

**Table 8.2 Action Agenda**

**ON-GOING - Actions that span all 4 priority terms**

**APPROVED BY ORDINANCE 2008-4230**

ACTION	Action Type	PRIORITY				Lead Dept.	Funding Sources
		Immediate	Short Term	Mid Term	Long Term		
AIR – Airport, CD – Community Dev, CM – City Manager, CS – Construction Safety, DRC – Design Review Comm., FD – Fire, IT – Info Tech, L – Legal, PALS – Parks, PD – Police, PL – Planning, PW – Public Works, \$ - Finance							
3.2.4 Encourage open space preservation	Policy	X	X	X	X	PL, L, PALS	
3.2.5 Update FLUP when improvements are extended	Policy	X	X	X	X	PL, IT, PW	
3.3.8 Continue to use CDBG funds	Program	X	X	X	X	CS, CD, \$	
3.3.10 Continue pro-active code enforcement	Program	X	X	X	X	CS, L	
3.4.2 Establish more significant gateways	Capital	X	X	X	X	CM, \$	
4.1.8 Encourage voluntary annexation when both parties long-term interests are served	Program	X	X	X	X	CM, L, PL	
4.2.2 Monitor maximum daily water demand closely	Study	X	X	X	X	PW	
4.2.3 Ensure the water system meets TCEQ requirements	Capital	X	X	X	X	PW, \$	
4.2.8 Implement the projects in the Wastewater Master Plan	Capital	X	X	X	X	PW, \$	
4.2.9 Minimize rainfall & groundwater infiltration	Capital	X	X	X	X	PW, \$	
4.2.12 Ensure sufficient treatment plant capacity	Policy	X	X	X	X	PW	
4.2.14 Monitor growth trends & development patterns	Study	X	X	X	X	PL, PW, IT	
5.1.3 Coordinate with TxDOT to improve mobility along I-35 & handle future traffic	Coord	X	X	X	X	CM, PW	
5.1.4 Participate with TxDOT during the TTC-35 EIS process; Evaluate implications for Temple	Coord	X	X	X	X	CM, PW	
5.1.5 Coordinate with K-TUTS to identify & prioritize regional transportation projects	Coord	X	X	X	X	CM, PL	
5.1.8 Encourage expanded rail service & capitalize on major rail infrastructure in City	Policy	X	X	X	X	CM	
5.2.1 Ensure that CIP projects undertaken by the City conform to land development regulations	Policy	X	X	X	X	PW	
5.2.6 Utilize the FLUP with the K-TUTS model to define functional classifications & capacities	Coord	X	X	X	X	PW, PL, IT	
5.2.11 Periodically conduct signal warrant studies as volumes increase with new development	Study	X	X	X	X	PW, PD	
5.3.8 Incorporate sidewalks, accessible ramps & pedestrian amenities in projects on bus routes	Capital	X	X	X	X	PW, PL	
5.3.12 Add sidewalks on roadways where there are none when roadways are improved/ widened	Policy	X	X	X	X	PW	
5.4.1 Consider context sensitive solutions when widening existing/constructing new roadways	Policy	X	X	X	X	PW, PL	
5.4.2 Periodically conduct travel speed studies to determine speed restrictions in neighborhoods	Study	X	X	X	X	PD	
5.4.3 Perform localized traffic calming studies in areas w/cut-through & high-speed traffic	Study	X	X	X	X	PW, PD	
6.1.2 Encourage establishing HOAs for all new residential developments	Policy	X	X	X	X	PL, L	
6.1.10 Ensure that subsidized housing renovations address compatibility, aesthetics, & safety	Policy	X	X	X	X	CD, CS	
6.2.3 Maintain DRC as a “rapid review” committee	Program	X	X	X	X	DRC	
6.3.1 Ensure continued support of the Down Payment Assistance Program of the THA	Program	X	X	X	X	CD, \$	
6.3.2 Ease transitions to home ownership	Program	X	X	X	X	CD	
6.3.5 Work toward meeting the 20/20 Alliance’s housing targets	Policy	X	X	X	X	CD, CS	
7.1.3 Market the campuses’ unique assets locally, regionally, & nationally	Program	X	X	X	X	CM	
7.1.12 Improve the entrepreneurial climate in life sciences through venture capital networks	Coord	X	X	X	X	CM	
7.1.13 Support TC in educating the workforce to grow the healthcare/bioscience research cluster	Coord	X	X	X	X	CM	
7.1.14 Actively engage in finding funding sources to expand healthcare/bioscience cluster	Program	X	X	X	X	CM, \$	
7.1.15 Lobby for additional resources to expand the Texas A&M Medical School in Temple	Coord	X	X	X	X	CM	
7.1.17 Market the ingredients put in place to promote & enhance the life sciences cluster	Program	X	X	X	X	CM	
7.2.7 Promote revitalization of historic buildings in downtown	Program	X	X	X	X	CM	
7.2.13 Encourage TEDC to target specific sectors downtown	Program	X	X	X	X	CM	
7.3.1 Support TEDC’s effort regarding opportunities in the industrial zone	Program	X	X	X	X	CM, PW, \$	
7.3.2 Promote investment in the North Temple Industrial Park	Program	X	X	X	X	CM, PW	
7.3.3 Aggressively pursue & monitor improvements along TTC-35	Coord	X	X	X	X	CM, PL	
7.3.4 Promote a route for TTC-35 that runs closer to Temple	Coord	X	X	X	X	CM, PL	
7.3.5 Include SE Industrial Park on SIZ list & encourage intermodal sites	Program	X	X	X	X	CM	
7.4.3 Share school performance measurements with community	Program	X	X	X	X	CM	
7.4.6 Coordinate w/TC & others on skill development programs	Coord	X	X	X	X	CM	

**IMMEDIATE - Actions that should begin immediately**

APPROVED BY ORDINANCE 2008-4230

ACTION	Action Type	PRIORITY				Lead Dept.	Funding Sources
		Immediate	Short Term	Mid Term	Long Term		
AIR – Airport, CD – Community Dev, CM – City Manager, CS – Construction Safety, DRC – Design Review Comm., FD – Fire, IT – Info Tech, L – Legal, PALS – Parks, PD – Police, PL – Planning, PW – Public Works, \$ - Finance							
3.1.3 Move toward a UDC (Phase I and Phase II)	Reg	X (I)	X (II)			PL, L	
3.1.6 Immediately revise and modernize the Use Table in the code	Reg	X				PL, L	
3.4.1 Create standards for high-priority corridors	Reg	X				PL, L	
4.3.1 Consider TFR Master Plan recommendations relating to staffing	Study	X				FD, \$	
4.3.3 Determine how best to achieve a new TFR headquarters (new construction or remodel)	Study	X				FD	
4.3.4 Consider a new location for the EOC	Study	X				FD	
4.3.6 Construct new TFR stations or upgrade existing stations	Capital	X				FD, \$	
4.3.8 Update & unify codes used by TFR & Construction Safety	Reg	X				FD, CS, L	
5.1.1 Immediately after adopting the comp plan, prepare a Transportation Master Plan	Study	X	X			PW	
5.3.9 Immediately following adoption of the Comp Plan, prepare a bike & pedestrian plan	Study	X				PALS, PL, CM, PW	
7.1.1 Designate both the TMED and Scott & White West campus area as a SIZ	Program	X				CM	
7.1.2 Buffer these campuses by designating compatible land uses surrounding the campus	Policy	X				PL	
7.1.4 Develop a revitalization plan for the TMED area promoting dense, mixed-use environment	Study	X	X			CM	
7.1.5 Develop incentives to promote investment in the TMED area	Policy	X	X			CM, \$	
7.1.6 Identify ways to preserve in perpetuity TMED becomes a truly mixed-income community	Study	X	X			CM	
7.2.1 Focus on SIZ areas & TMED for new/expanded retail locations	Policy	X				PL	

# SHORT-TERM - Actions that should begin in the short term

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		Immediate	Short Term	Mid Term	Long Term		
AIR – Airport, CD – Community Dev, CM – City Manager, CS – Construction Safety, DRC – Design Review Comm., FD – Fire, IT – Info Tech, L – Legal, PALS – Parks, PD – Police, PL – Planning, PW – Public Works, \$ - Finance							
3.1.1. Consider character based zoning	Reg		X			PL, L	
3.1.2 Consolidate zoning districts	Reg		X			PL, L	
3.1.3 Move toward a UDC (Phase I and Phase II)	Reg	X (I)	X (II)			PL, L	
3.1.4 Incorporate dynamic bufferyards into code	Reg		X			PL, L	
3.2.3 Consider alternative subdivision design	Reg		X			PL, L, PW	
3.2.6 Consider a housing palette	Reg		X			PL, L	
3.2.7 Allow planned development (PD) by right	Reg		X			PL, L	
3.2.8 Density bonus for open space	Reg		X			PL, L, PALS	
3.2.9 Consider min # of housing types	Reg		X			PL, L	
3.3.9 Assist in forming neighborhood organizations	Program		X			CS, L	
3.4.3 Consider suburban designations for land along arterials & highways	Reg		X			PL, L	
3.4.4 Explore a point system for site development standards	Reg		X			DRC	
3.4.6 Adopt specifications protecting trees (public)	Reg		X			PALS, L	
4.1.5 Allow utility extensions using cost-sharing only in 20-year “growth areas”	Policy		X			PW, L, \$	
4.2.15 Coordinate discharge permits with TCEQ	Coord		X			PW	
4.1.11 Consider making Ag lots > 1 acre	Reg		X			PL, L	
4.1.12 Establish allowable residential density in the “holding areas”	Reg		X			PL, L	
4.1.13 Consider amending the code to incorporate Adequate Public Facilities provisions	Reg		X			PW, PL, L	
4.1.14 Consider reworking the parkland dedication/fee requirements	Reg		X			PALS, L, \$	
4.2.6 Provide additional ground storage for water	Capital		X			PW, \$	
4.3.5 Develop & implement a long-range facilities plan recommended by the TFR Master Plan	Capital		X			FD, \$	
5.1.2 Between comp plan adoption & completion of a Transportation Master Plan, highest priority should be west of I-35 & south of Airport Road	Policy		X			CM, PW	
5.1.6 Prioritize & implement improvements in updated Airport Master Plan	Capital		X	X	X	AIR, \$	
5.1.7 Amend development regulations around airport to protect from incompatible dev.	Reg		X	X		AIR, PL, L	
5.2.2 Adopt functional classifications of arterial & collector roadways to implement the plan	Reg		X			PL, PW, L	
5.2.3 Amend Sub Regs to include cross sections, required ROW & pavement widths for arterial & collector streets	Reg		X			PW, PL, L	
5.2.4 Consider adopting standards for wider collectors at intersections with arterials	Reg		X			PW, PL, L	
5.2.7 Consider requiring a traffic impact analysis study under certain conditions	Reg		X			PW, PL, L	
5.2.9 Develop appropriate access design requirements based on functional classification			X			PL, PW	
5.2.10 Consider limiting/prohibiting driveways on collector streets & restrict access on arterials			X			PW, PL, L	
5.2.12 Review current standards relative to the need for handicap & van-accessible parking	Study		X			CS	
5.2.13 Identify & evaluate alternative transit options for seniors	Study		X		X	CD	
5.3.3 Revisit the feasibility & potential ridership of a route to the industrial district	Study		X			CM	
5.3.10 Consider adopting alternative street sections that incorporate bike lanes	Study		X			PW, PL, PALS	
5.3.11 Work w/Central Texas Trails Network on trails that link the communities in Bell County	Coord		X			PALS, PL	
5.3.13 Identify intersections heavily used by pedestrians & implement safety improvements	Study		X			PW, PL, PALS	
5.3.14 Conduct a community-wide sidewalk inventory	Study		X			PL, PW	
5.3.15 Prepare a Safe Sidewalks Program to identify where maintenance is particularly important	Program		X			PW, PL	
5.3.16 Consider amending street design standards for pedestrian & bicycle-actuated traffic signals	Reg		X			PALS, PW, PL	
5.4.4 Evaluate street regulations for # and location of street connections; Improve directness of routes; create more options for peds & bicycles	Reg		X			PW, PL, PALS, L,	
6.1.1 Implement CH 3 recommendations contributing to neighborhood character	Reg		X			PL, L	
6.1.3 Adopt design standards for high-density residential	Reg		X			PL, L	
6.1.4 Consider incentivizing bufferyards at the edges of residential development	Reg		X			PL, L	
6.1.7 Consider allowing off-street trails in lieu of local street sidewalks	Reg		X			PALS, L, CM, PW	
6.1.8. Establish standards for gated communities	Reg		X			PL, FD, L	
6.1.9 Consider incorporating anti-monotony provisions	Reg		X			PL, L	
6.2.1 Incorporate a housing palette into the zoning code	Reg		X			PL, P	
6.2.2 Consider requiring >1 housing type under some conditions	Reg		X			PL, P	
6.2.6 Use density bonuses to encourage reduced price units	Reg		X			PL, L	
6.2.7 Establish average rather than minimum lot sizes	Reg		X			PL, L	
6.2.8 Add incentive to increase housing density adjacent to arterials	Reg		X			PL, L	
6.3.3 Inventory small homes & target for preservation and rehabilitation	Program		X	X	X	CD, CS	
6.3.4 Consider assistance for improving older, smaller dwellings	Program		X	X	X	CD, CS	
6.3.7 Incorporate sliding scale density bonuses into the code	Reg		X			PL, L	

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6.3.8 Encourage downtown residential projects & other investment types with a rail “quiet zone”	Program		X	X		PL	
6.3.9 Establish a true Ag district	Reg		X			PL, L	
6.3.10 Create a true Suburban Estate district	Reg		X			PL, L	
6.3.11 Incorporate provisions for accessory dwelling units in residential areas into the code	Reg		X			PL, CS, L	
7.1.9 Hold quarterly workshops linking existing researchers with “problems” in the region/state	Coord		X			CM	
7.1.10 Hold an annual site selector’s conference focused on commercial applications of research	Coord		X			CM	
7.1.11 Create a bioscience business incubator to bridge research & commercialization	Program		X			CM	
7.1.16 Identify businesses interested in supporting building construction or equipment purchases	Program		X			CM	
7.1.18 Enhance resources at K-12 level & TC to promote life science education & skills training	Program		X			CM	
7.1.19 Integrate K-12 education with businesses involved in the bioscience industry	Coord		X			CM	
7.1.20 Market career opportunities in life sciences in K-12 & Temple College	Program		X			CM	
7.2.4 Target sectors where Temple is “leaking” dollars	Policy		X			CM, \$	
7.2.5 Develop a Retail Recruitment Strategy	Program		X			CM	
7.2.6 Expand cultural programs in downtown	Program		X			PALS	
7.2.8 Encourage loft living in downtown	Reg		X			PL, CS, L	
7.2.9 Implement R/UDAT plan & TDDA parking study recommendations	Program		X			CM, \$	
7.2.10 Implement TDDA revitalization & enhancement recommendations	Program		X			CM, \$	
7.4.2 Meet w/industry clusters regarding potential collaborations	Coord		X			CM	
7.4.8 Develop marketing campaign to change school perceptions	Program		X			CM	
7.4.11 Annually survey school perception of residents & business owners	Program		X			CM	
7.4.13 Develop a revitalization plan for the TC area	Study		X			CM	
7.4.14 Develop initiatives with CAD/GIS classes at TC & TAM Med school	Coord		X			CM, IT	

**MID-TERM - Actions that should begin in the mid term**

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ACTION	Action Type	PRIORITY				Lead Dept.	Funding Sources
		Immediate	Short Term	Mid Term	Long Term		
AIR – Airport, CD – Community Dev, CM – City Manager, CS – Construction Safety, DRC – Design Review Comm., FD – Fire, IT – Info Tech, L – Legal, PALS – Parks, PD – Police, PL – Planning, PW – Public Works, \$ - Finance							
3.1.5 Create targeted plans as necessary	Study			X		PL	
3.2.1 Increase open space & preserve suburban character	Policy			X		PL, PALS	
3.3.2 Preserve existing neighborhood character	Reg			X		PL, IT	
3.3.4 Create incentives for infill construction	Program			X		DRC	
3.3.6 Identify disinvestment & deteriorating areas	Program			X		PL, L	
3.3.7 Develop a grant for “self-help” rehab	Program			X		CS, \$	
3.4.7 Possibly limit wholesale site clearing	Study			X		CS	
4.1.1 Accommodate infill development in “developed areas”	Policy			X	X	CM, PW	
4.1.3 Minimize development in “protection areas”	Policy			X	X	PW, AIR PALS	
4.1.4 Limit development in “holding areas”	Policy			X	X	CM	
4.1.7 Employ growth management measures in areas annexed for strategic/long-term value	Policy			X	X	CM, L, PL	
4.1.9 Use development agreements outside the 20-year “growth area”	Program			X	X	CM, L, PL	
4.1.17 Negotiate non-annexation agreements outside the “growth area”	Program			X	X	CM, L, PL	
4.2.1 Implement phased water treatment plant expansion	Capital			X		PW, \$	
4.3.7 Consider adopting a residential sprinkler ordinance	Reg			X		FD, CS, L	
5.2.5 Explore incorporating performance standards for local residential streets into regulations	Study			X		PW, PL, L	
5.2.8 Prepare an access management study for 31st Street & other corridors	Study			X		PL, PW	
5.3.5 Evaluate potential locations for the installation of bus pull-out bays	Study			X		PW, PL	
5.3.6 Identify locations for curbside improvements (i.e., shelters, preferential signal timing, etc.)	Study			X		PW, PL	
5.3.7 Prepare guidelines for pedestrian access to transit stop locations	Study			X		PW, PL	
6.1.5 Establish a neighborhood planning program	Program			X	X	PL	
6.1.6 Offer incentives to perimeter wall alternatives	Reg			X		PL, PW, L	
6.2.4 Identify & address regulations that are barriers to housing affordability	Program			X		CD, CS	
7.1.7 Link both campuses with downtown area through mobility options	Capital			X		CM, \$	
7.1.8 Expand research capacity by obtaining grants to support product commercialization	Program			X		CM, \$	
7.2.2 Inventory vacant & underutilized parcels & buildings	Study			X		PL, CS	
7.2.3 Develop area-specific plans for redevelopment/retail areas	Study			X		PL, PW	
7.4.1 Develop a best practices database illustrating successful collaboration	Study			X		CM	
7.4.4 Identify specific business/educator collaborations	Coord			X		CM	
7.4.5 Explore possibility of adding more “academies” in TISD	Coord			X		CM	
7.4.7 Identify school perception by talented employees new to Temple	Program			X		CM	
7.4.9 Develop a “Pride in Schools” program	Coord			X		CM	
7.4.10 Recognize & utilize university students & graduates	Coord			X		CM	
7.4.12 Focus initial improvement efforts on area schools using volunteers	Coord			X		CM	

# LONG-TERM - Actions that should begin in the long term

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3.2.2 Consider resource protection standards	Reg				X	PL, L	
3.3.1 Define Neighborhood Conservation boundaries	Study				X	PL, IT	
3.3.3 Ease the redevelopment process	Reg				X	PL, L	
3.3.5 Clarify the Central Area (CA) District	Reg				X	PL, CS, CD	
3.4.5 Consider tree protection standards (private)	Reg				X	PALS, L	
4.1.2 Encourage new development in “growth areas”	Policy				X	PL, PW	
4.1.6 Use the City’s annual annexation capability in areas under short-term development pressure	Policy				X	CM, L	
4.1.10 Evaluate cost-benefit of proposed annexation	Program				X	PL, \$	
4.1.15 Revise cost-sharing ordinance & utility extension policies	Policy				X	PW, \$	
4.1.16 Consider using cost-sharing as an incentive	Policy				X	PW, \$	
4.1.18 Investigate the use of improvement districts as an alternative to the use of impact fees	Study				X	PL, PW, L	
4.2.4 Complete multiple feed points for water distribution to avoid service interruption	Capital				X	PW, \$	
4.2.5 Complete phased pump station & storage improvements	Capital				X	PW, \$	
4.2.7 Consider arrangements for emergency water connections	Coord				X	PW, FD	
4.2.10 Eliminate various lift stations	Capital				X	PW, \$	
4.2.11 Construct new interceptors	Capital				X	PW, \$	
4.2.13 Monitor potential sites for a 3 <sup>rd</sup> water treatment plant	Study				X	PW, PL	
4.3.2 Address TPD needs associated with increased staffing	Capital				X	PD, \$	
5.3.1 Work with the Hill Country Transit District (HCTD) in preparing a transit study	Coord				X	CM, PL, IT	
5.3.2 Explore the option of developing a transit service for choice/ discretionary riders	Study				X	CM	
5.3.4 In coordination with HCTD develop a campaign to educate about transit in Temple	Coord				X	CM	
6.2.5 Incorporate an inclusionary housing provision	Reg				X	PL, L	
6.2.9 Consider standards allowing modular housing in some situations	Reg				X	CS, PL, L	
6.3.6 Pursue adding upper-end MF residential units each year	Policy				X	PL	
7.2.11 Encourage establishing fine arts & digital arts school downtown	Coord				X	CM	
7.2.12 Develop an artistic incubator downtown	Program				X	CM	
7.3.6 Pursue Freeport tax exemption	Program				X	CM, \$	

