sales		
110-0000-446-15-35	**Discount Jet Sales**		(400,000)
	Varies depending on fuel sales		
110-0000-446-30-21	**Warehouse/Hangar Rent**		140,000
	Rental of storage hangars varies from $50 - $100 Hangar rental varies from $125 - $190 per month		
110-0000-446-30-22	**Fire Land Lease**		12,458
110-0000-446-30-26	**Private Hangar Rent**		24,000
	Rental of private hangars		
110-0000-446-30-29	**FMS Hangar Complex - Rent**		245,827

ACCOUNT #	REVENUE LINE ITEMS	ADOPTED Budget 2013-14
	Rental of Foreign Military Sales Hangar Complex per contract. - (06/01/2010 thru 05/31/2011 with four one (1) year renewal options thru 05/31/2015)	
110-0000-446-35-28	**AC Service Operators**	12,000
	Rental of Main./Avionics Shop & Flight School	
	TOTAL CHARGES FOR SERVICES - AIRPORT	$ 2,885,785
110-0000-452-01-41	**Traffic & Criminal Fines**	$ 1,350,250
	Fines from Traffic Tickets, Traffic Warrants and Class C Misdemeanors such as simple assault, public intoxication, affray and dogs running at large	
110-0000-452-01-44	**Dismissal Fee**	31,000
	$10.00 Dismissal Fee on Driver's License, Motor Vehicle Inspection (MVI) and Motor Vehicle Registration (MVR)	
110-0000-452-01-64	**Child Safety Fees - Bell County**	94,313
	County fee collected when paying registration - $1.50 per vehicle - City receives a portion ***RESTRICTED***	
	Covers funding for the cost of the Community Education Specialist position at $58,313, which includes $44,268 for salary & benefits and $14,045 for operations & maintenance cost	
	Upgrade two school zone locations - W Ave M and W Ave R at Travis Middle School - $36,000	
110-0000-452-01-71	**False Alarm Violations**	25,000
	False Alarm Service Fees: Residential Fines for false alarm calls range from $25 -$50 and Commercial Fines range from $50 - $100 based on the number of false alarms in a rolling 12 month period. Per Resolution No. 2010-6162-R Ordinance No. 2001-2765	
110-0000-452-02-10	**Animal Shelter**	40,000
	Fees collected at the Animal Shelter to recover a portion of the fees associated with the adoption and pickup of stray animals	
110-0000-452-03-61	**Parking Fines**	7,000
	Fines for all non-moving violations except for parking in fire lanes	
110-0000-452-04-58	**Juvenile Case Manager Fund**	79,191
	$5.00 fee on all fines except parking ***RESTRICTED*.**	

ACCOUNT #	REVENUE LINE ITEMS		ADOPTED Budget 2013-14
	100% Juvenile Case Manager I Salary/Benefits - $75,531 (two positions		
	Teen Court Operational Cost - $3,660		
110-0000-452-04-63	**Defensive Driving**		37,000
	$10.00 Administrative Processing Fee for Defensive Driving		
110-0000-452-04-65	**Warrant Fees**		70,000
	$50.00 fee collected from all arrested individuals		
110-0000-452-04-66	**Written Notice Fee**		62,000
	$5.00 for issuing a written notice to appear in court when service is performed by a peace officer		
110-0000-452-04-67	**Child Safety Court Costs**		10,000
	$25.00 fee collected on all school zone violations		
110-0000-452-04-68	**Traffic Costs**		30,000
	$3.00 fee collected on all transportation code moving violations		
110-0000-452-04-69	**State Service Fee**		75,000
	10% Administration Fee on all fines collected and remitted to the State		
110-0000-452-04-70	**Credit Card Merchant Charges**		30,000
	Recovery of Visa/MasterCard monthly merchant charges as paid by the customer		
	TOTAL FINES AND FEES	$	1,940,754
110-0000-461-01-11	**Interest Income**	$	75,000
	Projected interest earnings assuming a rate of 0.25%		
110-0000-461-02-31	**Building Rental/Blackmon Center**		9,261
	Rental fee charged to the Central Texas 4C, Inc. Fee based on square footage		
110-0000-461-02-37	**Building Rental/Public Service**		152,604
	Fee charged for the rental of the Public Services Building. Tenants are CTCOG, and Bell County Help Center. Rent is based on square footage		
110-0000-461-02-53	**City Leases**		184,986
	Lanier School (contract thru 11/20/2021) - $36,000		
	Social Security Building (contract thru 06/07/2017) - $57,848		
	Scott & White EMS Services (Old Central Fire Station) - $90,000		
	Other farm leases - $1,138		

General Fund Revenue - FY 2013-14

ACCOUNT #	REVENUE LINE ITEMS	ADOPTED Budget 2013-14
110-0000-461-04-21	**Sale of Scrap**	2,000
110-0000-461-04-23	**Sale of Land**	5,000
110-0000-461-04-24	**Sale of Assets**	30,000
110-0000-461-05-54	**Insurance Claims**	25,000
	Insurance claims collected by City	
110-0000-461-06-14	**Pay in Lieu of Taxes**	11,312
	Payment in lieu of taxes paid by the Temple Housing Authority	
110-0000-461-08-30	**Other Revenues**	50,000
	This is for all revenues that cannot be classified in any other revenue account	
110-0000-461-08-32	**Insufficient Checks**	7,500
	$25.00 fee collected for insufficient checks.	
110-0000-461-08-33	**Street Use License/Abandonment**	1,200
110-0000-461-08-43	**Library Reimbursements**	500
	Coffee for sale to public - $1,250	
110-0000-461-08-50	**Demolition Revenue**	1,500
	This is the actual costs billed/collected on buildings that are demolished by the City. A lien is filed with the County for all unpaid demolitions.	
110-0000-461-08-51	**Lot Cutting**	10,000
	Fee is to recover costs for mowing grassy lots by the City. A lien is filed with the County for all unpaid lot cuttings	
110-0000-461-08-65	**Misc. Reimbursements**	-
110-0000-461-09-37	**Library - Building Rental**	78,820
	Lease of 8,387 square feet - 8 individual suites	
	TOTAL INTEREST AND OTHER	$ 644,683
	REVENUE TOTAL - GENERAL FUND	**$ 60,684,031**

General Government

Includes the following Divisions:

Administrative Services
Assistant City Manager
City Council
City Manager
City Secretary
Economic Development
Facility Services
Finance
Fleet Services
Human Resources
Information Technology Services
Inspections
Legal
Permits
Planning
Purchasing
Social Security Building
Special Services

City of Temple

INTRODUCTORY PAGE: Administrative Services

FY 2014

Division Description: The Administrative Services Department includes the divisions and functions of Sustainability and Grants, Human Resources, Animal Services, Code Enforcement, and Facility Services. This division encompasses the functions of the director, administrative support staff, sustainability, grant management, and special projects.

FY 2013 Accomplishments:

1. Facilitated the construction of a compressed natural gas fueling station
2. Facilitated the completion of renovations to the Municipal Building
3. Updated the Water Conservation & Drought Contingency Plan
4. Developed a Grant & External Funding Source Management Policy

FY 2014 Action Items:

1. Implement a water conservation incentive program
2. Implement an alternative fuel educational program
3. Develop a driver training program to educate employees on safe and efficient driving strategies

Core Performance Indicators:

Grant Dollars Received

	% Change	*Grants $*
FY 2014		
FY 2013	*Performance data is being compiled.	
FY 2012		
FY 2011		

Energy Usage

	% Change	*MMBtus*
FY 2014		
FY 2013	*Performance data is being compiled.	
FY 2012		
FY 2011		

Fuel Usage

	% Change	*Gallons*
FY 2014		
FY 2013	*Performance data is being compiled.	
FY 2012		
FY 2011		

FY 2013 Accomplishments are projected through 9-30-13.

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Administrative Services - 2013-14

Admin Overhead (Div. 10)

Sustainability (Div. 30)

Special Projects (Div. 20)

Grants (Div. 40)

LEGEND =

Program/ Division

Activity

Administrative Services - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	108,562	1.38
Subtotal	$	108,562	1.38
Special Projects:			
Special Projects	$	60,629	1.10
Subtotal	$	60,629	1.10
Sustainability:			
Sustainability	$	34,370	0.50
Subtotal	$	34,370	0.50
Grants:			
Grants	$	46,288	0.90
Subtotal	$	46,288	0.90
TOTAL DIVISION	$	249,849	3.88

Administrative Services - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ -	$ 159,159	$ 155,371	$ 233,073
Supplies	-	1,555	1,411	1,600
Capital < $5,000	-	462	419	2,200
Repair & Maintenance	-	-	-	-
Other Services	-	11,783	10,694	12,000
Contracted Services	-	1,086	986	976
TOTAL EXPENDITURES	$ -	$ 174,045	$ 168,882	$ 249,849

	Budget			
STAFFING	**2010-11**	**2011-12**	**2012-13**	**2013-14**
Director of Administrative Services [1, 2]	-	-	0.75	0.75
Sustainability & Grant Manager [2]	-	-	1.00	1.00
Management Analyst [5]	-	-	-	1.00
Grants Specialist [3]	-	-	0.50	0.50
Administrative Assistant I - PT [4]	-	-	-	0.63
TOTAL	-	-	2.25	3.88

[1] - In FY 2012, the City Manager's Office added a Director of Administrative Services. 25% of this position will be funded in the Federal/State Grant Fund for CDBG Administration.

[2] - In FY 2013, this new division was added and the Director of Administrative Services position was transferred from the City Manager's budget. In addition, grant funding for the Sustainability & Grant Manager position will end in October 2012. At that time, this position will be transferred to this division in the General Fund.

[3] - In FY 2013, 50% of the Grants Specialist position will be funded in this new division in the General Fund and 50% will be funded in the CDBG Budget

[4] - During FY 2013, an Administrative Assistant I part-time position was added to this division.

[5] - In FY 2014, a Management Analyst position will be added.

INTRODUCTORY PAGE: Assistant City Manager

FY 2014

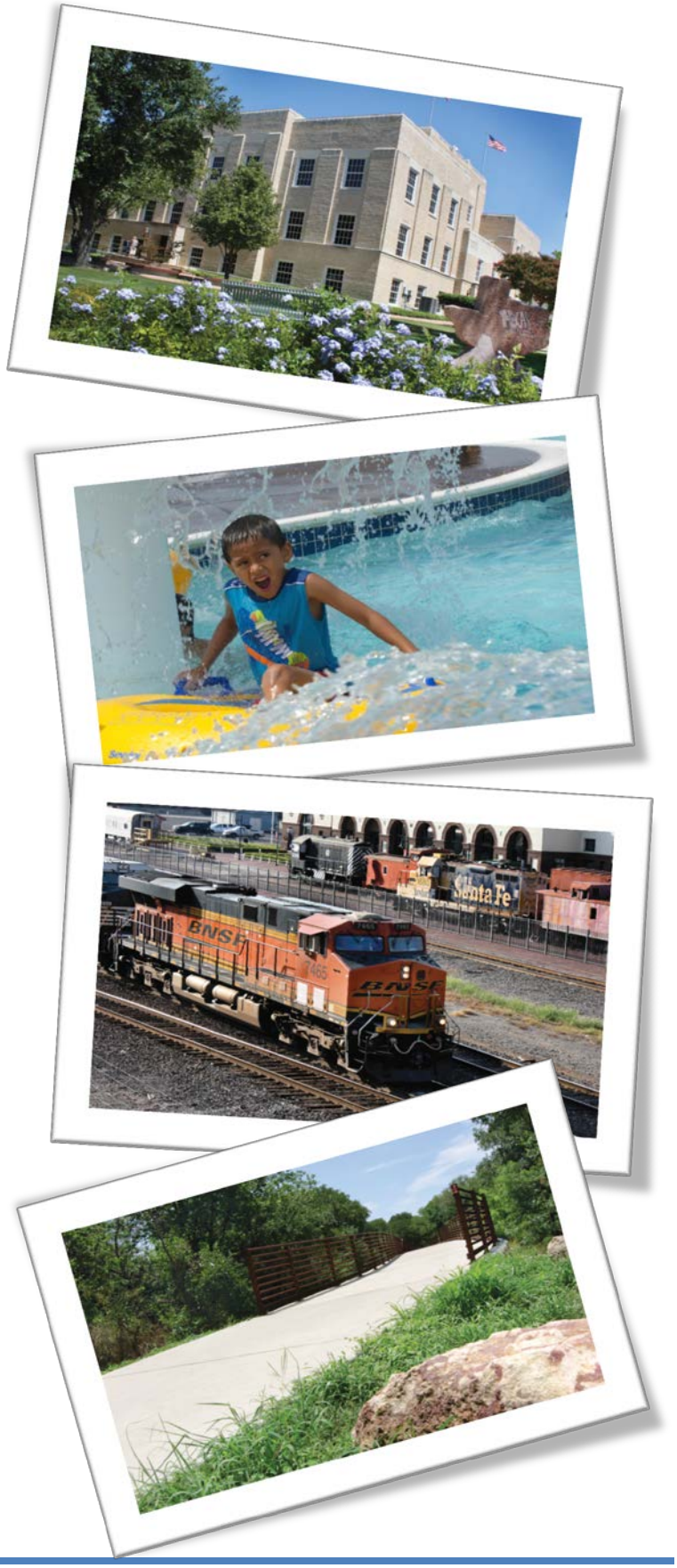
Division Description: The Assistant City Manager is responsible for the direct supervision of the department and divisions of Public Works, Parks and Leisure Services, Library, Planning, Permits, Inspections, and Airport. This division encompasses the functions of the Assistant City Manager and administrative support staff.

FY 2013 Accomplishments:

1. Facilitated the development of the East Temple Redevelopment Plan proposal
2. Facilitated the successful reorganization of the former Community Services division into four separate divisions of Planning, Permits, Inspections, and Code Enforcement
3. Participated in the development of retail economic development policy

FY 2014 Action Items:

1. Facilitate the implementation of the "One Solution" software system for Planning, Permits, and Inspections



Assistant City Manager - 2013-14

Admin Overhead (Div. 10)

City Management (Div. 20)

General City Management

Special Project Management

LEGEND =

Program

Activity

Assistant City Manager - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	140,609	1.00
Subtotal	$	140,609	1.00
City Management:			
General City Management	$	26,262	0.48
Special Project Management		26,203	0.52
Subtotal	$	52,465	1.00
TOTAL DIVISION	$	193,074	2.00

Assistant City Manager - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ -	$ -	$ -	$ 188,039
Supplies	-	-	-	1,950
Capital < $5,000	-	-	-	100
Repair & Maintenance	-	-	-	-
Other Services	-	-	-	2,175
Contracted Services	-	-	-	810
TOTAL EXPENDITURES	$ -	$ -	$ -	$ 193,074

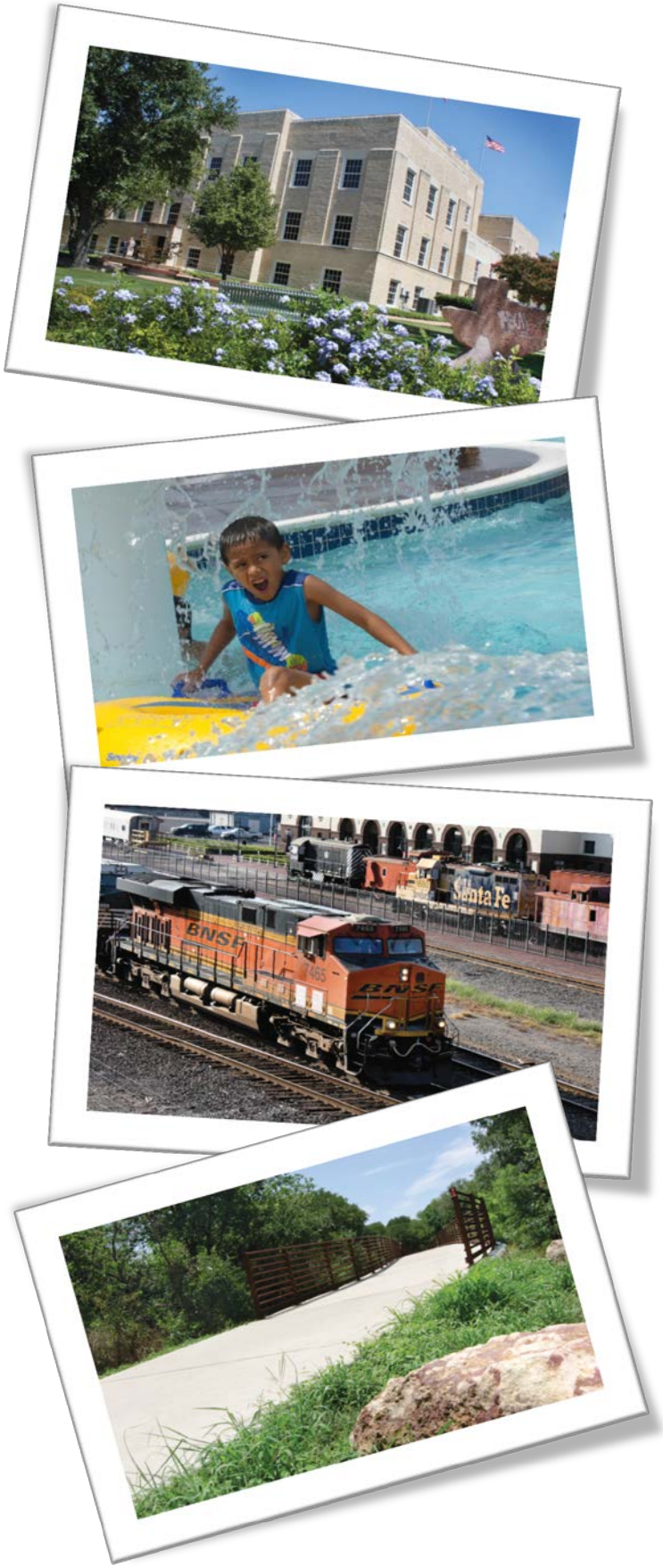
STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Assistant City Manager [1]	-	-	-	1.00
Administrative Assistant II [1]	-	-	-	1.00
TOTAL	-	-	-	2.00

[1] - In FY 2014, the Assistant City Manager division was added and the Assistant City Manager and an Administrative Assistant II position were transferred from the City Manager's budget to the new division.

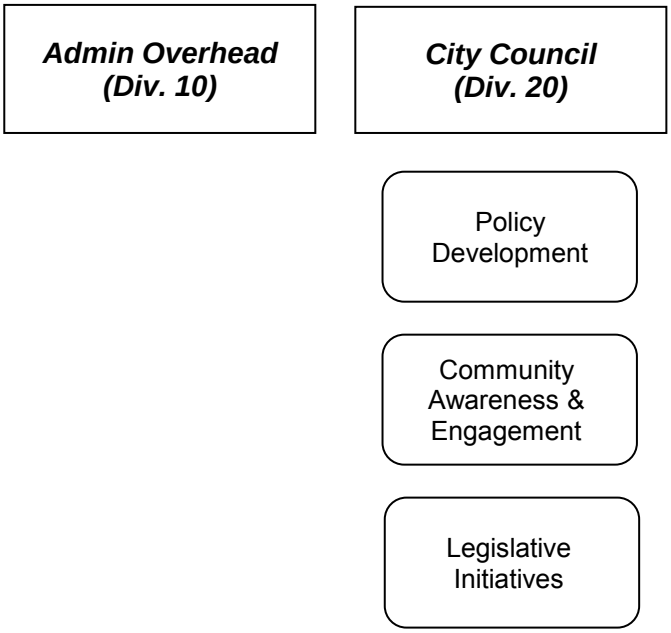
INTRODUCTORY PAGE: City Council

FY 2014

Division Description: The Mayor and Council members formulate public policy to address community needs and assure responsible development in the City. Council is responsible for appointing the City Manager, City Attorney, Finance Director, City Secretary, Municipal Court Judge and various citizen boards and commissions. Major activities of the City Council are to adopt the annual budget, establish a strategic plan for the City, review and adopt all ordinances and resolutions, and approve purchases/contracts as prescribed by the City Charter and State Law.



City Council - 2013-14



City Council - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	74,310	5.00
Subtotal	$	74,310	5.00
City Council:			
Policy Development	$	21,400	-
Community Awareness & Engagement		34,615	-
Legislative Initiatives		72,000	-
Subtotal	$	128,015	-
TOTAL DIVISION	$	202,325	5.00

City Council - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 978	$ 20,409	$ 19,923	$ 24,276
Supplies	2,420	5,350	4,856	6,400
Capital < $5,000	399	-	-	-
Other Services	77,079	98,630	89,517	63,280
Contracted Services	96,525	107,824	97,861	108,369
TOTAL EXPENDITURES	$ 177,401	$ 232,213	$ 212,157	$ 202,325

	Budget			
STAFFING	**2010-11**	**2011-12**	**2012-13**	**2013-14**
Mayor	1.00	1.00	1.00	1.00
Mayor Pro Tem	1.00	1.00	1.00	1.00
Council Member	3.00	3.00	3.00	3.00
TOTAL	5.00	5.00	5.00	5.00

INTRODUCTORY PAGE: City Manager

FY 2014

Division Description: The City Manager serves as the Chief Executive Officer of the City. The City Manager and staff implement City Council policy decisions and facilitate the coordinated responses of all City departments to daily government activities. The City Manager provides strategic advice to the Council on the long-term directions of the City. This department also includes the City's Communications Division.

FY 2013 Accomplishments:

1. Facilitated the preparation of the annual budget and capital program
2. Provided management for various City initiatives including the Transportation Capital Improvement Program, Water & Sewer Capital Program, compressed natural gas fueling station, and curbside recycling

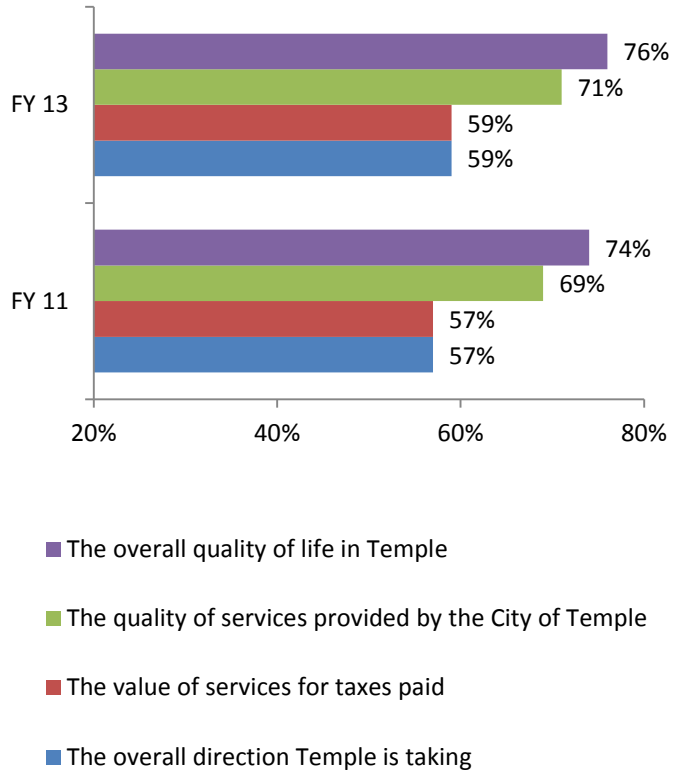
FY 2014 Action Items:

1. Facilitate the preparation of the annual budget and capital program
2. Provide management for various City initiatives including the Transportation Capital Improvement Program, Water & Sewer Capital Program, compressed natural gas fueling station, and curbside recycling

Core Performance Indicators:

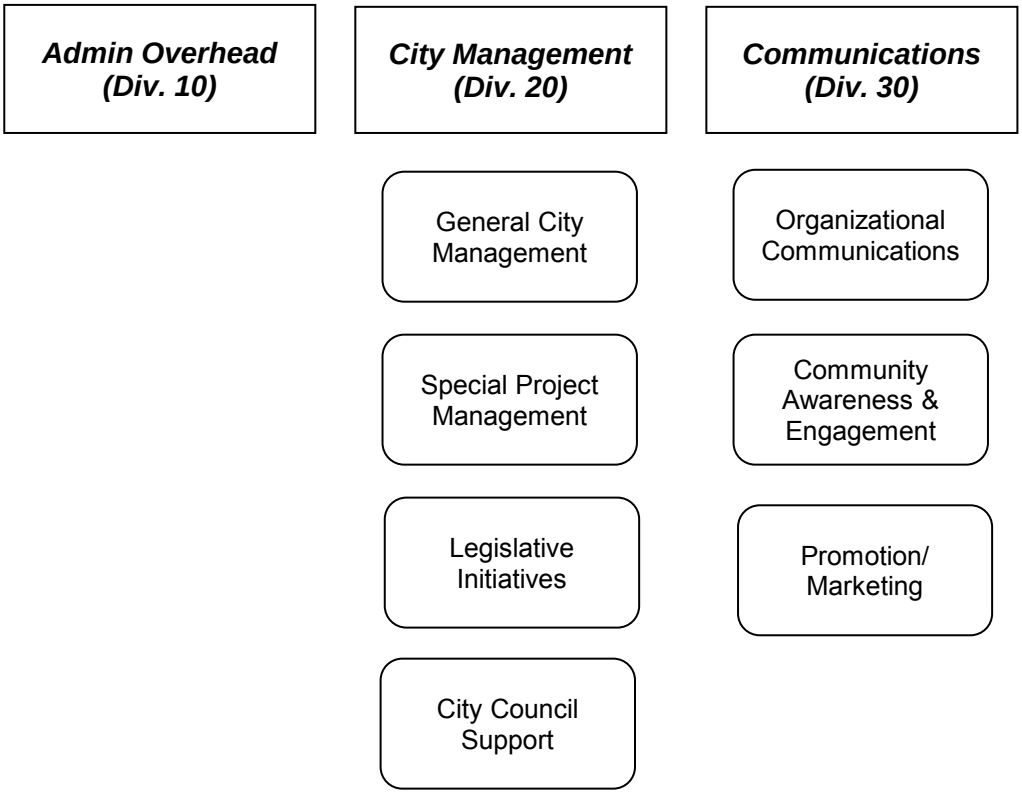
Citizen Satisfaction

% of survey respondents who rate the following good or excellent:



FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

City Manager - 2013-14



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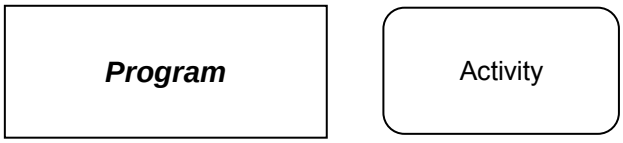


City Manager - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	327,937	1.00
Subtotal	$	327,937	1.00
City Management:			
General City Management	$	51,507	0.69
Special Project Management		16,551	0.26
Legislative Initiatives		6,969	0.04
City Council Support		19,937	0.32
Subtotal	$	94,964	1.31
Communications:			
Organization Communications	$	17,937	0.18
Community Awareness & Engagement		94,580	1.24
Promotion/Marketing		27,497	0.27
Subtotal	$	140,014	1.69
TOTAL DIVISION	$	562,915	4.00

City Manager - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 682,184	$ 667,938	$ 652,041	$ 505,846
Supplies	5,001	7,988	7,250	3,850
Capital < $5,000	2,282	635	576	400
Repair & Maintenance	-	-	-	-
Other Services	35,591	57,755	52,418	46,575
Contracted Services	7,544	13,209	11,988	6,244
TOTAL EXPENDITURES	$ 732,602	$ 747,525	$ 724,274	$ 562,915

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
City Manager	1.00	1.00	1.00	1.00
Assistant City Manager [5]	1.00	1.00	1.00	-
Director of Communications	1.00	1.00	1.00	1.00
Director of Administrative Services [2, 3]	-	0.75	-	-
Assistant to City Manager [2]	1.00	-	-	-
Communications Specialist [1]	1.00	1.00	1.00	1.00
Executive Assistant to the City Manager [4]	-	-	-	1.00
Management Assistant [2, 4]	-	1.00	1.00	-
Administrative Assistant II [2, 5]	2.00	1.00	1.00	-
TOTAL	7.00	6.75	6.00	4.00

[1] - During FY 2010, the Communication Specialist position transferred to the City Manager's Department

[2] - In FY 2012, the City Manager's Office was reorganized to eliminate the Assistant to the City Manager and one Administrative Assistant II position and added a Director of Administrative Services and an Executive Assistant position. 25% of the Director of Administrative Services position was funded in the Federal/State Grant Fund for CDBG Administration.

[3] - In FY 2013, an Administrative Services division was added and the Director of Administrative Services position was transferred from the City Manager's budget to the new division.

[4] - During FY 2013, the Management Assistant position was retitled to Executive Assistant to the City Manager

[5] - In FY 2014, the Assistant City Manager division was added and the Assistant City Manager and an Administrative Assistant II position were transferred from the City Manager's budget to the new division.

INTRODUCTORY PAGE: City Secretary

FY 2014

Division Description: The City Secretary's Office serves as a support office to the City Council and other City departments. The department is responsible for the publication of official legal notice requirements and for the posting of all official meeting notice requirements. The department serves as the central repository for all official municipal records, performs research and responds to requests for information from the City Council, staff and citizens, coordinates the update and publication of the City's Code of Ordinances, and issues various occupation related permits and licenses. The City Secretary's Office also coordinates the Council's boards and commissions appointment process and maintains the records relating to these appointments. The City Secretary serves as the elections administrator for all City elections, as the Vital Statistics Registrar registering all birth and death records within the City, and the Records Management Officer administering the records management program for the City.

FY 2013 Accomplishments:

1. Conducted successful general election for Council District 1 and special election for Mayor
2. Continued implementation of imaging program for City's permanent records
3. Continued participation in Texas Municipal Clerks Certification Program

FY 2014 Action Items:

1. Conduct City of Temple general election for Mayor and Council Districts 2 and 3
2. Continue implementation of imaging program for City's permanent records
3. Continue participation in Texas Municipal Clerks Certification Program
4. Revise protocol and office procedures for vital records program

Core Performance Indicators:

Permanent Records Digitally Imaged

	% Change	*# of Pages*
FY 2014	↑ 25.0%	15,000
FY 2013	↑ 69.1%	12,000
FY 2012	↓ -45.6%	7,098
FY 2011	↑ 11.0%	13,049

Compliance with Federal & State Election Laws

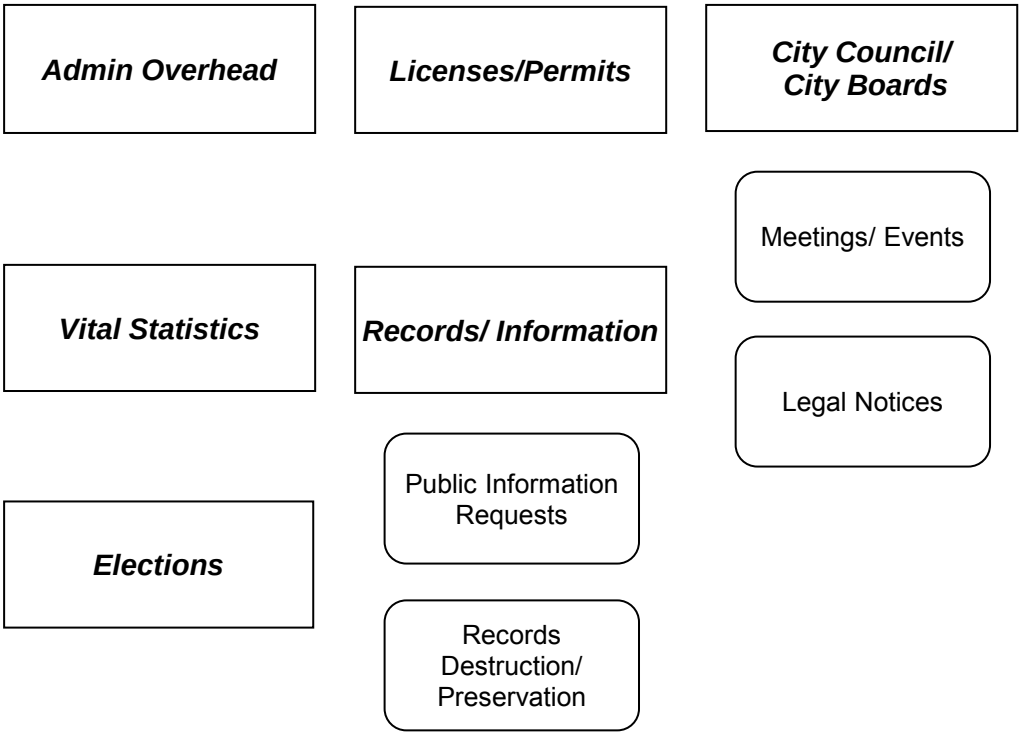
	# of Substantiated Complaints
FY 2014	0
FY 2013	0
FY 2012	0
FY 2011	0

Five-Star Local Registrar Vital Registration Award

	Award Received
FY 2014	✓
FY 2013	✓
FY 2012	✓
FY 2011	✓

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

City Secretary - 2013-14



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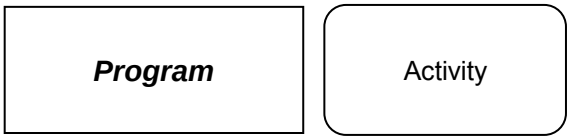


City Secretary - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	79,376	0.90
Subtotal	$	79,376	0.90
Vital Statistics:			
Vital Statistics	$	64,118	1.34
Subtotal	$	64,118	1.34
Elections:			
Elections	$	29,600	-
Subtotal	$	29,600	-
Licenses/Permits:			
Licenses/Permits	$	16,727	0.40
Subtotal	$	16,727	0.40
Records/Information:			
Public Information Requests	$	31,594	0.55
Records/Destruction/Preservation		27,939	0.64
Subtotal	$	59,533	1.19
City Council/City Boards:			
Meetings/Events	$	49,580	0.60
Legal Notices		30,989	0.20
Subtotal	$	80,569	0.80
TOTAL DIVISION	$	329,923	4.63

City Secretary - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 227,462	$ 252,222	$ 246,219	$ 235,506
Supplies	3,964	7,100	6,444	7,410
Capital < $5,000	2,578	4,650	4,220	4,650
Repair & Maintenance	-	500	454	500
Other Services	13,604	41,525	37,688	43,975
Contracted Services	23,667	39,529	35,877	37,882
TOTAL EXPENDITURES	$ 271,275	$ 345,526	$ 330,902	$ 329,923

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
City Secretary	1.00	1.00	1.00	1.00
Deputy City Secretary [1]	-	1.00	1.00	1.00
Records Specialist [3]	1.00	1.00	1.00	2.00
Administrative Assistant III	1.00	-	-	-
Records Technician [3]	1.00	1.00	1.00	-
Records Assistant [2]	0.63	0.63	0.63	0.63
TOTAL	4.63	4.63	4.63	4.63

[1] - During FY 2011, the Administrative Assistant III position was eliminated and a Deputy City Secretary position was added.

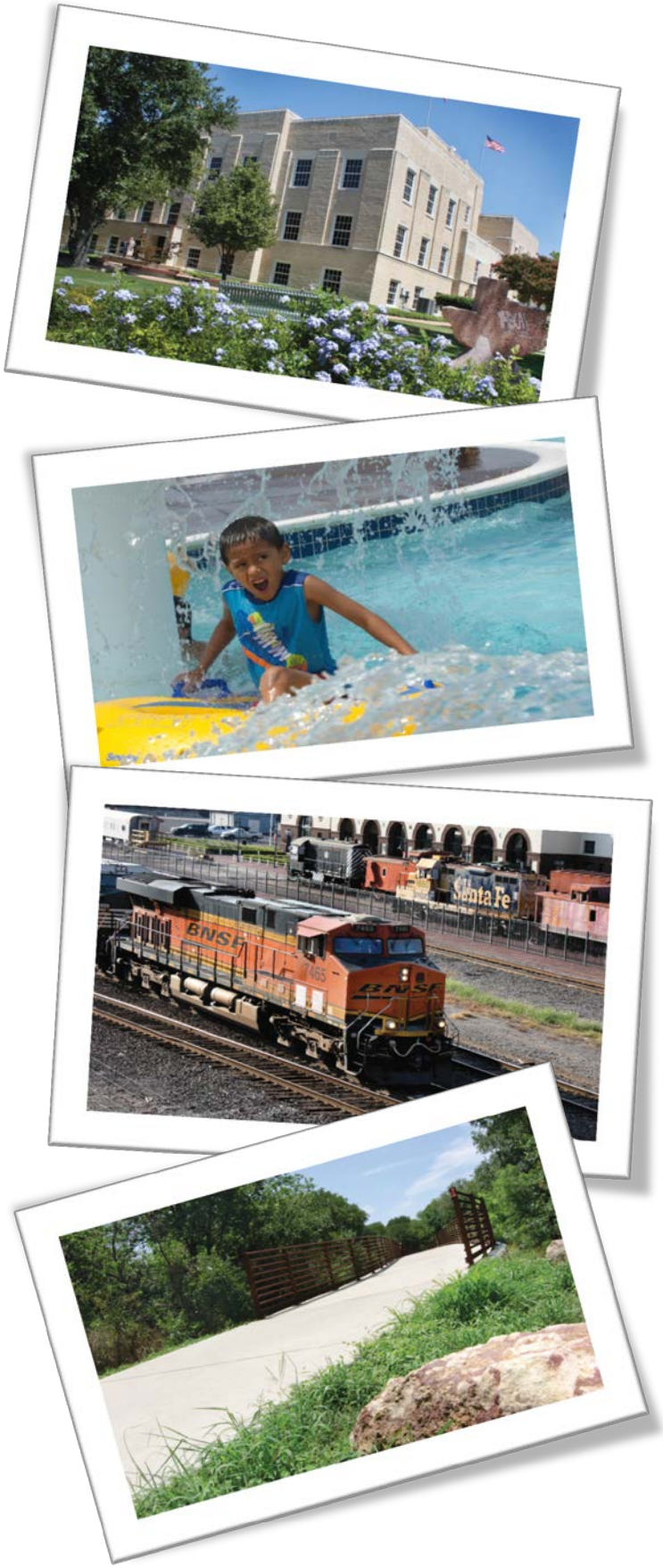
[2] - The Records Assistant position is funded with restricted revenue funds each year.

[3] - During FY 2013, the Records Technician position was reclassified to a Records Specialist position.

INTRODUCTORY PAGE: Economic Development

FY 2014

Division Description: The Economic Development budget section was set up to reflect costs of the Temple Economic Development Corporation. Their purpose is to facilitate the growth and expansion of existing businesses in Temple and recruitment of new business to Temple. This creates job opportunities in manufacturing, industrial, biosciences, distribution, research and development, educational, and business sectors. The Temple Economic Development Corporation is funded by a 7.50% of the budgeted sales tax revenue for the City of Temple per contractual agreement.



Economic Development - 2013-14

Economic Development

LEGEND =

Program

Activity

Economic Development - 2013-14

Program Totals

		Expenditures	FTE
Economic Development:			
Economic Development	$	3,469,936	-
Subtotal	$	3,469,936	-
TOTAL DIVISION	$	3,469,936	-

Economic Development - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Other Services	$ 2,379,699	$ 2,661,649	$ 2,639,806	$ 3,469,936
Contracted Services	-	-		-
TOTAL EXPENDITURES	$ 2,379,699	$ 2,661,649	$ 2,639,806	$ 3,469,936

STAFFING	Budget 2010-11	Budget 2010-11	Budget 2012-13	2013-14
	-	-	-	
TOTAL	-	-	-	-

INTRODUCTORY PAGE: Facility Services

FY 2014

Division Description: The Facility Services Division is responsible for the maintenance of 37 city-owned facilities. Repairs include items such as HVAC, electrical, plumbing, small construction, preventative maintenance, working with contractors, etc. This division also has the custodial services which is responsible for 20 city-owned facilities. Tasks for this area includes sweeping, dusting, carpet shampooing, trash removal, etc.

FY 2013 Accomplishments:

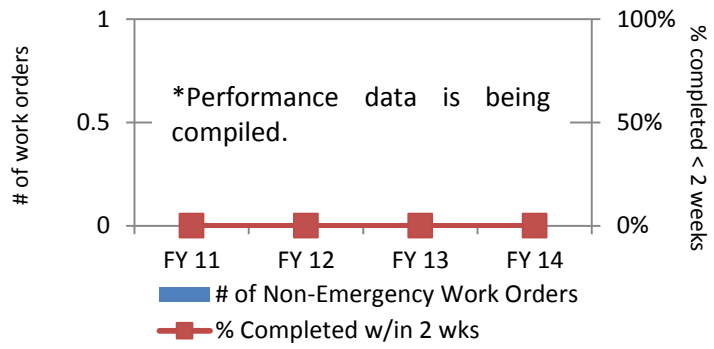
1. Updated 25 Year Facility Maintenance Plan
2. Completed FY 13 facility-related capital projects including interior painting of the Summit Fitness Center, ADA improvements at the Library and Municipal Court facilities, and sound soaking at the Municipal Building and Municipal Court facilities
3. Contracted out the custodial services for the Summit Fitness Center to improve efficiency of service delivery
4. Completed an assessment of custodial services and developed a plan to improve service delivery

FY 2014 Action Items:

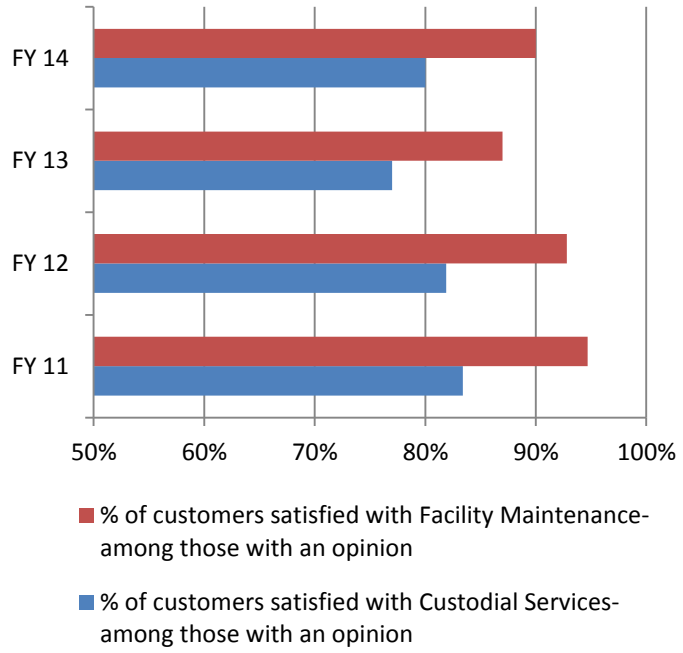
1. Develop and administer a key management program for city facilities
2. Complete FY 14 facility-related capital projects

Core Performance Indicators:

Non-Emergency Work Orders Completed Timely



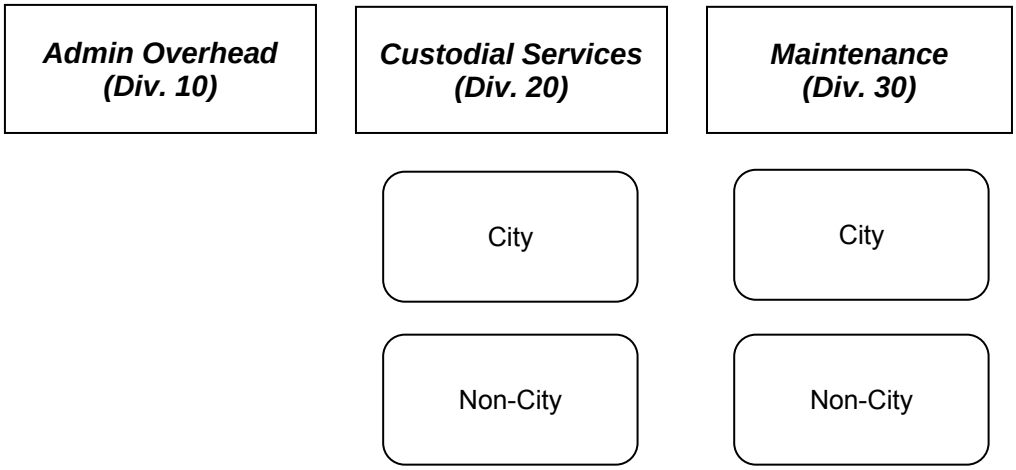
Customer Satisfaction



*Survey methodology changed in FY 13 to allow survey participation for all city employees.

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Facility Services - 2013-14



Facility Services - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	163,152	-
Subtotal	$	163,152	-
Custodial Services:			
City	$	362,625	9.05
Non-City		61,014	1.73
Subtotal	$	423,639	10.78
Maintenance:			
City	$	479,678	4.42
Non-City		41,680	0.25
Subtotal	$	521,358	4.67
TOTAL DIVISION	$	1,108,149	15.45

Facility Services - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 512,555	$ 532,059	$ 519,396	$ 570,386
Supplies	62,030	76,373	69,316	72,435
Capital < $5,000	7,235	14,598	13,249	15,492
Repair & Maintenance	177,795	266,648	242,010	258,235
Other Services	210	793	720	145,263
Contracted Services	205,570	200,328	181,818	46,338
Capital	126,006	-	-	-
TOTAL EXPENDITURES	$ 1,091,401	$ 1,090,799	$ 1,026,508	$ 1,108,149

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Asst Director of Parks & Leisure Services [4]	0.50	0.50	0.50	-
Park Planning & Construction Superintendent [4]	0.40	0.40	0.40	-
Foreman - Facility Maintenance	1.00	1.00	1.00	1.00
Foreman - Custodial	1.00	1.00	1.00	1.00
City Electrician	1.00	1.00	1.00	1.00
Building Maintenance Worker [3, 6]	2.00	1.70	1.70	2.67
Facility Attendant/Custodian [1, 2, 3, 5]	10.00	9.08	9.42	9.78
Facility Attendant/Custodian - part-time [2]	0.80	-	-	-
TOTAL	16.70	14.68	15.02	15.45

[1] - One Facility Attendant/Custodian position was an authorized position but was unfunded in FY 2010, FY 2011 and FY 2012. This position will be funded in FY 2013.

[2] - Part-time Facility Attendant/Custodian position was reclassified to a full-time position in FY 2012

[3] - A portion of the Maintenance Worker and the Facility Attendant/Custodian positions are budgeted in the Summit Fitness & Recreation Center and the Golf Course.

[4] - During FY 2013, supervision of the Facility Services division transferred from PALS to Administrative Services. The Asst Director of Parks & Leisure Services and Park Planning & Construction Superintendent positions are now 100% funded in the Parks Division.

[5] - In June 2013, the janitorial services for the Summit Fitness & Recreation Center was contracted out. A vacant Facility Attendant/Custodian position was eliminated to fund this contract.

[6] - In FY 2014, a Building Maintenance Worker position was added.

INTRODUCTORY PAGE: Finance

FY 2014

Division Description: The Finance Department develops and implements the financial policies of the City and is responsible for the accounting records of all City funds, financial services are provided to all City departments through accounts payable and receivable, payroll, fixed assets, inventory accounting, internal audit, grant and contract administration, treasury management, and preparation of the Comprehensive Financial Report (CAFR). The Finance Department compiles timely financial reports in a format that effectively and efficiently communicates financial data to Council, citizens, bond holders and other interested users. The Finance Department is part of the development team of the City's Annual Budget and monitors budgetary compliance during the fiscal year. In addition, the Director of Finance directly supervises the Purchasing Department, Municipal Court and the Utility Business Office as part of the financial responsibilities of the City financial services.

FY 2013 Accomplishments:

1. Facilitated the preparation of the annual budget and capital program
2. Facilitated funding for various City initiatives including the Transportation Capital Improvement Program, Water & Sewer Capital Program, compressed natural gas fueling station, and curbside recycling
3. Participated in the development of a Grant & External Funding Source Management Policy

FY 2014 Action Items:

1. Facilitate the preparation of the annual budget and capital program
2. Facilitate funding for various City initiatives including the Transportation Capital Improvement Program and Water & Sewer Capital Program

Core Performance Indicators:

Bond Ratings (Tax-Backed)

	S&P	*Moody's*
FY 2014	AA	Aa2
FY 2013	AA	Aa2
FY 2012	AA	Aa2
FY 2011	AA	Aa2

Financial Statements

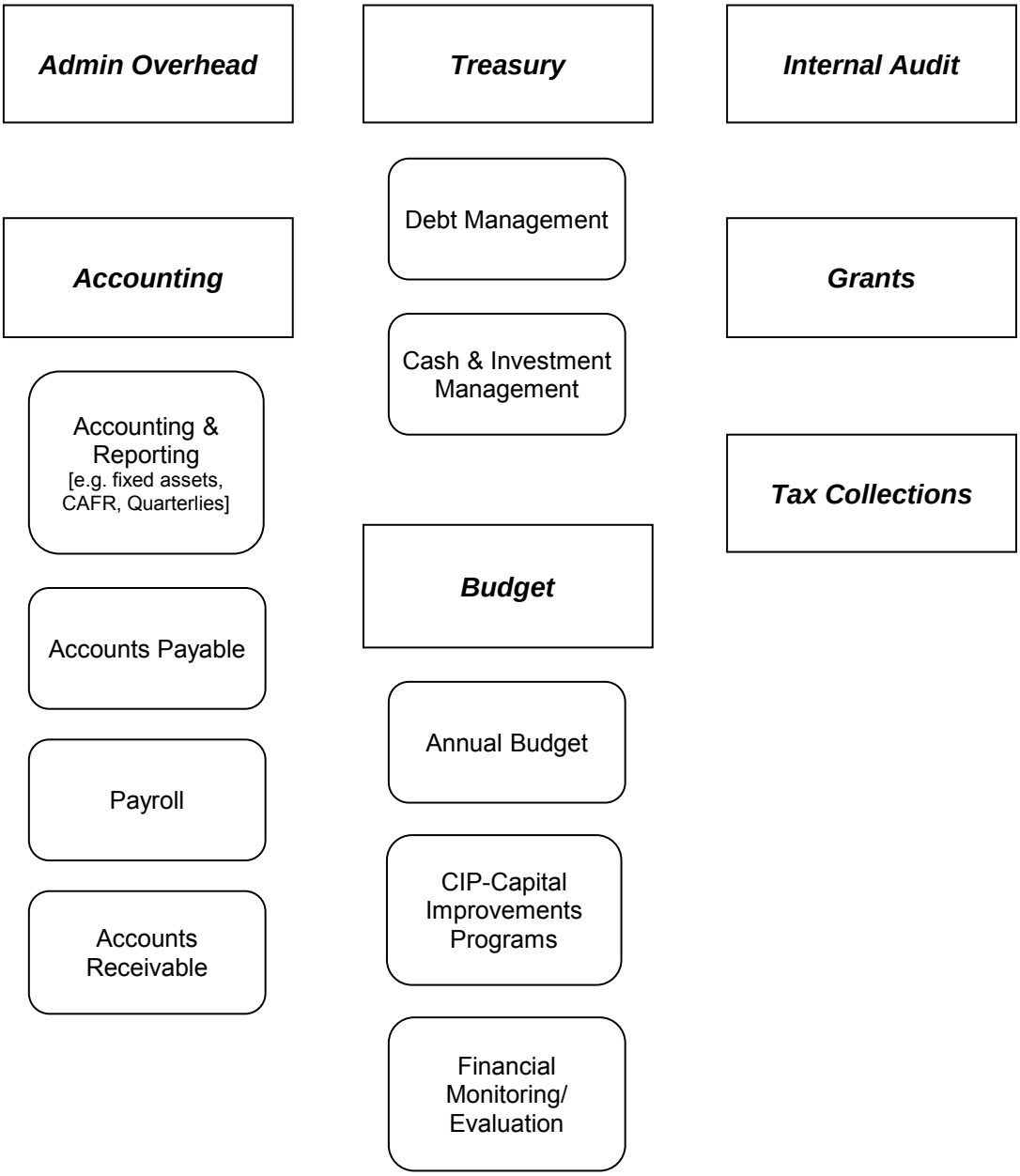
	Unqualified Audit Opinion Received
FY 2014	✓
FY 2013	✓
FY 2012	✓
FY 2011	✓

Distinguished Budget Presentation Award & Certificate of Achievement for Excellence in Financial Reporting

	Budget Award Received	*CAFR Award Received*
FY 2014	✓	✓
FY 2013	✓	✓
FY 2012	✓	✓
FY 2011	✓	✓

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Finance - 2013-14



LEGEND = ***Program*** Activity

Finance - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	389,690	3.00
Subtotal	$	389,690	3.00
Accounting:			
Accounting & Reporting	$	94,002	1.40
Accounts Payable		38,821	0.70
Payroll		104,407	1.70
Accounts Receivable		39,271	0.65
Subtotal	$	276,501	4.45
Treasury:			
Debt Management	$	30,565	0.40
Cash & Investment Management		147,365	0.40
Subtotal	$	177,930	0.80
Budget:			
Annual Budget	$	63,856	0.90
Capital Improvement Programs (CIP)		16,557	0.25
Financial Monitoring/Evaluation		32,296	0.55
Subtotal	$	112,709	1.70
Internal Audit:			
Internal Audit	$	25,634	0.40
Subtotal	$	25,634	0.40
Grants:			
Grants	$	39,689	0.65
Subtotal	$	39,689	0.65
Tax Collections:			
Tax Collections	$	244,645	-
Subtotal	$	244,645	-
TOTAL DIVISION	$	1,266,798	11.00

Finance - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 706,751	$ 809,583	$ 790,315	$ 809,463
Supplies	15,951	20,092	18,235	21,810
Capital < $5,000	493	1,412	1,282	1,000
Other Services	22,777	29,963	27,194	28,868
Contracted Services	305,949	394,534	358,079	405,657
TOTAL EXPENDITURES	$ 1,051,921	$ 1,255,584	$ 1,195,105	$ 1,266,798

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Director of Finance	1.00	1.00	1.00	1.00
Assistant Director of Finance	1.00	1.00	1.00	1.00
Treasury & Grants Manager	1.00	1.00	1.00	1.00
Senior Accountant [3]	1.00	1.00	2.00	2.00
Accountant	1.00	1.00	2.00	2.00
Budget Analyst	1.00	1.00	-	-
Accounting Specialist	1.00	1.00	1.00	1.00
Payroll Specialist	1.00	1.00	1.00	1.00
AP/AR Specialist	1.00	1.00	1.00	1.00
Accounting Clerk [1, 2]	0.50	1.00	-	-
Administrative Assistant III	1.00	1.00	1.00	1.00
TOTAL	10.50	11.00	11.00	11.00

[1] - In FY 2011, the Accounting Clerk position was funded 56% General Fund and 44% Community Development Block Grant (CDBG)

[2] - In FY 2012, the current Accounting Clerk position will be transferred to the Federal/State Grant Fund to be funded 100% by CDBG and an additional Accounting Clerk position will be funded 100% in the General Fund

[3] - During FY 2012, the Budget Analyst was reclassified to a Senior Accountant. The Accounting Clerk position was eliminated and an Accountant position was added.

INTRODUCTORY PAGE: Fleet Services

FY 2014

Division Description: The Public Works Fleet Services Division provides both management of day to day activities and long term goals to effectively provide fleet services support to all internal customers of the City, including support of internal Fleet Services staff. Staff develops and implements budget, manages fuel purchases and billings, oversees maintenance and repairs, internally audits inventory, and prepares and recommends parts bids. Staff provides scheduled maintenance as well as unscheduled repairs on all City vehicles and equipment. Division also includes record keeping for personnel, purchases, and vehicle repairs, filing them both electronically into Questys and manually. Vehicle/equipment acquisition and disposal is also performed.

FY 2013 Accomplishments:

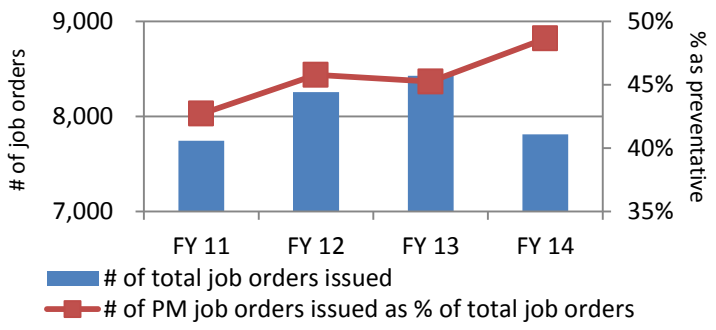
1. Evaluated, reviewed and made recommendation to purchase dedicated fleet software to improve efficiencies and better serve customers
2. Identified, evaluated and purchased replacement vehicles for 2013 to maintain optimum fleet efficiency. Overall fleet condition of 462 out of 591 in new to good condition. Compares to 415 in new to good condition in 2012.

FY 2014 Action Items:

1. Facilitate the implementation of the new fleet management software system
2. Bring CNG & Propane fueled vehicles online to save fuel costs, reduce dependence on foreign oil and make a positive impact on the environment

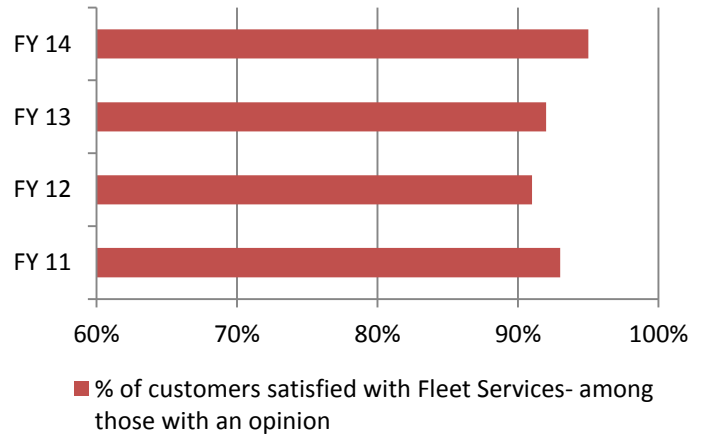
Core Performance Indicators:

Preventative Maintenance



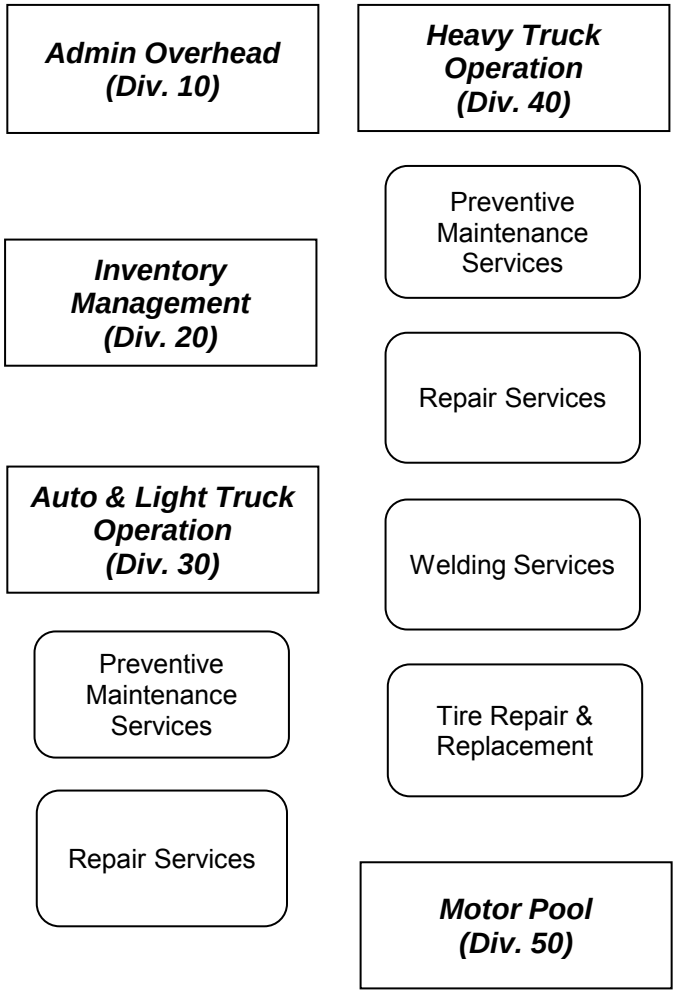
	FY 11	FY 12	FY 13	FY 14
% of employees achieving "ASE Blue Seal Certification"	69.2%	72.7%	50.0%	75.0%
Return Repair Rate	0.51%	0.42%	0.54%	0.47%
% of fleet availability	98.4%	96.9%	96.3%	98.0%

Customer Satisfaction



FY 11 & 12= Actual; FY 13= Actual; FY 14= Targeted

Fleet Services - 2013-14



Fleet Services - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	143,945	2.03
Subtotal	$	143,945	2.03
Inventory Management:			
Inventory Management	$	121,206	2.55
Subtotal	$	121,206	2.55
Auto & Light Truck Operation:			
Preventive Maintenance Services	$	120,048	2.38
Repair Services		223,232	4.03
Subtotal	$	343,280	6.41
Heavy Truck Operation:			
Preventive Maintenance Services	$	76,220	1.48
Repair Services		186,004	3.39
Welding Services		21,179	0.35
Tire Repair & Replacement		79,351	1.75
Subtotal	$	362,754	6.97
Motor Pool:			
Motor Pool	$	13,728	0.04
Subtotal	$	13,728	0.04
TOTAL DIVISION	$	984,913	18.00

Fleet Services - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 749,574	$ 838,372	$ 818,419	$ 896,971
Supplies	25,021	32,356	29,366	30,715
Capital < $5,000	9,448	3,875	3,517	15,625
Repair & Maintenance	7,015	10,595	9,616	10,645
Other Services	9,672	11,245	10,206	15,085
Contracted Services	11,494	14,706	13,347	15,872
TOTAL EXPENDITURES	$ 812,225	$ 911,149	$ 884,471	$ 984,913

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Asst. Director of PW - Operations [1]	0.10	-	-	-
Fleet Services Director [4]	1.00	1.00	1.00	1.00
Fleet Services Asst. Director [2, 4]	1.00	1.00	1.00	1.00
Fleet Services Foreman [5]	-	-	-	1.00
Lead Automotive Technician [3]	3.00	3.00	2.00	2.00
Automotive Technician III	2.00	2.00	2.00	2.00
Automotive Technician II [3]	4.00	4.00	6.00	6.00
Automotive Technician I	2.00	2.00	2.00	2.00
Inventory Specialist	2.00	2.00	2.00	2.00
Administrative Assistant I	1.00	1.00	1.00	1.00
TOTAL	16.10	16.00	17.00	18.00

[1] - Asst. Director of PW - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works

[2] - Reclassified Shop Foreman to Asst. Superintendent of Fleet Services in FY 2012

[3] - Eliminated one Lead Automotive Technician position and added two Automotive Technician II positions during FY 2012

[4] - Superintendent titles were changed to Directors during FY 2012

[5] - In FY 2014 a Fleet Services Foreman position will be added for a succession plan. The Fleet Services Asst. Director position will be eliminated once the succession occurs.

INTRODUCTORY PAGE: Human Resources

FY 2014

Division Description: Human Resources provides services in support of management by promoting the concept that our employees are our most valuable resource. We do this by promoting and recruiting the best qualified people; recognizing and encouraging the value of diversity in the work place; providing a competitive salary and benefits package; developing the full potential of our work force by providing training and development for career enhancement; and establishing, administering and effectively communicating sound policies, rules and practices that treat employees with dignity and equality while maintaining compliance with employment and labor laws.

FY 2013 Accomplishments:

1. Implemented the 2007 General Government Compensation Study and associated pay plans
2. Implemented new performance review software and process

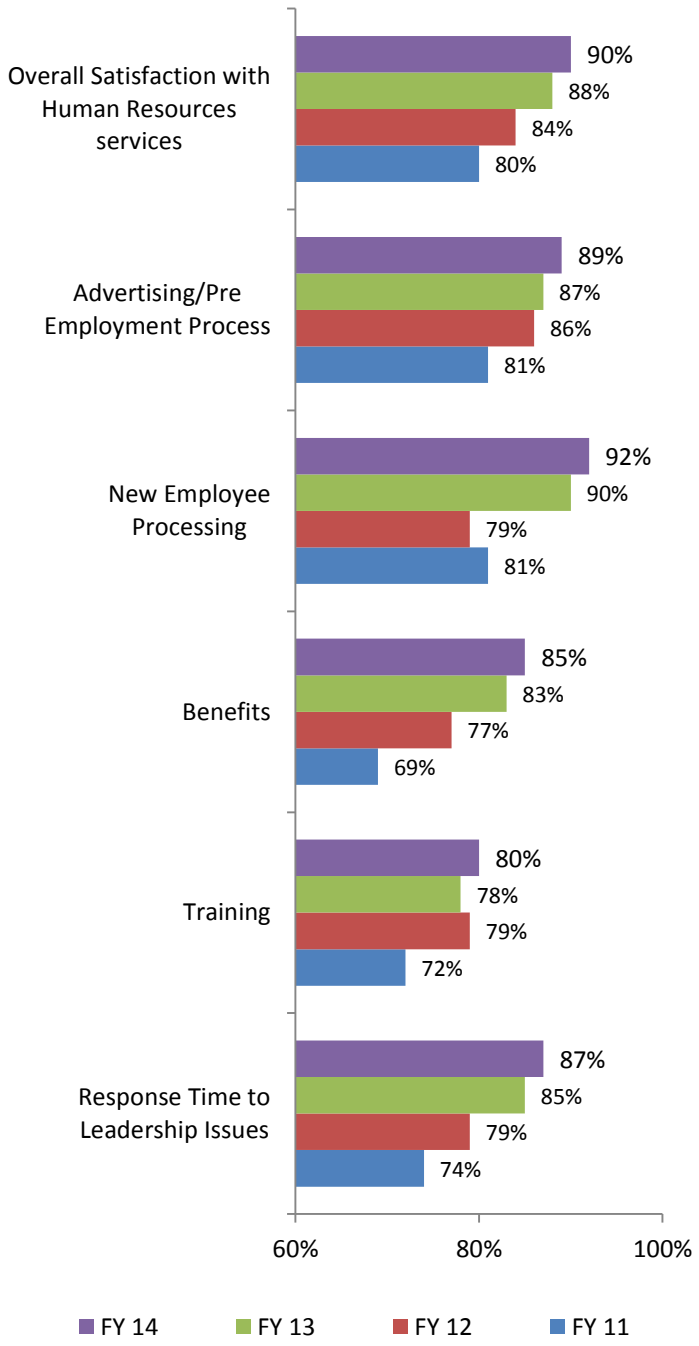
FY 2014 Action Items:

1. Implement a leadership development & succession management program
2. Implement a digital storage program for employee records
3. Implement the 2013 Civil Service Compensation Study and associated pay plans

Core Performance Indicators:

Customer Satisfaction

% of survey respondents who rate the overall quality of the following good or excellent:



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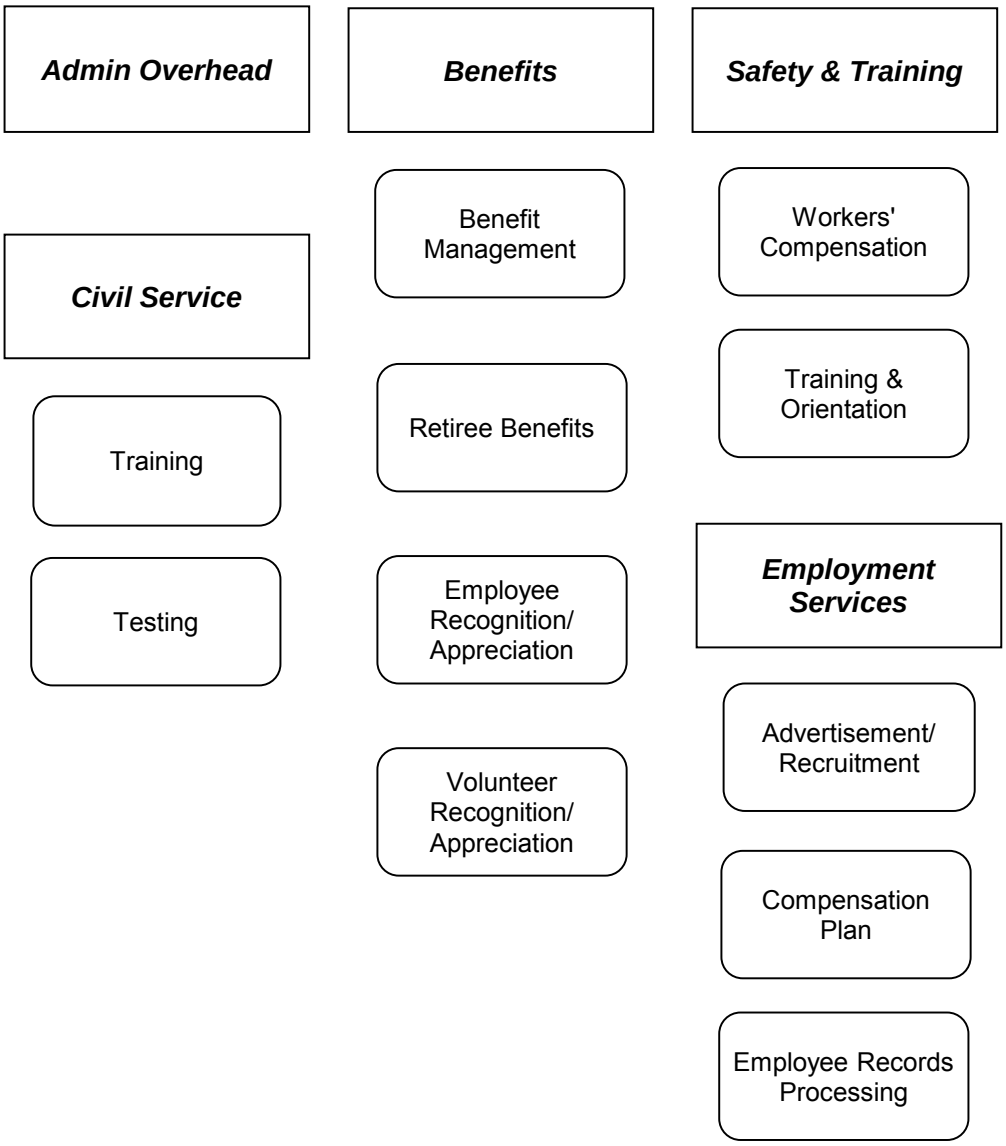
Human Resources - 2013-14



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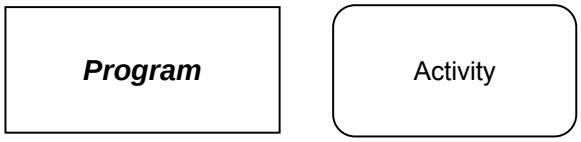


Human Resources - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	159,103	1.50
Subtotal	$	159,103	1.50
Civil Service:			
Training	$	5,742	0.02
Testing		45,674	0.20
Subtotal	$	51,416	0.22
Benefits:			
Benefit Management	$	100,480	1.12
Retiree Benefits		187,192	0.02
Employee Recognition/Appreciation		18,498	0.11
Volunteer Recognition/Appreciation		3,227	0.01
Subtotal	$	309,397	1.26
Safety & Training:			
Worker's Compensation	$	23,403	0.39
Training & Orientation		30,049	0.45
Subtotal	$	53,452	0.84
Employment Services:			
Advertisement/Recruitment	$	10,128	0.20
Compensation Plan		6,272	0.10
Employee Records Processing		51,388	0.88
Subtotal	$	67,788	1.18
TOTAL DIVISION	$	641,156	5.00

Human Resources - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 485,095	$ 531,373	$ 518,726	$ 528,005
Supplies	20,141	43,449	39,434	23,449
Capital < $5,000	971	948	860	948
Repair & Maintenance	158	200	182	200
Other Services	30,049	48,109	43,664	52,679
Contracted Services	28,559	47,957	43,526	35,875
TOTAL EXPENDITURES	$ 564,972	$ 672,036	$ 646,392	$ 641,156

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Director of Human Resources	1.00	1.00	1.00	1.00
Benefits Specialist	1.00	1.00	1.00	1.00
Asst. Director of Human Resources	1.00	1.00	1.00	1.00
Human Resources Specialist	1.00	1.00	1.00	1.00
Compensation Specialist	1.00	1.00	1.00	1.00
City Health Doctor [1]	1.00	-	-	-
TOTAL	6.00	5.00	5.00	5.00

[1] - City Health Doctor position was eliminated during FY 2011

INTRODUCTORY PAGE: Information Technology Services

FY 2014

Division Description: Information Technology Services, in partnership with our organization, applies information technology to the business priorities of the City in the delivery of effective and efficient government services. Implement and maintain a ubiquitous, accessible, robust, sustainable, secure communications and resource infrastructure that provides the highest availability of computing services.

FY 2013 Accomplishments:

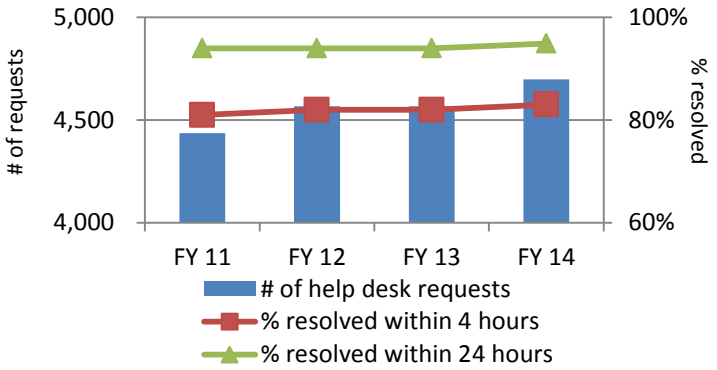
1. Replaced 60 computers
2. Implemented new FireRMS Validation Software
3. Implemented new Wireless Backhaul to improve network connectivity
4. Successfully passed PCI-DSS penetration test

FY 2014 Action Items:

1. Facilitate the implementation of the "One Solution" software system
2. Facilitate the implementation of fleet management software
3. Upgrade or replace the City's imaging management software
4. Obtain PCI bank certification

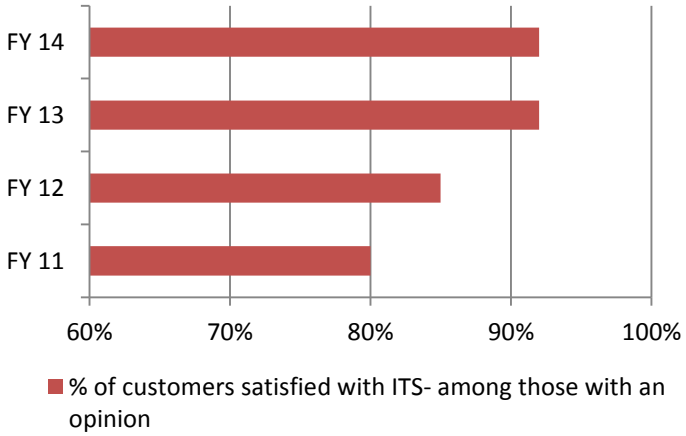
Core Performance Indicators:

Help Desk Requests



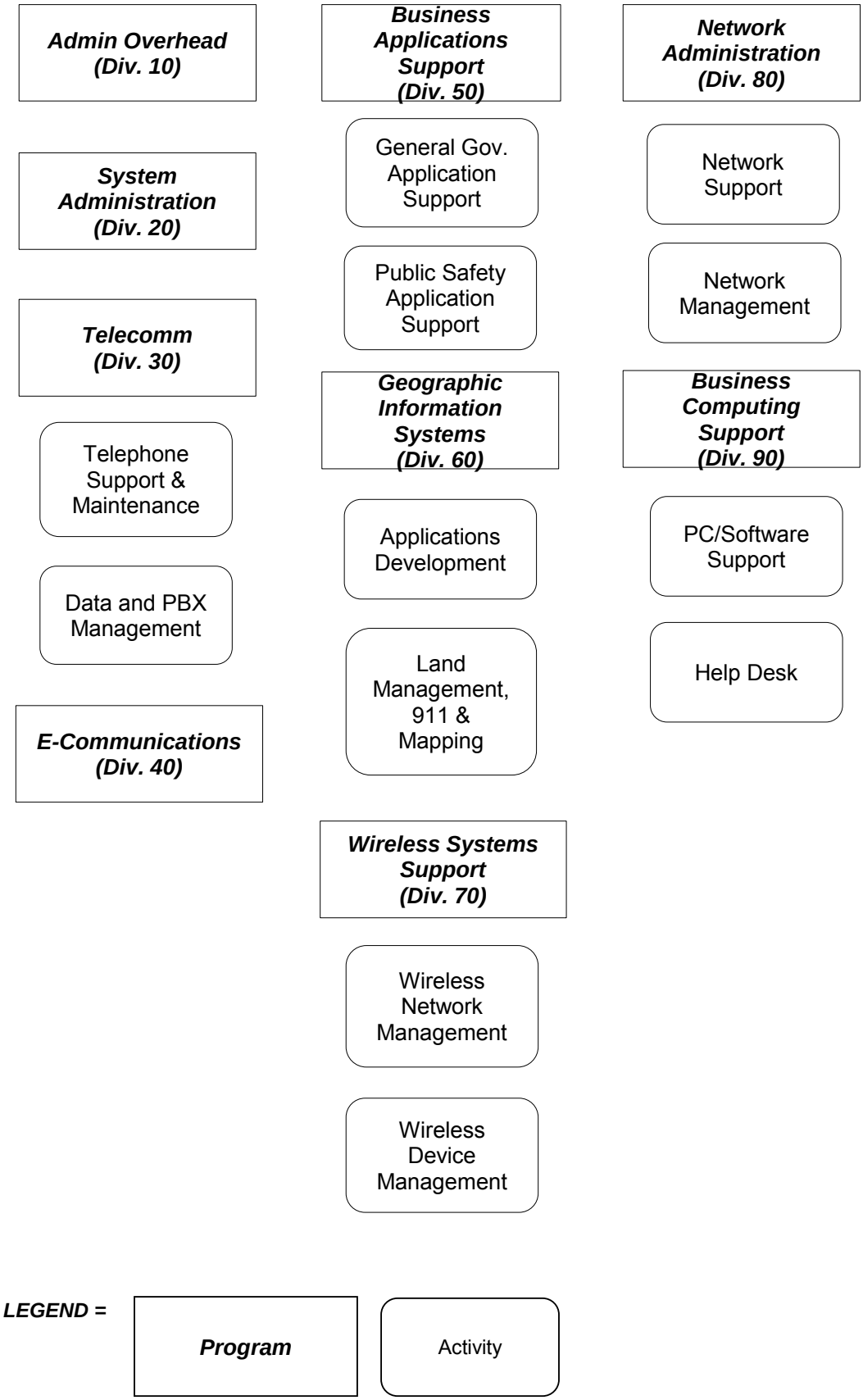
	FY 11	FY 12	FY 13	FY 14
% of applications availability	99.90%	99.85%	99.88%	99.90%
% of telecomm availability	99.95%	99.95%	99.95%	99.95%
% of network availability	99.94%	99.95%	99.94%	99.95%

Customer Satisfaction



FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Information Technology 2013-14



Information Technology - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	197,784	1.40
Subtotal	$	197,784	1.40
System Administration:			
System Administration	$	129,599	1.55
Subtotal	$	129,599	1.55
Telecomm:			
Telephone Support & Maintenance	$	169,159	0.50
Data & PBX Management		127,329	0.30
Subtotal	$	296,488	0.80
E-Communications:			
E-Communications	$	89,418	0.30
Subtotal	$	89,418	0.30
Business Applications Support:			
General Gov. Application Support	$	491,423	4.05
Public Safety Application Support		116,381	0.90
Subtotal	$	607,804	4.95
Geographic Information Systems:			
Applications Development	$	55,309	0.40
Land Management, 911 & Mapping		146,346	2.50
Subtotal	$	201,655	2.90
Wireless Systems Support:			
Wireless Network Management	$	23,365	0.10
Wireless Device Management		292,187	0.30
Subtotal	$	315,552	0.40
Network Administration:			
Network Support	$	20,730	0.20
Network Management		136,643	0.30
Subtotal	$	157,373	0.50

		Expenditures	FTE
Business Computing Support:			
PC/Software Support	$	161,476	2.45
Help Desk		12,227	0.25
Subtotal	$	173,703	2.70
TOTAL DIVISION	$	2,169,376	15.50

Information Technology - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 1,051,341	$ 1,083,156	$ 1,057,377	$ 1,074,764
Supplies	15,315	19,975	18,129	19,925
Capital < $5,000	61,461	55,200	50,100	39,700
Repair & Maintenance	378,109	441,400	400,615	481,400
Other Services	38,656	52,100	47,286	52,100
Contracted Services	211,065	473,292	429,560	501,487
Capital	7,499	45,240	27,872	-
TOTAL EXPENDITURES	$ 1,763,446	$ 2,170,363	$ 2,030,939	$ 2,169,376

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Director of Information Technology	1.00	1.00	1.00	1.00
Assistant Director of Information Technology	1.00	1.00	1.00	1.00
Telecom & Network Specialist	1.00	1.00	1.00	1.00
Computer Programmer II	2.00	2.00	2.00	2.00
Computer Programmer I	2.00	2.00	2.00	2.00
Computer Operator	1.00	1.00	1.00	1.00
Computer Technician I	1.00	1.00	1.00	1.00
Computer Technician II	2.00	2.00	2.00	2.00
Administrative Assistant II [1, 3]	1.00	1.00	-	-
GIS Manager [2]	-	1.00	1.00	1.00
GIS Specialist [2]	3.00	2.00	2.00	2.00
H.T.E. Project Manager	1.00	1.00	1.00	1.00
Systems Analyst	0.50	0.50	0.50	0.50
TOTAL	16.50	16.50	15.50	15.50

[1] - Administrative Assistant II position will be an authorized position but will be unfunded in FY 2010, FY 2011 and FY 2012

[2] - During FY 2011, one of the GIS Specialist positions was reclassified to a GIS Manager position

[3] - The Administrative Assistant II position is not authorized in FY 2013.

INTRODUCTORY PAGE: Inspections

FY 2014

Division Description: The Building Inspections Department consists of the Building Official and three Inspectors. The department is responsible for plans review, issuing permits and performing inspections for new construction, additions and remodeling projects for residential and commercial properties. The Building Inspection Department enforces the International Building, Residential, Plumbing, Mechanical, Energy, and Fuel Gas Codes along with the National Electrical code.

FY 2013 Accomplishments:

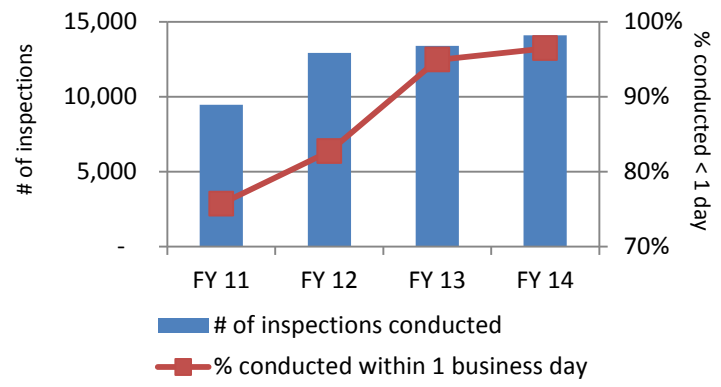
1. Facilitated the successful reorganization of the former Community Services Division into four separate divisions of Planning, Permits, Inspections, and Code Enforcement
2. Initiated a program to cross-train and certify building inspectors in multiple construction disciplines to improve efficiency of inspections

FY 2014 Action Items:

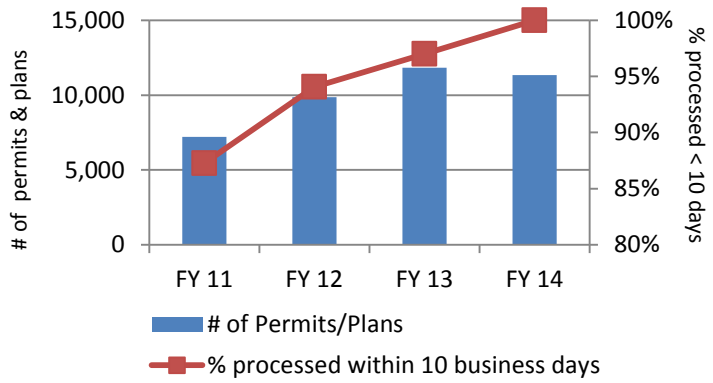
1. Continue program to cross-train and certify building inspectors in multiple construction disciplines to improve efficiency of inspections
2. Facilitate the implementation of the "One Solution" software system
3. Update the City's international building and fire codes and present for adoption

Core Performance Indicators:

Inspections Conducted in a Timely Manner



Permits & Plans Reviewed in a Timely Manner



FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Inspections - 2013-14

Admin Overhead

Inspections

LEGEND =

Program

Activity

Inspections - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	80,786	1.00
Subtotal	$	80,786	1.00
Inspections:			
Inspections	$	172,105	3.00
Subtotal	$	172,105	3.00
TOTAL DIVISION	$	252,891	4.00

Inspections - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ -	$ -	$ -	$ 218,340
Supplies	-	-	-	14,206
Capital < $5,000	-	-	-	2,934
Repair & Maintenance	-	-	-	2,254
Other Services	-	-	-	12,465
Contracted Services	-	-	-	2,692
Capital	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -	$ 252,891

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Chief Building Official [1]	-	-	-	1.00
Building Inspector [1]	-	-	-	3.00
Administrative Assistant I [1, 2]	-	-	-	-
TOTAL	-	-	-	4.00

[1] - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning will now be 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position will be transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position will be transferred to the Inspection division.

[2] In FY 2014, the Administrative Assistant I position is not authorized

INTRODUCTORY PAGE: Legal

FY 2014

Division Description: The City Attorney serves as the chief legal officer for the City. The City Attorney and deputy city attorneys advise the City Council on legal issues associated with its legislative functions and policy making and advise all City departments on legal issues related to daily government activities. The City Attorney and deputy city attorneys review all legal instruments to which the City is a party. The City Attorney and deputy city attorneys also provide legal advice to appointed boards and commissions, and City department heads on the long-term directions of the City. The City Attorney and deputy city attorneys assist the City Manager in implementing the City Council's policies.

FY 2013 Accomplishments:

1. Successful concluded litigation to recover the costs of rehabilitating the police department headquarters
2. Completed a review of and update to the City's risk management and insurance programs
3. Negotiated an economic development agreement with Buc-ee's for the construction of a 60,000+ square foot travel center
4. Participated in the development of a Grant & External Funding Source Management Policy

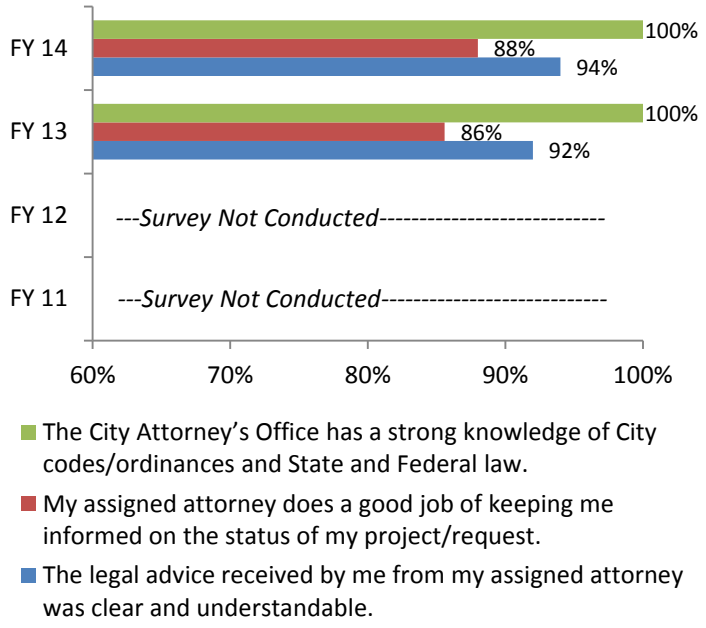
FY 2014 Action Items:

1. Facilitate the acquisition of property for a future expansion of the City Landfill
2. Continue review of and updates to the City's Code of Ordinances
3. Facilitate the acquisition of property and easements for various infrastructure projects
4. Facilitate the sale and disposal of surplus city-owned properties

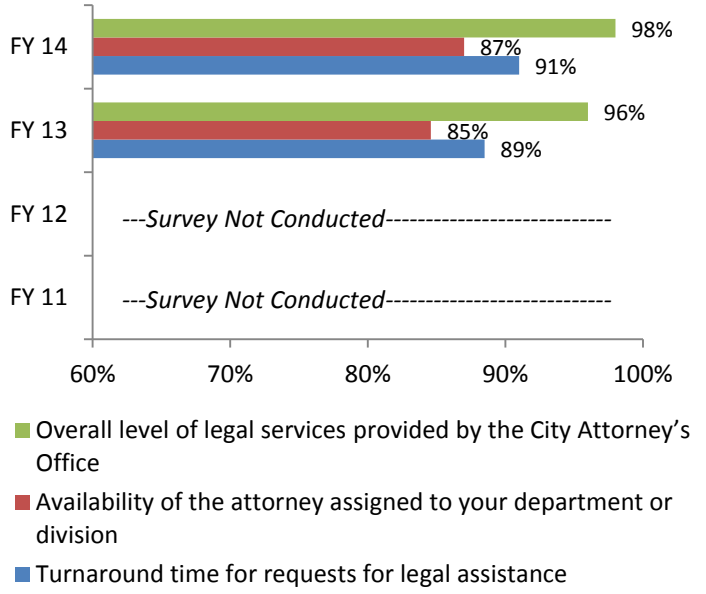
Core Performance Indicators:

Customer Satisfaction

% of survey respondents who agree with the following:



% of survey respondents who rate the following good or excellent:



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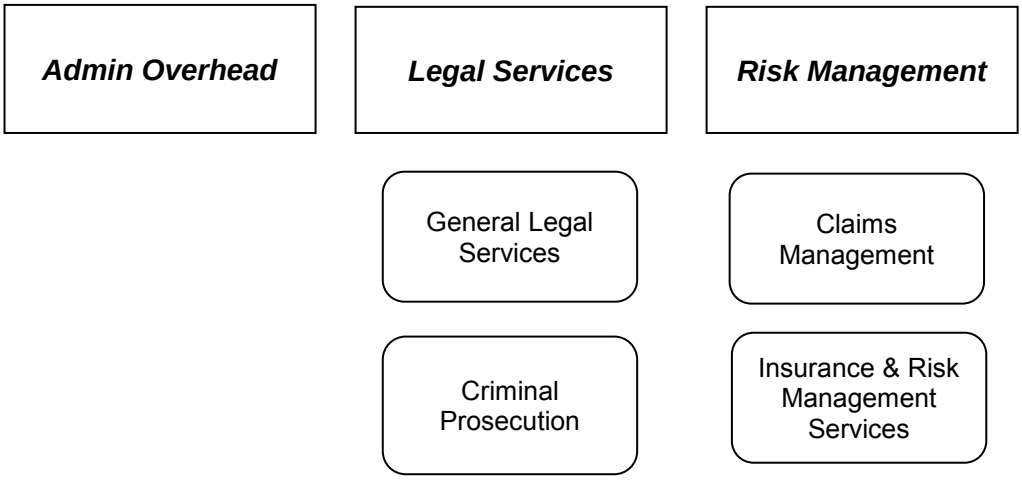
Legal - 2013-14



Legal - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	361,197	2.78
Subtotal	$	361,197	2.78
Legal Services:			
General Legal Services	$	158,301	1.78
Criminal Prosecution		83,104	1.47
Subtotal	$	241,405	3.25
Risk Management:			
Claims Management	$	36,077	0.40
Insurance Services		11,711	0.20
Subtotal	$	47,788	0.60
TOTAL DIVISION	$	650,390	6.63

Legal - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 595,147	$ 599,947	$ 585,668	$ 593,113
Supplies	4,130	6,275	5,695	6,755
Capital < $5,000	14,852	13,900	12,616	14,100
Other Services	13,573	33,091	30,033	33,266
Contracted Services	1,667	3,315	3,009	3,156
TOTAL EXPENDITURES	$ 629,368	$ 656,528	$ 637,021	$ 650,390

	Budget			
STAFFING	**2010-11**	**2011-12**	**2012-13**	**2013-14**
City Attorney	1.00	1.00	1.00	1.00
Deputy City Attorney	3.00	3.00	3.00	3.00
Risk Manager-Paralegal	1.00	1.00	1.00	1.00
Administrative Assistant III	1.00	1.00	1.00	1.00
Office Assistant I	0.63	0.63	0.63	0.63
TOTAL	6.63	6.63	6.63	6.63

INTRODUCTORY PAGE: Permits

FY 2014

Division Description: The Permit Division processes all building permits for the City of Temple. Building permits are required to erect, alter or enlarge any structure on residential or commercial property. Permits are required for work ranging from new construction, remodeling, repair, and additions, to new roofs, swimming pools, retaining walls, lawn sprinklers and signs.

FY 2013 Accomplishments:

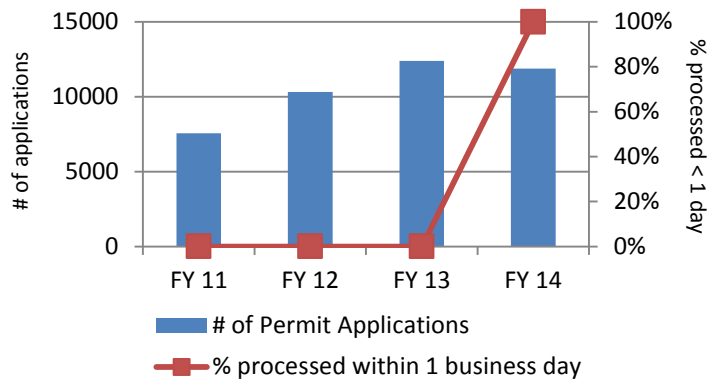
1. Facilitated the successful reorganization of the former Community Services division into four separate divisions of Planning, Permits, Inspections, and Code Enforcement
2. Initiated a paperless permit processing initiative
3. Updated permit application forms and made them available on the City's website

FY 2014 Action Items:

1. Complete implementation of the paperless permit processing initiative
2. Facilitate the implementation of the "One Solution" software system
3. Initiate a continuing education and training program for the Permit Division staff

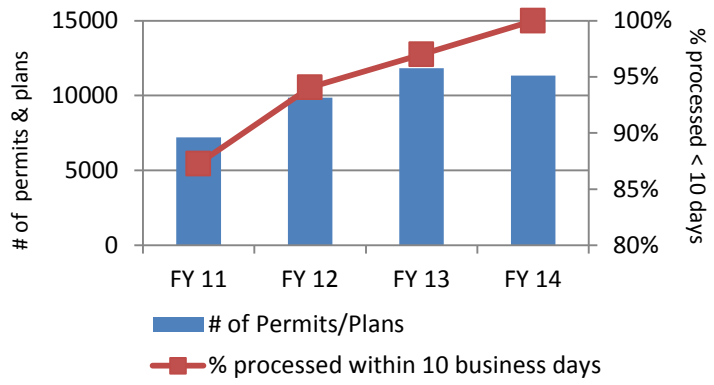
Core Performance Indicators:

Permit Applications Processed in a Timely Manner



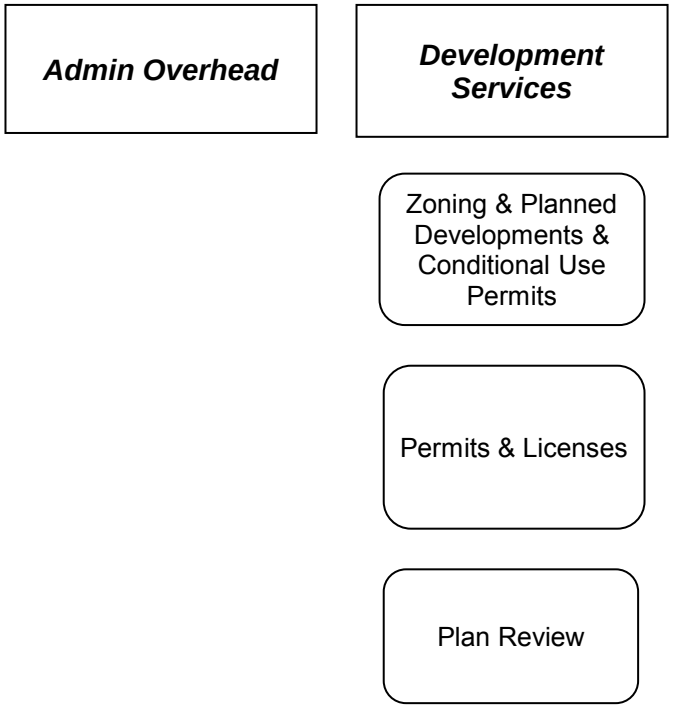
Note: Processing time data not available for previous periods.

Permits & Plans Reviewed in a Timely Manner



FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Permits - 2013-14



Permits - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	18,455	0.25
Subtotal	$	18,455	0.25
Development Services:			
Rezoning, Planned Development & Conditional Use Permits	$	26,737	0.25
Permits & Licenses		98,243	2.25
Plan Review		32,718	0.75
Subtotal	$	157,698	3.25
TOTAL DIVISION	$	176,153	3.50

Permits - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ -	$ -	$ -	$ 149,581
Supplies	-	-	-	5,070
Capital < $5,000	-	-	-	2,830
Repair & Maintenance	-	-	-	-
Other Services	-	-	-	8,038
Contracted Services	-	-	-	10,634
Capital	-	-	-	-
TOTAL EXPENDITURES	$ -	$ -	$ -	$ 176,153

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Development Coordinator [1]	-	-	-	1.00
Permit Assistant [1]	-	-	-	2.00
Permit Assistant - PT [1, 2]	-	-	-	0.50
Office Clerk I [1, 2]	-	-	-	-
TOTAL	-	-	-	3.50

[1] - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning will now be 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position will be transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position will be transferred to the Inspection division.

[2] - During FY 2013 reorganization, the part-time Office Clerk I position was reclassified to a part-time Permit Assistant position.

INTRODUCTORY PAGE: Planning

FY 2014

Division Description: The Planning Department provides professional planning services on urban growth and development issues to promote quality of place. The department maintains an updated Comprehensive Plan and Unified Development Code to provide policy recommendations and regulations related to land development. The staff works cooperatively with design professionals, property owners and developers from the concept stage to completion of the project.

FY 2013 Accomplishments:

1. Completed amendments to the Unified Development Code
2. Updated ordinances relating to sidewalks, social services, and platting
3. Evaluated and implemented appropriate zoning for annexed areas
4. Created new checklist and universal applications

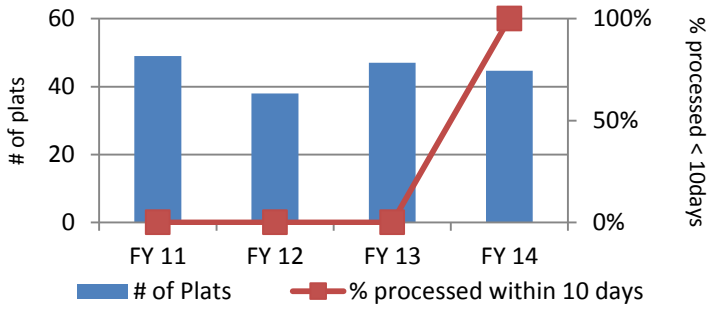
FY 2014 Action Items:

1. Facilitate the implementation of the "One Solution" software system
2. Continue phase II process for amending the Unified Development Code
3. Review and revise the Thoroughfare Plan and develop functional classifications of roadways
4. Complete amendments to the land use table

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

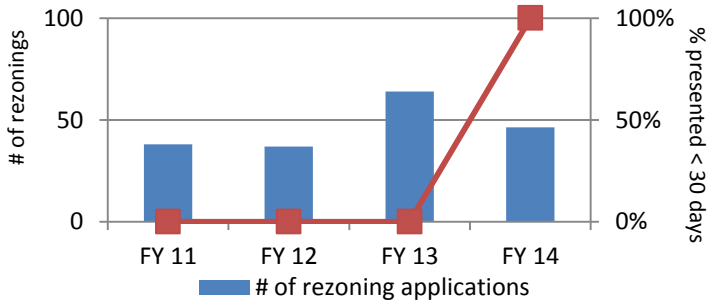
Core Performance Indicators:

Plat Processing



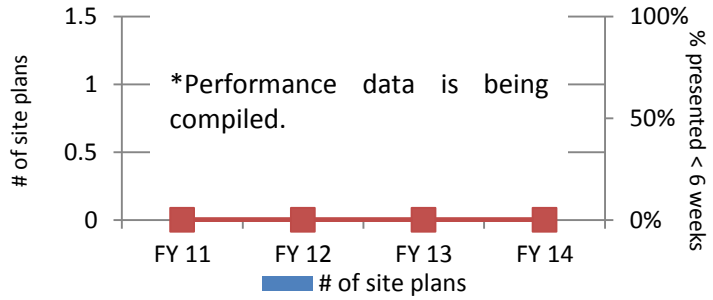
Note: Processing time data not available for previous periods.

Re-Zoning Applications

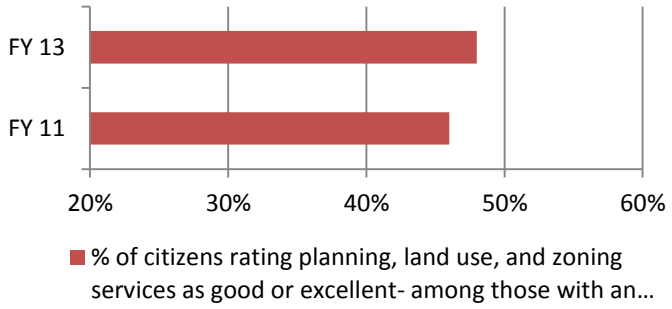


Note: Processing time data not available for previous periods.

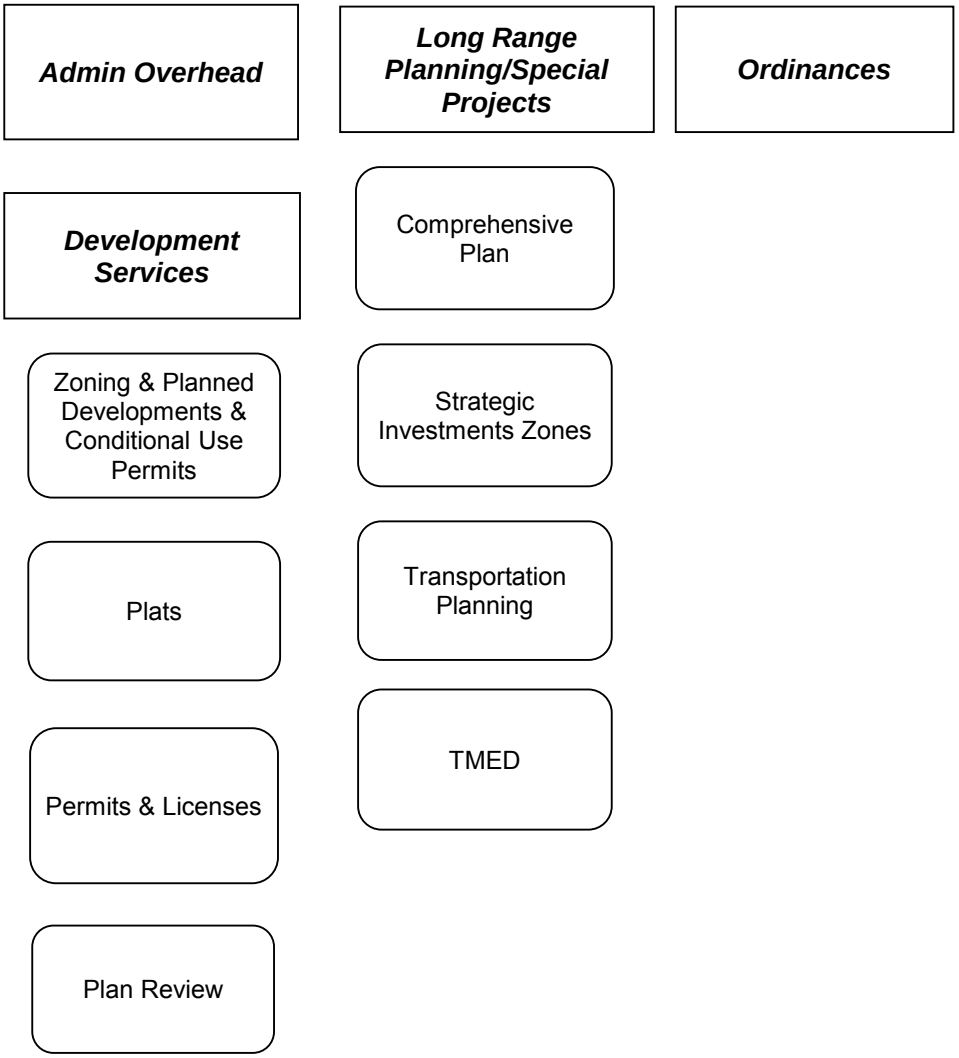
Site Plan Review for Special Districts & Overlays



Citizen Satisfaction



Planning - 2013-14



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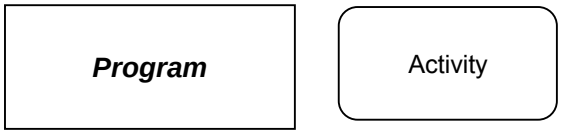


Planning - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	134,064	1.50
Subtotal	$	134,064	1.50
Development Services:			
Zoning & Planned Dev.& Conditional Use Permits	$	85,133	1.19
Plats		77,287	1.19
Permits & Licenses		25,516	0.40
Plan Review		75,407	1.19
Subtotal	$	263,343	3.95
Long Range Planning/Special Projects:			
Comprehensive Plan	$	20,517	0.20
Strategic Investment Zones		10,258	0.10
Transportation Planning		10,258	0.10
TMED		11,508	0.10
Subtotal	$	52,541	0.50
Ordinances:			
Ordinances	$	54,540	0.50
Subtotal	$	54,540	0.50
TOTAL DIVISION	$	504,488	6.45

Planning - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 326,250	$ 448,313	$ 437,643	$ 444,041
Supplies	3,935	10,065	9,135	11,500
Capital < $5,000	538	4,495	4,080	3,650
Repair & Maintenance	1,400	3,000	2,723	3,000
Other Services	14,071	29,811	27,056	30,071
Contracted Services	11,195	62,896	57,084	12,226
Capital	-	125,000	77,013	-
TOTAL EXPENDITURES	$ 357,389	$ 683,580	$ 614,734	$ 504,488

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Director of Community Services [2, 3]	-	0.50	-	-
Director of Planning [3, 4]	1.00	1.00	0.50	1.00
Assistant Director of Planning [3]	-	-	1.00	1.00
Senior Planner	1.00	1.00	1.00	1.00
Project Planner/Comprehensive Plan Coord. [1, 2]	1.00	-	-	-
Planner	1.00	1.00	1.00	1.00
Planning Technician	1.00	1.00	1.00	1.00
Development Coordinator [3, 4]	-	-	1.00	-
Administrative Assistant I	1.00	1.00	1.00	1.00
Planning Intern	0.45	0.45	0.45	0.45
TOTAL	6.45	5.95	6.95	6.45

[1] - Project Planner/Comprehensive Plan Coordinator position will be an authorized position but will be unfunded in FY 2010 and FY 2011

[2] - Project Planner/Comprehensive Plan Coordinator position was eliminated and a Director of Community Services position was added during FY 2011. In FY 2012, the Director of Community Services position will be funded 50% in Planning and 50% in Construction Safety.

[3] - In FY 2013, a Development Coordinator position will be added. This position will be funded with increased permit fees. In addition, the Director of Community Services position will be re-titled to Director of Planning and the existing Director of Planning position will be reclassified to an Assistant Director of Planning position.

[4] - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning will now be 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position will be transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position will be transferred to the Inspection division.

INTRODUCTORY PAGE: Purchasing

FY 2014

Division Description: Purchasing serves as the central control of procurement activities for the City. Purchasing strives to provide high quality, low cost support services to City departments helping to contribute to the overall efficient and cost effective operation of the City of Temple. Purchasing endeavors to foster a favorable climate for business opportunities within the guidelines of the law in order to better serve the vendor community and the various departments of the City. Purchasing administers the competitive bid and competitive proposal processes, generates purchase orders based on requisitions submitted by City departments, processes for payment all expenditures of the City, manages the City's procurement card program, administers the City's wireless device programs, maintains a janitorial supply warehouse, coordinates the disposition of the City's excess personal property, and assists in the coordination of the facility construction projects.

FY 2013 Accomplishments:

1. Expanded portfolio of procurement training opportunities offered to internal customers
2. Processed an estimated 15,641 purchasing card transactions, issued 2,361 purchase orders, and processed 55 competitive sealed solicitations
3. Established a process to allow construction plans and specifications to be distributed electronically

FY 2014 Action Items:

1. Develop and implement a new purchasing policy and procedures manual
2. Research alternative improved means for distributing procurement solicitation documents

FY 11 - 13 = Actual; FY 14 = Targeted

Core Performance Indicators:

Purchase Orders

	% Change	POs Issued
FY 2014	↓ -2.6%	2,300
FY 2013	↓ -0.1%	2,361
FY 2012	↑ 9.5%	2,364
FY 2011	↑ 3.1%	2,159

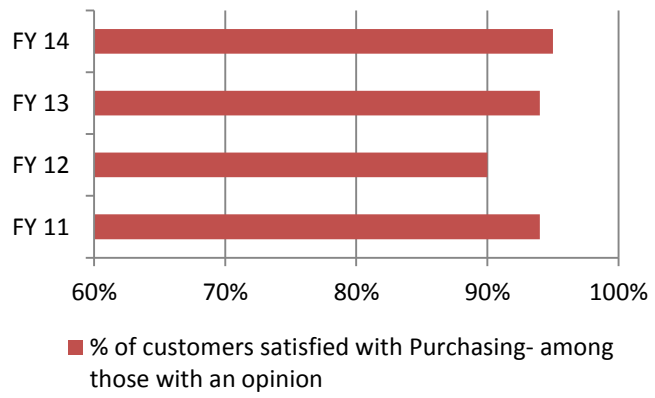
Purchasing Card Transactions

	% Change	Transactions
FY 2014	↓ -0.9%	15,500
FY 2013	↑ 6.4%	15,641
FY 2012	↑ 0.1%	14,700
FY 2011	↑ 2.8%	14,691

Competitive Sealed Solicitations

	% Change	Solicitations
FY 2014	↑ 0.0%	55
FY 2013	↓ -3.5%	55
FY 2012	↑ 11.8%	57
FY 2011	↓ -16.4%	51

Internal Customer Satisfaction



Purchasing - 2013-14

Admin Overhead

Procurement

LEGEND =

Program

Activity

Purchasing - 2013-14

Program Totals

	Expenditures	FTE
Admin Overhead:		
Admin Overhead	$ 91,990	1.10
Subtotal	$ 91,990	1.10
Procurement:		
Procurement	$ 220,861	3.90
Subtotal	$ 220,861	3.90
TOTAL DIVISION	$ 312,851	5.00

Purchasing - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 282,463	$ 293,286	$ 286,306	$ 292,162
Supplies	2,173	5,275	4,788	5,275
Capital < $5,000	460	700	635	4,250
Repair & Maintenance	-	400	363	400
Other Services	5,593	8,930	8,105	8,910
Contracted Services	4,958	1,654	1,501	1,854
TOTAL EXPENDITURES	$ 295,647	$ 310,245	$ 301,698	$ 312,851

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Director of Purchasing	1.00	1.00	1.00	1.00
Assistant Director of Purchasing	1.00	1.00	1.00	1.00
Warehouse Supervisor [1]	1.00	-	-	-
Procurement Specialist	1.00	1.00	1.00	1.00
Accounts Payable/Inventory Clerk [1, 2]	-	1.00	-	-
Accounts Payable Specialist [2]	1.00	1.00	1.00	1.00
Administrative Assistant I [2]	-	-	1.00	1.00
TOTAL	5.00	5.00	5.00	5.00

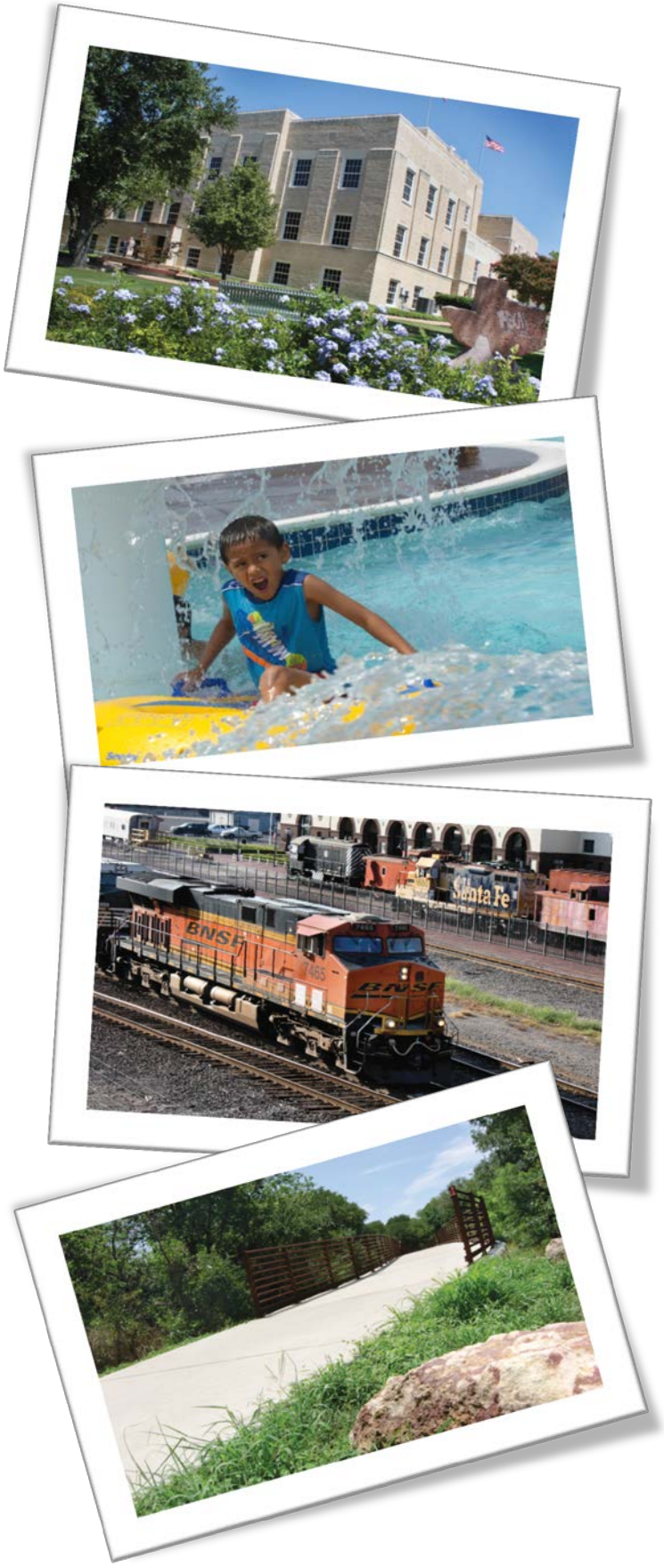
[1] - During FY 2011, the Warehouse Supervisor position was reclassified to an Accounts Payable/Inventory Clerk

[2] - During FY 2012, the Accounts Payable/Inventory Clerk position was replaced with an Administrative Assistant I position and the Accounts Payable Clerk was reclassified as an Accounts Payable Specialist

INTRODUCTORY PAGE: Social Security Building

FY 2014

Division Description: The City constructed the 11,475 square feet facility at 511 North Main Street for $1.4 million in 2003. The Social Security Administration has contracted with the City to lease the facility for ten years with an option to renew. The debt of the building will be paid off in 10 years. The mission of the Social Security Administration is "to promote the economic security of the people living in Central Texas through compassionate and vigilant leadership in managing and administering America's Social Security Programs." Patrons of the Social Security building may obtain new and replacement social security cards; file claims for retirement, survivor, and disability benefits; seek assistance through SSI programs; and have questions answered about the multi-faceted programs administered by the Social Security Administration.



Social Security Building - 2013-14

Admin Overhead

LEGEND =

Program

Activity

Social Security Building - 2013-14

Program Totals

	Expenditures	FTE
Admin Overhead:		
Admin Overhead	$ 57,848	-
Subtotal	$ 57,848	-
TOTAL DIVISION	$ 57,848	-

Social Security Building - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Supplies	$ 1,862	$ 1,744	$ 1,583	$ 1,744
Repair & Maintenance	6,288	2,900	2,632	2,900
Contracted Services	53,986	53,204	48,288	53,204
TOTAL EXPENDITURES	$ 62,135	$ 57,848	$ 52,503	$ 57,848

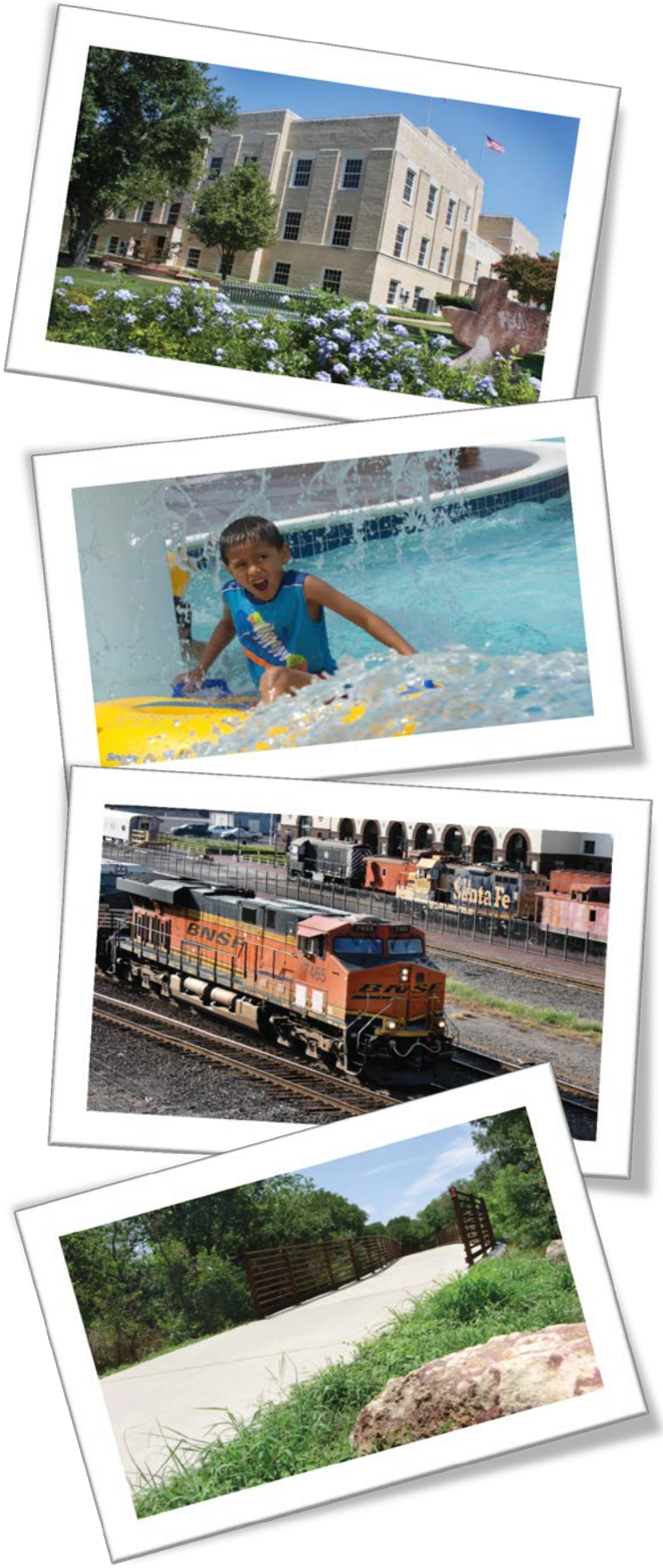
STAFFING	Budget 2010-11	2011-12	2012-13	2013-14
	-	-	-	
TOTAL	-	-	-	-

INTRODUCTORY PAGE: Special Services

FY 2014

Division Description: Special Services is designed to account for costs that cannot be directly allocated to other departments, such as: contributions to community service agencies and accounts for bad debt expenses. The contingency/contribution to fund balance will be budgeted in this account. Separation pay is currently budgeted in Special Services. Specific activities budgeted in this department include:

- Contingency/Contribution to fund
- Contingency/Unprogrammed funds
- Contributions to community service
- Bad debt expenses
- Separation pay



Special Services - 2013-14

Admin Overhead

LEGEND =

Program

Activity

Special Services - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	1,744,967	-
Subtotal	$	1,744,967	-
TOTAL DIVISION	$	1,744,967	-

Special Services - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 458,484	$ 350,000	$ 557,669	$ 350,000
Other Services	1,096	10,000	10,000	10,000
Contracted Services	403,520	724,515	724,515	558,895
Contingency	-	40,141	40,141	826,072
TOTAL EXPENDITURES	$ 863,100	$ 1,124,656	$ 1,332,325	$ 1,744,967

STAFFING	2010-11	2011-12	2012-13	2013-14
	-	-	-	-
TOTAL	-	-	-	-

Public Safety

Includes the following Divisions:

Animal Services
Code Enforcement
Communications
Fire
Municipal Court
Police

City of Temple

INTRODUCTORY PAGE: Animal Services

FY 2014

Division Description: The Animal Services Division protects the public's life, health and welfare by the prompt, efficient and humane enforcement of the animal control ordinances and state statutes, and provides an array of animal control, health and pet-owner services to the public.

FY 2013 Accomplishments:

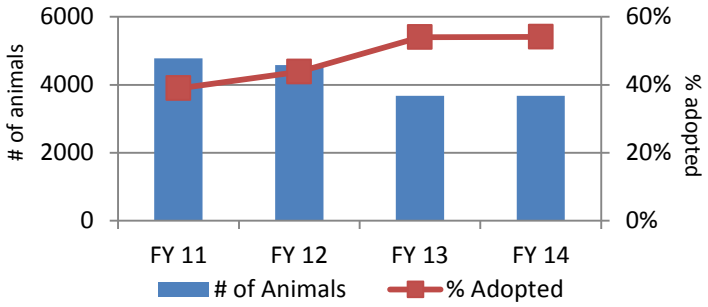
1. Updated Animal Services 'Standard Operating Procedures' manual
2. Added additional content to the Animal Services webpage

FY 2014 Action Items:

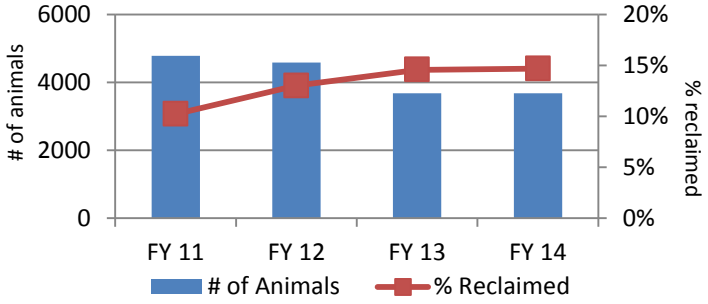
1. Update Animal Services 'Standard Operating Procedures' manual
2. Add additional content to the Animal Services webpage

Core Performance Indicators:

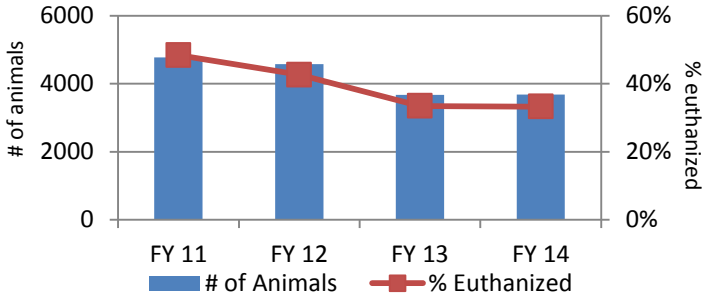
Animals Adopted



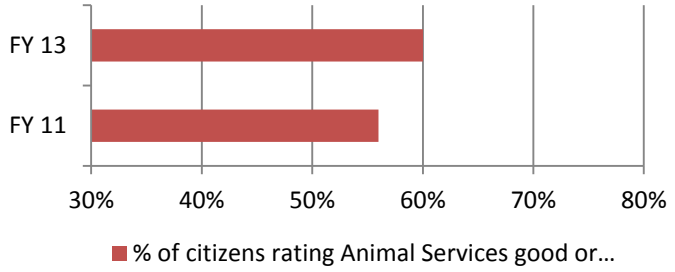
Animals Reclaimed



Animals Euthanized



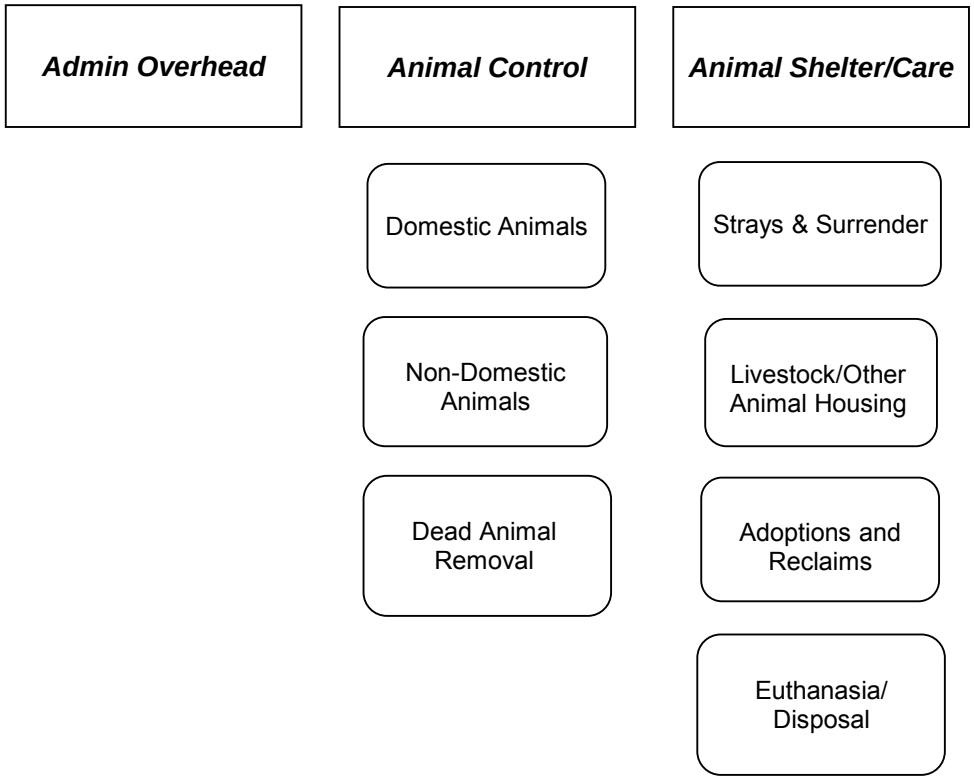
Citizen Satisfaction



FY 2013 Accomplishments are projected through 9-30-13.

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Animal Services - 2013-14



Animal Services - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	101,481	0.92
Subtotal	$	101,481	0.92
Animal Control:			
Domestic Animals	$	198,736	4.00
Non-Domestic Animals		14,812	0.32
Dead Animal Removal		10,850	0.26
Subtotal	$	224,398	4.58
Animal Shelter/Care:			
Strays & Surrender	$	69,318	1.13
Livestock/Other Animal Housing		3,254	0.06
Adoptions and Reclaims		34,951	0.74
Euthanasia/Disposal		5,578	0.07
Subtotal	$	113,101	2.00
TOTAL DIVISION	$	438,980	7.50

Animal Services - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 289,579	$ 336,525	$ 328,516	$ 340,562
Supplies	29,967	38,584	35,019	37,334
Capital < $5,000	1,271	10,850	9,847	4,350
Repair & Maintenance	5,496	9,505	8,627	7,655
Other Services	2,201	5,400	4,901	5,400
Contracted Services	44,932	45,015	40,856	43,679
TOTAL EXPENDITURES	$ 373,447	$ 445,879	$ 427,765	$ 438,980

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Animal Control Manager	1.00	1.00	1.00	1.00
Senior Animal Control Officer [2]	-	-	-	1.00
Animal Control Officer [1]	4.00	4.00	5.00	5.00
Animal Control Officer/Vol. Coord. [2]	-	-	-	0.50
Administrative Assistant I [2]	1.00	1.00	1.00	-
PT Volunteer Coordinator [2]	0.50	0.50	0.50	-
TOTAL	6.50	6.50	7.50	7.50

[1] - One Animal Control Officer position was added in FY 2013

[2] - During FY 2013, the Administrative Assistant I position was reclassified to a Senior Animal Control Officer. In addition, the part-time Volunteer Coordinator position was reclassified to an Animal Control Officer/Volunteer Coordinator.

INTRODUCTORY PAGE: Code Enforcement

FY 2014

Division Description: The Code Enforcement Division is responsible for promoting and maintaining a safe and attractive living and working environment by keeping neighborhoods and districts free of dilapidated buildings, tall grass and weeds, junk and debris, junked cars, and other code violations.

FY 2013 Accomplishments:

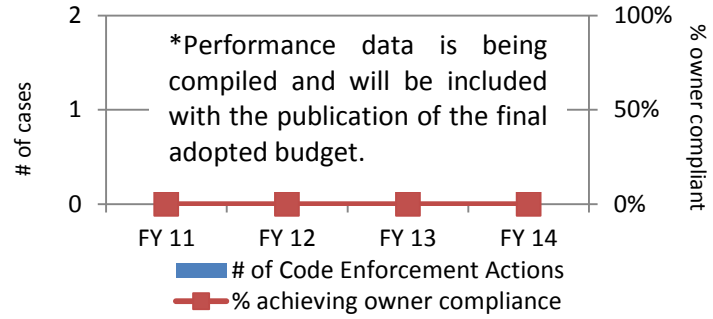
1. Facilitated the successful reorganization of the former Community Services Division into four separate divisions of Planning, Permits, Inspections, and Code Enforcement
2. Conducted a comprehensive review of division activities to improve processes and cross train staff

FY 2014 Action Items:

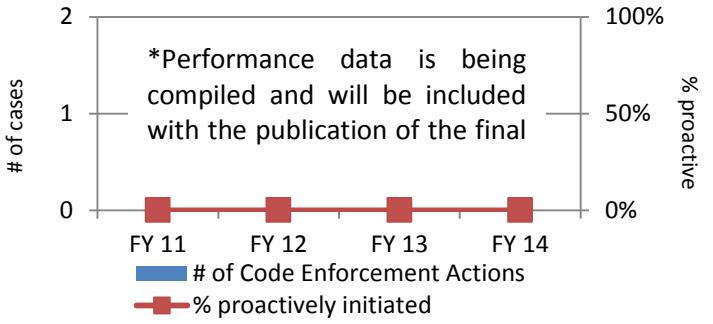
1. Facilitate the implementation of the East Temple Redevelopment initiatives for FY 2014
2. Facilitate the implementation of the "One Solution" software system for Code Enforcement

Core Performance Indicators:

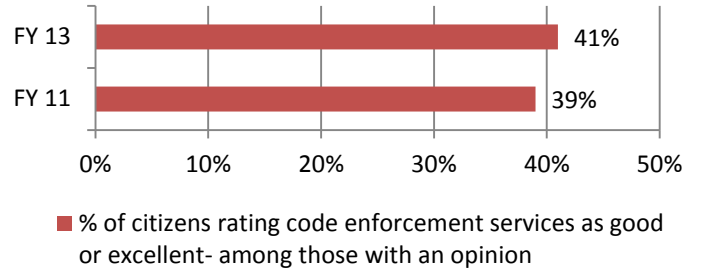
Owner Compliant Cases



Proactive Cases



Citizen Satisfaction



FY 2013 Accomplishments are projected through 9-30-13.

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Code Enforcement - 2013-14

Admin Overhead

Code Enforcement

Housing

LEGEND =

Program

Activity

Code Enforcement - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	77,107	1.00
Subtotal	$	77,107	1.00
Code Enforcement:			
Code Enforcement	$	306,951	5.00
Subtotal	$	306,951	5.00
Housing:			
Housing	$	101,199	1.00
Subtotal	$	101,199	1.00
TOTAL DIVISION	$	485,257	7.00

Code Enforcement - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 691,593	$ 697,352	$ 680,755	$ 322,932
Supplies	47,955	61,350	55,681	45,560
Capital < $5,000	608	8,207	7,449	3,419
Repair & Maintenance	3,708	5,068	4,600	3,314
Other Services	18,895	18,271	16,583	6,392
Contracted Services	216,756	110,324	100,130	103,640
TOTAL EXPENDITURES	$ 979,516	$ 900,572	$ 865,197	$ 485,257

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Director of Planning [1, 2, 3]	-	0.50	0.50	-
Chief Building Official [3]	1.00	1.00	1.00	-
Building Inspector [3]	4.00	4.00	4.00	1.00
Code Enforcement Manager [3]	-	-	-	1.00
Code Enforcement Officer [3, 4]	4.00	4.00	4.00	4.00
Permit Assistant [3]	2.00	2.00	2.00	-
Administrative Assistant I [3]	2.00	2.00	2.00	1.00
Office Clerk I [3]	0.50	0.50	0.50	-
TOTAL	13.50	14.00	14.00	7.00

[1] In FY 2012, the Director of Community Services position will be funded 50% in Planning and 50% in Construction Safety.

[2] In FY 2013, the Director of Community Services position will be re-titled as Director of Planning and funded 50% in Planning and 50% in Construction Safety.

[3] - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning will now be 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position will be transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position will be transferred to the Inspection division.

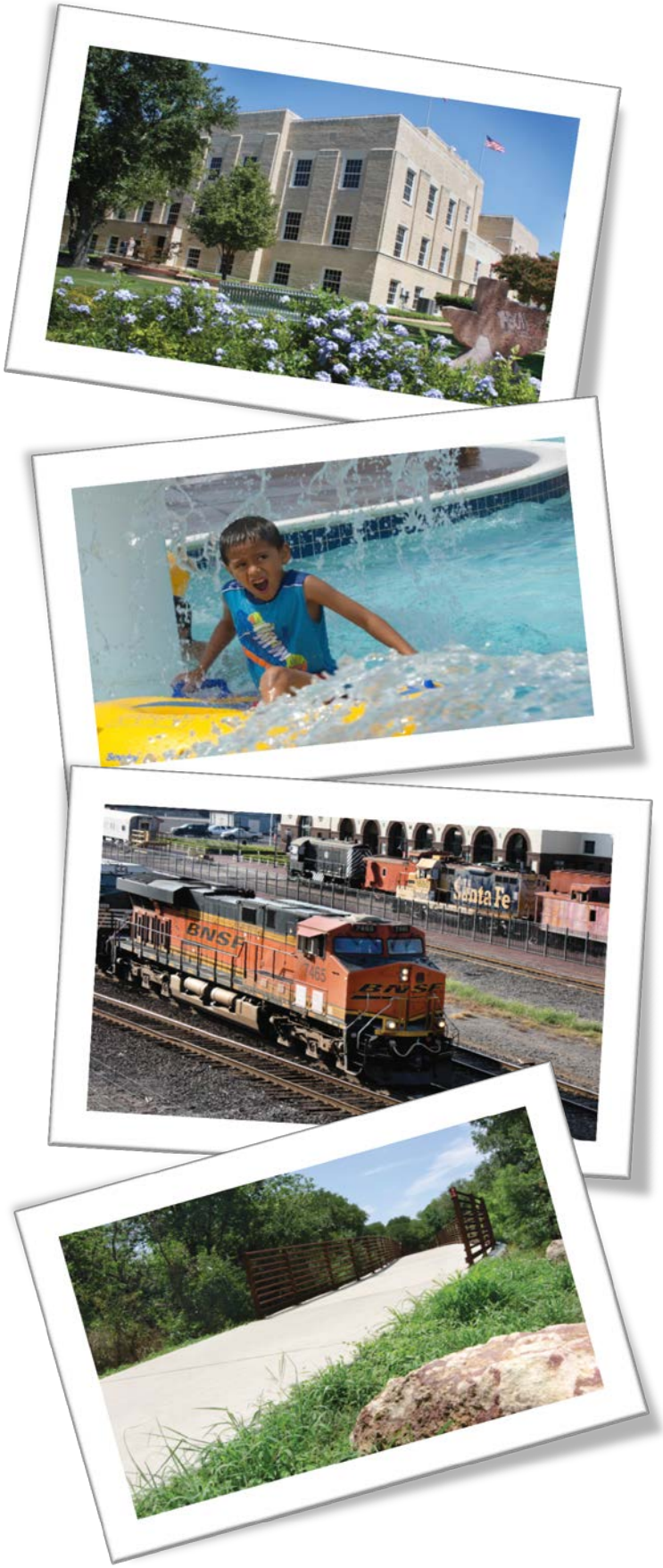
As part of the reorganization plan, a Code Enforcement Officer position was eliminated and a Code Enforcement Manager position was added.

[4] - In FY 2014, a new Code Enforcement Officer position will be added as part of the East Temple Redevelopment.

INTRODUCTORY PAGE: Communications

FY 2014

Division Description: To provide professional, responsive and effective Public Safety Communications for the citizens of the City of Temple, ensuring that necessary information is secured and relayed to EMS, Fire, and Police in a timely manner. In Fiscal Year 2014 the City of Temple will pay Bell County $744,841 for dispatch services.



Communications - 2013-14

Public Safety Communications

LEGEND =

Program

Activity

Communications - 2013-14

Program Totals

		Expenditures	FTE
Public Safety Communications:			
Public Safety Communications	$	744,841	-
Subtotal	$	744,841	-
TOTAL DIVISION	$	744,841	-

Communications - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Contracted Services	$ 680,612	$ 718,388	$ 718,388	$ 744,841
TOTAL EXPENDITURES	$ 680,612	$ 718,388	$ 718,388	$ 744,841

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
TOTAL	-	-	-	-

INTRODUCTORY PAGE: Fire & Rescue

FY 2014

Division Description: Temple Fire & Rescue provides fire, EMS, emergency management, vehicle extrication, hazmat and other specialized rescue services for our coverage area of approximately eighty square miles. We also provide hazmat services for the seven county Council of Governments area. Temple Fire & Rescue strives to provide a comprehensive preventive and educational program for the businesses, citizens and school children within the City. Our department responds from seven fire stations that are strategically located throughout the City.

FY 2013 Accomplishments:

1. Facilitated the design stage of the Fire Training Center Phase 2 project to construct a training tower at the new Fire Training Center facility
2. Improved tracking and reporting process of EMS incidents and response times through updates to the Fire Incident Reporting System and changes to procedures

FY 2014 Action Items:

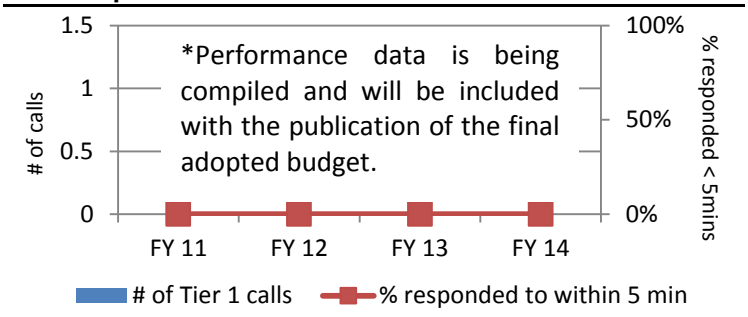
1. Complete the construction of the Fire Training Center Phase 2 project to construct a training tower at the new Fire Training Center facility
2. Initiate an update to the Insurance Service Office ('ISO') fire protection rating for the City of Temple

FY 2013 Accomplishments are projected through 9-30-13.

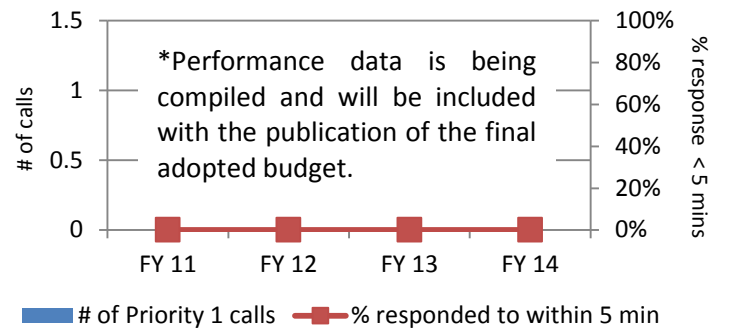
FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Core Performance Indicators:

Fire Response Times- Tier 1



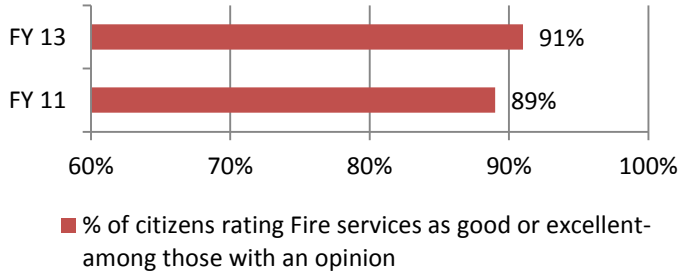
EMS Response Times



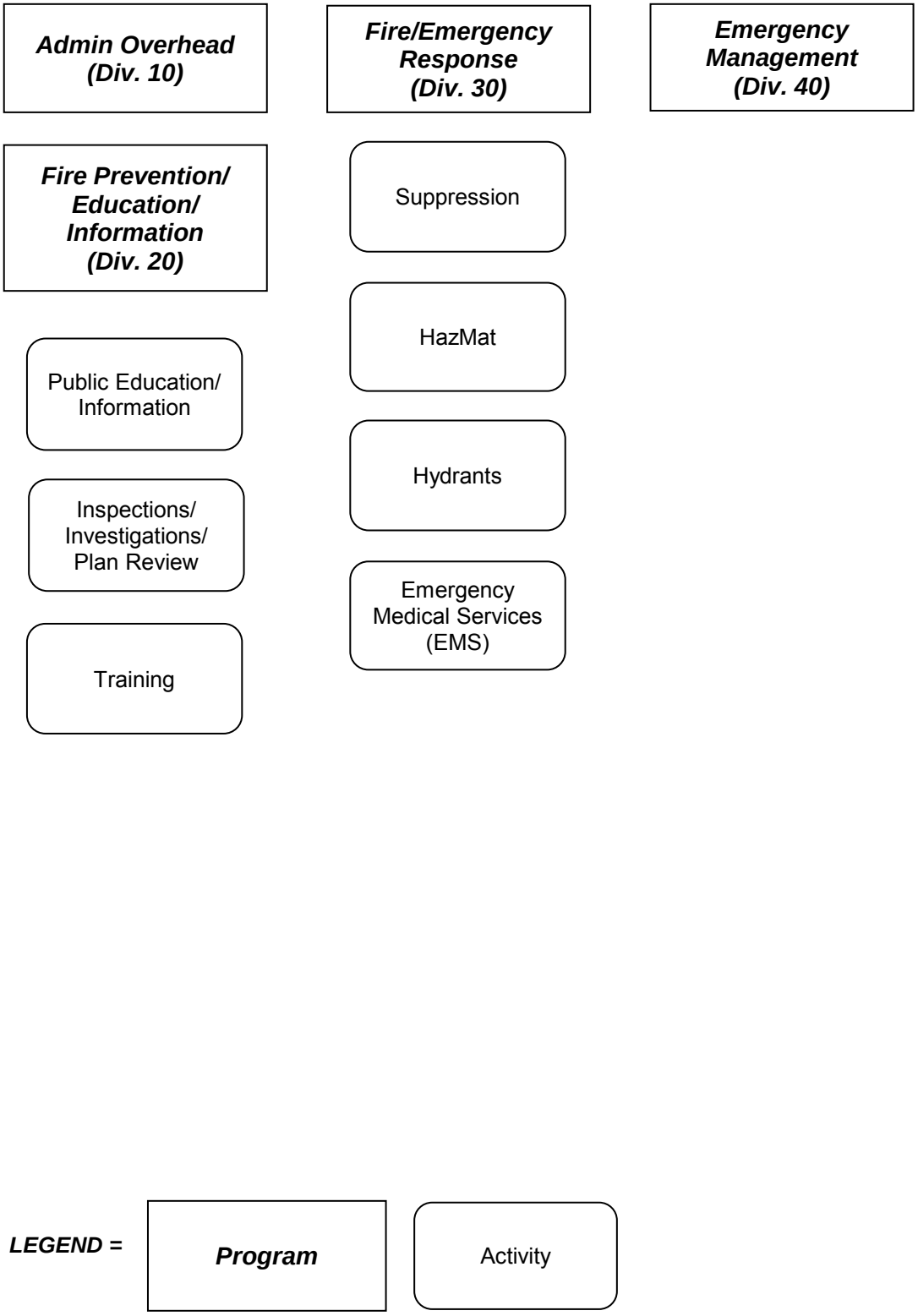
Safety Presentations

	% Change	*Presentations Held*
FY 2014	*Performance data is being compiled and will be included with the publication of the final adopted budget.	
FY 2013		
FY 2012		
FY 2011		

Citizen Satisfaction



Fire - 2013-14


Admin Overhead (Div. 10)
Fire/Emergency Response (Div. 30)
Emergency Management (Div. 40)
Fire Prevention/ Education/ Information (Div. 20)
Suppression
HazMat
Hydrants
Emergency Medical Services (EMS)
Public Education/ Information
Inspections/ Investigations/ Plan Review
Training
LEGEND =
Program
Activity

Fire - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	492,760	4.02
Subtotal	$	492,760	4.02
Fire Prevention/Education/Information:			
Public Education/Information	$	188,724	2.08
Inspections/Investigations/Plan Review		425,309	4.27
Training		974,169	11.75
Subtotal	$	1,588,202	18.10
Fire/Emergency Response:			
Suppression	$	1,624,414	17.60
HazMat		141,559	1.11
Hydrants		430,209	5.47
Emergency Medical Services (EMS)		5,643,484	70.95
Subtotal	$	7,839,666	95.13
Emergency Management:			
Emergency Management	$	102,423	0.75
Subtotal	$	102,423	0.75
TOTAL DIVISION	$	10,023,051	118.00

Fire - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 8,592,382	$ 8,658,344	$ 8,452,275	$ 9,174,571
Supplies	282,422	338,455	307,182	312,154
Capital < $5,000	19,971	37,735	34,248	54,555
Repair & Maintenance	156,411	121,013	109,831	123,713
Other Services	100,796	121,374	110,159	122,258
Contracted Services	198,732	217,913	197,778	235,800
TOTAL EXPENDITURES	$ 9,350,714	$ 9,494,834	$ 9,211,474	$ 10,023,051

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Fire Chief	1.00	1.00	1.00	1.00
Deputy Chief [6]	5.00	5.00	5.00	5.00
Captain [2, 3, 6]	23.00	26.00	26.00	26.00
Driver [3, 6]	27.00	30.00	30.00	30.00
Firefighter [3, 4, 5, 6]	53.00	50.00	53.00	53.00
Community Education Specialist [1]	1.00	1.00	1.00	1.00
Office Assistant II	1.00	1.00	1.00	1.00
Administrative Assistant II	1.00	1.00	1.00	1.00
TOTAL	112.00	115.00	118.00	118.00

[1] - Added Community Education Specialist position in FY 2010 - position is funded with Restricted Child Safety Fees

[2] - On October 1, 2009 (FY 2010), Council approved an additional Fire Captain position to replace the existing vacant Fire Marshal position and established assignment pay for Fire Marshal duties

[3] - Add three Captain positions and reclassified three Firefighter positions to Driver positions in FY 2012.

[4] - On June 27, 2011, the Civil Service Commission approved changing the title of the Fire Control & Rescue Officer (FCRO) to Firefighter.

[5] - Add three Firefighter positions in FY 2013.

[6] - FY 2014 includes implementation of the Civil Service Compensation Study.

INTRODUCTORY PAGE: Municipal Court

FY 2014

Division Description: The Municipal Court is the judicial branch of city government. All class "C" misdemeanor violations occurring within the territorial city limits are under the jurisdiction of the Municipal Court. This includes Texas State Law and City Ordinances.

FY 2013 Accomplishments:

1. Established a teen court program
2. Successfully conducted two warrant round-up programs
3. Implemented a paperless warrant process
4. Updated and revised financial monthly reports and continued cross training of staff

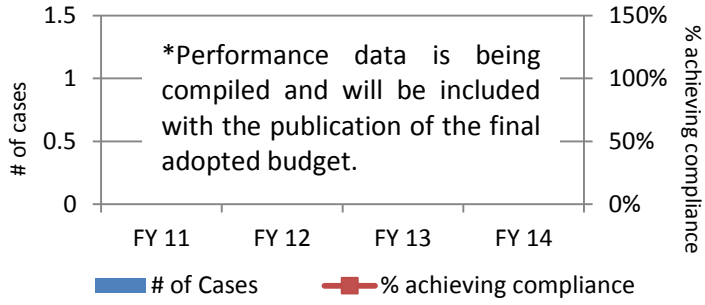
FY 2014 Action Items:

1. Conduct two warrant round-up programs
2. Continue to implement and expand teen court and alternative juvenile sentencing programs
3. Develop positive juvenile interaction with Municipal Court and Temple ISD through the Teen Court Advocate Program

FY 2013 Accomplishments are projected through 9-30-13.

Core Performance Indicators:

Teen Court Cases Achieving Compliance



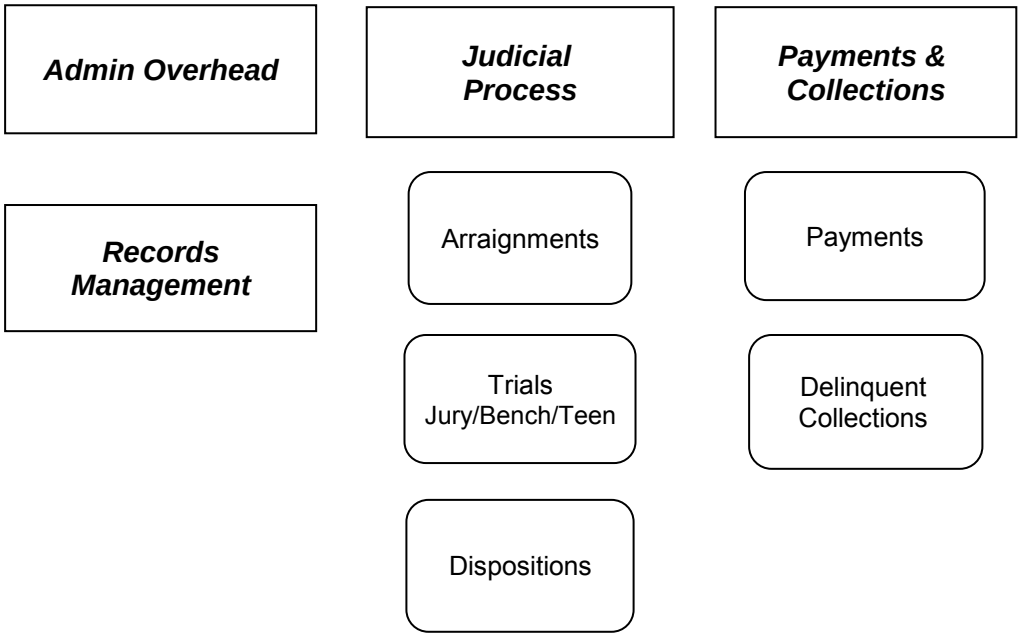
*Performance data is being compiled and will be included with the publication of the final adopted budget.

Warrants Cleared During Warrant Round-Up

	% Change	*Warrants Cleared*
FY 2014	*Performance data is being compiled and will be included with the publication of the final adopted budget.	
FY 2013		
FY 2012		
FY 2011		

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Municipal Court - 2013-14



Municipal Court - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	76,657	0.65
Subtotal	$	76,657	0.65
Records Management:			
Records Management	$	107,040	2.60
Subtotal	$	107,040	2.60
Judicial Process:			
Arraignments	$	60,464	0.83
Trials, Jury / Bench / Teen		58,857	0.70
Dispositions		119,976	2.20
Subtotal	$	239,297	3.73
Payments & Collections:			
Payments	$	103,731	2.40
Delinquent Collections		130,634	2.65
Subtotal	$	234,365	5.05
TOTAL DIVISION	$	657,359	12.03

Municipal Court - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 524,288	$ 588,871	$ 574,856	$ 593,171
Supplies	19,015	23,424	21,260	23,849
Capital < $5,000	336	930	844	880
Repair & Maintenance	313	310	281	-
Other Services	10,724	15,362	13,943	17,573
Contracted Services	38,303	23,298	21,145	21,886
Capital	12,492	4,708	2,901	-
TOTAL EXPENDITURES	$ 605,471	$ 656,903	$ 635,229	$ 657,359

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Court Administrator	1.00	1.00	1.00	1.00
Municipal Court Judge	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Deputy Court Administrator	1.00	1.00	1.00	1.00
Senior Deputy Court Clerk [1, 3]	1.00	-	-	-
Deputy Court Clerk	6.00	6.00	6.00	6.00
Juvenile Case Manager II [3, 4]	-	1.00	-	-
Juvenile Case Manager I [2, 4]	1.00	1.00	2.00	2.00
Municipal Court Judge - Part-time	0.03	0.03	0.03	0.03
TOTAL	12.03	12.03	12.03	12.03

[1] - Senior Deputy Court Clerk position was an authorized position but unfunded in FY 2010 and FY 2011.

[2] - Criminal & Juvenile Coordinator changed to Juvenile Case Manager position that is funded 100% with restricted funds from the Juvenile Case Manager Fund

[3] - Frozen Senior Deputy Court Clerk position will be eliminated and a Juvenile Case Manager II position will be added in FY 2012. The Juvenile Case Manager II position will be funded 50% with restricted funds from the Juvenile Case Manager Fund and 50% with a TISD Grant for Teen Court

[4] - During FY 2012 the Juvenile Case Manager II position was changed to a Juvenile Case Manager I position.

INTRODUCTORY PAGE: Police

FY 2014

Division Description: The Temple Police Department provides police services to those who live, work and visit within the City of Temple, 24 hours a day, 7 days a week. The core philosophy of the department is to provide a safe and peaceful environment in the community through which the quality of life of all citizens may be improved.

FY 2013 Accomplishments:

1. Contracted with Corp of Engineers for police services at Temple Lake Park
2. Expanded the Temple Police Department's K-9 program with the addition of a third dog
3. Continued to reduce false alarms
4. Expanded the department's Injury Review Board to review all injuries

FY 2014 Action Items:

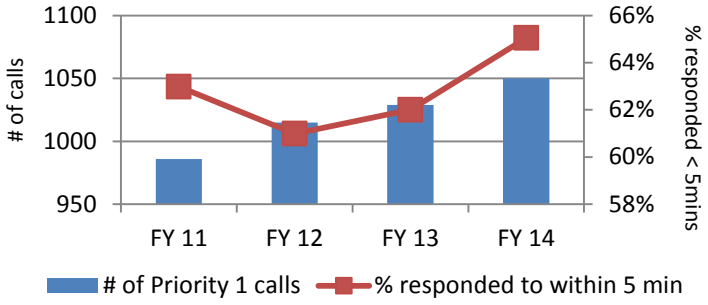
1. Implement changes to the Class C warrant process to insure warrants are servable
2. Expand victim services program and implement a volunteer recruitment initiative
3. Continue efforts to reduce lost time due to injuries

FY 2013 Accomplishments are projected through 9-30-13.

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Core Performance Indicators:

Response Times- Priority 1



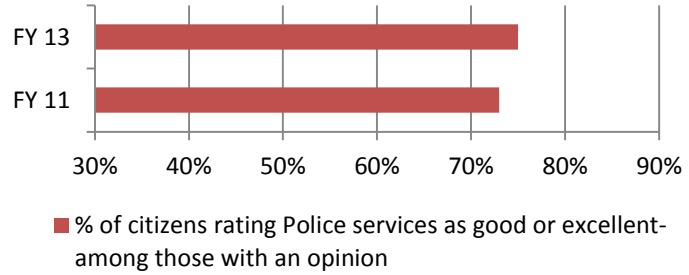
Part 1 Crime Rate per 100,000 Population

	% Change	*Crime Rate*
FY 2014	**-5.0%**	**3,362**
FY 2013	**19.1%**	**3,539**
FY 2012	**-8.7%**	**2,972**
FY 2011	**-11.1%**	**3,256**

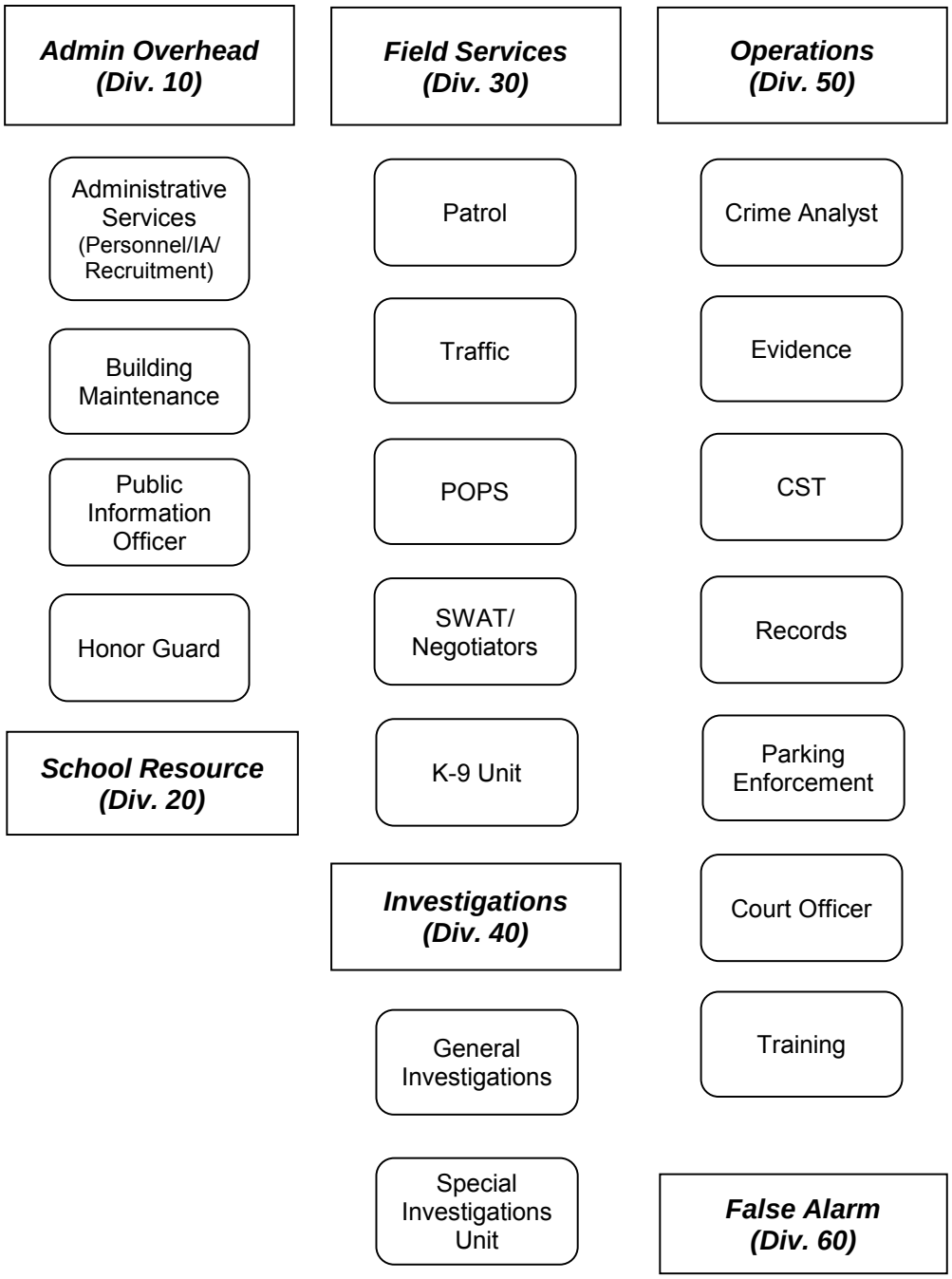
Traffic Accident Rate per 1,000 Population

	% Change	*Crash Rate*
FY 2014	**-1.6%**	**24.0**
FY 2013	**-17.8%**	**24.4**
FY 2012	**29.1%**	**29.7**
FY 2011	**-19.3%**	**23.0**

Citizen Satisfaction



Police - 2013-14



LEGEND = ***Program*** Activity

Police - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Administrative Services	$	823,436	4.88
Building Maintenance		286,758	2.39
Public Information Officer		94,711	1.11
Honor Guard		3,797	-
Subtotal	$	1,208,702	8.38
School Resource:			
School Resource	$	542,590	6.64
Subtotal	$	542,590	6.64
Field Services:			
Patrol	$	6,377,404	73.30
Traffic		824,474	10.19
POPS		881,493	10.65
SWAT		247,211	2.27
K-9 Unit		261,327	3.18
Subtotal	$	8,591,909	99.59
Investigations:			
General Investigations Unit	$	1,506,465	18.84
Special Investigations Unit		641,718	7.33
Subtotal	$	2,148,183	26.17
Operations:			
Crime Analyst	$	66,246	1.05
Evidence		134,382	2.23
CST		317,519	7.42
Records		278,852	6.63
Parking Enforcement		51,240	1.18
Court Officer		92,309	1.09
Training		238,359	1.98
Subtotal	$	1,178,907	21.58
False Alarm:			
False Alarm	$	70,933	1.14
Subtotal	$	70,933	1.14
TOTAL DIVISION	$	13,741,224	163.50

Police - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 10,918,073	$ 11,307,986	$ 11,038,856	$ 11,956,478
Supplies	540,076	655,365	594,809	576,513
Capital < $5,000	62,069	58,153	52,780	58,999
Repair & Maintenance	211,035	227,072	206,091	232,797
Other Services	131,569	145,135	131,725	134,414
Contracted Services	330,454	347,918	315,770	342,023
Capital	614,781	438,677	270,269	440,000
TOTAL EXPENDITURES	$ 12,808,056	$ 13,180,306	$ 12,610,299	$ 13,741,224

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Police Chief	1.00	1.00	1.00	1.00
Deputy Police Chief [7]	2.00	2.00	2.00	2.00
Lieutenant [7]	5.00	5.00	5.00	5.00
Sergeant [7]	16.00	16.00	16.00	22.00
Corporal [7]	16.00	16.00	16.00	-
Police Officer [3, 4, 5, 7]	91.00	93.00	95.00	107.00
Crime Analyst	1.00	1.00	1.00	1.00
Crime Victim Coordinator	1.00	1.00	1.00	1.00
Administrative Assistant II	2.00	2.00	2.00	2.00
Administrative Assistant I [2]	2.00	2.00	2.00	2.00
Alarm Coordinator	1.00	1.00	1.00	1.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Community Service/Records Technician II	7.00	7.00	7.00	7.00
Community Service/Records Technician I [1, 2, 6]	6.00	6.00	5.00	5.00
Evidence/Property Technician	2.00	2.00	2.00	2.00
Parking Enforcement Official	1.00	1.00	1.00	1.00
Fleet Service Coordinator	1.00	1.00	1.00	1.00
Facility Attendant/Custodian	1.00	1.00	1.00	1.00
Custodian/Maintenance Technician II	1.00	1.00	1.00	1.00
Office Clerk I	0.50	0.50	0.50	0.50
TOTAL	158.50	160.50	161.50	163.50

[1] - One Community Service/Records Technician I position will be an authorized position but will be unfunded in FY 2010, FY 2011 and FY 2012

[2] - During FY 2010, an Administrative Asst. I position was changed to a Community Service/Records Technician I position and the frozen CST II position was changed to the vacant CST I position

[3] **- In July 2009, Council approved an additional Police Officer position for the TISD grant. TISD will pay the salary and benefits of the employee assigned to this position as well as for equipment and mileage.**

[4] **- Two Police Officer positions were added to the Traffic Division in FY 2012**

[5] **- Two Police Officer positions will be added to the Investigations Unit in FY 2013**

[6] **- One Community Service/Records Technician I position is not authorized in FY 2013.**

[7] **- Two Police Officer positions will be added to the Patrol Unit in FY 2014 as well as implementation of the Civil Service Compensation Study. The Compensation Study includes changes to rank structure.**

Highways & Streets

<u>Includes the following Divisions:</u>

Engineering
Street
Traffic Signals

City of Temple

INTRODUCTORY PAGE: Engineering

FY 2014

Division Description: The Public Works Engineering Division provides engineering and construction inspection support services for existing and new public infrastructure (water, sewer, streets and drainage) serving the citizens of Temple. Infrastructure improvement design, administration of professional services and construction contracts, project inspections, review of public and private engineering plans and flood plain administration services are delivered. The division administers TCEQ related programs complying with TDPES Phase 2 Storm Water Management (MS4) and back flow prevention. Engineering Services also provides technical support to the City Council, Development Standards Advisory Board, and City staff.

FY 2013 Accomplishments:

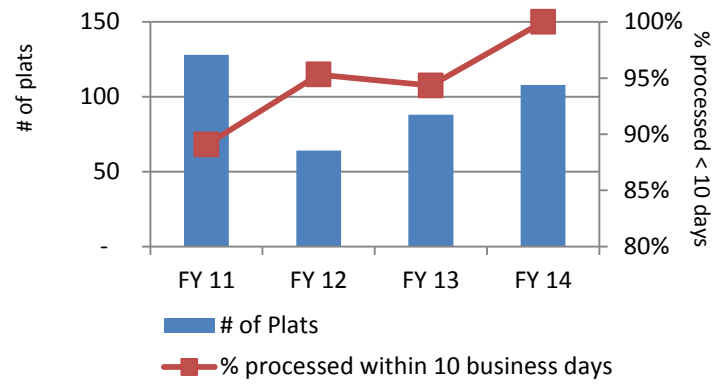
1. Reviewed 88 plats, 258 construction plans, and 143 building permits submitted to Engineering
2. Inspected 55 new private construction permits in addition to permits carried over from FY 2012
3. Managed water distribution, water treatment, water storage, water reclamation, sewer collection, streets, and rail capital programs, including cost-sharing projects

FY 2014 Action Items:

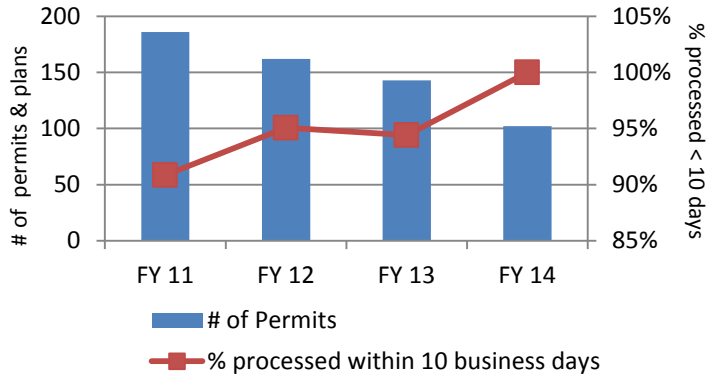
1. Review 100% of plats, construction plans and building permits submitted to Engineering
2. Inspect 100% of privately constructed public infrastructure (construction permits)
3. Facilitate the implementation of the "One Solution" software system
4. Manage capital projects assigned to Engineering to rehabilitate, expand, replace, and extend infrastructure

Core Performance Indicators:

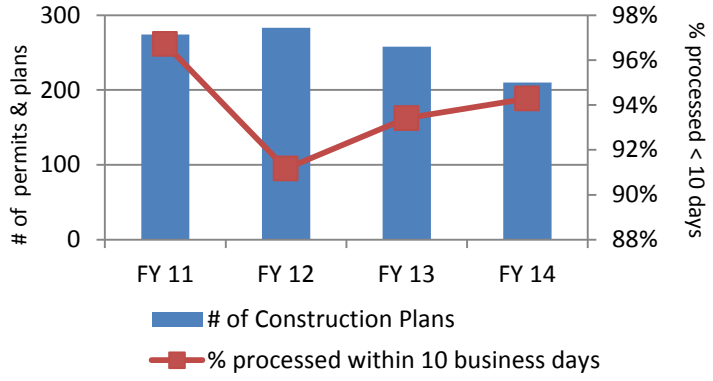
Plats Reviewed in a Timely Manner



Permits Reviewed in a Timely Manner



Construction Plans Reviewed in a Timely Manner



FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Engineering - 2013-14

Admin Overhead (Div. 10)

Capital Improvement Programs (CIP) (Div. 30)

Inspections (Div. 20)

- Water & Wastewater
- Streets / Drainage

Development Services (Div. 40)

- Permits & Licenses
- Plats
- Plan Review
- Flood Plain Management

LEGEND = ***Program*** Activity

Engineering - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	177,102	1.55
Subtotal	$	177,102	1.55
Inspections:			
Water & Wastewater	$	66,906	1.20
Streets/Drainage		126,427	1.30
Subtotal	$	193,333	2.50
Capital Improvement Programs (CIP):			
Capital Improvement Programs (CIP)	$	42,796	1.55
Subtotal	$	42,796	1.55
Development Services:			
Permits & Licenses	$	33,034	0.50
Plats		26,942	0.50
Plan Review		64,725	1.15
Flood Plain Management		17,981	0.20
Subtotal	$	142,682	2.35
TOTAL DIVISION	$	555,913	7.95

Engineering - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 386,932	$ 423,461	$ 413,383	$ 422,113
Supplies	18,196	27,285	24,764	24,215
Capital < $5,000	1,651	3,320	3,013	3,320
Repair & Maintenance	3,217	16,430	14,912	16,430
Other Services	43,989	65,157	59,136	65,635
Contracted Services	16,743	23,994	21,777	24,200
TOTAL EXPENDITURES	$ 470,728	$ 559,647	$ 536,985	$ 555,913

STAFFING	Budget 2010-11	2011-12	2012-13	2013-14
Director of Public Works [4]	0.15	0.25	0.25	0.25
Asst Director of PW - City Engineer [4, 7]	0.40	0.30	0.30	-
City Engineer [7]	-	-	-	0.30
Assistant City Engineer [1, 3, 4]	1.00	0.40	0.40	0.40
Project Engineer [4, 5]	0.60	0.40	0.80	0.80
CIP R.O.W. Agent [8]	-	-	-	1.00
CIP Project Manager [2, 4, 5]	1.00	0.40	-	-
Project Inspector	3.00	3.00	3.00	3.00
PW Mapping & Technology Manager [3]	0.40	0.40	0.40	0.40
GIS Specialist [1, 6]	0.80	0.80	0.40	0.40
GPS Assessment Field Collection Tech. [6]	-	-	0.40	0.40
Administrative Assistant I	1.00	1.00	1.00	1.00
TOTAL	8.35	6.95	6.95	7.95

[1] - Assistant City Engineer and one GIS Specialist will be authorized positions but will be unfunded in FY 2010, FY 2011, and FY 2012.

[2] - For FY 2009 & FY 2010 - CIP Project Manager funded with interest earnings from bond proceeds issued for the FY 2007 CIP Projects [Series 2006 Utility Revenue Bonds (75%) and Series 2006 Certificates of Obligation (25%)]

[3] - Assistant City Engineer position was unfrozen and the Mapping & Records Supervisor position was reclassified to a PW Mapping & Technology Manager during FY 2011 as a result of a reorganization of Public Works.

[4] - During FY 2011, the reorganization included changes in position allocations.

[5] - During FY 2012, the CIP Project Manager position was reclassified as a Project Engineer

[6] - Unfroze GIS Specialist in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. This position is funded 40% in General Fund - Engineering, 40% in Water & Wastewater Fund - Public Works Admin and 20% in Drainage Fund.

[7] - During FY 2013, the Assistant Director of Public Works - City Engineer position was changed to a City Engineer position.

[8] - In FY 2014, a CIP R.O.W. Agent position will be authorized. This position will be funded with bond funds.

INTRODUCTORY PAGE: Street

FY 2014

Division Description: The Public Works Street Division is responsible for maintaining the City's roadway system to the highest standard funding allows by providing street maintenance services for the public's safety and convenience. These services include, but are not limited to, the maintenance of street surfaces, curb and gutters, alleys, city-owned parking areas, signage, tree trimming, and street sweeping.

FY 2013 Accomplishments:

1. Overlaid 52 lane miles of City streets
2. Reconstructed 7 miles of City alleys
3. Crack sealed 270 lane miles of City streets

FY 2014 Action Items:

1. Reclaim 2 lane miles of City streets
2. Crack seal 250 lane miles of City streets
3. Continue to respond to street maintenance issues

Core Performance Indicators:

Potholes Patched

	% Change	Potholes
FY 2014	3.2%	2,489
FY 2013	-31.9%	2,412
FY 2012	54.4%	3,544
FY 2011	34.7%	2,296

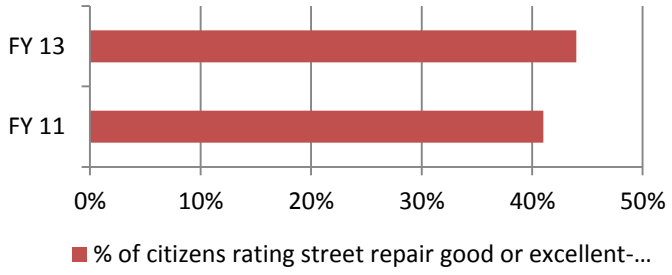
Utility Cuts Patched

	% Change	Utility Cuts
FY 2014	76.2%	185
FY 2013	-43.9%	105
FY 2012	-15.4%	187
FY 2011	-3.5%	221

Signs Repaired

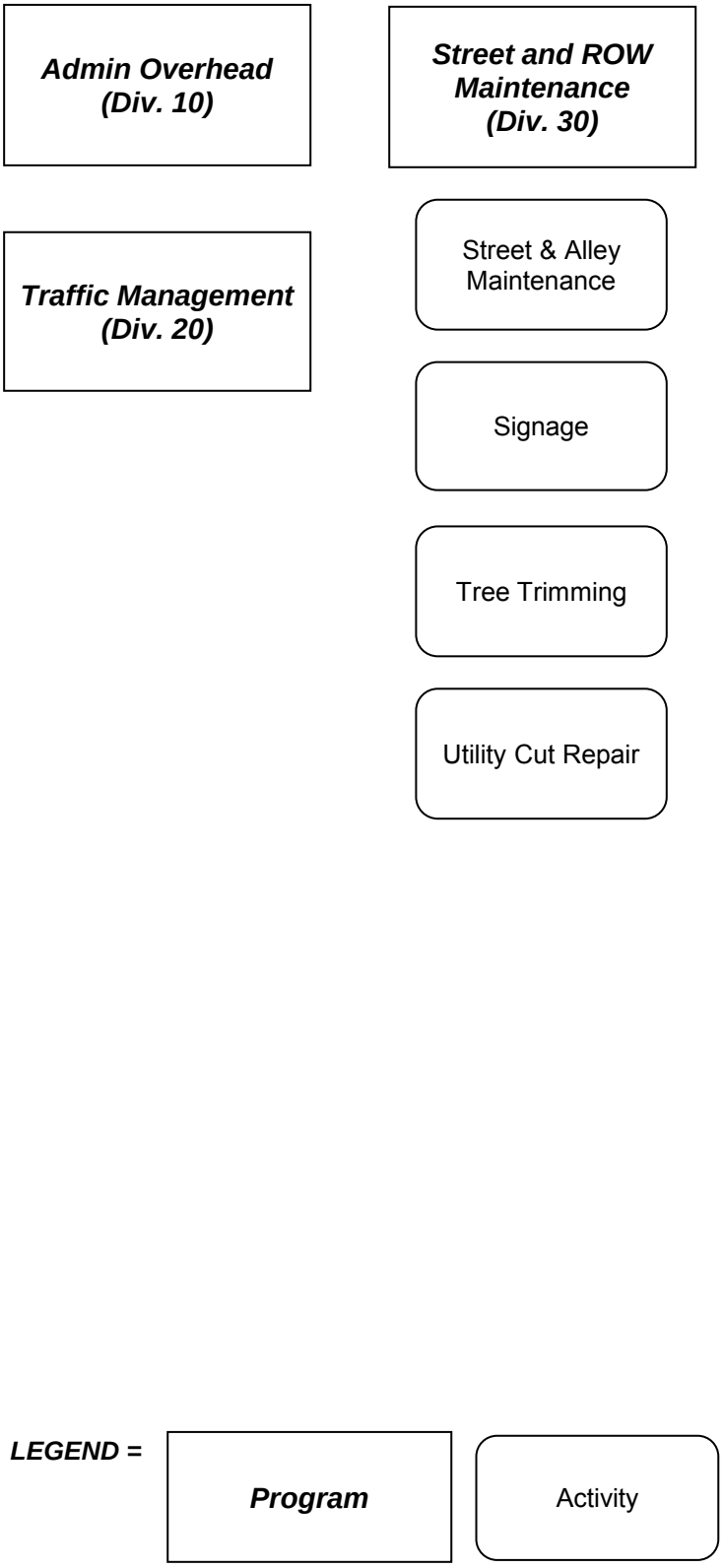
	% Change	Signs
FY 2014	-25.3%	1,200
FY 2013	180.9%	1,607
FY 2012	30.9%	572
FY 2011	0.2%	437

Citizen Satisfaction



FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Street - 2013-14



Street - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	994,258	1.00
Subtotal	$	994,258	1.00
Traffic Management:			
Traffic Management	$	62,925	0.95
Subtotal	$	62,925	0.95
Street and ROW Maintenance:			
Street & Alley Maintenance	$	878,437	16.20
Signage		134,257	2.30
Tree Trimming		147,780	2.90
Utility Cut Repair		55,105	0.65
Subtotal	$	1,215,579	22.05
TOTAL DIVISION	$	2,272,762	24.00

Street - 2013-14

EXPENDITURES	2011-11 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 788,288	$ 968,407	$ 945,359	$ 985,794
Supplies	108,981	114,123	103,578	114,923
Capital < $5,000	1,082	9,810	8,904	10,210
Repair & Maintenance	1,228,114	307,421	279,015	330,743
Other Services	5,606	5,931	5,383	5,881
Contracted Services	824,071	823,003	746,958	825,211
TOTAL EXPENDITURES	$ 2,956,142	$ 2,228,695	$ 2,089,196	$ 2,272,762

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Director of Public Works [4]	0.10	-	-	-
Asst Director of PW - City Engineer [4]	0.05	-	-	-
Street & Drainage Services Director [5]	0.50	0.50	0.50	0.50
Street & Drainage Services Asst Director [7]	-	-	-	1.00
Street Services Foreman [3, 7]	-	2.00	2.00	1.00
Construction Supervisor [3]	1.00	-	-	-
Administrative Assistant I	0.50	0.50	0.50	0.50
Maintenance Supervisor - Street/Signs [3]	1.00	-	-	-
Crew Leader - Streets [2]	5.00	5.00	5.00	5.00
Crew Leader - Construction	2.00	2.00	2.00	2.00
Equipment Operator II - Street/Drainage [1, 6]	5.00	5.00	4.00	4.00
Equipment Operator I - Streets [1]	4.00	4.00	4.00	4.00
Maintenance Worker - Streets [2]	6.00	6.00	6.00	6.00
TOTAL	25.15	25.00	24.00	24.00

[1] - One Equipment Operator I and one Equipment Operator II position will be authorized positions but will be unfunded in FY 2010, FY 2011, and FY 2012. Both positions will be funded in FY 2013.

[2] - FY 2011 budget includes the addition of one Crew Leader and four Maintenance Worker positions to implement a Crack Sealing Program

[3] - During FY 2011, the Construction Supervisor and Maintenance Supervisor - Street/Signs positions changed to Street Services Foreman positions as a result of the Public Works reorganization.

[4] - During FY 2011, the Director of Public Works and Assistant Director of Public Works position allocations were changed. All General Fund portions are now charged to Engineering.

[5] - Superintendent titles were changed to Directors during FY 2012

[6] - In FY 2013, the Street Sweeping program is transferring to the Drainage Fund

[7] - In FY 2014, a Street Services Foreman position will be reclassified to a Street & Drainage Services Asst. Director position.

INTRODUCTORY PAGE: Traffic Signal

FY 2014

Division Description: The Public Works Traffic Division is responsible for providing for the public's safety and convenience through the installation, maintenance, and repair of all traffic signals and school zone flashers within the City of Temple.

FY 2013 Accomplishments:

1. Installed 3 new signalized school zone systems and upgraded 1 system
2. Installed traffic signal at Airport Road and Research Boulevard
3. Initiated the development of a City wide traffic signal communication network
4. Performed maintenance on all traffic signals and signalized school zones on a monthly basis

FY 2014 Action Items:

1. Install traffic signals at Adams Avenue and Westfield Boulevard; FM 93 and South 5th Street; FM 2483 and Hwy 317; and Hwy 317 and Prairie View Road
2. Complete the City wide traffic signal communication network
3. Perform maintenance on all traffic signals and signalized school zones on a monthly basis

Core Performance Indicators:

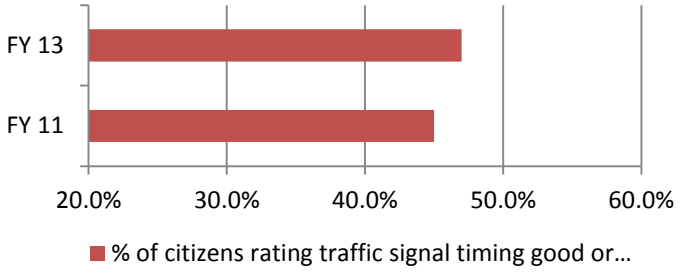
Timing Coordination

	% Change	# of Coordinations
FY 2014	50.0%	3
FY 2013	0.0%	2
FY 2012	0.0%	2
FY 2011	0.0%	2

Monthly Maintenance

	% Change	% On Schedule
FY 2014	0.0%	100%
FY 2013	0.0%	100%
FY 2012	0.0%	100%
FY 2011	0.0%	100%

Citizen Satisfaction



FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Traffic Signal - 2013-14

Admin Overhead (Div. 10)

Traffic Signal Maintenance (Div. 30)

Driver Feedback Signs (Div. 20)

Traffic Signal Construction (Div. 40)

LEGEND =

Program

Activity

Traffic Signal - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	28,800	0.40
Subtotal	$	28,800	0.40
Driver Feedback Signs:			
Driver Feedback Signs	$	8,991	0.15
Subtotal	$	8,991	0.15
Traffic Signal Maintenance:			
Traffic Signal Maintenance	$	155,652	2.45
Subtotal	$	155,652	2.45
Traffic Signal Construction:			
Traffic Signal Construction	$	74,194	0.50
Subtotal	$	74,194	0.50
TOTAL DIVISION	$	267,637	3.50

Traffic Signal - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 156,910	$ 177,870	$ 173,637	$ 179,398
Supplies	11,378	19,609	17,797	12,559
Capital < $5,000	922	2,500	2,269	6,000
Repair & Maintenance	21,491	27,313	24,789	28,913
Other Services	2,673	1,835	1,665	1,835
Contracted Services	2,957	2,935	2,664	2,932
Capital	70,001	36,000	22,180	36,000
TOTAL EXPENDITURES	$ 266,333	$ 268,062	$ 245,001	$ 267,637

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Asst. Director of PW - City Engineer [1]	0.05	-	-	-
Street & Drainage Services Director [2]	0.25	0.25	0.25	0.25
Administrative Assistant I	0.25	0.25	0.25	0.25
Traffic Signal Foreman	1.00	1.00	1.00	1.00
Signal Maintenance Technician	2.00	2.00	2.00	2.00
TOTAL	3.55	3.50	3.50	3.50

[1] - During FY 2011, the Reorg included changes in position allocations.

[2] - Superintendent titles were changed to Directors during FY 2012

Solid Waste

City of Temple

INTRODUCTORY PAGE: Solid Waste

FY 2014

Division Description: The Public Works Solid Waste Division provides garbage collection service for approximately 19,600 residential, 1,900 commercial and 165 industrial customers. Curbside recycling services to residential customers is also provided. The Residential Division operates with ten residential routes four days per week. The Commercial Division operates with one commercial side-load truck five days per week, five commercial front-load trucks, and five roll-off trucks six days per week. Brush is diverted from the landfill to the TBRSS Facility to be used for compost. Two recycling drop-off sites to collect newspapers, cardboard, magazines, plastic, glass, and aluminum cans are also

FY 2013 Accomplishments:

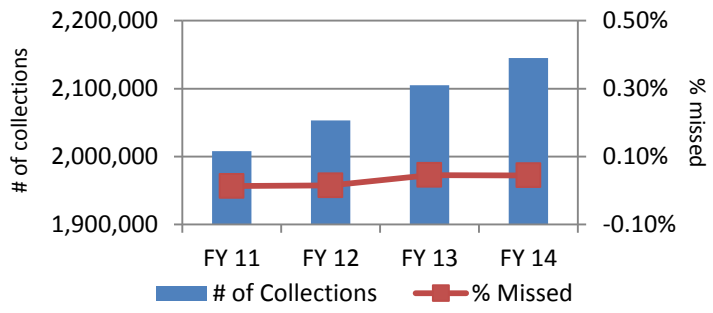
1. Maintained daily solid waste collection activities in accordance with established schedules
2. Completed a curbside recycling program in 4 areas of town leading to implementation of a city-wide program in January 2014
3. Contracted with a recycling partner to accept co-mingled recyclables and pay revenue to the City for the curbside recycling program

FY 2014 Action Items:

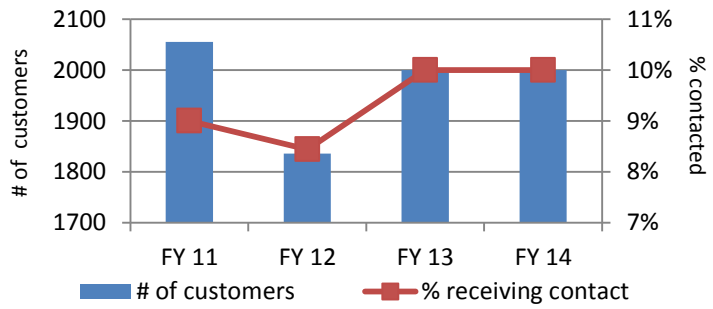
1. Implement a city-wide residential curbside recycling program
2. Expand educational and promotional opportunities for recycling and waste reduction programs
3. Improve and further develop safety and training programs for Solid Waste fleet drivers and supervisors
4. Transition Solid Waste fleet to new natural gas vehicles and fueling station

Core Performance Indicators:

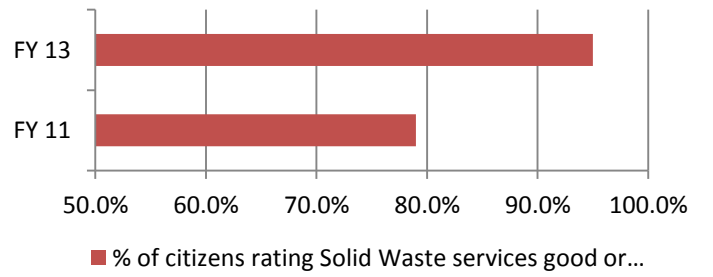
Missed Collections



Commercial & Industrial Customer Contact



Citizen Satisfaction



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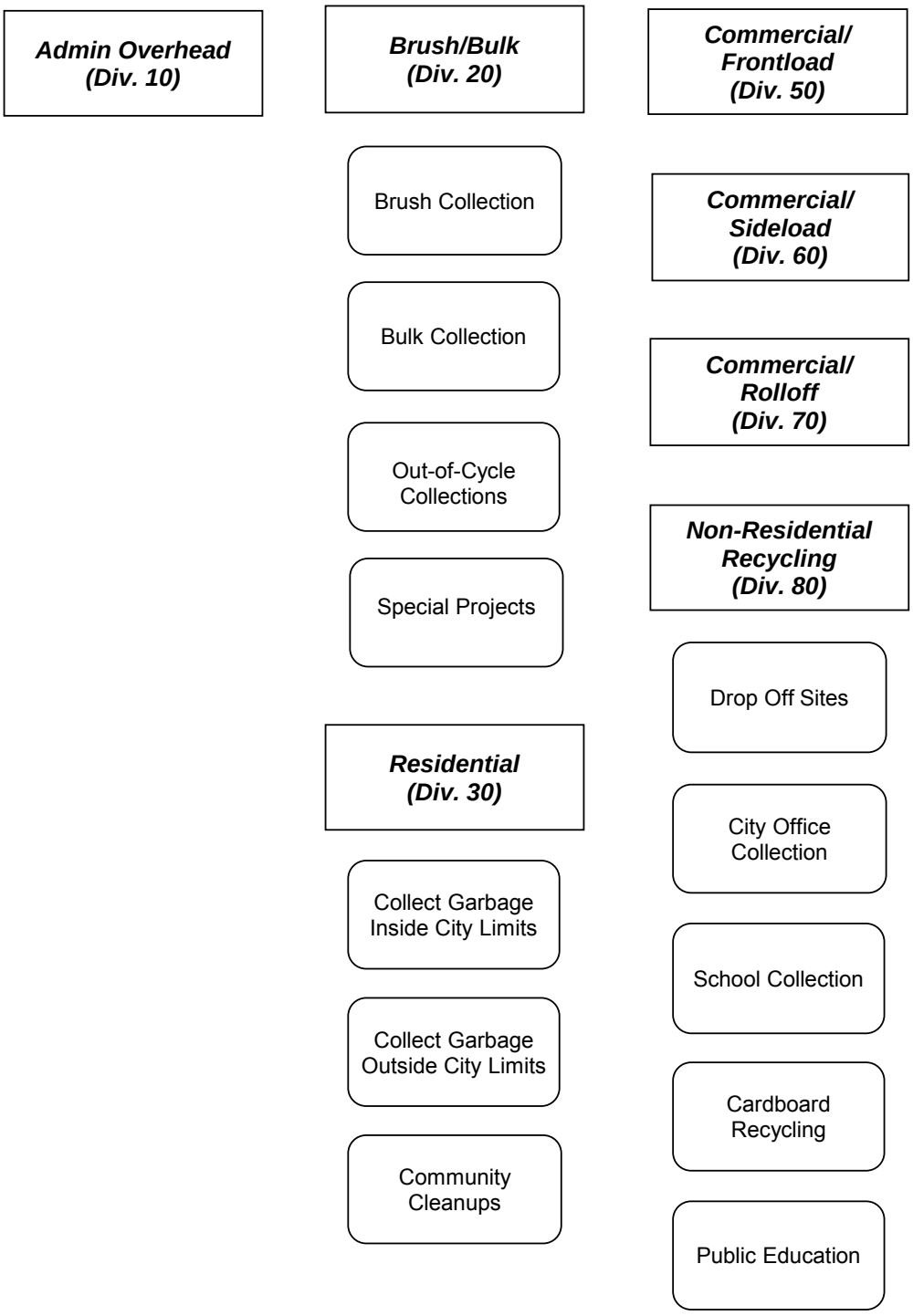
Solid Waste - 2013-14



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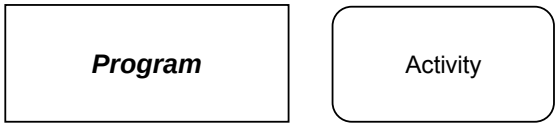


Solid Waste - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	227,457	2.25
Subtotal	$	227,457	2.25
Brush/Bulk:			
Brush Collection	$	248,093	3.76
Bulk Collection		275,581	3.06
Out-of-Cycle Collections		67,520	0.48
Special Projects		19,539	0.15
Subtotal	$	610,733	7.45
Residential:			
Collect Garbage Inside City Limits	$	1,496,532	13.63
Collect Garbage Outside City Limits		10,580	0.04
Community Cleanups		3,309	0.02
Subtotal	$	1,510,421	13.69
Commercial Frontload:			
Commercial Frontload	$	999,433	6.67
Subtotal	$	999,433	6.67
Commercial Sideload:			
Commercial Sideload	$	268,718	2.27
Subtotal	$	268,718	2.27
Commercial Rolloff:			
Commercial Rolloff	$	1,267,759	8.54
Subtotal	$	1,267,759	8.54
Recycling:			
Drop Off Sites	$	39,426	0.64
City Office Collection		12,638	0.26
School Collection		16,349	0.32
Cardboard Recycling		70,684	0.92
Public Education		7,315	0.21
Subtotal	$	146,412	2.35
TOTAL DIVISION	$	5,030,933	43.22

Solid Waste - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 1,706,887	$ 1,807,343	$ 1,764,328	$ 1,883,891
Supplies	564,074	629,305	571,157	501,671
Capital < $5,000	185,754	233,455	211,884	209,185
Repair & Maintenance	355,140	303,975	275,888	307,275
Other Services	67,591	45,975	41,727	72,975
Contracted Services	1,985,662	2,082,498	1,890,075	2,055,936
Capital	-	-	-	-
TOTAL EXPENDITURES	$ 4,865,108	$ 5,102,551	$ 4,755,059	$ 5,030,933

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Asst. Director of PW - Operations [1]	0.20	-	-	-
Solid Waste Services Director [2]	1.00	1.00	1.00	1.00
Operations Manager	1.00	1.00	1.00	1.00
Route Foreman	2.00	2.00	2.00	2.00
Recycling Coordinator [4]	-	-	-	1.00
Automated Route Operator	30.00	30.00	30.00	30.00
Administrative Assistant I [3]	1.00	1.00	1.00	-
Customer Service Representative II [3]	-	-	-	1.00
Customer Service Representative I	2.00	2.00	2.00	2.00
Customer Service Rep. I (PT w/benefits)	0.72	0.72	0.72	0.72
Mechanic/Welder	1.00	1.00	1.00	1.00
Maintenance Worker - Solid Waste	2.00	2.00	2.00	2.00
Recycling Assistant [4]	1.00	1.00	1.00	1.00
Maintenance Worker - Seasonal	0.50	0.50	0.50	0.50
TOTAL	42.42	42.22	42.22	43.22

[1] - Asst. Director of PW - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works

[2] - Superintendent titles were changed to Directors during FY 2012

[3] - Implementation of the Pay Plan during FY 2013 yielded a title change for the Administrative Assistant I to a Customer Service Rep II

[4] - In FY 2014, the Recycling Attendant position will be reclassified to a Recycling Assistant. In addition, a Recycling Coordinator position will be added due to the implementation of the Curbside Recycling Program.

Culture & Leisure Services

Includes the following Divisions:

Golf Course
Library
Parks
Parks & Leisure- Administration Services
Recreation

City of Temple

INTRODUCTORY PAGE: Golf Course

FY 2014

Division Description: Sammons Golf Links is responsible for providing exceptional golf services to Temple residents and visitors including: management of Sammons Golf Links golf course, food and beverage services, well maintained course, golf lessons, leagues, tournaments, driving range and youth development programs.

FY 2013 Accomplishments:

1. Operated the Golf Course as a self sustaining program of the City of Temple
2. Completed substantial course irrigation project
3. Upgraded the course's point of sale system
4. Completed bunker improvements including replacement of sand and repair of edging on the practice bunker, bunker 7, and bunker 3
5. Hosted the Starburst© Junior Golf Classic

FY 2014 Action Items:

1. Operate the Golf Course as a self sustaining program of the City of Temple
2. Enhance player development program offerings
3. Increase sale of merchandise at the Sammons Pro Shop
4. Install a range building on the driving range to house ball dispensing machine and increase use of driving range

Core Performance Indicators:

Self Sustaining- Cost Recovery Ratio

	% Change	*Recovery Ratio*
FY 2014	↑ 5.3%	100%
FY 2013	↓ -4.0%	95%
FY 2012	↑ 253.6%	99%
FY 2011	↓ -69.2%	28%

*Golf Course was closed from January-September in FY 11.

Golf Rounds Played

	% Change	*Rounds*
FY 2014	↑ 4.4%	33,500
FY 2013	↑ 8.2%	32,081
FY 2012	↑ 342.1%	29,654
*FY 2011**	↓ -75.8%	6,708

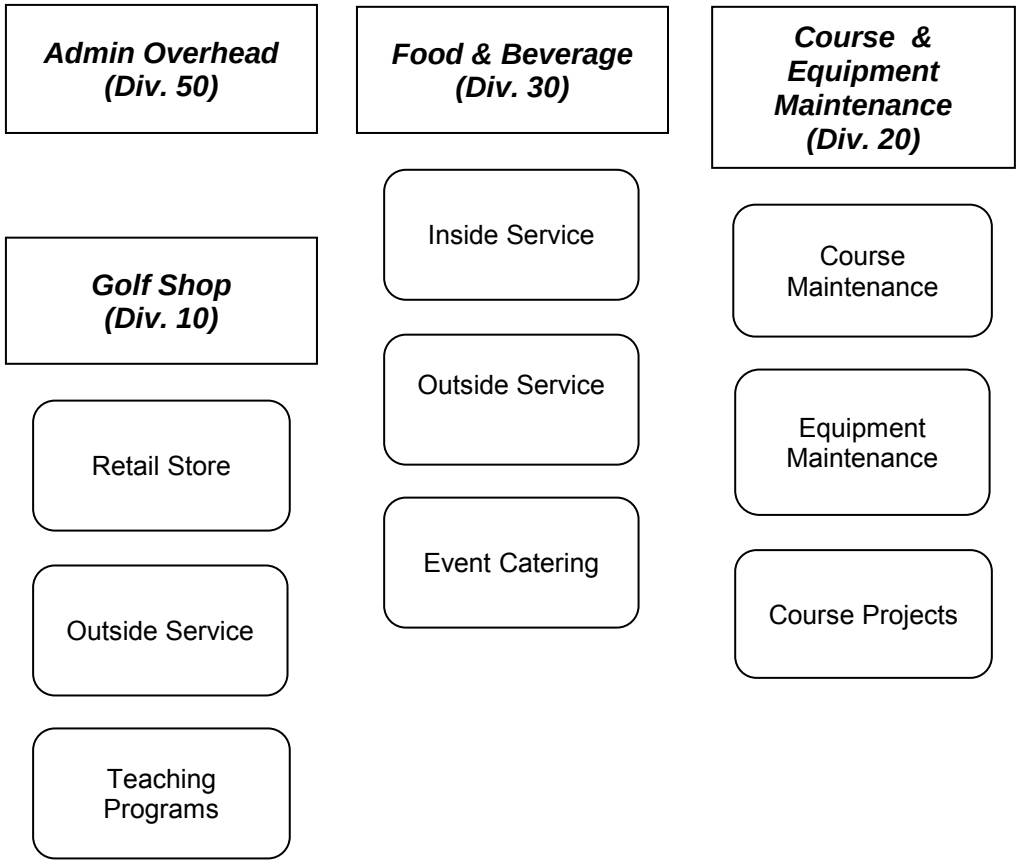
*Golf Course was closed from January-September in FY 11.

Average Revenue Per Round

	FY 11	FY 12	FY 13	FY 14
Golf	$ 23.70	$ 28.50	$ 24.82	$ 26.05
Food & Beverage	$ 10.30	$ 5.75	$ 4.79	$ 4.90
Merchandise	$ 2.90	$ 3.12	$ 2.89	$ 2.92

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Golf Course - 2013-14



Golf Course - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	99,655	1.16
Subtotal	$	99,655	1.16
Golf Shop:			
Retail Store	$	242,522	3.92
Outside Service		64,589	2.05
Teaching Programs		18,610	-
Subtotal	$	325,721	5.97
Food & Beverage:			
Inside Service	$	198,426	3.19
Outside Service		24,141	0.60
Event Catering		12,528	0.24
Subtotal	$	235,095	4.03
Course & Equipment Maintenance:			
Course Maintenance	$	405,143	5.65
Equipment Maintenance		87,298	1.30
Course Projects		51,104	1.05
Subtotal	$	543,545	8.00
TOTAL DIVISION	$	1,204,016	19.16

Golf Course - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 574,456	$ 604,064	$ 589,687	$ 658,285
Supplies	102,377	147,435	133,812	121,615
Capital < $5,000	4,244	12,421	11,273	29,525
Repair & Maintenance	58,045	73,878	67,052	65,533
Other Services	13,085	27,870	25,295	16,600
Contracted Services	120,791	147,216	133,613	139,208
Cost of Goods Sold	164,951	195,029	177,008	173,250
Capital	84,159	53,154	32,748	-
TOTAL EXPENDITURES	$ 1,122,108	$ 1,261,067	$ 1,170,489	$ 1,204,016

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Director of Golf	1.00	1.00	1.00	1.00
Golf Course Superintendent	1.00	1.00	1.00	1.00
Assistant Golf Course Superintendent [4]	1.00	1.00	1.00	1.00
Assistant Golf Professional [5]	-	-	-	1.00
Pro Shop Manager [1]	1.00	1.00	1.00	1.00
Food & Beverage Coordinator	1.00	1.00	1.00	1.00
Equipment Operator I - Golf Course	2.00	2.00	2.00	2.00
Maintenance Worker [2]	3.00	3.00	3.00	3.00
Mechanic	1.00	1.00	1.00	1.00
Building Maintenance Worker [3]	-	0.04	0.04	0.06
Facility Attendant/Custodian [3]	-	0.22	0.22	0.22
Part-Time Positions [2]	4.77	6.87	6.87	6.88
TOTAL	15.77	18.13	18.13	19.16

[1] - Golf Professional/Tournament Mgr. position was an authorized position but was unfunded in FY 2010; during the fiscal year, this position was changed to a Pro Shop Manager position

[2] - Two vacant Maintenance Worker positions will be authorized positions but will be unfunded in FY 2011 due to the renovation project. In addition, several part-time positions were unfunded until the renovation project is complete.

[3] - These FTE's account for positions from Facility Services for maintenance and janitorial services provided for the Golf Course.

[4] - During FY 2012, reclassified Crew Leader position to Assistant Golf Course Superintendent

[5] - In FY 2014, an Assistant Golf Professional position will be added. This position is offset by a reduction in part-time $'s and an increase in revenues due to increased sales from the addition of the position.

INTRODUCTORY PAGE: Library

FY 2014

Division Description: The Temple Public Library welcomes all people, and supports formal and self-directed learning and leisure experiences. The library has 167,289 items, including books, videos/DVD's, books on cassette/CD, and music CD's. Available services include reference help, reader's advisory, children's and teen programming, outreach and public access to the Internet.

FY 2013 Accomplishments:

1. Implemented on-line library card application process
2. Finalized and published library forms in Spanish
3. Implemented "Library Card for Kids" program
4. Established affiliation with the Foundation Center Library to provide library visitors access to grant databases

FY 2014 Action Items:

1. Implement self check-out system at the Temple Public Library
2. Enhance library program outreach in schools and continue to market the "Library Card for Kids" program
3. Expand "Bookbout", the Library's bookmobile program, to an additional facility
4. Complete the second floor painting project at the Library facility

Core Performance Indicators:

Library Visits

		% Change	Visits
FY 14	total	-1.0%	284,698
	per capita	-2.7%	4.03
FY 13	total	-2.9%	287,574
	per capita	-4.6%	4.14
FY 12	total	-7.6%	296,203
	per capita	-9.2%	4.34
FY 11	total	3.9%	320,438
	per capita	2.4%	4.78

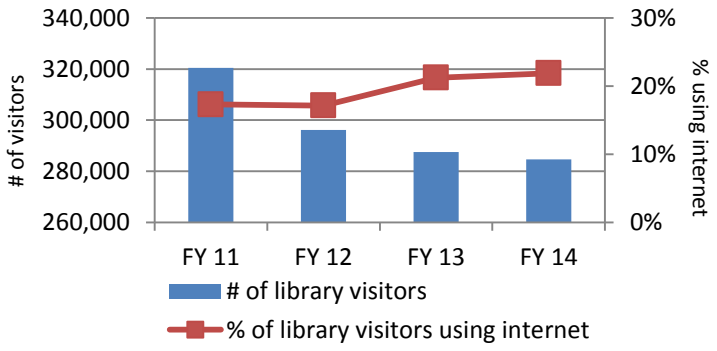
Circulation

		% Change	Circulation
FY 14	total	-2.0%	418,982
	per capita	-3.6%	5.93
FY 13	total	-4.1%	427,533
	per capita	-5.8%	6.15
FY 12	total	-0.4%	445,902
	per capita	-2.2%	6.53
FY 11	total	-1.9%	447,654
	per capita	-3.2%	6.68

Reference Transactions

		% Change	Transactions
FY 14	total	-2.9%	61,000
	per capita	-4.4%	0.86
FY 13	total	-15.6%	62,844
	per capita	-17.4%	0.90
FY 12	total	-17.8%	74,440
	per capita	-19.3%	1.09
FY 11	total	4.6%	90,566
	per capita	3.1%	1.35

Internet Users



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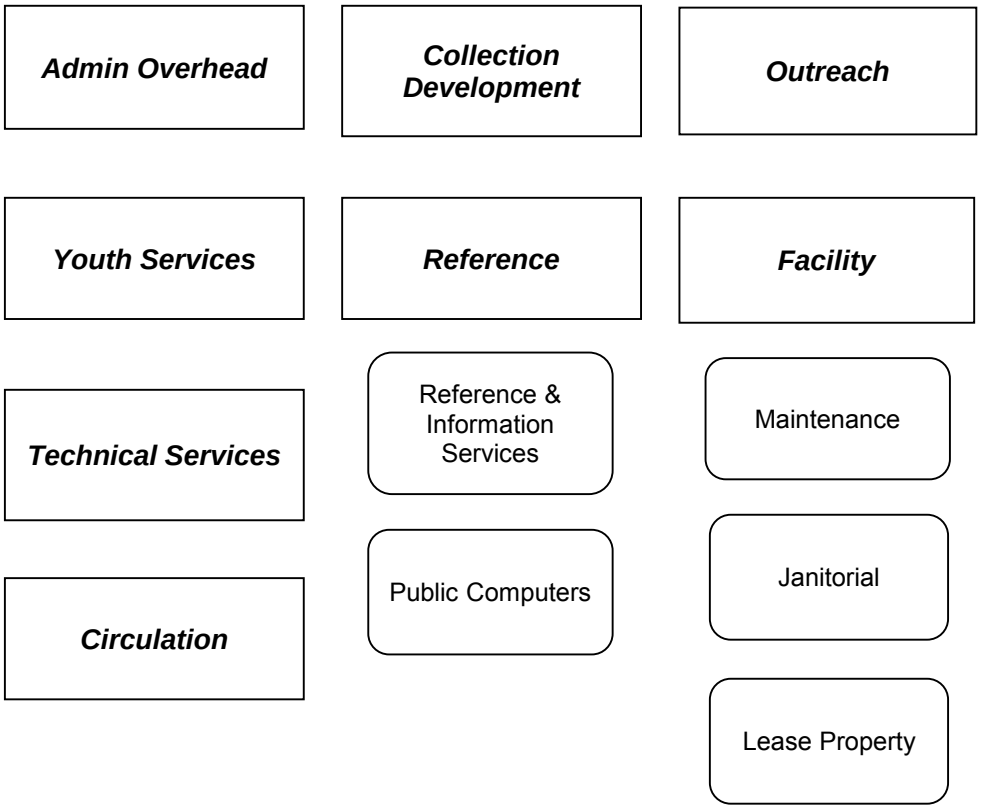
Library - 2013-14



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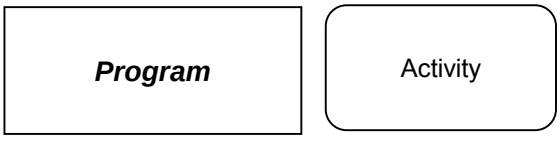


Library - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	380,670	2.00
Subtotal	$	380,670	2.00
Youth Services:			
Youth Services	$	84,540	1.60
Subtotal	$	84,540	1.60
Technical Services:			
Technical Services	$	174,298	4.00
Subtotal	$	174,298	4.00
Circulation:			
Circulation	$	287,113	9.58
Subtotal	$	287,113	9.58
Collection Development:			
Collection Development	$	351,738	3.41
Subtotal	$	351,738	3.41
Reference:			
Reference & Information Services	$	114,466	2.59
Public Computers		34,723	0.64
Subtotal	$	149,189	3.23
Outreach:			
Outreach	$	59,800	1.33
Subtotal	$	59,800	1.33
Facility:			
Maintenance	$	65,391	0.94
Janitorial		48,856	1.50
Lease Property		25,525	0.56
Subtotal	$	139,772	3.00
TOTAL DIVISION	$	1,627,120	28.15

Library - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 1,028,780	$ 1,114,061	$ 1,087,546	$ 1,096,789
Supplies	40,417	50,945	46,238	49,634
Capital < $5,000	137,955	162,892	147,841	146,244
Repair & Maintenance	51,434	54,748	49,689	56,094
Other Services	58,941	62,554	56,774	68,621
Contracted Services	206,673	199,209	180,802	208,508
Cost of Goods Sold	1,337	1,230	1,116	1,230
TOTAL EXPENDITURES	$ 1,525,537	$ 1,645,639	$ 1,570,007	$ 1,627,120

	Budget			
STAFFING	**2010-11**	**2011-12**	**2012-13**	**2013-14**
Library Director	1.00	1.00	1.00	1.00
Technical Services Supervisor-Library	1.00	1.00	1.00	1.00
Reference Department Supervisor	1.00	1.00	1.00	1.00
Children's Librarian	1.00	1.00	1.00	1.00
Asst. Children's Librarian	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Reference Librarian	2.00	2.00	2.00	2.00
Library Assistant	3.00	3.00	3.00	3.00
Technician-Library	2.00	2.00	2.00	2.00
Collection Development Librarian	1.00	1.00	1.00	1.00
Outreach Coordinator	1.00	1.00	1.00	1.00
Circulation Supervisor	1.00	1.00	1.00	1.00
Facility Attendant/Custodian	2.00	2.00	2.00	2.00
Custodian Maint. Technician	1.00	1.00	1.00	1.00
PT Reference Librarian	1.31	1.31	1.31	1.31
PT Library Assistant	0.50	0.50	0.50	0.50
PT Circulation Technician [1]	6.08	6.08	6.08	6.08
PT Outreach Assistant	0.76	0.76	0.76	0.76
PT Facility Attendant/Custodian [2]	0.50	0.50	-	-
PT Assistant Children's Librarian	0.50	0.50	0.50	0.50
TOTAL	28.65	28.65	28.15	28.15

[1] - Part-time Circulation Technician position (.5 FTE) will be an authorized position but will be unfunded in FY 2010, FY 2011, and FY 2012. Position will be funded in FY 2013.

[2] - Vacant part-time Facility Attendant/Custodian position was eliminated in FY 2013 Budget.

INTRODUCTORY PAGE: Parks

FY 2014

Division Description: This division is responsible for the maintenance of the parks system, installation of new equipment, landscaping of the downtown area and of the park system, trash pickup, preparing for rentals at pavilions, special event support such as the Bloomin' Festival, Christmas Parade, 4th of July, etc., mowing of parks and facilities, roadsides, right of ways, and vacant lots, ball field preparation and tournaments for City sponsored leagues as well as local youth associations, master planning of our park and trails system, and management of CIP/bond projects.

FY 2013 Accomplishments:

1. Provided logistical support to community and PALS department special events
2. Completed the Lions Park Amphitheatre and Dog Park projects
3. Completed the Sammons Golf Course bridge repair project
4. Provided staff training on poured in place playground surface installation so that improvements could be completed in-house

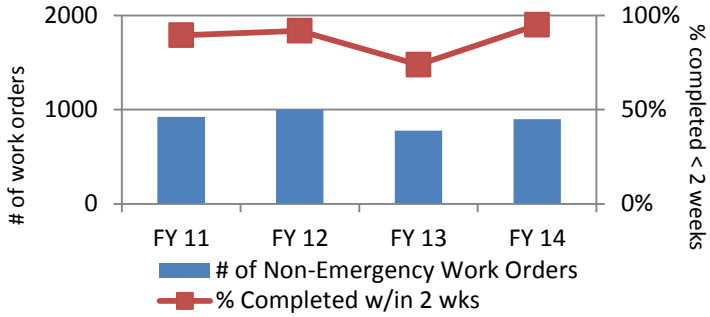
FY 2014 Action Items:

1. Increase the number of trees planted in the park system
2. Provide logistical support to community and PALS department special events

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Core Performance Indicators:

Non-Emergency Work Orders Completed Timely



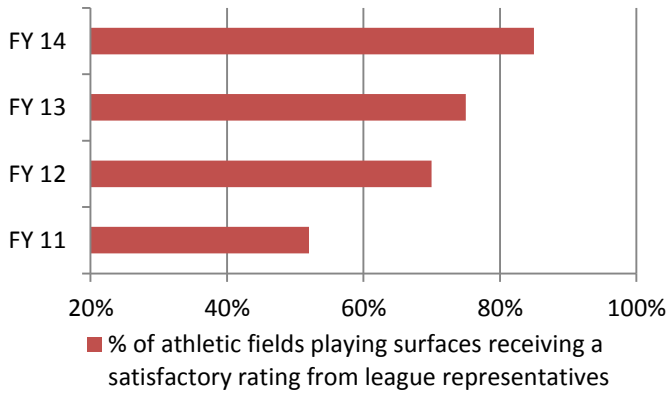
Park Projects Completed

		% Change	# of Projects
FY 2014	↑	10.1%	175
FY 2013	↑	12.8%	159
FY 2012	↓	-12.4%	141
FY 2011	↑	20.1%	161

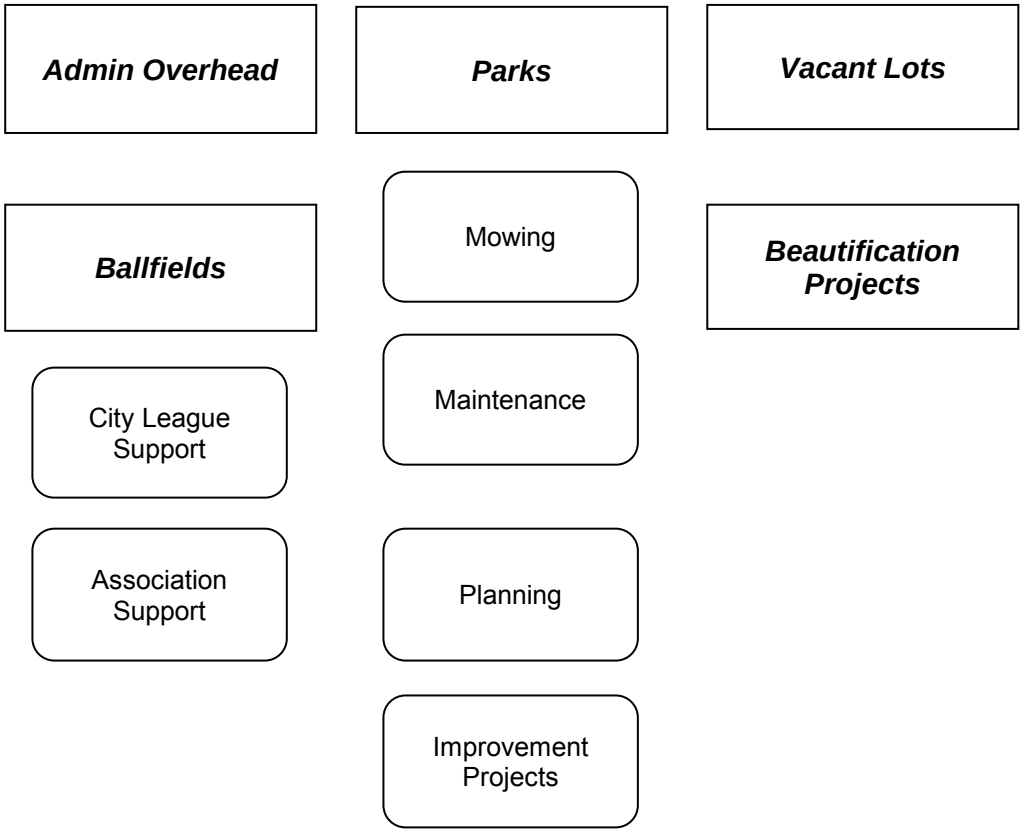
Mowing Schedules Met

		% Change	% of Schedules Met
FY 2014	↑	4.4%	95%
FY 2013	↑	8.3%	91%
FY 2012	↓	-16.0%	84%
FY 2011	↑	29.9%	100%

Customer Satisfaction



Parks - 2013-14



Parks - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	170,739	1.46
Subtotal	$	170,739	1.46
Ballfields:			
City League Support	$	63,658	0.52
Association Support		260,863	2.28
Subtotal	$	324,521	2.80
Parks:			
Mowing	$	757,170	10.40
Maintenance		1,342,074	13.75
Planning		90,522	1.00
Improvement Projects		97,684	1.00
Subtotal	$	2,287,450	26.15
Vacant Lots:			
Vacant Lots	$	43,840	0.70
Subtotal	$	43,840	0.70
Beautification Projects:			
Beautification Projects	$	259,997	5.30
Subtotal	$	259,997	5.30
TOTAL DIVISION	$	3,086,547	36.41

Parks - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 1,263,808	$ 1,477,131	$ 1,441,975	$ 1,493,756
Supplies	204,154	259,537	235,556	238,390
Capital < $5,000	9,119	20,159	18,296	15,384
Repair & Maintenance	326,425	320,225	290,636	406,401
Other Services	18,947	15,948	14,474	21,448
Contracted Services	778,199	906,949	823,147	911,168
Capital	114,248	69,423	42,772	-
TOTAL EXPENDITURES	$ 2,714,899	$ 3,069,372	$ 2,866,856	$ 3,086,547

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Asst Director of Parks & Leisure Services [6]	0.50	0.50	0.50	1.00
Park Planning & Construction Superintendent [6]	0.60	0.60	0.60	1.00
Park Planner	1.00	1.00	1.00	1.00
Foreman-Parks	2.00	2.00	2.00	2.00
Crew Leader - Parks	1.00	1.00	1.00	1.00
Crew Leader - Athletics	1.00	1.00	1.00	1.00
Crew Leader - Horticulture	1.00	1.00	1.00	1.00
Equipment Operator I - Parks [1, 2, 3]	8.00	8.50	8.50	8.50
Utility Technician II [3]	-	0.50	0.50	0.50
Office Assistant II [1, 7]	0.50	0.50	0.50	-
Chemical Technician	1.00	1.00	1.00	1.00
Irrigation Technician	1.00	1.00	1.00	1.00
Maintenance Worker [2, 4, 5]	18.00	17.95	16.95	16.95
Part Time Positions	0.46	0.46	0.46	0.46
TOTAL	36.06	37.01	36.01	36.41

[1] - One Equipment Operator I position and an Office Assistant II will be authorized positions but will be unfunded in FY 2010, FY 2011 and FY 2012. Office Assistant II position will be funded in FY 2013 - 50% in Parks and 50% in Recreation.

[2] - During FY 2011, the frozen Equipment Operator I position was released and a vacant Maintenance Worker position was frozen in exchange.

[3] **- During FY 2011, City Council authorized a TxDOT Mowing/Drainage Crew. Council approved entering into an agreement with TxDOT to mow their ROW's in Temple in-house. The crew is to be utilized by Parks for mowing approximately 6 months of the year and then utilize the crew to clean the city storm drain inlets for the remaining 6 months. 50% of funding from General Fund and 50% funding from Drainage.**

[4] **- .05 FTE of a Maintenance Worker position is budgeted in the Summit Fitness & Recreation Center**

[5] **- One Maintenance Workers position is not authorized in FY 2013.**

[6] **- In FY 2013, the Facility Services Division was transferred from PALS to Administrative Services. The Asst. Director of Parks & Leisure Services and Park Planning & Construction Superintendent are now funded 100% in the Parks Division.**

[7] **- During FY 2013, 50% of the Office Assistant II position was transferred to the Recreation Division.**

INTRODUCTORY PAGE: PALS Administration

FY 2014

Division Description: The Parks & Leisure Services ('PALS') Administration Services Division encompasses the responsibilities of the department director, his administrative support staff and marketing staff for the five operating divisions of the department. This division exists to support the PALS department's mission by maintaining operations and organization. The division is responsible for the support of field personnel with key administrative and marketing functions so they can focus on supervising and managing field operations. The administrative support staff provides not only clerical support, but also provides support by permitting the rentals for park pavilions, the Gober Party House and outdoor events. The marketing staff work to promote a positive perception of the department and encourage paid registrations and participation in PALS programs and events.

FY 2013 Accomplishments:

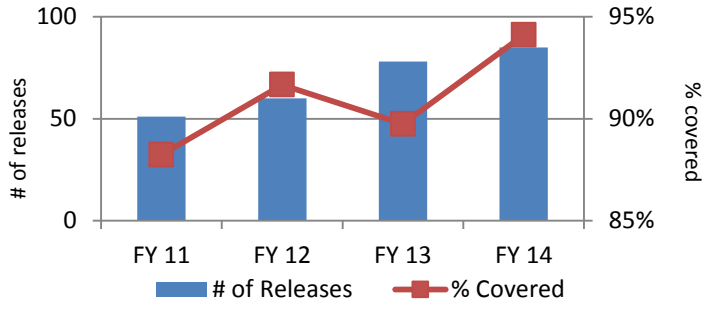
1. Implemented Year 1 of the City's 5-Year Wellness Plan
2. Relocated administrative offices to Municipal Building

FY 2014 Action Items:

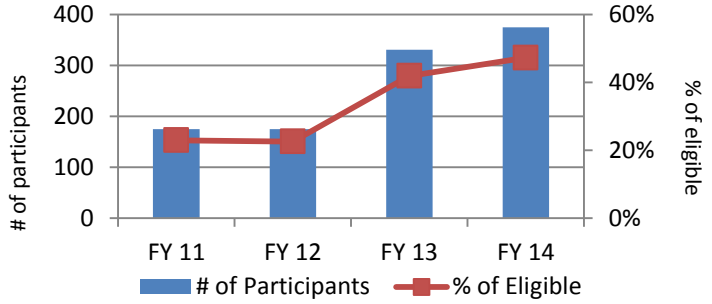
1. Implement Year 2 of the City's 5-Year Wellness Plan
2. Increase media coverage of the PALS department's activities and programs
3. Increase visits to the Mayor's Council on Physical Fitness' website
4. Update the Parks & Leisure Services Master Plan

Core Performance Indicators:

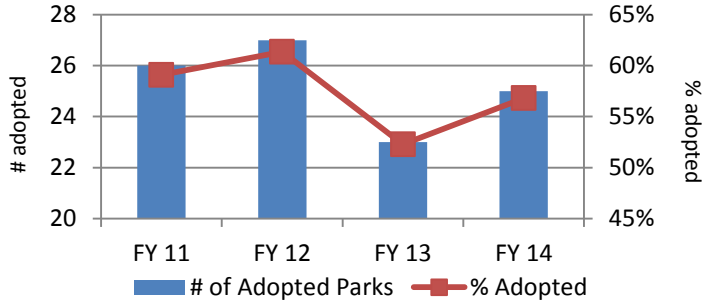
Media Releases Issued & Covered



Wellness Program Participation



Adopted Parks



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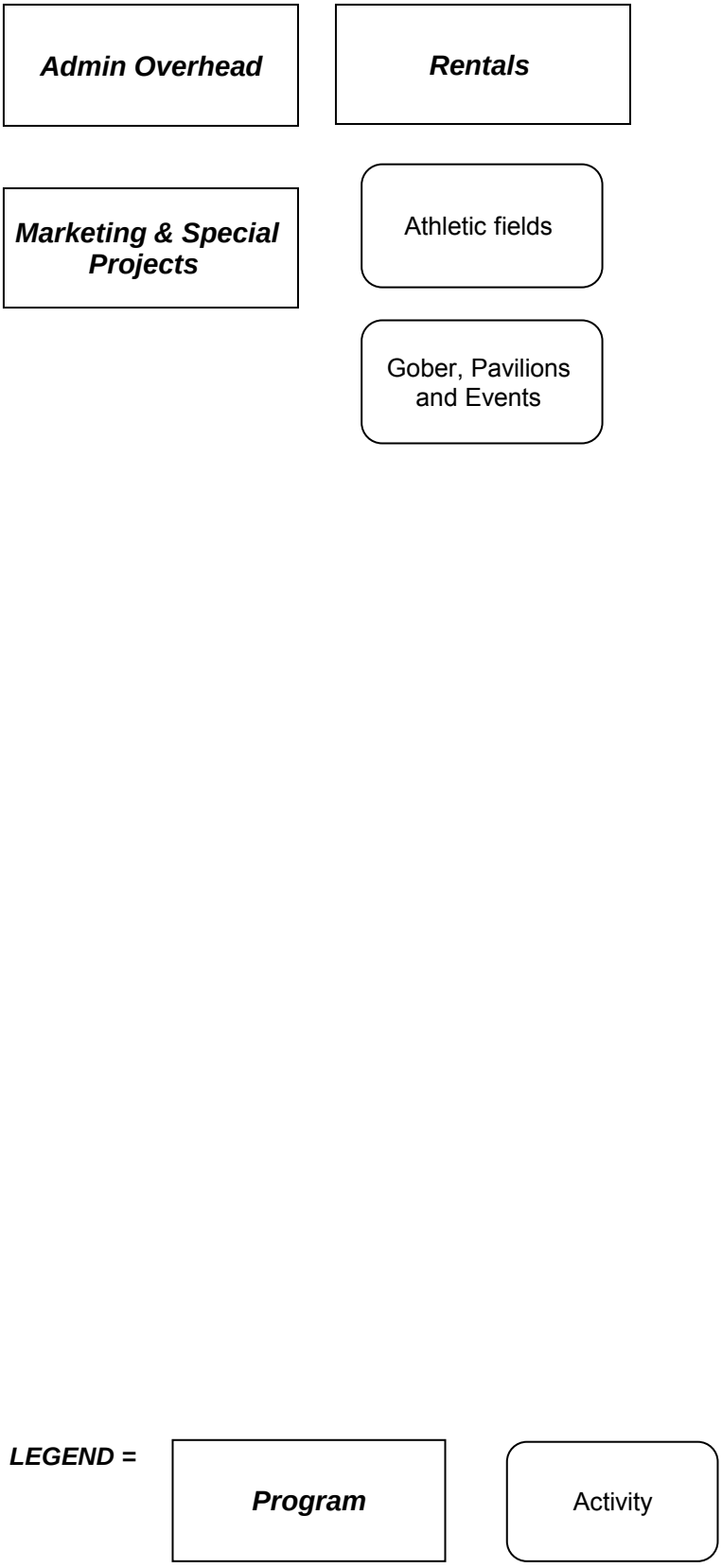
Parks & Leisure-Administration Services - 2013-14



Parks & Leisure-Administration Services - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	279,740	3.68
Subtotal	$	279,740	3.68
Marketing & Special Projects:			
Marketing & Special Projects	$	190,206	2.12
Subtotal	$	190,206	2.12
Rentals:			
Athletic Fields	$	5,143	0.10
Gober, Pavilions and Pools		29,207	0.85
Subtotal	$	34,350	0.95
TOTAL DIVISION	$	504,296	6.75

Parks & Leisure-Administration Services - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 314,741	$ 353,358	$ 344,948	$ 369,950
Supplies	23,868	56,975	51,711	57,875
Capital < $5,000	5,979	4,000	3,630	4,000
Other Services	56,964	75,291	68,334	70,881
Contracted Services	3,028	512	465	1,590
TOTAL EXPENDITURES	$ 404,580	$ 490,136	$ 469,088	$ 504,296

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Director Parks and Leisure Services	0.70	0.70	0.70	0.70
Program Coordinator - Marketing	1.00	1.00	1.00	1.00
Marketing Information Systems Specialist	1.00	1.00	1.00	1.00
Administrative Assistant II	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Administrative Assistant I - part-time	0.80	0.80	0.80	0.80
Recreation Specialist [2]	-	-	-	1.00
Part-time Positions [1, 2]	0.25	0.25	0.73	0.25
TOTAL	5.75	5.75	6.23	6.75

[1] - The Wellness Program was transferred from Human Resources to Parks & Leisure Services. The additional funding for part-time positions includes a Recreation Specialist position for this program.

[2] - In FY 2014, the Recreation Specialist position for the Wellness Program will be reclassified from a part-time to a full-time position.

INTRODUCTORY PAGE: Recreation

FY 2014

Division Description: The purpose of the Recreation Division is to provide recreational opportunities to the citizens and visitors of all ages. The Recreation Division encompasses 3 recreation centers, adult and youth athletics, after school programs, summer camps, senior programming, adult programming, 2 swimming pools, an indoor pool, water park, special events and a fitness center.

FY 2013 Accomplishments:

1. Successfully conducted the 2013 Corporate Challenge program
2. Hosted Battle of Temple Junction
3. Increased total program and facility participation
4. Completed improvements to Lions Junction Family Waterpark including the installation of a splash pad and music system

FY 2014 Action Items:

1. Operate the Summit Fitness Center as a self-sustaining facility
2. Implement new after school program at High Point Elementary School
3. Increase total program and facility participation

FY 2013 Accomplishments are projected through 9-30-13.

Core Performance Indicators:

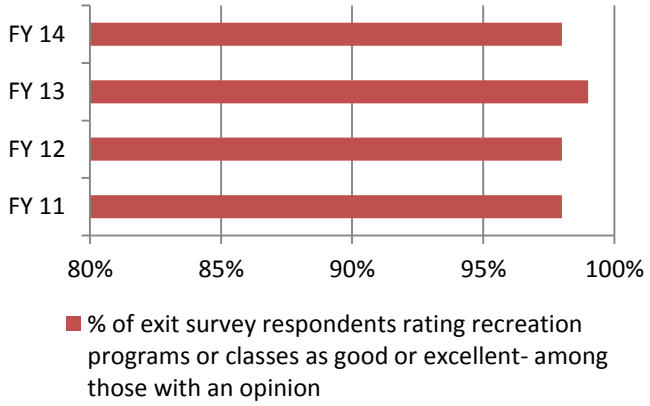
Program & Facility Participation

	% Change	*Participants*
FY 2014	**5.0%**	**209,100**
FY 2013		**199,076**
FY 2012	*Participation data for FY 2011 and FY 2012 not available.	
FY 2011		

Summit Cost Recovery Ratio

	Recovery Ratio
FY 2014	**100%**
FY 2013	**104%**
FY 2012	**106%**
FY 2011	**109%**

Customer Satisfaction



FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Recreation - 2013-14

Admin Overhead (Div. 10)

Aquatics (Div. 20)

- Lions Junction Family Waterpark
- Walker Pool
- Indoor Pool

Afterschool Programs & Camps (Div. 30)

- Latch Key
- Summer

Gober Recreation Programming (Div. 40)

Summit Fitness & Recreation Center (Div. 50)

Wilson Recreation Center (Div. 60)

Sammons Community Center (Div. 70)

Events (Div. 80)

Athletics (Div. 90)

- Youth
- Adult
- Contest

LEGEND = ***Program*** Activity

Recreation - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	98,189	1.00
Subtotal	$	98,189	1.00
Aquatics:			
Lions Junction Family Waterpark	$	313,999	8.67
Walker Pool		56,481	1.82
Clark Pool		44,401	1.20
Indoor Pool		201,677	5.66
Subtotal	$	616,558	17.36
Afterschool Programs & Camps:			
Latch Key	$	294,641	9.26
Summer		192,770	6.17
Subtotal	$	487,411	15.43
Gober:			
Programs	$	132,850	1.95
Subtotal	$	132,850	1.95
Summit Fitness & Recreation Center:			
Summit Fitness & Recreation Center	$	707,140	13.70
Subtotal	$	707,140	13.70
Wilson Recreation Center:			
Wilson Recreation Center	$	271,513	5.13
Subtotal	$	271,513	5.13
Sammons Community Center:			
Sammons Community Center	$	286,246	4.02
Subtotal	$	286,246	4.02
Events:			
Events	$	166,808	1.60
Subtotal	$	166,808	1.60

		Expenditures	FTE
Athletics:			
Youth	$	57,114	1.13
Adult		196,407	2.36
Contest		51,828	0.59
Subtotal	$	305,349	4.08
TOTAL DIVISION	$	3,072,064	64.26

Recreation - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 1,765,105	$ 2,005,432	$ 1,957,703	$ 1,977,760
Supplies	213,152	275,452	250,000	266,027
Capital < $5,000	39,111	72,463	65,767	61,460
Repair & Maintenance	28,167	58,850	53,412	38,305
Other Services	286,863	314,203	285,171	301,642
Contracted Services	305,405	357,086	324,091	392,670
Cost of Goods Sold	28,902	33,300	30,223	34,200
Capital	46,884	-	-	-
TOTAL EXPENDITURES	$ 2,713,589	$ 3,116,786	$ 2,966,368	$ 3,072,064

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Recreational Services Superintendent	1.00	1.00	1.00	1.00
Wellness Center Manager	1.00	1.00	1.00	1.00
Program Coordinator [1]	5.00	5.00	5.00	5.00
Recreation Specialist	6.00	6.00	6.00	6.00
Operations Coordinator	1.00	1.00	1.00	1.00
Office Assistant II [1, 4]	1.50	1.50	1.50	2.00
Recreation Leader II [3]	1.00	1.00	2.00	2.00
Building Maintenance Worker [2]	-	0.26	0.26	0.27
Facility Attendant/Custodian [2]	-	1.36	1.36	-
Maintenance Worker [2]	-	0.05	0.05	0.05
Part Time Positions [1]	45.77	48.29	49.37	45.94
TOTAL	62.27	66.46	68.54	64.26

[1] - One Program Coordinator position, an Office Assistant II position split between Recreation & Parks, and part-time staff related to eliminated programs/activities will be authorized positions but will be unfunded in FY 2010, FY 2011, and FY 2012. Program Coordinator and Office Assistant II positions will be funded in FY 2013. Office Assistant II position is funded 50% in Recreation and 50% in Parks.

[2] - These FTE's account for positions from Facility Services and Parks for maintenance of the Summit Fitness & Recreation Center.

[3] - Reclassified a part-time Recreation Leader II position to full-time and added Extra-Help Seasonal part-time funding for Adult Athletics and Lions Junction Water Park. Janitorial services was contracted out starting June 2013.

[4] - In FY 2013, the Office Assistant II position was transferred 100% to Recreation

Airport

City of Temple

INTRODUCTORY PAGE: Airport

FY 2014

Division Description: The Airport is a safe, efficient aviation facility capable of meeting the business transportation needs of the region and supporting economic growth in Temple. The Airport team provides professional service for the corporate, medical, military and general aviation pilot 7 days a week from 5 a.m. to 10 p.m. The Airport maintains approximately 298,000 square feet of facilities, 2 runways, 6 taxiways, 1 large aircraft parking apron and fuel farm consisting of three 12,000 and two 1,000 gallon tanks on approximately 1,007 acres.

FY 2013 Accomplishments:

1. Secured grant funding for the reconstruction, rehabilitation and overlay of Runway 02/20, taxiways, and aircraft parking apron
2. Completed the construction of the corporate hangar development area project

FY 2014 Action Items:

1. Facilitate the reconstruction, rehabilitation and overlay of Runway 02/20, taxiways, and aircraft parking apron
2. Support the mission and operations of the AMCOM facility located on the Airport grounds
3. Enhance airport marketing efforts through initiatives such as the creation of a virtual tour of the Airport's facilities and the development of an informational brochure

Core Performance Indicators:

Jet Fuel Gallons Sold

	% Change	*Gallons*
FY 2014	↑ 0.1%	466,000
FY 2013	↓ -9.2%	465,330
FY 2012	↑ 4.2%	512,278
FY 2011	↑ 7.9%	491,589

Avgas Gallons Sold

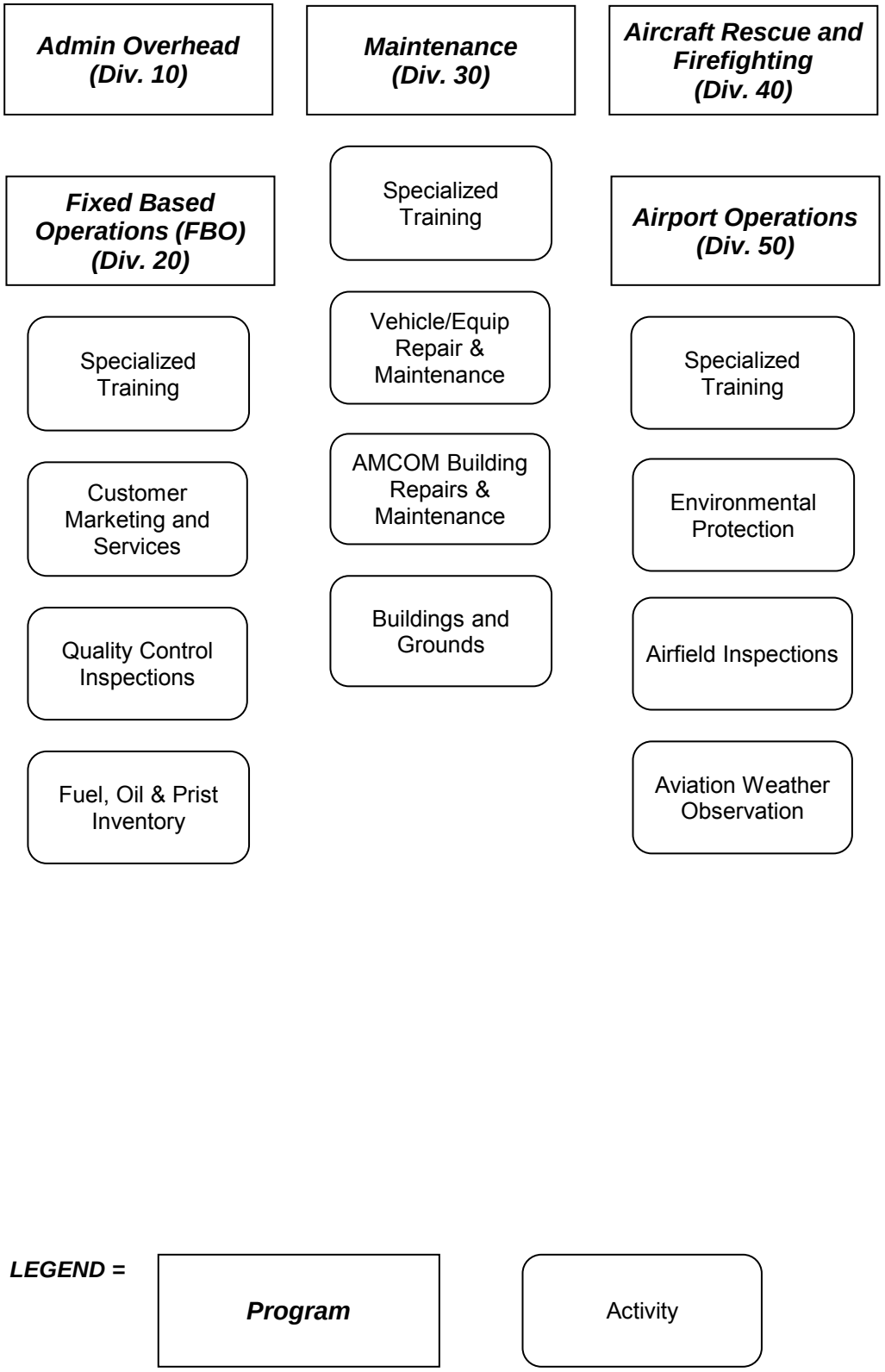
	% Change	*Gallons*
FY 2014	↑ 0.1%	60,000
FY 2013	↑ 28.7%	59,911
FY 2012	↓ -27.8%	46,565
FY 2011	↑ 14.5%	64,505

Compliance with Federal & State Regulations

	# of Findings of Non-Compliance
FY 2014	0
FY 2013	0
FY 2012	0
FY 2011	0

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Airport - 2013 -14



Airport - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	246,110	2.80
Subtotal	$	246,110	2.80
Fixed Based Operations (FBO):			
Specialized Training	$	18,671	0.24
Customer Marketing & Service		220,953	2.68
Quality Control Inspections		91,673	1.71
Fuel, Oil & Prist Inventory		2,142,039	1.56
Subtotal	$	2,473,336	6.19
Maintenance:			
Specialized Training	$	11,112	0.15
Vehicle / Equip Repair & Maintenance		66,911	0.52
AMCOM Building Repairs & Maintenance		90,856	0.67
Buildings and Grounds		130,272	1.66
Subtotal	$	299,151	3.00
Aircraft Rescue and Firefighting:			
Aircraft Rescue and Firefighting (ARFF)	$	96,263	1.56
Subtotal	$	96,263	1.56
Airport Operations:			
Specialized Training	$	7,338	0.03
Environmental Protection		12,506	0.08
Airfield Inspections		33,329	0.51
Aviation Weather Observation		13,676	0.21
Subtotal	$	66,849	0.83
TOTAL DIVISION	$	3,181,709	14.38

Airport - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 728,349	$ 764,287	$ 746,097	$ 771,472
Supplies	60,768	70,391	63,887	72,925
Capital < $5,000	12,444	18,695	16,968	19,550
Repair & Maintenance	73,733	119,094	108,090	130,197
Other Services	28,438	27,705	25,145	34,900
Contracted Services	101,385	93,035	84,439	99,865
Cost of Goods Sold	2,090,549	1,988,200	1,804,490	2,052,800
Capital	6,980	352,128	216,946	-
TOTAL EXPENDITURES	$ 3,102,647	$ 3,433,535	$ 3,066,061	$ 3,181,709

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Airport Director	1.00	1.00	1.00	1.00
Operations Manager - Airport	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Operations Specialist I [1]	6.00	6.00	6.00	6.00
Operations Specialist II	1.00	1.00	1.00	1.00
ARFF Coordinator [1]	0.88	0.88	0.88	0.88
Maintenance Specialist	1.00	1.00	1.00	1.00
Maintenance Technician - Airport	2.00	2.00	2.00	2.00
PT Operation Specialist II	0.50	0.50	0.50	0.50
TOTAL	14.38	14.38	14.38	14.38

[1] - During FY 2010, the part-time Operations Specialist I position was reclassified as full-time and the full-time ARFF Coordinator position was reclassified as part-time

Other

Includes the following Divisions:

Capital
Debt Service
Transfers Out

City of Temple

Capital - 2013-14

Admin Overhead

LEGEND =

Program

Activity

Capital - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Airport - Capital-Building & Grounds	$	100,000	-
Code Enforcement -Capital-Equipment		22,500	-
Facility Services - Capital-Building & Grounds		171,785	-
Fire - Capital-Equipment		28,000	-
Fleet Services - Capital Equipment		37,140	-
ITS - Capital-Equipment		172,500	-
Library - Capital-Building & Grounds		21,700	-
Parks - Capital-Building & Grounds		50,000	-
Parks - Capital-Equipment		193,500	-
Police - Capital-Equipment		214,875	-
Solid Waste - Capital-Equipment		69,500	-
Street - Capital Equipment		106,500	-
Traffic Signals - Capital-Equipment		12,000	-
Subtotal	$	1,200,000	-
TOTAL DIVISION	$	1,200,000	-

Capital - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Airport - Capital-Building & Grounds	$ -	$ -	$ -	$ 100,000
Airport - Capital-Equipment	11,887	-	-	-
Animal Services - Capital-Equipment	19,420	43,000	26,492	-
Code Enforcement - Capital-Equipment	-	-	-	22,500
Engineering - Capital-Equipment	40,640	8,000	4,929	-
Facility Services - Contracted Services	-	6,300	5,718	-
Facility Services - Capital-Building & Grounds	99,816	311,597	191,975	171,785
Facility Services - Capital-Equipment	-	32,500	20,023	-
Facility Services - Repair & Maintenance	14,409	-	-	-
Fire - Capital-Equipment	20,998	23,758	14,637	28,000
Fleet Services-Capital-Equipment	-	161,000	99,192	37,140
Golf Course- Capital Equipment	-	34,500	21,255	-
ITS - Capital-Equipment	-	21,500	13,246	172,500
Library - Capital-Building & Grounds	-	-	-	21,700
Parks -Repair & Maintenance	2,334	-	-	-
Parks - Capital-Building & Grounds	106,434	149,834	92,313	50,000
Parks - Capital-Equipment	139,955	119,975	73,917	193,500
Police- Capital-Equipment	133,263	137,443	84,679	214,875
Solid Waste - Capital-Equipment	20,320	607,500	374,281	69,500
Solid Waste - Capital-Building & Grounds	7,780	-	-	-
Street-Capital-Equipment	52,950	100,000	61,610	106,500
Traffic Signals - Capital-Equipment	20,320	-	-	12,000
TOTAL EXPENDITURES	$ 690,525	$ 1,756,907	$ 1,084,267	$ 1,200,000

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
	-	-	-	-
TOTAL	-	-	-	-

Debt Service - 2013-14

Admin Overhead

LEGEND =

Program

Activity

Debt Service - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Principal Retirement	$	49,319	-
Interest & Fiscal Charges		10,343	-
Subtotal	$	59,662	-
TOTAL DIVISION	$	59,662	-

Debt Service - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Debt Service	$ 52,163	$ 52,165	$ 52,165	$ 59,662
TOTAL EXPENDITURES	$ 52,163	$ 52,165	$ 52,165	$ 59,662

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
	-	-	-	-
TOTAL	-	-	-	-

General Fund Transfer Out - 2013-14

Admin Overhead

LEGEND =

Program

Activity

General Fund Transfer Out - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	977,658	-
Subtotal	$	977,658	-
TOTAL DIVISION	$	977,658	-

General Fund Transfer Out - 2013-14

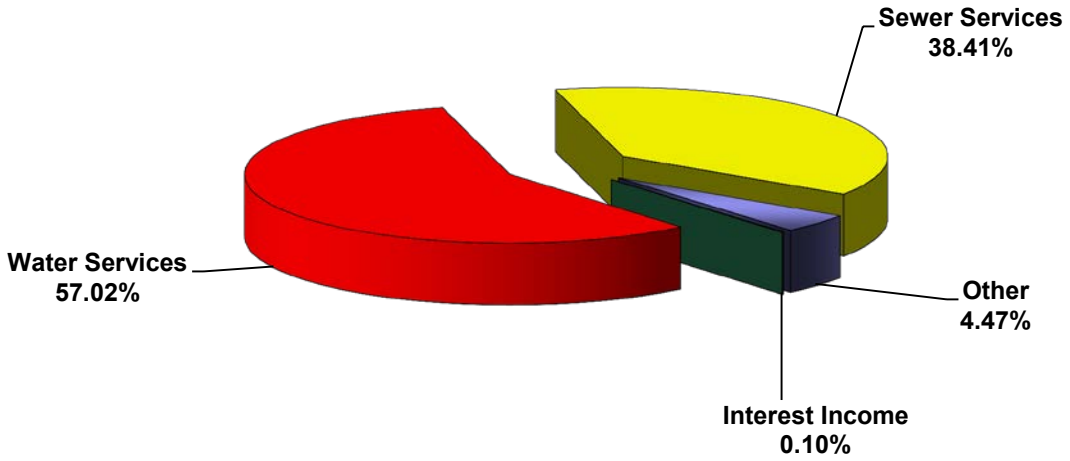
EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Operating Transfers Out	$ 1,807,345	$ 2,301,996	$ 2,301,996	$ 977,658
TOTAL EXPENDITURES	$ 1,807,345	$ 2,301,996	$ 2,301,996	$ 977,658

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
	-	-	-	
TOTAL	-	-	-	-

City of Temple

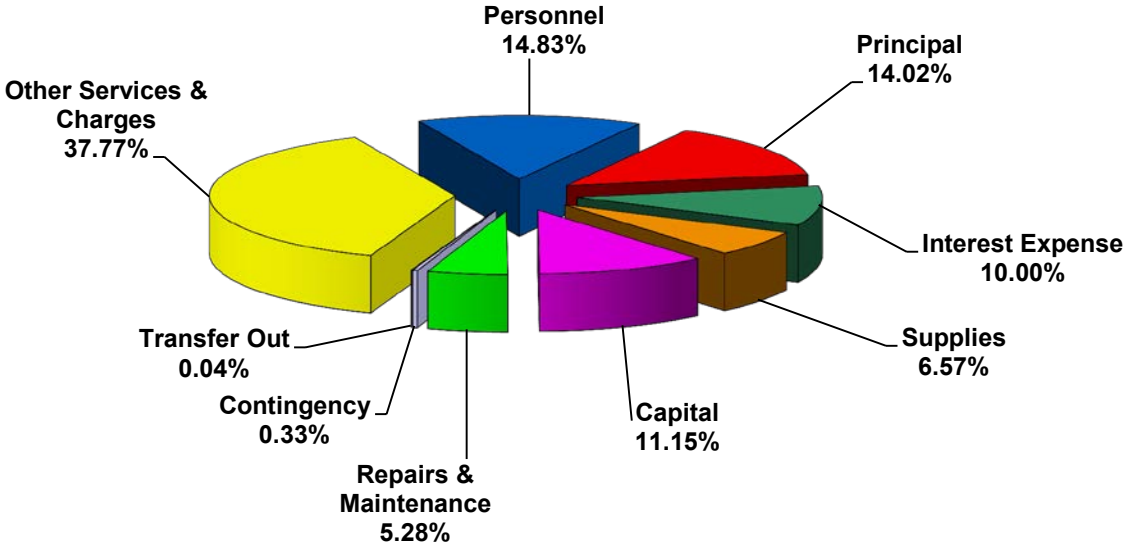
UTILITY ENTERPRISE FUND

Water & Wastewater Fund Operating/ Non-Operating Revenues FY 2013 - 2014



Total = $31,050,159

Water & Wastewater Fund Operating/ Non-Operating Expenses FY 2013 - 2014



Total = $30,020,581

Water & Wastewater Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	Actual 2011-12	Amended Budget 2012-13	FORECAST 2012-13	ADOPTED Budget 2013-14
Water - Residential	$ 9,216,802	$ 7,939,913	$ 9,486,681	$ 9,268,873
Water - Commercial	6,938,379	6,834,200	8,055,854	7,692,382
Water - Wholesale	793,780	753,244	814,637	745,023
Sewer - Residential	5,186,445	6,006,123	5,968,475	6,176,179
Sewer - Commercial	5,308,813	5,997,000	5,325,667	5,750,258
Transfers & Rereads	133,320	115,000	133,000	115,000
Penalties	399,827	400,000	380,000	400,000
Reconnect Fees	306,239	300,000	280,000	300,000
Tap Fees	157,429	205,000	200,000	150,000
Other Charges	52,005	45,000	52,000	45,000
Sale of Assets	42,758	11,000	31,053	10,000
W&S Over/Under	(84)	-	(150)	-
Other Revenues	41,862	-	-	-
Insufficient Check Fee	10,050	9,000	9,000	9,000
Claims Due City	-	-	43,510	-
Misc. Reimbursements	39,609	-	-	-
Option Fee	32,000	32,000	16,000	82,000
TOTAL CHARGES FOR SERVICES	$ 28,659,234	$ 28,684,132	$ 30,822,863	$ 30,743,715
Interest Income	$ 37,436	$ 45,645	$ 26,941	$ 30,000
Accrued Int-Bond Proceeds	44,354	-	-	-
City Leases	-	-	15,000	-
Premium on Bonds Payable	276,444	77,596	161,259	276,444
Sale of Assets	(18,935)	-	-	-
Other Revenues	263	-	327	-
Tobacco Surcharge	5,360	5,000	4,000	-
Misc. Reimbursements	74,735	1,641,145	-	-
TOTAL INTEREST AND OTHER	$ 419,658	$ 1,769,386	$ 207,527	$ 306,444
TOTAL - WATER & WASTEWATER FUND	$ 29,078,892	$ 30,453,518	$ 31,030,390	$ 31,050,159

Water & Wastewater Fund Revenue - FY 2013-14

ACCOUNT #	REVENUE LINE ITEMS	ADOPTED Budget 2013-14
520-0000-443-01-11	**Water - Residential**	$ 9,268,873
	Utility rate structure as follows: **Minimum Bill Service Charge, by Meter Size:** 5/8" - $10.00; 1" - $16.00; 1-1/2" - $20.00; 2" - $64.00; 3" - $128.00; 4" - $200.00; 6" - $640.00; 8" - $1,120.00; 10: - $1,760.00 **Water Volumetric Rates:** Straight Volumetric Rate (above 2,000 gallons) - $3.20 per 1,000 gallons	
520-0000-443-01-13	**Water - Commercial**	7,692,382
520-0000-443-01-16	**Water - Wholesale**	745,023
	City of Troy, City of Morgan's Point and WC/D #2	
520-0000-443-02-12	**Sewer - Residential**	6,176,179
	Utility rate structure as follows: **Minimum Bill Service Charge:** $13.00 Minimum **Sewer Volumetric Rates:** Straight Volumetric Rate (above 2,000 gallons) - $4.50 per 1,000 gallons	
520-0000-443-02-14	**Sewer - Commercial**	5,750,258
520-0000-443-10-22	**Transfers & Rereads**	115,000
	New Connect Fees - $25.00; After Hours New Connect Fees - $65.00	
520-0000-443-15-23	**Penalties**	400,000
520-0000-443-20-24	**Reconnect Fees**	300,000
	After Hours Charges - $40.00, Disconnect Fees - $30.00	
520-0000-443-25-25	**Tap Fees**	150,000
520-0000-443-30-20	**Other Charges**	45,000
	Tampering Fees - $125.00, Returned Item Fees (check or draft) - $30.00, Re-read Fees - $25.00, Accuracy Tests - $30.00, Misc. Charges	
520-0000-443-30-24	**Sale of Assets**	10,000

Water & Wastewater Fund Revenue - FY 2013-14

ACCOUNT #	REVENUE LINE ITEMS	ADOPTED Budget 2013-14
520-0000-443-30-32	**Insufficient Check Fee**	9,000
520-0000-443-30-50	**Cost Sharing Agreements**	-
520-0000-443-30-54	**Insurance Claims**	-
520-0000-443-30-55	**Claims Due City**	-
520-0000-443-30-65	**Misc. Reimbursements**	-
520-0000-443-30-66	**Option Fee**	82,000
	Panda I - $32,000 Panda II - $50,000	
	TOTAL CHARGES FOR SERVICES	$ 30,743,715
520-0000-461-01-11	**Interest Income**	$ 30,000
	Projected interest earnings assuming a rate of 0.25%	
520-0000-461-03-14	**Premium on Bonds Payable**	276,444
	To amortize premium on the 2003 G.O. Refunding Bonds	
	TOTAL INTEREST AND OTHER	$ 306,444
	REVENUE TOTAL - WATER & WASTEWATER FUND	$ 31,050,159

City of Temple

Utility Enterprise Fund

Includes the following Divisions:

Debt Service
Metering
Public Works Administration
Sewer Collection
Sewer Treatment
Utility Business Office
Water Distribution
Water Treatment
W&W Fund Purchasing
W&W Fund Transfer Out

City of Temple

Water & Wastewater Fund Debt Service - 2013-14

Admin Overhead

LEGEND =

Program

Activity

Debt Service - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	7,211,102	-
Subtotal	$	7,211,102	-
TOTAL DIVISION	$	7,211,102	-

Debt Service - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Principal Retirement	$ 5,021	$ 4,675,977	$ 4,675,977	$ 4,210,000
Interest & Fiscal Charges	1,263,164	2,457,312	2,457,312	2,588,976
Amortization & Bond Issue	458,068	230,240	230,240	412,126
TOTAL EXPENDITURES	$ 1,726,252	$ 7,363,529	$ 7,363,529	$ 7,211,102

	Budget			
STAFFING	**2010-11**	**2011-12**	**2012-13**	**2013-14**
	-	-	-	
TOTAL	-	-	-	-

INTRODUCTORY PAGE: Metering

FY 2014

Division Description: The Metering Department is responsible for reading all meters and accurately billing each month. This department is also responsible for repairing meter leaks and other repairs pertaining to meters and meter boxes. Meters are changed and tested for accuracy. Connections and disconnections of water service are performed by Metering personnel, including accounts that are delinquent.

FY 2013 Accomplishments:

1. Maintained a meter reading accuracy of better than 99%
2. Continued change out program for meters in service for greater than 10 years
3. Coordinated, scheduled and monitored large meter testing program

FY 2014 Action Items:

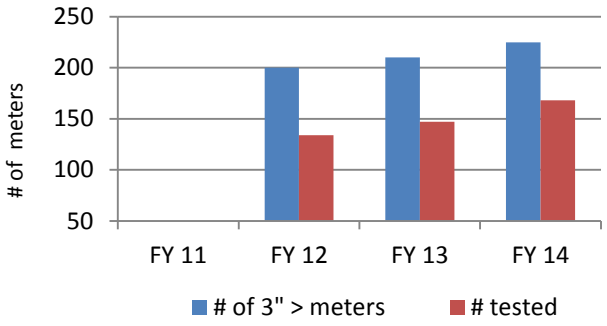
1. Maintain a meter reading accuracy of better than 99%
2. Continue change out program for meters in service for greater than 10 years
3. Coordinate, schedule and monitor large meter testing program

Core Performance Indicators:

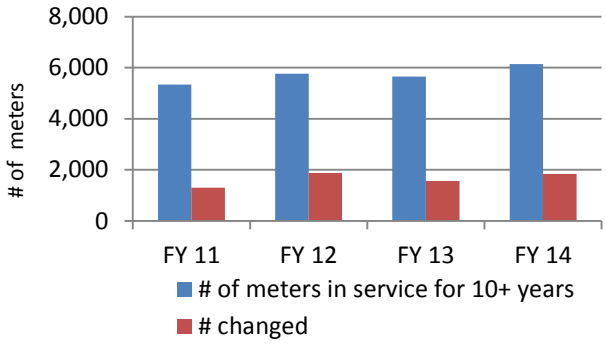
Meter Reading Accuracy

	Accuracy Rate
FY 2014	**99%**
FY 2013	**99%**
FY 2012	**99%**
FY 2011	**99%**

Large Meter Testing

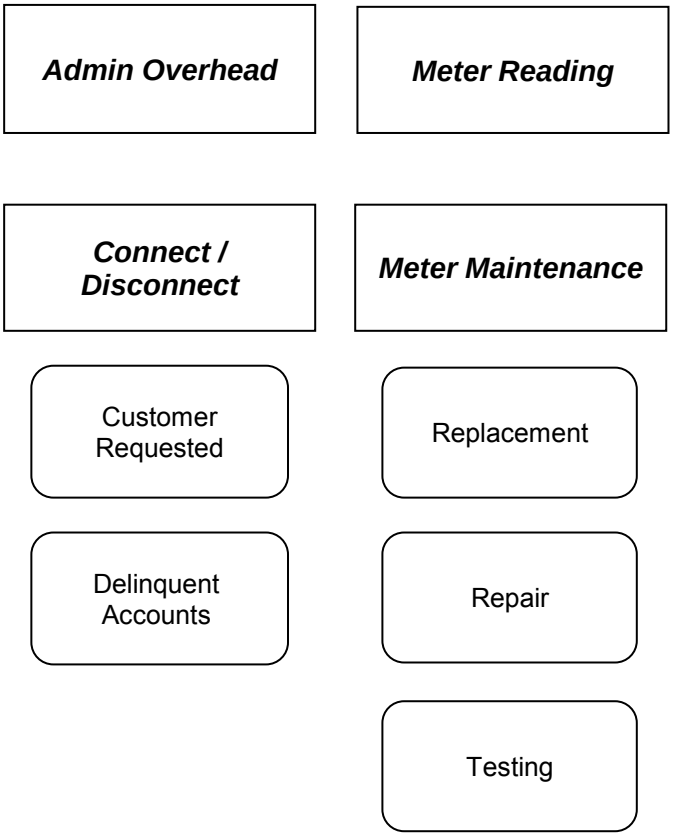


Meter Change Outs



FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Metering - 2013-14



Metering - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	80,489	1.10
Subtotal	$	80,489	1.10
Connect / Disconnect:			
New / Terminated Service	$	55,423	1.05
Delinquent Accounts		84,283	1.05
Subtotal	$	139,706	2.10
Meter Reading:			
Meter Reading	$	310,561	3.35
Subtotal	$	310,561	3.35
Meter Maintenance:			
Replacement Program	$	243,417	1.80
Repair		79,241	1.00
Testing		75,503	0.65
Subtotal	$	398,161	3.45
TOTAL DIVISION	$	928,917	10.00

Metering - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 526,980	$ 525,770	$ 534,603	$ 462,906
Supplies	57,239	68,682	57,377	65,283
Capital < $5,000	128,237	131,850	110,147	152,800
Repair & Maintenance	51,881	44,802	28,436	43,602
Other Services	7,027	5,151	4,787	4,866
Contracted Services	34,828	111,031	103,192	199,460
Capital	-	58,341	58,341	-
TOTAL EXPENDITURES	$ 806,192	$ 945,627	$ 896,884	$ 928,917

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Foreman-Meters	1.00	1.00	1.00	1.00
Crew Leader-Meters	1.00	1.00	1.00	1.00
Meter Repairer	1.00	1.00	1.00	1.00
C & D Technician	1.00	1.00	1.00	1.00
Meter Reader [1]	6.00	6.00	6.00	3.00
Meter Changer	3.00	3.00	3.00	3.00
TOTAL	13.00	13.00	13.00	10.00

[1] - During FY 2013, Council authorized a phased approach to outsourcing meter reading. In FY 2013, three vacant meter reader positions were eliminated as part of the outsourcing plan.

INTRODUCTORY PAGE: Public Works Administration

FY 2014

Division Description: Public Works Administration includes the functions of the Director, Administrative Management staff, and Mapping Division. Activities include long-range planning, personnel oversight and records supervision, budget management, community relations, CIP planning/reporting, project design and administration, membership in/city representation at professional organizations, departmental leadership coordination, systems & facilities operations; on behalf of and for the benefit of ten (10) PW Divisions: Solid Waste, Traffic Signal, Drainage, Street Services, Fleet Services, Engineering, PW Admin/Mapping, Water Treatment Plant, Water Distribution, Sewer Collection, in addition to contract management of the Doshier Farm and Temple-Belton Wastewater Treatment Plant operations.

FY 2013 Accomplishments:

1. Implemented Year 1 of the multi-modal Transportation Capital Improvement Program
2. Provided recommendations and established an implementation plan for expanding the curbside recycling program on a city-wide basis
3. Coordinated and supervised the successful completion of Public Works capital improvement projects, supporting a variety of City initiatives
4. Completed generator project at the Water Treatment Plant

FY 2014 Action Items:

1. Continue proactive total departmental response to dynamic weather events
2. Manage capital projects assigned to Public Works to rehabilitate, expand, replace, and extend infrastructure
3. Facilitate continued phased completion of the Bird Creek Interceptor project

Core Performance Indicators:

Miles of Infrastructure Maintained

		% Change	Miles
FY 14	*street lane miles*	*Performance data is being compiled.	
	water/sewer lines		
FY 13	*street lane miles*		
	water/sewer lines		
FY 12	*street lane miles*		
	water/sewer lines		
FY 11	*street lane miles*		
	water/sewer lines		

Fleet Services Work Orders

	% Change	Work Orders
FY 2014	-7.3%	7,812
FY 2013	2.1%	8,426
FY 2012	6.6%	8,254
FY 2011	-5.8%	7,744

Millions of Gallons of Water Treated

	% Change	Million Gallons
FY 2014	*Performance data is being compiled.	
FY 2013		
FY 2012		
FY 2011		

Tons of Solid Waste Materials Collected

	% Change	Tons
FY 2014	*Performance data is being compiled.	
FY 2013		
FY 2012		
FY 2011		

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Public Works Administration - 2013-14

Admin Overhead

LEGEND =

Program

Activity

Public Works Administration - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	5,647,186	4.40
Subtotal	$	5,647,186	4.40
TOTAL DIVISION	$	5,647,186	4.40

Public Works Administration - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 439,382	$ 340,009	$ 345,721	$ 333,884
Supplies	7,670	12,770	10,668	12,770
Capital < $5,000	5,247	17,900	14,954	17,900
Repair & Maintenance	2,623	280	178	280
Other Services	12,370	26,325	24,466	26,325
Contracted Services	4,051,803	4,319,074	4,014,147	4,656,027
Capital	-	133,150	133,150	500,000
Contingency	-	82,609	-	100,000
TOTAL EXPENDITURES	$ 4,519,096	$ 4,932,117	$ 4,543,284	$ 5,647,186

	Budget			
STAFFING	**2010-11**	**2011-12**	**2012-13**	**2013-14**
Director of Public Works [3]	0.75	0.70	0.70	0.70
Asst. Director of PW - City Engineer [3, 6]	-	0.30	0.30	-
Asst. Director of PW - Operations [2]	0.20	-	-	-
City Engineer [6]	-	-	-	0.30
Assistant City Engineer [3]	-	0.40	0.40	0.40
Project Engineer [3, 4]	-	0.40	0.80	0.80
CIP Project Manager [4]	-	0.40	-	-
PW Mapping & Technology Manager [2]	0.40	0.40	0.40	0.40
GIS Specialist [1, 5]	0.80	0.80	0.40	0.40
GPS Assessment Field Collection Tech. [5]	-	-	0.40	0.40
Administrative Assistant II	1.00	1.00	1.00	1.00
TOTAL	3.15	4.40	4.40	4.40

[1] - One GIS Specialist position will be an authorized position but will be unfunded in FY 2010, FY 2011, and FY 2012.

[2] - Asst. Director of PW - Operations position was eliminated and the Mapping & Records Supervisor position was reclassified to a PW Mapping & Technology Manager position during FY 2011 as a result of a reorganization of Public Works

[3] - During FY 2011, the Reorg included changes in position allocations.

[4] - During FY 2012, the CIP Project Manager position was reclassified as a Project Engineer

[5] - Unfroze GIS Specialist in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. This position is funded 40% in General Fund - Engineering, 40% in Water & Wastewater Fund - Public Works Admin and 20% in Drainage Fund.

[6] - During FY 2013, the Assistant Director of Public Works - City Engineer position was changed to a City Engineer position.

INTRODUCTORY PAGE: Sewer Collection

FY 2014

Division Description: The Public Works Sewer Collection Division strives to protect the health of the citizens of Temple by maintaining the sewer collection system, reducing sanitary sewer overflows and properly cleaning up sewage spills. Sewer stoppages have top priority followed by continued replacement and upgrade of the 410 miles of sewer mains in the system by the in-house construction crew and contractors. System components and activities include inspection of grease traps, inspection of manholes, potholing for contractors, engineers and capital improvement projects, as well as completion of street cuts and dress ups where work has been performed.

FY 2013 Accomplishments:

1. Completed Northwest Loop 363 sewer line relocation project
2. Completed targeted sewer rehabilitation projects including W Adams – W Ave C; S 27th – S 29th & W Ave C – RR between S 25th & S 29th & W Ave D – RR; S 25th – S 29th
3. Completed emergency pipe bursting project on North 8th Street

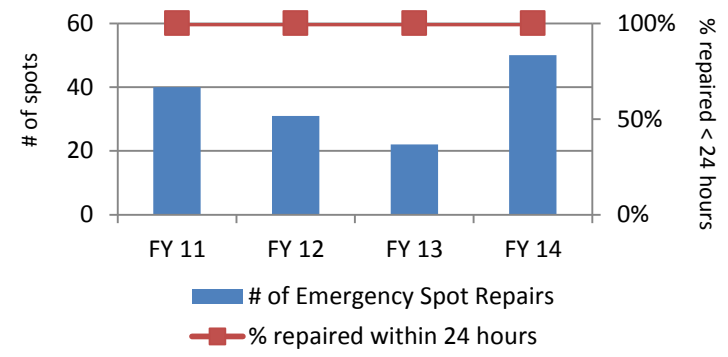
FY 2014 Action Items:

1. Meet or exceed all requirements outlined in the Texas Commission on Environmental Quality's Sanitary Sewer Overflow Initiative Program
2. Continue to monitor and manage sanitary sewer overflows
3. Receive no violations or fines from the Texas Commission on Environmental Quality
4. Report and clean up all unauthorized sewer discharges within 24 hours

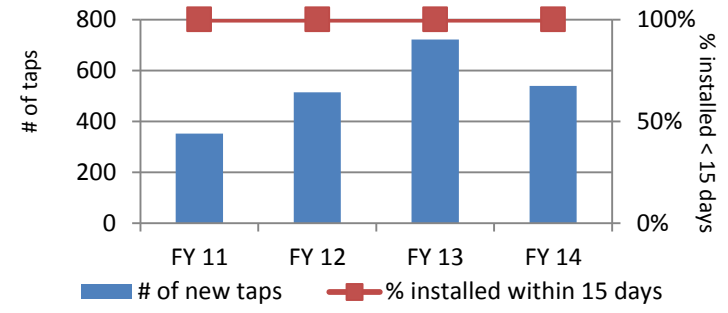
FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Core Performance Indicators:

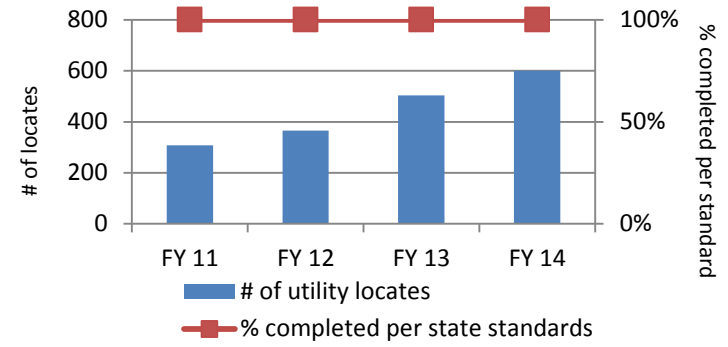
Emergency Spot Repairs



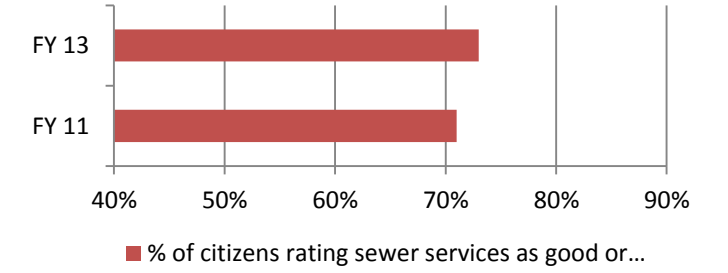
New Service Tap Installations



Utility Locates



Citizen Satisfaction



Sewer Collection - 2013-14

Admin Overhead (Div. 10)

Maintenance (Div. 50)

Line, Manhole & System Maintenance

Preventative Maintenance Cleaning Operations

New Service Taps (Div. 20)

Grease Trap Management (Div. 30)

TCEQ SSO Initiative (Div. 40)

Infrastructure Rehab (Sewer) (Div. 60)

LEGEND =

Program

Activity

Sewer Collection - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	81,635	1.29
Subtotal	$	81,635	1.29
New Service Taps:			
New Service Taps	$	64,421	1.10
Subtotal	$	64,421	1.10
Grease Trap Management:			
Grease Trap Management	$	19,219	0.13
Subtotal	$	19,219	0.13
TCEQ SSO Initiative:			
TCEQ SSO Initiative	$	423,159	4.48
Subtotal	$	423,159	4.48
Maintenance:			
Line, Manhole & System Maintenance	$	1,047,714	13.92
Preventative Maint. Cleaning Operations		164,178	2.50
Subtotal	$	1,211,892	16.42
Infrastructure Rehab (Sewer):			
Infrastructure Rehab (Sewer)	$	593,656	4.90
Subtotal	$	593,656	4.90
TOTAL DIVISION	$	2,393,982	28.32

Sewer Collection - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 1,200,528	$ 1,304,820	$ 1,326,741	$ 1,310,822
Supplies	158,743	230,210	192,317	197,910
Capital < $5,000	4,173	10,299	8,604	3,715
Repair & Maintenance	147,377	225,447	143,091	229,735
Other Services	13,803	17,643	16,397	17,643
Contracted Services	86,639	115,562	107,403	116,557
Capital	-	798,402	798,402	517,600
TOTAL EXPENDITURES	$ 1,611,263	$ 2,702,383	$ 2,592,956	$ 2,393,982

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Asst. Director of PW - Operations [2]	0.10	-	-	-
Utility Services Director [3]	0.50	0.50	0.50	0.50
Asst. Utility Services Director [5]	-	-	-	0.60
Foreman - Sewer	1.00	1.00	1.00	1.00
Foreman - Specialty Crews [1]	0.50	0.60	0.60	-
Crew Leader - Sewer	2.45	2.45	2.45	2.45
Crew Leader - Water [1]	1.00	1.00	1.00	1.00
Troubleshooter - Sewer	3.40	3.40	3.40	3.40
Troubleshooter - Water	3.40	3.40	3.40	3.40
Senior Utility Technician - Sewer	1.80	1.80	1.80	2.65
Senior Utility Technician - Water	0.95	0.95	0.95	0.95
Utility Technician II - Sewer	3.30	2.85	2.85	3.30
Utility Technician II - Water	1.35	1.80	1.80	1.35
Utility Technician I - Sewer	2.40	3.25	2.40	1.95
Utility Technician I - Water	3.80	3.35	3.80	3.40
Special Program Technician	0.40	0.40	0.40	0.25
Special Programs Clerk - part-time	0.15	0.15	0.15	0.08
Administrative Assistant I [4]	0.50	0.50	0.50	-
Customer Service Representative II [4]	-	-	-	0.50
Customer Service Representative I	1.00	1.00	1.00	1.00
Office Assistant I - Sewer	0.54	0.54	0.54	0.54
TOTAL	28.54	28.94	28.54	28.32

[1] - Reclassified position from Crew Leader to Foreman - Specialty Crews in FY 2011

[2] **- Asst. Director of PW - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works**

[3] **- Superintendent titles were changed to Directors during FY 2012**

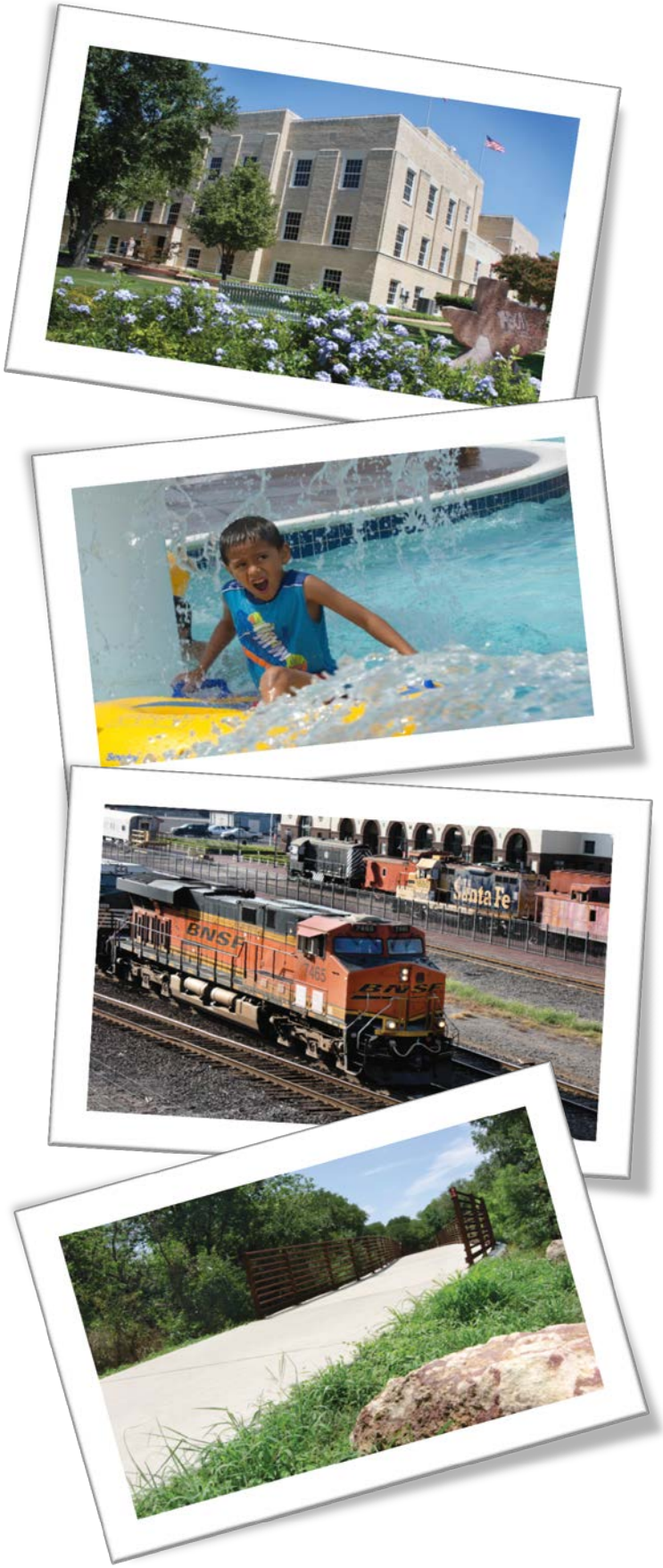
[4] **- Implementation of the Pay Plan during FY 2013 yielded a title change for the Administrative Assistant I to a Customer Service Rep II**

[5] **- During FY 2013, the Foreman - Specialty Crews position was reclassified to an Assistant Utility Services Director position**

INTRODUCTORY PAGE: Sewer Treatment

FY 2014

Division Description: The Public Works Wastewater Treatment Division provides funding for the contract operation of two wastewater treatment plants and all City lift stations. A contract with CH2MHill-OMI provides for operations of the Doshier Farm Wastewater Treatment Plant (WWTP), maintenance of all City lift stations (currently 26), and management of the City's Industrial Pre-Treatment Program. A contract with BRA provides for operations of the Temple Belton Regional Sewerage System.



Sewer Treatment - 2013-14

Admin Overhead (Div. 10)

Sewer Treatment (Div. 20)

Doshier Farms WWTP, Lift Stations & Industrial Pre-Treatment Program

Temple Belton WWTP

LEGEND =

Program

Activity

Sewer Treatment - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	9,054	-
Subtotal	$	9,054	-
Sewer Treatment:			
Doshier Farms WWTP, Lift Stations, & Industrial Pre-Treatment Program	$	1,596,482	-
Temple Belton WWTP		1,944,054	-
Subtotal	$	3,540,536	-
TOTAL DIVISION	$	3,549,590	-

Sewer Treatment - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ -	$ -	$ -	$ -
Repairs & Maintenance	-	-	-	-
Contracted Services	3,139,692	3,597,035	3,343,084	3,525,590
Capital	-	70,000	70,000	24,000
Contingency	-	-	-	-
TOTAL EXPENDITURES	$ 3,139,692	$ 3,667,035	$ 3,413,084	$ 3,549,590

	Budget			
STAFFING	**2010-11**	**2011-12**	**2012-13**	**2013-14**
Asst. Director of PW - Operations [1]	0.10	-	-	-
TOTAL	0.10	-	-	-

[1] - Asst. Director of PW - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works

INTRODUCTORY PAGE: Utility Business Office

FY 2014

Division Description: The Utility Business Office is responsible for billing and collecting utility receivables including water, waste water, solid waste and drainage. The division is also responsible for the collection and deposit of all monies and other receivables from all other City of Temple Departments. Their mission is to provide professional and reliable service to our customers for billing inquiries, payments and connection or disconnection of utility services.

FY 2013 Accomplishments:

1. Implemented electronic funds transfer ("EFT") capabilities for utility payments
2. Maintained bad debt at less than 0.5% of utility payment revenue

FY 2014 Action Items:

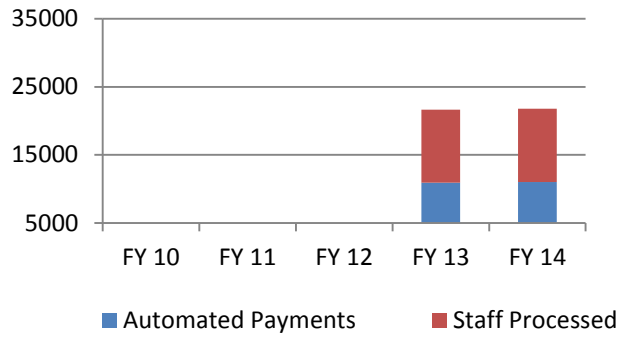
1. Update Article 2: Customer Service of the Water, Sewers, and Sewage Disposal ordinance
2. Maintain bad debt at less than 0.5% of utility revenue

Core Performance Indicators:

Bad Debt Rate

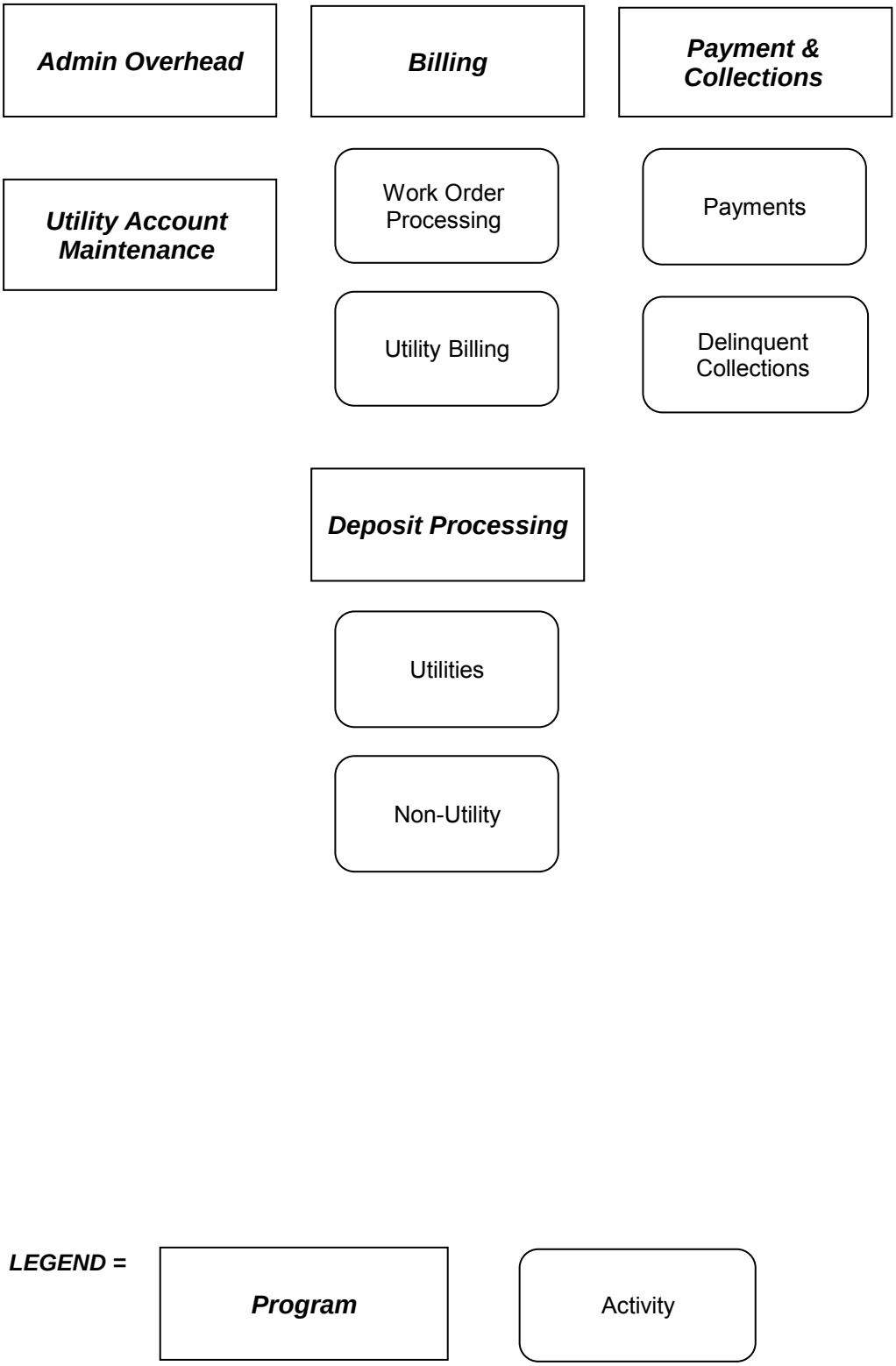
	Bad Debt Rate
FY 2014	**0.25%**
FY 2013	**0.20%**
FY 2012	**0.26%**
FY 2011	**0.29%**

Payment Methods



FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Utility Business Office - 2013-14



Utility Business Office - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	644,375	1.92
Subtotal	$	644,375	1.92
Utility Account Maintenance:			
Utility Account Maintenance	$	137,317	3.75
Subtotal	$	137,317	3.75
Billing:			
Work Order Processing	$	11,801	0.30
Utility Billing		235,894	1.07
Subtotal	$	247,695	1.37
Deposit Processing:			
Utilities	$	49,016	0.35
Non-Utility		15,866	0.40
Subtotal	$	64,882	0.75
Payment & Collections:			
Payments	$	169,562	1.96
Delinquent Collections		21,313	0.25
Subtotal	$	190,875	2.21
TOTAL DIVISION	$	1,285,144	10.00

Utility Business Office - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 380,572	$ 417,005	$ 424,011	$ 412,277
Supplies	5,079	9,307	7,775	9,297
Capital < $5,000	5,239	10,450	8,730	10,450
Repair & Maintenance	14,898	20,530	13,030	21,050
Other Services	98,596	179,825	167,129	183,515
Contracted Services	584,480	636,756	591,801	648,555
Capital	-	4,500	4,500	-
TOTAL EXPENDITURES	$ 1,088,864	$ 1,278,373	$ 1,216,976	$ 1,285,144

	Budget			
STAFFING	**2010-11**	**2011-12**	**2012-13**	**2013-14**
Business Manager	1.00	1.00	1.00	1.00
Assistant Business Manager	1.00	1.00	1.00	1.00
Collections Coordinator	1.00	1.00	1.00	1.00
Customer Service Representative II	2.00	2.00	2.00	2.00
Customer Service Representative I	5.00	5.00	5.00	5.00
TOTAL	10.00	10.00	10.00	10.00

INTRODUCTORY PAGE: Water Distribution

FY 2014

Division Description: The Public Works Water Distribution Division is responsible for providing customers with a superior public drinking water system by having well trained and certified personnel operate and maintain the City's 600 miles of water distribution and transmission mains by repairing water line breaks, installing new service taps as requested, inspecting air relief valves, locating lines, potholing for contractors, engineers and CIP's, and completing street cuts/dress ups where work has been done. This also includes repair and maintenance of valves and hydrants, of which there are over 7,420 valves and 2,810 hydrants in the system. This division also implements infrastructure rehabilitation in targeted areas. There are also approximately 5,500 backflow devices installed in the system, required to be inspected annually.

FY 2013 Accomplishments:

1. Completed Northwest Loop 363 water line relocation project
2. Completed 12 inch water line project to serve Panda Power Plant
3. Maintained Superior Water System rating

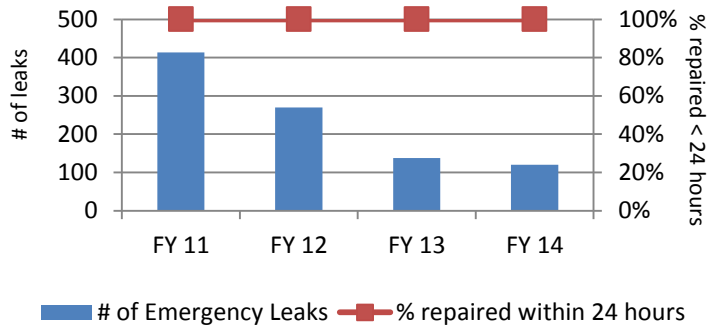
FY 2014 Action Items:

1. Maintain comprehensive water system standards that are in compliance with title 30 of the Texas Administrative Code chapter 290, subchapter D
2. Inspect all fire hydrant reported out of service within 24 hours
3. Receive no violations or fines from the Texas Commission on Environmental Quality

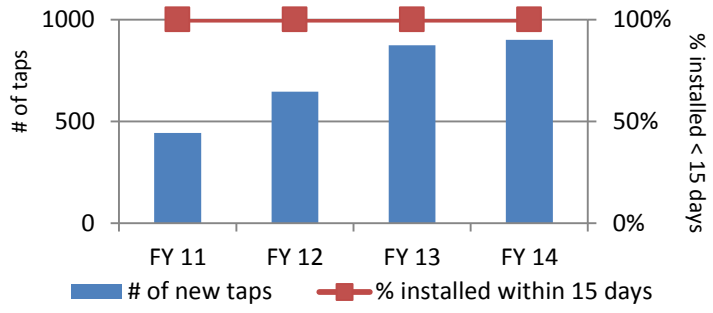
FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Core Performance Indicators:

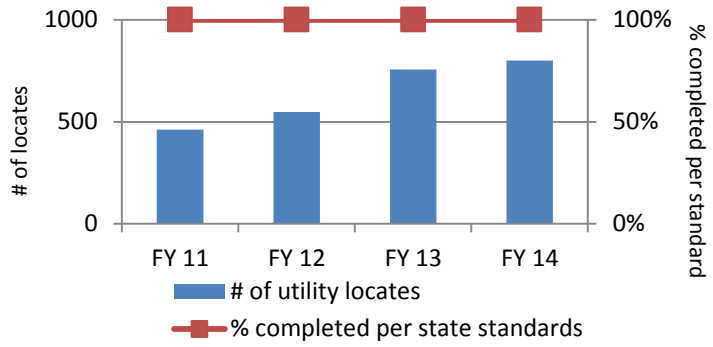
Emergency Water Leaks Repaired



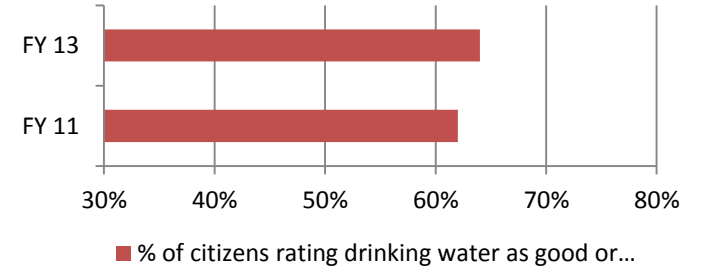
New Service Tap Installations



Utility Locates



Citizen Satisfaction



Water Distribution - 2013-14

Admin Overhead (Div. 10)

Maintenance (Div. 50)

Infrastructure Rehab (Div. 60)

New Service Taps (Div. 20)

Line, Valve, & Hydrant Maintenance

Valve Operations

Connect / Disconnect (Div. 30)

Cross Connection Control TCEQ Program (Div. 40)

LEGEND =

Program

Activity

Water Distribution - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	113,865	1.33
Subtotal	$	113,865	1.33
New Service Taps:			
New Service Taps	$	171,670	1.20
Subtotal	$	171,670	1.20
Connect/Disconnect:			
Connect/Disconnect	$	48,555	0.99
Subtotal	$	48,555	0.99
Cross Connection Control TCEQ Program:			
Cross Connection Control TCEQ Program	$	57,091	1.08
Subtotal	$	57,091	1.08
Maintenance:			
Line, Valve & Hydrant Maintenance	$	1,214,205	9.54
Valve Operations		105,900	1.55
Subtotal	$	1,320,105	11.09
Infrastructure Rehab:			
Infrastructure Rehab	$	1,139,450	0.40
Subtotal	$	1,139,450	0.40
TOTAL DIVISION	$	2,850,736	16.09

Water Distribution - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 684,601	$ 742,085	$ 754,552	$ 766,885
Supplies	84,043	100,260	83,757	90,510
Capital < $5,000	113,001	170,044	142,055	109,806
Repair & Maintenance	354,779	318,097	201,896	669,835
Other Services	19,727	20,304	18,871	17,338
Contracted Services	32,528	53,784	49,987	49,092
Capital	-	534,000	534,000	1,147,270
Contingency	-	-	-	-
TOTAL EXPENDITURES	$ 1,288,678	$ 1,938,574	$ 1,785,118	$ 2,850,736

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Asst. Director of PW - Operations [2]	0.10	-	-	-
Utility Services Director [3]	0.50	0.50	0.50	0.50
Asst. Utility Services Director [5]	-	-	-	0.40
Foreman - Water	1.00	1.00	1.00	1.00
Foreman - Specialty Crews [1]	0.50	0.40	0.40	-
Administrative Assistant I [4]	0.50	0.50	0.50	-
Crew Leader - Water [1]	1.00	1.00	1.00	1.00
Crew Leader - Sewer	1.55	1.55	1.55	1.55
Troubleshooter - Water	0.60	0.60	0.60	0.60
Troubleshooter - Sewer	0.60	0.60	0.60	0.60
Special Program Technician	0.60	0.60	0.60	0.75
Senior Utility Technician - Water	1.05	1.05	1.05	1.05
Senior Utility Technician - Sewer	0.20	0.20	0.20	0.35
Utility Technician II - Water	0.65	0.20	0.20	0.65
Utility Technician II - Sewer	1.70	2.15	2.15	1.70
Utility Technician I - Water	2.20	2.65	2.20	2.60
Utility Technician I - Sewer	1.60	0.75	1.60	1.05
Customer Service Representative II [4]	-	-	-	0.50
Customer Service Representative I	1.00	1.00	1.00	1.00
Office Assistant I - Sewer	0.36	0.36	0.36	0.36
Special Programs Clerk - part-time	0.35	0.35	0.35	0.43
TOTAL	16.06	15.46	15.86	16.09

[1] **- Reclassified position from Crew Leader to Foreman - Specialty Crews in FY 2011**

[2] **- Asst. Director of PW - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works**

[3] **- Superintendent titles were changed to Directors during FY 2012**

[4] **- Implementation of the Pay Plan during FY 2013 yielded a title change for the Administrative Assistant I to a Customer Service Rep II**

[5] **- During FY 2013, the Foreman - Specialty Crews position was reclassified to an Assistant Utility Services Director position**

INTRODUCTORY PAGE: Water Treatment

FY 2014

Division Description: The Public Works Water Production Division is responsible for providing superior potable drinking water that meets or exceeds standards imposed by all regulatory agencies by having well trained and certified personnel operate and maintain the City's treatment plants, storage tanks, and booster pump stations, capable of producing up to 41 million gallons of water per day. Safe, healthy, and good tasting water for all customers is our goal. The City of Temple Water Treatment personnel take all aspects of water treatment and plant operations very seriously so citizens can be assured of a safe, usable and dependable product.

FY 2013 Accomplishments:

1. Completed construction of new maintenance shop on Parkside Drive
2. Completed upgrades on three pumps on High Service
3. Completed construction on emergency backup power at Conventional Water Treatment Plant
4. Major replacements and repairs of pumps and motors completed at various locations

FY 2014 Action Items:

1. Upgrade camera system at Conventional Water Treatment Plant for better security
2. Provide better service in maintaining operation of water plant valves through use of the new crane and valve truck
3. Promote safety through the purchase of a man lift at the Membrane Water Treatment
4. Rehab the backwash tank at the Conventional Water Treatment Plant

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Core Performance Indicators:

High Service and Booster Pumps in Operation

FY 2014

FY 2013

FY 2012

FY 2011

*Performance data is being compiled.

Potable Water Delivery

FY 2014

FY 2013

FY 2012

FY 2011

*Performance data is being compiled.

Drinking Water Standards

FY 2014

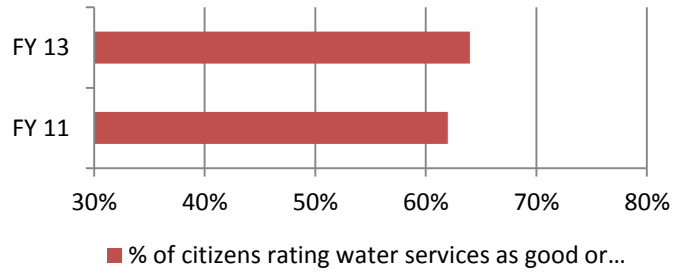
FY 2013

FY 2012

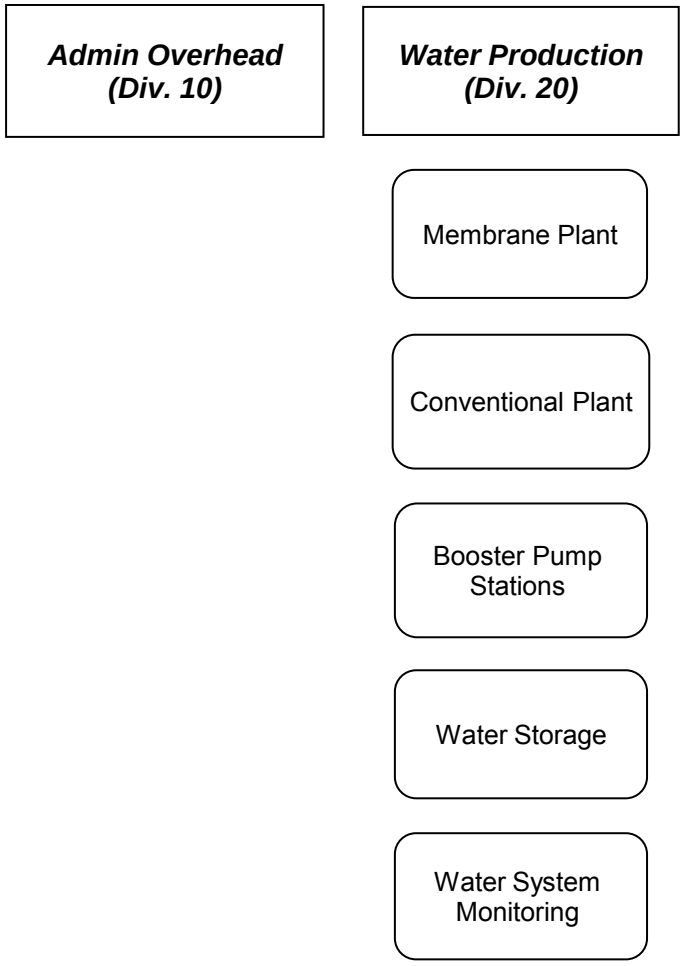
FY 2011

*Performance data is being compiled.

Citizen Satisfaction



Water Treatment - 2013-14



Water Treatment - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	669,663	2.00
Subtotal	$	669,663	2.00
Water Production:			
Membrane Plant	$	1,478,984	4.55
Conventional Plant		2,915,952	9.20
Booster Pump Stations		735,914	3.40
Water Storage		151,999	1.20
Water System Monitoring		113,697	1.65
Subtotal	$	5,396,546	20.00
TOTAL DIVISION	$	6,066,209	22.00

Water Treatment - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 906,662	$ 1,099,754	$ 1,118,230	$ 1,105,138
Supplies	1,019,933	1,175,983	982,416	1,183,913
Capital < $5,000	16,194	108,680	90,791	114,230
Repair & Maintenance	474,811	652,565	414,183	621,250
Other Services	14,145	19,326	17,962	21,726
Contracted Services	1,601,088	1,793,039	1,666,450	1,860,302
Capital	-	1,473,563	1,473,563	1,159,650
TOTAL EXPENDITURES	$ 4,032,833	$ 6,322,910	$ 5,763,595	$ 6,066,209

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Asst. Director of PW - Operations [2]	0.20	-	-	-
Water Production Director [3]	1.00	1.00	1.00	1.00
Chief Operator	1.00	1.00	1.00	1.00
Maintenance Supervisor	1.00	1.00	1.00	1.00
Lab Technician	1.00	1.00	1.00	1.00
Assistant Lab Technician [1]	-	1.00	1.00	1.00
Solids Operator	1.00	1.00	1.00	1.00
Maintenance Technician II	1.00	1.00	1.00	1.00
Maintenance Technician I [1, 4]	2.00	1.00	2.00	2.00
Maintenance Laborer [4, 5]	2.00	2.00	5.00	6.00
Instrument Technician	1.00	1.00	1.00	1.00
Operator	5.00	5.00	5.00	5.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Custodian/Maintenance Technician [5]	1.00	1.00	1.00	-
TOTAL	18.20	18.00	22.00	22.00

[1] - During FY 2011, a vacant Maintenance Technician I position was eliminated and an Assistant Lab Technician position was added

[2] - Asst. Director of PW - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works

[3] - Superintendent titles were changed to Directors during FY 2012

[4] - Added three Maintenance Laborer and one Maintenance Technician I positions in FY 2013.

[5] - Reclassified Custodian/Maintenance Technician position to Maintenance Laborer position in FY 2014.

INTRODUCTORY PAGE: Purchasing

FY 2014

Division Description: The Purchasing Utility Warehouse procures and stores goods that are readily needed to maintain the utility infrastructure of the City. Annual contracts for the purchase of utility supplies, hardware and miscellaneous supplies are bid and a minimum amount of stock is kept on hand to facilitate repairs that are needed. The value of the goods on hand is typically around $300,000. The Warehouse is on call 24-7 should parts be needed for an emergency repair. This department is under the direction of the Director of Purchasing.

FY 2013 Accomplishments:

1. Improved inventory turnover rate from 1.7 to 1.9

FY 2014 Action Items:

1. Minimize count adjustments through accurate data entry of all inventory transactions and continue to minimize investment in inventory, which will in turn improve the inventory turnover rate

FY 11 - 13 = Actual; FY 14 = Targeted

Core Performance Indicators:

Inventory Count Adjustments

	$ Adjustment
FY 2014	$ -
FY 2013	$ 30
FY 2012	$ (340)
FY 2011	$ 18

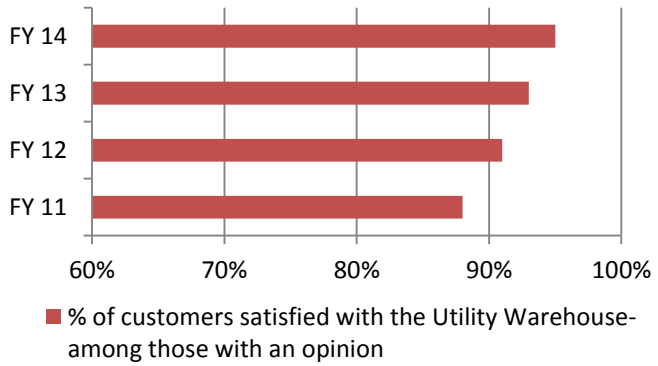
Investment in Inventory

	% Change	*Value of Inventory*
FY 2014	↓ -15.6%	$ 270,000
FY 2013	↑ 10.3%	$ 319,815
FY 2012	↑ 2.1%	$ 289,879
FY 2011	↑ 32.2%	$ 283,855

Inventory Turnover Rate

	% Change	*Turnover Rate*
FY 2014	↑ 10.5%	2.1
FY 2013	↑ 11.8%	1.9
FY 2012	↓ -5.6%	1.7
FY 2011	↓ -10.0%	1.8

Internal Customer Satisfaction



Water & Wastewater Fund Purchasing - 2013-14

Warehouse Services

LEGEND =

Program

Activity

Water & Wastewater Fund Purchasing - 2013-14

Program Totals

	Expenditures	FTE
Warehouse Services:		
Warehouse Services	$ 74,715	1.38
Subtotal	$ 74,715	1.38
TOTAL DIVISION	$ 74,715	1.38

Water & Wastewater Fund Purchasing - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 59,155	$ 61,128	$ 62,155	$ 61,436
Supplies	1,255	1,800	1,504	1,700
Capital < $5,000	410	275	230	575
Repair & Maintenance	718	780	495	630
Other Services	130	970	902	970
Contracted Services	8,041	15,899	14,777	9,404
TOTAL EXPENDITURES	$ 69,709	$ 80,852	$ 80,062	$ 74,715

	Budget			
STAFFING	**2010-11**	**2011-12**	**2012-13**	**2013-14**
Inventory Specialist	1.00	1.00	1.00	1.00
Inventory Specialist-PT	0.38	0.38	0.38	0.38
TOTAL	1.38	1.38	1.38	1.38

Water & Wastewater Fund Transfer Out - 2013-14

Admin Overhead

LEGEND =

Program

Activity

Water & Wastewater Fund Transfer Out - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Operating Transfers Out	$	13,000	-
Subtotal	$	13,000	-
TOTAL DIVISION	$	13,000	-

Water & Wastewater Fund Transfer Out - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Amended	2012-13 Estimated	2013-14 Budget
Operating Transfers Out	$ 75,765	$ 25,960	$ 25,960	$ 13,000
TOTAL EXPENDITURES	$ 75,765	$ 25,960	$ 25,960	$ 13,000

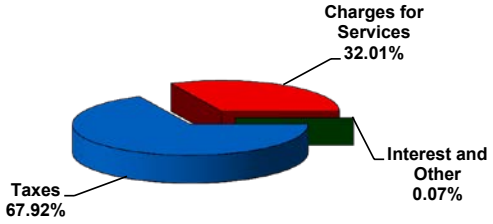
STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
	-	-	-	-
TOTAL	-	-	-	-

City of Temple

SPECIAL REVENUE FUNDS

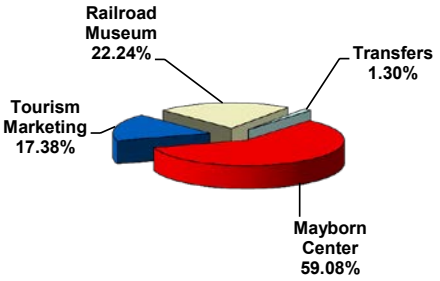
Special Revenue Funds

Hotel/Motel Tax Fund Revenues/Other Sources
FY 2013-2014



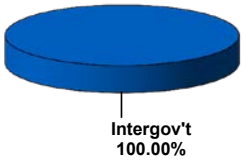
Total = $1,752,700

Hotel/Motel Tax Fund Expenditures/Other Uses
FY 2013-2014



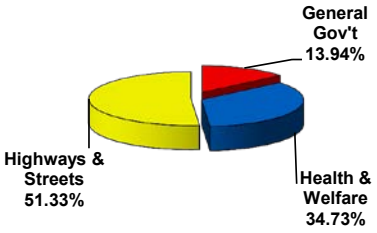
Total = $1,882,700

Federal/State Grant Fund Revenues
FY 2013-2014



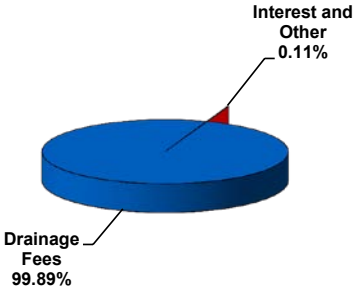
Total = $408,865

Federal/State Grant Fund Expenditures
FY 2013-2014



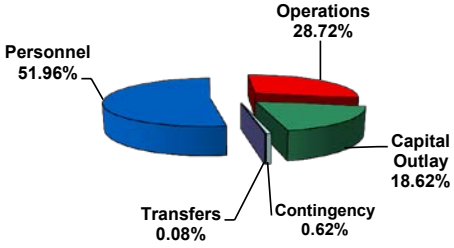
Total = $408,865

Drainage Fund Revenues
FY 2013-2014



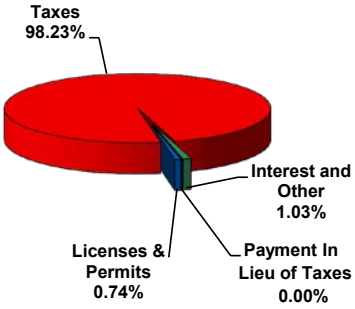
Total = $1,078,803

Drainage Fund Expenditures/Other Uses
FY 2013-2014



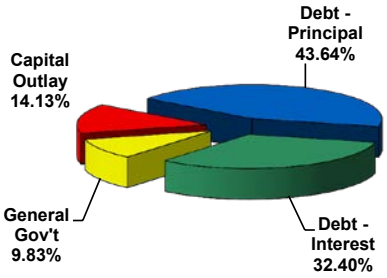
Total = $1,214,183

Reinvestment Zone No. 1 Fund Revenues
FY 2013-2014



Total = $4,861,829

Reinvestment Zone No. 1 Fund Expenditures
FY 2013-2014



Total = $5,855,297

Hotel/Motel Tax Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	Actual 2011-12	Amended Budget 2012-13	FORECAST 2012-13	ADOPTED Budget 2013-14
Penalty and Interest	$ 1,172	$ 500	$ 1,180,000	$ 500
Hotel/Motel Occupancy Tax	1,222,738	1,190,000	-	1,190,000
TOTAL NON PROPERTY TAXES	$ 1,223,910	$ 1,190,500	$ 1,180,000	$ 1,190,500
Facility Rental/Civic Center	$ 146,950	$ 142,000	$ 157,900	$ 152,000
Equipment Rental/Civic Center	39,674	42,000	42,800	49,000
Catering Fees/Civic Center	27,628	43,500	37,800	50,500
Temporary Service Charges	7,276	4,000	7,500	7,000
Novelties/Concessions & Misc.	255	-	300	-
Tips/Gratuity Charges	7,681	5,700	7,500	5,700
Catering Food Service Sales/Civic Center	68,123	38,500	57,600	71,000
Catering Equipment Rentals	18,268	15,000	21,400	19,000
Food Sales	14,897	12,000	13,100	16,000
Beverage Sales	6,656	4,000	6,700	4,000
Alcoholic Beverage-Cash Sales	63,912	66,000	69,100	67,500
TOTAL CHARGES FOR SERVICES - MAYBORN CENTER	$ 401,321	$ 372,700	$ 421,700	$ 441,700
Museum/Fundraising	$ -	$ 14,000	$ 9,000	$ 15,000
Museum/Facility Rental	-	50,000	22,000	40,000
Museum/Restricted Donations	-	2,000	7,000	5,000
Museum/Donations	-	30,000	5,070	10,000
Museum/Store Sales	-	23,700	16,000	20,000
Museum/Memberships	-	14,000	11,000	15,000
Museum/Admissions	-	10,000	15,000	14,000
TOTAL CHARGES FOR SERVICES - MUSEUM	$ -	$ 143,700	$ 85,346	$ 119,000
Visitor Center/Historic Markers	$ 350	$ -	$ 100	$ -
Visitor Center/Store Sales	622	300	600	300
TOTAL CHARGES FOR SERVICES - VISITOR CENTER	$ 972	$ 300	$ 700	$ 300
Interest Income	$ 1,830	$ 1,200	$ 1,463	$ 1,200
Sale of Assets	-	-	1,851	-
Other Revenues	1,674	-	958	-
Tobacco Surcharge	120	-	280	-
Misc. Reimbursements	22,520	-	1,206	-
TOTAL INTEREST AND OTHER	$ 26,170	$ 1,200	$ 5,886	$ 1,200

Hotel/Motel Tax Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	Actual 2011-12	Amended Budget 2012-13	FORECAST 2012-13	ADOPTED Budget 2013-14
REVENUE TOTAL - HOTEL/MOTEL TAX FUND	$ 1,652,372	$ 1,708,400	$ 1,693,632	$ 1,752,700

Hotel/Motel Tax Fund Revenue - FY 2013-14

ACCOUNT #	REVENUE LINE ITEMS	ADOPTED Budget 2013-14
240-0000-412-03-13	**Penalty and Interest**	$ 500
240-0000-412-09-24	**Hotel/Motel Occupancy Tax**	1,190,000
	City collects 7% of the price paid for a room in the City of Temple. State collects 6% for a total tax of 13%. Hotel Occupancy Tax is collected monthly by the City (7%). The City tax is due and payable on or before the 20th day of each month following the end of each calendar month	
	TOTAL NON PROPERTY TAXES	$ 1,190,500
240-0000-445-10-21	**Facility Rental/Civic Center**	$ 152,000
	For rental of rooms at Civic Center. Prices range from $50 to $200 per day depending on size of room used	
240-0000-445-10-22	**Equipment Rental/Civic Center**	49,000
	For rental of tables and chairs. Price varies by number of tables and chairs used. Place settings, warmers, skirting, cloths, napkins, etc.	
240-0000-445-10-23	**Catering Fees/Civic Center**	50,500
	Fee charged for catered meals. The price varies from 50 cents per plate to a maximum of $1.00	
240-0000-445-10-25	**Temporary Service Charges**	7,000
240-0000-445-10-30	**Tips/Gratuity Charges**	5,700
240-0000-445-10-33	**Catering Food Service Sales/Civic Center**	71,000
240-0000-445-10-35	**Catering Equipment Rentals**	19,000
240-0000-445-10-63	**Food Sales**	16,000
	Sales of concession foods	
240-0000-445-10-64	**Beverage Sales**	4,000
	Non-alcoholic beverage sales	
240-0000-445-10-72	**Alcoholic Beverage-Cash Sales**	67,500
	TOTAL CHARGES FOR SERVICES - MAYBORN CENTER	$ 441,700

Hotel/Motel Tax Fund Revenue - FY 2013-14

ACCOUNT #	REVENUE LINE ITEMS	ADOPTED Budget 2013-14
240-0000-445-11-17	**Museum/Fundraising**	$ 15,000
	Museum Fundraising - $8,000	
	Trips - $7,000	
240-0000-445-11-18	**Museum/Facility Rental**	40,000
	Facility Rental - $40,000	
240-0000-445-11-36	**Museum/Restricted Donations**	5,000
	Restricted Donations	
240-0000-445-11-37	**Donations**	10,000
	Museum Donations	
240-0000-445-11-46	**Museum/Store Sales**	20,000
	Store Sales	
	Concessions	
	Vending Commissions	
240-0000-445-11-48	**Museum/Memberships**	15,000
	Corporate Memberships - $6,000	
	Individual Memberships - $9,000	
240-0000-445-11-49	**Museum/Admissions**	14,000
	Admissions	
	TOTAL CHARGES FOR SERVICES - MUSEUM	$ 119,000
240-0000-445-12-46	**Visitor Center/Store Sales**	$ 300
	TOTAL CHARGES FOR SERVICES - VISITOR CENTER	$ 300
240-0000-461-01-11	**Interest Income**	$ 1,200
	Projected interest earnings assuming a rate of 0.25%	
	TOTAL INTEREST AND OTHER	$ 1,200
	REVENUE TOTAL - HOTEL/MOTEL TAX FUND	$ 1,752,700

City of Temple

Special Revenue Fund – Hotel/Motel Tax Fund

<u>Includes the following Divisions:</u>

Mayborn Center
Railroad Museum
Tourism Marketing
Transfer Out

City of Temple

INTRODUCTORY PAGE: Mayborn Center

FY 2014

Division Description: The mission of the Mayborn Convention Center is to provide a quality banquet and meeting facility, outstanding culinary service and superior customer service to the citizens of Temple, Central Texas and beyond.

FY 2013 Accomplishments:

1. Recruited the Texas State Billiards Tournament and the East Lutheran Church State Convention
2. Increased the number of bids submitted for meetings and sporting events
3. Increased the number of Mayborn Convention Center bookings and increased revenue
4. Increased the number of room nights generated by the department

FY 2014 Action Items:

1. Increase the number of bids submitted for meetings and sporting events
2. Increase the number of Mayborn Convention Center bookings and increased
3. Increase the number of room nights generated by the department

Note: The Mayborn Center "Information Page" also incorporates accomplishments, action items, and performance indicator information for the Tourism/Marketing division.

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Core Performance Indicators:

Room Nights Generated from Meetings & Sporting Events

	% Change	*Room Nights*
FY 2014	4.3%	12,000
FY 2013	25.0%	11,500
FY 2012	14.6%	9,200
FY 2011	-22.6%	8,030

Bids Submitted for Meetings & Sporting Events

	% Change	*Bids*
FY 2014	37.5%	55
FY 2013	5.3%	40
FY 2012	0.0%	38
FY 2011	5.6%	38

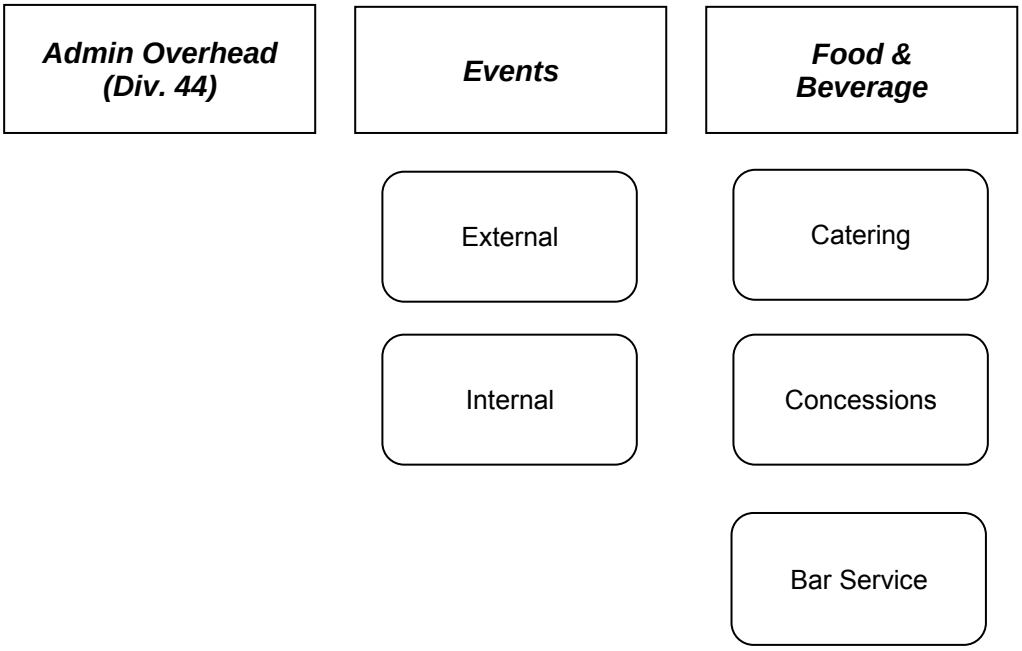
Bookings at the Mayborn Convention Center

	% Change	*Bookings*
FY 2014	1.6%	315
FY 2013	1.6%	310
FY 2012	14.7%	305
FY 2011	26.7%	266

Revenue Generated at the Mayborn Center

	% Change	*Revenue*
FY 2014	1.2%	$ 425,000
FY 2013	4.6%	$ 420,000
FY 2012	-1.8%	$ 401,592
FY 2011	37.1%	$ 409,053

Mayborn Center - 2013-14



Mayborn Center - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	394,233	2.45
Subtotal	$	394,233	2.45
Events:			
External	$	459,200	8.00
Internal		19,709	0.55
Subtotal	$	478,909	8.56
Food & Beverage:			
Catering	$	130,170	1.87
Concessions		52,909	0.80
Bar Service		56,149	0.72
Subtotal	$	239,228	3.40
TOTAL DIVISION	$	1,112,370	14.40

Mayborn Center - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 478,300	$ 534,391	$ 534,391	$ 553,318
Supplies	37,854	43,430	41,302	45,770
Capital < $5,000	51,430	34,200	32,524	37,400
Repair & Maintenance	22,958	30,690	29,186	28,955
Other Services	31,071	27,285	25,948	38,835
Contracted Services	144,770	176,991	168,318	171,535
Cost of Goods Sold	60,476	54,880	52,191	69,950
Capital	76,560	26,078	17,524	130,000
Contingency	-	85,955	-	36,607
TOTAL EXPENDITURES	$ 903,419	$ 1,013,900	$ 901,385	$ 1,112,370

	Budget			
STAFFING	**2010-11**	**2011-12**	**2012-13**	**2013-14**
Director Parks and Leisure Services	0.20	0.20	0.20	0.20
Convention & Visitor Bureau Manager	0.50	0.50	0.50	0.50
Operation Manager-Convention Center	1.00	1.00	1.00	1.00
Food & Beverage Coordinator	1.00	1.00	1.00	1.00
Events Coordinator	1.00	1.00	1.00	1.00
Sales & Marketing Specialist [3]	1.00	1.00	1.00	2.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Crew Leader - Events [2]	1.00	1.00	1.00	1.00
Custodian/Maintenance Technician I	2.00	2.00	2.00	2.00
Part-Time Positions [1]	4.00	4.70	4.70	4.70
TOTAL	12.70	13.40	13.40	14.40

[1] - Additional part-time funding will be added in FY 2012 to accommodate services for the increase in booking of events

[2] - During FY 2012, the Building Maintenance & Setup Technician position was reclassified to a Crew Leader - Events.

[3] - During FY 2013, an additional Sales & Marketing Specialist position was added.

INTRODUCTORY PAGE: Railroad & Heritage Museum

FY 2014

Division Description: This division is responsible for the operation of the Santa Fe Depot and the Railroad and Heritage Museum. The mission of the Railroad and Heritage Museum is to collect, preserve, and exhibit the history of railroading in the Southwest United States, in order to engage a diverse audience in appreciating their heritage as a part of the foundation for their future. The Museum accomplishes this through an archives collection, exhibitions, programs, and publications that enlighten, educate, and entertain all ages.

FY 2013 Accomplishments:

1. Successfully transitioned the operations of the Museum to the City of Temple
2. Completed foundation repairs to the Santa Fe Depot
3. Developed a strategic plan for the Railroad and Heritage Museum
4. Hosted Santa at the Depot and National Train Day events
5. Sponsored two changing exhibits at the Museum

FY 2014 Action Items:

1. Increase the number of changing exhibits at the Museum
2. Increase the number of visitors to the Museum
3. Start the rail car exhibit refurbishment project
4. Develop a disaster preparedness plan for the Museum operations

FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Core Performance Indicators:

Visitors to the Museum

		% Change	Visitors
FY 2014	↑	20.8%	10,000
FY 2013	↓	-0.6%	8,276
FY 2012	↑	23.3%	8,322
FY 2011	↑	2.7%	6,752

Museum Memberships

		% Change	Memberships
FY 2014	↑	30.0%	130
FY 2013	↓	-33.3%	100
FY 2012	↓	-26.1%	150
FY 2011	↑	43.0%	203

Event Rentals

		% Change	Rentals $
FY 2014	↑	67.9%	50,000
FY 2013	↓	-37.4%	29,778
FY 2012	↑	31.8%	47,542
FY 2011	↓	-34.5%	36,063

Revenue Generated at the Railroad Museum

		% Change		Revenue
FY 2014	↑	43.1%	$	119,000
FY 2013	↓	-55.0%	$	83,182
FY 2012	↓	-7.0%	$	184,951
FY 2011	↑	26.2%	$	198,794

Railroad Museum - 2013-14

Admin Overhead

LEGEND =

Program

Activity

Railroad Museum - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	418,776	4.88
Subtotal	$	418,776	4.88
TOTAL DIVISION	$	418,776	4.88

Railroad Museum - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ -	$ 181,658	$ 181,658	$ 231,264
Supplies	2,095	31,824	30,265	46,800
Capital < $5,000	16,433	3,300	3,138	2,300
Repair & Maintenance	-	24,500	23,300	31,050
Other Services	-	15,500	14,741	28,050
Contracted Services	208,803	846,756	805,265	63,212
Cost of Goods Sold	-	16,100	15,311	16,100
TOTAL EXPENDITURES	$ 227,331	$ 1,119,638	$ 1,073,677	$ 418,776

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Museum Director	-	-	1.00	1.00
Museum Archivist	-	-	1.00	1.00
Museum Curator	-	-	1.00	1.00
Museum Coordinator	-	-	1.00	1.00
Office Assistant II - PT [1]	-	-	-	0.50
Custodian/Maint. Technician I - PT	-	-	0.05	0.38
TOTAL	-	-	4.05	4.88

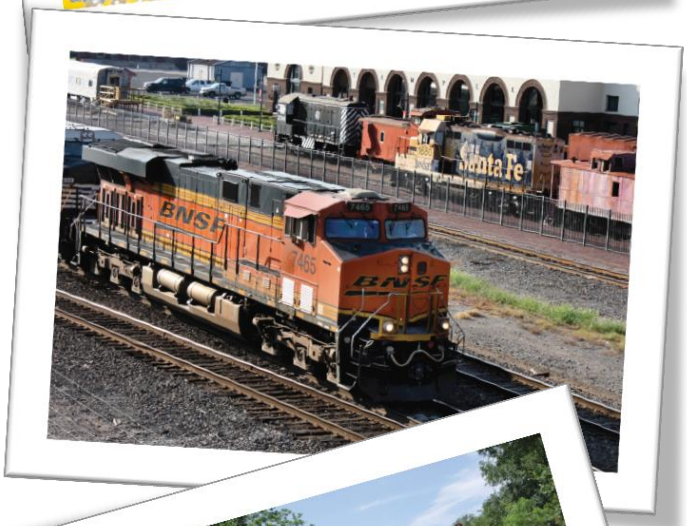
[1] - In FY 2014, adding an Office Assistant II part-time position.

INTRODUCTORY PAGE: Tourism & Marketing

FY 2014

Division Description: The mission of the Tourism & Marketing Division is to increase day and overnight visitations to Temple, hotel occupancy revenue and sales tax revenue through the development of community partnerships and initiatives, facility utilization and innovative promotion of events and attractions.

Note: Accomplishments, action items, and performance indicator information for the Tourism/Marketing division is incorporated as part of the Mayborn Center "Information Page"..



Tourism Marketing - 2013-14

Admin Overhead

Sponsorships

Marketing

Visitor Center

LEGEND =

Program

Activity

Tourism Marketing - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	20,032	0.15
Subtotal	$	20,032	0.15
Visitor Center:			
Visitor Center	$	55,277	1.05
Subtotal	$	55,277	1.05
Sponsorships:			
Sponsorships	$	111,550	-
Subtotal	$	111,550	-
Marketing:			
Marketing	$	140,295	0.65
Subtotal	$	140,295	0.65
TOTAL DIVISION	$	327,154	1.85

Tourism Marketing - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 81,263	$ 87,368	$ 87,368	$ 87,374
Supplies	65,386	71,640	68,130	71,640
Capital < $5,000	5,397	1,991	1,893	2,791
Repair & Maintenance	1,298	1,298	1,234	1,298
Other Services	44,736	57,604	54,781	57,597
Contracted Services	89,512	106,856	101,620	106,154
Cost of Goods Sold	2,567	300	285	300
TOTAL EXPENDITURES	$ 290,159	$ 327,057	$ 315,312	$ 327,154

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Director Parks and Leisure Services	0.10	0.10	0.10	0.10
Convention & Visitor Bureau Manager	0.50	0.50	0.50	0.50
Office Assistant II [1]	-	-	1.00	1.00
Part-time Positions	1.00	1.00	0.25	0.25
TOTAL	1.60	1.60	1.85	1.85

[1] - In FY 2013, reclassified a part-time Office Assistant II position to full-time

Hotel/Motel Tax Fund Transfer Out - 2013-14

Admin Overhead

LEGEND =

Program

Activity

Hotel/Motel Tax Fund Transfer Out - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Operating Transfers Out	$	24,400	-
Subtotal	$	24,400	-
TOTAL DIVISION	$	24,400	-

Hotel/Motel Tax Fund Transfer Out - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Operating Transfers Out	$ 30,067	$ 22,019	$ 22,019	$ 24,400
TOTAL EXPENDITURES	$ 30,067	$ 22,019	$ 22,019	$ 24,400

STAFFING	Budget 2010-11	2011-12	2012-13	2013-14
	-	-	-	-
TOTAL	-	-	-	-

City of Temple

Federal/State Grant Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	Actual 2011-12	Amended Budget 2012-13	FORECAST 2012-13	ADOPTED Budget 2013-14
CDBG Federal Grant	$ 503,197	$ 816,365	$ 816,365	$ 408,865
Federal Grants	1,319,558	10,096,300	10,098,535	-
State Grants	40,880	568,264	-	-
TOTAL INTERGOVERNMENTAL REVENUES	$ 1,863,636	$ 11,480,929	$ 10,914,900	$ 408,865
Misc. Reimbursements	$ -	$ -	$ 75,000	$ -
TOTAL INTEREST AND OTHER	$ -	$ -	$ 75,000	$ -
Transfer In	$ 12,580	$ 152,482	$ 152,482	$ -
Transfer In - Airport Grant	358,000	469,400	469,400	-
Transfer In - Law Enforce Block Grant	4,726	6,397	6,307	-
TOTAL OTHER FINANCING SOURCES (TRANSFERS)	$ 375,306	$ 628,279	$ 628,189	$ -
REVENUE TOTAL - FEDERAL/STATE GRANT FUND	$ 2,238,942	$ 12,109,208	$ 11,618,089	$ 408,865

Federal/State Grant Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	ADOPTED Budget 2013-14
CDBG Federal Grant	$ 408,865
TOTAL INTERGOVERNMENTAL REVENUES	$ 408,865
REVENUE TOTAL - FEDERAL/STATE GRANT FUND	$ 408,865

Special Revenue Fund – Federal/State Grant Fund

<u>Includes the following Divisions:</u>

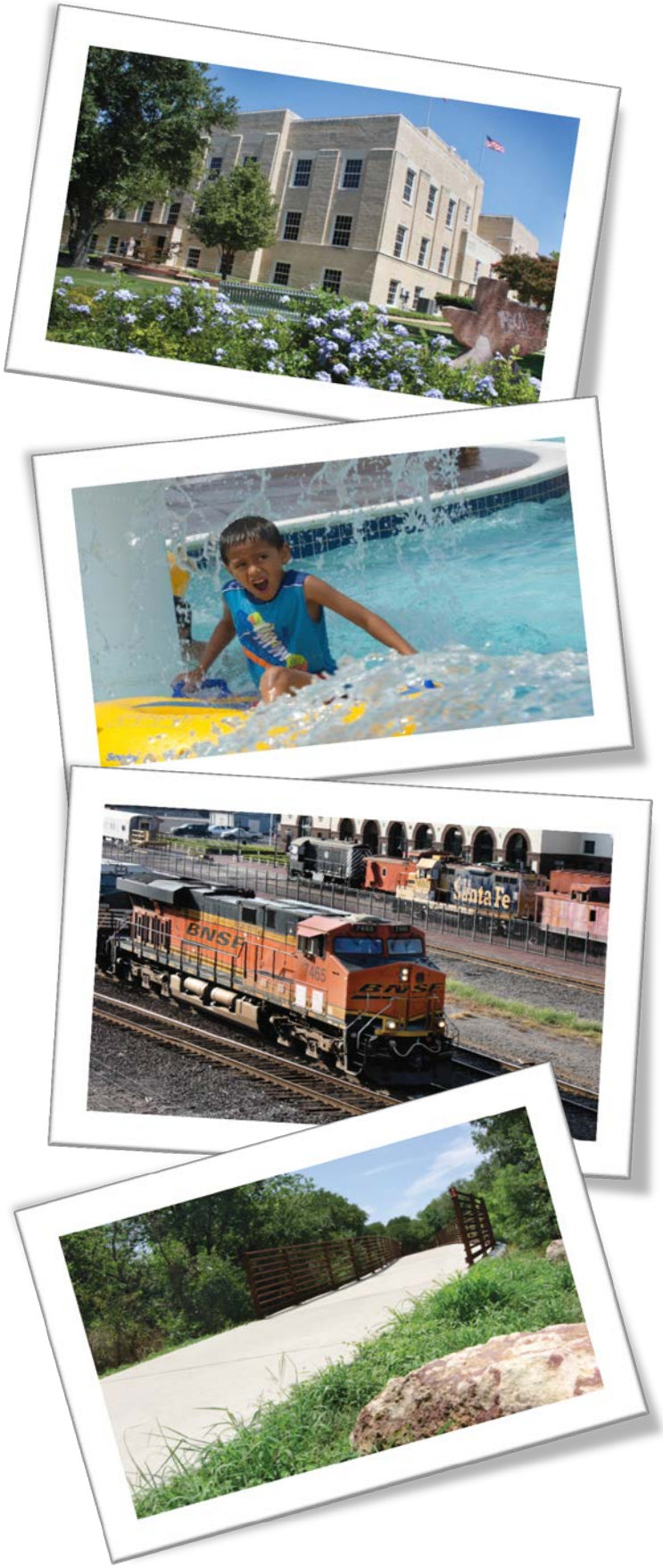
Administration
Airport
City Manager Grant
Economic Development
Fire
Fleet
Parks
PALS Administration Grant
Police
Projects/Grants
Recreation
Streets

City of Temple

INTRODUCTORY PAGE: Community Development

FY 2014

Division Description: The Community Development Division is responsible for the administration of the Community Development Block Grant (CDBG) program, a federal grant program that provides communities with resources to address a wide range of unique community development needs. The CDBG entitlement program allocates annual grants to larger cities and urban counties to develop viable communities by providing decent housing, a suitable living environment, and opportunities to expand economic opportunities, principally for low- and moderate-income persons.



Administration - 2013-14

Admin Overhead

LEGEND =

Program

Activity

Administration - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	57,000	0.75
Subtotal	$	57,000	0.75
TOTAL DIVISION	$	57,000	0.75

Administration - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 54,211	$ 43,543	$ 43,543	$ 45,932
Supplies	236	2,250	2,250	2,250
Other Services	286	3,143	3,143	2,568
Contracted Services	27,221	6,250	6,250	6,250
Contingency		-	-	-
TOTAL EXPENDITURES	$ 81,955	$ 55,186	$ 55,186	$ 57,000

	Budget			
STAFFING	**2010-11**	**2011-12**	**2012-13**	**2013-14**
Director of Administrative Services [2]	-	0.25	0.25	0.25
Grants Specialist [1, 2, 3, 4]	0.50	1.00	0.50	0.50
TOTAL	0.50	1.25	0.75	0.75

[1] - In FY 2011, the Accounting Clerk position is funded 50% in General Fund Finance and 50% in the Federal/State Grant Fund for CDBG Administration

[2] - In FY 2012, the new Director of Administrative Services position will be funded 75% in General Fund and 25% in the Federal/State Grant Fund for CDBG Administration and the Accounting Clerk position will be funded 100% in the Federal/State Grant Fund for CDBG Administration.

[3] - During FY 2012, re-titled Accounting Clerk to Grants Specialist

[4] - In FY 2013, 50% of the Grants Specialist position will be funded in this new division in the General Fund and 50% will be funded in the CDBG Budget

Airport Grant - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Other Services	$ -	$ 680	$ 680	$ -
Capital	511,554	8,002,899	8,002,899	-
TOTAL EXPENDITURES	$ 511,554	$ 8,003,579	$ 8,003,579	$ -

STAFFING	2010-11	2011-12	2012-13	2013-14
	-	-	-	-
TOTAL	-	-	-	-

City Manager Grant - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Amended	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 56,284	$ -	$ -	$ -
Supplies	-	338	338	-
Capital < $5,000	-	2,521	2,521	-
Repair & Maintenance	15,549	18,181	18,181	
Other Services	1,058	1,539	1,539	-
Capital Equipment	31,850	9,753	9,753	-
Capital	100,159	-	-	-
TOTAL DIVISION BUDGET	$ 204,901	$ 32,332	$ 32,332	$ -

	Budget			
STAFFING	**2010-11**	**2011-12**	**2012-13**	**2013-14**
Sustainability & Grant Manager	1.00	1.00	-	-
TOTAL	1.00	1.00	-	-

[1] - In FY 2013, the grant funding for the Sustainability & Grant Manager position will end in October 2012. This position will be transferred to the new Administrative Services division in the General Fund.

Fire Grant - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Other Services	$ -	$ 3,400	$ 3,400	$ -
TOTAL EXPENDITURES	$ -	$ 3,400	$ 3,400	$ -

STAFFING	2010-11	2011-12	2012-13	2013-14
	-	-	-	-
TOTAL	-	-	-	-

Fleet Grant - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Repair & Maintenance	$ -	$ 2,000	$ 2,000	$ -
Capital	-	99,499	99,499	-
TOTAL EXPENDITURES	$ -	$ 101,499	$ 101,499	$ -

STAFFING	2010-11	2011-12	2012-13	2013-14
	-	-	-	-
TOTAL	-	-	-	-

Parks Grant - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Capital	$ 629,098	$ 1,798,817	$ 1,798,817	$ -
TOTAL EXPENDITURES	$ 629,098	$ 1,798,817	$ 1,798,817	$ -

STAFFING	Budget 2010-11	2011-12	2012-13	2013-14
	-	-	-	-
TOTAL		-	-	-

PALS Administration Grant - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ -	$ -	$ -	$ -
Supplies	-	5,000	5,000	-
Other Services	-	-	-	-
Contracted Services	-	-	-	-
TOTAL EXPENDITURES	$ -	$ 5,000	$ 5,000	$ -

STAFFING	Budget 2010-11	2011-12	2012-13	2013-14
	-	-		-
TOTAL	-	-	-	-

Projects/Grants - 2013-14

Community Development Block Grant (CDBG) Projects

LEGEND =

Program

Activity

Projects/Grants - 2013-14

Program Totals

		Expenditures	FTE
Community Dev. Block Grant Projects:			
Community Development Block Grant Projects	$	351,865	-
Subtotal	$	351,865	-
TOTAL DIVISION	$	351,865	-

Projects/Grants - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Amended	2012-13 Estimated	2013-14 Budget
Contracted Services	$ 138,401	$ 190,784	$ 190,784	$ 142,000
Capital - Building & Grounds	227,637	427,441	427,441	200,000
Capital - Special Projects	55,204	142,954	142,954	9,865
TOTAL EXPENDITURES	$ 421,243	$ 761,179	$ 761,179	$ 351,865

STAFFING	Budget 2010-11	2011-12	2012-13	2013-14
	-	-	-	-
TOTAL	-	-	-	-

Recreation Grant - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 824	$ -	$ -	$ -
Supplies	-	-	-	-
Capital < $5,000	1,450	-	-	-
Other Services	-	-	-	-
TOTAL EXPENDITURES	$ 2,274	$ -	$ -	$ -

STAFFING	Budget 2010-11	2011-12	2012-13	2013-14
	-	-	-	-
TOTAL	-	-	-	-

Streets - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Capital	$ 353,280	$ 759,278	$ 759,278	$ -
TOTAL EXPENDITURES	$ 353,280	$ 759,278	$ 759,278	$ -

STAFFING	Budget 2010-11	2011-12	2012-13	2013-14
	-	-	-	-
TOTAL	-	-	-	-

Drainage Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	Actual 2011-12	Amended Budget 2012-13	FORECAST 2012-13	ADOPTED Budget 2013-14
Drainage Fee - Commercial	$ 488,037	$ 495,995	$ 490,645	$ 495,995
Drainage Fee - Residential	596,386	581,608	595,041	581,608
TOTAL CHARGES FOR SERVICES	$ 1,084,423	$ 1,077,603	$ 1,085,686	$ 1,077,603
Interest Income	$ 2,070	$ 1,200	$ 2,886	$ 1,200
Sale of Assets	32,000	-	-	-
Other Revenues	225	-	129	-
Tobacco Surcharge	800	720	300	-
Misc. Reimbursements	257	-	5,972	-
TOTAL INTEREST AND OTHER	$ 35,351	$ 1,920	$ 9,287	$ 1,200
REVENUE TOTAL - DRAINAGE FUND	$ 1,119,775	$ 1,079,523	$ 1,094,973	$ 1,078,803

Drainage Fund Revenue - FY 2013-14

ACCOUNT #	REVENUE LINE ITEMS	ADOPTED Budget 2013-14
292-0000-443-40-61	**Drainage Fee - Commercial**	$ 495,995
	Based on the following monthly fee structure:	
	(Based on square footage)	
	Per Unit Rate (maximum 4 units) $3.00	
	0 - 2,500 SQ. FT. - $7.15	
	2,501 - 10,000 SQ. FT. - $14.00	
	10,001 - 50,000 SQ. FT. - $34.65	
	50,001 - 100,000 SQ. FT. - $51.80	
	100,001 SQ. FT. & Above - $69.00 (maximum)	
292-0000-443-40-62	**Drainage Fee - Residential**	581,608
	Based on a monthly fee of $3.00 per residential customer (if customer consumes less than 2,000 gallons of water per month, a drainage fee is not assessed)	
	TOTAL CHARGES FOR SERVICES	$ 1,077,603
292-0000-461-01-11	**Interest Income**	$ 1,200
	Projected interest earnings assuming a rate of 0.25%	
	TOTAL INTEREST AND OTHER	$ 1,200
	REVENUE TOTAL - DRAINAGE FUND	$ 1,078,803

Special Revenue Fund – Drainage Fund

City of Temple

INTRODUCTORY PAGE: Drainage

FY 2014

Division Description: The Special Revenue Drainage Fund and associated drainage functions are established in order to protect the public health and safety within the City of Temple from the loss of life and property caused by surface water overflows, surface water stagnation, and pollution arising from non-point source runoff within the boundaries of the service area of the special revenue drainage fund as established in the Ordinance. Drainage Service will be offered on nondiscriminatory, reasonable and equitable terms within the service area. [Ordinance NO. 98-2576]

FY 2013 Accomplishments:

1. Mowed all drainage channels and detention ponds on a routine basis
2. Swept City streets on a routine schedule
3. Identified older storm drain inlets that need to be reconstructed to allow access

FY 2014 Action Items:

1. Reconstruct older storm drain inlets to allow access for cleaning and inspection
2. Maintain detention ponds and drainage channels
3. Sweep City streets on a routine schedule

Core Performance Indicators:

Earth Channels Maintained On Schedule

	% Change	% On Schedule
FY 2014	0.0%	100.0%
FY 2013	0.0%	100.0%
FY 2012	0.0%	100.0%
FY 2011	0.0%	100.0%

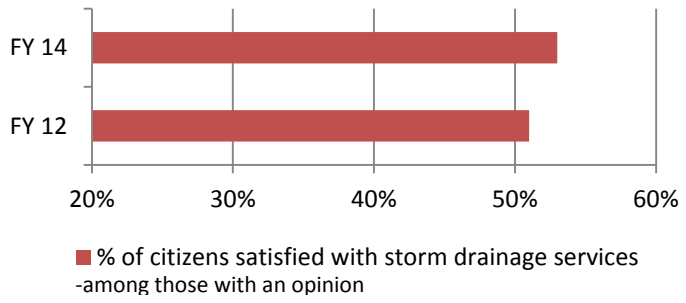
Concrete Channels Maintained On Schedule

	% Change	% On Schedule
FY 2014	0.0%	100.0%
FY 2013	0.0%	100.0%
FY 2012	0.0%	100.0%
FY 2011	0.0%	100.0%

Storm Drains Inspected & Cleaned

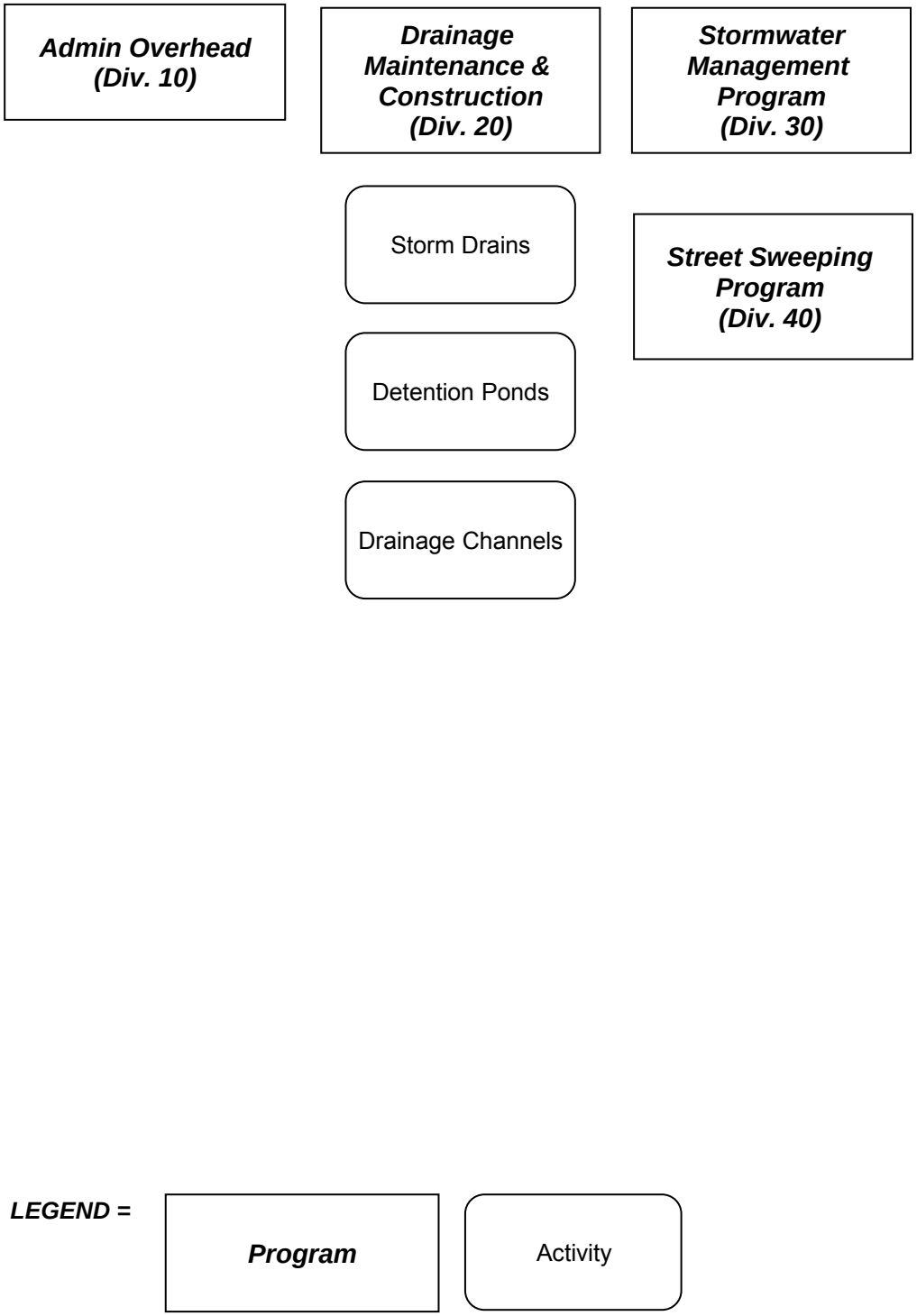
	% Change	% Inspected & Cleaned
FY 2014	0.0%	0.0%
FY 2013	0.0%	0.0%
FY 2012	0.0%	0.0%
FY 2011	0.0%	0.0%

Citizen Satisfaction



FY 11 & 12= Actual; FY 13= Projected; FY 14= Targeted

Drainage - 2013-14



Drainage - 2013-14
Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	242,639	2.66
Subtotal	$	242,639	2.66
Drainage Maintenance & Construction:			
Storm Drains	$	164,245	2.25
Detention Ponds		247,361	3.06
Drainage Channels		384,562	3.51
Subtotal	$	796,168	8.82
Stormwater Management Program:			
Stormwater Management Program	$	94,911	1.45
Subtotal	$	94,911	1.45
Street Sweeping Program:			
Street Sweeping Program	$	79,465	1.05
Subtotal	$	79,465	1.05
TOTAL DIVISION	$	1,213,183	13.98

Drainage - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Personnel Services	$ 486,673	$ 629,986	$ 567,239	$ 630,837
Supplies	43,521	96,250	45,815	71,815
Capital < $5,000	2,374	10,760	5,122	4,360
Repair & Maintenance	72,170	187,878	89,430	191,478
Other Services	4,002	11,405	5,429	14,430
Contracted Services	53,867	86,206	41,034	66,669
Capital	224,435	12,218	3,074	226,094
Contingency	-	69,100	-	7,500
TOTAL EXPENDITURES	$ 887,043	$ 1,103,803	$ 757,143	$ 1,213,183

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
Director of Public Works [3]	-	0.05	0.05	0.05
Asst Director of PW - City Engineer [3, 8]	0.50	0.40	0.40	-
City Engineer [8]	-	-	-	0.40
Street & Drainage Services Director [5]	0.25	0.25	0.25	0.25
Assistant City Engineer [3]	-	0.20	0.20	0.20
Project Engineer [3]	0.40	0.20	0.40	0.40
CIP Project Manager [3]	-	0.20	-	-
Drainage Foreman	1.00	1.00	1.00	1.00
Crew Leader - Drainage	1.00	1.00	1.00	1.00
PW Mapping & Technology Manager [2]	0.20	0.20	0.20	0.20
GIS Specialist [1, 7]	0.40	0.40	0.20	0.20
GPS Assessment Field Collection Tech. [7]	-	-	0.20	0.20
Equipment Operator II [6]	2.00	2.00	3.00	3.00
Equipment Operator I - Drainage [4]	3.00	3.50	3.50	3.50
Utility Technician II [4]	-	0.50	0.50	0.50
Stormwater Program Technician	1.00	1.00	1.00	1.00
Administrative Assistant I - Street	0.25	0.25	0.25	0.25
Office Assistant I	0.61	0.61	0.61	0.61
Maintenance Worker - Seasonal	1.22	1.22	1.22	1.22
TOTAL	**11.83**	**12.98**	**13.98**	**13.98**

[1] - One GIS Specialist position will be an authorized position but will be unfunded in FY 2010, FY 2011, and FY 2012.

[2] - **The Mapping & Records Supervisor position was reclassified to a PW Mapping & Technology Manager during FY 2011 as a result of a reorganization of Public Works**

[3] **- During FY 2011, the reorganization included changes in position allocations.**

[4] **- During FY 2011, City Council authorized a TxDOT Mowing/Drainage Crew. Council approved entering into an agreement with TxDOT to mow their ROW's in Temple in-house. The crew is to be utilized by Parks for mowing approximately 6 months of the year and then utilize the crew to clean the city storm drain inlets for the remaining 6 months. 50% of funding from General Fund and 50% funding from Drainage.**

[5] **- Superintendent titles were changed to Directors during FY 2012**

[6] **- In FY 2013, the Street Sweeping program is transferring to the Drainage Fund**

[7] **- Unfroze GIS Specialist in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. This position is funded 40% in General Fund - Engineering, 40% in Water & Wastewater Fund - Public Works Admin and 20% in Drainage Fund.**

[8] **- During FY 2013 the position title changed from Asst Director of Public Works/City Engineer to City Engineer**

Drainage Fund Transfer Out - 2013-14

Admin Overhead

LEGEND =

Program

Activity

Drainage Fund Transfer Out - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Operating Transfers Out	$	1,000	-
Subtotal	$	1,000	-
TOTAL DIVISION	$	1,000	-

Drainage Fund Transfer Out - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Amended	2012-13 Estimated	2013-14 Budget
Operating Transfers Out	$ 7,834	$ 2,472	$ 2,472	$ 1,000
TOTAL EXPENDITURES	$ 7,834	$ 2,472	$ 2,472	$ 1,000

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
	-	-	-	-
TOTAL	-	-	-	-

Reinvestment Zone No. 1 Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	Actual 2011-12	Amended Budget 2012-13	FORECAST 2012-13	ADOPTED Budget 2013-14
Current AD Valorem	$ 4,336,244	$ 4,786,213	$ 4,745,206	$ 4,775,829
Delinquent AD Valorem	139,446	-	25,658	-
TOTAL TAXES	$ 4,475,690	$ 4,786,213	$ 4,770,864	$ 4,775,829
Temple & Cen Tex Railway Inc.	$ 40,226	$ 36,000	$ 41,916	$ 36,000
TOTAL LICENSE & PERMITS	$ 40,226	$ 36,000	$ 41,916	$ 36,000
State Grants	$ 50,000	$ 50,000	$ 50,000	$ -
TOTAL INTERGOVERNMENTAL REVENUE	$ 50,000	$ 50,000	$ 50,000	$ -
Interest Income	$ 16,370	$ 50,000	$ 15,448	$ 50,000
City Leases	6,715	-	14,963	-
Payment in Lieu of Taxes	1,300,000	-	-	-
Misc. Reimbursements	205,250	563,000	-	-
TOTAL INTEREST & OTHER	$ 1,548,720	$ 613,000	$ 30,411	$ 50,000
Bond Proceeds	$ -	$ 25,275,000	$ 25,275,000	$ -
TOTAL OTHER FINANCING SOURCES (TRANSFERS)	$ 11,906,712	$ 25,275,000	$ 25,275,000	$ -
REVENUE TOTAL - REINV. ZONE NO. 1 FUND	$ 18,021,347	$ 30,760,213	$ 30,168,191	$ 4,861,829

Reinvestment Zone No. 1 Fund Revenue - FY 2013-14

ACCOUNT #	REVENUE LINE ITEMS		ADOPTED Budget 2013-14
795-0000-411-01-11	**Current AD Valorem**	$	4,775,829
	Taxing Jurisdiction Temple ISD City of Temple Temple College Bell County Bell County Road Fund Elm Creek Flood Control District Troy ISD Belton ISD		
	TOTAL TAXES	$	4,775,829
795-0000-422-05-10	**Temple & Cen Tex Railway Inc.**	$	36,000
	TOTAL LICENSE & PERMITS	$	36,000
795-0000-461-01-11	**Interest Income**	$	50,000
	Projected interest earnings		
	TOTAL INTEREST AND OTHER	$	50,000
795-0000-490-15-16	**Bond Proceeds**	$	-
	TOTAL OTHER FINANCING SOURCES (TRANSFERS)	$	-
	REVENUE TOTAL - REINVESTMENT ZONE NO. 1 FUND	$	4,861,829

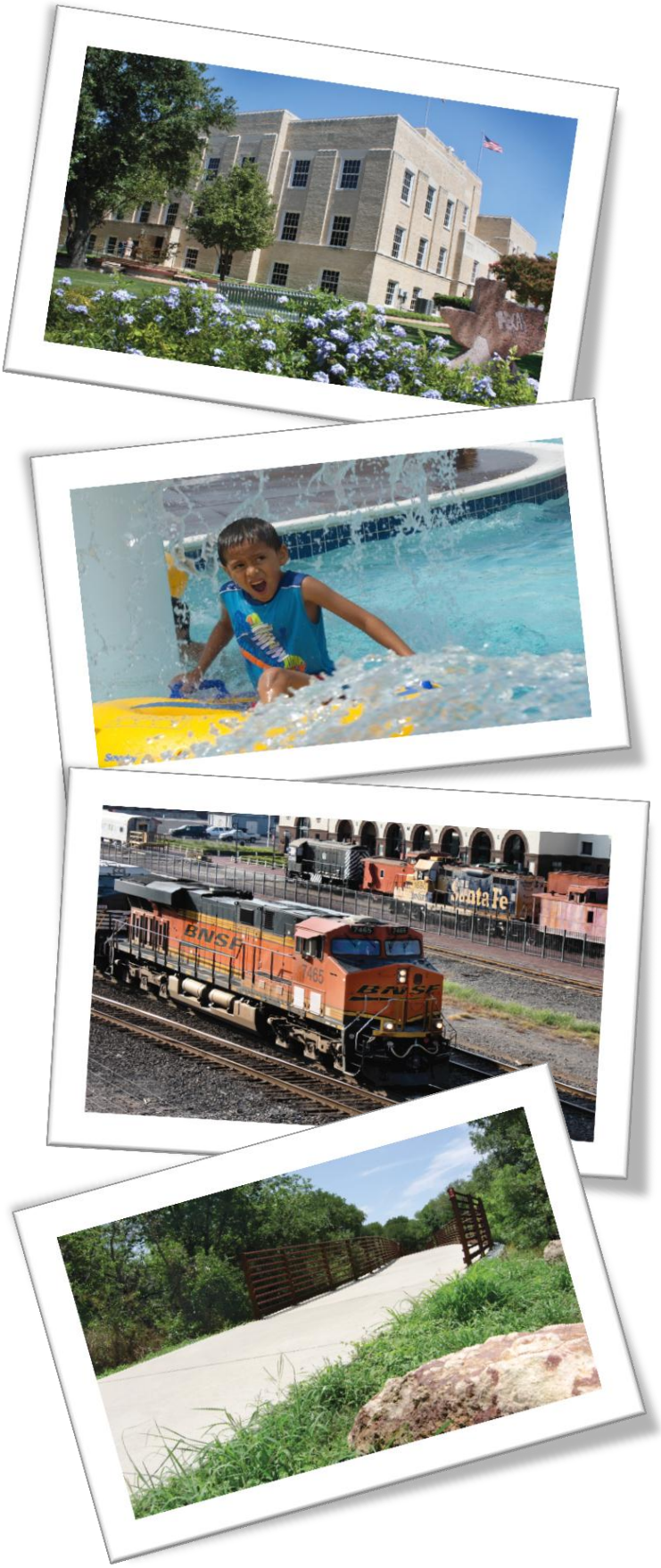
Special Revenue Fund – Reinvestment Fund No. 1

City of Temple

INTRODUCTORY PAGE: Reinvestment Zone No. 1

FY 2014

Division Description: The Reinvestment Zone No. 1 was created in 1982 as a Tax Increment Fund to aid in industrial and commercial expansion. The Zone maintains and makes improvements within the zone with the incremental taxes received from tax levies on an annual basis. These improvements may be made with operating capital or by issuing tax-supported debt.



Reinvestment Zone No. 1 - 2013-14

Admin Overhead

LEGEND =

Program

Activity

Reinvestment Zone No. 1 - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Contracted Services	$	575,850	-
Capital - Building & Grounds		100,000	-
Capital - Special Projects		727,428	-
Principal Retirement		2,555,000	-
Interest & Fiscal Charges		1,897,019	-
Subtotal	$	5,855,297	-
TOTAL DIVISION	$	5,855,297	-

Reinvestment Zone No. 1 - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2012-14 Budget
Other Services	$ 668,270	$ 106,120	$ 84,153	$ -
Contracted Services	475,856	848,246	672,659	575,850
Capital - Land	-	51,784	18,673	-
Capital - Building & Grounds	126,749	169,177	61,005	100,000
Capital - Special Projects	2,653,971	6,258,531	2,256,826	727,428
Capital - Bonds	-	-	-	-
Principal Retirement	2,645,000	2,570,000	2,570,000	2,555,000
Interest & Fiscal Charges	1,160,047	1,182,210	1,182,210	1,897,019
Amortization & Bond Issue	166,701	-	-	-
Operating Transfers Out	11,748,311	-	-	-
TOTAL EXPENDITURES	$ 19,644,905	$ 11,186,068	$ 6,845,527	$ 5,855,297

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
	-	-	-	-
TOTAL	-	-	-	-

2003 CO's Reinvestment Zone No. 1 - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Capital - Equipment	$ -	$ -	$ -	$ -
Capital - Special Projects	288,510	365,043	131,635	-
Capital - Bonds	-	-	-	-
TOTAL EXPENDITURES	$ 288,510	$ 365,043	$ 131,635	$ -

STAFFING	Budget 2010-11	2011-12	2012-13	2013-14
	-	-	-	-
TOTAL	-	-	-	-

2007 CO's Reinvestment Zone No. 1 - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Other Services	$ 131,400	$ 26,380	$ 20,919	
Capital - Special Projects	-	670,000	241,602	-
Capital - Bonds	18,575	33,225	11,981	-
TOTAL EXPENDITURES	$ 149,975	$ 729,605	$ 274,502	$ -

STAFFING	Budget 2010-11	2011-12	2012-13	2013-14
	-	-	-	-
TOTAL	-	-	-	-

2013 CO's Reinvestment Zone No. 1 - 2013-14

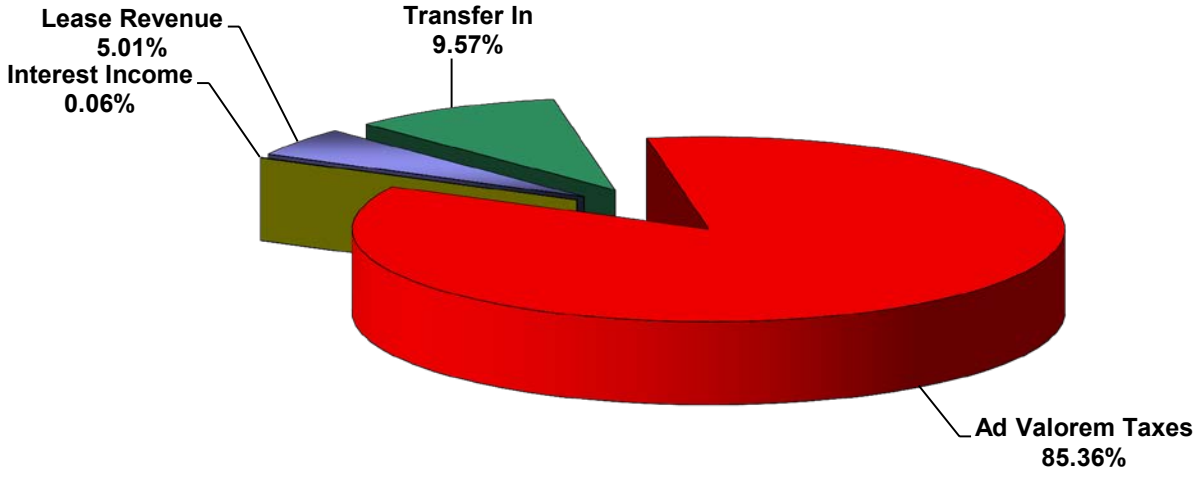
EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Other Services	$ -	$ -	$ -	
Capital - Land	-	-		-
Capital - Special Projects	-	-	-	-
Capital - Bonds	-	25,155,000	9,070,893	-
Amortization & Bond Issue	-	120,000	120,000	-
TOTAL EXPENDITURES	$ -	$ 25,275,000	$ 9,190,893	$ -

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
	-	-	-	-
TOTAL	-	-	-	-

City of Temple

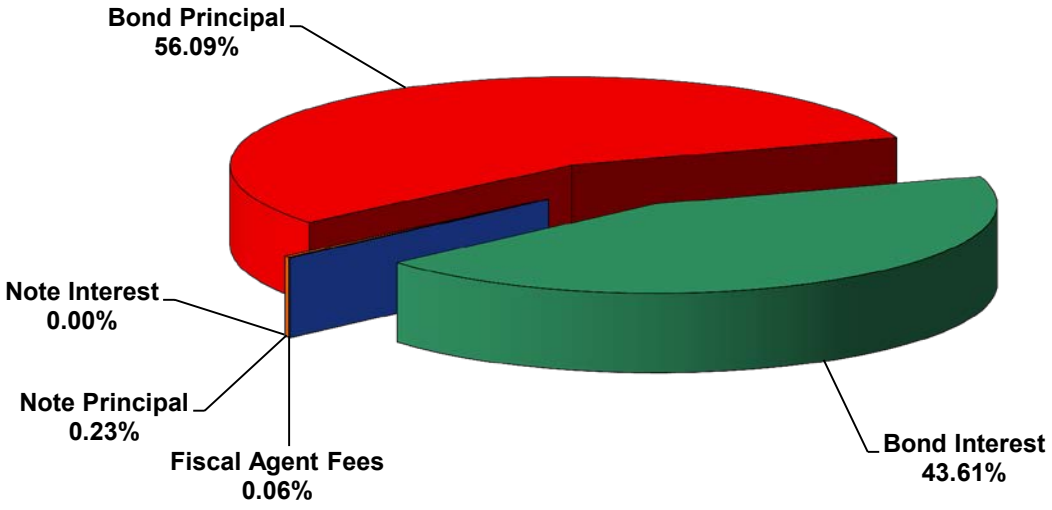
DEBT SERVICE FUND

Debt Service Fund Revenues/Other Sources
FY 2013 - 2014



Total = $9,574,980

Debt Service Fund Expenditures
FY 2013 - 2014



Total = $9,876,523

Debt Service Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	Actual 2011-12	Amended Budget 2012-13	FORECAST 2012-13	ADOPTED Budget 2013-14
Current AD Valorem	$ 7,124,206	$ 7,601,014	$ 7,532,459	$ 8,119,893
Discount Current Tax	(159,876)	(150,000)	(175,089)	(150,000)
Delinquent AD Valorem	91,128	155,123	132,731	123,029
Penalty and Interest	69,919	80,000	68,446	80,000
TOTAL TAXES	$ 7,125,377	$ 7,686,137	$ 7,558,547	$ 8,172,922
FMS Hangar Complex - Rent	$ 480,000	$ 480,000	$ 480,000	$ 480,000
TOTAL CHARGES FOR SERVICES - AIRPORT	$ 480,000	$ 480,000	$ 480,000	$ 480,000
Interest Income	$ 8,372	$ 6,525	$ 8,012	$ 6,000
Accrued Interest - Bond Proceeds	72,059	14,808	14,809	-
City Leases	187,001	122,154	115,622	-
Other Revenues	-	-	6,886	-
TOTAL INTEREST & OTHER	$ 267,431	$ 143,487	$ 145,329	$ 6,000
Original Issue Premium	$ 3,276,037	$ -	$ -	$ -
Refunding Bonds	9,290,000	-	-	-
Transfer In - Other Funds	20,371	5,574,721	5,574,719	23,400
Transfer In	98,439	226,223	226,223	892,658
TOTAL OTHER FINANCING SOURCES (TRANSFERS)	$ 12,684,846	$ 5,800,944	$ 5,800,942	$ 916,058
REVENUE TOTAL - DEBT SERVICE FUND	$ 20,557,654	$ 14,110,568	$ 13,984,818	$ 9,574,980

Debt Service Fund Revenue - FY 2013-14

ACCOUNT #	REVENUE LINE ITEMS	ADOPTED Budget 2013-14
430-0000-411-01-11	**Current AD Valorem**	$ 8,119,893
	Current Property Tax Collections are calculated using a I&S Rate of $0.2540, Property Tax Base of $3,589,339,096 less an adjusted tax ceiling of ($360,239,923) at a 99% collection rate. Total tax rate including O&M @ $0.5864	
430-0000-411-01-15	**Discount Current Tax**	(150,000)
	Discount allowed for early payment of AD Valorem Taxes. October 31, 3%; November 30, 2%; December 31, 1%	
430-0000-411-02-12	**Delinquent AD Valorem**	123,029
	Delinquent tax collections are estimated at 1.5% of the current tax collections	
430-0000-411-03-13	**Penalty and Interest**	80,000
	Estimated using historical data. 1.50% per month beginning on the first day of delinquency (February 1st) until tax is 12 months delinquent, at which time a 1.00% per month penalty is assessed until taxes are paid	
	TOTAL TAXES	$ 8,172,922
430-0000-446-30-29	**FMS Hangar Complex - Rent**	$ 480,000
	Debt service for AMCOM Airport Hangar - lease DACA63-5-06-0210 - expires 9/4/16	
	TOTAL CHARGES FOR SERVICES - AIRPORT	$ 480,000
430-0000-461-01-11	**Interest Income**	$ 6,000
	Projected interest earnings using a rate of .25%	
	TOTAL INTEREST AND OTHER	$ 6,000
430-0000-490-25-80	**Transfer In - Other Funds**	$ 23,400
	Energy Program - Convention Center $23,400	
430-0000-490-25-82	**Transfer In**	892,658
	Landfill CO's - $137,970 Limited Tax Notes, Series 2012 - Commercial Solid Waste Trucks - $754,688	
	TOTAL OTHER FINANCING SOURCES (TRANSFERS)	$ 916,058

Debt Service Fund Revenue - FY 2013-14

ACCOUNT #	REVENUE LINE ITEMS	ADOPTED Budget 2013-14
	REVENUE TOTAL - DEBT SERVICE FUND	$ 9,574,980

City of Temple

Debt Service Fund

City of Temple

Debt Service Fund- 2013-14

Admin Overhead

LEGEND =

Program

Activity

Debt Service - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	9,876,523	-
Subtotal	$	9,876,523	-
TOTAL DIVISION	$	9,876,523	-

Debt Service - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Amended	2012-13 Estimated	2013-14 Budget
Principal Retirement	$ 5,361,971	$ 5,073,011	$ 5,073,011	$ 5,563,154
Interest & Fiscal Charges	3,013,359	4,770,990	4,623,213	4,313,369
Amortization & Bond Issue	103,095	-	-	-
Transfer Out	10,482,241	-	-	-
TOTAL EXPENDITURES	$ 18,960,666	$ 9,844,001	$ 9,696,224	$ 9,876,523

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
	-	-	-	-
TOTAL	-	-	-	-

City of Temple

INTERNAL SERVICE FUND

City of Temple

Internal Service Fund Revenue - FY 2013-14

REVENUE LINE ITEMS	Actual 2011-12	Amended Budget 2012-13	FORECAST 2012-13	ADOPTED Budget 2013-14
Employer Contributions - Active	$ 1,458,942	$ 1,863,583	$ 1,934,878	$ -
Employer Contributions - Retirees	86,360	124,800	97,400	-
Employee Contributions	708,911	836,553	765,687	-
Retiree Contributions	227,307	258,789	240,069	-
COBRA Contributions	6,136	-	16,072	-
TOTAL INSURANCE CONTRIBUTIONS	$ 2,487,656	$ 3,083,725	$ 3,054,106	$ -
Interest Income	$ 640	$ -	$ 600	$ -
Other Revenues	62	-	222	-
TOTAL INTEREST AND OTHER	$ 702	$ -	$ 822	$ -
Transfer In - Water & Sewer	$ 75,765	$ 25,960	$ 25,960	$ 13,000
Transfer In - Hotel/Motel	9,696	1,648	1,648	1,000
Transfer In - General Fund	497,964	300,000	181,720	85,000
Transfer In - Drainage Fund	7,834	2,472	2,472	1,000
TOTAL OTHER FINANCING SOURCES (TRANSFERS)	$ 591,259	$ 330,080	$ 211,800	$ 100,000
REVENUE TOTAL - INTERNAL SERVICE FUND	$ 3,079,617	$ 3,413,805	$ 3,266,728	$ 100,000

Internal Service Fund Revenue - FY 2013-14

ACCOUNT #	REVENUE LINE ITEMS	ADOPTED Budget 2013-14
650-0000-490-25-20	Transfer In - Water & Sewer	$ 13,000
650-0000-490-25-40	Transfer In - Hotel/Motel	1,000
650-0000-490-25-43	Transfer In - General Fund	85,000
650-0000-490-25-92	Transfer In - Drainage Fund	1,000
	TOTAL OTHER FINANCING SOURCES (TRANSFERS)	$ 100,000
	REVENUE TOTAL - INTERNAL SERVICE FUND	$ 100,000

Internal Service Fund

City of Temple

Health Insurance - 2013-14

Admin Overhead

LEGEND =

Program

Activity

Health Insurance - 2013-14

Program Totals

		Expenditures	FTE
Admin Overhead			
Admin Overhead	$	100,000	-
Subtotal	$	100,000	-
TOTAL DIVISION	$	100,000	-

Health Insurance - 2013-14

EXPENDITURES	2011-12 Actual	2012-13 Budget	2012-13 Estimated	2013-14 Budget
Other Services	$ 2,881,941	$ 2,709,542	$ 2,709,542	$ 75,000
Contracted Services	583,920	585,983	585,983	25,000
TOTAL EXPENDITURES	$ 3,465,861	$ 3,295,525	$ 3,295,525	$ 100,000

STAFFING	Budget 2010-11	Budget 2011-12	Budget 2012-13	Budget 2013-14
	-	-	-	
TOTAL	-	-	-	-

City of Temple

CAPITAL IMPROVEMENT PROJECTS

City of Temple

INTRODUCTION

The Capital Improvement Program (CIP) is a long range plan used to strategically plan projects within the financial limitations of the City. The comprehensive plan is a five year plan and is based upon the needs of the community and surrounding area.

PURPOSE

The purpose of a Capital Improvement Program (CIP) is to determine the priorities for capital expenditures, and to coordinate the projects selected within a multi-year planning framework. The first objective of the CIP is to decide the most effective way to allocate our limited capital improvement dollars to meet these goals. The CIP has a second benefit by coordinating capital improvement projects administered by different municipal departments.

DEFINITIONS

Capital Improvement Program: A plan for capital expenditures to provide long-lasting physical improvements to be incurred over a fixed period of several future years. This is the way major streets, bridges, municipal buildings, fire stations and central service facilities are repaired and built. In addition, debt financing distributes the burden of the cost of items with long life spans over more generations of users.

Routine Capital: Expenditures which are included in almost every budget, such as heavy equipment and vehicles, data processing hardware, furniture and fixtures, and water line improvements. In general, capital items and equipment under $50,000 are included in the Annual Operating Budget.

Non-Routine Capital: Expenditures which are included in the CIP plan. They generally exceed $50,000 and place a significant impact on the operating budget.

Capital Improvement Program Budget: It is a separate budget from the operating budget. Items in the CIP are usually capital assets and construction projects designed to improve the value of the government assets.

PROCESS

Departments submitted projects which included both physical infrastructure as well as program enhancement features related to services provided to the public. A CIP form was completed for each project. The form includes information on the project such as estimated project cost, possible funding, and estimated annual operating impact. After review by the City Manager a project list was compiled and recommended projects for FY 2014 are listed in the attached sections by funding source.

FUNDING

The City of Temple uses four major methods to fund capital projects and other capital spending: the Annual Operating Budget, Federal/State Grant Funds, Debt Financing, and Unreserved/Undesignated Fund Balance (pay-as-you-go). Management recognizes that capital expenditures have the potential to impact current and future operating budgets. Departments with major capital needs must analyze the additional operating expenses and costs related to their capital expenditures and include the impact in their annual operating budget. This impact analysis outlines reasonably quantifiable additional savings or costs (direct or indirect), or other service impacts that result from such capital spending. Regardless of the funding method, City staff must evaluate the impact of such spending.

ROUTINE CAPITAL EXPENDITURES INCLUDED IN ANNUAL BUDGET

The FY 2014 Budget includes $6,417,907 in routine capital expenditures for all funds. In accordance with current fiscal and financial policies some of the routine capital is funded with Fund Balance Designated for Capital-Unallocated and Retained Earnings. These funds are accumulated from revenues exceeding budget and expenditures less than budget.

FY 2014 Routine Capital Expenditures

Allocation By Function	Allocation	Funding Source: Fund Balance / Retained Earnings	Funding Source: Budgeted Capital
General Fund -			
Public Safety	$ 705,375	$ 265,375	$ 440,000
General Government	344,285	344,285	-
Culture & Leisure Services	265,200	265,200	-
Airport	100,000	50,000	50,000
Sanitation	69,500	69,500	-
Highway & Streets	191,640	155,640	36,000
	1,676,000	1,150,000	526,000
Hotel/Motel Fund -			
Mayborn	130,000	130,000	-
	130,000	130,000	-
Drainage Fund -			
Drainage	226,094	135,380	90,714
	226,094	135,380	90,714
Water & Wastewater Fund -			
Water Facilities & Equipment	2,806,920	-	2,806,920
Wastewater Facilities & Equipment	541,600	-	541,600
	3,348,520	-	3,348,520
Federal/State Grant Fund -			
Health & Welfare	209,865	-	209,865
	209,865	-	209,865
Reinvestment Zone No. 1 Fund -			
Capital Outlay - Current	827,428	827,428	-
	827,428	827,428	-
Total Capital - All Funds	$ 6,417,907	$ 2,242,808	$ 4,175,099

As shown in the attached "Routine Capital" section, budgeted capital items include vehicle and equipment replacements and additions for various departments, general building and grounds repairs, water treatment plant improvements and sewer line replacements. All items are considered routine as they are included in the budget every year and/or have no significant additional impact on the operating budget.

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM – NON-ROUTINE CAPITAL EXPENDITURES

There are two types of non-routine CIP projects: 1) CIP projects that are currently underway/scheduled and 2) CIP projects that are not funded or included in the budget.

Non-routine capital improvement projects that are currently underway total $121,272,561. A list of these projects is attached in the section entitled "Capital Improvement Projects - Non-Routine Capital Underway/Scheduled". The breakdown of these projects by type is as follows:

CIP Projects Underway/Scheduled	10/01/2013
Streets/Related Facilities	$ 64,142,428
Reinvestment Zone No. 1 Projects	30,450,045
Water & Wastewater Facilities	14,529,253
Building Construction & Renovations	5,149,642
Land Acquisitions	4,777,328
Equipment/Other	2,087,004
Parks & Recreation	136,861
	$ 121,272,561

Additionally, the FY 2014 budget includes $16,285,000 in non-routine capital that is recommended for funding with Utility Revenue Bonds. A list of these projects is attached in the section entitled "Capital Improvement Projects – Non-Routine Capital for Utility Revenue Bond Funding".

Other non-routine CIP identified projects that are not currently recommended for funding nor included in the budget total $203,110,551. These projects are listed in the attached section entitled "Capital Improvement Projects – Non-Routine Capital Recommended for Future Consideration."

Routine Capital

General Operating Budget

City of Temple

Budgeted Capital Expenditures
FY 2014

Acct #	Line	Project #	Project Description	Capital Budget	Estimated Annual Operating Costs
110-5900-560-63-10	1	101023	Replace Filter System, Pumps, and add Security Lighting/Cameras (RAMP Grant)	$ 100,000	*Replacement*
			Airport Total	**$ 100,000**	**$ -**
110-5900-524-62-13	2	101024	Truck for New Code Enforcement Position ******Addition to Fleet******	$ 22,500	*$ 2,500*
			Code Enforcement	**$ 22,500**	**$ 2,500**
110-5924-519-63-10	3	101025	Roof Replacements	45,285	*Replacement*
110-5924-519-63-10	4	101026	General Building Paint and Repairs	50,000	*Improvements*
110-5924-519-63-10	5	101027	Driveway Repair at Fire Station #4	12,000	*Repair*
110-5924-519-63-10	6	101028	Soffit Repair at Jeff Hamilton	12,000	*Repair*
110-5924-519-63-10	7	101029	Hawn Hotel Work - securing doors/windows, repair large hole in wall, pump water out of pool, and replace windows with plexi-glass	15,000	*Repair*
110-5924-519-63-10	8	101030	Improvements at Fire Station #4 - restripe parking lot, paint, re-level/surface bay floors, and add station sign	37,500	*Improvements*
			Facilities Services Total	**$ 171,785**	**$ -**
110-5900-522-62-11	9	101031	Upgrade to 12-LEAD Defibrillators	$ 28,000	*Upgrade*
			Fire Total	**$ 28,000**	**$ -**
110-5938-519-62-21	10	101032	Bar Code Interfacing for Fleet Maintenance Software	$ 10,000	*$ -*
110-5938-519-62-13	11	101033	Honda CNG Civic - replacing asset #11286	27,140	*Replacement*
			Fleet Services Total	**$ 37,140**	**$ -**
110-5919-519-62-18	12	101034	Data Backup System	$ 50,000	*$ -*
110-5919-519-62-18	13	101035	Storage Area Network	70,000	-
110-5919-519-62-21	14	101036	Upgrade Document Management System (Questys)	30,000	*Replacement*
110-5919-519-62-13	15	101037	Replace Chevrolet Lumina - asset #9781	22,500	*Replacement*
			ITS Total	**$ 172,500**	**$ -**
110-5940-555-63-10	16	101038	Paint 2nd Floor of Library	21,700	*Improvements*
			Library Total	**$ 21,700**	**$ -**
110-5935-552-62-22	17	101039	Replace Hustler Mower - asset #12804	$ 10,500	*Replacement*
110-5935-552-62-20	18	101040	Replace Backhoe - asset #11468	96,000	*Replacement*
110-5935-552-62-11	19	101041	Trailer (Low Boy) ******Addition to Fleet******	20,000	-
110-5935-552-63-10	20	101042	New Playground and Shade at Northwest Hills Park	50,000	-
110-5935-552-62-13	21	101043	Replace Chevrolet 1500 Pickup with Alternative Fuel Vehicle - asset #9941	30,000	*Replacement*
110-5935-552-62-13	22	101044	Replace Ford F-250 Pickup with Alternative Fuel Vehicle - asset #10245	37,000	*Replacement*
			Parks Total	**$ 243,500**	**$ -**
110-2031-521-62-13	23	101045	Replace 10 Marked Units	$ 440,000	*Replacement*
110-5900-521-62-13	24	101046	Replace 4 Unmarked Units	86,000	*Replacement*
110-5900-521-62-13	25	101047	Replace 3 BMW Motorcycles	89,775	*Replacement*
110-5900-521-62-13	26	101048	Replace 1997 Windstar with SUV - asset #10359	24,000	*Replacement*
110-5900-521-62-18	27	101049	L3 Camera Server Upgrade	8,500	*Upgrade*
110-5900-521-62-11	28	101050	L3 Camera for Intox Room	6,600	*Replacement*
			Police Total	**$ 654,875**	**$ -**

Budgeted Capital Expenditures
FY 2014

Acct #	Line	Project #	Project Description	Capital Budget	Estimated Annual Operating Costs
110-5900-540-62-22	*29*	101051	Replace Frontload Container Service Truck - asset #10244	52,500	*Replacement*
110-5900-540-62-13	*30*	101052	Ford Focus Hatchback ******Addition to Fleet******	17,000	*1,700*
			Solid Waste Total	**$ 69,500**	**$ 1,700**
110-5900-531-62-20	*31*	101053	Replace 1988 Pneumatic Roller - asset #7790	$ 89,000	*Replacement*
110-5900-531-62-11	*32*	101054	Trailer ******Addition to Fleet******	17,500	-
			Street Total	**$ 106,500**	**$ -**
110-2840-532-63-23	*33*	101055	Upgrade Two School Zone Locations - S Pea Ridge and Tarver {Pirtle Elementary School} **Child Safety Fees**	$ 36,000	*Upgrade*
110-5900-532-62-11	*34*	101056	Conflict Monitor Tester	12,000	-
			Traffic Signals Total	**$ 48,000**	**$ -**
			General Fund Total - Capital	**$ 1,676,000**	**$ 4,200**
240-4400-551-63-10	*35*	101057	Replace Roof @ Mayborn Center	$ 130,000	*Replacement*
			Mayborn Total	**$ 130,000**	**$ -**
			Hotel/Motel Tax Total - Capital	**$ 130,000**	**$ -**
292-2922-534-62-22 **292-2923-534-62-22**	*36*	101058	Batwing Mower ******Addition to Fleet******	$ 83,000	*$ 13,566*
292-2922-534-62-22 **292-2923-534-62-22**	*37*	101059	Replace Dixie Mower - asset #12179	10,500	*Replacement*
292-2921-534-62-11 **292-2922-534-62-11**	*38*	101060	Replace Elliptical Body on asset #10942	14,094	*Replacement*
292-2922-534-62-20 **292-2923-534-62-20**	*39*	101061	Replace Backhoe - asset #10452	96,000	*Replacement*
292-2921-534-62-13 **292-2922-534-62-13** **292-2923-534-62-13**	*40*	101062	Replace 3/4 Ton Truck with 1/2 Ton Truck - asset #11473	22,500	*Replacement*
			Drainage Total	**$ 226,094**	**$ 13,566**
			Drainage Fund Total - Capital	**$ 226,094**	**$ 13,566**
520-5000-535-63-69	*41*	101063	FY 2014 - Approach Mains	$ 100,000	-
520-5000-535-63-70	*42*	101064	FY 2014 - Utility Improvement (Greenfield Development)	400,000	-
			PW Admin Total	**$ 500,000**	**$ -**
520-5440-535-62-11 **520-5440-535-62-13** **520-5451-535-62-11** **520-5451-535-62-13**	*43*	101065	Replace Camera Van ($44,000), Computer Equipment for Van ($5,500), and Special Equipment/Instruments for Van ($140,600)	$ 190,100	*Replacement*
520-5460-535-63-59	*44*	101066	In-house sewer: W Central - W Ave D; S 29th - S 31st	95,000	*Replacement*
520-5460-535-63-59	*45*	101067	In-house sewer: N 7th - N 9th; W French - W Downs	125,000	*Replacement*
520-5460-535-63-59	*46*	101068	In-house sewer: N 27th by HEB	107,500	*Replacement*
			Sewer Collection Total	**$ 517,600**	**$ -**
520-5521-535-62-11	*47*	101069	(2) Additional Trailers for Sludge Disposal ******Addition to Fleet******	$ 24,000	*$ -*
			Sewer Treatment Total	**$ 24,000**	**$ -**

Budgeted Capital Expenditures
FY 2014

Acct #	Line	Project #	Project Description	Capital Budget	Estimated Annual Operating Costs
520-5260-535-63-57	*48*	101090	Water Line Improvement Project	$ 1,111,270	*Improvements*
520-5251-535-62-13	*49*	101070	Replace 2006 F-350 Truck - asset #12345	36,000	*Replacement*
			Water Distribution Total	**$ 1,147,270**	**$ -**
520-5122-535-63-10	*50*	101071	Repair and Replace Pumps, Drives and Valves	$ 120,000	*Replacement*
520-5122-535-62-11	*51*	101072	Man Lift ******Addition to Fleet******	10,000	-
520-5122-535-62-11	*52*	101073	Replacement Parts for Membrane Plant	100,000	Replacement
520-5122-535-62-18	*53*	101074	Upgrade Existing Cable Trays and Wiring to Accommodate Additional SCADA Capacity, Control Capabilities, and Programming Modifications	72,650	*Upgrade*
520-5121-535-62-11	*54*	101075	New Security Camera and System	150,000	*Upgrade*
520-5122-535-62-22	*55*	101076	Replace Crane Truck ($78,000) and Valve Machine ($22,000) - asset #11197	100,000	*Replacement*
520-5121-535-63-10	*56*	101077	Replacement Membrane Modules	312,000	*Replacement*
520-5123-535-62-11	*57*	101078	Replacement of Generator Engine at Ave G Pump Station	45,000	*Replacement*
520-5123-535-63-10	*58*	101089	Generator Design	250,000	-
			Water Treatment Total	**$ 1,159,650**	$ -
			Water & Wastewater Fund Total - Capital	**$ 3,348,520**	**$ -**
260-6100-571-63-15	*59*	101079	1st Street sidewalks - Phase IV	$ 200,000	$ -
260-6100-571-65-16	*60*	101080	Park Improvements - MLK Jr. Park	9,865	$ -
			Projects/Grants Total	**$ 209,865**	**$ -**
			Federal/State Grant Fund Total - Capital	**$ 209,865**	**$ -**
795-9500-531-63-17	*61*	100693	Road/Sign Maintenance	$ 100,000	$ -
795-9500-531-65-14	*62*	100692	Rail Maintenance	100,000	-
795-9500-531-65-28	*63*	100697	Downtown Improvements	242,428	-
795-9500-531-65-63	*64*	100996	Northern "Y" Rail - Phase I	200,000	-
795-9500-531-65-63	*65*	100997	Trans Load Grading	185,000	-
			Reinvestment Zone No. 1 Total	**$ 827,428**	**$ -**
			Reinvestment Zone No. 1 Fund Total - Capital	**$ 827,428**	**$ -**
			Total Capital Request - All Funds	**$ 6,417,907**	**$ 17,766**

City of Temple

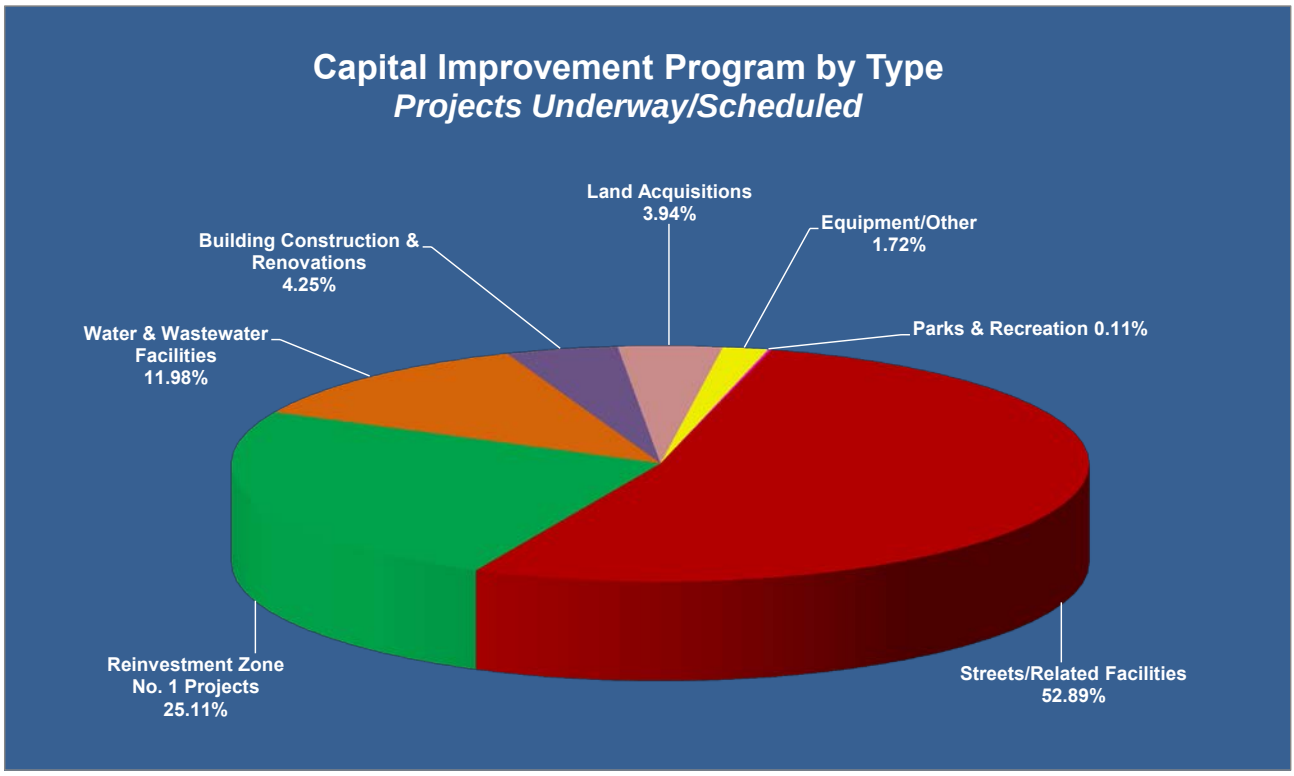
Capital Improvement Projects

Non-Routine Capital Underway/Scheduled

City of Temple

CITY OF TEMPLE, TEXAS
CAPITAL IMPROVEMENT PROGRAM - PROJECTS UNDERWAY/SCHEDULED
As of October 1, 2013

Streets/Related Facilities	$ 64,142,428
Reinvestment Zone No. 1 Projects	30,450,045
Water & Wastewater Facilities	14,529,253
Building Construction & Renovations	5,149,642
Land Acquisitions	4,777,328
Equipment/Other	2,087,004
Parks & Recreation	136,861
Total of Capital Improvement Projects Underway/Scheduled	$ 121,272,561



The proposed budget included completed projects thru September 30, 2013, whereas, the adopted budget only includes underway/scheduled projects.

CITY OF TEMPLE, TEXAS
CAPITAL IMPROVEMENT PROGRAM-PROJECTS UNDERWAY/SCHEDULED - DETAIL
October 1, 2013

Project	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Burn Tower and Drill Ground Storage Building {Station 8}	GO-09	393-2200-522-6851	2,871,250	362,675	Engineering	Feb-14
CNG Fueling Station	LTN-13	351-2300-540-6310	1,638,392	1,638,392	Engineering	Oct-13
CNG Improvements for Fleet Services	CO-08	361-2400-519-6807	640,000	-	Planning	Oct-13
Total Building Construction & Renovations			**$ 5,149,642**	**$ 2,001,067**		
Roll-Off Refuse Truck - Replace Asset #11916	LTN-13	351-2300-540-6222	180,606	180,606	Ordered	Oct-13
Front Loader Refuse Truck - Replace Asset #11937	LTN-13	351-2300-540-6222	264,901	264,901	Ordered	Oct-13
Front Loader Refuse Truck - Replace Asset #11936	LTN-13	351-2300-540-6222	264,901	264,901	Ordered	Oct-13
Roll-Off Refuse Truck - Replace Asset #11914	LTN-13	351-2300-540-6222	180,606	180,606	Ordered	Oct-13
Front Loader Refuse Truck - Replace Asset #11938	LTN-13	351-2300-540-6222	264,901	264,901	Ordered	Oct-13
Side Loader Refuse Truck - Replace Asset #11987	LTN-13	351-2300-540-6222	233,897	233,897	Ordered	Oct-13
Roll-Off Refuse Truck - Replace Asset #11915	LTN-13	351-2300-540-6222	180,606	180,606	Ordered	Oct-13
Brush Truck - Replace Asset #12188	LTN-13	351-2300-540-6222	207,912	207,912	Ordered	Oct-13
Night Optics - Thermal Camera	GRANT	260-2000-521-6211	8,674	-	Planning	TBD
WWTP - SCADA	UR-10	561-5500-535-6944	300,000	-	Planning	TBD
Total Equipment/Other			**$ 2,087,004**	**$ 1,778,330**		
Landfill Expansion	DESCAP	351-2300-540-6110	178,317	178,316	In Progress	TBD
Landfill Expansion	Taxable CO-12	365-2300-540-6110	4,409,831	639,111	In Progress	TBD
Kegley Road ROW Acquisition	ROW ESCROW	351-3400-531-6110	189,180	9,340	Planning	TBD
Total Land Acquisitions			**$ 4,777,328**	**$ 826,767**		
Overlay FM 2305 Trail	DESCAP	351-3500-552-6316	11,000	-	Planning	TBD
Parks Deferred Maintenance	DESCAP	351-3500-552-2311 351-3500-552-2324	125,861	80,910	Planning	TBD
Total Parks & Recreation			**$ 136,861**	**$ 80,910**		
Southeast Industrial Park (Engineering Only)	RZ	795-9700-531-6828 795-9500-531-6317	265,200	265,200	Engineering	Apr-15
Northwest Loop 363 Improvements {PTF}	RZ	795-9500-531-2587 795-9500-531-2588 795-9700-531-2587 795-9700-531-2588	930,000	930,000	Construction	Sep-14
Avenue R {31st Street to 15th Street}	RZ	795-9500-531-6553	2,050,000	167,400	Engineering	Aug-15
Rail Safety Zone Study	RZ	795-9500-531-2539 795-9500-531-6528	210,942	25,000	On Hold	TBD
Bioscience Rd & Utility Improvements	RZ	795-9500-531-6560	800,000	112,840	On Hold	TBD
Santa Fe Plaza	RZ	795-9500-531-6110	51,784	48,135	In Progress	TBD
Pepper Creek Reg Detention Pond	RZ	795-9500-531-6562	850,000	-	Planning	TBD
Temple Industrial Park - Research Pkwy (IH35 to Wendland Ultimate)	RZ	795-9800-531-6863	2,705,000	-	Planning	TBD

CITY OF TEMPLE, TEXAS
CAPITAL IMPROVEMENT PROGRAM-PROJECTS UNDERWAY/SCHEDULED - DETAIL
October 1, 2013

Project	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Temple Industrial Park - Research Pkwy (Wendland to McLane Pkwy)	RZ	795-9800-531-6864	5,960,000	-	Planning	TBD
Corporate Campus Park - Bioscience Trail Connection to Airport	RZ	795-9800-531-6865	750,000	-	Planning	TBD
Corporate Campus Park - McLane Pkwy/Research Pkwy Connection	RZ	795-9800-531-6866	710,000	-	Planning	TBD
Corporate Campus Park - Research Pkwy (McLane Pkwy to Cen Pt Pkwy)	RZ	795-9800-531-6866	1,500,000	-	Planning	TBD
Bioscience Park - Tail Landscaping, Irrigation and Lights	RZ	795-9800-531-6867	1,750,000	-	Planning	TBD
Synergy Park - Entry Enhancement	RZ	795-9800-531-6868	500,000	-	Planning	TBD
Synergy Park - Lorraine Drive/Panda Drive Asphalt	RZ	795-9800-531-6869	610,000	-	Planning	TBD
Downtown - Santa Fe Plaza	RZ	795-9800-531-6870	300,000	-	Planning	TBD
Downtown - Master Plan	RZ	795-9800-531-6871	125,000	-	Planning	TBD
TMED - Loop 363 Frontage (UPRR to 5th TRZ Portion)	RZ	795-9800-531-6872	6,450,000	-	Planning	TBD
TMED - Monumentation (4)	RZ	795-9800-531-6873	520,000	-	Planning	TBD
TMED - Avenue U Ave to 1st	RZ	795-9800-531-6874	1,275,000	-	Planning	TBD
TMED - Master Plan (Health Care Campus)	RZ	795-9800-531-6875	125,000	-	Planning	TBD
TMED - Master Plan & Thoroughfare Plan	RZ	795-9800-531-6875	55,000	-	Planning	TBD
TMED - Friar's Creek Trail to Ave R Trail	RZ	795-9800-531-6876	500,000	-	Planning	TBD
Airport Park - Fuel Farm Loop Roadway	RZ	795-9800-531-6877	110,000	-	Planning	TBD
Airport Park - Airport Terminal Access Enhancements	RZ	795-9800-531-6878	115,000	-	Planning	TBD
Airport Park - Airport Entry Landscaping & Signage	RZ	795-9800-531-6879	230,000	-	Planning	TBD
Airport Park - NW Airport Parking & Entrance	RZ	795-9800-531-6880	865,000	-	Planning	TBD
Airport Park - Airport Entry & Sign Improvements	RZ	795-9500-531-6558	137,119	-	Planning	TBD
Total Reinvestment Zone No. 1 Projects			**$ 30,450,045**	**$ 1,548,575**		
Tarver Road Extension to Old Waco {Design Only}	CO-08	361-3400-531-6847	155,780	155,780	On Hold	TBD
Traffic Signal-5th & 93	CO-06	361-2800-532-6810	15,337	15,525	Engineering	Jan-14
Traffic Signal-5th & 93	CO-12	365-2800-532-6810	250,000	-	Construction	Jan-14
Northwest Loop 363 Improvements {PTF}	CO-08	361-3400-531-2588	4,009,587	2,698,594	Construction	Sep-14
Northwest Loop 363 Improvements {PTF} - ($20,000,000 Category 12)	TxDOT PTF Bonds	261-3400-531-2587 261-3400-531-2588	45,768,084	45,506,985	Construction	Sep-14
Runway Reconstruction 02/20-Phase I	GRANT	260-3600-560-6524	8,685,534	1,152,035	Engineering	May-14
Traffic Signal - FM 2483 & SH 317	CO-08	361-2800-532-6810	16,500	16,500	Engineering	Dec-13
Traffic Signal - FM 2483 & SH 317	CO-12	365-2800-532-6810	250,000	-	Engineering	Dec-13
D'Antonie's Crossing Subdivision- Sidewalks	DESCAP	351-3400-531-6315	60,195	60,195	Cost Sharing Agreement Authorized	TBD
Hogan Road Improvements {Street Perimeter Fees}	CO-12	365-3400-531-6858	77,650	-	Planning	TBD

CITY OF TEMPLE, TEXAS
CAPITAL IMPROVEMENT PROGRAM-PROJECTS UNDERWAY/SCHEDULED - DETAIL
October 1, 2013

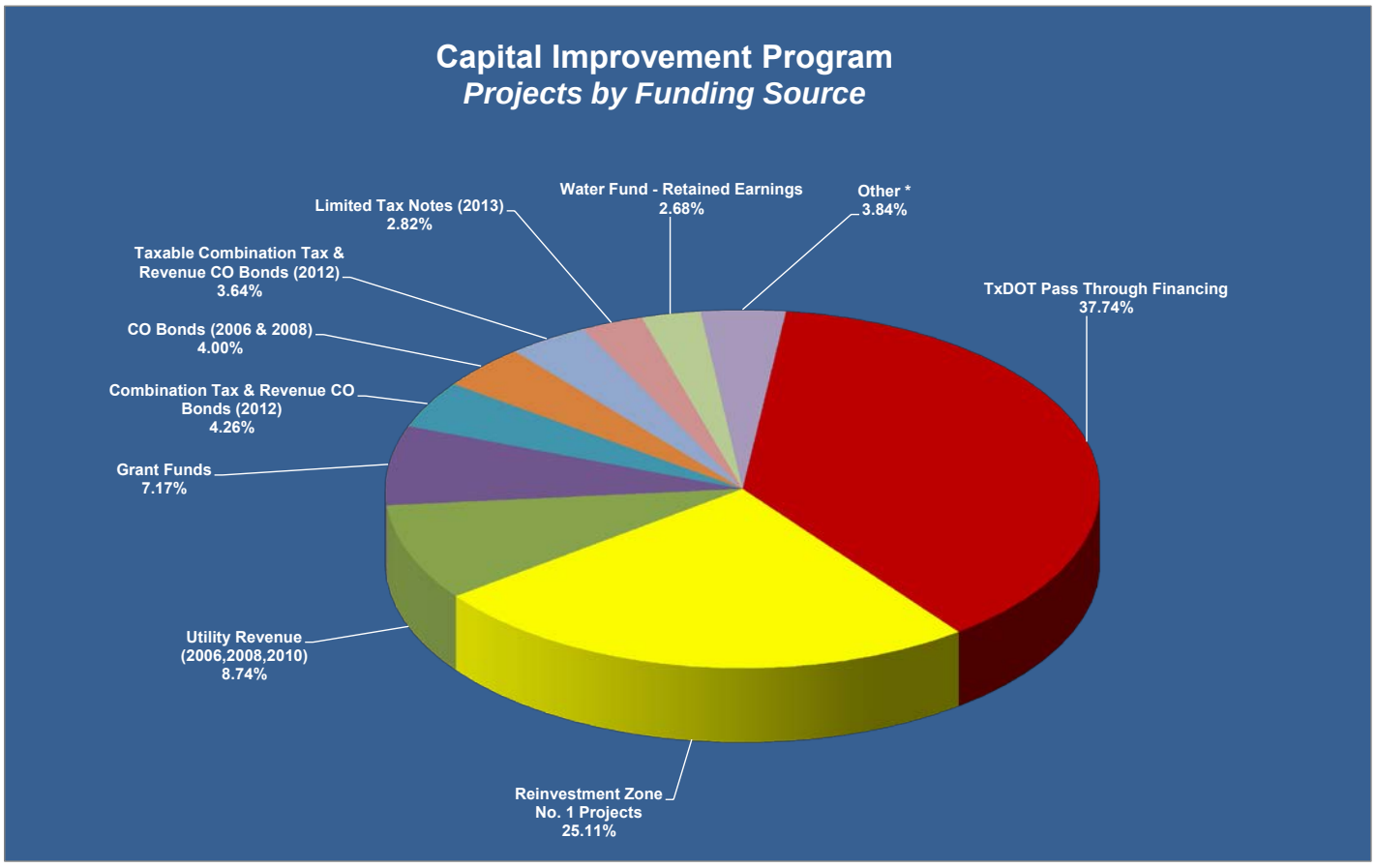
Project	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Traffic Signal - FM 2305 and Westfield	CO-08	361-2800-532-6810	14,700	14,888	Engineering	Jan-14
Traffic Signal - FM 2305 and Westfield	CO-12	365-2800-532-6810	250,000	-	Engineering	Jan-14
Traffic Signal - Prairie View and FM 317	CO-08	361-2800-532-6810	4,500	4,500	Engineering	Jan-14
Traffic Signal - Prairie View and FM 317	CO-12	365-2800-532-6810	250,000	-	Engineering	Jan-14
Western Hills Roadway Improvements {Design Only}	CO-12	365-3400-531-6858	419,171	419,171	Engineering	Jan-14
Western Hills Roadway Improvements {Design Only}	Util-RE	520-5900-535-6521	239,954	239,954	Engineering	Jan-14
Westfield Boulevard	CO-12	364-3400-531-6859	1,825,436	203,029	Engineering	Jun-14
South Pea Ridge Road	CO-12	365-3400-531-6860	1,250,000	88,155	Engineering	Jun-14
Signal Communication Equipment	CO-12	365-2800-532-6861	300,000	4,171	In Progress	Jan-14
Prairie View Road Improvements {Design Only}	CO-12	365-3400-532-6862	300,000	-	Planning	TBD
Total Streets/Related Facilities			**$ 64,142,428**	**$ 50,579,482**		
SH 317 Water Line Relocation from FM2305 to FM439 as part of TxDOT SH 317 Road Improvement Project	UR-08	561-5200-535-6907	328,540	328,540	Engineering	On Hold
South Temple Water System Improvements: Pipeline, Storage Tank, and Pump Station	UR-08	561-5200-535-6909	885,547	885,547	Engineering	Apr-15
Utilities Relocation - Tarver to Old Waco	UR-08	561-5200-535-6936	34,000	34,000	On Hold	TBD
Ranch At Woodland - Utility Extension	Util-RE	520-5900-535-6366	11,730	-	Cost Sharing Agreement Authorized	TBD
Temple Belton Regional Sewerage System-Land & Design (75%)	UR-10	561-5500-535-6938	1,464,324	939,324	Engineering	TBD
Charter Oaks Waterline Replacement	UR-10	561-5200-535-6939	2,869,144	2,019,143	Engineering	Dec-13
I-35 Utility Relocation Project {North Loop 363 to northern Temple city limits-Engineering Only}	TxDOT	520-5900-535-6618	193,240	193,240	Engineering	TBD
I-35 Utility Relocation Project {South Loop 363 to Nugent-Engineering Only}	TxDOT	520-5900-535-6618	557,690	492,690	Engineering	TBD
I-35 Utility Relocation Project {Nugent to North Loop 363-Engineering Only}	TxDOT	520-5900-535-6618	467,190	402,190	Engineering	TBD
Leon River Interceptor	UR-10	561-5400-535-6941	1,122,880	322,880	Engineering	Sep-14
Highland Park Subdivision Utility Extension	Util-RE	520-5900-535-6368	374,850	374,850	Cost Sharing Agreement Authorized	TBD
Wastewater Line Rplc - Lengefeld	UR-10	561-5400-535-6943	200,000	-	Planning	TBD
N Loop 363 / IH35 Utility Improvements	Util-RE	520-5900-535-6521	2,553,413	303,412	Engineering	Jul-14
IH35 Valve Improvements	UR-10	561-5200-535-6946	200,000	-	Planning	TBD
WTP - Backwash Tank Rehab	UR-10	561-5100-535-6904	450,000	-	Planning	TBD
Water Line Improvement - Pin Oak	UR-10	561-5200-535-6942	500,000	54,303	Engineering	TBD
Rplc Hickory LS Pump	UR-10	561-5400-535-6905	300,000	-	Planning	TBD
WWTP - Rplc RAS Pump	UR-10	561-5500-535-6945	300,000	-	Planning	TBD
Bird Creek - Phase 3	UR-10	561-5400-535-6925	1,640,995	441,204	Engineering	Apr-14
Hidden Villages Subdivision Utility Extension	Util-RE	520-5900-535-6366	54,685	54,685	Cost Sharing Agreement Authorized	TBD

CITY OF TEMPLE, TEXAS
CAPITAL IMPROVEMENT PROGRAM-PROJECTS UNDERWAY/SCHEDULED - DETAIL
October 1, 2013

Project	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Hills of Westwood, Phase IV, Utility Extension	Util-RE	520-5900-535-6368	21,025	21,025	Cost Sharing Agreement Authorized	TBD
Total Water & Wastewater Facilities			**$ 14,529,253**	**$ 6,867,033**		
Total Capital Projects			**$ 121,272,561**	**$ 63,682,164**		

CITY OF TEMPLE, TEXAS
CAPITAL IMPROVEMENT PROGRAM - PROJECT STATUS {BASED ON FUNDING SOURCE}
As of October 1, 2013

	Total Dollars	% of Total
TxDOT Pass Through Financing	$ 45,768,084	37.74%
Reinvestment Zone No. 1 Projects	30,450,045	25.11%
Utility Revenue (2006,2008,2010)	10,595,430	8.74%
Grant Funds	8,694,208	7.17%
Combination Tax & Revenue Certificates of Obligation Bonds (2012)	5,172,257	4.26%
Certificate of Obligation Bonds (2006 & 2008)	4,856,404	4.00%
Taxable Combination Tax & Revenue Certificates of Obligation Bonds (2012)	4,409,831	3.64%
Limited Tax Notes (2013)	3,416,722	2.82%
Water Fund - Retained Earnings	3,255,657	2.68%
General Obligation Bonds (2009) - Fire *	2,871,250	2.37%
TxDOT Reimbursable Utility Agreements *	1,218,120	1.00%
General Fund - Designated from Fund Balance/Other *	564,553	0.47%
Total Capital Improvement Projects {by funding source}	**$ 121,272,561**	**100.00%**



*Funding source is reflected in "other" on graph

Capital Improvement Plan

2014-2018

City of Temple

Capital Improvement Projects

Non-Routine Capital
for
Utility Revenue Bond Funding

Utility Bonds constitute special obligations of the City solely secured by a lien on and pledge of the net revenues of the water and sewer system.

City of Temple

Capital Improvement Program FY 2014
Projects for Utility Revenue Bonds

Line	Project #	Project Description	Recommended	Estimated Annual Operating Cost
1	101081	Leon River Trunk Sewer, LS and FM - Construction Phase I	$ 2,800,000	*$ -*
2	101082	Waterline Replacement along Lamar from 7th Street to Nugent Tank	800,000	*Replacement*
3	101083	Wastewater Line Replacement between 10th and 12th Street from Central to Avenue D	350,000	*Replacement*
4	101084	TCIP Utilities - Westfield Phase I	580,000	-
5	101085	TCIP Utilities - Western Hills	1,800,000	-
6	101086	Temple Belton Plant Expansion	750,000	-
7	101087	WTP Rehabilitation Project #1 - Design & Construction (MWTP - intake & RWPS modifications, CTWP - RWPS improvements, CWTP 48" raw water line)	7,000,000	*Improvements*
8	101088	WTP Rehabilitation Project #2 - Design (MWTP - gravity thickener, MWTP - chemical feed systems, CWTP - repair clearwells)	1,000,000	*Improvements*
9		Contingency	1,205,000	-
		Total Utility Revenue Bond Projects	**$ 16,285,000**	**$ -**

Leon River Trunk Sewer Project

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

This project is targeted toward providing increased wastewater services to areas along the I-35 corridor. Successful completion of all phases of this project will open up 1,250 acres of development, and relieve an existing basin transfer lift station along Pea Ridge, which will make conveyance of wastewater to the Temple-Belton Plant more direct and more efficient.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
UR Bonds	$ 2,800,000	$ -	$ -	$ -	$ 5,520,000	$ 8,320,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Spring 2012	Phase 1 - Fall 2014; Phase 2 - TBD
Total	$ 2,800,000	$ -	$ -	$ -	$ 5,520,000	$ 8,320,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 772,880	772,880
Property Acquisition	-	-	-	-	-	-	350,000	350,000
Construction	2,800,000	-	-	-	5,520,000	8,320,000	8,320,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ 2,800,000	$ -	$ -	$ -	$ 5,520,000	$ 8,320,000	$ 9,442,880	$ 1,122,880

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

This project will be constructed in two phases; the first phase through FY '14, the second phase at a future date tad. Focus of first phase is to open up growth and development along the I-35 corridor.

Waterline Replacement along Lamar from 7th Street to Nugent Tank

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

Replace an old 12" waterline that has experienced significant breaks over the past few years. This waterline is a primary feed to Nugent Tank, making water loss through this failing infrastructure significant.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
UR Bonds	$ 800,000	$ -	$ -	$ -	$ -	$ 800,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2013	Fall 2014
Total	$ 800,000	$ -	$ -	$ -	$ -	$ 800,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ 80,000	$ -	$ -	$ -	$ -	$ 80,000	$ 80,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	720,000	-	-	-	-	720,000	720,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ 800,000	$ -	$ -	$ -	$ -	$ 800,000	$ 800,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Replacement between 10th and 12th Street from Central to Avenue D

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

Replace 40 plus year old 6" clay tile line with 8" pvc. Install manholes and property line cleanouts in accordance with current regulatory requirements. Replacement will result in reduced maintenance time in this area of the system, alleviating utility crews to focus on other areas of the system.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
UR Bonds	$ 350,000	$ -	$ -	$ -	$ -	$ 350,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2013	Fall 2014
Total	$ 350,000	$ -	$ -	$ -	$ -	$ 350,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ 30,000	$ -	$ -	$ -	$ -	$ 30,000	$ 30,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	320,000	-	-	-	-	320,000	320,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ 350,000	$ -	$ -	$ -	$ -	$ 350,000	$ 350,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

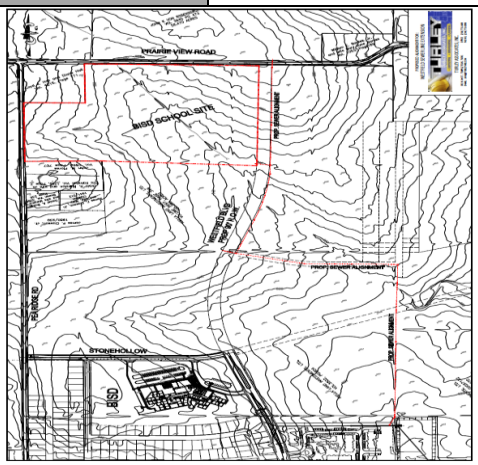
Notes:

TCIP Utilities - Westfield Phase 1

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

Install new wastewater line in support of City's TCIP for Westfield Blvd, Phase 1, and new BISD middle school, scheduled to be open in August 2014.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total
UR Bonds	$ 580,000	$ -	$ -	$ -	$ -	$ 580,000
						-
						-
						-
						-
Total	$ 580,000	$ -	$ -	$ -	$ -	$ 580,000

PROJECT ESTIMATED	
Start Date	Completion Date
Spring 2013	Fall 2014

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 52,200	52,200
Property Acquisition	-	-	-	-	-	-	-	-
Construction	580,000	-	-	-	-	580,000	580,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ 580,000	$ -	$ -	$ -	$ -	$ 580,000	$ 632,200	$ 52,200

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

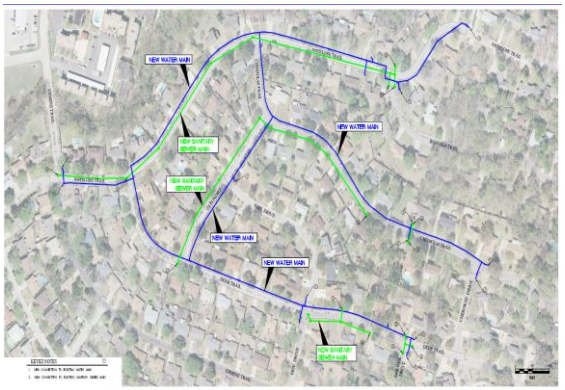
Notes:

TCIP Utilities - Western Hills

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Western Hills Street Reconstruction Project.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
UR Bonds	$ 1,800,000	$ -	$ -	$ -	$ -	$ 1,800,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Spring 2013	Winter 2014
Total	$ 1,800,000	$ -	$ -	$ -	$ -	$ 1,800,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 240,000	240,000
Property Acquisition	-	-	-	-	-	-	-	-
Construction	1,800,000	-	-	-	-	1,800,000	1,800,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ 1,800,000	$ -	$ -	$ -	$ -	$ 1,800,000	$ 2,040,000	$ 240,000

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Temple Belton Plant Expansion

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

The City of Temple has experienced significant growth in the western and southern portions of the TBRSS service area over the past 20 years. The Shallowford lift station is currently at rated capacity during peak flow events and requires expansion. Lift Station improvements will extend rated capacities to 2030 projected flows. The TBRSS treatment facility currently has rated design and peak flow capacities of 10 million gallons per day (MGD) and 30 MGD, respectively. The 2030 design and peak flows are projected at 16 MGD and 49.6 MGD, respectively.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
UR Bonds	$ 750,000	$ 5,000,000	$ -	$ -	$ -	$ 5,750,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2010	Fall 2019
Total	$ 750,000	$ 5,000,000	$ -	$ -	$ -	$ 5,750,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ 750,000	$ -	$ -	$ -	$ -	$ 750,000	$ 1,689,325	939,325
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	5,000,000	-	-	-	5,000,000	5,000,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ 750,000	$ 5,000,000	$ -	$ -	$ -	$ 5,750,000	$ 6,689,325	$ 939,325

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

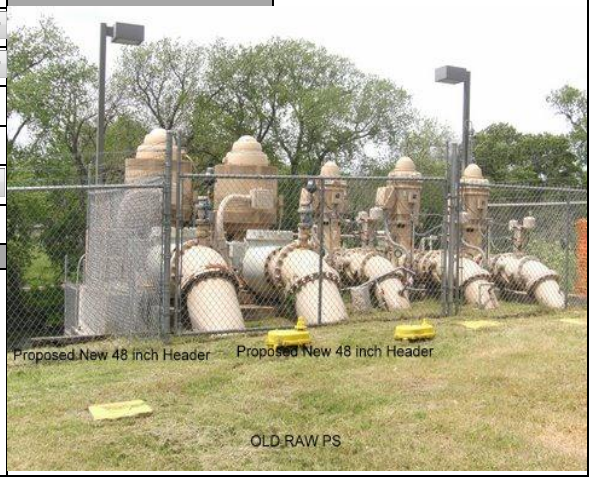
Preliminary engineering phase being assessed. Final engineering, and subsequent construction will commence when regulatory triggers are tripped.

WTP - Rehabilitation Project #1

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

The pumps at the CWTP raw water pump station discharge into a 30" line that then splits into a 24" and 30" line conveying raw water to the plant. The split between the two lines is uneven, and the initial 30" line presents a hydraulic bottleneck, restricting flow and ultimate treatment capacity. In addition, the buried isolation valves on the discharge of each raw water pump are not currently operable. This project will address deficiencies at the membrane intake and raw water pump station, conventional intake and raw water pump station, and raw water line to primary treatment components. As described in the WTP Process Assessment, this is one of five major water plant projects in the next decade targeted toward ensuring that necessary improvements are made to the existing WTP, to both maintain current services and prepare for additional capacity to meet the needs of the community.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
UR Bonds	$ 7,000,000	$ -	$ -	$ -	$ -	$ 7,000,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2013	Fall 2015
Total	$ 7,000,000	$ -	$ -	$ -	$ -	$ 7,000,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ 1,000,000	$ -	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	6,000,000	-	-	-	-	6,000,000	6,000,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ 7,000,000	$ -	$ -	$ -	$ -	$ 7,000,000	$ 7,000,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

WTP - Rehabilitation Project #2

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

This rehabilitation project includes the following components: MWTP - Gravity Thickener; MWTP - Chemical Feed Systems; CWTP - Chemical Feed Improvements; CWTP - Repair Clearwells. As described in the WTP Process Assessment, this is one of five major water plant projects in the next decade targeted toward ensuring that necessary improvements are made to the existing WTP, to both maintain current services and prepare for additional capacity to meet the needs of the community.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
UR Bonds	$ 1,000,000	$ 6,000,000	$ -	$ -	$ -	$ 7,000,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2013	Fall 2016
Total	$ 1,000,000	$ 6,000,000	$ -	$ -	$ -	$ 7,000,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ 1,000,000	$ -	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	6,000,000	-	-	-	6,000,000	6,000,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ 1,000,000	$ 6,000,000	$ -	$ -	$ -	$ 7,000,000	$ 7,000,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

City of Temple

Capital Improvement Projects

Non-Routine Capital Recommended for Future Consideration

City of Temple

Capital Improvement Program FY 2015-18
PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

Line	Project Description	Dept	Yr Req	Est Proj Cost	Estimated Annual Operating Cost
1	Airport Master Plan (noise/land study included)	36	2015	$ 275,000	-
2	Airport Equipment/Maintenance Shop	36	2015	800,000	-
	Airport Total			**$ 1,075,000**	**$ -**
3	Pavillion	31	2015	$ 115,000	$ -
	Golf Course Total			**$ 115,000**	**$ -**
4	Summit Fitness Center Tennis Court Repairs	35	2015	$ 675,000	$ -
5	Lions Park Road Repair	35	2015	200,000	-
6	Lions Park Improvements	35	2015	500,000	-
7	Conner Park (Old Waco Rd) Phase 2 - restrooms, picnic facilities, splash pad, parking, landscape, guard lights, bridge over drainage ditch	35	2015	536,300	*5,200*
8	Jackson Park - add swings, cover existing playground, irrigate park, redo basketball court, repair trail	35	2015	155,000	*3,500*
9	Ferguson Parking Asphalt	35	2015	444,650	-
10	West Temple Parking Asphalt	35	2015	84,000	-
11	Scott & White Park - Phase 2 - renovate ball fields, light football/soccer field, new restroom, parking, landscape, guard lights	35	2016	455,000	*4,500*
12	Freedom Park (Tarver Rd) Phase 2 - splash pad, parking, hike/bike, playground, picnic facilities, restroom, guard lights	35	2016	645,200	*5,300*
13	Wilson Park Recreation Center Renovation	35	2017	750,000	*3,500*
14	Waterford Park Phase 2-practice field, basketball court, parking, trail, restroom, splash pad, landscape, guard lights	35	2017	950,000	*4,000*
15	Skate Park Expansion-removal of portion of Ave B, landscaping, expand equipment	35	2018	850,000	-
16	Woodbridge Park - picnic facilities, playground w/ shade structure, basketball court, irrigation, landscape, guard lights	35	2018	200,000	*5,000*
17	Jaycee Park (Ave Z east end) - new picnic facilities, shade structure, trail, splash pad, irrigate, landscape, guard lights	35	2018	800,000	*7,000*
18	Miller Community Park - light baseball/softball field adjacent to lit multi-use field	35	2018	245,000	*5,000*
19	Downtown Linear Trail	35	2018	500,000	-
	Parks & Leisure Total			**$ 7,990,150**	**$ 43,000**
20	TCIP - Western Hills Reconstruction	34	2015	$ 2,300,000	*Replacement*
21	TCIP - West Avenue U & 13th / 17th Connector	34	2015	2,400,000	*Replacement*
22	TCIP - Prairie View - SH 317 to Research Parkway	34	2015/2016/2017	6,600,000	*Replacement*
23	TCIP - North Pea Ridge (Adams to prairie View)	34	2015/2017	3,900,000	*Replacement*
24	TCIP - Street Maintenance	34	2015/2017	2,000,000	*Replacement*
25	TCIP - Kegley Roadway Improvements	34	2015/2017	16,000,000	*Replacement*
26	TCIP - North 3rd Street Enhancement	34	2017	800,000	*Replacement*
	Streets Total			**$ 34,000,000**	**$ -**
	General Fund Total			**$ 43,180,150**	**$ 43,000**
27	Wall Dividers	44	2015	$ 650,000	$ -
28	Mayborn Center Expansion	44	2015	10,050,000	*130,000*
	Mayborn Center Total			**$ 10,700,000**	**$ 130,000**
	Hotel/Motel Fund Total			**$ 10,700,000**	**$ 130,000**

Capital Improvement Program FY 2015-18
PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

Line	Project Description	Dept	Yr Req	Est Proj Cost	Estimated Annual Operating Cost
29	Ave P / 43rd / 39th / 33rd Drainage Improvements	29	2015	$ 820,000	$ -
30	Ave D & 14th Street Drainage Improvements	29	2015	150,000	-
31	57th Street and Avenue T Drainage Improvements	29	2015	240,000	-
32	49th / Ave R / 43rd Drainage Improvements	29	2015	180,000	-
33	Meadowbrook Drainage Improvements	29	2015	172,400	-
34	Bird Creek Terrace Phase I	29	2015	89,845	-
35	Pepper Creek Regional Detention Pond South of Central Pointe parkway (HDR Site #4)	29	2016	1,063,000	-
36	9th / Ave F Drainage Improvements	29	2017	2,450,000	-
37	Patrick Henry	29	2017	80,000	-
38	13th Street Drainage Improvements	29	2017	140,000	-
39	1st / Virginia / Thompson / 15th / Park	29	Future	650,000	-
40	4th / Cole / Creasey / 1st	29	Future	600,000	-
41	Ave P / S 3rd / Ave M	29	Future	940,000	-
42	Ave T / 15th / 7th	29	Future	360,000	-
43	Poison Oak	29	Future	992,000	-
44	Bird Creek / Wren / Brooklawn	29	Future	485,000	-
45	Cottonwood Lane	29	Future	112,360	-
46	Las Moras / Midway / Montana	29	Future	340,000	-
47	Midway / Shady Hill / El Camino	29	Future	420,000	-
48	Meadow Oaks / Forest / Oak Lawn	29	Future	520,000	-
49	Wagon Trail	29	Future	100,000	-
50	Edgewood / Loop / Laurel	29	Future	180,000	-
51	Bird Creek Terrace Drainage Imporvements Phase II	29	Future	550,000	-
52	Hickory / Robinbood / Sumac	29	Future	200,000	-
53	Bird Creek Regional Detention	29	Future	4,239,800	-
54	Loop 363 to IH35 Channel	29	Future	640,869	-
55	Keller/ Jaguar/ Iroquois	29	Future	280,000	-
56	Keller / Phoenix	29	Future	200,000	-
57	South 33rd	29	Future	40,000	-
58	HDR Site #6	29	Future	263,561	-
59	Loop 363 / Ermine Trail	29	Future	332,919	-
60	Ermine / Filly / Hopi	29	Future	380,000	-
61	Antelope / Buffalo	29	Future	320,000	-
62	Deer / Blackfoot	29	Future	520,000	-
63	Whispering Oaks	29	Future	280,000	-
64	Ave P Crossing	29	Future	65,197	-
65	19th / Avenue J / 23rd	29	Future	480,000	-
66	Avenue P / S. 3rd / Avenue M	29	Future	940,000	-
67	Marlandwood Road	29	Future	72,132	-
68	Ashe / Forest / Azalea	29	Future	400,000	-
69	Marlandwood / Rosemary / Linwood	29	Future	570,000	-
70	Pecan	29	Future	40,000	-

Capital Improvement Program FY 2015-18
PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

Line	Project Description	Dept	Yr Req	Est Proj Cost	Estimated Annual Operating Cost
71	Walker Ave to 1st Street	29	Future	456,377	-
72	13th Street	29	Future	140,000	-
73	1st / Virginia / Thompson / 15th / Park	29	Future	650,000	-
74	1st Street / Upshaw	29	Future	160,000	-
75	Fryers Creek Regional Detention	29	Future	6,642,500	-
76	Belton RR Crossing	29	Future	606,190	-
77	Winchester / Paseo Del Plata / Calle Roble	29	Future	260,000	-
78	Waters Dairy / Sterling Manor / Hartrick Bluff	29	Future	340,000	-
79	Winchester / Secoya	29	Future	100,000	-
80	31st / Kingsbury /Wilshire / Crystal	29	Future	400,000	-
81	3rd Street	29	Future	49,938	-
82	3rd / Lamar	29	Future	180,000	-
83	13th / Jackson / 17th	29	Future	220,000	-
84	9th Street	29	Future	120,000	-
85	Williamson Creek Regional Detention	29	Future	3,066,400	-
86	UPRR to 10th Street	29	Future	295,466	-
87	4th / Cole / Creasey / 1st	29	Future	600,000	-
88	10th Street	29	Future	100,000	-
89	Briarcliff Road	29	Future	6,936	-
90	Gillmeister / Arrowhead	29	Future	100,000	-
91	Briarcliff / Pecan Valley	29	Future	60,000	-
92	Hemlock Blvd Culvert	29	Future	101,263	-
93	Hemlock / Canyon Creek	29	Future	340,000	-
94	Canyon Creek / Alamo Trail	29	Future	120,000	-
95	Ascot / Olympia	29	Future	140,000	-
96	8th Street	29	Future	226,108	-
97	12th / Irvin / 6th / 8th	29	Future	270,000	-
98	4th / Nugent / 6th	29	Future	220,000	-
99	Munroe	29	Future	140,000	-
100	Bird Creek Drive	29	Future	114,265	-
101	Wren / Redwing	29	Future	80,000	-
102	Birdcreek / Brooklawn	29	Future	260,000	-
103	Saulsbury Drive Culvert	29	Future	117,909	-
104	Saulsbury / Yorktown / V Forge / Delaware	29	Future	630,000	-
105	Patrick Henry	29	Future	80,000	-
106	Poison Oak Road	29	Future	352,339	-
107	Poison Oak / Ridgeway	29	Future	320,000	-
108	Skyview / Oak / Woodcreek	29	Future	320,000	-
109	Avenue T to Avenue R	29	Future	203,913	-
110	Avenue T / 15th / 7th	29	Future	360,000	-
111	Highway 36 Culvert	29	Future	352,339	-
112	Chadel / 43rd / 41st	29	Future	260,000	-
113	Venus Drive (Thompson Addition)	29	Future	TBD	-

Capital Improvement Program FY 2015-18
PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

Line	Project Description	Dept	Yr Req	Est Proj Cost	Estimated Annual Operating Cost
114	HDR Site #2 (or KPA #3)	29	Future	1,115,279	-
115	FM 2305 (Adams Ave) Culvert	29	Future	34,679	-
116	Adams Avenue / Sundance Drive	29	Future	220,000	-
117	Hog Pen Creek Regional Detention	29	Future	1,062,400	-
118	FM 2305 / Pea Ridge Road	29	Future	914,140	-
119	Pea Ridge Road	29	Future	100,000	-
120	1st Street	29	Future	38,841	-
121	Hogan Road	29	Future	581,698	-
122	Midway Drive	29	Future	310,724	-
123	Kegley Road (South Bridge)	29	Future	1,803,312	-
124	Osage Rd and U/S Channel	29	Future	194,203	-
125	Wildflower Lane	29	Future	126,232	-
126	Center Street	29	Future	104,037	-
127	UPRR to 8th Street	29	Future	258,012	-
128	14th Street / Avenue D	29	Future	120,000	-
129	50th Street	29	Future	191,428	-
130	Nugent Avene	29	Future	59,648	-
131	Avenue H	29	Future	44,389	-
132	Main Street	29	Future	27,743	-
133	Avenue H	29	Future	237,205	-
134	Adams Avenue	29	Future	198,364	-
135	Sunflower Lane Culvert	29	Future	49,938	-
136	Sunflower Lane SD	29	Future	60,000	-
137	Kegley Road (North Bridge)	29	Future	1,317,805	-
138	Pegasus Road	29	Future	309,337	-
139	McLane Parkway	29	Future	135,942	-
140	HDR Site #8	29	Future	851,718	-
141	HDR Site #9	29	Future	424,472	-
142	Little Elm Creek Regional Detention	29	Future	5,517,200	-
143	Moores Mill Road	29	Future	79,068	-
144	8th Street to Main Street	29	Future	518,799	-
145	Lower Troy Road	29	Future	375,921	-
146	Alabama Avenue	29	Future	319,047	-
147	HDR Site #7 (or KPA #4)	29	Future	625,610	-
148	Cearley Road	29	Future	61,035	-
149	IH-35	29	Future	416,149	-
	Drainage Total			**$ 60,265,401**	**-**
	Drainage Fund Total			**$ 60,265,401**	**-**

150	WTP - Rehabilitation #2	51	2015	$ 6,000,000	*Replacement*
151	Temple Belton Plant Expansion	51	2015	5,000,000	-
152	WTP - Rehabilitation #3	51	2016/2017	13,200,000	*Replacement*

Capital Improvement Program FY 2015-18
PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

Line	Project Description	Dept	Yr Req	Est Proj Cost	Estimated Annual Operating Cost
153	Avenue G Pump Station	51	2018	4,100,000	*Replacement*
154	Avenue H Tank Rehabilitation (North Tank)	51	2018	2,500,000	*Replacement*
155	Avenue H Tank Rehabilitation (South Tank)	51	2018	4,500,000	*Replacement*
156	WTP - Generator Project (Phase 3 - Portable Generator for Critical BPS's)	51	2018	2,050,000	*Replacement*
157	Little Flock LS Rehabilitation	51	2018	250,000	*Replacement*
158	WWTP - LS Transfer Switches	51	2018	350,000	*Replacement*
	Water Treatment Total			**$ 37,950,000**	**-**
159	Charter Oak Waterline from WRP to Loop 363	52	2015	$ 2,750,000	*Replacement*
160	Waterline Replacement along 3rd Street between Irvin & Nugent	52	2015	650,000	*Replacement*
161	TCIP Utilities - W Avenue U & 13th / 17th Connector	52	2015	300,000	*Replacement*
162	TCIP Utilities - Prairie View	52	2016	1,250,000	*Replacement*
163	TCIP Utilities - Tarver Road	52	2017	300,000	*Replacement*
164	TCIP Utilities - Kegley Road	52	2017	800,000	*Replacement*
165	TCIP Utilities - Outer Loop Phase 3	52	2017	1,000,000	*Replacement*
166	TCIP Utilities - Hogan Road	52	2017	850,000	*Replacement*
167	TCIP Utilities - N Pea Ridge Road	52	2017	975,000	*Replacement*
168	South Temple Water System Improvements	52	2018	8,200,000	-
169	Doshier Farm Waterline Replacement	52	2018	365,000	-
170	Duval, Crokcett, Bowie and Alamo Courts; Jefferson Elementary School Area	52	2018	400,000	-
171	Lucius McCelvey Drive Area - Waterline	52	2018	280,000	-
172	Waterline Improvements - Taylor's Valley Road and Highway 93 Intersection	52	2018	245,000	*Improvements*
173	Waterline Relocation - SH317 from FM2305 to FM439	52	2018	1,900,000	-
174	Waterline Replacement - 33rd & 35th Street between Ave T & Ave H	52	2018	2,050,000	*Replacement*
175	Waterline Replacement - 39th & 41st Streets between Ave T & Ave H	52	2018	2,050,000	*Replacement*
176	Waterline Replacement - Eagle Road & Briar Cliff Area	52	2018	175,000	*Replacement*
177	Waterline Replacement - East, Anacacho, Meadow Oaks, Elm Drive	52	2018	450,000	*Replacement*
178	Waterline Replacement - French Ave between 2nd & 10th Street	52	2018	350,000	*Replacement*
179	Waterline Replacement - N 21st Street & Alabama	52	2018	400,000	*Replacement*
180	Waterline Replacement - Northwood / Westwood / Rosewood / Inwood	52	2018	350,000	*Replacement*
181	Waterline Replacement - Pea Ridge from Alabama to Prairie View Road	52	2018	975,000	*Replacement*
	Water Distribution Total			**$ 27,065,000**	**$ -**
182	Wastewater Line Replacement between 3rd and 11th Street from Avenue D to Avenue H	54	2015	$ 610,000	*Replacement*
183	Bird Creek Interceptor (Phase 4 - 2016 and Phase 5 - 2017)	54	2016/2017	12,000,000	-
184	Leon River Trunk Sewer (Phase 2)	54	2018	5,520,000	*Replacement*
185	Wastewater Line Replacement - 1st & 5th from Elam Ave to Jackson Creek	54	2018	700,000	*Replacement*
186	Wastewater Line Replacement - 3rd & 9th Street from Ave K to Ave N	54	2018	430,000	*Replacement*
187	Wastewater Line Replacement - 18th to 24th Street Central Ave to Ave A	54	2018	310,000	*Replacement*
188	Wastewater Line Replacement - 19th & 23rd Street from Ave H to Ave I	54	2018	400,000	*Replacement*
189	Wastewater Line Replacement - Ave M to Ave N & Dunbar Trunk	54	2018	200,000	*Replacement*
190	Wastewater Line Replacement - Ave P	54	2018	175,000	*Replacement*
191	Wastewater Line Replacement - Keller Rd	54	2018	750,000	*Replacement*
192	Wastewater Line Replacement - Monticello and Fannin Loop	54	2018	430,000	*Replacement*

Capital Improvement Program FY 2015-18
PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION

Line	Project Description	Dept	Yr Req	Est Proj Cost	Estimated Annual Operating Cost
193	Wastewater Line Replacement - N 5th to Jackson	54	2018	365,000	*Replacement*
194	Wastewater Line Replacement - N Main Street to Jackson Creek	54	2018	460,000	*Replacement*
195	Wastewater Line - Ridgewood Estates	54	2018	1,600,000	-
	Sewer Collection Total			**$ 23,950,000**	**$ -**
	Water & Wastewater Fund Total			**$ 88,965,000**	**$ -**
	Total Projects Recommended for Future Consideration			**$ 203,110,551**	**$ 173,000**

Airport Master Plan

Strategic Goal:	5.3 Maximize use and development of the Airport.	District:	1
Status:	New Project		
Priority:	5		
Department:	Airport		
Manager:	Sharon Rostovich		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Current Plan is 12 years old and does not address major growth accomplished with runway extension, AMCOM and corporate hangar development. Plan would address future development, noise contour, compatible land use and height hazard zoning. The Master Plan is a critical document in justifying grant funding requests.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
Grant (90%)	$ -	$ 247,500	$ -	$ -	$ -	$ 247,500		
General Fund (10%)		27,500				27,500		
						-	Start Date	Completion Date
						-		
						-	October-14	TBD
Total	$ -	$ 275,000	$ -	$ -	$ -	$ 275,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	-	-
Property Acquisition						-	-	-
Construction						-	-	-
Equipment						-	-	-
Other		275,000				275,000	275,000	-
TOTAL	$ -	$ 275,000	$ -	$ -	$ -	$ 275,000	$ 275,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Airport Equipment/Maintenance Shop

Strategic Goal:	Airport Operations Support	District:	1
Status:	New Project		
Priority:	4		
Department:	Airport		
Manager:	Sharon Rostovich		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Current facility is not large enough to meet Airport operational demands. Due to our location and hours of operation, the Airport must be equipped to repair/maintain fueling equipment, ARFF equipment and airfield equipment seven days a week. Fuel trucks must be worked on outside due to lack of proper ventilation and larger equipment and ARFF truck are serviced out doors because of limited space.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ 800,000	$ -	$ -	$ -	$ 800,000		
						-		
						-	Start Date	Completion Date
						-		
						-	October-15	June-16
Total	$ -	$ 800,000	$ -	$ -	$ -	$ 800,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 80,000	$ -	$ -	$ -	$ 80,000	$ 80,000	-
Property Acquisition						-	-	-
Construction		720,000				720,000	720,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ 800,000	$ -	$ -	$ -	$ 800,000	$ 800,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Golf Course Pavilion

Strategic Goal:	11.3: Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	4
Status:	New Project		
Priority:	1		
Department:	Golf Course		
Manager:	James Roberts		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Provide a pavilion to host large tournaments and outdoor functions. Building a pavilion would attract more tournament business and would enable the golf course to comfortably accommodate larger crowds

Picture not available

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ 115,000	$ -	$ -	$ -	$ 115,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	October-15	TBD
Total	$ -	$ 115,000	$ -	$ -	$ -	$ 115,000		

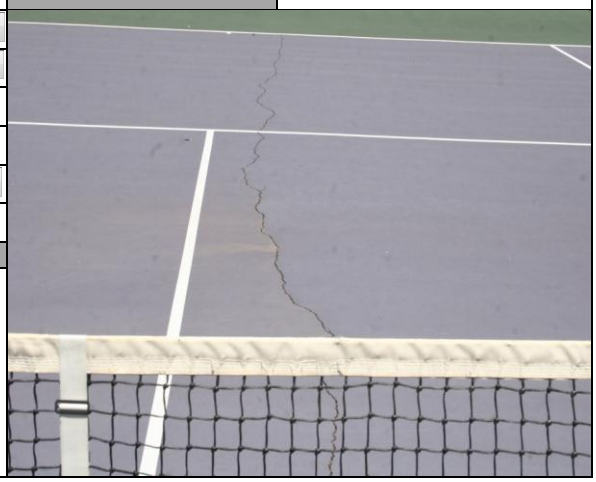
PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition						-	-	-
Construction		115,000				115,000	115,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ 115,000	$ -	$ -	$ -	$ 115,000	$ 115,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Summit Fitness Center Tennis Court Repair

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	3
Status:	New Project		
Priority:	1		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Fiscal Year:	2015		
Account Number:			



Description/Justification:

All of the eight Summit Fitness Center tennis courts need to be re-built. All of the courts have varying degrees of cracks on them. In 2011, all surfaces were redone, but this work will only last about 3 years. These courts are used by Temple College, patrons of the Summit, and tennis lessons are taught there.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ 675,000	$ -	$ -	$ -	$ 675,000		
						-		
						-	Start Date	Completion Date
						-		
						-	October-14	TBD
Total	$ -	$ 675,000	$ -	$ -	$ -	$ 675,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 75,000	$ -	$ -	$ -	$ 75,000	$ 75,000	$ -
Property Acquisition						-	-	-
Construction		600,000				600,000	600,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ 675,000	$ -	$ -	$ -	$ 675,000	$ 675,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Lions Park Road Repair

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	3
Status:	New Project		
Priority:	2		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

The road that runs from Shallow Ford to the end of Lions Park Road by the horseshoe pits needs to be repaired. Minor patches have been used in the past, but it continually deteriorates each year. This is a highly used park for softball tournaments, disc golf tournaments, 2 playgrounds are located in this park including the new ADA Rotary playground, 10 horseshoe pits, and our national award winning trail.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000		
						-		
						-	Start Date	Completion Date
						-		
						-	October-14	TBD
Total	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 8,000	$ -	$ -	$ -	$ 8,000	$ 8,000	$ -
Property Acquisition						-	-	-
Construction		192,000				192,000	192,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ 200,000	$ -	$ -	$ -	$ 200,000	$ 200,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Lions Park Improvements

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	3
Status:	New Project		
Priority:	5		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

This park is highly utilized for disc golf tournaments, softball tournaments, rentals, cross country meets, etc. We need to install curb and guttering along the road to deter patrons from parking in the grass. Once this is completed, we will need to construct some additional parking spaces for patrons, install a playground for Rotary Pavilion, construct a bridge, and build a regulation size basketball court. Continuation of the hike and bike trail is also needed.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ 500,000	$ -	$ -	$ -	$ 500,000		
						-		
						-	Start Date	Completion Date
						-		
						-	October-14	TBD
Total	$ -	$ 500,000	$ -	$ -	$ -	$ 500,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 25,000	$ -	$ -	$ -	$ 25,000	$ 25,000	$ -
Property Acquisition						-	-	-
Construction		475,000				475,000	475,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ 500,000	$ -	$ -	$ -	$ 500,000	$ 500,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Conner Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	4
Status:	New Project		
Priority:	9		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

This is the second phase to finish out the park. We need to add restrooms, picnic facilities, splash pad, parking, shade over the playground, landscaping and guard lights.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total
TBD	$ -	$ 536,300	$ -	$ -	$ -	$ 536,300
						-
						-
						-
						-
Total	$ -	$ 536,300	$ -	$ -	$ -	$ 536,300

PROJECT ESTIMATED	
Start Date	Completion Date
October-14	TBD

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 12,000	$ -	$ -	$ -	$ 12,000	$ 12,000	$ -
Property Acquisition						-	-	-
Construction		524,300				524,300	524,300	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ 536,300	$ -	$ -	$ -	$ 536,300	$ 536,300	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating		5,200	5,300	5,300	5,400	21,200
Capital Outlay						-
TOTAL	$ -	$ 5,200	$ 5,300	$ 5,300	$ 5,400	$ 21,200

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

Jackson Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	2
Status:	New Project		
Priority:	10		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Add swings with fall safe surface, cover existing playground, irrigate the park, redo the basketball court, and repair the trail.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ 155,000	$ -	$ -	$ -	$ 155,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	October-14	TBD
Total	$ -	$ 155,000	$ -	$ -	$ -	$ 155,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 5,000	$ -	$ -	$ -	$ 5,000	$ 5,000	$ -
Property Acquisition					-	-	-	-
Construction		150,000			-	150,000	150,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ 155,000	$ -	$ -	$ -	$ 155,000	$ 155,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating		3,500	3,500	3,500	3,500	14,000		
Capital Outlay						-	Project #	
TOTAL	$ -	$ 3,500	$ 3,500	$ 3,500	$ 3,500	$ 14,000		

Notes:

Ferguson Parking Asphalt

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	3
Status:	New Project		
Priority:	12		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Due to the amount of baseball games at Little Lions and Yarbarough Fields at Ferguson Park, there is not enough asphalted parking spaces. Several years ago, we made a "parking corral" with split rail fence on a grassy area on the top side of the complex. Not only would asphalting this area look more professional, bad weather would not keep us from using the lot. We would also add concrete to the entryway, metal bleachers, new picnic shelter, and cover the playground.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ 444,650	$ -	$ -	$ -	$ 444,650		
						-		
						-	Start Date	Completion Date
						-		
						-	October-14	TBD
Total	$ -	$ 444,650	$ -	$ -	$ -	$ 444,650		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 22,000	$ -	$ -	$ -	$ 22,000	$ 22,000	$ -
Property Acquisition						-	-	-
Construction		422,650				422,650	422,650	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ 444,650	$ -	$ -	$ -	$ 444,650	$ 444,650	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

West Temple Parking Asphalt

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	4
Status:	New Project		
Priority:	14		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Due to the amount of soccer and football games along with community traffic for the playground, splash pad, etc. at West Temple there is not enough asphalted parking spaces. Several years ago, we made a "parking corral" with split rail fence on a grassy area by Fire Station #7. Not only would asphalting this area look more professional, bad weather would not keep us from using the lot.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total
TBD	$ -	$ 84,000	$ -	$ -	$ -	$ 84,000
						-
						-
						-
						-
Total	$ -	$ 84,000	$ -	$ -	$ -	$ 84,000

PROJECT ESTIMATED	
Start Date	Completion Date
October-14	TBD

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 9,000	$ -	$ -	$ -	$ 9,000	$ 9,000	$ -
Property Acquisition						-	-	-
Construction		75,000				75,000	75,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ 84,000	$ -	$ -	$ -	$ 84,000	$ 84,000	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 13	FY 14	FY 15	FY 16	FY 17	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating						-
Capital Outlay						-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

Scott & White Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	2
Status:	New Project		
Priority:	7		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Due to the Temple Independent School District bond project that will see Travis Middle School renovated, and eventually Ralph Wilson Youth Club being re-located to this park, there are a few items that are needed to complete the park. A new restroom is needed at the park, new picnic facility, new playground, shade over the playground, additional parking, landscaping, splash pad, and guard lights.

Funding Sources:	FY 13	FY 14	FY 15	FY 16	FY 17	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ 455,000	$ -	$ -	$ 455,000		
						-		
						-	Start Date	Completion Date
						-		
						-	October-14	TBD
Total	$ -	$ -	$ 455,000	$ -	$ -	$ 455,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 13	FY 14	FY 15	FY 16	FY 17	Five Year Total	Total Project Cost	Total Cost Through 9/30/12
Design/Engineering	$ -	$ -	36,400	$ -	$ -	$ 36,400	$ 36,400	$ -
Property Acquisition						-	-	-
Construction			418,600			418,600	418,600	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ -	$ 455,000	$ -	$ -	$ 455,000	$ 455,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 13	FY 14	FY 15	FY 16	FY 17	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating			4,500	4,500	4,600	13,600		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ 4,500	$ 4,500	$ 4,600	$ 13,600		

Notes:

Freedom Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	4
Status:	New Project		
Priority:	19		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

This is the second phase to complete the park. We need to install a splash pad, add additional parking, add a trail around the park, playground, picnic facilities, and guard lights. This park is heavily used by the schools and local sports associations.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ 645,200	$ -	$ -	$ 645,200	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	October-15	TBD
Total	$ -	$ -	$ 645,200	$ -	$ -	$ 645,200		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ 50,000	$ -	$ -	$ 50,000	$ 50,000	$ -
Property Acquisition						-	-	-
Construction			595,200			595,200	595,200	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ -	$ 645,200	$ -	$ -	$ 645,200	$ 645,200	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating			5,300	5,300	5,400	16,000		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ 5,300	$ 5,300	$ 5,400	$ 16,000		

Notes:

Wilson Park Recreation Center

Strategic Goal:	11.3 Invest in park and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	3
Status:	New Project		
Priority:	3		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

This project is intended to address the much needed interior improvements at Wilson Park Recreation Center. This project would include aesthetics such as paint, floor coverings and window treatments; operational improvements such as storage, cabinetry and audio/visual; as well as physical improvements through the relocation of existing space and creation of new space within the existing floor plan.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ -	$ 750,000	$ -	$ 750,000		
						-		
						-	Start Date	Completion Date
						-		
						-	October-16	TBD
Total	$ -	$ -	$ -	$ 750,000	$ -	$ 750,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ 60,000	$ -	$ 60,000	$ 60,000	$ -
Property Acquisition						-	-	-
Construction				690,000		690,000	690,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ -	$ -	$ 750,000	$ -	$ 750,000	$ 750,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating				3,500		3,500		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ 3,500	$ -	$ 3,500		

Notes:

Waterford Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	3
Status:	New Project		
Priority:	20		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

This is the second phase to complete the park. This park needs a practice field, basketball court, paved parking, trail, new playground with shade, splash pad, and guard lights.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ -	$ 950,000	$ -	$ 950,000		
						-		
						-	Start Date	Completion Date
						-		
						-	October-15	TBD
Total	$ -	$ -	$ -	$ 950,000	$ -	$ 950,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ 75,000	$ -	$ 75,000	$ 75,000	$ -
Property Acquisition						-	-	-
Construction				875,000		875,000	875,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ -	$ -	$ 950,000	$ -	$ 950,000	$ 950,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating				4,000	4,000	8,000		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ 4,000	$ 4,000	$ 8,000		

Notes:

Skate Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	2
Status:	New Project		
Priority:	4		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This park has been a tremendous park. We not only need to expand the park, but we would like to green up the area also. This project includes buying the property next to the skate park, adding additional skating elements, landscaping, and removing part of Ave B and grassing this area.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ -	$ -	$ 850,000	$ -		
						-		
						-	Start Date	Completion Date
						-		
						-	October-17	TBD
Total	$ -	$ -	$ -	$ -	$ 850,000	$ -		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ 68,000	$ 68,000	$ 68,000	$ -
Property Acquisition					30,000	30,000	30,000	-
Construction					752,000	752,000	752,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ 850,000	$ 850,000	$ 850,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Woodbridge Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	1
Status:	New Project		
Priority:	11		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Year:	2018		
Account Number:			

Description/Justification:

A walking trail and a nice pond are all that this park has to offer. We need to install picnic facilities, playground with shade, basketball court, irrigation with landscaping and guard lights.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ -	$ -	$ 250,000	$ 250,000		
						-		
						-	Start Date	Completion Date
						-		
						-	October-17	TBD
Total	$ -	$ -	$ -	$ -	$ 250,000	$ 250,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition						-	-	-
Construction					200,000	200,000	200,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ 200,000	$ 200,000	$ 200,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating					5,000	5,000		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ 5,000	$ 5,000		

Notes:

Jaycee Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	4
Status:	New Project		
Priority:	17		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This park needs upgrading. We are proposing to install new picnic facilities, shade structure over the playground, add a walking trail, splash pad, add irrigation and landscaping, and guard lights.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 800,000	$ 800,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	October-17	TBD
Total	$ -	$ -	$ -	$ -	$ 800,000	$ 800,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ 64,000	$ 64,000	$ 64,000	$ -
Property Acquisition						-	-	-
Construction				-	736,000	736,000	736,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ 800,000	$ 800,000	$ 800,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating					7,000	7,000		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ 7,000	$ 7,000		

Notes:

Miller Community Park

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	1
Status:	New Project		
Priority:	24		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Fiscal Year:	2018		
Account Number:			

Description/Justification:

This park is one of our most popular parks. We need to install lighting on the baseball/softball/cricket field which is next to the multi-use field. Due to the popularity of the basketball court, we need to install asphalt parking by the court.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 245,000	$ 245,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	October-17	TBD
Total	$ -	$ -	$ -	$ -	$ 245,000	$ 245,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ 12,000	$ 12,000	$ 12,000	$ -
Property Acquisition						-	-	-
Construction					233,000	233,000	233,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ 245,000	$ 245,000	$ 245,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating				-	5,000	5,000		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ 5,000	$ 5,000		

Notes:

Downtown Linear Trail

Strategic Goal:	11.3 Invest in parks and related facilities and programs that enhance community wellness, quality of place, and community amenities.	District:	2
Status:	New Project		
Priority:	27		
Department:	Parks and Leisure Services		
Manager:	Ken Cicora		
Construction Year:	2018		
Account Number:			

Description/Justification:

This trail will connect the Farmers Market to Martin Luther King Park on 8th street.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000		
						-		
						-	Start Date	Completion Date
						-		
						-	October-17	TBD
Total	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ 40,000	$ 40,000	$ 40,000	$ -
Property Acquisition						-	-	-
Construction					460,000	460,000	460,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000	$ 500,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Western Hills Reconstruction

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	1
Status:	Continuing Project		
Priority:	1		
Department:	Street		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. The Western Hills Project will reconstruct portions of Antelope, Chisholm, Geronimo, and Deer Trails. Utility improvements and road work will be sequenced and constructed appropriately.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total
CO Bonds	$ -	2,300,000	-	-	-	$ 2,300,000
						$ -
						$ -
						$ -
						$ -
Total	$ -	$ 2,300,000	$ -	$ -	$ -	$ 2,300,000

PROJECT ESTIMATED	
Start Date	Completion Date
Spring 2013	Fall 2017

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering						$ -	400,000	400,000
Property Acquisition						$ -	-	-
Construction		2,300,000				$ 2,300,000	2,300,000	-
Equipment						$ -	-	-
Other						$ -	-	-
TOTAL	$ -	$ 2,300,000	$ -	$ -	$ -	$ 2,300,000	$ 2,700,000	$ 400,000

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel						$ -	Project Type	Non-Recurring
Operating						$ -		
Capital Outlay						$ -	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

In FY 2013 $400,000 was funded for the design.

West Avenue U & 13th/17th Connector

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	3
Status:	New Project		
Priority:	2		
Department:	Street		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. W Avenue U & 13th / 17th Street Connector project will enhance multi-modal transportation corridors between S&W, the VA, TISD Campus', and Loop 363.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total
CO Bonds		2,400,000				$ 2,400,000
						$ -
						$ -
						$ -
						$ -
Total	$ -	$ 2,400,000	$ -	$ -	$ -	$ 2,400,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2016

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering						$ -	-	-
Property Acquisition						$ -	-	-
Construction		2,400,000				$ 2,400,000	2,400,000	-
Equipment						$ -	-	-
Other						$ -	-	-
TOTAL	$ -	$ 2,400,000	$ -	$ -	$ -	$ 2,400,000	$ 2,400,000	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total
Personnel						$ -
Operating						$ -
Capital Outlay						$ -
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

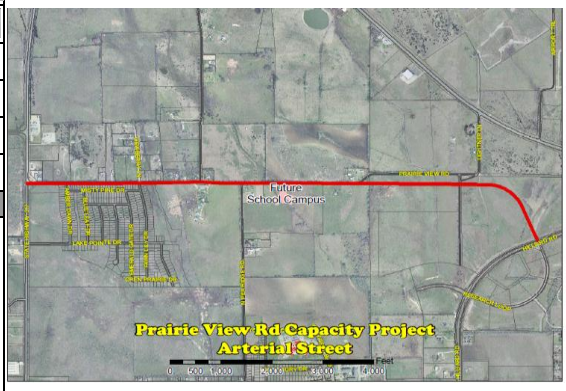
Notes:

Prairie View - SH 317 to Research Parkway

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network	District:	4
Status:	Continuing Project		
Priority:	1		
Department:	Street		
Manager:	Nicole Torralva		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Prairie View improvements include reconstructing, connecting, and increasing capacity across the northwestern region of the City.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
CO Bonds	$ -	390,000	3,105,000	3,105,000	-	$ 6,600,000	PROJECT ESTIMATED	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
						$ -	Summer 2013	Fall 2018
Total	$ -	$ 390,000	$ 3,105,000	$ 3,105,000	$ -	$ 6,600,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering		390,000				$ 390,000	690,000	300,000
Property Acquisition						$ -	-	-
Construction			3,105,000	3,105,000		$ 6,210,000	6,210,000	-
Equipment						$ -	-	-
Other						$ -	-	-
TOTAL	$ -	$ 390,000	$ 3,105,000	$ 3,105,000	$ -	$ 6,600,000	$ 6,900,000	$ 300,000

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel						$ -	Project Type	Non-Recurring
Operating						$ -		
Capital Outlay						$ -	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

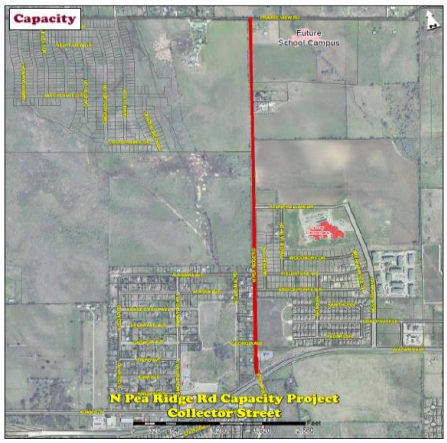
In FY 2013 $300,000 was funded for the preliminary design.

North Pea Ridge (Adams to Prairie View)

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	New Project		
Priority:	1		
Department:	Street		
Manager:	Nicole Torralva		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. N Pea Ridge improvements will improve capacity and connectivity around new school campus', and open up addition transportation corridors within the western region of the City.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total
CO Bonds		390,000		3,510,000		$ 3,900,000
						$ -
						$ -
						$ -
						$ -
Total	$ -	$ 390,000	$ -	$ 3,510,000	$ -	$ 3,900,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2018

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering		390,000				$ 390,000	390,000	-
Property Acquisition						$ -	-	-
Construction				3,510,000		$ 3,510,000	3,510,000	-
Equipment						$ -	-	-
Other						$ -	-	-
TOTAL	$ -	$ 390,000	$ -	$ 3,510,000	$ -	$ 3,900,000	$ 3,900,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel						$ -	Project Type	Non-Recurring
Operating						$ -		
Capital Outlay						$ -	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Street Maintenance

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	All
Status:	Continuing Project		
Priority:	1		
Department:	Public Works - Street Department		
Manager:	Kenny Henderson		
Construction Fiscal Year:	N/A		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Street maintenance activities include a variety of activities including overlay, milling, and seal coating.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
CO Bonds		1,000,000		1,000,000		$ 2,000,000	PROJECT ESTIMATED	
						$ -		
						$ -	Start Date	Completion Date
						$ -		
						$ -	Fall 2012	Fall 2020
Total	$ -	$ 1,000,000	$ -	$ 1,000,000	$ -	$ 2,000,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering						$ -	-	-
Property Acquisition						$ -	-	-
Construction		1,000,000		1,000,000		$ 2,000,000	5,800,000	3,800,000
Equipment						$ -	-	-
Other						$ -	-	-
TOTAL	$ -	$ 1,000,000	$ -	$ 1,000,000	$ -	$ 2,000,000	$ 5,800,000	$ 3,800,000

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel						$ -	Project Type	Recurring
Operating						$ -		
Capital Outlay						$ -	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

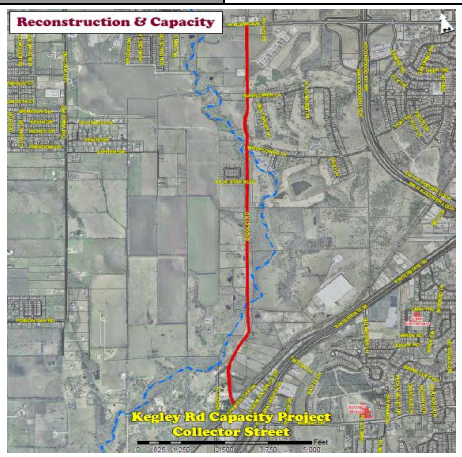
In FY 2013, $3,800,000 was allocated for street maintenance, specifically targeted for milling and overlay activities. Approximately 60 lane miles of city streets (5% of existing pavement surfaces) were addressed. An additional $3,000,000 for duration of the TCIP is anticipated, including $1,000,000 in FY '19.

Kegley Roadway Improvements

Strategic Goal:	Strategic Goal 4.1 Maintain, signage and improve the transportation network.	District:	4
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Improvements to Kegley Road will restore a smooth driving surface, and establish the roadway as a local collector with enhanced multi-modal components.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total
CO Bonds		1,660,000		14,340,000		$ 16,000,000
						$ -
						$ -
						$ -
						$ -
Total	$ -	$ 1,660,000	$ -	$ 14,340,000	$ -	$ 16,000,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2018

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering		1,660,000				$ 1,660,000	1,660,000	-
Property Acquisition						$ -	-	-
Construction				14,340,000		$ 14,340,000	14,340,000	-
Equipment						$ -	-	-
Other						$ -	-	-
TOTAL	$ -	$ 1,660,000	$ -	$ 14,340,000	$ -	$ 16,000,000	$ 16,000,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel						$ -	Project Type	Non-Recurring
Operating						$ -		
Capital Outlay						$ -	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

North 3rd Street Expansion

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	
Status:	New Project		
Priority:	1		
Department:	Street		
Manager:	Nicole Torralva		
Construction Fiscal Year:	2017		
Account Number:			

Picture not available

Description/Justification:

This is a part of a multi-year capital improvement program to focus on transportation.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
CO Bonds	$ -	$ -	$ -	$ 800,000	$ -	$ 800,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	TBD	TBD
Total	$ -	$ -	$ -	$ 800,000	$ -	$ 800,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition						-	-	-
Construction				800,000		800,000	800,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ -	$ -	$ 800,000	$ -	$ 800,000	$ 800,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wall Dividers

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	1		
Department:	44		
Manager:			
Construction Fiscal Year:	2015		
Account Number:			

Picture not available

Description/Justification:

The main hall at the convention center can currently be divided into three smaller rooms. The divider wall creates two smaller rooms and one larger room. With the addition of more operable walls, the space could be divided into a total of 6 rooms, which would create additional rentable space.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ 650,000	$ -	$ -	$ -	$ 650,000		
						-		
						-	Start Date	Completion Date
						-		
						-	TBD	TBD
Total	$ -	$ 650,000	$ -	$ -	$ -	$ 650,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition						-	-	-
Construction		650,000				650,000	650,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ 650,000	$ -	$ -	$ -	$ 650,000	$ 650,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Mayborn Center Expansion

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	1		
Department:	44		
Manager:			
Construction Fiscal Year:	2015		
Account Number:			

Picture not available

Description/Justification:

Adding an additional 50,000 square feet would elevate the convention center to compete for much larger events and conventions. The additional hotel rooms recently constructed in Temple provide adequate sleeping rooms for these larger events. The fiscal impact of the added space would be seen in both the hotel occupancy tax and sales tax in the area.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ 10,500,000	$ -	$ -	$ -	$ 10,500,000		
						-		
						-	Start Date	Completion Date
						-		
						-	TBD	TBD
Total	$ -	$ 10,500,000	$ -	$ -	$ -	$ 10,500,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 150,000	$ -	$ -	$ -	$ 150,000	$ 150,000	$ -
Property Acquisition						-	-	-
Construction		9,900,000		-		9,900,000	9,900,000	-
Equipment						-	-	-
Other						-	-	-
TOTAL	$ -	$ 10,050,000	$ -	$ -	$ -	$ 10,050,000	$ 10,050,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ 30,000	$ -	$ -	$ 30,000	Project Type	Non-Recurring
Operating			100,000			100,000		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ 130,000	$ -	$ -	$ 130,000		

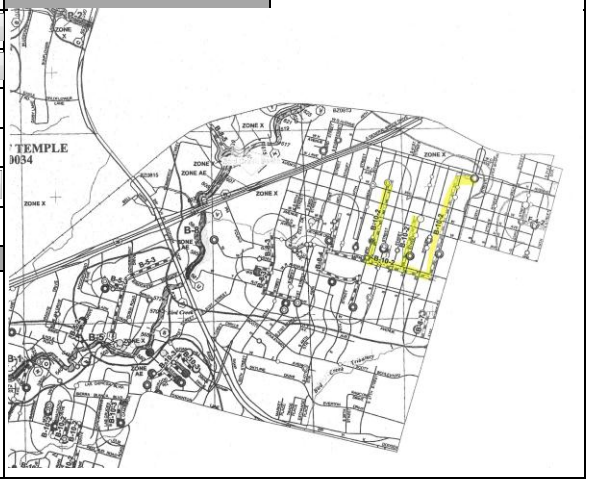
Notes:

Ave P / 43rd / 39th / 33rd Drainage Improvements

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

This drainage project will improve conveyance and mitigate flooding issues for structures within the project limits. Identified through master planning, customer complaints, and rain event observations, currently undersized pipes will be upgraded to convey adequate flows through this area of the City.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ 820,000	$ -	$ -	$ -	$ 820,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2016
Total	$ -	$ 820,000	$ -	$ -	$ -	$ 820,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 80,000	$ -	$ -	$ -	$ 80,000	$ 80,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	740,000	-	-	-	740,000	740,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ 820,000	$ -	$ -	$ -	$ 820,000	$ 820,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Ave D & 14th Street

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.
Status:	New Project
Priority:	2
Department:	Public Works / Engineering
Manager:	TBD
Construction Fiscal Year:	2015
Account Number:	

District: 2

Description/Justification:

This drainage project will improve conveyance and mitigate flooding issues for structures within the project limits. Identified through customer complaints and rain event observations, surface water now flows across private property, impacting residential structures. This project will provide for curb and gutter along the roadway, mitigating future flooding issues.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total
TBD	$ -	$ 150,000	$ -	$ -	$ -	$ 150,000
						-
						-
						-
						-
Total	$ -	$ 150,000	$ -	$ -	$ -	$ 150,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2014	Fall 2016

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 15,000	$ -	$ -	$ -	$ 15,000	$ 15,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	135,000	-	-	-	135,000	135,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ 150,000	$ -	$ -	$ -	$ 150,000	$ 150,000	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating						-
Capital Outlay						-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

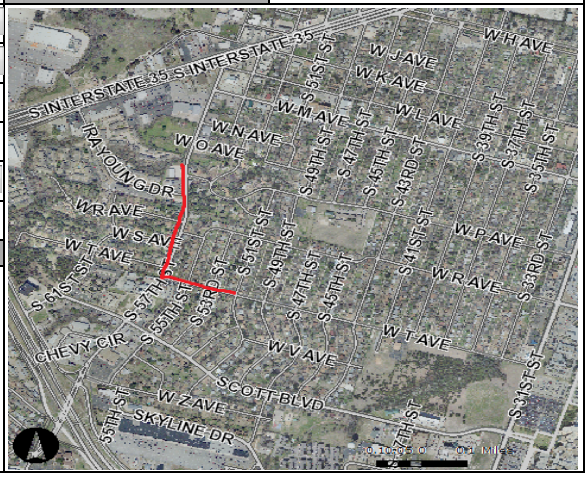
Notes:

57th Street and Avenue T

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	3		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

This drainage project will improve conveyance and mitigate flooding issues for structures within the project limits. Identified through customer complaints and rain event observations, existing storm water inlets and pipes are not sized adequately to convey current storm water runoff. This project would consider installation of new larger pipes with additional inlets.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
tbd	$ -	$ 180,000	$ -	$ -	$ -	$ 180,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2016
Total	$ -	$ 180,000	$ -	$ -	$ -	$ 180,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 20,000	$ -	$ -	$ -	$ 20,000	$ 20,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	160,000	-	-	-	160,000	160,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ 180,000	$ -	$ -	$ -	$ 180,000	$ 180,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

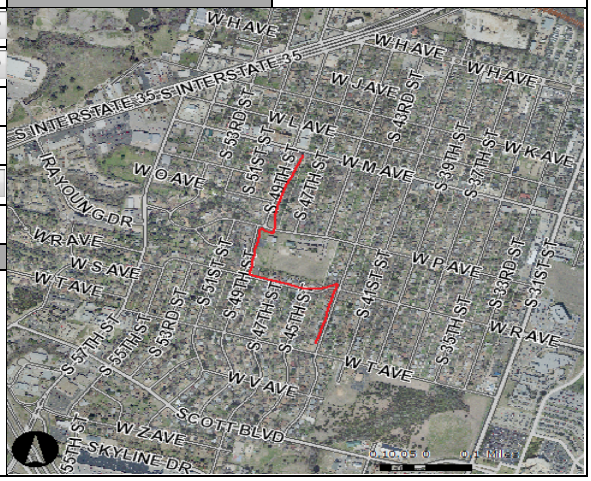
Notes:

49th / Avenue R / 43rd Street

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

This drainage project will improve conveyance and mitigate flooding issues for structures within the project limits. Identified through customer complaints and rain event observations, existing storm water inlets and pipes are not sized adequately to convey current storm water runoff. This project would consider installation of new larger pipes with additional inlets.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
tbd	$ -	$ 180,000	$ -	$ -	$ -	$ 180,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2016
Total	$ -	$ 180,000	$ -	$ -	$ -	$ 180,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 20,000	$ -	$ -	$ -	$ 20,000	$ 20,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	160,000	-	-	-	160,000	160,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ 180,000	$ -	$ -	$ -	$ 180,000	$ 180,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Meadowbrook Drainage Improvements

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	Salvador Rodriguez		
Construction Fiscal Year:	2015		
Account Number:			

Picture not available

Description/Justification:

Alleviate flooding along the east side of Meadowbrook Drive by shaping drainage channel to appropriate dimensions for conveying calculated flow rates. Correct underperforming drainage and conveyance facilities along and downstream of Meadowbrook Drive by replacing undersized drainage pipes associated with the existing detention pond and reinstalling to appropriate elevations. Provide adequate detention of stormwater runoff by increasing the capacity of the existing detention pond. Correct unmaintainable drainage facility adjacent to pending subdivision development with underground conveyance.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ 172,400	$ -	$ -	$ -	$ 172,400		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2015
Total	$ -	$ 172,400	$ -	$ -	$ -	$ 172,400		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 27,400	$ -	$ -	$ -	$ 27,400	$ 27,400	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	145,000	-	-	-	145,000	145,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ 172,400	$ -	$ -	$ -	$ 172,400	$ 172,400	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Fiscal impact on O&M is anticipated to be zero.

Bird Creek Terrace Phase 1

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	3
Status:	New Project		
Priority:	6		
Department:	Public Works / Engineering		
Manager:	Richard Wilson		
Construction Fiscal Year:	2015		
Account Number:			

Picture not available

Description/Justification:

The project includes the design, bid and construction of a storm water system to intercept storm water runoff from west of Bird Creek Terrace and convey the runoff to Bird Creek. The improvements will consist of approximately three (3) inlets, 335 Lineal Feet of pipe, one (1) outfall structure and associated pavement repair. It is anticipated that two (2) drainage easements will be acquired. The proposed system will mitigate the erosive effects of the runoff on downstream properties and on the banks of Bird Creek.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ 89,845	$ -	$ -	$ -	$ 89,845	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Summer 2015
Total	$ -	$ 89,845	$ -	$ -	$ -	$ 89,845		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 10,920	$ -	$ -	$ -	$ 10,920	$ 10,920	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	78,925	-	-	-	78,925	78,925	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ 89,845	$ -	$ -	$ -	$ 89,845	$ 89,845	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Construction Inspection Services to be performed by City of Temple Public Works personnel. The O&M fiscal impact is expected to be zero.

WTP - Rehabilitation Project #2

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

This rehabilitation project includes the following components: MWTP - Gravity Thickener; MWTP - Chemical Feed Systems; CWTP - Chemical Feed Improvements; CWTP - Repair Clearwells. As described in the WTP Process Assessment, this is one of five major water plant projects in the next decade targeted toward ensuring that necessary improvements are made to the existing WTP, to both maintain current services and prepare for additional capacity to meet the needs of the community.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
UR Bonds	$ 1,000,000	$ 6,000,000	$ -	$ -	$ -	$ 7,000,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2013	Fall 2016
Total	$ 1,000,000	$ 6,000,000	$ -	$ -	$ -	$ 7,000,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ 1,000,000	$ -	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	6,000,000	-	-	-	6,000,000	6,000,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ 1,000,000	$ 6,000,000	$ -	$ -	$ -	$ 7,000,000	$ 7,000,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Temple Belton Plant Expansion

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

The City of Temple has experienced significant growth in the western and southern portions of the TBRSS service area over the past 20 years. The Shallowford lift station is currently at rated capacity during peak flow events and requires expansion. Lift Station improvements will extend rated capacities to 2030 projected flows. The TBRSS treatment facility currently has rated design and peak flow capacities of 10 million gallons per day (MGD) and 30 MGD, respectively. The 2030 design and peak flows are projected at 16 MGD and 49.6 MGD, respectively.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
UR Bonds	$ 750,000	$ 5,000,000	$ -	$ -	$ -	$ 5,750,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2010	Fall 2019
Total	$ 750,000	$ 5,000,000	$ -	$ -	$ -	$ 5,750,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ 750,000	$ -	$ -	$ -	$ -	$ 750,000	$ 1,689,325	939,325
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	5,000,000	-	-	-	5,000,000	5,000,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ 750,000	$ 5,000,000	$ -	$ -	$ -	$ 5,750,000	$ 6,689,325	$ 939,325

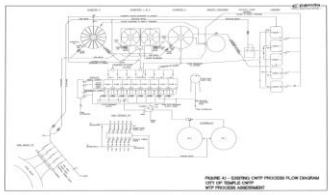
ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Preliminary engineering phase being assessed. Final engineering and subsequent construction will commence when regulatory triggers are tripped.

WTP - Rehabilitation Project #3

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	3		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2014		
Account Number:			



Description/Justification:

The existing four upflow solids contact clarifiers are difficult to operate consistently with varying water quality and flow and are close to the end of their useful service life. In addition, the existing gravity thickener is undersized for the amount of sludge generated in the treatment process, necessitating the use of the wash water lagoons for sludge storage. This project proposes to demolish Clarifier 3 and the gravity thickener, both to address aging infrastructure needs and to restore treatment capacity to the plant. A pair of flocculation/sedimentation basins with inclined plat settlers would be built to completely replace existing clarifiers. Clarifier #4 is proposed to be converted to a gravity thickener, therby relieving the wash water lagoons of handling sludge. As described in the WTP Process Assessment, this is the third of five major water plant projects in the next decade targeted toward ensuring that necessary improvements are made to the existing WTP, to both maintain current services and prepare for additional capacity to meet the needs of the community.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ 1,200,000	$ 12,000,000	$ -	$ 13,200,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2015	Fall 2017
Total	$ -	$ -	$ 1,200,000	$ 12,000,000	$ -	$ 13,200,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Avenue G Pump Station

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

The Ave G Pump Station is the primary booster pump station that provides water to most of the City east of I-35. The pump station moves water from the two aging Ave H ground storage tanks to four elevated storage tanks that serve the heart of the City. This critical facility is consistently relied upon to supply water to the 876' pressure plane, including several area hospitals. The pump station is an old facility, and should be reconstructed to continue to properly provide reliable water supply to the community. With rehabilitation and reconstruction of the two primary ground storage tanks that feed this pump station, it is important to address this identified system need concurrent with tank renewal.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
tbd	$ -	$ -	$ -	$ -	$ 4,100,000	$ 4,100,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 4,100,000	$ 4,100,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Avenue H Tank Rehabilitation (North Tank)

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Rehabilitation of the northern most 3.5 MG ground storage tank (constructed in 1933) to repair deteriorated interior and exterior components is a priority. This critical facility (serving 25th Street, Taylor Road, West Park, and Nugent Elevated Storage Tanks) is the only significant ground storage facility in the heart of the City and is consistently relied upon to supply water to most of the City of Temple, including several area hospitals. It's current condition is a concern, and it is in jeopardy of being identified as a violation by TCEQ State Standards. Rehabilitation of the northern most tank is recommended during FY '13, along with design of a new southern tank and pump station which will ultimate replace this aging facility.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
tbd	$ -	$ -	$ -	$ -	$ 2,500,000	$ 2,500,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 2,500,000	$ 2,500,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Avenue H Tank Replacement (South Tank)

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replacement of the southern most 3.5 MG ground storage tank (constructed in 1933) is a priority. This critical facility (serving 25th Street, Taylor Road, West Park, and Nugent Elevated Storage Tanks) is the only significant ground storage facility in the heart of the City and is consistently relied upon to supply water to most of the City of Temple, including several area hospitals. It's current condition is a concern, and it is in jeopardy of being identified as a violation by TCEQ State Standards. The southern tank is significantly worse than the northern most tank (recommended for rehabilitation), so replacement is recommended.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
tbd	$ -	$ -	$ -	$ -	$ 4,500,000	$ 4,500,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 4,500,000	$ 4,500,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

WTP - Generator Project (Phase 3 - Portable Generator for Critical BPS's)

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

This generator project is the third phase in providing for alternative power to critical water facilities. This project will provide flexibility in power use at critical booster pump stations across the system, enhancing system capability to maintain service to the community during loss of traditional electrical power supplies.

EMERGENCY PORTABLE GENERATOR, DIESEL FUELED, TRAILER MOUNTED.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
tbd	$ -	$ -	$ -	$ -	$ 2,050,000	$ 2,050,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 2,050,000	$ 2,050,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Little Flock LS Rehabilitation

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Rehabilitation of the Little Flock LS is needed. This project will address capital maintenance needs associated with this facility.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 250,000	$ 250,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 250,000	$ 250,000		

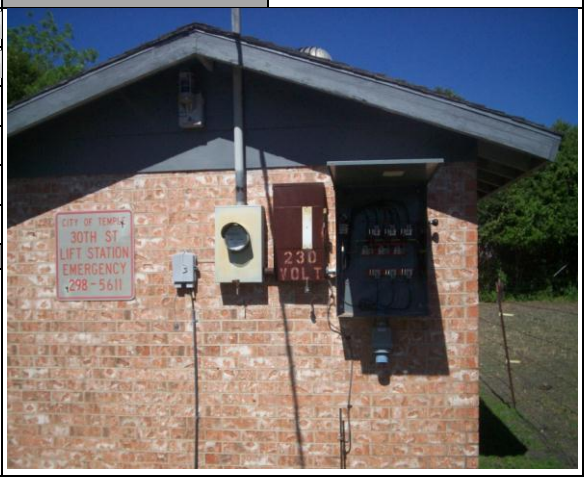
PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Lift Station Transfer Switches

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			



Description/Justification:

Transfer switches for alternative power generation do not currently exist on most City lift stations. Installation of these components will allow for portable generators to be hooked up to the sites, as necessary, to minimize unauthorized discharges and keep facilities operational in the event of a power outage.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ -	$ -	$ 350,000	$ 350,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 350,000	$ 350,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

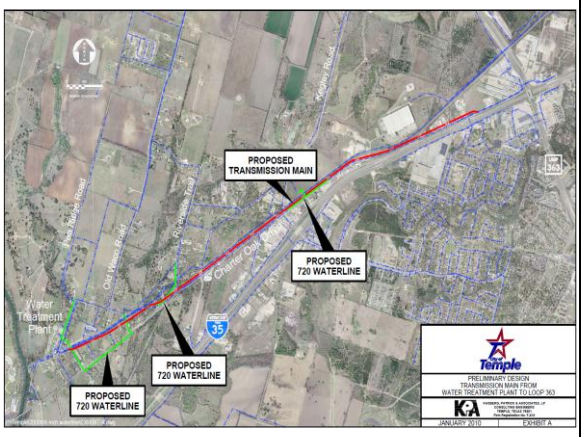
Notes:

Charter Oak Waterline from WTP to Loop 363

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Salvador Rodriguez, P.E., CFM		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

The existing 18" water line is one of the primary water mains providing water to the City and was constructed approximately 70 years ago. This water main has experienced numerous failures in the recent past and has reached the end of its useful service life. The replacement of the transmission main is an important component of maintaining a viable distribution system.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total
UR Bonds	$ -	$ 2,750,000	$ -	$ -	$ -	$ 2,750,000
						-
						-
						-
						-
Total	$ -	$ 2,750,000	$ -	$ -	$ -	$ 2,750,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2009	Summer 2016

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,361,105	1,361,105
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	2,750,000	-	-	-	2,750,000	3,600,000	850,000
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ 2,750,000	$ -	$ -	$ -	$ 2,750,000	$ 4,961,105	$ 2,211,105

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

This project is being constructed in three phases. The first project (Phase 1) included construction of new distribution lines, completed during FY '13. The remaining transmission main will be built in two additional phases, pending acquisition of necessary ROW. Portions of this project are associated with a TCEQ Notice of Enforcement Action, which requires transfer of existing services on the transmission main to smaller distribution lines.

Waterline Replacement Project along 3rd Street between Irvin & Nugent

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	New Project		
Priority:	2		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Replace old 2" cast iron lead poured joints and water lines with 8" PVC to provide fire protection in the area. Current mains are undersized and are not capable of supporting fire hydrants.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ 650,000	$ -	$ -	$ -	$ 650,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2015	Fall 2016
Total	$ -	$ 650,000	$ -	$ -	$ -	$ 650,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 50,000	$ -	$ -	$ -	$ 50,000	$ 50,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	600,000	-	-	-	600,000	600,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ 650,000	$ -	$ -	$ -	$ 650,000	$ 650,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

TCIP Utilities - W Avenue U & 13th / 17th Connector Utility Improvements

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	3
Status:	New Project		
Priority:	2		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for W Avenue U & 13th / 17th Connector Project.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2014	Fall 2015
Total	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	300,000	-	-	-	300,000	300,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000	$ 300,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

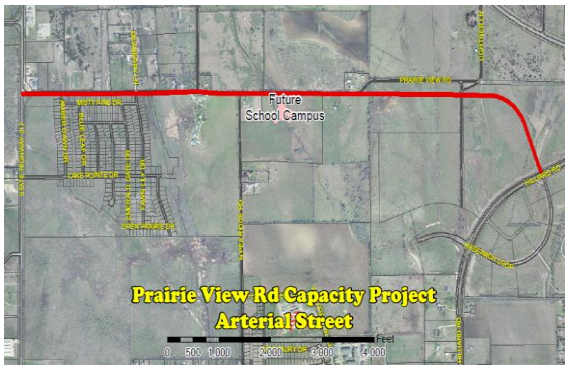
Notes:

TCIP Utilities - Prairie View Utility Improvements

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	3		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2016		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Prairie View Roadway Project.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ 1,250,000	$ -	$ -	$ 1,250,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2015	Fall 2017
Total	$ -	$ -	$ 1,250,000	$ -	$ -	$ 1,250,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	1,250,000	-	-	1,250,000	1,250,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ 1,250,000	$ -	$ -	$ 1,250,000	$ 1,250,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

TCIP Utilities - Tarver Road Utility Improvements

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Tarver Roadway Project.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ 300,000	$ -	$ 300,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2016	Fall 2017
Total	$ -	$ -	$ -	$ 300,000	$ -	$ 300,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	300,000	-	300,000	300,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ 300,000	$ -	$ 300,000	$ 300,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

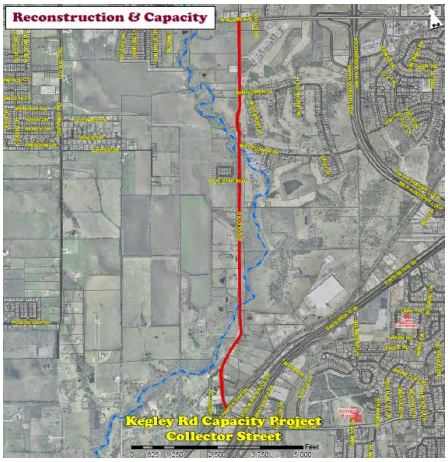
Notes:

TCIP Utilities - Kegley Road Utility Improvements

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Kegley Roadway Project.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ 800,000	$ -	$ 800,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2016	Fall 2017
Total	$ -	$ -	$ -	$ 800,000	$ -	$ 800,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	800,000	-	800,000	800,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ 800,000	$ -	$ 800,000	$ 800,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

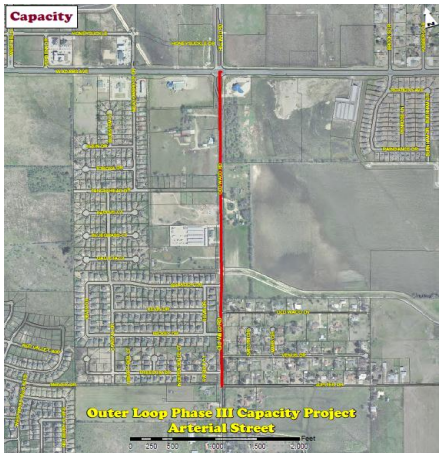
Notes:

TCIP Utilities - Outer Loop Phase 3 Utility Improvements

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Outer Loop Phase 3 Project.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ 1,000,000	$ -	$ 1,000,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2016	Fall 2017
Total	$ -	$ -	$ -	$ 1,000,000	$ -	$ 1,000,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	1,000,000	-	1,000,000	1,000,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ 1,000,000	$ -	$ 1,000,000	$ 1,000,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

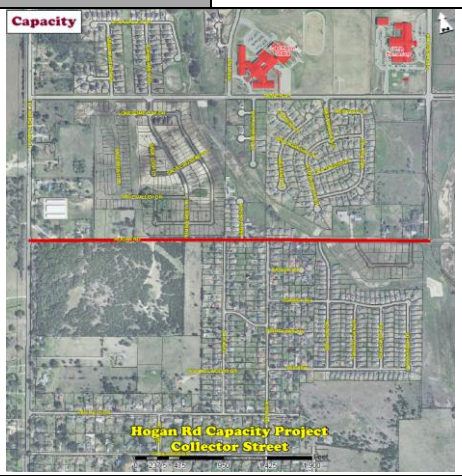
Notes:

TCIP Utilities - Hogan Road Utility Improvements

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP Hogan Road Project.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ 850,000	$ -	$ 850,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2016	Fall 2017
Total	$ -	$ -	$ -	$ 850,000	$ -	$ 850,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	850,000	-	850,000	850,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ 850,000	$ -	$ 850,000	$ 850,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

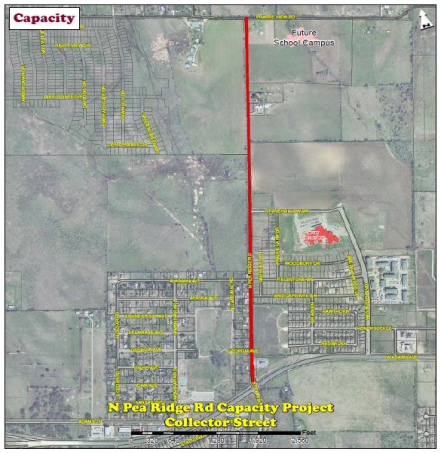
Notes:

TCIP Utilities - N Pea Ridge Road Utility Improvements

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	4		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Install new water and wastewater utilities in support of City's TCIP N Pea Ridge Road Project.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ 975,000	$ -	$ 975,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2016	Fall 2017
Total	$ -	$ -	$ -	$ 975,000	$ -	$ 975,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	975,000	-	975,000	975,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ 975,000	$ -	$ 975,000	$ 975,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

South Temple Water Improvement Project

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

This water transmission main, pump station, and ground storage tank project will provide for water system redundancy across the southern portion of the City, while opening up new opportunities for growth and development.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ -	$ -	$ 8,200,000	$ 8,200,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2008	Fall 2020
Total	$ -	$ -	$ -	$ -	$ 8,200,000	$ 8,200,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ 1,500,000	$ 1,500,000	$ 4,100,000	2,600,000
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	6,700,000	6,700,000	6,700,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ 8,200,000	$ 8,200,000	$ 10,800,000	$ 2,600,000

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 18	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Final design and construction will likely occur over a multi-year period (FY '18 and beyond), with construction of the pump station and tank(s) beginning first. ROW acquisition will be the critical path component to bidding construction of the waterline.

Doshier Farm Waterline Replacement

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

The existing 6" waterline to the Doshier WWTP is an old cast iron line with lead poured joints. Numerous breaks have occurred over the past few years, resulting in identification of replacement of this main with new 8" C900 PVC piping. Currently Utility Services averages repairing 3 to 4 leaks a year over the past three years with an annual cost of $6,720. By replacing this aging line, water will be saved and crews will be able to address other issues in the system.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 365,000	$ 365,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 365,000	$ 365,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Duval, Crockett, Bowie and Alamo Courts; Jefferson Elementary School Area

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace old 2" cast iron lead poured joints and water lines with 8" PVC to provide fire protection in the area. Current mains are undersized and are not capable of supporting fire hydrants.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 400,000	$ 400,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 400,000	$ 400,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

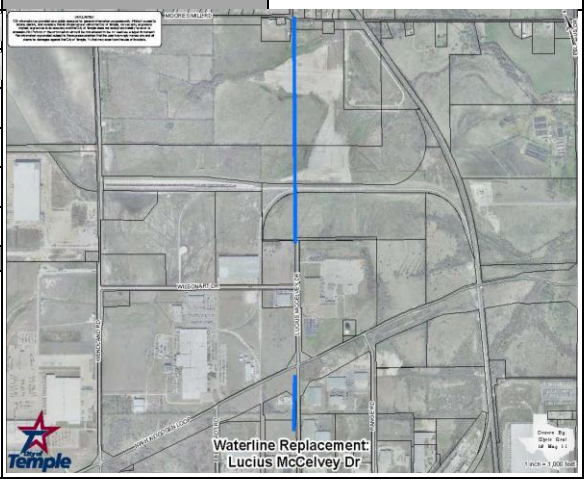
Notes:

Lucius McCelvey Drive area water line

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Future master plan project to tie 12" water line together on Lucius McCelvey Drive. This project will support continued development of the zone.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 280,000	$ 280,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 280,000	$ 280,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

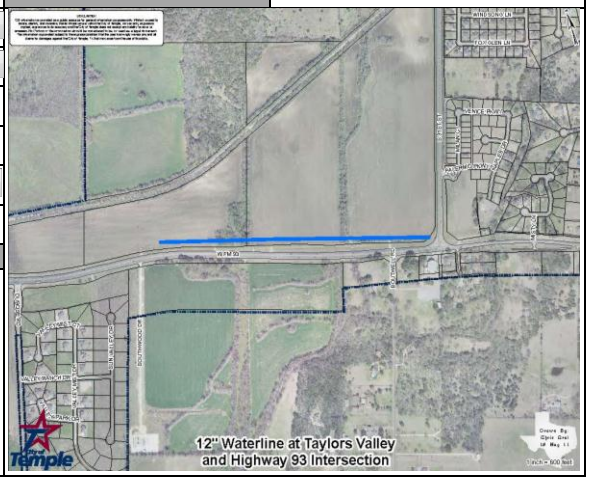
Notes:

12" Waterline at Taylor's Valley Road and Highway 93 Intersection

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	3
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Future master plan project to extend 12" water line west of FM 93. Installation of a pressure reducing valve and tie back in the 8" water line will also be required.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 245,000	$ 245,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 245,000	$ 245,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

SH317 Waterline Relocation from FM2305 to FM439 as part of TxDOT SH317 road improvement project

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Picture not Available

Description/Justification:

Relocation of an existing water line will be necessary as a result of the TxDOT widening of SH317 from FM2305 to FM439. Though design for this work is mostly complete, the timetable for construction is not yet known, as a result of TxDOT funding constraints.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 1,900,000	$ 1,900,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 1,900,000	$ 1,900,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 328,540	328,540
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ 328,540	$ 328,540

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

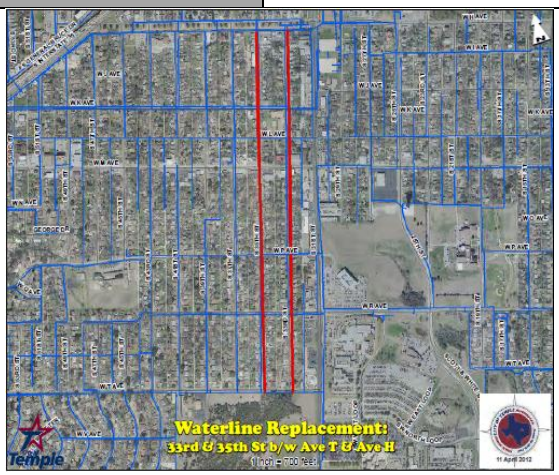
Notes:

Waterline Replacement 33rd & 35th Streets between Ave T & Ave H

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace existing cast iron water 2" lines with lead poured joints with 8" PVC. Current mains are undersized and are not capable of supporting fire hydrants in these areas which means limited to no fire protection. By replacing these lines utility crews will be able to address other areas in the distribution system.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 2,050,000	$ 2,050,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 2,050,000	$ 2,050,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

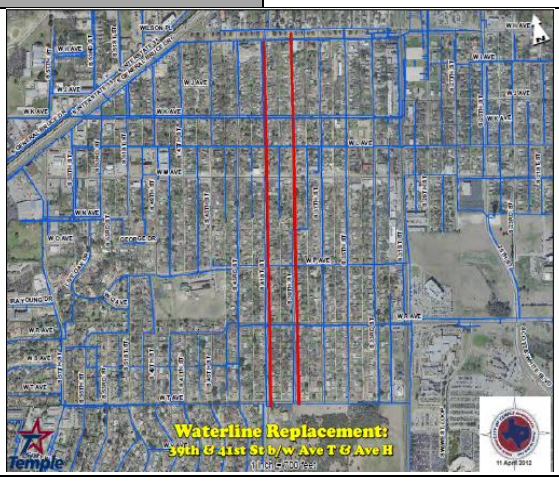
Notes:

Waterline Replacement 39th & 41st Streets between Ave T & Ave H

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace existing cast iron water 2" lines with lead poured joints with 8" PVC. Current mains are undersized and are not capable of supporting fire hydrants in these areas which means limited to no fire protection. By replacing these lines utility crews will be able to address other areas in the distribution system.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 2,050,000	$ 2,050,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 2,050,000	$ 2,050,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Waterline Replacement along Eagle Road & Briar Cliff Area

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	Select a District
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace old 6" asbestos cement water lines with 8" PVC. These mains have numerous breaks and are very difficult to repair.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total
TBD	$ -	$ -	$ -	$ -	$ 175,000	$ 175,000
						-
						-
						-
						-
Total	$ -	$ -	$ -	$ -	$ 175,000	$ 175,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2018	tbd

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT						
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating						-
Capital Outlay						-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -

OTHER:	
Project Type	Non-Recurring
Project #	

Notes:

Waterline Replacement Project East, Anacancho, Meadow Oaks, Elm Drive

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	3
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace old 2" cast iron lead poured joints and water lines with 8" PVC to provide fire protection in the area. Current mains are undersized and are not capable of supporting fire hydrants.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 450,000	$ 450,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 450,000	$ 450,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Waterline Replacement French Avenue between 2nd & 10th Street

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace existing cast iron water 4" lines with lead poured joints with 8" PVC. Current mains are undersized and are not capable of supporting fire hydrants in these areas which means limited to no fire protection. Over the past two years utility service crews have responded to 12 leaks in this area.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ -	$ -	$ 350,000	$ 350,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 350,000	$ 350,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

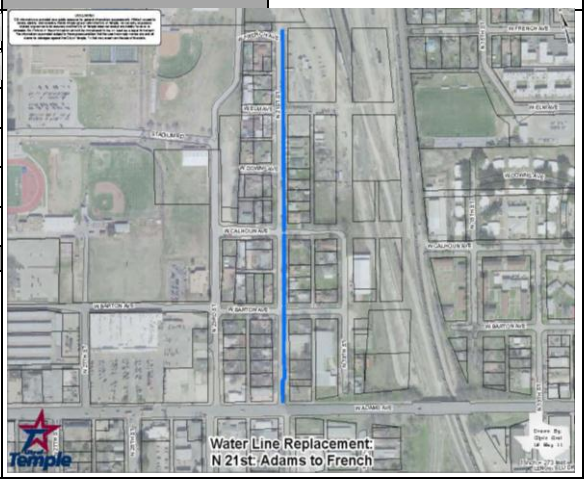
Notes:

Waterline Replacement N 21st Street & Alabama Ave (Undersized WL)

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace existing cast iron 2" lines with lead poured joints with 8" pvc on North 21st Street from Adams to French Ave (approx. 1,760 LF) and on Alabama Avenue from Montpark Rd to Alaska Ave (approx. 880 LF). Current mains are undersized and are not capable of supporting fire hydrants in these areas which means limited to no fire protection. By replacing these lines utility crews will be able to address other areas in the distribution system.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 400,000	$ 400,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 400,000	$ 400,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Water Line Replacement Northwood/Westwood/Rosewood/Inwood

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	Select a District
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace old 2" cast iron lead poured joints and water lines with 8" PVC to provide fire protection in the area. Current mains are undersized and are not capable of supporting fire hydrants.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total
TBD	$ -	$ -	$ -	$ -	$ 350,000	$ 350,000
						-
						-
						-
						-
Total	$ -	$ -	$ -	$ -	$ 350,000	$ 350,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2018	tbd

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

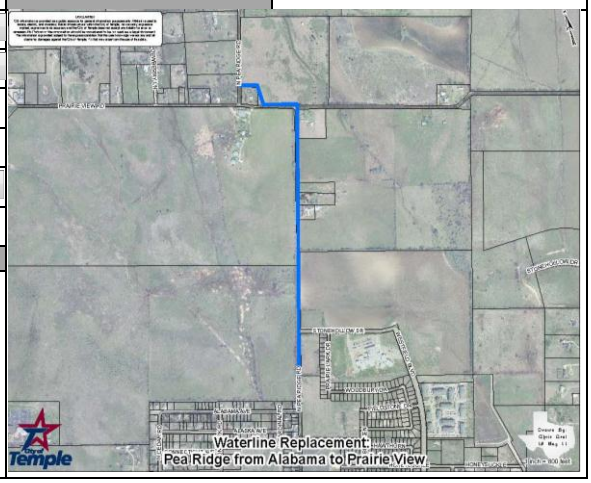
Notes:

Waterline Replacement Pea Ridge from Alabama to Prairie View Road

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	4
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace existing 2" water line with 8" C900 (pvc). Current mains are under sized and are not capable of supporting fire hydrants in these areas which means limited to no fire protection. By replacing these lines utility crews will be able to address other areas in the distribution system.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 975,000	$ 975,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	tbd
Total	$ -	$ -	$ -	$ -	$ 975,000	$ 975,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Replacement between 3rd and 11th Street from Avenue D to Avenue H

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	2
Status:	New Project		
Priority:	2		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2015		
Account Number:			

Description/Justification:

Replace old root infested broken clay tile 6" line with new 8" PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance time in this area of the system. Currently Utility Services averages 43 stoppages, 3 spot repairs and 2 unauthorized discharges per year over the past three years with an average cost of $18,400 per year.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ 610,000	$ -	$ -	$ -	$ 610,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2015	Fall 2016
Total	$ -	$ 610,000	$ -	$ -	$ -	$ 610,000		

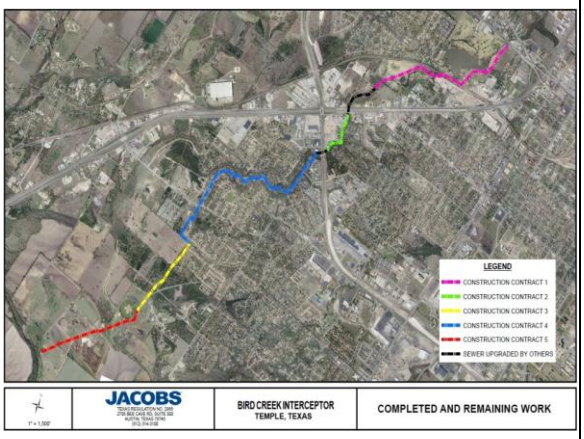
PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ 40,000	$ -	$ -	$ -	$ 40,000	$ 40,000	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	570,000	-	-	-	570,000	570,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ 610,000	$ -	$ -	$ -	$ 610,000	$ 610,000	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Bird Creek Interceptor Project

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Salvador Rodriguez, P.E., CFM		
Construction Fiscal Year:	2010		
Account Number:			



Description/Justification:

This project is targeted toward reducing sanitary sewer overflows and rehabilitating existing deteriorated wastewater infrastructure, providing increased capacity to the wastewater collection system, and eliminating sanitary sewer overflows. Successful completion of this project is tied to the City's TCEQ Sanitary Sewer Overflow Initiative, and reduction in potential fines. Phases 1 & 2 complete; Phase 3 being constructed FY '13.

The existing Bird Creek Interceptor was built in the mid-1950's and provides wastewater service to many neighborhoods, restaurants, industrial and commercial developments, draining an area approximately 6,200 acres in size through the middle of Temple.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
UR Bonds	$ -	$ -	$ 8,600,000	$ 3,400,000	$ -	$ 12,000,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2006	Summer 2018
Total	$ -	$ -	$ 8,600,000	$ 3,400,000	$ -	$ 12,000,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,317,186	2,317,186
Property Acquisition	TBD	TBD	-	-	-	-	5,000	5,000
Construction	-	-	8,600,000	3,400,000	-	12,000,000	15,112,075	3,112,075
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ 8,600,000	$ 3,400,000	$ -	$ 12,000,000	$ 17,434,261	$ 5,434,261

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

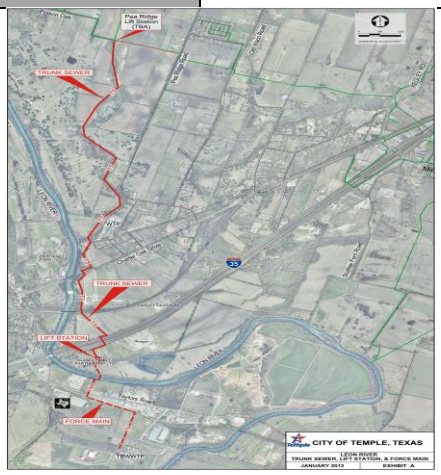
Construction of Phase 1 Improvements (through Sammons Golf Course) completed Spring 2011. Construction of Phase 2 Improvements (between Loop 363 and I-35) completed Summer 2012. Construction of Phase 3 (slip-lining of existing 30" interceptor south of Midway Drive) under construction. Easements for Phases 4 and 5 will take more time to acquire, with construction of these remaining segments programmed for FY '16 and beyond (pending status of TBP expansion).

Leon River Trunk Sewer Project

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	All
Status:	Continuing Project		
Priority:	1		
Department:	Public Works / Engineering		
Manager:	Don Bond, P.E., CFM		
Construction Fiscal Year:	2014		
Account Number:			

Description/Justification:

This project is targeted toward providing increased wastewater services to areas along the I-35 corridor. Successful completion of all phases of this project will open up 1,250 acres of development, and relieve an existing basin transfer lift station along Pea Ridge, which will make conveyance of wastewater to the Temple-Belton Plant more direct and more efficient.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
UR Bonds	$ 2,800,000	$ -	$ -	$ -	$ 5,520,000	$ 8,320,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Spring 2012	Phase 1 - Fall 2014; Phase 2 - TBD
Total	$ 2,800,000	$ -	$ -	$ -	$ 5,520,000	$ 8,320,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 772,880	772,880
Property Acquisition	-	-	-	-	-	-	350,000	350,000
Construction	2,800,000	-	-	-	5,520,000	8,320,000	8,320,000	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ 2,800,000	$ -	$ -	$ -	$ 5,520,000	$ 8,320,000	$ 9,442,880	$ 1,122,880

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

This project will be constructed in two phases; the first phase through FY '14, the second phase at a future date tbd. Focus of first phase is to open up growth and development along the I-35 corridor.

Wastewater Line Replacement 1st & 5th from Elm Ave to Jackson Creek

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace old cracked, broken, root infested 6" lines with 8" PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance time in this area of the system, alleviating utility crews to focus on other areas in the system.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 700,000	$ 700,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	TBD
Total	$ -	$ -	$ -	$ -	$ 700,000	$ 700,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Replacement between 3rd & 9th Street from Ave K to Ave N

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	Select a District
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace old cracked, broken, root infested 6" lines with 8" PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance time in this area of the system, alleviating utility crews to focus on other areas in the system.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total
TBD	$ -	$ -	$ -	$ -	$ 430,000	$ 430,000
						-
						-
						-
						-
Total	$ -	$ -	$ -	$ -	$ 430,000	$ 430,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2018	TBD

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Replacement from 18th to 24th Street Central Ave to Ave A

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	Select a District
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace old cracked, broken, root infested 6" lines with 8" PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance time in this area of the system, alleviating utility crews to focus on other areas in the system.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total	PROJECT ESTIMATED	
TBD	$ -	$ -	$ -	$ -	$ 310,000	$ 310,000		
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	TBD
Total	$ -	$ -	$ -	$ -	$ 310,000	$ 310,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Replacement between 19th & 23rd Street from Ave H to Ave I

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	Select a District
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace old cracked, broken, root infested 6" lines with 8" PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance time in this area of the system, alleviating utility crews to focus on other areas in the system.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 400,000	$ 400,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	TBD
Total	$ -	$ -	$ -	$ -	$ 400,000	$ 400,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Replacement between Ave M to Ave N & Dunbar Trunk

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	Select a District
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace old cracked, broken, root infested 6" lines with 8" PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance time in this area of the system, alleviating utility crews to focus on other areas in the system.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 200,000	$ 200,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	TBD
Total	$ -	$ -	$ -	$ -	$ 200,000	$ 200,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Replacement Ave P

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	Select a District
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace old cracked, broken, root infested 6" lines with 8" PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance time in this area of the system, alleviating utility crews to focus on other areas in the system.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 175,000	$ 175,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	TBD
Total	$ -	$ -	$ -	$ -	$ 175,000	$ 175,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Replacement along Keller Road

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace old cracked, broken, root infested 6" lines with 8" PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance time in this area of the system, alleviating utility crews to focus on other areas in the system.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 750,000	$ 750,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	TBD
Total	$ -	$ -	$ -	$ -	$ 750,000	$ 750,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

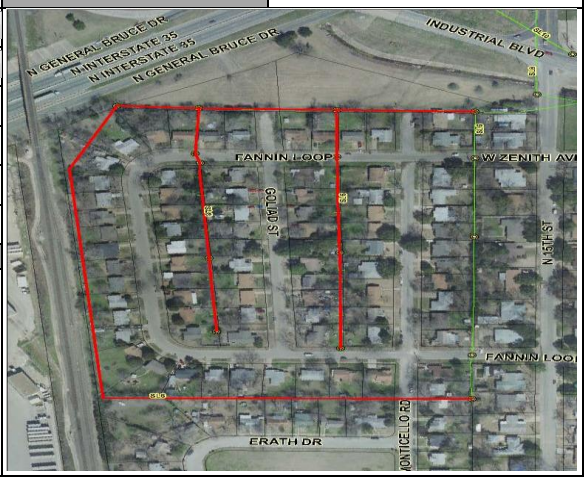
Notes:

Wastewater Line Replacement near Monticello and Fannin Loop

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace old cracked, broken, root infested 6" lines with 8" PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance time in this area of the system, alleviating utility crews to focus on other areas in the system. Over the past three years crews have relieved 173 stoppages, cleaned up 14 unauthorized discharges and completed 12 spot repairs in this area.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total
TBD	$ -	$ -	$ -	$ -	$ 430,000	$ 430,000
						-
						-
						-
						-
Total	$ -	$ -	$ -	$ -	$ 430,000	$ 430,000

PROJECT ESTIMATED	
Start Date	Completion Date
Fall 2018	TBD

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

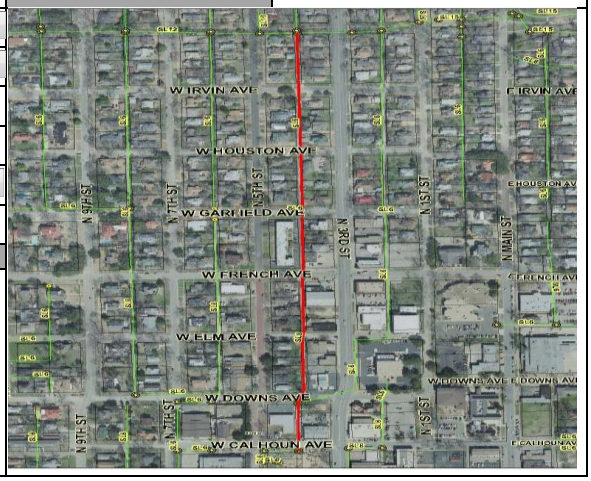
Notes:

Wastewater Line Replacement 300 Block N 5th Street to Jackson Creek between N 3rd Street and N 5th Street

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace old broken root infested clay 6" tile line with 8" PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance in this area of the system.
This project is in District 1 & 2.



Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 365,000	$ 365,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	TBD
Total	$ -	$ -	$ -	$ -	$ 365,000	$ 365,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Replacement 802 N Main Street to 1217 N Main Street and south & north of Jackson Creek

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Replace 50 plus year old root infested, cracked, clay tile sewer lines with new PVC pipe. Install manholes and property line clean outs in accordance with current regulatory requirements. This sewer line has had numerous stoppages, unauthorized discharges and spot repairs - replacement will result in reduced maintenance time in this area of the system. This project is in District 1 & 2.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 460,000	$ 460,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	TBD
Total	$ -	$ -	$ -	$ -	$ 460,000	$ 460,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

Wastewater Line Project in Ridgewood Estates

Strategic Goal:	Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.	District:	1
Status:	New Project		
Priority:	5		
Department:	Public Works / Engineering		
Manager:	TBD		
Construction Fiscal Year:	2017		
Account Number:			

Description/Justification:

Install new wastewater collection lines to this area of the City, currently on septic, located near the intersection of FM 93 and Hartrick Bluff Road.

Funding Sources:	FY 14	FY 15	FY 16	FY 17	FY 18	Total		
TBD	$ -	$ -	$ -	$ -	$ 1,600,000	$ 1,600,000	PROJECT ESTIMATED	
						-		
						-	Start Date	Completion Date
						-		
						-	Fall 2018	TBD
Total	$ -	$ -	$ -	$ -	$ 1,600,000	$ 1,600,000		

PROJECT COSTS	BUDGET							
COMPONENTS:	FY14	FY 15	FY 16	FY 17	FY 18	Five Year Total	Total Project Cost	Total Cost Through 9/30/13
Design/Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ -	-
Property Acquisition	-	-	-	-	-	-	-	-
Construction	-	-	-	-	-	-	-	-
Equipment	-	-	-	-	-	-	-	-
Other	-	-	-	-		-	-	-
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

ANNUAL OPERATING IMPACT								
DESCRIPTION:	FY 14	FY 15	FY 16	FY 17	FY 1	Five Year Total	OTHER:	
Personnel	$ -	$ -	$ -	$ -	$ -	$ -	Project Type	Non-Recurring
Operating						-		
Capital Outlay						-	Project #	
TOTAL	$ -	$ -	$ -	$ -	$ -	$ -		

Notes:

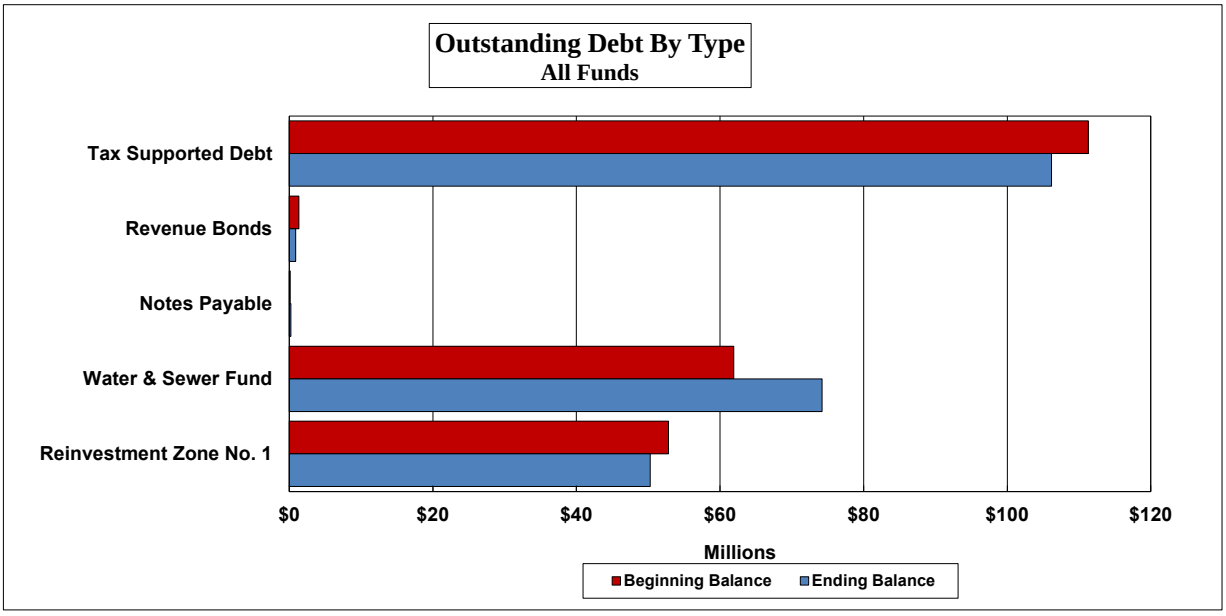
COMBINED BONDED DEBT SUMMARY

City of Temple

CITY OF TEMPLE, TEXAS
SCHEDULE OF OUTSTANDING DEBT - BY TYPE
ALL FUNDS

Description	Outstanding 9/30/2013	Principal Additions	Principal Reductions	Outstanding 9/30/2014	Interest Payments
Tax Supported Debt					
General Obligations	$ 44,990,000	$ -	$ 3,350,000	$ 41,640,000	$ 1,763,852
Certificate of Obligations	30,150,000	-	1,125,000	29,025,000	1,119,933
Contractual Obligations	11,455,000	-	645,000	10,810,000	334,755
Pass-Through Revenue & Limited Tax Bonds	24,700,000	-	-	24,700,000	1,139,875 [1]
Total Tax Supported Debt	**111,295,000**	**-**	**5,120,000**	**106,175,000**	**4,358,415**
Revenue Bonds					
Revenue Bonds	1,330,000	-	420,000	910,000	59,024
Total Revenue Bonds	**1,330,000**	**-**	**420,000**	**910,000**	**59,024**
Notes Payable					
Energy Program Loan - Convention Center	24,900	-	24,900	-	246
Capital Lease - Golf Course	112,335	-	112,335	-	1,673
Capital Lease - Golf Course - 2014	-	280,000	33,603	246,397	8,669
Total Notes Payable	**137,235**	**280,000**	**170,838**	**246,397**	**10,588**
Water & Sewer Fund					
General Obligations	31,230,000		1,350,000	29,880,000	1,123,225
Revenue Bonds	30,700,000	16,515,000	2,860,000	44,355,000	1,462,250
Total Water & Sewer Fund	**61,930,000**	**16,515,000**	**4,210,000**	**74,235,000**	**2,585,475**
Reinvestment Zone No. 1					
General Obligations	18,860,000	-	1,775,000	17,085,000	637,569
Certificate of Obligations	25,260,000	-	-	25,260,000	906,910
Revenue Bonds	8,705,000	-	780,000	7,925,000	460,494
Total Reinvestment Zone No. 1	**52,825,000**	**-**	**2,555,000**	**50,270,000**	**2,004,973**
Total Debt - All Funds	**$ 227,517,235**	**$ 16,795,000**	**$ 12,475,838**	**$ 231,836,397**	**$ 9,018,475**

[1] - Includes interest to be capitalized

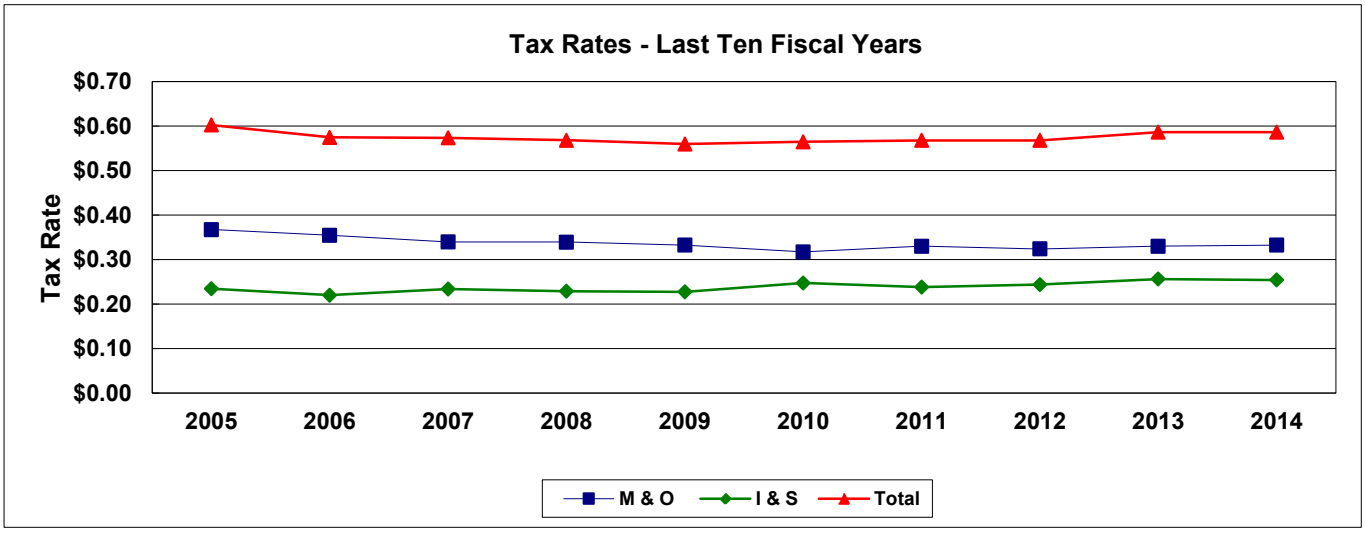


CITY OF TEMPLE, TEXAS
COMPUTATION OF LEGAL DEBT MARGIN

Statutes of the State of Texas (Article 1028) limit the maximum amount that a city can designate for debt service to $2.50 per $100 of assessed valuation. However, under City Charter, a limitation on taxes levied for general municipal operating purposes and for the purpose of paying interest and providing a proper sinking fund for paying the outstanding bonds and other obligations of the City, issued for municipal purposes, and any such future bonds or obligations which may be authorized, may not exceed $1.20 per $100 assessed valuation.

Assessed value, 2013/2014 tax roll	$3,229,099,173
Limit on amount designated for debt service per $100 assessed valuation	x $1.20
Legal debt service limit	$38,749,190
Actual amount to be expended by Debt Service Fund for general obligation debt service during the year ended September 30, 2014	$8,053,604

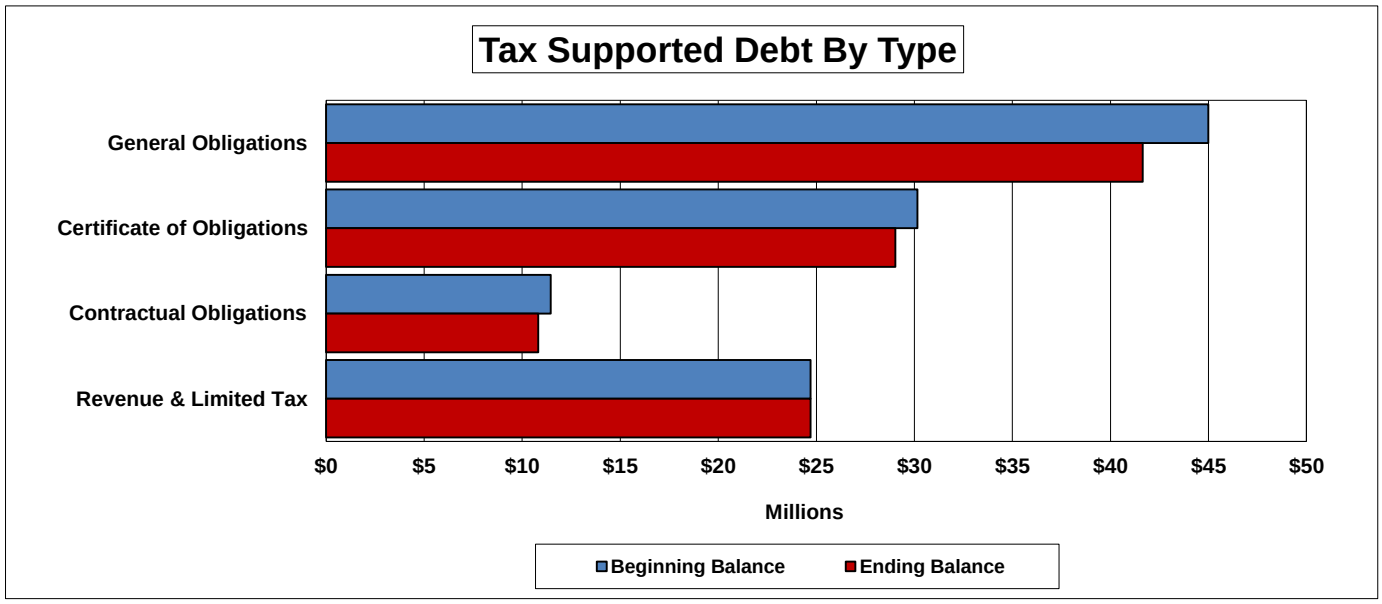
Fiscal Year	Tax Rate		
	M & O	I & S	Total
2005	0.3674	0.2349	0.6023
2006	0.3546	0.2199	0.5745
2007	0.3395	0.2339	0.5734
2008	0.3392	0.2289	0.5681
2009	0.3322	0.2273	0.5595
2010	0.3173	0.2473	0.5646
2011	0.3300	0.2379	0.5679
2012	0.3240	0.2439	0.5679
2013	0.3300	0.2564	0.5864
2014	0.3324	0.2540	0.5864



City of Temple, Texas
Schedule of Tax Supported Debt - By Type

Description	Outstanding 9/30/2013	Principal Additions	Principal Reduction	Outstanding 9/30/2014	Interest Payments
General Obligations					
General Obligation Refunding Bonds, Series 2005	$ 2,580,000	$ -	$ 875,000	$ 1,705,000	$ 95,000
General Obligation, Series 2008	9,170,000	-	445,000	8,725,000	439,575
General Obligation, Series 2009	12,865,000	-	545,000	12,320,000	495,583
General Obligation Refunding Bonds, Series 2009	1,915,000	-	420,000	1,495,000	47,594
General Obligation Refunding Bonds, Series 2011	9,310,000	-	350,000	8,960,000	322,450
General Obligation Refunding Bonds, Series 2011A	3,005,000	-	715,000	2,290,000	100,000
General Obligation Refunding Bonds, Series 2012	6,145,000	-	-	6,145,000	263,650
	44,990,000	-	3,350,000	41,640,000	1,763,852
Certificate of Obligations					
Certificates of Obligation, Series 2006	3,400,000	-	510,000	2,890,000	147,869
Certificates of Obligation, Series 2008	12,685,000	-	615,000	12,070,000	591,263
Certificates of Obligation, Series 2012	9,420,000		-	9,420,000	242,831
Certificates of Obligation, Taxable Series 2012	4,645,000	-	-	4,645,000	137,970
	30,150,000	-	1,125,000	29,025,000	1,119,933
Contractual Obligations					
Limited Tax Notes, Series 2011	5,745,000	-	-	5,745,000	229,100 [2]
Limited Tax Notes, Series 2013	5,710,000	-	645,000	5,065,000	105,655
	11,455,000	-	645,000	10,810,000	334,755
Pass-Through Revenue & Limited Tax Bonds					
Revenue & Limited Tax, Series 2012 [3]	24,700,000	-	-	24,700,000	1,139,875 [1]
	$ 111,295,000	**$ -**	**$ 5,120,000**	**$ 106,175,000**	**$ 4,358,415**

[1] - Includes interest to be capitalized
[2] - Scheduled for defeasance in March 2014
[3] - Supported by Texas Department of Transportation (TXDOT) Pass-Through Financing Agreement in an amount not to exceed $16,555,000



TAX DATA
AND
GENERAL OBLIGATION BOND BALANCE

Property value and assessed value are both based on 100% of the construction cost. The rate is $0.5864 per $100 valuation divided as follows:

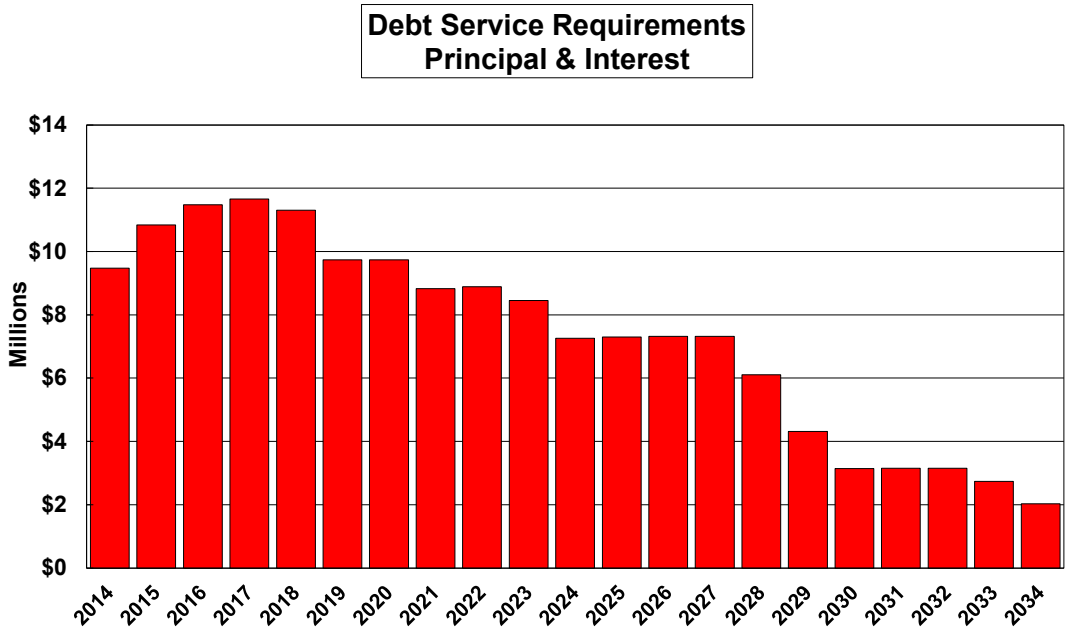
Interest and Sinking Fund Tax Rate	$0.2540
Maintenance and Operations Tax Rate	0.3324
TOTAL	$0.5864

BONDS OUTSTANDING:

2005 - General Obligation Refunding Bonds, Mature 2016	$ 2,580,000
2006 - Certificates of Obligation, Mature 2026	3,400,000
2008 - General Obligation Bonds, Mature 2028	9,170,000
2008 - Certificates of Obligation, Mature 2028	12,685,000
2009 - General Obligation Bonds, Mature 2029	12,865,000
2009 - General Obligation Refunding Bonds, Mature 2017	1,915,000
2011 - General Obligation Refunding Bonds, Mature 2023	9,310,000
2011A - General Obligation Refunding Bonds, Mature 2017	3,005,000
2011 - Limited Tax Notes, Mature 2018	5,745,000
2012 - General Obligation Refunding Bonds, Mature 2024 [1]	6,145,000
2012 - Revenue & Limited Tax Bonds, Mature 2034	24,700,000
2012 - Certificates of Obligation, Mature 2033	9,420,000
2012 - Certificates of Obligation, Taxable Series, Mature 2032	4,645,000
2013 - Limited Tax Notes, Mature 2020	5,710,000

BONDS OUTSTANDING 10/1/2013	111,295,000
Principal Retirements Through 9/30/2014	(5,120,000)
Principal Additions Through 9/30/2014	-
TOTAL BONDS OUTSTANDING 9/30/2014	106,175,000
Sinking Fund Balance as of 9/30/2014	(496,288)
NET BALANCE OF BONDS OUTSTANDING	**$ 105,678,712**

[1] - Supported by TXDOT Pass-Through Financing Agreement in an amount not to exceed $16,555,000



CITY OF TEMPLE, TEXAS
TAX SUPPORTED DEBT
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

	2005 Series General Obligation Refunding (2.50-3.80%) $2,580,000		2006 Series Cert of Obligations (4.00%-4.50%) $3,400,000		2008 Series General Obligation (3.50% - 5.25%) $9,170,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/14	$ -	$ 47,500	$ -	$ 73,934	$ -	$ 219,788
08/14	875,000	47,500	510,000	73,934	445,000	219,788
02/15	-	31,750	-	63,097	-	211,444
08/15	860,000	31,750	530,000	63,097	420,000	211,444
02/16	-	16,055	-	51,834	-	203,569
08/16	845,000	16,055	575,000	51,834	475,000	203,569
02/17	-	-	-	39,616	-	194,069
08/17	-	-	-	39,616	495,000	194,069
02/18	-	-	-	39,616	-	184,169
08/18	-	-	-	39,616	515,000	184,169
02/19	-	-	-	39,616	-	173,869
08/19	-	-	-	39,616	535,000	173,869
02/20	-	-	-	39,616	-	159,825
08/20	-	-	-	39,616	565,000	159,825
02/21	-	-	-	39,616	-	144,994
08/21	-	-	-	39,616	595,000	144,994
02/22	-	-	-	39,616	-	129,375
08/22	-	-	-	39,616	625,000	129,375
02/23	-	-	-	39,616	-	112,969
08/23	-	-	-	39,616	660,000	112,969
02/24	-	-	-	39,616	-	95,644
08/24	-	-	-	39,616	695,000	95,644
02/25	-	-	-	39,616	-	77,400
08/25	-	-	875,000	39,616	730,000	77,400
02/26	-	-	-	20,475	-	58,238
08/26	-	-	910,000	20,475	765,000	58,238
02/27	-	-	-	-	-	38,156
08/27	-	-	-	-	805,000	38,156
02/28	-	-	-	-	-	19,541
08/28	-	-	-	-	845,000	19,541
02/29	-	-	-	-	-	-
08/29	-	-	-	-	-	-
02/30	-	-	-	-	-	-
08/30	-	-	-	-	-	-
02/31	-	-	-	-	-	-
08/31	-	-	-	-	-	-
02/32	-	-	-	-	-	-
08/32	-	-	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
02/34	-	-	-	-	-	-
08/34	-	-	-	-	-	-
	$ 2,580,000	**$ 190,610**	**$ 3,400,000**	**$ 1,131,762**	**$ 9,170,000**	**$ 4,046,094**

Continued

	2008 Series Cert of Obligations (3.00% - 5.25%) $12,685,000		2009 Series General Obligation (2.50% - 4.25%) $12,865,000		2009 Series General Obligation Refunding (2.00% - 3.00%) $1,915,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/14	$ -	$ 295,631	$ -	$ 247,791	$ -	$ 23,797
08/14	615,000	295,631	545,000	247,791	420,000	23,797
02/15	-	284,100	-	241,524	-	19,587
08/15	640,000	284,100	570,000	241,524	505,000	19,597
02/16	-	272,100	-	234,969	-	13,600
08/16	665,000	272,100	600,000	234,969	500,000	13,600
02/17	-	258,800	-	225,219	-	7,350
08/17	690,000	258,800	630,000	225,219	490,000	7,350
02/18	-	245,000	-	212,619	-	-
08/18	715,000	245,000	660,000	212,619	-	-
02/19	-	230,700	-	199,419	-	-
08/19	745,000	230,700	695,000	199,419	-	-
02/20	-	215,800	-	185,519	-	-
08/20	775,000	215,800	730,000	185,519	-	-
02/21	-	195,456	-	170,919	-	-
08/21	815,000	195,456	765,000	170,919	-	-
02/22	-	174,063	-	155,619	-	-
08/22	860,000	174,063	805,000	155,619	-	-
02/23	-	151,488	-	139,519	-	-
08/23	905,000	151,488	845,000	139,519	-	-
02/24	-	127,731	-	122,619	-	-
08/24	950,000	127,731	885,000	122,619	-	-
02/25	-	102,794	-	104,919	-	-
08/25	1,000,000	102,794	930,000	104,919	-	-
02/26	-	76,544	-	86,319	-	-
08/26	1,055,000	76,544	975,000	86,319	-	-
02/27	-	52,147	-	66,819	-	-
08/27	1,100,000	52,147	1,025,000	66,819	-	-
02/28	-	26,709	-	46,319	-	-
08/28	1,155,000	26,709	1,075,000	46,319	-	-
02/29	-	-	-	24,013	-	-
08/29	-	-	1,130,000	24,013	-	-
02/30	-	-	-	-	-	-
08/30	-	-	-	-	-	-
02/31	-	-	-	-	-	-
08/31	-	-	-	-	-	-
02/32	-	-	-	-	-	-
08/32	-	-	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
02/34	-	-	-	-	-	-
08/34	-	-	-	-	-	-
	$ 12,685,000	**$ 5,418,125**	**$ 12,865,000**	**$ 4,928,243**	**$ 1,915,000**	**$ 128,678**

Continued

	2011 Series General Obligation Refunding (2.00-4.00%) $9,310,000		2011A Series General Obligation Refunding (2.00-4.255%) $3,005,000		2011 Series Limited Tax Notes [1] (4.00%) $5,745,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/14	$ -	$ 161,225	$ -	$ 50,000	$ -	$ 114,550
08/14	350,000	161,225	715,000	50,000	-	114,550
02/15	-	157,725	-	39,275	-	114,550
08/15	360,000	157,725	740,000	39,275	1,350,000	114,550
02/16	-	154,125	-	28,175	-	87,550
08/16	370,000	154,125	765,000	28,175	1,405,000	87,550
02/17	-	149,500	-	16,700	-	59,450
08/17	390,000	149,500	785,000	16,700	1,460,000	59,450
02/18	-	143,650	-	-	-	22,950
08/18	1,315,000	143,650	-	-	1,530,000	22,950
02/19	-	123,925	-	-	-	-
08/19	1,315,000	123,925	-	-	-	-
02/20	-	104,200	-	-	-	-
08/20	1,305,000	104,200	-	-	-	-
02/21	-	78,100	-	-	-	-
08/21	1,390,000	78,100	-	-	-	-
02/22	-	50,300	-	-	-	-
08/22	1,455,000	50,300	-	-	-	-
02/23	-	21,200	-	-	-	-
08/23	1,060,000	21,200	-	-	-	-
02/24	-	-	-	-	-	-
08/24	-	-	-	-	-	-
02/25	-	-	-	-	-	-
08/25	-	-	-	-	-	-
02/26	-	-	-	-	-	-
08/26	-	-	-	-	-	-
02/27	-	-	-	-	-	-
08/27	-	-	-	-	-	-
02/28	-	-	-	-	-	-
08/28	-	-	-	-	-	-
02/29	-	-	-	-	-	-
08/29	-	-	-	-	-	-
02/30	-	-	-	-	-	-
08/30	-	-	-	-	-	-
02/31	-	-	-	-	-	-
08/31	-	-	-	-	-	-
02/32	-	-	-	-	-	-
08/32	-	-	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
02/34	-	-	-	-	-	-
08/34	-	-	-	-	-	-
	$ 9,310,000	**$ 2,287,900**	**$ 3,005,000**	**$ 268,300**	**$ 5,745,000**	**$ 798,100**

[1] - Scheduled for defeasance in March 2014

Continued

	2012 Series General Obligation Refunding (2.00-5.00%) $6,145,000		2012 Series Revenue & Limited Tax Bonds[2] (2.00-5.00%) $24,700,000		2012 Series Cert of Obligations (2.00-3.00%) $9,420,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/14	$ -	$ 131,825	$ -	$ 569,938	$ -	$ 121,416
08/14	-	131,825	-	569,938	-	121,416
02/15	-	131,825	-	569,938	-	121,416
08/15	-	131,825	-	569,938	-	121,416
02/16	-	131,825	-	569,938	-	121,416
08/16	45,000	131,825	120,000	569,938	400,000	121,416
02/17	-	131,375	-	568,738	-	117,416
08/17	675,000	131,375	895,000	568,738	410,000	117,416
02/18	-	121,250	-	555,313	-	113,316
08/18	705,000	121,250	925,000	555,313	420,000	113,316
02/19	-	110,675	-	541,438	-	109,116
08/19	720,000	110,675	950,000	541,438	435,000	109,116
02/20	-	96,275	-	522,438	-	104,766
08/20	745,000	96,275	990,000	522,438	445,000	104,766
02/21	-	81,375	-	502,638	-	100,316
08/21	775,000	81,375	1,030,000	502,638	460,000	100,316
02/22	-	62,000	-	482,038	-	95,715
08/22	815,000	62,000	1,070,000	482,038	475,000	95,715
02/23	-	41,625	-	455,288	-	90,965
08/23	865,000	41,625	1,120,000	455,288	490,000	90,965
02/24	-	20,000	-	427,288	-	86,065
08/24	800,000	20,000	1,180,000	427,288	505,000	86,065
02/25	-	-	-	397,788	-	80,700
08/25	-	-	1,235,000	397,788	520,000	80,700
02/26	-	-	-	366,913	-	72,900
08/26	-	-	1,300,000	366,913	540,000	72,900
02/27	-	-	-	334,413	-	64,800
08/27	-	-	2,310,000	334,413	555,000	64,800
02/28	-	-	-	276,663	-	56,475
08/28	-	-	1,190,000	276,663	575,000	56,475
02/29	-	-	-	246,913	-	47,850
08/29	-	-	1,540,000	246,913	595,000	47,850
02/30	-	-	-	208,413	-	38,925
08/30	-	-	1,615,000	208,413	615,000	38,925
02/31	-	-	-	168,038	-	29,700
08/31	-	-	1,695,000	168,038	635,000	29,700
02/32	-	-	-	138,375	-	20,175
08/32	-	-	1,755,000	138,375	660,000	20,175
02/33	-	-	-	94,500	-	10,275
08/33	-	-	1,845,000	94,500	685,000	10,275
02/34	-	-	-	48,375	-	-
08/34	-	-	1,935,000	48,375	-	-
	$ 6,145,000	**$ 2,120,100**	**$ 24,700,000**	**$ 16,090,750**	**$ 9,420,000**	**$ 3,207,446**

[2] - Supported by TXDOT Pass-Through Financing Agreement in an amount not to exceed $16,555,000

Continued

	2012 Taxable Series Cert of Obligations (1.50-3.50%) $4,645,000		2013 Series Limited Tax Notes (3.00-3.50%) $5,710,000		Total All Series Outstanding Principal	Annual Requirements	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Balance**	**Principal**	**Interest**
02/14	$ -	$ 68,985	$ -	$ 51,780	$ 111,295,000	**$ 5,120,000**	**$ 4,358,415**
08/14	-	68,985	645,000	53,875	106,175,000		
02/15	-	68,985	-	50,650	106,175,000	**6,625,000**	**4,211,740**
08/15	-	68,985	650,000	50,650	99,550,000		
02/16	-	68,985	-	44,150	99,550,000	**7,480,000**	**3,996,581**
08/16	50,000	68,985	665,000	44,150	92,070,000		
02/17	-	68,610	-	37,500	92,070,000	**7,915,000**	**3,748,683**
08/17	85,000	68,610	910,000	37,500	84,155,000		
02/18	-	67,973	-	28,400	84,155,000	**7,835,000**	**3,468,509**
08/18	125,000	67,973	925,000	28,400	76,320,000		
02/19	-	67,035	-	19,150	76,320,000	**6,505,000**	**3,229,883**
08/19	165,000	67,035	945,000	19,150	69,815,000		
02/20	-	64,560	-	9,700	69,815,000	**6,730,000**	**3,005,396**
08/20	205,000	64,560	970,000	9,700	63,085,000		
02/21	-	61,485	-	-	63,085,000	**6,080,000**	**2,749,796**
08/21	250,000	61,485	-	-	57,005,000		
02/22	-	57,735	-	-	57,005,000	**6,395,000**	**2,492,919**
08/22	290,000	57,735	-	-	50,610,000		
02/23	-	53,385	-	-	50,610,000	**6,240,000**	**2,212,106**
08/23	295,000	53,385	-	-	44,370,000		
02/24	-	49,698	-	-	44,370,000	**5,320,000**	**1,937,320**
08/24	305,000	49,698	-	-	39,050,000		
02/25	-	45,694	-	-	39,050,000	**5,605,000**	**1,697,819**
08/25	315,000	45,694	-	-	33,445,000		
02/26	-	41,363	-	-	33,445,000	**5,870,000**	**1,445,501**
08/26	325,000	41,363	-	-	27,575,000		
02/27	-	36,691	-	-	27,575,000	**6,130,000**	**1,186,051**
08/27	335,000	36,691	-	-	21,445,000		
02/28	-	31,666	-	-	21,445,000	**5,190,000**	**914,745**
08/28	350,000	31,666	-	-	16,255,000		
02/29	-	26,198	-	-	16,255,000	**3,630,000**	**689,946**
08/29	365,000	26,198	-	-	12,625,000		
02/30	-	20,358	-	-	12,625,000	**2,610,000**	**535,391**
08/30	380,000	20,358	-	-	10,015,000		
02/31	-	14,088	-	-	10,015,000	**2,725,000**	**423,651**
08/31	395,000	14,088	-	-	7,290,000		
02/32	-	7,175	-	-	7,290,000	**2,825,000**	**331,450**
08/32	410,000	7,175	-	-	4,465,000		
02/33	-	-	-	-	4,465,000	**2,530,000**	**209,550**
08/33	-	-	-	-	1,935,000		
02/34	-	-	-	-	1,935,000	**1,935,000**	**96,750**
08/34	-	-	-	-	-		
	$ 4,645,000	**$ 1,841,338**	**$ 5,710,000**	**$ 484,755**		**$ 111,295,000**	**$ 42,942,200**

ISSUE

2005 - General Obligation Refunding Bonds
$13,960,000, Mature 2016

Proceeds used for partial refunding of 1997 General Obligation Bonds, 1998 General Obligation Bonds, 1998 Certificates of Obligation and 1999 Certificates of Obligation.

2006 - Certificates of Obligation
$10,220,000, Mature 2016

Proceeds used for construction and improvement of streets, building renovations and improvements, information technology system improvements, public safety, traffic signals, drainage improvements, fleet washing facility, park improvements, and airport equipment.

2008 – General Obligation Bonds
$9,660,000, Mature 2028

Proceeds used for construction of a family aquatics center, indoor aquatics center, golf course improvements, Summit Recreation center expansion, hike & bike trail, spray park, soccer fields and playground equipment.

2008 – Certificates of Obligation
$13,520,000, Mature 2028

Proceeds used for construction and improvement of streets, building renovations and improvements, design and land acquisition related to constructing a fire station and administration building, wireless Municipal Broadband Network, library improvements, acquiring, renovation and equipping Municipal Court building, public safety, rail relocation, park land acquisition.

2009 – General Obligation Bonds
$13,995,000, Mature 2029

Proceeds used for construction of a new central fire station, one additional fire station, and training center, and the purchase of two replacement fire engines and one additional fire engine.

2009 – General Obligation Refunding Bonds
$14,825,000, Mature 2017

Proceeds used for refunding of 2000 Certificates of Obligation.

2011 – General Obligation Refunding Bonds
$9,820,000, Mature 2023

Proceeds used for partial refunding of 2002 Certificates of Obligation and 2003 General Obligation Refunding & Improvements Bonds.

2011A – General Obligation Refunding Bonds
$3,045,000, Mature 2017

Proceeds used for partial refunding of 2003 General Obligation Refunding & Improvements Bonds.

2011 – Limited Tax Notes
$5,745,000, Mature 2018

Proceeds used to address defects in design and construction of the Police Headquarters facility, to eliminate mold, and to correct other design and construction defects in the building as constructed.

2012 – General Obligation Refunding Bonds
$6,245,000, Mature 2024

Proceeds used for partial refunding of 2002 Certificates of Obligation and 2003 General Obligation Refunding & Improvements Bonds.

2012 – Pass-Through Revenue & Limited Tax Bonds
$24,700,000, Mature 2034

Proceeds used for the construction and improvement of Northwest Loop 363. Supported by TXDot Pass-Through Financing Agreement in an amount not to exceed $16,555,000.

2012 – Certificates of Obligation
$9,420,000, Mature 2033

Proceeds to be used for constructing, improving, extending, expanding upgrading and/or

developing streets, bridges, sidewalks, intersections, traffic signalization and other traffic improvement projects and related utility and rail relocation costs, drainage improvements and purchasing necessary rights-of-way

2012 – Certificates of Obligation, Taxable $4,645,000, Mature 2032

Proceeds to be used for permitting, construction, land acquisition and other costs related to the expansion of the City's landfill.

2013 – Limited Tax Notes $5,710,000, Mature 2020

Proceeds to be used for solid waste equipment, recycling containers, design and construction of a CNG fueling station, and other building improvements associated with implementation of CNG fleet.

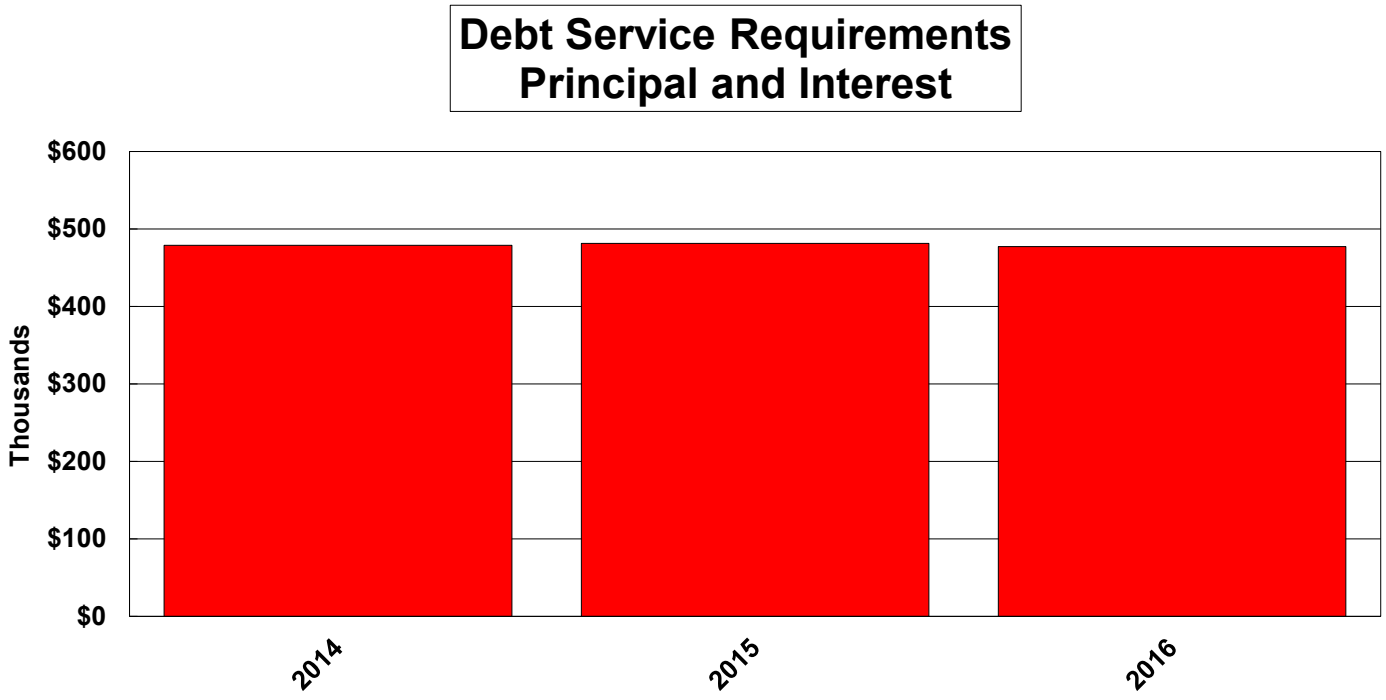
City of Temple, Texas
Schedule of Revenue Debt - By Type

Description	Outstanding 9/30/2013	Principal Reductions	Outstanding 9/30/2014	Interest Payments
Revenue Bonds, Series 2005	$ 1,330,000	$ 420,000	$ 910,000	$ 59,024
	$ 1,330,000	**$ 420,000**	**$ 910,000**	**$ 59,024**

REVENUE BONDS BALANCE

ISSUE	Principal Balance
2005 Series Revenue Bonds - Issued $3,550,000, Rate 5.27%, Date of Maturity 2015	$ 1,330,000

BONDS OUTSTANDING 10/1/2013	1,330,000
Principal Retirements Through 9/30/2014	(420,000)
Principal Additions Through 9/30/2014	-
Total Bonds Outstanding 9/30/2014	910,000
Sinking and Reserve Fund Balance as of 9/30/2014	(828,467)
NET BALANCE OF BONDS OUTSTANDING	$ 81,533



CITY OF TEMPLE, TEXAS

REVENUE DEBT

AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

	2005 Series Revenue Bonds (5.27%) $1,330,000		Bond Principal	Annual Requirements	
Due	**Principal**	**Interest**	**Outstanding**	**Principal**	**Interest**
11/13	$ 420,000	$ 35,046	$ 910,000	$ 420,000	$ 59,024
05/14	-	23,979	910,000		
11/14	445,000	23,979	465,000	445,000	36,231
05/15	-	12,253	465,000		
11/15	465,000	12,253	-	465,000	12,253
	$ 1,330,000	**$ 107,508**		**$ 1,330,000**	**$ 107,508**

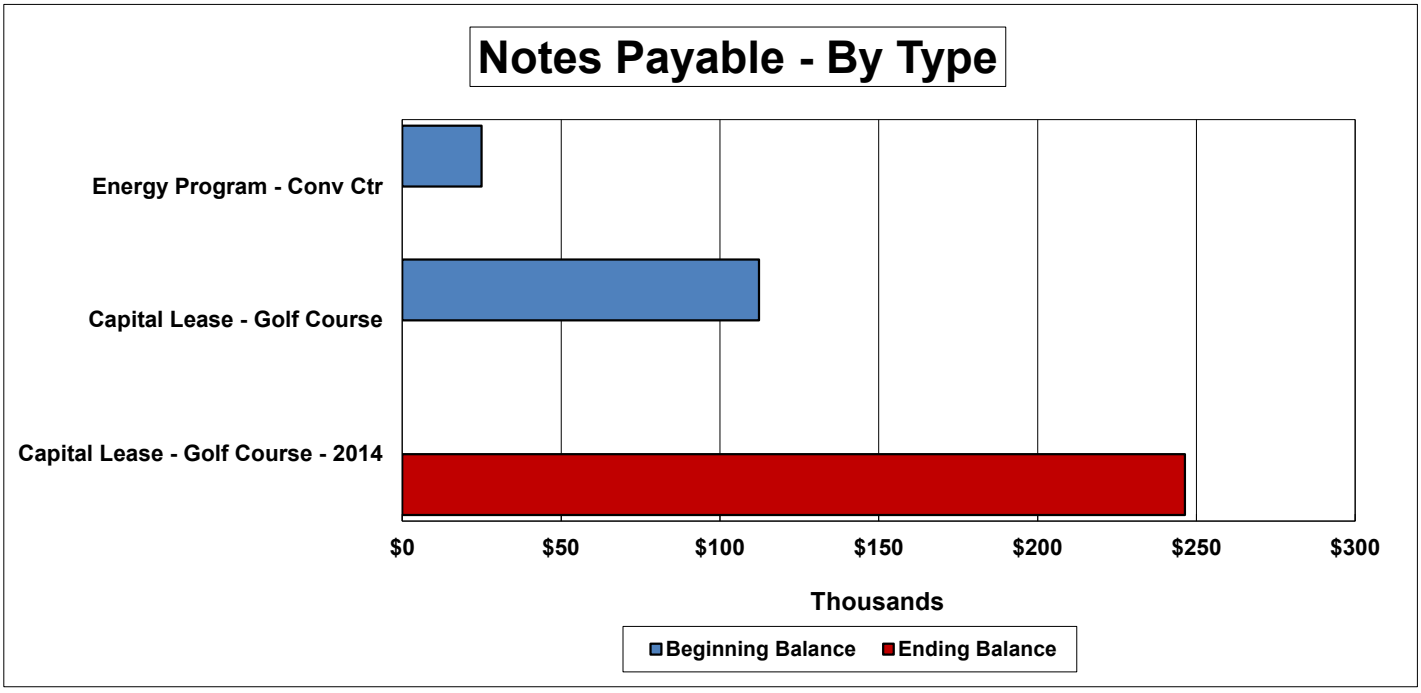
ISSUE

2005 – Revenue Bonds
$3,550,000, Mature 2015

Proceeds used for the design and construction of a municipal hangar of approximately 49,300 square feet with related apron and parking improvements.

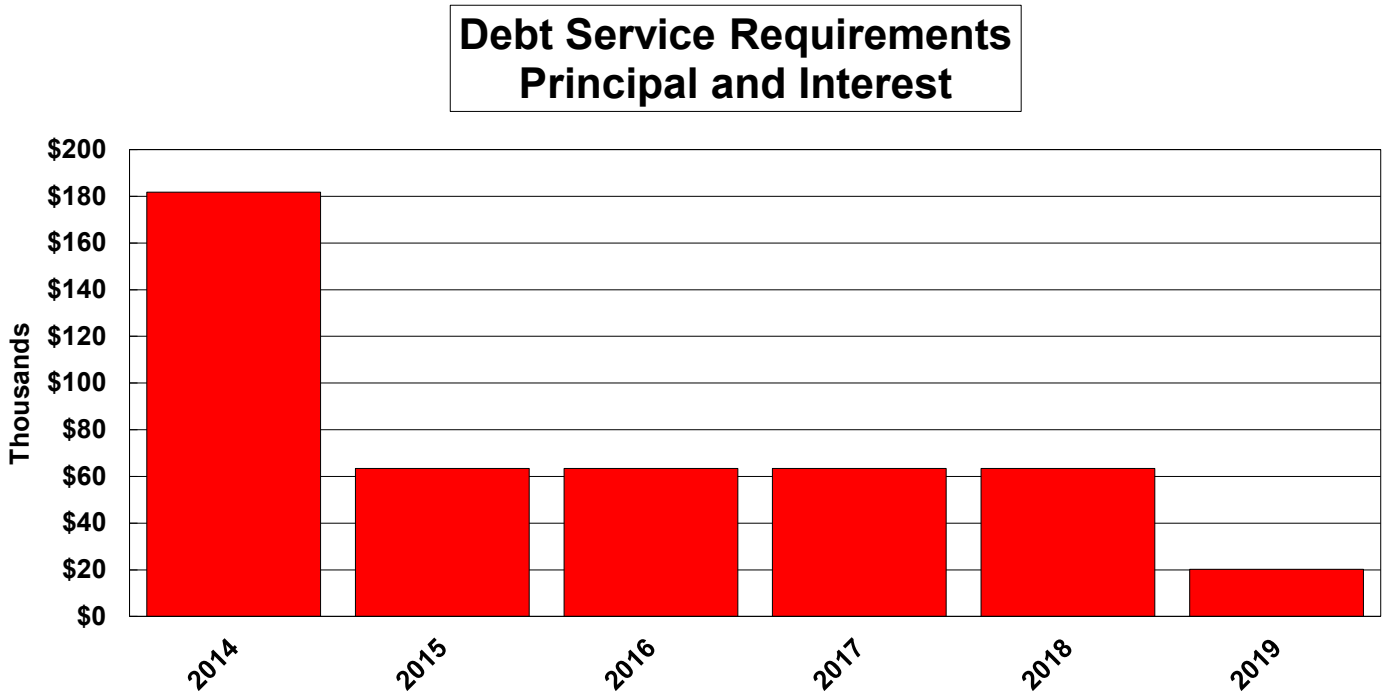
City of Temple, Texas
Schedule of Notes Payable - By Type

Description	Outstanding 9/30/2013	Principal Additions	Principal Reduction	Outstanding 9/30/2014	Interest Payments
Notes Payable					
Energy Program Loan - Convention Center	$ 24,900	$ -	$ 24,900	$ -	$ 246
Capital Lease - Golf Course	112,335	-	112,335	-	1,673
Capital Lease - Golf Course - 2014	-	280,000	33,603	246,397	8,669
	$ 137,235	**$ 280,000**	**$ 170,838**	**$ 246,397**	**$ 10,588**



NOTES PAYABLE BALANCE

ISSUE	Principal Balance
Energy Program - Convention Center - Issued $175,426, Rate 3.00%, Date of Maturity 2015	$ 24,900
Capital Lease-Golf Course - Issued $265,372, Rate 4.88%, Date of Maturity 2014	112,335
NOTES OUTSTANDING 10/1/2013	137,235
Principal Retirements Through 9/30/2014	(170,838)
Principal Additions Through 9/30/2014	280,000
Total Notes Outstanding 9/30/2014	$ 246,397



CITY OF TEMPLE, TEXAS
NOTES PAYABLE
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

	Energy Program Loan- Convention Center (3.00%) $24,900		Capital Lease- Golf Course (4.88%) $112,335		Capital Lease- Golf Course - 2014 (4.90%) $280,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/14	$ 24,900	$ 246	$ 112,335	$ 1,673	$ 8,298	$ 2,269
08/14	-	-	-	-	25,305	6,400
02/15	-	-	-	-	25,931	5,773
08/15	-	-	-	-	26,573	5,131
02/16	-	-	-	-	27,231	4,474
08/16	-	-	-	-	27,905	3,800
02/17	-	-	-	-	28,596	3,109
08/17	-	-	-	-	29,303	2,401
02/18	-	-	-	-	30,029	1,676
08/18	-	-	-	-	30,772	933
02/19	-	-	-	-	20,057	200
	$ 24,900	**$ 246**	**$ 112,335**	**$ 1,673**	**$ 280,000**	**$ 36,166**

Continued

Due	Total Outstanding Principal Balance	Annual Requirements Principal	Annual Requirements Interest
02/14	$ 271,702	**$ 170,838**	**$ 10,588**
08/14	246,397		
02/15	220,466	**52,504**	**10,904**
08/15	193,893		
02/16	166,662	**55,136**	**8,274**
08/16	138,757		
02/17	110,161	**57,899**	**5,510**
08/17	80,858		
02/18	50,829	**60,801**	**2,609**
08/18	20,057		
02/19	-	**20,057**	**200**
		$ 417,235	**$ 38,085**

ISSUE

Energy Program – Convention Center
$175,426, Mature 2015

State Energy Conservation Office LoanSTAR Energy Program to install energy efficient lighting, heating and cooling systems at the Convention Center.

Capital Lease – Golf Course
$265,372, Mature 2014

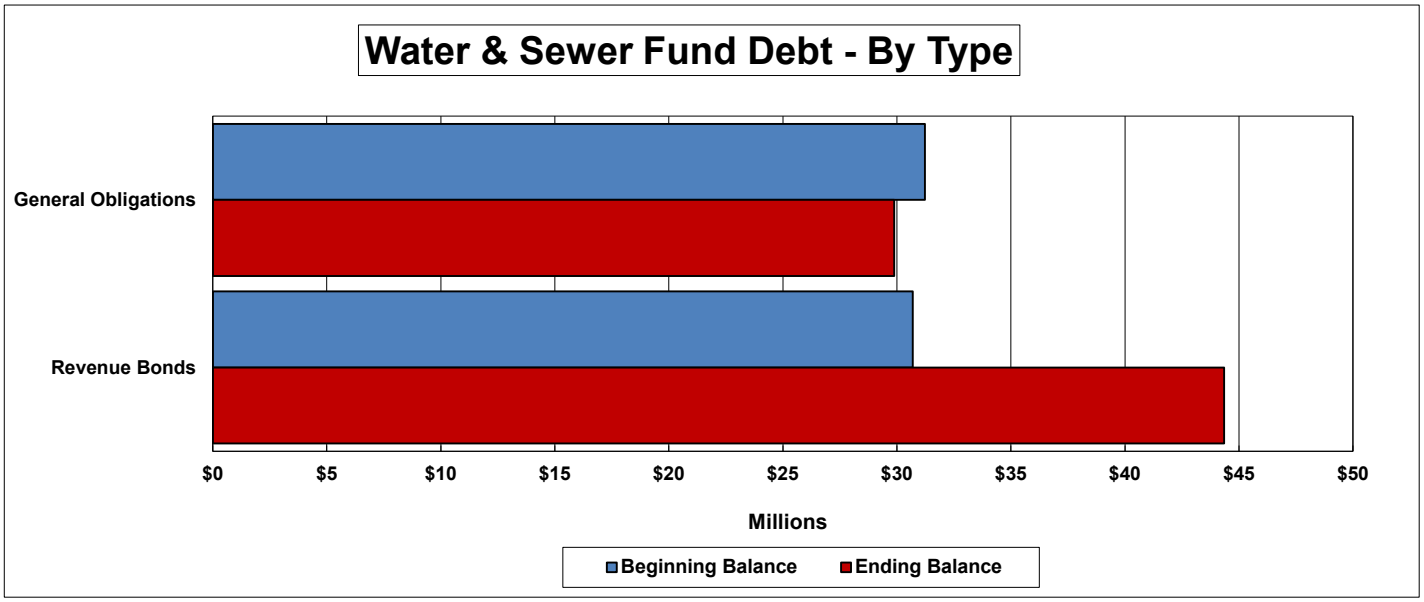
Purchase 72 golf cars, 1 utility car with drop cooler and 1 regular utility car for the golf course.

Capital Lease – Golf Course (2014)
$280,000, Mature 2019

Purchase 72 golf cars, 1 utility car with drop cooler and 1 regular utility car for the golf course.

City of Temple, Texas
Schedule of Water & Sewer Fund Debt - By Type

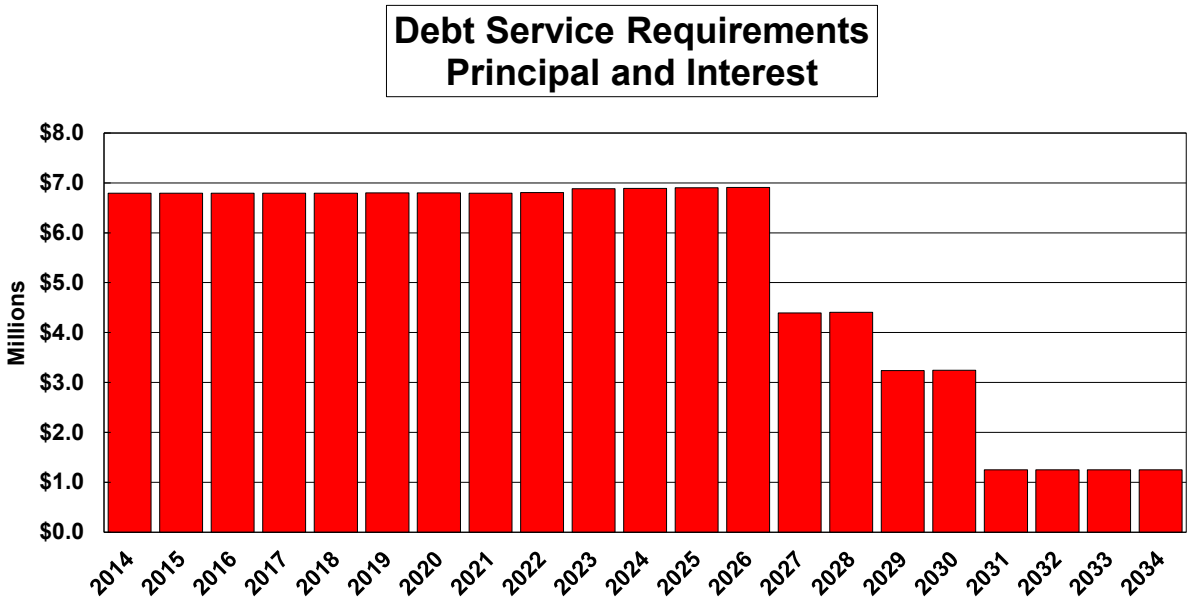
Description	Outstanding 9/30/2013	Principal Additions	Principal Reduction	Outstanding 9/30/2014	Interest Payments
General Obligations					
General Obligations Refunding Bonds, Series 2011	$ 13,885,000	$ -	$ 1,340,000	$ 12,545,000	$ 433,775
General Obligations Refunding Bonds, Series 2012	17,345,000	-	10,000	17,335,000	689,450
	31,230,000	-	1,350,000	29,880,000	1,123,225
Revenue Bonds					
Utility System Revenue Bonds, Series 2006	2,215,000	-	720,000	1,495,000	94,138
Utility System Revenue Bonds, Series 2008	12,385,000	-	600,000	11,785,000	578,900
Utility System Revenue Bonds, Series 2010	16,100,000	-	570,000	15,530,000	513,962
Utility System Revenue Bonds, Series 2014	-	16,515,000	970,000	15,545,000	275,250
	30,700,000	16,515,000	2,860,000	44,355,000	1,462,250
	$ 61,930,000	**$ 16,515,000**	**$ 4,210,000**	**$ 74,235,000**	**$ 2,585,475**



WATER & SEWER FUND DEBT BALANCE

ISSUE	Principal Balance
2006 Series - Issued $20,510,000 Rates 4.00% - 5.00%, Date of Maturity 2026	$ 2,215,000
2008 Series - Issued $15,030,000 Rates 3.50% - 5.25%, Date of Maturity 2028	12,385,000
2010 Series - Issued $17,210,000 Rates 2.25% - 3.75%, Date of Maturity 2030	16,100,000
2011 GO Refunding Series - Issued $14,300,000 Rates 2.00% - 4.00%, Date of Maturity 2022	13,885,000
2012 GO Refunding Series - Issued $18,650,000 Rates 2.00% - 5.00%, Date of Maturity 2026	17,345,000

DEBT OUTSTANDING 10/1/2013	61,930,000
Principal Retirements Through 9/30/2014	(4,210,000)
Principal Additions Through 9/30/2014	16,515,000
Total Debt Outstanding 9/30/2014	74,235,000
Sinking and Reserve Fund Balance as of 9/30/2014	(1,131,746)
NET BALANCE OF DEBT OUTSTANDING	$ 73,103,254



CITY OF TEMPLE, TEXAS
WATER & SEWER FUND
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

	2006 Series Utility System Revenue Bonds (4.00% - 5.00%) $2,215,000		2008 Series Utility System Revenue Bonds (3.50% - 5.25%) $12,385,000		2010 Series Utility System Revenue Bonds (2.25% - 3.75%) $16,100,000		2011 Series General Obligation Refunding Bonds (2.00% - 4.00%) $13,885,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/14	$ -	$ 47,069	$ -	$ 289,450	$ -	$ 256,981	$ -	$ 216,888
08/14	720,000	47,069	600,000	289,450	570,000	256,981	1,340,000	216,888
02/15	-	31,769	-	278,200	-	248,431	-	203,488
08/15	740,000	31,769	620,000	278,200	580,000	248,431	1,380,000	203,488
02/16	-	16,044	-	265,800	-	239,731	-	189,688
08/16	755,000	16,044	645,000	265,800	595,000	239,731	1,425,000	189,688
02/17	-	-	-	252,900	-	230,806	-	171,875
08/17	-	-	675,000	252,900	610,000	230,806	1,470,000	171,875
02/18	-	-	-	239,400	-	221,656	-	149,825
08/18	-	-	700,000	239,400	630,000	221,656	1,530,000	149,825
02/19	-	-	-	225,400	-	212,206	-	126,875
08/19	-	-	730,000	225,400	650,000	212,206	1,585,000	126,875
02/20	-	-	-	210,800	-	204,894	-	103,100
08/20	-	-	755,000	210,800	670,000	204,894	1,645,000	103,100
02/21	-	-	-	190,981	-	196,938	-	70,200
08/21	-	-	795,000	190,981	690,000	196,938	1,715,000	70,200
02/22	-	-	-	170,113	-	187,881	-	35,900
08/22	-	-	840,000	170,113	710,000	187,881	1,795,000	35,900
02/23	-	-	-	148,063	-	178,119	-	-
08/23	-	-	885,000	148,063	735,000	178,119	-	-
02/24	-	-	-	124,831	-	167,094	-	-
08/24	-	-	930,000	124,831	765,000	167,094	-	-
02/25	-	-	-	100,419	-	155,619	-	-
08/25	-	-	980,000	100,419	800,000	155,619	-	-
02/26	-	-	-	74,694	-	143,119	-	-
08/26	-	-	1,030,000	74,694	830,000	143,119	-	-
02/27	-	-	-	50,875	-	129,631	-	-
08/27	-	-	1,075,000	50,875	1,710,000	129,631	-	-
02/28	-	-	-	26,016	-	100,775	-	-
08/28	-	-	1,125,000	26,016	1,780,000	100,775	-	-
02/29	-	-	-	-	-	69,625	-	-
08/29	-	-	-	-	1,850,000	69,625	-	-
02/30	-	-	-	-	-	36,094	-	-
08/30	-	-	-	-	1,925,000	36,094	-	-
02/31	-	-	-	-	-	-	-	-
08/31	-	-	-	-	-	-	-	-
02/32	-	-	-	-	-	-	-	-
08/32	-	-	-	-	-	-	-	-
02/33	-	-	-	-	-	-	-	-
08/33	-	-	-	-	-	-	-	-
02/34	-	-	-	-	-	-	-	-
08/34	-	-	-	-	-	-	-	-
	$ 2,215,000	**$ 189,763**	**$ 12,385,000**	**$ 5,295,881**	**$ 16,100,000**	**$ 5,959,200**	**$ 13,885,000**	**$ 2,535,675**

Continued

	2012 Series General Obligation Refunding Bonds (2.00% - 5.00%) $17,345,000		2014 Series Utility System Revenue Bonds (5.00%) $16,515,000		Bond Principal	Annual Requirements	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Outstanding**	**Principal**	**Interest**
02/14	$ -	$ 344,725	$ -	$ -	$ 78,445,000	**$ 4,210,000**	**$ 2,585,475**
08/14	10,000	344,725	970,000	275,250	74,235,000		
02/15	-	344,625	-	388,625	74,235,000	**3,800,000**	**2,990,275**
08/15	10,000	344,625	470,000	388,625	70,435,000		
02/16	-	344,525	-	376,875	70,435,000	**3,925,000**	**2,865,325**
08/16	10,000	344,525	495,000	376,875	66,510,000		
02/17	-	344,425	-	364,500	66,510,000	**4,065,000**	**2,729,013**
08/17	790,000	344,425	520,000	364,500	62,445,000		
02/18	-	332,575	-	351,500	62,445,000	**4,200,000**	**2,589,913**
08/18	795,000	332,575	545,000	351,500	58,245,000		
02/19	-	320,650	-	337,875	58,245,000	**4,350,000**	**2,446,013**
08/19	815,000	320,650	570,000	337,875	53,895,000		
02/20	-	304,350	-	323,625	53,895,000	**4,505,000**	**2,293,538**
08/20	835,000	304,350	600,000	323,625	49,390,000		
02/21	-	287,650	-	308,625	49,390,000	**4,685,000**	**2,108,788**
08/21	855,000	287,650	630,000	308,625	44,705,000		
02/22	-	266,275	-	292,875	44,705,000	**4,900,000**	**1,906,088**
08/22	895,000	266,275	660,000	292,875	39,805,000		
02/23	-	243,900	-	276,375	39,805,000	**5,190,000**	**1,692,913**
08/23	2,875,000	243,900	695,000	276,375	34,615,000		
02/24	-	172,025	-	259,000	34,615,000	**5,445,000**	**1,445,900**
08/24	3,020,000	172,025	730,000	259,000	29,170,000		
02/25	-	96,525	-	240,750	29,170,000	**5,715,000**	**1,186,625**
08/25	3,170,000	96,525	765,000	240,750	23,455,000		
02/26	-	48,975	-	221,625	23,455,000	**5,930,000**	**976,825**
08/26	3,265,000	48,975	805,000	221,625	17,525,000		
02/27	-	-	-	201,500	17,525,000	**3,630,000**	**764,013**
08/27	-	-	845,000	201,500	13,895,000		
02/28	-	-	-	180,375	13,895,000	**3,790,000**	**614,331**
08/28	-	-	885,000	180,375	10,105,000		
02/29	-	-	-	158,250	10,105,000	**2,780,000**	**455,750**
08/29	-	-	930,000	158,250	7,325,000		
02/30	-	-	-	135,000	7,325,000	**2,900,000**	**342,188**
08/30	-	-	975,000	135,000	4,425,000		
02/31	-	-	-	110,625	4,425,000	**1,025,000**	**221,250**
08/31	-	-	1,025,000	110,625	3,400,000		
02/32	-	-	-	85,000	3,400,000	**1,080,000**	**170,000**
08/32	-	-	1,080,000	85,000	2,320,000		
02/33	-	-	-	58,000	2,320,000	**1,130,000**	**116,000**
08/33	-	-	1,130,000	58,000	1,190,000		
02/34	-	-	-	29,750	1,190,000	**1,190,000**	**59,500**
08/34	-	-	1,190,000	29,750	-		
	$ 17,345,000	**$ 6,902,450**	**$ 16,515,000**	**$ 9,676,750**		**$ 78,445,000**	**$ 30,559,719**

ISSUE

2006 Series
$20,510,000, Mature 2026

Water line relocations, replacements and extensions, elevated storage tank replacements, water treatment plant renovations, generators for water treatment plant, sewer line relocations, extensions and replacements, and sewer treatment plant renovations.

2008 Series
$15,030,000, Mature 2028

Completion of water line relocations, replacements and extensions, elevated storage tank replacements, water treatment plant renovations, generators for water treatment plant, sewer line relocations, extensions and replacements, and sewer treatment plant renovations from the 2006 bond issue.

2010 Series
$17,210,000, Mature 2030

Water line replacements, elevated storage tank rehabilitation, generators for water treatment plant, wastewater line replacements, lift station rehabilitation and sewerage system land acquisition and design.

2011, General Obligation Refunding Bonds
$14,300,000, Mature 2022

Proceeds used for partial refunding of the 2002 WW & SS Revenue Bonds

2012, General Obligation Refunding Bonds
$18,650,000, Mature 2026

Proceeds used for partial refunding of the 2002 WW & SS Revenue Bonds and 2006 Utility System Revenue Bonds.

2014 Series
$16,515,000, Mature 2034

Water line replacements, elevated storage tank rehabilitation, generators for water treatment plant, wastewater line replacements, lift station rehabilitation and sewerage system land acquisition and design.

City of Temple, Texas
Schedule of Outstanding Debt - By Type
Reinvestment Zone No. 1

Description	Outstanding 9/30/2013	Principal Additions	Principal Reductions	Outstanding 9/30/2014	Interest Payments
General Obligations					
General Obligation Refunding, Series 2009	$ 8,130,000	$ -	$ 1,260,000	$ 6,870,000	$ 219,969
General Obligation Refunding, Series 2011A	10,260,000	-	515,000	9,745,000	399,900
General Obligation Refunding, Series 2012	470,000	-	-	470,000	17,700
	18,860,000	-	1,775,000	17,085,000	637,569
Certificates of Obligation					
Certificates of Obligation, Series 2013	25,260,000	-	-	25,260,000	906,910
Revenue Bonds					
TIRZ Revenue Bonds, Taxable Series 2008	8,705,000	-	780,000	7,925,000	460,494
	$ 52,825,000	**$ -**	**$ 2,555,000**	**$ 50,270,000**	**$ 2,004,973**

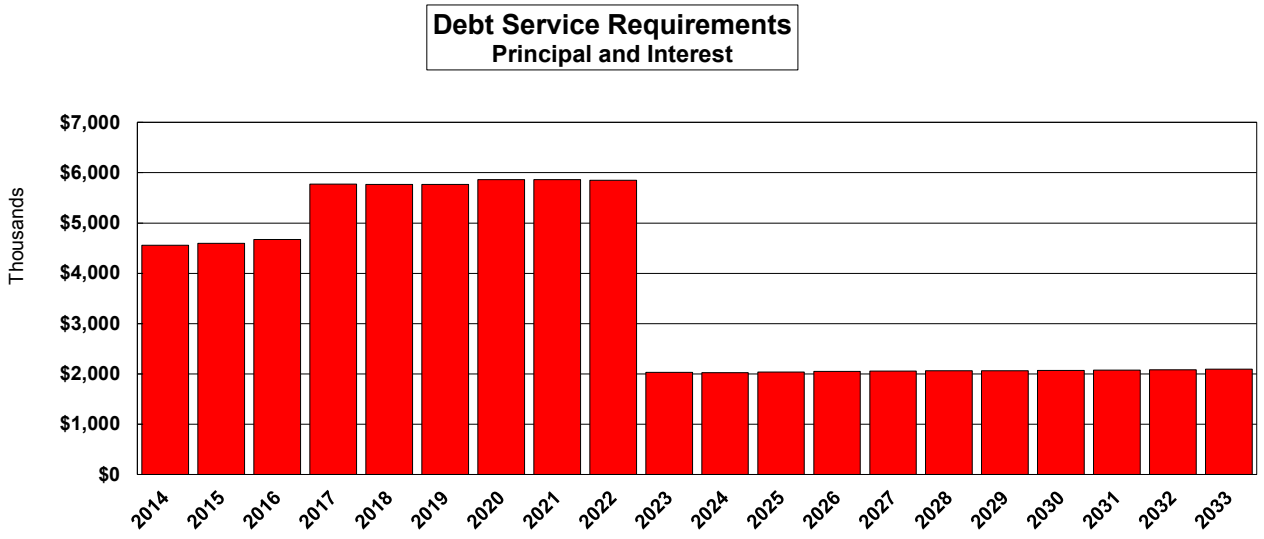
REINVESTMENT ZONE NO. 1
TAX DATA AND
OUTSTANDING BOND BALANCE

Ad valorem taxes are levied on captured increments of growth in real property values in a designated zone. The tax revenues derived from this increment are to be used for public improvements within this designated zone. The entities and tax rates within the zone are as follows:

Temple I.S.D.	$1.3600
City of Temple	0.5864
Bell County	0.4212
Temple College	0.2036
Bell County Road District	0.0299
Elm Creek Flood Control District	0.0327
Troy I.S.D.	1.3317
Belton I.S.D.	1.4500

BONDS OUTSTANDING:

2008 - TIRZ Revenue Bonds, Taxable Series, Mature 2022	$ 8,705,000
2009 - General Obligation Refunding Bonds, Mature 2019	8,130,000
2011A - General Obligation Refunding Bonds, Mature 2022	10,260,000
2012 - General Obligation Refunding Bonds, Mature 2022	470,000
2013 - Certificates of Obligation, Mature 2033	25,260,000
BONDS OUTSTANDING 10/1/2013	52,825,000
Principal Retirements Through 9/30/2014	(2,555,000)
Principal Additions Through 9/30/2014	-
TOTAL BONDS OUTSTANDING 9/30/2014	50,270,000
Reserve Fund Balance as of 9/30/2014	(1,956,279)
NET BALANCE OF BONDS OUTSTANDING	$48,313,721



CITY OF TEMPLE, TEXAS

REINVESTMENT ZONE NO. 1

AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

	2008 Series TIRZ Revenue Bonds, Taxable Series (5.29%) $8,705,000		2009 Series General Obligation Refunding (2.00% - 3.125%) $8,130,000		2011A Series General Obligation Refunding (2.00% - 4.259%) $10,260,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/14	$ -	$ 230,247	$ -	$ 109,984	$ -	$ 199,950
08/14	780,000	230,247	1,260,000	109,984	515,000	199,950
02/15	-	209,616	-	97,384	-	192,225
08/15	820,000	209,616	1,305,000	97,384	530,000	192,225
02/16	-	187,927	-	81,888	-	184,275
08/16	865,000	187,927	1,345,000	81,888	545,000	184,275
02/17	-	165,048	-	65,075	-	176,100
08/17	910,000	165,048	1,380,000	65,075	560,000	176,100
02/18	-	140,979	-	44,375	-	164,175
08/18	960,000	140,979	1,400,000	44,375	580,000	164,175
02/19	-	115,587	-	22,500	-	155,475
08/19	1,010,000	115,587	1,440,000	22,500	605,000	155,475
02/20	-	88,872	-	-	-	146,400
08/20	1,060,000	88,872	-	-	2,205,000	146,400
02/21	-	60,835	-	-	-	91,275
08/21	1,120,000	60,835	-	-	2,315,000	91,275
02/22	-	31,211	-	-	-	44,975
08/22	1,180,000	31,211	-	-	2,405,000	44,975
02/23	-	-	-	-	-	-
08/23	-	-	-	-	-	-
02/24	-	-	-	-	-	-
08/24	-	-	-	-	-	-
02/25	-	-	-	-	-	-
08/25	-	-	-	-	-	-
02/26	-	-	-	-	-	-
08/26	-	-	-	-	-	-
02/27	-	-	-	-	-	-
08/27	-	-	-	-	-	-
02/28	-	-	-	-	-	-
08/28	-	-	-	-	-	-
02/29	-	-	-	-	-	-
08/29	-	-	-	-	-	-
02/30	-	-	-	-	-	-
08/30	-	-	-	-	-	-
02/31	-	-	-	-	-	-
08/31	-	-	-	-	-	-
02/32	-	-	-	-	-	-
08/32	-	-	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
	$ 8,705,000	**$ 2,460,644**	**$ 8,130,000**	**$ 842,413**	**$ 10,260,000**	**$ 2,709,700**

Continued

2012 Series General Obligation Refunding (2.00% - 5.00%) $470,000		2013 Series Certificates of Obligation (2.00% - 4.125%) $25,260,000		Bond Principal	Annual Requirements	
Principal	Interest	Principal	Interest	Outstanding	Principal	Interest
$ -	$ 8,850	$ -	$ 444,463	$ 52,825,000	$ 2,555,000	$ 2,004,973
-	8,850	-	462,447	50,270,000		
-	8,850	-	462,447	50,270,000	2,655,000	1,941,045
-	8,850	-	462,447	47,615,000		
-	8,850	-	462,447	47,615,000	2,820,000	1,850,774
65,000	8,850	-	462,447	44,795,000		
-	8,200	-	462,447	44,795,000	4,020,000	1,753,740
60,000	8,200	1,110,000	462,447	40,775,000		
-	7,300	-	451,347	40,775,000	4,150,000	1,616,351
65,000	7,300	1,145,000	451,347	36,625,000		
-	6,325	-	434,172	36,625,000	4,300,000	1,468,117
65,000	6,325	1,180,000	434,172	32,325,000		
-	5,025	-	416,471	32,325,000	4,550,000	1,313,536
70,000	5,025	1,215,000	416,471	27,775,000		
-	3,625	-	398,246	27,775,000	4,755,000	1,107,962
70,000	3,625	1,250,000	398,246	23,020,000		
-	1,875	-	373,246	23,020,000	4,945,000	902,614
75,000	1,875	1,285,000	373,246	18,075,000		
-	-	-	347,546	18,075,000	1,335,000	695,092
-	-	1,335,000	347,546	16,740,000		
-	-	-	320,847	16,740,000	1,385,000	641,694
-	-	1,385,000	320,847	15,355,000		
-	-	-	299,206	15,355,000	1,440,000	598,412
-	-	1,440,000	299,206	13,915,000		
-	-	-	275,806	13,915,000	1,500,000	551,612
-	-	1,500,000	275,806	12,415,000		
-	-	-	249,556	12,415,000	1,560,000	499,112
-	-	1,560,000	249,556	10,855,000		
-	-	-	218,356	10,855,000	1,625,000	436,712
-	-	1,625,000	218,356	9,230,000		
-	-	-	185,856	9,230,000	1,690,000	371,712
-	-	1,690,000	185,856	7,540,000		
-	-	-	152,056	7,540,000	1,765,000	304,112
-	-	1,765,000	152,056	5,775,000		
-	-	-	116,756	5,775,000	1,840,000	233,512
-	-	1,840,000	116,756	3,935,000		
-	-	-	79,956	3,935,000	1,925,000	159,912
-	-	1,925,000	79,956	2,010,000		
-	-	-	41,456	2,010,000	2,010,000	82,912
-	-	2,010,000	41,456	-		
$ 470,000	**$ 117,800**	**$ 25,260,000**	**$ 12,403,350**		**$ 52,825,000**	**$ 18,533,906**

ISSUE

2008 – TIRZ Revenue Bonds, Taxable
$10,365,000, Mature 2022

Proceeds used for improving and extending the City's railway system, the purchase of 355+/- acres of land, professional services including fiscal, engineering, architectural and legal fees including the cost associated with the issuance of bonds.

2009 – General Obligation Refunding Bonds
$10,875,000, Mature 2019

Proceeds used for the partial refunding of the 2008 Tax & TIRZ Revenue Certificates of Obligation.

2011A – General Obligation Refunding Bonds
$10,405,000, Mature 2022

Proceeds used for the partial refunding of the 2003 Tax & TIRZ Revenue Certificates of Obligation and the 2008 Tax & TIRZ Revenue Certificates of Obligation.

2012 – General Obligation Refunding Bonds
$480,000, Mature 2022

Proceeds used for the partial refunding of the 2003 Tax & TIRZ Revenue Certificates of Obligation.

2013 – Certificates of Obligation
$25,260,000, Mature 2033

Proceeds used for developing City master plans and constructing, improving, extending, expanding, upgrading and/or developing city streets, bridges, sidewalks, trails, parks, City airport, and a downtown plaza, including related water, wastewater and drainage improvements, signage, parking, lighting, landscaping, irrigation and purchasing any necessary rights-of-way, all within the boundaries of the City's Reinvestment Zone No. 1.

PERSONNEL DATA

City of Temple

City of Temple, Texas
Annual Budget Staffing
[Full Time Equivalents]

Department	Actual 2010-11	Actual 2011-12	Budget 2012-13	Budget 2013-14	Prior Yr Increase/ (Decrease)
GENERAL FUND -					
General Government:					
ADMINISTRATIVE SERVICES					
Total Full Time	-	-	2.25	3.25	
Total Part Time	-	-	-	0.63	
Total (F.T.E.)	**-**	**-**	**2.25**	**3.88**	**1.63**
ASSISTANT CITY MANAGER					
Total Full Time	-	-	-	2.00	
Total Part Time	-	-	-	-	
Total (F.T.E.)	**-**	**-**	**-**	**2.00**	**2.00**
CITY COUNCIL					
Total (F.T.E.)	**5.00**	**5.00**	**5.00**	**5.00**	**-**
CITY MANAGER					
Total Full Time	7.00	6.75	6.00	4.00	**(2.00)**
Total Part Time	-	-	-	-	**-**
Total (F.T.E.)	**7.00**	**6.75**	**6.00**	**4.00**	**(2.00)**
CITY SECRETARY					
Total Full Time	4.00	4.00	4.00	4.00	**-**
Total Part Time	0.63	0.63	0.63	0.63	**-**
Total (F.T.E.)	**4.63**	**4.63**	**4.63**	**4.63**	**-**
FACILITY SERVICES					
Total Full Time	15.90	14.68	15.02	15.45	**0.43**
Total Part Time	0.80	-	-	-	**-**
Total (F.T.E.)	**16.70**	**14.68**	**15.02**	**15.45**	**0.43**
FINANCE					
Total Full Time	10.50	11.00	11.00	11.00	**-**
Total Part Time	-	-	-	-	**-**
Total (F.T.E.)	**10.50**	**11.00**	**11.00**	**11.00**	**-**
FLEET SERVICES					
Total Full Time	16.10	16.00	17.00	18.00	**1.00**
Total Part Time	**-**	**-**	**-**	**-**	**-**
Total (F.T.E.)	**16.10**	**16.00**	**17.00**	**18.00**	**1.00**
HUMAN RESOURCES					
Total Full Time	6.00	5.00	5.00	5.00	**-**
Total Part Time	-	-	-	-	**-**
Total (F.T.E.)	**6.00**	**5.00**	**5.00**	**5.00**	**-**
INFORMATION TECHNOLOGY SERVICES					
Total Full Time	16.00	16.00	15.00	15.00	**-**
Total Part Time	0.50	0.50	0.50	0.50	**-**
Total (F.T.E.)	**16.50**	**16.50**	**15.50**	**15.50**	**-**

City of Temple, Texas
Annual Budget Staffing
[Full Time Equivalents]

Department	Actual 2010-11	Actual 2011-12	Budget 2012-13	Budget 2013-14	Prior Yr Increase/ (Decrease)
INSPECTIONS					
Total Full Time	-	-	-	4.00	**4.00**
Total Part Time	-	-	-	-	**-**
Total (F.T.E.)	**-**	**-**	**-**	**4.00**	**4.00**
LEGAL					
Total Full Time	6.00	6.00	6.00	6.00	**-**
Total Part Time	0.63	0.63	0.63	0.63	**-**
Total (F.T.E.)	**6.63**	**6.63**	**6.63**	**6.63**	**-**
PERMITS					
Total Full Time	-	-	-	3.50	**3.50**
Total Part Time	-	-	-	-	**-**
Total (F.T.E.)	**-**	**-**	**-**	**3.50**	**3.50**
PLANNING					
Total Full Time	6.00	5.50	6.50	6.00	**(0.50)**
Total Part Time	0.45	0.45	0.45	0.45	**-**
Total (F.T.E.)	**6.45**	**5.95**	**6.95**	**6.45**	**(0.50)**
PURCHASING					
Total Full Time	5.00	5.00	5.00	5.00	**-**
Total Part Time	**-**	**-**	**-**	**-**	**-**
Total (F.T.E.)	**5.00**	**5.00**	**5.00**	**5.00**	**-**
Public Safety:					
ANIMAL SERVICES					
Total Full Time	6.00	6.00	7.00	7.00	**-**
Total Part Time	0.50	0.50	0.50	0.50	**-**
Total (F.T.E.)	**6.50**	**6.50**	**7.50**	**7.50**	**-**
CODE ENFORCEMENT					
Total Full Time	13.00	13.50	13.50	7.00	**(6.50)**
Total Part Time	0.50	0.50	0.50	-	**(0.50)**
Total (F.T.E.)	**13.50**	**14.00**	**14.00**	**7.00**	**(7.00)**
FIRE					
Total Full Time	112.00	115.00	118.00	118.00	**-**
Total Part Time	-	-	-	-	**-**
Total (F.T.E.)	**112.00**	**115.00**	**118.00**	**118.00**	**-**
MUNICIPAL COURT					
Total Full Time	12.00	12.00	12.00	12.00	**-**
Total Part Time	0.03	0.03	0.03	0.03	**-**
Total (F.T.E.)	**12.03**	**12.03**	**12.03**	**12.03**	**-**
POLICE					
Total Full Time	158.00	160.00	161.00	163.00	**2.00**
Total Part Time	0.50	0.50	0.50	0.50	**-**
Total (F.T.E.)	**158.50**	**160.50**	**161.50**	**163.50**	**2.00**

City of Temple, Texas
Annual Budget Staffing
[Full Time Equivalents]

Department	Actual 2010-11	Actual 2011-12	Budget 2012-13	Budget 2013-14	Prior Yr Increase/ (Decrease)
Highways and Streets:					
ENGINEERING					
Total Full Time	8.35	6.95	6.95	7.95	**1.00**
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**8.35**	**6.95**	**6.95**	**7.95**	**1.00**
STREET					
Total Full Time	25.15	25.00	24.00	24.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**25.15**	**25.00**	**24.00**	**24.00**	-
TRAFFIC SIGNALS					
Total Full Time	3.55	3.50	3.50	3.50	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**3.55**	**3.50**	**3.50**	**3.50**	-
Solid Waste:					
SOLID WASTE					
Total Full Time	41.20	41.00	41.00	42.00	**1.00**
Total Part Time	1.22	1.22	1.22	1.22	-
Total (F.T.E.)	**42.42**	**42.22**	**42.22**	**43.22**	**1.00**
Culture and Leisure Services:					
GOLF COURSE					
Total Full Time	11.00	11.26	11.26	12.28	**1.02**
Total Part Time	4.77	6.87	6.87	6.88	**0.01**
Total (F.T.E.)	**15.77**	**18.13**	**18.13**	**19.16**	**1.03**
LIBRARY					
Total Full Time	19.00	19.00	19.00	19.00	-
Total Part Time	9.65	9.65	9.15	9.15	-
Total (F.T.E.)	**28.65**	**28.65**	**28.15**	**28.15**	-
PARKS					
Total Full Time	35.60	36.55	35.55	35.95	**0.40**
Total Part Time	0.46	0.46	0.46	0.46	-
Total (F.T.E.)	**36.06**	**37.01**	**36.01**	**36.41**	**0.40**
PARKS & LEISURE ADMIN SERVICES [4]					
Total Full Time	4.70	4.70	4.70	6.50	**1.80**
Total Part Time	1.05	1.05	1.53	0.25	**(1.28)**
Total (F.T.E.)	**5.75**	**5.75**	**6.23**	**6.75**	**0.52**
RECREATION					
Total Full Time	16.50	18.17	19.17	18.32	**(0.85)**
Total Part Time	45.77	48.29	49.37	45.94	**(3.43)**
Total (F.T.E.)	**62.27**	**66.46**	**68.54**	**64.26**	**(4.28)**

City of Temple, Texas
Annual Budget Staffing
[Full Time Equivalents]

Department	Actual 2010-11	Actual 2011-12	Budget 2012-13	Budget 2013-14	Prior Yr Increase/ (Decrease)
Airport:					
AIRPORT					
Total Full Time	13.00	13.00	13.00	13.00	-
Total Part Time	1.38	1.38	1.38	1.38	-
Total (F.T.E.)	**14.38**	**14.38**	**14.38**	**14.38**	**-**
Total Full Time	**576.55**	**580.56**	**587.40**	**596.70**	**0.43**
Total Part Time	**68.84**	**72.66**	**73.72**	**69.15**	**(5.20)**
GENERAL FUND TOTAL (F.T.E.)	**645.39**	**653.22**	**661.12**	**665.85**	**(4.77)**
UTILITY ENTERPRISE FUND -					
METERING					
Total Full Time	13.00	13.00	13.00	10.00	**(3.00)**
Total Part Time	-	-	-	-	-
Total (F.T.E)	**13.00**	**13.00**	**13.00**	**10.00**	**(3.00)**
PUBLIC WORKS ADMINISTRATION					
Total Full Time	3.15	4.40	4.40	4.40	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**3.15**	**4.40**	**4.40**	**4.40**	**-**
SEWER COLLECTION					
Total Full Time	28.00	28.40	28.00	27.78	**(0.22)**
Total Part Time	0.54	0.54	0.54	0.54	-
Total (F.T.E)	**28.54**	**28.94**	**28.54**	**28.32**	**(0.22)**
SEWER TREATMENT					
Total Full Time	0.10	-	-	-	-
Total Part Time	-	-	-	-	-
Total (F.T.E)	**0.10**	**-**	**-**	**-**	**-**
UTILITY BUSINESS OFFICE					
Total Full Time	10.00	10.00	10.00	10.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**10.00**	**10.00**	**10.00**	**10.00**	**-**
WATER DISTRIBUTION					
Total Full Time	15.71	15.11	15.51	15.66	**0.15**
Total Part Time	0.35	0.35	0.35	0.43	**0.08**
Total (F.T.E)	**16.06**	**15.46**	**15.86**	**16.09**	**0.23**
WATER TREATMENT					
Total Full Time	18.20	18.00	22.00	22.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**18.20**	**18.00**	**22.00**	**22.00**	**-**

City of Temple, Texas
Annual Budget Staffing
[Full Time Equivalents]

Department	Actual 2010-11	Actual 2011-12	Budget 2012-13	Budget 2013-14	Prior Yr Increase/ (Decrease)
WATER & WASTEWATER FUND PURCHASING					
Total Full Time	1.00	1.00	1.00	1.00	-
Total Part Time	0.38	0.38	0.38	0.38	-
Total (F.T.E.)	**1.38**	**1.38**	**1.38**	**1.38**	**-**
Total Full Time	**89.16**	**89.91**	**93.91**	**90.84**	**(3.07)**
Total Part Time	**1.27**	**1.27**	**1.27**	**1.35**	**0.08**
UTILITY ENT FUND TOTAL (F.T.E.)	**90.43**	**91.18**	**95.18**	**92.19**	**(2.99)**
HOTEL/MOTEL TAX FUND -					
MAYBORN CENTER					
Total Full Time	8.70	8.70	8.70	9.70	**1.00**
Total Part Time	4.00	4.70	4.70	4.70	-
Total (F.T.E)	**12.70**	**13.40**	**13.40**	**14.40**	**1.00**
RAILROAD MUSEUM					
Total Full Time	-	-	4.00	4.00	-
Total Part Time	-	-	0.05	0.88	**0.83**
Total (F.T.E)	**-**	**-**	**4.05**	**4.88**	**0.83**
TOURISM/MARKETING [4]					
Total Full Time	0.60	0.60	1.60	1.60	-
Total Part Time	1.00	1.00	0.25	0.25	-
Total (F.T.E)	**1.60**	**1.60**	**1.85**	**1.85**	**-**
Total Full Time	**9.30**	**9.30**	**14.30**	**15.30**	**1.00**
Total Part Time	**5.00**	**5.70**	**5.00**	**5.83**	**0.83**
HOTEL/MOTEL TAX FUND TOTAL (F.T.E.)	**14.30**	**15.00**	**19.30**	**21.13**	**1.83**
FEDERAL/STATE GRANT FUND -					
CITY MANAGER GRANT					
Total Full Time	1.00	1.00	-	-	-
Total Part Time	-	-	-	-	-
Total (F.T.E)	**1.00**	**1.00**	**-**	**-**	**-**
ADMINISTRATION (CDBG)					
Total Full Time	0.50	1.25	0.75	0.75	-
Total Part Time	-	-	-	-	-
Total (F.T.E)	**0.50**	**1.25**	**0.75**	**0.75**	**-**
LIBRARY GRANT					
Total Full Time	-	-	-	-	-
Total Part Time	-	-	-	-	-
Total (F.T.E)	**-**	**-**	**-**	**-**	**-**
Total Full Time	**1.50**	**2.25**	**0.75**	**0.75**	**-**
Total Part Time	**-**	**-**	**-**	**-**	**-**
FED/STATE GRANT FUND TOTAL (F.T.E.)	**1.50**	**2.25**	**0.75**	**0.75**	**-**

City of Temple, Texas
Annual Budget Staffing
[Full Time Equivalents]

Department	Actual 2010-11	Actual 2011-12	Budget 2012-13	Budget 2013-14	Prior Yr Increase/ (Decrease)
DRAINAGE FUND -					
DRAINAGE					
Total Full Time	10.00	11.15	12.15	12.15	-
Total Part Time	1.83	1.83	1.83	1.83	-
DRAINAGE FUND TOTAL (F.T.E)	**11.83**	**12.98**	**13.98**	**13.98**	**-**
Total Full Time	**686.51**	**693.17**	**708.51**	**715.74**	**7.23**
Total Part Time	**76.94**	**81.46**	**81.82**	**78.16**	**(3.66)**
GRAND TOTAL - ALL FUNDS [F.T.E]	**763.45**	**774.63**	**790.33**	**793.90**	**3.57**

1 - These divisions have position(s) that are authorized but unfunded in FY 2012 - see division budget for more details.

2 - These divisions have position(s) that were authorized but unfunded in FY 2011 - see division budget for more details.

3 - These divisions have position(s) that were authorized but unfunded in FY 2010 - see division budget for more details.

4 - New divisions created in FY 2010

5 - SAFER grant was awarded to the City in FY 2009 to add four additional FCRO positions.

6 - Adjusted part-time positions to actual

7 - Communication Specialist position transferred to City Manager from Information Technology Services

8 - In FY 2011, the Accounting Clerk position was funded 56% in General Fund and 44% with Community Development Block Grant (CDBG).

9 - In July 2009, Council approved an additional Police Officer position for the TISD Grant.

10 - Sustainability & Grant Manager position added for Department of Energy Grant

11 - FY 2011 budget includes the addition of one Crew Leader and four Maintenance Worker positions to implement a Crack Sealing Program.

12 - Reduction due to renovation project

13 - In FY 2012, the City Manager's Office will be reorganized to eliminate the Assistant to the City Manager and one Administrative Assistant II position and add a Director of Administrative Services and an Executive Assistant II position. 25% of the Director of Administrative Services position will be funded in the Federal/State Grant Fund for CDBG Administration.

14 - During FY 2011, the Administrative Assistant III position was eliminated and a Deputy City Secretary position was added.

15 - 0.3 FTE of the Maintenance Worker positions and 1.92 FTEs of the Facility Attendant/Custodian positions are budgeted in the Summit Fitness & Recreation Center and the Golf Course.

16 - Part-time Facility Attendant/Custodian position was reclassified to a full-time position in FY 2012.

17 - In FY 2012, the current Accounting Clerk position will be transferred to the Federal/State Grant Fund to be funded 100% by CDBG and an additional Accounting Clerk position will be funded 100%

18 - Reclassified Shop Foreman to Assistant Superintendent of Fleet Services in FY 2012.

19 - Assistant Director of Public Works - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works.

20 - City Health Doctor position was eliminated during FY 2011.

21 - Project Planner/Comprehensive Plan Coordinator position was eliminated and a Director of Community Services position was added during FY 2011. In FY 2012, the Director of Community Services position will be funded 50% in Planning and 50% in Construction Safety.

22 - Three Captain positions added and three Fire Control Rescue Officer positions reclassified to Driver positions in FY 2012.

23 - Two Police Officer positions will be added in FY 2012.

24 - Assistant City Engineer position was unfrozen and the Mapping & Records Supervisor position was reclassified to a PW Mapping & Technology Manager during FY 2011 as a result of a reorganization of Public Works. During FY 2011, the reorganization included changes in position allocations.

25 - In FY 2011 Construction Supervisor and Maintenance Supervisor - Street/Signs positions changed to Street Services Foreman positions as a result of Public Works reorganization. During FY 2011, the Director of Public Works and Assistant Director of Public Works position allocations were changed. All General Fund portions are now charged to Engineering.

26 - During FY 2011, the Public Works reorganization included changes in position allocations.

27 - Asst. Director of Public Works - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works.

28 - Two vacant Maintenance Worker positions were authorized positions but unfunded in FY 2011 due to the renovation project. In addition, several part-time positions were unfunded until the

29 - These FTE's account for positions from Facility Services for maintenance and janitorial services provided for the Golf Course.

30 - During FY 2011, City Council authorized a TxDOT Mowing/Drainage Crew. Council approved entering into an agreement with TxDOT to mow their ROW's in Temple in-house. The crew is to be utilized by Parks for mowing approximately 6 months of the year and then utilize the crew to clean the city storm drain inlets for the remaining 6 months. 50% of funding from General Fund and 50%

31 - These FTE's account for positions from Facility Services and Parks for maintenance and janitorial services provided for the Summit Fitness and Recreation Center

Department	Actual 2010-11	Actual 2011-12	Budget 2012-13	Budget 2013-14	Prior Yr Increase/ (Decrease)

32 - Frozen Senior Deputy Court Clerk position will be eliminated and a Juvenile Case Manager II position will be added in FY 2012.

33 - 0.05 FTE of a Maintenance Worker position is budgeted in the Summit Fitness and Recreation Center.

34 - Additional part-time funding will be added in FY 2012 to accommodate services for the increase in booking of events

35 - In FY 2010, Water Distribution and Sewer Collection reallocated their positions between the two divisions.

36- In FY 2012, the City Manager's Office was reorganized to eliminate the Assistant to the City Manager and one Administrative Assistant II position. The Director of Administrative Services and an Executive Assistant position was created. 25% of the Director of Administrative Services position is funded in the Federal/State Grant Fund for CDBG administration.

37 - In FY 2013, the Administrative Services Division was created and the Director of Administrative Services position was transferred from the City Manager's budget.

38 - One Facility Attendant/Custodian position was an authorized position but was unfunded in FY 2010, FY 2011, and FY 2012. This position will be funded in FY 2013.

39 - During FY 2012, the Budget Analyst was reclassified to a Senior Accountant. The Accounting Clerk position was eliminated and an Accountant position was added.

40 - Eliminated one Lead Automotive Technician position and added two Automotive Technician II positions during FY 2012.

41 - In FY 2013, a Development Coordinator position will be added. This position will be funded with increased permit fees. In addition, the Director of Community Services position will be retitled to Director of Planning and the Director of Planning position will be reclassified to an Assistant Director of Planning position. The Director of Planning will be funded 50% in Planning and 50% in

42 - During FY 2012, the Accounts Payable/Inventory Clerk position was replaced with an Administrative Assistant I position and the Accounts Payable Clerk was reclassified as an Accounts Payable Specialist.

43 - One Animal Control Officer position added in FY 2013.

44 - On June 27, 2011, the Civil Service Commission approved changing the title of the Fire Control & Rescue Officer (FCRO) to Firefighter. Three Firefighter positions will be added in FY 2013.

45 - During FY 2012 the Juvenile Case Manager II position was changed to a Juvenile Case Manager I position.

46 - Two Police Officer positions will be added to the Investigations Unit in FY 2013. One Community Service/Records Tech. I position is not authorized in FY 2013.

47 - During FY 2012, the CIP Project Manager position was reclassified as a Project Engineer.

48 - One GIS Specialist position will be unfrozen in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. Position is funded 40% in General Fund-Engineering, 40% in Water & Wastewater Fund-Public Works Administration and 20% in Drainage Fund.

49 - One Equipment Operator I and one Equipment Operator II position that were authorized but unfunded in FY 2010, FY 2011 and FY 2012 will both be funded in FY 2013.

50 - In FY 2013, the Street Sweeping program is transferring to the Drainage Fund.

51 - During FY 2012, reclassified Crew Leader position to Assistant Golf Course Superintendent.

52 - Part-time Circulation Technician position (.5 FTE) that was authorized but unfunded in FY 2010, FY 2011 and FY 2012 will be funded in FY 2013. The vacant part-time Facility Attendant/Custodian will be eliminated in FY 2013.

53 - The Office Assistant II position that was authorized but unfunded in FY 2010, FY 2011 and FY 2012 will be funded in FY 2013 - 50% in Parks and 50% in Recreation.

54 - Reclassified a part-time Recreation Leader II position to full-time and added Extra-Help Seasonal part-time funding for Adult Athletics and Lion's Junctions Water park.

55 - One Program Coordinator position that was authorized but unfunded in FY 2010, FY 2011 and FY 2012 will be funded in FY 2013.

56 - Added three Maintenance Laborers and one Maintenance Technician I position in FY 2013.

57 - In FY 2013, reclassified a part-time Office Assistant II position to full-time.

58 - In FY 2012, re-titled Accounting Clerk to Grants Specialist. In FY 2013, 50% of Grants Specialist position will be funded in the Administrative Services division in the General Fund and 50% will be funded in the CDBG budget.

59 - Grant funding for the Sustainability and Grant Manager position will end in October 2012. At that time, this position will be transferred to the Administrative Services division in the General Fund.

60 - Administrative Assistant II position not authorized in FY 2013

61 - Wellness Program transferred from Human Resources to Parks & Leisure Services in FY 2013. Part-time Health & Wellness Coordinator position added.

62 - Change in distribution only, no change in the number of FTEs.

63 - During FY 2013, an Administrative Assistant I part-time position was added to this division.

64 - In FY 2014, a Management Analyst position will be added.

65 - In FY 2014, the Assistant City Manager division was added and the Assistant City Manager and Administrative Assistant II positions were transferred from the City Manager's budget to the new division.

66 - During FY 2013, the Management Assistant position was retitled to Executive Assistant to the City Manager.

67- During FY 2013, the Records Technician position was reclassified to a Records Specialist position.

68 - During FY 2013, supervision of the Facility Services division transferred from PALS to Administrative Services. The Asst Director of Parks & Leisure Services and Park Planning & Construction Superintendent positions are now 100% funded in the Parks Division.

69 - In June 2013, the janitorial services for the Summit Fitness & Recreation Center was contracted out. A vacant Facility Attendant/Custodian position was eliminated to fund this contract.

70 - In FY 2014, a Building Maintenance Worker position was added.

71 - In FY 2014 a Fleet Services Foreman position will be added for a succession plan. The Fleet Services Asst. Director position will be eliminated once the succession takes place.

Department	Actual 2010-11	Actual 2011-12	Budget 2012-13	Budget 2013-14	Prior Yr Increase/ (Decrease)

72 - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning will now be 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position will be transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position will be transferred to the Inspection division. As part of the reorganization plan, a Code Enforcement Officer position was eliminated and a Code Enforcement Manager position was added.

73 - During FY 2013, the Administrative Assistant I position was reclassified to a Senior Animal Control Officer. In addition, the part-time Volunteer Coordinator position was reclassified to an Animal Control Officer/Volunteer Coordinator.

74 - In FY 2014, a new Code Enforcement Officer position will be added as part of the East Temple Redevelopment.

75 - In FY 2014, the Administrative Assistant I position is not authorized

76 - During FY 2013 reorganization, the part-time Office Clerk I position was reclassified to a part-time Permit Assistant position.

77 - Two Police Officer positions will be added to the Patrol Unit in FY 2014 as well as implementation of the Civil Service Compensation Study. The Compensation Study includes changes to rank structure.

78 - During FY 2013, the Assistant Director of Public Works - City Engineer position was changed to a City Engineer position.

79 - In FY 2014, a CIP R.O.W. Agent position will be authorized. This position will be funded with bond funds.

80 - In FY 2014, a Street Services Foreman position will be reclassified to a Street & Drainage Services Asst. Director position.

81 - In FY 2014, the Recycling Attendant position will be reclassified to a Recycling Assistant. In addition, a Recycling Coordinator position will be added due to the implementation of the Curbside Recycling Program.

82 - Implementation of the Pay Plan during FY 2013 yielded a title change for the Administrative Assistant I to a Customer Service Rep II

83 - In FY 2014, an Assistant Golf Professional position will be added. This position is offset by a reduction in part-time $'s and an increase in revenues due to increased sales from the addition of the position.

84 - One Maintenance Workers position is not authorized in FY 2013.

85 - In FY 2013, the Facility Services Division was transferred from PALS to Administrative Services. The Asst. Director of Parks & Leisure Services and Park Planning & Construction Superintendent are now funded 100% in the Parks Division.

86 - In FY 2014, the Recreation Specialist position for the Wellness Program will be reclassified from a part-time to a full-time position.

87 - During FY 2013, Council authorized a phased approach to outsourcing meter reading. In FY 2013, three vacant meter reader positions were eliminated as part of the outsourcing plan.

88 - Unfroze GIS Specialist in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. This position is funded 40% in General Fund - Engineering, 40% in Water & Wastewater Fund - Public Works Admin and 20% in Drainage Fund.

89 - During FY 2013, the Assistant Director of Public Works - City Engineer position was changed to a City Engineer position.

90 - During FY 2013, an additional Sales & Marketing Specialist position was added.

91 - In FY 2014, adding an Office Assistant II part-time position.

92 - During FY 2013 the position title changed from Asst Director of Public Works/City Engineer to City Engineer.

93 - During FY 2013, 50% of the Office Assistant II position was transferred to the Recreation Division.

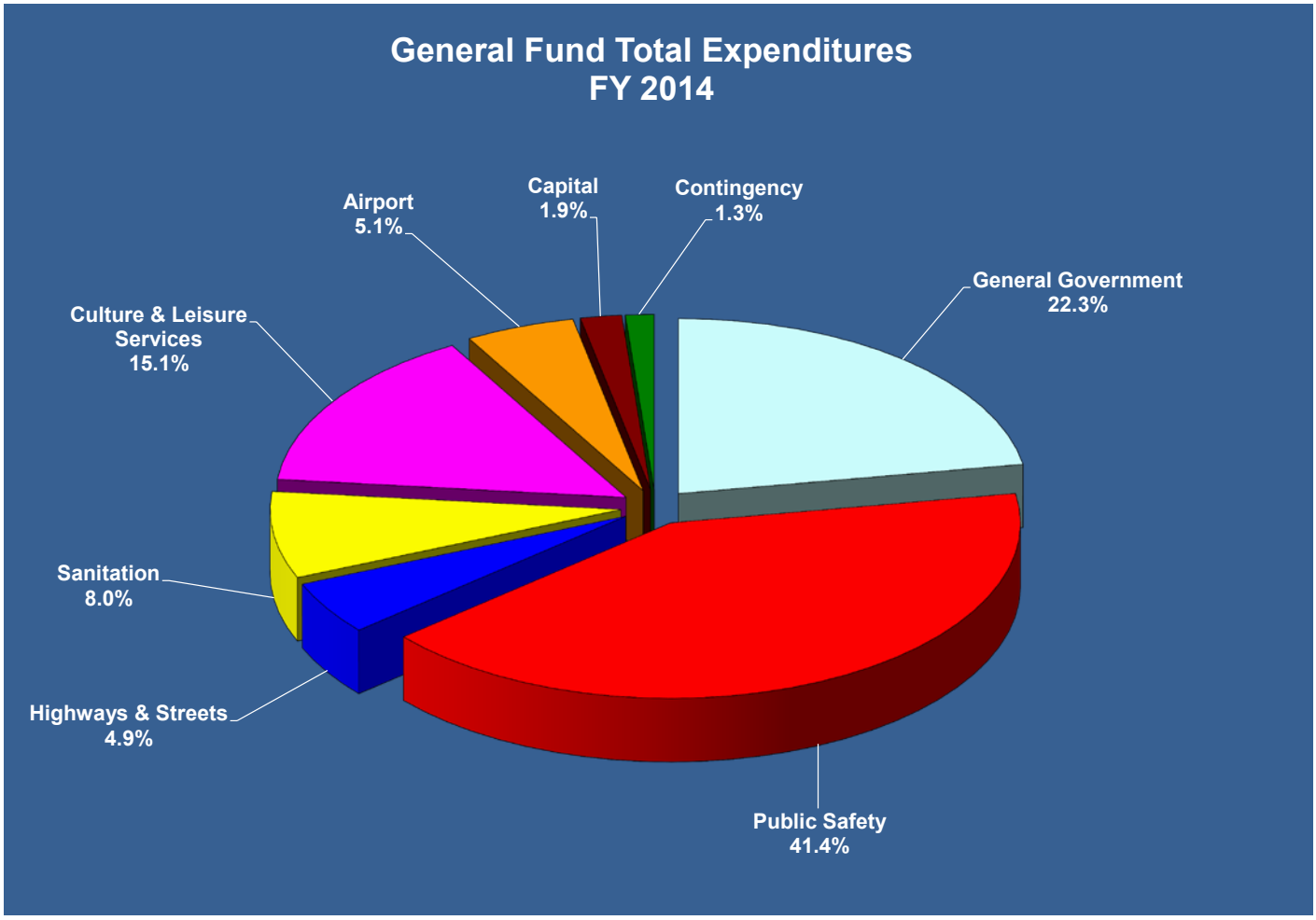
STATISTICAL SECTION

City of Temple

City of Temple, Texas
General Fund Expenditures
Last Ten Fiscal Years

Fiscal Year	General Government	Public Safety	Highway and Streets	Sanitation	Culture & Leisure Services	Airport	Capital	Debt Services [1]	Contingency [2]	Total	% of Increase/ (Decrease)
2005	7,976,324	19,847,918	2,424,916	4,742,522	5,726,181	2,168,482	-	372,726	-	43,259,069	**17%**
2006	8,059,365	20,440,656	2,285,676	4,593,722	6,345,366	2,157,014	885,262	-	-	44,767,061	**3%**
2007	9,197,444	21,483,403	2,557,367	4,785,785	7,252,969	2,211,630	1,312,437	92,998	-	48,894,033	**9%**
2008	10,705,437	22,277,590	3,382,334	5,050,711	8,131,152	3,019,800	1,608,432	111,597	-	54,287,053	**11%**
2009	10,347,141	22,439,277	3,052,540	4,301,049	8,221,571	2,217,484	521,352	120,320	-	51,220,734	**-6%**
2010	10,124,534	23,006,533	2,765,288	4,675,231	8,044,593	2,411,945	1,385,941	163,936	-	52,578,001	**3%**
2011	10,416,675	23,016,084	2,903,311	4,595,781	8,200,774	2,980,300	1,427,467	44,681	-	53,585,073	**2%**
2012	11,066,989	24,797,815	3,693,203	4,865,108	8,483,046	3,102,648	673,783	52,163	-	56,734,755	**6%**
2013 [3]	11,960,176	24,609,447	2,743,985	5,172,168	8,670,363	2,890,161	1,113,733	52,163		57,212,196	**1%**
2014 [4]	14,051,930	26,090,712	3,096,312	5,030,933	9,494,043	3,181,709	1,200,000	59,662	826,072	63,031,373	**10%**

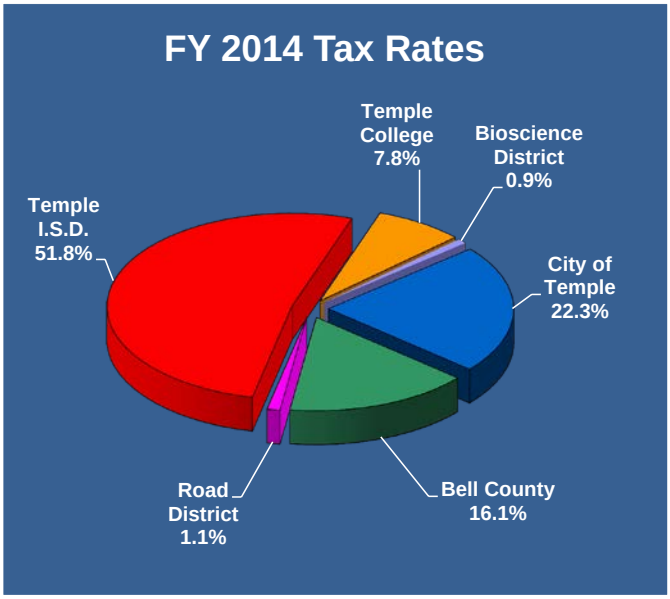
[1] Includes principal, interest and fiscal charges, and capitalized lease expenditures, for debt not required to be accounted for in a separate fund and for which no property taxes were levied.
[2] Contingency is budgeted in Special Services and moved during the fiscal year as appropriated by the Council - only applicable to proposed budget year
[3] Actual at 9/30/13 - Unaudited
[4] Adopted Budget

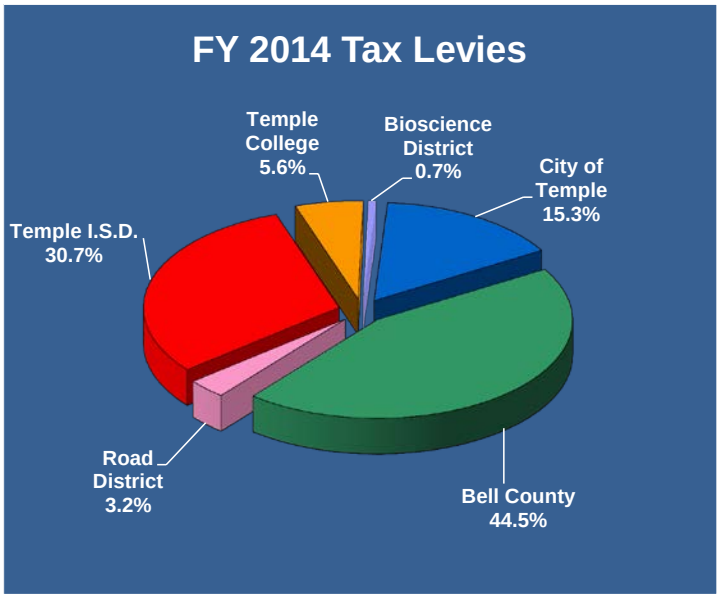


City of Temple, Texas
Property Tax Rates and Tax Levies [1]
Last Ten Fiscal Years

Fiscal Year	City of Temple	Bell County	Road District	Temple I.S.D.	Temple College	Temple Health & Bioscience District	Total
Tax Rates (per $100 of assessed value)							
2005	0.6023	0.3315	0.0295	1.63180	0.2154	-	2.8105
2006	0.5745	0.3465	0.0295	1.63000	0.2054	-	2.7859
2007	0.5734	0.3815	0.0295	1.49000	0.2000	-	2.6744
2008	0.5681	0.3795	0.0295	1.24005	0.2180	-	2.4352
2009	0.5595	0.3779	0.0295	1.23000	0.2100	-	2.4069
2010	0.5646	0.3759	0.0295	1.21000	0.2100	-	2.3900
2011	0.5679	0.3820	0.0299	1.21000	0.2100	0.02436	2.4242
2012	0.5679	0.4096	0.0299	1.28500	0.2054	0.02340	2.5212
2013	0.5864	0.4212	0.0299	1.28000	0.2036	0.02407	2.5452
2014	0.5864	0.4212	0.0299	1.36000	0.2036	0.02271	2.6238
Tax Levies [2]							
2005	13,900,164	27,997,361	2,491,464	37,135,559	5,331,563	-	86,856,111
2006	14,479,842	32,087,011	2,739,634	39,763,525	5,434,930	-	94,504,942
2007	14,970,102	39,250,618	3,063,724	36,891,506	5,525,051	-	99,701,001
2008	16,089,326	43,442,685	3,403,099	32,667,960	6,559,805	-	102,162,875
2009	17,162,704	47,461,274	3,729,612	34,234,921	6,833,459	-	109,421,970
2010	17,957,542	48,733,563	3,846,225	33,907,398	7,066,721	-	111,511,449
2011	17,957,507	49,911,342	3,927,774	33,456,329	7,011,727	893,983	113,158,662
2012	18,585,931	54,855,129	4,055,241	36,740,488	7,112,852	888,299	122,237,940
2013	19,534,480	57,550,790	4,141,978	37,432,480	7,244,464	934,895	126,839,087
2014	20,793,147	60,341,451	4,342,332	41,622,079	7,645,910	932,719	135,677,638

[1] ***Source:*** Tax Appraisal District of Bell County
[2] Based on certified roll, does not include the Reinvestment Zone No. 1 for the City of Temple

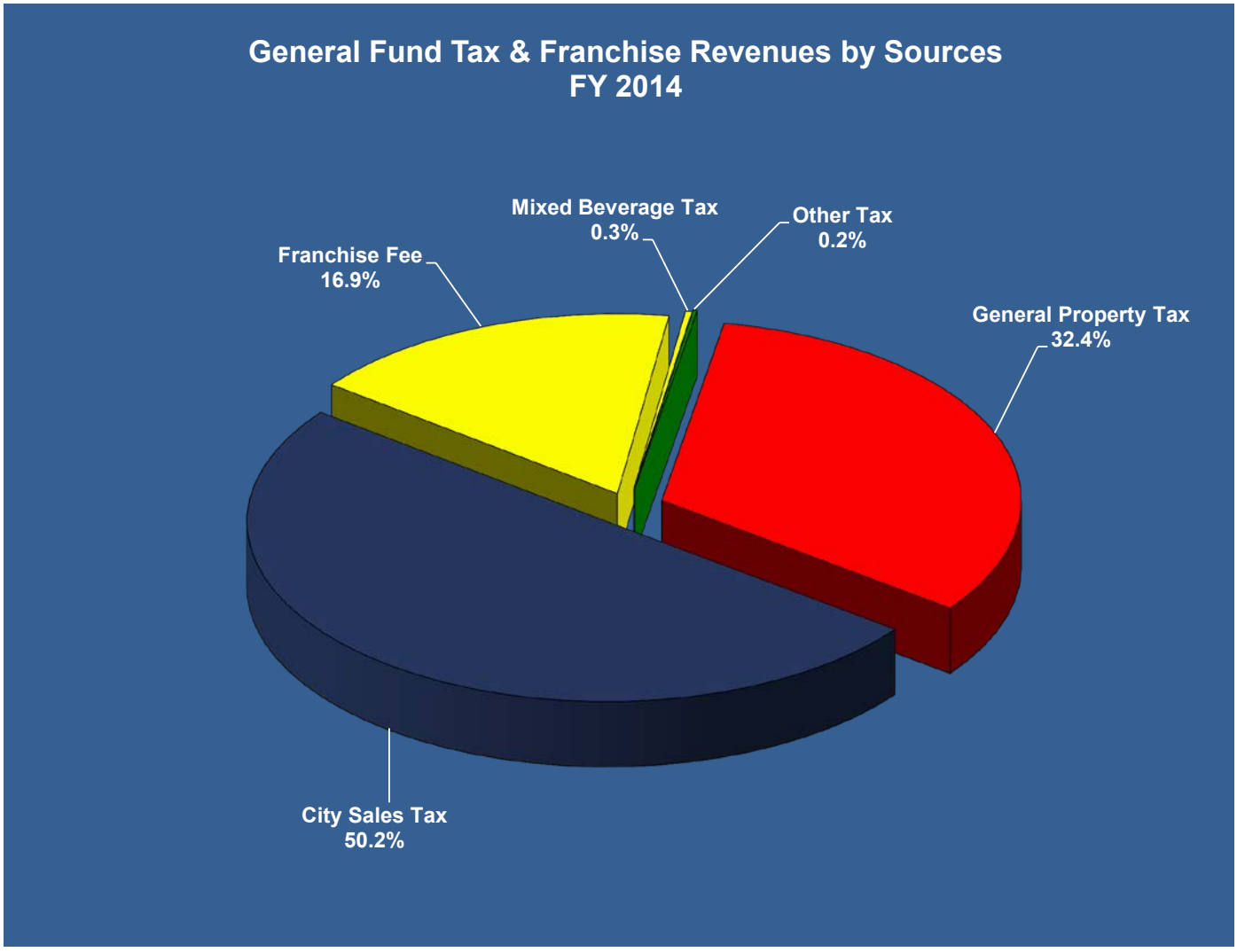




City of Temple, Texas
General Fund Tax and Franchise Revenues by Sources
Last Ten Fiscal Years

Fiscal Year		General Property Taxes	City Sales Tax	Franchise Fee	Mixed Beverage Tax	Other Tax	Total
2005		8,318,691	13,022,243	5,152,165	81,641	54,651	26,629,391
2006		8,531,376	13,934,218	5,562,043	89,878	53,087	28,170,602
2007		9,247,656	14,933,628	5,855,401	96,724	52,539	30,185,948
2008		9,963,978	15,510,913	6,066,459	108,764	54,077	31,704,191
2009		10,544,563	15,238,812	6,373,864	106,387	54,198	32,317,824
2010		10,559,088	15,134,138	6,152,141	106,418	55,751	32,007,536
2011		10,930,371	16,125,862	6,216,239	123,581	70,191	33,466,244
2012		11,120,969	16,967,401	6,260,051	100,164	77,451	34,526,036
2013	(1)	11,547,976	18,017,575	6,175,207	110,409	80,817	35,931,984
2014	(2)	11,833,853	18,300,000	6,175,992	110,000	67,000	36,486,845

(1) Actual at 9/30/13 - Unaudited
(2) Adopted Budget



City of Temple, Texas
General Fund Revenues Other Than Taxes & Franchise Fees
Last Ten Fiscal Years

Fiscal Year	Licenses and Permits	Inter-Governmental Revenues [1]	Charges for Services	Fines	Interest and Other	Total
2005	336,506	535,976	14,348,901	1,869,776	1,700,436	18,791,595
2006	424,378	368,133	15,480,584	1,811,931	2,631,911 [4]	20,716,937
2007	419,367	125,839 [5]	16,493,366	1,890,845	2,802,930	21,732,347
2008	407,634	202,909	18,181,125	1,985,417	2,106,186 [6]	22,883,271
2009	333,085	132,659	17,693,611	1,801,732	1,394,986 [6]	21,356,073
2010	323,817	339,532	18,730,349 [7]	1,883,604	871,938 [6]	22,149,240
2011	448,076	269,911	18,965,582	2,136,454	1,086,630	22,906,653
2012	377,290	211,915	20,020,074	2,133,078	852,000	23,594,357
2013 [2]	738,448	166,959	20,432,764	2,039,386	1,394,451	24,772,008
2014 [3]	510,100	95,106	20,548,074	1,940,754	644,683	23,738,717

[1] Includes Federal and State Grants - fluctuating from year to year

[2] Actual at 9/30/2013 - Unaudited

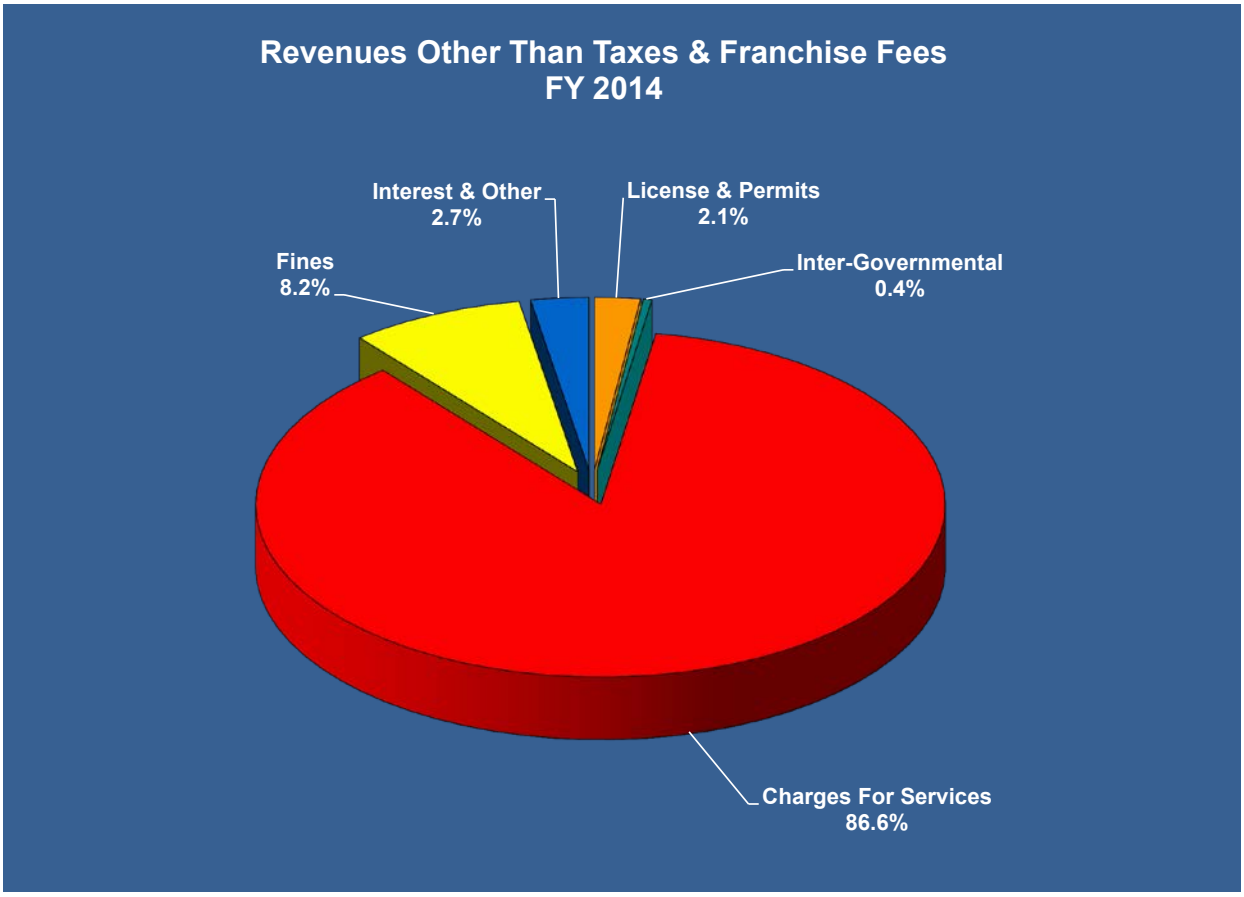
[3] Adopted Budget

[4] Significant increase in interest revenue and receipt of two settlements

[5] Significant decrease in intergovernmental revenues due to the completion of the $1,050,000 Universal Hiring Grant

[6] Significant decrease in interest revenue

[7] Significant increase in Charges for Services due to: 1) increase in Solid Waste Residential customers and rates; 2) increase in Summit Recreational fees due to increase in participation deriving from completion of facility expansion; and 3) increase in Recreational Services due to increase in participation and fees.



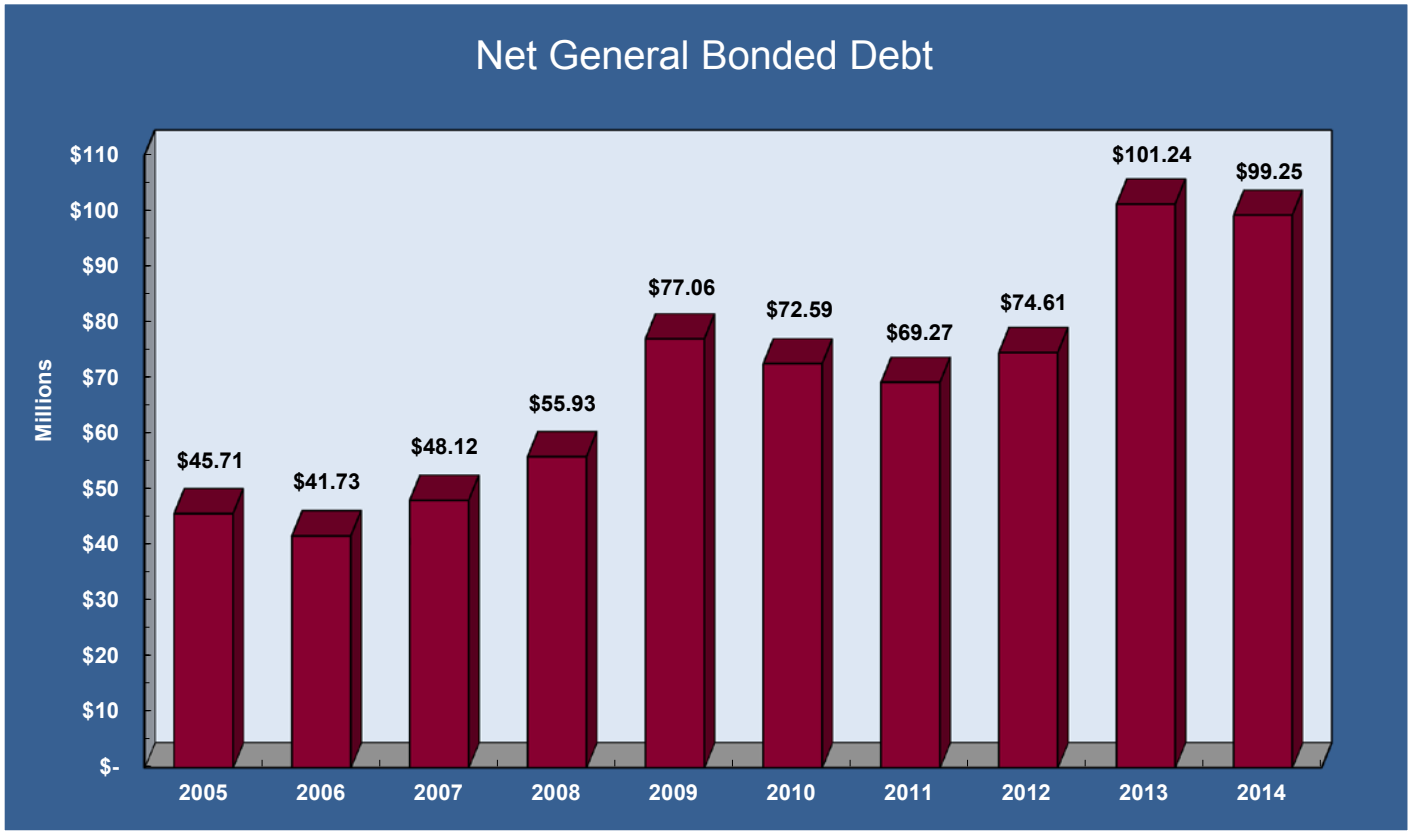
City of Temple, Texas
Ratio of Net General Bonded Debt to Assessed Value
Last Ten Fiscal Years

Fiscal Year	Estimated Population [1]	Assessed Value	Gross General Bonded Debt	Less Debt Sinking Fund	Net General Bonded Debt	Ratio of Net Bonded Debt to Assessed Value	Net Bonded Debt Per Capita
2005	59,318	2,307,847,288	45,720,343	6,472	45,713,871	1.9808	771
2006	60,518	2,520,424,997	41,822,518	89,563	41,732,955	1.6558	690
2007	61,755	2,622,803,439	48,405,000	285,081	48,119,919	1.8347	779
2008	62,790	2,854,755,588	56,990,000	1,056,842	55,933,158	1.9593	891
2009	63,524	3,100,594,231	78,225,000	1,168,084	77,056,916	2.4852	1,213
2010	[2] 66,102	3,221,022,514	74,235,000	1,646,622	72,588,378	2.2536	1,098
2011	[3] 67,036	3,201,978,908	70,215,000	947,558	69,267,442	2.1633	1,033
2012	68,315	3,311,259,863	75,770,000	1,161,522	74,608,478	2.2532	1,092
2013	69,473	3,382,401,984	103,015,000	1,778,683	101,236,317	2.9930	1,457
2014	70,631	3,589,339,096	106,175,000	6,925,021	99,249,979	2.7651	1,405

[1] - 2004 thru 2009 is based on new residential water customers multiplied by 2000 Census data of average household size of 2.44.

[2] - 2010 is based on actual Census data

[3] - 2011 thru 2014 is based on new residential water customers multiplied by 2010 Census data of average household size of 2.47.



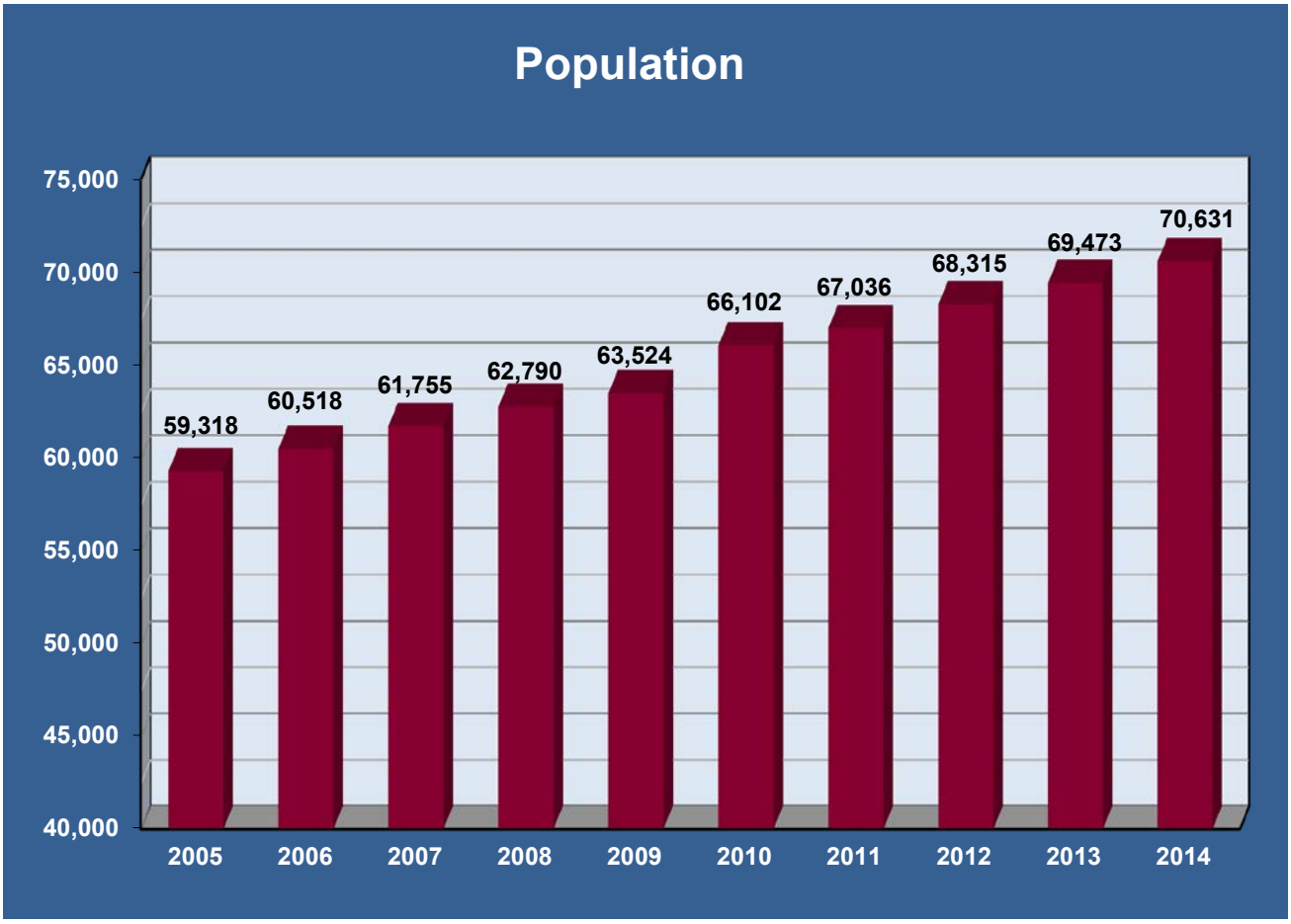
City of Temple, Texas
Demographic Statistics
Last Ten Fiscal Years

Fiscal Year	Estimated Population	% Increase
2005	59,318	3.26%
2006	60,518	2.02%
2007	61,755	2.04%
2008	62,790	1.68%
2009	63,524	1.17%
2010	66,102 [2]	4.06%
2011	67,036 [3]	1.41%
2012	68,315	1.91%
2013	69,473	1.70%
2014	70,631	1.67%

(1) 2004 thru 2009 is based on new residential water customers multiplied by 2000 Census data of average household size of 2.44.

(2) 2010 is based on actual Census data

(3) 2011 thru 2014 is based on new residential water customers multiplied by 2010 Census data of average household size of 2.47.

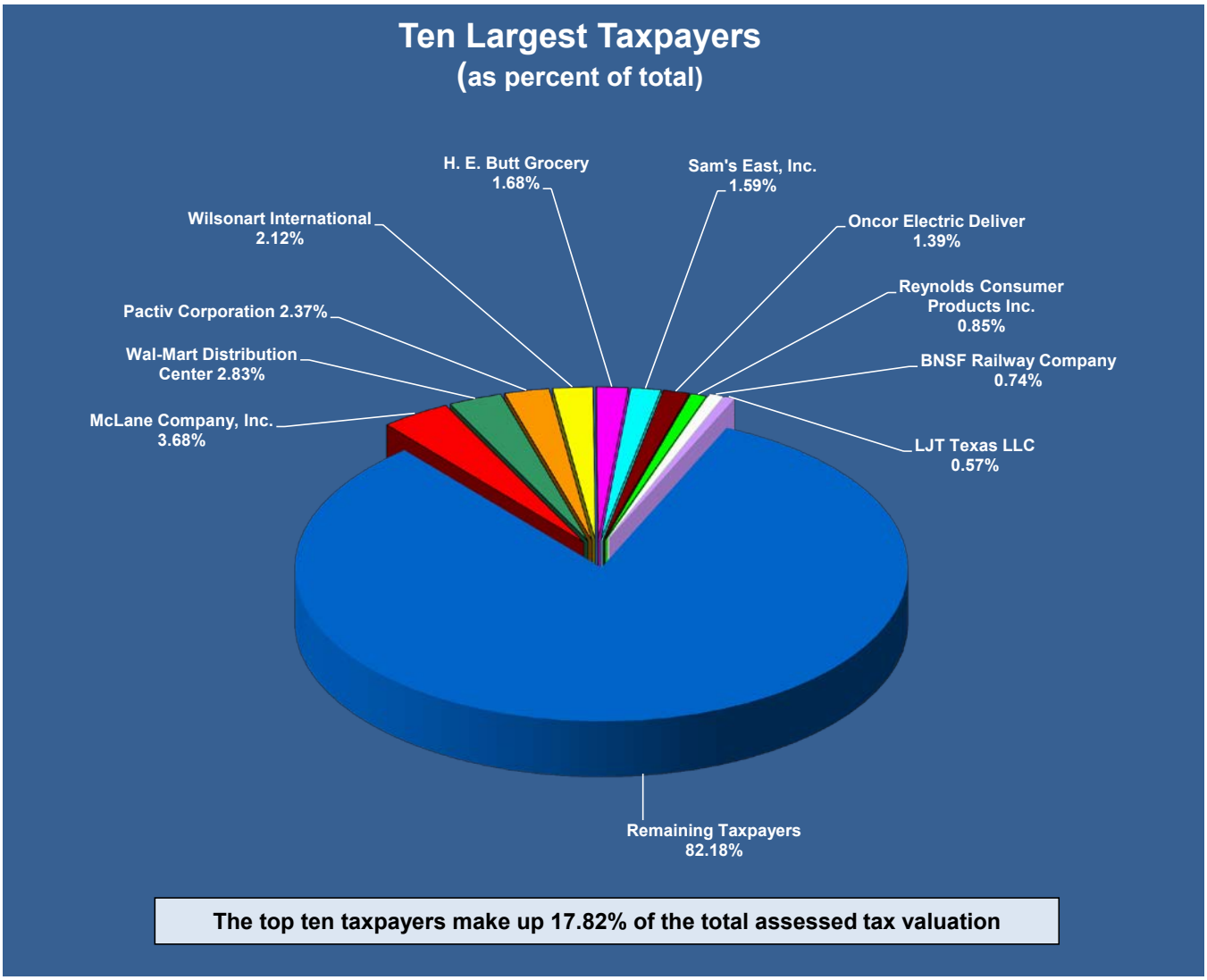


City of Temple, Texas
Ten Largest Taxpayers [1]

Taxpayer's Name	Type of Business	FY 2014 Taxable Value	Percent of Total Assessed Valuation
McLane Company, Inc.	Wholesale Food Supplier	$ 131,991,113	3.68%
Wal-Mart Distribution Center	Wholesale Food Distribution	101,556,319	2.83%
Pactiv Corporation	Plastic Packaging Product Manufacturer	85,134,445	2.37%
Wilsonart International	Laminate Manufacturer	76,082,537	2.12%
H. E. Butt Grocery	Wholesale Food Distribution	60,309,074	1.68%
Sam's East, Inc.	Wholesale Distribution	57,075,787	1.59%
Oncor Electric Deliver Co	Electric & Gas Utilities	49,963,188	1.39%
Reynolds Consumer Products Inc.	Consumer Products Manafacturer	30,441,137	0.85%
BNSF Railway Company	Railway Company	26,615,886	0.74%
LJT Texas LLC	Manufacturer of Steel Tubing	20,489,087	0.57%
		$ 639,658,573	**17.82%**

[1] ***Source:*** Tax Appraisal District of Bell County

[2] Net taxable value after exemptions.



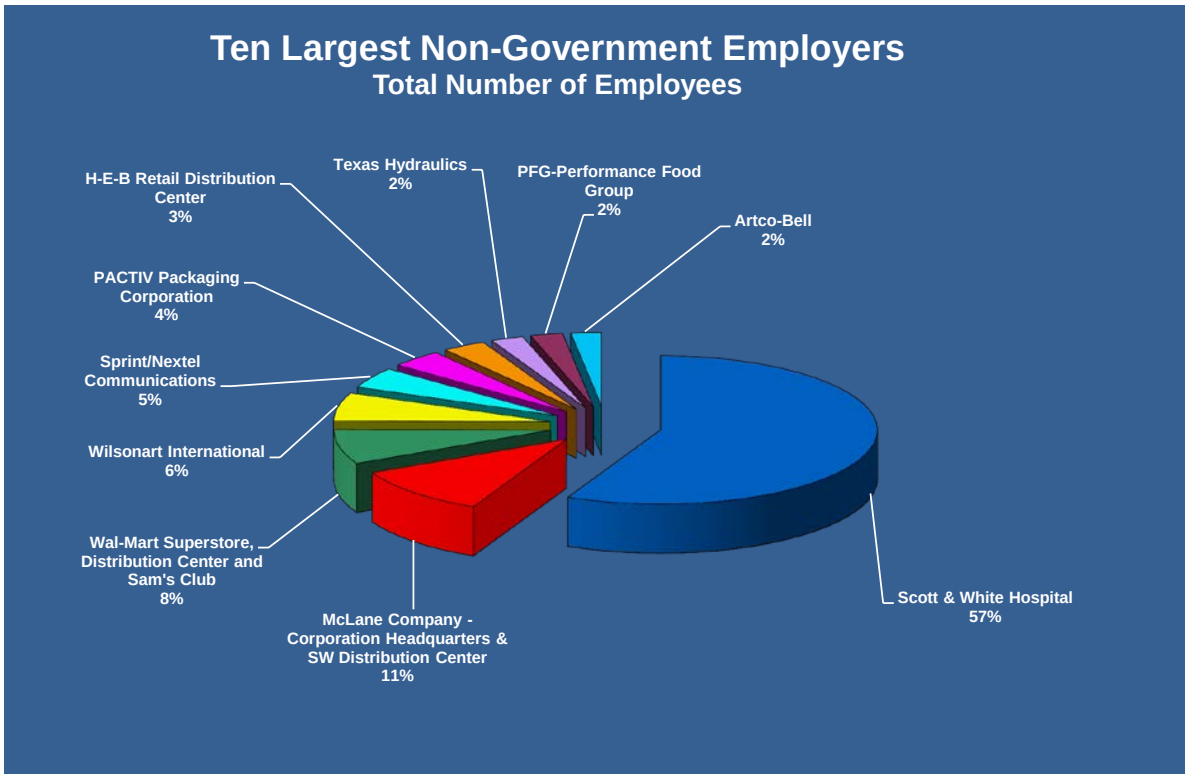
City of Temple, Texas
Employer Statistical Information

Major Non-Government Employers:

Name of Employer	Number of Employees
Scott & White Hospital	8,847
McLane Company - Corporation Headquarters & SW Distribution Center	1,640
Wal-Mart Superstore, Distribution Center and Sam's Club	1,173
Wilsonart International	957
Sprint/Nextel Communications	700
PACTIV Packaging Corporation	600
H-E-B Retail Distribution Center	500
Texas Hydraulics	375
PFG-Performance Food Group	372
Artco-Bell	352
TOTAL NUMBER OF EMPLOYEES FOR TEN LARGEST NON-GOVT. EMPLOYERS	**15,516**

Major Government Employers:

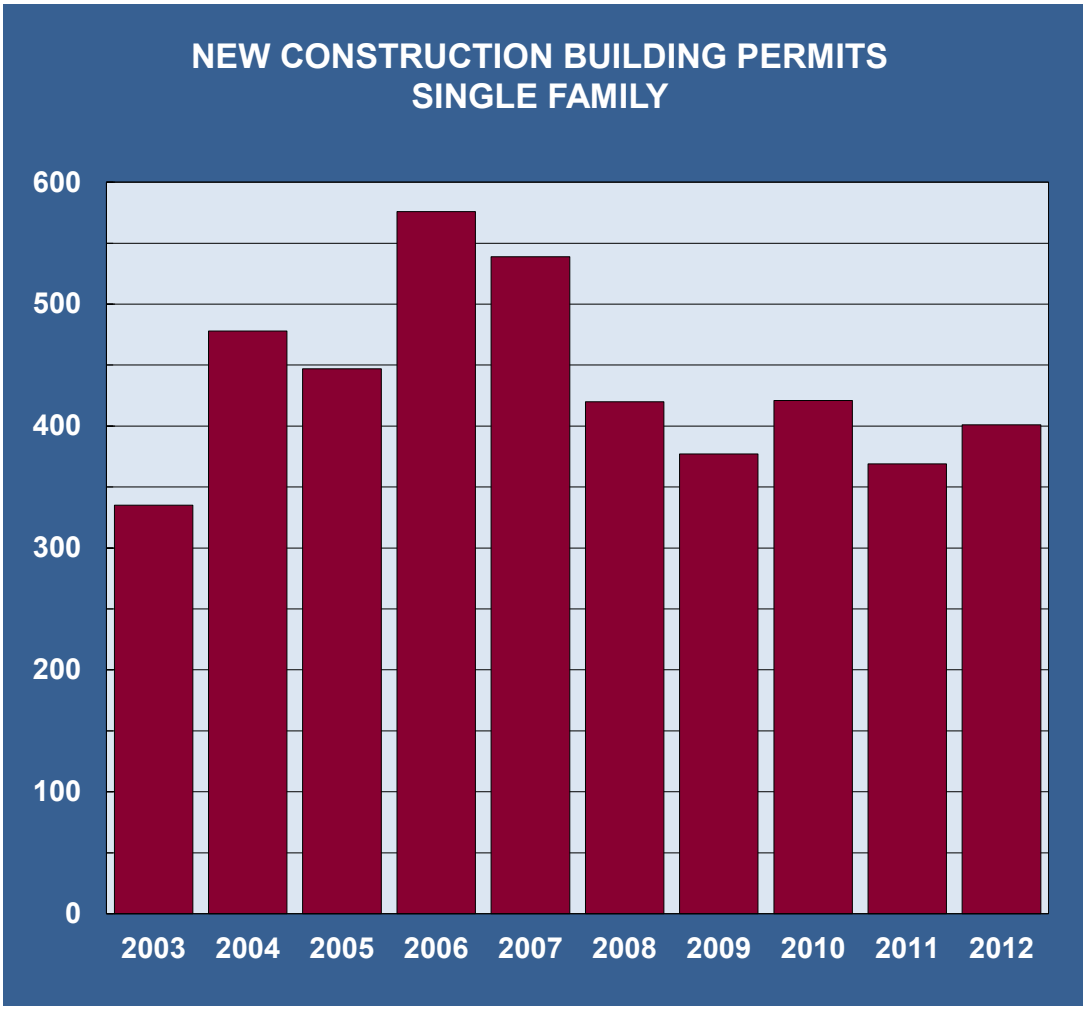
Name of Employer	Number of Employees
Central Texas Veterans Healthcare Systems	2,269
Temple Independent School District	1,223
City of Temple	794
Temple College	281
TOTAL NUMBER OF EMPLOYEES FOR GOVERNMENT EMPLOYERS	**4,567**



CITY OF TEMPLE, TEXAS
RESIDENTIAL BUILDING PERMITS
NEW CONSTRUCTION ONLY [1]

	Residential			
Year	Single Family	Other	Total	Total Estimated Value
2003	335	66	401	$ 41,631,036
2004	478	74	552	56,877,011
2005	447	55	502	85,234,934
2006	576	68	644	78,957,543
2007	539	62	601	80,081,168
2008	420	54	474	57,873,265
2009	377	49	426	54,016,329
2010	421	75	496	62,369,731
2011	369	57	426	63,640,593
2012	401	106	507	85,621,640

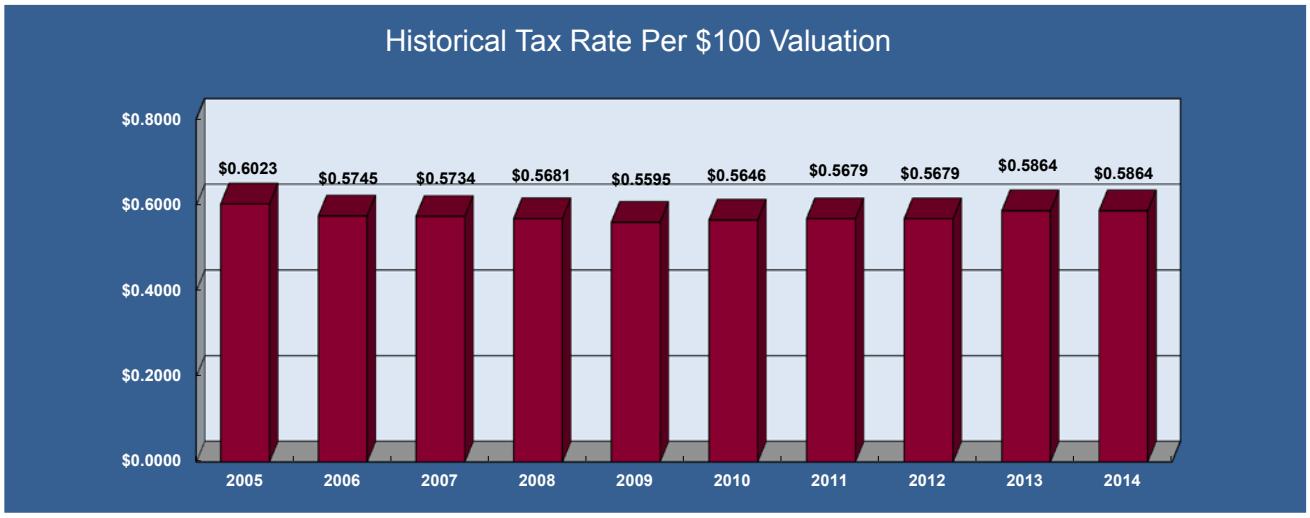
[1] *Source:* City of Temple Construction Safety Department

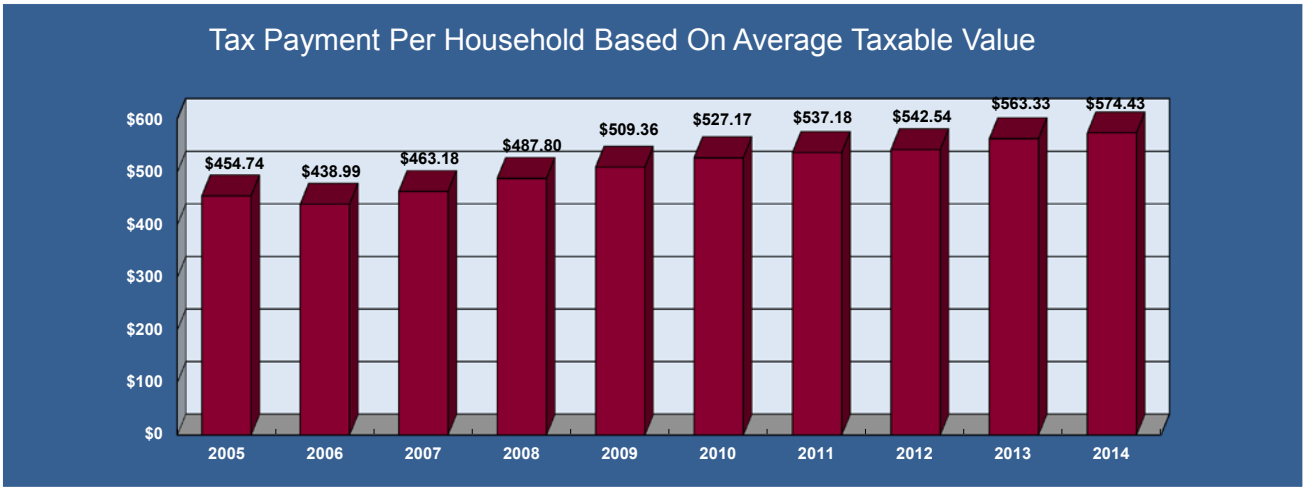


City of Temple, Texas
Historical Tax Rate Information
Last Ten Fiscal Years

HISTORICAL DATA	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014
Tax Rates:										
Operations & Maintenance	$ 0.3674	$ 0.3546	$ 0.3395	$ 0.3392	$ 0.3322	$ 0.3173	$ 0.3300	$ 0.3240	$ 0.3300	$ 0.3324
Debt Service	0.2349	0.2199	0.2339	0.2289	0.2273	0.2473	0.2379	0.2439	0.2564	0.2540
Total Tax Rate	**$ 0.6023**	**$ 0.5745**	**$ 0.5734**	**$ 0.5681**	**$ 0.5595**	**$ 0.5646**	**$ 0.5679**	**$ 0.5679**	**$ 0.5864**	**$ 0.5864**
Financial Impact on Homeowners:										
Average Home Value	$ 94,440	$ 99,934	$ 104,205	$ 110,538	$ 116,677	$ 117,824	$ 118,371	$ 119,584	$ 119,887	$ 121,984
Homestead exemption	(18,940)	(23,521)	(23,428)	(24,673)	(25,639)	(24,453)	(23,781)	(24,049)	(23,821)	(24,026)
Average Taxable Value	$ 75,500	$ 76,413	$ 80,777	$ 85,865	$ 91,038	$ 93,371	$ 94,590	$ 95,535	$ 96,066	$ 97,958
Average Tax Payment	**$ 454.74**	**$ 438.99**	**$ 463.18**	**$ 487.80**	**$ 509.36**	**$ 527.17**	**$ 537.18**	**$ 542.54**	**$ 563.33**	**$ 574.43**

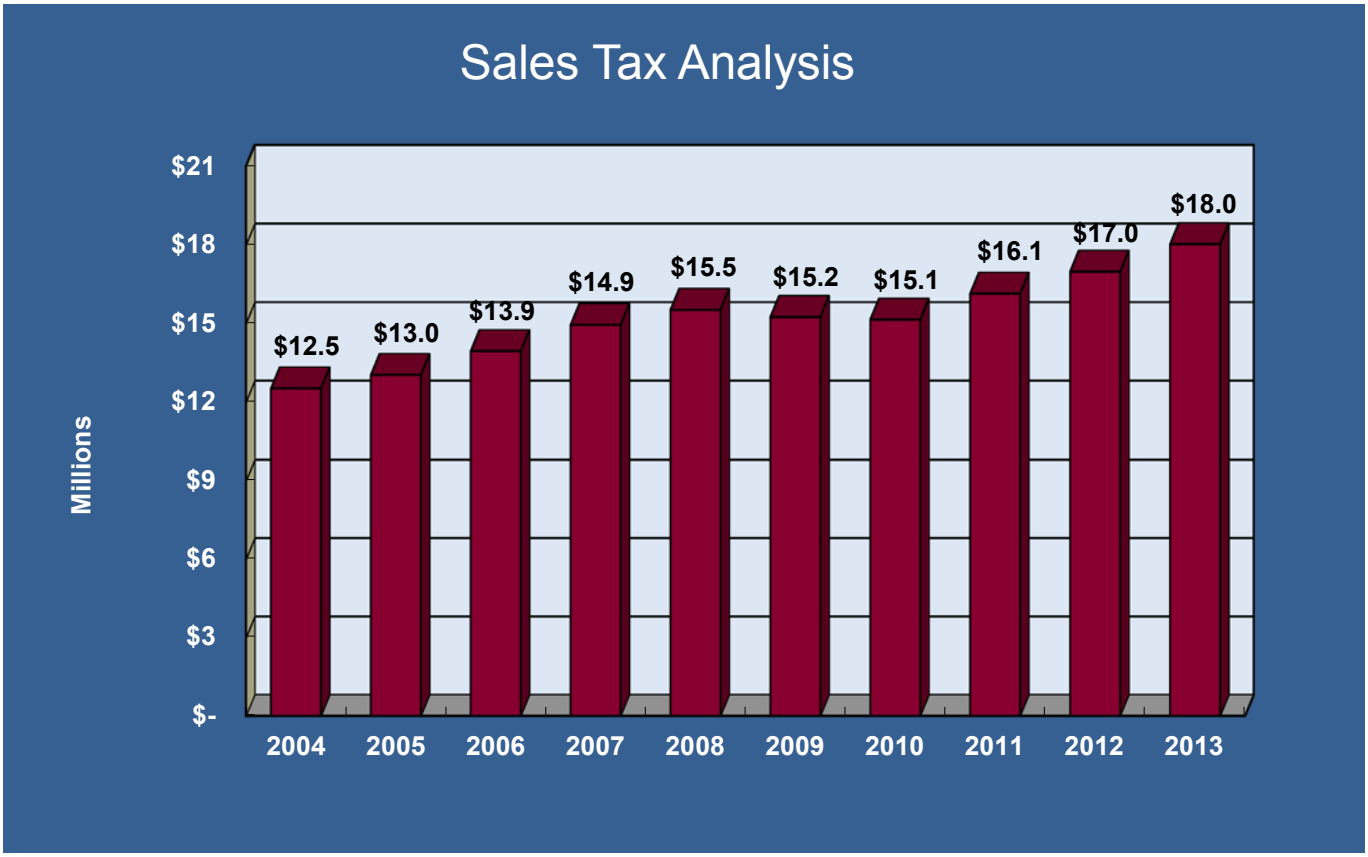
Source: Certified Tax Roll



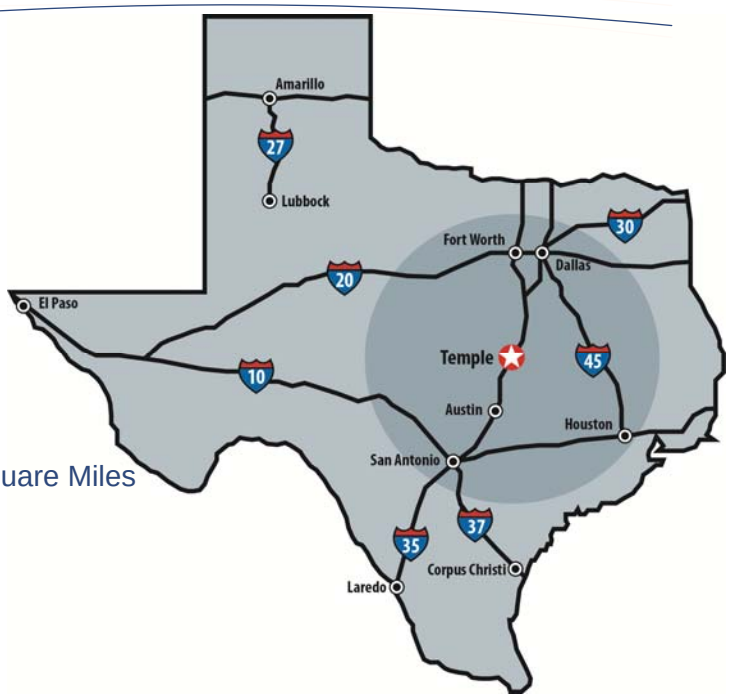


City of Temple, Texas
Historical Sales Tax Analysis
Last Ten Fiscal Years

Fiscal Year	*Sales Tax Collected*	*Percentage of Change*
2004	12,508,790	**3.67%**
2005	13,022,243	**4.10%**
2006	13,934,218	**7.00%**
2007	14,933,628	**7.17%**
2008	15,510,913	**3.87%**
2009	15,238,812	**-1.75%**
2010	15,134,138	**-0.69%**
2011	16,125,862	**6.55%**
2012	16,967,401	**5.22%**
2013	18,017,575	**6.19%**



Fast Facts*



2014 Population: 70,631[1]

2014 Assessed Value: $3,589,339,096

Median Age [2]: 34.6

Median Household Income[2]: $48,472

Total Employment in Temple: 31,362

Total Labor Force in Temple: 33,206

Square Miles: 74.38

Developable Land Remaining: 33.79 Square Miles

Housing Units:

- Owner Occupied[2]: 50.8%
- Renter Occupied[2]: 41.1%
- Vacant[2]: 8.1%

Average Home Sale Price: $142,650

Average Temperatures in January: HI: upper 60's LOW: upper 30's

Average Temperatures in July: HI: upper 90's LOW: lower 70's

Annual Average Temperature: 67.2 degrees

Rainfall:

- Wettest Month: May / 4.5"
- Driest Month: July / 1.80"
- Annual Average Rainfall: 34.25"

Only Health & Bioscience District in Texas

Scott & White Hospital—Only Level I Trauma Center between Dallas and Austin

McLane Children's Hospital Scott & White—Only acute care pediatric hospital between Dallas and Austin

80% of Texas' population is within 180 miles of Temple

1. 2014 Population based on new residential water customers multiplied by 2010 Census data of average household size of 2.47.
2. Source for statistic is 2010 United States Census

* Sources: 2010 United States Census, Temple Economic Development Corporation, Texas Workforce Commission and the City of Temple.

City of Temple, Texas
Insurance Coverage

Type of Coverage and Insurer	Amount of Coverage		Deductible Amounts [1]	Policy Expiration Date [2]
Property:				
Building & Contents:				
Texas Municipal League	$ 286,074,503	Real and Personal	$ 5,000	10/01/14
Fine Arts/Valuable Papers:				
Texas Municipal League	$ 231,239	Fine Arts	$ 500	10/01/14
	$ 1,600,000	Valuable Papers & Records: Includes EDP Media	$ 500	10/01/14
Contractor's equipment:				
Texas Municipal League	$ 4,738,693		$ 1,000	10/01/14
Electronic Equipment:				
Texas Municipal League	$ 485,000	Equipment	$ 1,000	10/01/14
Liability:				
Employee Dishonesty, Theft, Disappearance, & Destruction:				
Texas Municipal League	$ 201,867		$ 5,000	10/01/14
Airport:				
Texas Municipal League	$ 1,000,000	Premises	$ 0	10/01/14
	$ 1,000,000	Products/ Completed Operations	$ 0	10/01/14
	$ 1,000,000	Hangar-Keepers-Each Aircraft	$ 2,500	10/01/14
	$ 1,000,000	Hangar-Keepers-Each Occurrence	$ 0	10/01/14
Error & omissions:				
Texas Municipal League	$ 1,000,000		$ 10,000	10/01/14
General:				
Texas Municipal League	$ 1,000,000		$ 0	10/01/14

City of Temple, Texas
Insurance Coverage

Type of Coverage and Insurer	Amount of Coverage		Deductible Amounts [1]	Policy Expiration Date [2]
Liability (Cont'd):				
Auto:				
Texas Municipal League	$ 1,000,000		$ 0	10/01/14
Auto Physical Damage:				
Texas Municipal League	Per Schedule		500	
Law Enforcement:				
Texas Municipal League	$ 1,000,000		$ 1,000	10/01/14
Bonds:				
Western Surety Company	$ 500,000	Finance Director		03/03/14
Hartford Casualty Ins. Co	$ 500,000	City Manager		05/19/14
Hartford Casualty Ins. Co	$ 500,000	Each (3) Finance		10/01/14
Hartford Casualty Ins. Co	$ 200,000	City Secretary		10/01/14
Insurer's Indemnity	$ 5,000	Electrical Inspector		06/08/14
	$ 5,000	Plumbing Inspector		09/01/14
Worker's Compensation:				
Texas Municipal League				10/01/14

Source: City of Temple Legal Department

(1) Per occurrence, unless noted.

(2) Policies are renewed annually or replaced with similar coverage.

ADOPTING DOCUMENTS

City of Temple

RESOLUTION NO. 2013-7033-R

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, RATIFYING THE PROPERTY TAX INCREASE REFLECTED IN THE BUDGET, AND ADOPTING THE CITY BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2013, AND ENDING SEPTEMBER 30, 2014, INCLUDING THE OPERATING BUDGET FOR 2013-2014, CAPITAL IMPROVEMENT PLAN, GENERAL GOVERNMENT PAY PLAN, AND FISCAL & INVESTMENT POLICIES; AND PROVIDING AN OPEN MEETINGS CLAUSE.

Whereas, after notice and a public hearing has been held as required by law and after considering the comments of the public at such public hearing, the City Council desires to adopt the budget for the fiscal year 2013-2014, Capital Improvement Plan, General Government Pay Plan, and Fiscal & Investment Policies.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, THAT:

Part 1: The City Council ratifies the property tax increase reflected in the budget.

Part 2: The first public hearing was held on August 1, 2013, at 5:00 p.m., and after the conclusion of the public hearing held at 8:30 a.m. on the 29th day of August, 2013, the budget for the City of Temple for the fiscal year beginning October 1, 2013, and closing September 30, 2014, together with the changes and amendments adopted by the City Council, on file in the Office of the City Secretary, is hereby adopted and approved.

Part 3: The City Council adopts Capital Improvement Plan, General Government Pay Plan, and the Fiscal & Investment Policies, all on file in the Office of the City Secretary.

Part 4: It is hereby officially found and determined that the meeting at which this Resolution is passed was open to the public as required and that public notice of the time, place, and purpose of said meeting was given as required by the Open Meetings Act.

PASSED AND APPROVED on this the **29th** day of **August**, 2013.

THE CITY OF TEMPLE, TEXAS

DANIEL A. DUNN, Mayor

City of Temple

ATTEST:

Lacy Borgeson
City Secretary

APPROVED AS TO FORM:

Jonathan Graham
City Attorney

ORDINANCE NO. 2013-4609

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, APPROVING THE TAX ROLL AND AUTHORIZING CALCULATION OF THE AMOUNT OF TAX THAT CAN BE DETERMINED FOR ALL REAL AND PERSONAL PROPERTY IN THE CITY FOR THE TAX YEAR 2013 (FISCAL YEAR 2014), TO BE CONSIDERED ON AN EMERGENCY BASIS; AUTHORIZING THE MAYOR TO EXECUTE ALL DOCUMENTS AS MAY BE REQUIRED BY THE TAX APPRAISAL DISTRICT OF BELL COUNTY; PROVIDING AN EFFECTIVE DATE; PROVIDING A SEVERABILITY CLAUSE; DECLARING FINDINGS OF FACT; PROVIDING AN OPEN MEETINGS CLAUSE; AND DECLARING AN EMERGENCY.

WHEREAS, the Chief Appraiser has determined the total appraised value, the total assessed value, and the total taxable value of property taxable within the City of Temple, Texas, in order to submit the Tax Appraisal Roll to the City Council as required by Article 26.04 of the Property Tax Code;

WHEREAS, the Chief Appraiser has presented evidence that in order to verify all calculations of the Tax Appraisal District of Bell County and to fully comply with the legal requirements of the City Charter and State law, that August 29, 2013, is the date that is as soon as practicable after August 1, 2013, to present the Tax Appraisal Roll to the City Council, and the City Council after a public hearing has determined this to be true; and

WHEREAS, the City Council desires to approve the Tax Roll for tax year 2013 and to authorize calculation of the amount of tax that can be determined as a prerequisite to adopting the tax rate for the tax year 2013 as submitted by the Tax Appraisal District of Bell County.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS:

Part 1: The City Council approves the Tax Appraisal Roll, as previously submitted by the Tax Appraisal District of Bell County, showing the total taxable assessed value of all real and personal property within the limits of the City of Temple, Texas, at **$3,742,350,334,** more particularly shown on the attached Exhibit A, which is made a part of this ordinance for all purposes as if written word for word herein, and authorizing assessment at 100% of market value.

Part 2: The City Council authorizes the Mayor of the City of Temple, Texas, to execute all documents as may be required to calculate the amount of tax that can be determined as a prelude to adopting the tax rate for the tax year 2013 (fiscal year 2014) for the City of Temple, Texas, as may be required by the Tax Appraisal District of Bell County.

Part 3: The declarations, determinations, and findings declared, made and found in the preamble of this ordinance are hereby adopted, restated and made a part of the operative provisions hereof.

Part 4: This ordinance shall take effect immediately from and after its passage in accordance with the provisions of the Charter of the City of Temple, Texas.

Part 5: If any provision of this ordinance or the application of any provision to any person or circumstance is held invalid, the invalidity shall not affect other provisions or applications of the ordinance which can be given effect without the invalid provision or application, and to this end the provisions of this ordinance are declared to be severable.

Part 6: It is hereby officially found and determined that the meeting at which this ordinance is passed was open to the public as required and that public notice of the time, place, and purpose of said meeting was given as required by the Open Meetings Act.

Part 7: The fact that the tax roll must be approved prior to the start of the 2013-2014 fiscal year and in conjunction with the adoption of a tax rate creates an emergency and an urgent public necessity requiring the suspension of the charter rule which requires that all ordinances be passed on two separate readings and such rule is hereby suspended and this ordinance is finally passed on the date of its introduction as an emergency ordinance.

PASSED AND APPROVED On First and Final Reading on this the **29th** day of **August**, 2013.

THE CITY OF TEMPLE, TEXAS

DANIEL A. DUNN, Mayor

ATTEST:

Lacy Borgeson
City Secretary

APPROVED AS TO FORM:

Jonathan Graham
City Attorney

ORDINANCE NO. 2013-4610

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, LEVYING TAXES AND SETTING A TAX RATE FOR THE CITY OF TEMPLE FOR THE TAX YEAR 2013, AND MAKING THE APPROPRIATIONS FOR THE REGULAR OPERATION OF THE CITY AND FOR THE OPERATION OF ITS WATER AND SEWER SYSTEMS; DECLARING FINDINGS OF FACT; PROVIDING AN EFFECTIVE DATE; PROVIDING A SEVERABILITY CLAUSE; PROVIDING AN OPEN MEETINGS CLAUSE; AND DECLARING AN EMERGENCY.

WHEREAS, the City Council held a public hearing on the proposed FY 2013-2014 budget on August 1, 2013, and at that meeting discussed the tax rate and took a record vote to set the meeting for adoption of the proposed tax rate of $0.5864 per $100 valuation for August 29, 2013;

WHEREAS, the City Council also took record vote at the August 1, 2013, City Council meeting to set the public hearings on the proposed tax rate of $0.5864 per $100 valuation for August 9, 2013, special meeting and August 15, 2013, regular meeting;

WHEREAS, the City Council did hold two public hearings on the proposed tax rate for tax year 2013 as scheduled;

WHEREAS, at each public hearing the City Council did announce the 29th day of August, 2013, at 8:30 a.m. as the date and time for a vote on the proposed tax rate;

WHEREAS, the City Council did set and announce the 29th day of August, 2013, at 8:30 a.m. as the date and time for a public hearing on the proposed budget for the fiscal year beginning October 1, 2013, and ending September 30, 2014, and in accordance with the City Charter requirements, notice was published in the TEMPLE DAILY TELEGRAM that the hearing on the proposed budget would be held on the 29th day of August, 2013, at 8:30 a.m.;

WHEREAS, the City Council did consider and adopt the City Budget for the fiscal year beginning October 1, 2013, and ending September 30, 2014; and

WHEREAS, the City Council did approve the tax appraisal roll and authorize the collection of the total amount of tax that can be determined for the tax year 2013 and wishes to establish the tax rate on $100 valuation of all property; real, personal, and mixed, subject to taxation for that tax year that would result in a tax rate of $0.5864 per $100 of assessed property valuation.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, THAT:

Part 1: The following tax rate on $100 valuation for the City of Temple, Texas, be and is hereby levied and adopted for the tax year 2013-2014 as follows:

For the purpose of maintenance and operation;	$ 0.3324	
For the payment of principal and interest on bonds, warrants and certificates of obligation and other debt of this City;	$ 0.2540	
TOTAL TAX RATE	$0.5864	per each $100 of assessed property valuation
Total Estimated Tax Levy (100%)	$20,793,147	
Total Estimated Tax Levy – (Tax Increment District for City of Temple)	$897,258	

The above tax rate is hereby levied and adopted on the assessed valuation of all property, real, personal and mixed, subject to taxation by the City of Temple for the tax year 2013, for the City's departmental purposes for interest and sinking fund accounts in accordance with the budget adopted by the City Council on the 29th day of August, 2013, to-wit: and all such ad valorem taxes shall become due on the 31st day of January, 2014, and shall, unless paid, become delinquent on the 1st day of February, 2014.

Part 2: The Director of Finance is hereby authorized to assess and collect the taxes of the City of Temple employing the above tax rate.

Part 3: The *Residential Homestead Exemption* for property owners shall remain at $5,000 or 20% of the assessed value whichever is greater. The *Over 65 Residential Homestead Exemption* shall remain at $10,000. The *Disabled Individual Property Owners Exemption* shall be $10,000 (as authorized by an ordinance passed by the City Council on July 3, 2003, and in accordance with Texas Tax Code Section 11.13).

Part 4: The ad valorem tax freeze on the residence homestead of a person who is disabled or sixty-five (65) years of age or older shall also be effective (as authorized in an election held in the City of Temple on May 7, 2005). The amount of tax year 2005 City taxes will set the qualifying homeowners tax ceiling amount. Future City taxes on that homestead cannot exceed the tax year 2005 tax amount (but may be less). The tax limitation, however, may be adjusted higher for an increase in improvements to the homestead, other than repairs and those improvements made to comply with governmental regulations.

Part 5: All monies on hand on the 1st day of October, 2013, belonging to the City of Temple, Texas, and other than monies belonging to the credit of its Water and Sewer Departments, and all monies received by the City during the fiscal year 2014, other than monies received from operation of its Water and Sewer Department, be and are hereby appropriated for the several purposes other than its water and sewer systems and in the respective amounts set forth in the budget adopted by the City Council on the 29th day of August, 2013.

Part 6: Any funds needed for carrying out the budget shall be financed by deficiency warrants, and authority is hereby given to the City Manager and the Mayor to issue deficiency warrants, if necessary, to defray the current expenses for the City during the ensuing fiscal year in such amounts and at such times as shall be necessary in the judgment of the City Council.

Part 7: The declarations, determinations, and findings declared, made and found in the preamble of this ordinance are hereby adopted, restated and made a part of the operative provisions hereof.

Part 8: This ordinance shall take effect immediately from and after its passage in accordance with the provisions of the Charter of the City of Temple, Texas.

Part 9: If any provision of this ordinance or the application of any provision to any person or circumstance is held invalid, the invalidity shall not effect other provisions or applications of the ordinance which can be given effect without the invalid provision or application, and to this end the provisions of this ordinance are declared to be severable.

Part 10: It is hereby officially found and determined that the meeting at which this ordinance is passed was open to the public as required and that public notice of the time, place, and purpose of said meeting was given as required by the Open Meetings Act.

Part 11: The fact that it is necessary to immediately prepare 2013 tax statements and billings, creates an emergency and imperative necessity which authorize and require that all Charter provisions, ordinances, and rules commanding the reading of ordinances on two separate regular meetings of the City Council, and prohibiting the passage of an ordinance on the date of its introduction be suspended and they are hereby suspended, and
this ordinance is hereby passed as an emergency ordinance on the date of its introduction and shall be in effect from and after its adoption.

PASSED AND APPROVED on First and Final Reading and Public Hearing on this the **29th** day of **August**, 2013.

THE CITY OF TEMPLE, TEXAS

DANIEL A. DUNN, Mayor

ATTEST:

Lacy Borgeson
City Secretary

APPROVED AS TO FORM:

Jonathan Graham
City Attorney

GLOSSARY/OTHER

City of Temple

AED – Automated External Defibrillator **–** device used to stop fibrillation of the heart by using electric current

Account – A code made up of numbers used to classify how specific dollar amounts come into the City or how they are being spent.

Accrual Accounting – A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

Ad Valorem Tax – A tax levied on the assessed value of real property (also known as "property taxes").

Appropriation – A specific amount of money authorized by City Council to make expenditures and incur obligations for specific purposes, frequently used interchangeably with "expenditures".

Assessed Valuation – A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the Bell County Appraisal District.

Assessment Ratio – The ratio at which the tax rate is applied to the tax base. The assessment ratio is currently set at 100% by State law.

Audit – A comprehensive examination as to the manner in which the government's resources were actually utilized, concluding in a written report. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals.

Balance Sheet – A financial statement that discloses the assets, liabilities, reserves and balances of a specific governmental fund as of a specific date.

Balanced Budget – A budget in which estimated revenues equal estimated expenditures.

BOD – Biological oxygen demand

Bond – A written promise to pay a specific sum of money, called the face value or principal amount, at a specific date or dates in the future, called the maturity date, together with periodic interest at a specified rate.

Bonded Debt – The portion of indebtedness represented by outstanding bonds.

Budget – A plan of financial operation specifying expenditures to be incurred for a given period to accomplish specific goals, and the proposed means of financing them.

Budget Calendar – The schedule of key dates or milestones that the City departments follow in preparation, adoption, and administration of the budget.

Budget Document – The official plan showing how the City finances all of its services.

Budget Message – The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the previous fiscal year, and recommendations of the City manager. This section is also referred to as the City Manager's transmittal letter.

Budget Year – From October 1st through September 30th, which is the same as the fiscal year.

Budgetary Control – The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Capital Equipment – Equipment with a value in excess of $5,000 and an expected life of more than two years.

Capital Equipment Budget – The portion of the annual budget that appropriates money for the purchase of capital equipment. This is different from expenditures for salaries, utilities and office supplies. Examples include vehicles, furniture,

machinery, building improvements, microcomputers, and special tools. The definition of capital varies according to the policy established by each jurisdiction. For the City of Temple, capital is defined as items with a value of at least $5,000 and a useful life of more than two years.

C.I.P. – Capital Improvement Plan.

Capital Improvement Program – A plan for capital expenditures to provide long-lasting physical improvements to be incurred over a fixed period of several future years. This is the way major streets, bridges, municipal buildings, fire stations and central service facilities are repaired and built.
In addition, debt financing distributes the burden of the cost of items with long life spans over more generations of users.

Capital Improvement Program Budget – The Capital Improvement Plan Budget is a separate budget from the operating budget. Items in the CIP are usually capital assets and construction projects designed to improve the value of the government assets.

Capital Outlay – Expenditures which result in the acquisition of or addition to fixed assets.

Capital Projects Fund - A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities or equipment.

Cash Accounting – A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

Cash Management – The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

CDBG – Community Development Block Grant – Federal HUD entitlement funds to meet a variety of needs of low income citizens including housing, infrastructure, equipment, facilities and public services

Certificate of Obligation (C.O.) – Legal debt instruments used to finance capital improvement projects. Certificates of obligation are backed by the full faith and credit of the government entity and are fully payable from a property tax levy. Certificates of obligation differ from general obligation debt in that they are approved by the City Council and are not voter approved.

Certified Tax Roll – A list of all-taxable properties, values and exemptions in the City. This roll is established by the Bell County Appraisal District.

Character – The method of classifying expenditures. The three major characters used by the City are: personnel services – 1100 & 1200, operations – 2100 thru 2600 & 8000, and capital outlays – 6000.

Contingency – The appropriation of reserve funds for future allocation in the event specific budget allotments have expired and additional funds are needed.

Current Taxes – Taxes that are levied and due within the ensuing fiscal year.

CUSIP – A number used to identify investments or securities.

Debt Service – The payment of principal and interest on borrowed funds.

Debt Service Funds – Used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Delinquent Taxes – Taxes remaining unpaid after January 31st.

Department – An administrative division of the City having management responsibility for an operation or a group of related operations within a functional area.

Depreciation – The decrease in value of physical assets due to use and the passage of time.

DHS – Department of Human Services – Provides a variety of human service needs to low income clients.

Encumbrance – A commitment of funds against an appropriation. It may be in the form of a purchase order or a contract.

Enterprise Fund – A fund used to account for operations financed and operated in a manner similar to private business enterprises in that they are self-supported by user fees. These funds use full accrual accounting.

Estimated Revenue – The amount of revenue expected to be collected during the year.

Expendable Trust Fund – These funds are used to account for assets held by the City in a trustee capacity or as an agent for individual, private organizations, other governments, and/or other funds. They are accounted for in essentially the same manner as governmental funds.

Expenditure – The incurring of liability, the payment of cash, or the transfer of property for the purpose of acquiring an asset or service or settling a loss.

Expense – A charge incurred in an accounting period, whether actually paid in that accounting period or not.

Fiscal Year – October 1st through September 30th of each year.

Fixed Assets – Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

Franchise Fee – A fee paid by public service businesses for use of City streets, alleys and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, natural gas, taxicabs, ambulances and cable television.

Full Faith and Credit – A pledge of the general taxing power of the City to repay debt obligations. This term is typically used in reference to general obligation bonds.

Full-Time Equivalent (F.T.E.) – A quantifiable unit of measure utilized to convert hours worked by part-time, seasonal or temporary employees into hours worked by full-time employees. Full-time employees work 2080 hours annually. A part-time employee working 1040 hours annually represents a .5 FTE.

Fund – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein. Funds are usually established to account for activities of a certain type.

Fund Balance – The excess of assets over liabilities for governmental funds.

GAAP – Generally Accepted Accounting Principles.

General Fund – The general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

General Ledger – A file that contains a listing of the various accounts necessary to show the financial position and results of City operations.

General Obligation Bonds – Bonds that finance a variety of public projects such as streets, buildings, and capital improvements. The repayment of these bonds is usually made from the General Fund. They are backed by the full faith and credit of the City. Voter approved

General Obligation Debt – The supported bonded debt, which is backed by the full faith and credit of the City.

G.I.S. – Geographic Information Systems.

Goal – A long-term, attainable target for an organization—its vision of the future.

Governmental Fund – It refers to the General Fund, all Special Revenue Funds and the Debt Service Fund.

Grant – Contributions or gifts of cash or other assets from another government to be used for a specific purpose, activity or facility.

H/C – Hire code is the classification for employees, such as administrative, supervisory, skilled, laborer & etc.

H.E.L.P. Center-Health, Education, Leadership, Progress – Provides emergency help for utility bills, rent deposits, and food. It also screens clients through a computer network.

HOME-HUD Housing Program – A federal program to meet the housing needs of low income households through rehabilitation for homeowners and rental units, new housing construction, and also through rental assistance.

H.T.E. – Brand name of the new software system purchased in FY 2003-2004; implementation is in progress

HUD-Dept. of Housing and Urban Development – Federal agency that provides block grant funds to meet the needs of low income citizens.

I&S Fund – Interest and Sinking Fund. Also referred to as Debt Service Fund.

Income – Funds available for expenditures during a fiscal year.

ITS – Information Technology Services.

Infrastructure – Substructure or underlying foundation of the City (e.g. streets, utility lines, water and wastewater facilities, etc.)

Interfund Transfers – Amount transferred from one fund to another.

Intergovernmental Revenue – Revenues received from another governmental entity, such as county, state or federal governments.

Internal Service Fund – Fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost reimbursement basis.

Inventory – A detailed listing of property currently held by the City.

Leachate – A liquid that builds in the landfill. A leachate collection system removes the liquid from the landfill and disposes through the sewer system.

Levy – To impose taxes, special assessments, or service charges for the support of City activities.

Line-Item Budget – A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately along with the dollar amount budgeted for each specified category.

Long-Term Debt – Any unmatured debt that is not a fund liability with a maturity of more than one year.

MCC – Motor control center.

MGD – Million gallons per day.

Modified Accrual Accounting – A basis of accounting in which revenues are recorded when collectable within the current period or soon enough thereafter to be used to pay liabilities of the current period, and, expenditures are recognized when the related liability is incurred.

Non-operating Expenditures – The costs of government services which are not directly attributable to a specific City program or operation. An example includes debt service obligations.

Non-operating Revenues – The incomes received by the government that are not directly attributable to providing a service. An example would be interest on investments.

O&M – Operations and Maintenance

Objectives – A specific, measurable and observable result of an organization's activity that advances the organization toward a goal.

Operating Budget – A financial plan that presents proposed expenditures for the fiscal year and estimates of revenue to finance them.

Operating Transfers – Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Performance Budget – A budget that focuses upon activities rather than line items. Workload

and unit cost data are involved to gauge the efficiency of services. Typical data that is analyzed includes miles of streets paved per year, cost of paved streets per mile, tons of garbage collected per employee hour, and cost per employee hour of garbage collection.

Policy – A plan, course of action or guiding principle, designed to set parameters for decisions and actions.

Program Budget – A budget that focuses upon the goals and objectives of the City rather than how it is organized and how it spends its money.

Property Tax – Taxes that are levied on both real and personal property according to the Property's valuation and tax rate.

PVC – Poly vinyl chloride – type of material used to make pipe.

Reconciliation – A detailed analysis of changes in actual revenue or expenditure balances within a fund.

Requisition – A written request from a department to the purchasing office for specific goods or services. This action precedes the authorization of a purchase order.

Reserve – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Retained Earnings – The accumulated earnings of an Enterprise or Internal Service Fund which have been retained in the fund and which are not reserved for any specific purpose.

Revenue – All money received by a government other than expense refunds, capital contributions, and residual equity transfers.

Revenue Bond – Bonds whose principal and interest are payable exclusively from user fees.

Risk Management – An organized effort to protect the City's assets against loss, utilizing the most economical methods.

SCBA – Self Contained Breathing Apparatus; used by Fire Control Rescue Officers in fighting fires.

Source of Revenue – Revenues are classified according to their source or where they originate.

Special Revenue Funds – Funds used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specific purposes.

TCEQ – Texas Commission on Environmental Quality (replaced Texas Natural Resource Conservation Commission - TNRCC) – State regulatory agency for environmental quality control.

Tax Base – The total value of all real and personal property in the City as of January 1st of each year, as certified by the Appraisal Review Board.

Tax Levy – The total amount of taxes imposed by the City on taxable property, as determined by the Bell County Tax Appraisal District.

Tax Rate – The tax rate is set by Council and is made up of two components; debt service and operations rates.

TPDES – Texas Pollution Discharge Elimination System.

TSS – Total suspended solid.

Unencumbered Fund Balance – For budget purposes, the unencumbered fund balance is the amount of undesignated fund balance of a fund, which is available for allocation.

V.O.E. – Vocational Occupation Education - Students from accredited schools working part time to learn new job skills.

Voucher – A document showing that a transaction has occurred.

City of Temple

AED – Automated External Defibrillator

AL – Acceptable level

AP – Accounts payable

AR – Accounts receivable

ARB – Appraisal Review Board

AV – Ad Valorem

AVG – Average

BISD – Belton Independent School District

BOD – Biological oxygen demand

BRA – Brazos River Authority

C.I.P. – Capital Improvement Plan

C.O. – Certificate of Obligation

CA – Current assets

CAFR – Comprehensive Annual Financial Report

CDBG – Community Development Block Grant

CL – Current liability

CPA – Certified Public Accountant

CSAB – Community Service Advisory Board

CTCOG – Central Texas Council of Governments

D.A.R.E. – Drug Abuse Resistance Education

D.P. – Data processing

DHS – Department of Human Services

DPS – Department of Public Safety

DRC – Design Review Committee

DVP – Delivery versus payment

EMS – Emergency Medical Services

ETJ – Extra territorial jurisdiction

F.T.E. - Full-Time Equivalent

FB – Fund balance

FCRO – Fire Control Rescue Officer

FEMA – Federal Emergency Management Agency

FL – Front load

FMS – Foreign Military Sales

FY – Fiscal Year

G.I.S. – Geographic Information Systems

G.R.E.A.T. – Gang Resistance Education and Training

GAAP – Generally Accepted Accounting Principles

GFOA – Government Finance Officers Association

GTOT – Government Treasurer's Organization of Texas

H.T.E. – Software system

H/C – Hire code

HR – Human Resources

HUD – Dept. of Housing and Urban Development

I&S Fund – Interest and Sinking Fund

I-35 – Interstate 35

ISD – Independent School District

ISO – Insurers Services Office

ITS – Information Technology Services

Kwh – Kilowatt hour

M&O – Maintenance and Operations

MCC – Motor control center

MGD – Million gallons per day

O&M – Operations and Maintenance

O/U – Over/under

OCU – Organized Crime Unit

OE – Operating expense

ONCET – Our Neighborhood Code Enforcement Team

OPEB – Other Post-Retirement Benefits

OR – Operating revenue

P&R – Parks and Recreation

PC – Personal computer

PDAs – Personal digital assistants

PID – Public Improvement District

PSA – Public securities agreement

PVC – Poly vinyl chloride

RFP – Request for proposal

S.E.C. – Securities Exchange Commission

SCBA – Self-Contained Breathing Apparatus

SL – Side load

TBD – To Be Determined

T.I. – Texas Instruments

TCEQ – Texas Commission on Environmental Quality

TEA – Texas Education Agency

TEDC – Temple Economic Development Corporation

TISD – Temple Independent School District

TML – Texas Municipal League

TPDES – Texas Pollution Discharge Elimination System.

TSCPA – Texas Society of Certified Public Accountants

TSS – Total suspended solid

V.O.E. – Vocational Occupation Education

W&S – Water and Sewer